ORDINARY MEETING OF COUNCIL

AGENDA

16 JUNE 2026

Notice is hereby given, in accordance with the provisions of the Local Government Act 1993 that an **ORDINARY MEETING of ORANGE CITY COUNCIL** will be held in the **COUNCIL CHAMBER, CIVIC CENTRE, BYNG STREET, ORANGE on Tuesday, 16 June 2026** commencing at **6:00 PM.**

Scott Maunder
CHIEF EXECUTIVE OFFICER
For apologies, please contact Executive Support on 6393 8391.

AGENDA

EVACUATION PROCEDURE

In the event of an emergency, the building may be evacuated. You will be required to vacate the building by the rear entrance and gather at the breezeway between the Library and Art Gallery buildings. This is Council's designated emergency muster point.

Under no circumstances is anyone permitted to re-enter the building until the all clear has been given and the area deemed safe by authorised personnel.

In the event of an evacuation, a member of Council staff will assist any member of the public with a disability to vacate the building.

1 INTRODUCTION 4

1.1 Apologies and Leave of Absence 4

1.2 Livestreaming and Recording 4

1.3 Acknowledgement of Country 4

1.4 Declaration of pecuniary interests, significant non-pecuniary interests and less than significant non-pecuniary interests 4

1.5 Opening Prayer 4

COUNCIL MEETING ADJOURNS FOR THE CONDUCT OF THE OPEN FORUM 5

COUNCIL MEETING RESUMES 5

2 MAYORAL MINUTES 5

Nil

3 CONFIRMATION OF MINUTES OF PREVIOUS MEETING 5

3.1 Minutes of the Ordinary Meeting of Orange City Council held on 02 June 2026 6

4 NOTICES OF MOTION/NOTICES OF RESCISSION 17

Nil

5 GENERAL REPORTS 19

5.1 Confirmation of Minutes of the Council Meeting of 19 May 2026 19

5.2 Confirmation of Minutes from Policy Committee Meetings 2 June 2026 ... 35

5.3 Responses to Questions Taken on Notice 57

5.4 Development Application DA 353/2025(1) - 86 Summer Street 59

5.5 Indoor Playground – Air Hangar Refurbishment Costing 309

5.6 Orange Active Transport Strategy and Implementation Plan 313

5.7 Orange Open Space and Recreation Strategy and Implementation Plan .. 401

5.8 Strategic Policy Reviews - Post-Exhibition 487

5.9 Strategic Policy Reviews - Exhibition 495

5.10 Adoption - Integrated Planning and Reporting - Operational Plan & Resourcing Strategy 2026-2027 including Long Term Financial Plan, Budget, Fees & Charges, Workforce Management Strategy & Asset Management Strategy, Adoption of Strategic Policies ST27 Statement of Revenue & ST28 Asset Management 521

5.11 Statement of Investments - May 2026 881

5.12 Internal Restriction Review 953

5.13 57 Woodward Street - Front Yard Adjustments 957

6 CLOSED MEETING - SEE CLOSED AGENDA 960

6.1 Indoor Playground Operation Expression of Interest 963

6.2 Request for Extension of Buy Back - 20 Elwin Drive 965

6.3 Request for Extension of Buy Back - 1 Summer and 160 Woodward Streets 967

6.4 Lease - Museum Cafe Civic Precinct 969

6.5 Lease Site CC Orange Airport 971

6.6 Submission Redaction Report 16 June 2026 973

7 RESOLUTIONS FROM CLOSED MEETING 974

1 INTRODUCTION

1.1 Apologies and Leave of Absence

1.2 Livestreaming and Recording

This Council Meeting is being livestreamed and recorded. By speaking at the Council Meeting you agree to being livestreamed and recorded. Please ensure that if and when you speak at this Council Meeting that you ensure you are respectful to others and use appropriate language at all times. Orange City Council accepts no liability for any defamatory or offensive remarks or gestures made during the course of this Council Meeting. A recording will be made for administrative purposes and will be available to Councillors.

1.3 Acknowledgement of Country

I would like to acknowledge the Traditional Custodians of the land on which we meet today, the people of the Wiradjuri Nation. I pay my respects to Elders past and present, and extend those respects to Aboriginal Peoples of Orange and surrounds, and Aboriginal people here with us today.

1.4 Declaration of pecuniary interests, significant non-pecuniary interests and less than significant non-pecuniary interests

The provisions of Chapter 14 of the Local Government Act, 1993 (the Act) regulate the way in which Councillors and designated staff of Council conduct themselves to ensure that there is no conflict between their private interests and their public role.

The Act prescribes that where a member of Council (or a Committee of Council) has a direct or indirect financial (pecuniary) interest in a matter to be considered at a meeting of the Council (or Committee), that interest must be disclosed as soon as practicable after the start of the meeting and the reasons given for declaring such interest.

As members are aware, the provisions of the Local Government Act restrict any member who has declared a pecuniary interest in any matter from participating in the discussion or voting on that matter, and requires that member to vacate the Chamber.

Council's Code of Conduct provides that if members have a non-pecuniary conflict of interest, the nature of the conflict must be disclosed. The Code of Conduct also provides for a number of ways in which a member may manage non pecuniary conflicts of interest.

RECOMMENDATION

It is recommended that Councillors now disclose any conflicts of interest in matters under consideration by the Council at this meeting.

1.5 Opening Prayer

COUNCIL MEETING ADJOURNS FOR THE CONDUCT OF THE OPEN FORUM

COUNCIL MEETING RESUMES

2 MAYORAL MINUTES

Nil

3 CONFIRMATION OF MINUTES OF PREVIOUS MEETING

RECOMMENDATION

That the Minutes of the Ordinary Meeting of Orange City Council held on 2 June 2026 (copies of which were circulated to all members) be and are hereby confirmed as a true and accurate records of the proceedings of the Council meeting held on 2 June 2026.

ATTACHMENTS

1 Minutes of the Ordinary Meeting of Orange City Council held on 2 June 2026

ORANGE CITY COUNCIL

MINUTES OF THE ORDINARY MEETING OF COUNCIL

HELD IN COUNCIL CHAMBER, CIVIC CENTRE, BYNG STREET, ORANGE

ON 2 JUNE 2026

COMMENCING AT 6.00PM

1 INTRODUCTION

ATTENDANCE

Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman

Chief Executive Officer, Director Corporate & Commercial Services, Director Development Services, Director Community, Recreation & Cultural Services, Director Infrastructure, Manager Corporate Governance, Acting Manager Communications & Engagement (Townsend), Governance Officer (Allan)

1.1 APOLOGIES

RESOLVED - 26/252 **Cr F Kinghorne/Cr J Stedman**

That the apologies be accepted from Cr J Whitton and that Council grant them a leave of absence from the Council Meeting of Orange City Council on 2 June 2026.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Nil
Absent: Cr J Whitton

1.2 LIVESTREAMING AND RECORDING

The Mayor advised that the meeting was being livestreamed and recorded.

1.3 ACKNOWLEDGEMENT OF COUNTRY

The Mayor conducted an Acknowledgement of Country.

1.4 DECLARATION OF PECUNIARY INTERESTS, SIGNIFICANT NON-PECUNIARY INTERESTS AND LESS THAN SIGNIFICANT NON-PECUNIARY INTERESTS

Cr Peterson declared a Non-Significant Non-Pecuniary Interest in SPC Item 2.2 - Minutes of the Family & Domestic Violence Community Committee - 12 May 2026 as he is a board member of Orange Aboriginal Medical Service and volunteers for the Orange Region Suicide Prevention Network.

Cr Mileto declared a Non-Significant Non-Pecuniary Interest in SPC Item 2.2 - Minutes of the Family & Domestic Violence Community Committee - 12 May 2026 as he has had previous dealings with Orange Aboriginal Medical Service.

RESOLVED - 26/253 **Cr M McDonell/Cr D Mallard**

That the following Late Items be permitted to be considered at the Council Meeting of 2 June 2026:

- Item 2.1 - Mayoral Minute - Code of Meeting Practice Rescission & Reinstatement of 2021 Model Code
- Item 6.2 - Awarding Elements - Lighting Options - Tender 4502-1 - Orange Sports Precinct - Field Lighting

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Nil
Absent: Cr J Whitton

THE MAYOR DECLARED THE ORDINARY MEETING OF COUNCIL ADJOURNED FOR THE CONDUCT OF THE OPEN FORUM AT 6.04PM.

Item 4.2 - Notice of Motion - Request for Amendments to the Sex Discrimination Act

- Jessica Williamson

Item 4.1 - Notice of Rescission - Tender 4502-1 - Orange Sports Precinct - Field Lighting

- Philip Donato MP

THE MAYOR DECLARED THE ORDINARY MEETING OF COUNCIL RESUMED AT 6.19PM.

2 MAYORAL MINUTES

2.1 MAYORAL MINUTE - CODE OF MEETING PRACTICE RESCISSION AND REINSTATEMENT OF 2021 MODEL CODE

TRIM REFERENCE: 2026/1122

RESOLVED - 26/254 **Cr T Mileto/Cr M McDonell**

1 That the information contained in this Mayoral Minute be acknowledged.

2 That Strategic Policy ST02 – Code of Meeting Practice, as adopted 16 December 2025 (Resolution 25/693) be rescinded in accordance with the advice from the Office of Local Government dated 28 May 2026.

3 That Strategic Policy ST02 – Code of Meeting Practice (2021 Model Code), as adopted on 5 August 2025 be reinstated and adopted including the start and finish times as resolved 19 May 2026.

4 That Council receive a report on optional changes that Council may wish to include in a revised Code (as taken from the 2025 Model and not inconsistent with the 2021 Model).

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman
Against:
Absent: Cr J Whitton

3 CONFIRMATION OF MINUTES OF PREVIOUS MEETING

MOTION **Cr F Kinghorne/Cr S Peterson**

That the Minutes of the Ordinary Meeting of Orange City Council held on 19 May 2026 (copies of which were circulated to all members) be and are hereby confirmed as a true and accurate record of the proceedings of the Council meeting held on 19 May 2026.

AMENDMENT **Cr D Mallard/Cr M Ruddy**

That Council DEFER confirmation of the Minutes of the Ordinary Meeting of Orange City Council held on 19 May 2026 as a true and accurate record of the proceedings of the Council meeting held on 19 May 2026 in order to check the resolutions from Closed Meeting.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Cr K Duffy
Absent: Cr J Whitton

THE AMENDMENT ON BEING PUT WAS CARRIED AND BECAME TO MOTION

THE MOTION ON BEING PUT WAS CARRIED

RESOLVED - 26/255 **Cr D Mallard/Cr M Ruddy**

That Council DEFER confirmation of the Minutes of the Ordinary Meeting of Orange City Council held on 19 May 2026 as a true and accurate record of the proceedings of the Council meeting held on 19 May 2026 in order to check the resolutions from Closed Meeting.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Nil
Absent: Cr J Whitton

QUESTION TAKEN ON NOTICE **Cr K Duffy**

Cr Duffy asked if volunteers working at the Botanic Gardens is taking away potential jobs, as is the case with the aviary at Cook Park.

THE MAYOR DECLARED THE ORDINARY MEETING OF COUNCIL ADJOURNED FOR THE CONDUCT OF THE POLICY COMMITTEE MEETINGS AT 6.27PM.

THE MAYOR DECLARED THE ORDINARY MEETING OF COUNCIL RESUMED AT 7.09PM.

4 NOTICES OF MOTION/NOTICES OF RESCISSION

4.1 NOTICE OF RESCISSION - TENDER F4502-7 - ORANGE SPORTS PRECINCT - FIELD LIGHTING

TRIM REFERENCE: 2026/1018

RESOLVED - 26/285 **Cr M McDonell/Cr J Stedman**

1 That this item be heard and voted on 'in seriatim'.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Nil
Absent: Cr J Whitton

RESOLVED - 26/286 **Cr S Peterson/Cr G Power**

That Council adjourn into a Closed Meeting to discuss confidential matters pertaining to F4502-7 - Orange Sports Precinct - Field Lighting.

For: Cr T Mileto (Mayor), Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge
Absent: Cr J Whitton

In accordance with Section 14 of the Code of Meeting Practice, Council may be closed to the public while an item is considered not previously identified in the agenda as confidential for the meeting, if it becomes apparent during the discussion that the matter is of a confidential nature.

Council determined that the meeting be closed to consider confidential information related to Item ***4.1 - Notice of Rescission - Tender F4502-7 - Orange Sports Precinct - Field Lighting.***

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (d)i commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it.

The Mayor declared the Ordinary Meeting of Council adjourned for the conduct of the Closed Meeting at 7.30pm.

A brief discussion of confidential information took place.

No resolutions were made.

The Mayor declared the Ordinary Meeting of Council resumed at 7.55pm.

RESOLVED - 26/287 **Cr M McDonell/Cr J Stedman**

2 That Council rescind the following resolution of Council from its Meeting on 19 May 2026:

6.7 TENDER F4502-1 - ORANGE SPORTS PRECINCT - FIELD LIGHTING

TRIM REFERENCE: 2026/993

RESOLVED - 26/251 ***Cr J Whitton/Cr T Greenhalgh***

1 That the Chief Executive Officer be authorised to enter into a contract with Zauner Constructions for Option 2 (1400 Lux) of $3,978,651 (excl. GST) subject to a satisfactory financial check.

2 That the use of the common seal of Council be authorised for use on the associated contractual documents.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr M Ruddy, Cr J Stedman, Cr J Whitton

Against: Cr F Kinghorne, Cr D Mallard, Cr S Peterson

Absent: Cr M McDonell, Cr G Power

For: Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman

Against: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge

Absent: Cr J Whitton

THE RESCISSION ON BEING PUT WAS CARRIED

RESOLVED - 26/288 **Cr M McDonell/Cr J Stedman**

3 That in relation to John Davis Stadium, Council resolves to:
   a) Undertake broader community consultation, including a community survey process, regarding the proposed lighting expenditure and the alternative staged lighting model previously proposed by amendment, with the consultation process to be completed within 30 days where practicable.
   b) Present the community with clear comparative information outlining:
      - the currently adopted lighting proposal
      - the staged/scalable lighting alternative
      - the associated costs of each option; and
      - the long-term upgrade implications of both approaches; and
      - the potential benefits, limitations, and future financial considerations associated with each model.
   c) Receive a report outlining:
      - the proposed funding source or sources for the project
      - the broader financial impact on Council's long-term budgeting and infrastructure priorities
      - the estimated ongoing operational, maintenance, and compliance costs associated with the premium lighting model; and
      - the estimated annual costs associated with hosting televised, elite-level, or major sporting events over the longer term, including any likely future upgrade, staffing, operational, or event-support requirements borne by Council.
   d) Receive a further report following community consultation prior to making a final determination on the preferred lighting model.

For: Cr T Mileto (Mayor), Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge
Absent: Cr J Whitton

Cr Judge asked for clarification on if the $4m being rescinded was already included in the budget.
The Chief Executive Officer advised that the rescission notice has to rescind the full amount that was resolved. He further clarified that the upgrade to 1400 lux lighting is not $4m in its entirety, but that includes the cost increase from the base amount.

Cr Duffy asked how much money Council has in the Unrestricted and Water & Sewer reserves.
The Chief Executive Officer advised that there is approximately $4m in the Unrestricted reserves however there are restrictions on some funding that Council may choose to release. He also advised that there is approximately $70m in the Water & Sewer reserves being held for future projects, but to borrow from that fund requires approval from the Minister for Local Government and incurs interest similar to any other loan.

Cr Mileto asked if the community feedback comes back showing that the community wishes to spend the extra $2m, would they would have any say in determining where that money comes from.
The Chief Executive Officer confirmed that Council will need to determine the source.

Cr Duffy asked how many qualified accountants Council has on staff.
The Director Corporate & Commercial Services advised that there are currently nine.

4.2 NOTICE OF MOTION - REQUEST FOR AMENDMENTS TO THE SEX DISCRIMINATION ACT

TRIM REFERENCE: 2026/1017

MOTION **Cr K Duffy/Cr G Judge**

That Council ask the Federal Government to amend the Sex Discrimination Act to Protect Biological Female Spaces and write to the Prime Minister, the Attorney-General and relevant Federal Ministers calling for amendments to the Sex Discrimination Act that:

- Clearly define "sex" as described by the World Health Organisation;
- Clarify exemptions for single-sex spaces, services, and facilities (including toilets, changerooms, and aquatic centres) etc.

THE MOTION ON BEING PUT WAS LOST

For: Cr K Duffy, Cr G Judge, Cr F Kinghorne
Against: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman
Absent: Cr J Whitton

4.3 NOTICE OF MOTION - INSTRUMENT LANDING SYSTEM - ORANGE AIRPORT

TRIM REFERENCE: 2026/1028

MOTION **Cr S Peterson/Cr J Stedman**

That Council investigate options for an instrument landing system (ILS) to be installed at Orange airport to facilitate aircraft take-off and landing despite the presence of radiation fog and other inclement weather.

AMENDMENT **Cr K Duffy/Cr T Greenhalgh**

That consideration of investigating options for an instrument landing system (ILS) to be installed at Orange airport to facilitate aircraft take-off and landing despite the presence of radiation fog and other inclement weather, be DEFERRED for consideration to the next Airport Community Committee meeting.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Cr D Mallard
Absent: Cr J Whitton

THE AMENDMENT ON BEING PUT WAS CARRIED AND BECAME THE MOTION

THE MOTION ON BEING PUT WAS CARRIED

Cr Peterson left the meeting with the time being 9.05pm and joined the meeting via Audio Visual link.

RESOLVED - 26/289 **Cr K Duffy/Cr T Greenhalgh**

That consideration of investigating options for an instrument landing system (ILS) to be installed at Orange airport to facilitate aircraft take-off and landing despite the presence of radiation fog and other inclement weather, be DEFERRED for consideration to the next Airport Community Committee meeting.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Nil
Absent: Cr J Whitton

Cr Mileto asked the Director Infrastructure for comment on planes not being able to land at the Orange airport.
The Director Infrastructure advised that the instrument landing system may potentially mitigate some circumstances where it is difficult to land planes due to weather conditions.

Cr Mallard asked how often the decision to cancel a flight is made at the other end due to the conditions of the Orange airport, and if better instruments will help prevent planes taking off before knowing whether they will be able to land.
The Chief Executive Officer advised that it is practice for planes to make two landing attempts then they return to where they departed from if unsuccessful. Planes cannot land if the ground is not visible at an altitude of 400m, and an ILS can potentially reduce that altitude down to 200m.

5 GENERAL REPORTS

5.1 UPDATE ON COMMUNITY AEDS

TRIM REFERENCE: 2026/1029

RESOLVED - 26/290 **Cr F Kinghorne/Cr D Mallard**

That Council acknowledges the update report on Community AEDs.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Nil
Absent: Cr J Whitton

5.2 RESPONSES TO QUESTIONS TAKEN ON NOTICE

TRIM REFERENCE: 2026/319

RESOLVED - 26/291 **Cr G Power/Cr J Stedman**

That the information contained in the report on responses to Questions Taken on Notice be acknowledged.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Nil
Absent: Cr J Whitton

5.3 STRATEGIC POLICY REVIEWS - EXHIBITION

TRIM REFERENCE: 2026/738

RESOLVED - 26/292 **Cr F Kinghorne/Cr M McDonell**

That Council resolves to place Strategic Policies ST62 – Investigation & Enforcement on public exhibition for a minimum of 28 days.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Nil
Absent: Cr J Whitton

5.4 DECOMMISSION OF SEWER MAIN & SEWER CONNECTION RELOCATIONS - CHURCHILL AVENUE

TRIM REFERENCE: 2026/841

RESOLVED - 26/293 **Cr D Mallard/Cr G Power**

That Council resolves, pursuant to section 67(2) of the Local Government Act 1993 (NSW) to proceed with the required works on thirteen (13) Private properties located between 40 to 64 Churchill Avenue, Orange.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Nil
Absent: Cr J Whitton

Cr McDonell left the meeting with the time being 9.10pm

6 CLOSED MEETING

In accordance with the Local Government Act 1993, and the Local Government (General) Regulation 2021, in the opinion of the Chief Executive Officer, the following business is of a kind as referred to in Section 10A(2) of the Act, and should be dealt with in a Confidential Session of the Council meeting closed to the press and public.

In response to a question from the Mayor, the Chief Executive Officer advised that no written submissions had been received relating to any item listed for consideration by the Closed Meeting of Council.

The Mayor extended an invitation to any member of the public present at the meeting to make a presentation to the Council as to whether the meeting should be closed for a particular item.

RESOLVED - 26/294 **Cr T Greenhalgh/Cr G Power**

That Council adjourn into a Closed Meeting and members of the press and public be excluded from the Closed Meeting, and access to the correspondence and reports relating to the items considered during the course of the Closed Meeting be withheld unless declassified by separate resolution. This action is taken in accordance with Section 10A(2) of the Local Government Act, 1993 as the items listed come within the following provisions:

6.1 Lighting Options - Tender F4502-1 - Orange Sports Precinct - Field Lighting

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (c) information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

6.2 Awarding Elements - Lighting Options - Tender F4502-1 - Orange Sports Precinct - Field Lighting

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (d)i commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it.

For: Cr T Mileto (Mayor), Cr K Duffy, Cr T Greenhalgh, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Nil
Absent: Cr J Whitton

The Mayor declared the Ordinary Meeting of Council adjourned for the conduct of the Closed Meeting at 9.11pm.

The Mayor declared the Ordinary Meeting of Council resumed at 9.39pm.

7 RESOLUTIONS FROM CLOSED MEETING

The Chief Executive Officer read out the following resolutions made in the Closed Meeting of Council.

Cr McDonell left the meeting with the time being 9.11pm

6.1 LIGHTING OPTIONS - TENDER F4502-1 - ORANGE SPORTS PRECINCT - FIELD LIGHTING

TRIM REFERENCE: 2026/1093

RESOLVED - 26/295 **Cr J Stedman/Cr G Power**

That Council consider the program implications for the project outlined in this report when considering the Notice of Rescission for Tender F4502-7 - Orange Sports Precinct - Field Lighting.

For: Cr T Mileto (Mayor), Cr F Kinghorne, Cr D Mallard, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge
Absent: Cr M McDonell, Cr J Whitton

6.2 AWARDING ELEMENTS - LIGHTING OPTIONS - TENDER F4502-1 - ORANGE SPORTS PRECINCT - FIELD LIGHTING

TRIM REFERENCE: 2026/1108

RESOLVED - 26/296 **Cr D Mallard/Cr F Kinghorne**

1 That these items be determined separately

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Nil
Absent: Cr M McDonell, Cr J Whitton

Cr McDonell returned to the meeting with the time being 9.20pm

RESOLVED - 26/297 **Cr D Mallard/Cr G Power**

2 That the Chief Executive Officer be authorised to enter a contract with Zauner Constructions for the following lighting components required for the Orange Sports Precinct:

a) Athletics Track Lighting - 500 Lux for $587,709.76 Excl GST;

b) Sports Field Lighting 1-8 - 200 Lux and Cricket Pitches 3-4 – 300 Lux for $1,125,399 Excl GST.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Cr K Duffy
Absent: Cr J Whitton

RESOLVED - 26/298 **Cr D Mallard/Cr J Stedman**

3 That Footings and Cabling for John Davis Stadium to support 1,400 Lux be installed at an additional cost of $294,326 Excl GST bringing the total cost to $2,007,434 Excl GST.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Cr K Duffy
Absent: Cr J Whitton

RESOLVED - 26/299 **Cr D Mallard/Cr M McDonell**

That the Council Meeting continue until 9.45pm, noting the time nearing 9.30pm in accordance with the Code of Meeting Practice defining the limit on Council Meetings.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Cr K Duffy
Absent: Cr J Whitton

THE MEETING CLOSED AT 9.42PM.

This is Page Number 11 and the Final Page of the Minutes of the Ordinary Meeting of Orange City Council held on 2 June 2026.

4 NOTICES OF MOTION/NOTICES OF RESCISSION

Nil

5 GENERAL REPORTS

5.1 Confirmation of Minutes of the Council Meeting of 19 May 2026

RECORD NUMBER: 2026/1153
AUTHOR: Scott Maunder, Chief Executive Officer

EXECUTIVE SUMMARY

At the Council Meeting of 2 June 2026, Council deferred confirmation of the Minutes from the 19 May Council Meeting to consider whether the Minutes should include an amendment in the Resolutions from Closed Meeting.

Staff undertook a review of the Code of Meeting practice and maintain that only the Resolutions from the Closed Meeting are published in the minutes in accordance with s14.17-14.20 of the previous Code of Meeting Practice (s14.22-14.23 of the current code).

Additionally, advice was sought from the Office of Local Government who confirmed that the correct process in accordance with the Code of Meeting Practice has been undertaken. A record of the closed meeting is held for record keeping purposes which outlines any amendments and subsequent voting in addition to the Resolutions from closed meeting published in the minutes.

LINK TO DELIVERY/OPERATIONAL PLAN

The recommendation in this report relates to the Delivery/Operational Plan strategy "15.1 Provide representative, responsible and accountable community governance".

FINANCIAL IMPLICATIONS

Nil.

POLICY AND GOVERNANCE IMPLICATIONS

Under clauses 14.17-14.20 and 20.19 of the Model Meeting Code, Resolutions passed during a closed part of a meeting must be recorded in the publicly available minutes. The Office of Local Government has also issued Guidelines on the Closure of Council & Committee Meetings to the Public.

RECOMMENDATION

That the Minutes of the Ordinary Council Meeting held on 19 May 2026 be and are hereby confirmed as a true and accurate record of the proceedings.

FURTHER CONSIDERATIONS

The recommendation of this report has been assessed against Council's key risk categories and the following comments are provided:

Service/Project Delivery	Inaccurate records may misrepresent decisions, affecting service planning and delivery.
Financial	Misstated resolutions could lead to unbudgeted expenditures or financial mismanagement.
Reputation/Political	Misstated approvals could lead to unbudgeted expenditures or financial mismanagement.
Environment	Errors in recorded decisions may overlook environmental commitments or risks.
Compliance	Failing to confirm accuracy may breach governance standards or statutory obligations.

5.1 Confirmation of Minutes of the Council Meeting of 19 May 2026

People & WHS	Mis-recorded actions could impact staff safety measures or people related decisions.
Information Technology/ Cyber Security	Inaccurate documentation may affect IT governance or data integrity.

SUPPORTING INFORMATION

Review of the Code of Meeting Practice in operation on 19 May 2026 outlines:

Resolutions Passed at Closed Meetings to be Made Public

14.17 If the Council passes a resolution during a meeting, or a part of a meeting, that is closed to the public, the Chairperson must make the resolution public as soon as practicable after the meeting, or the relevant part of the meeting, has ended, and the resolution must be recorded in the publicly available minutes of the meeting.

14.18 Resolutions passed during a meeting, or a part of a meeting, that is closed to the public must be made public by the Chairperson under clause 14.17 during a part of the meeting that is livestreamed where practicable.

14.19 The Chief Executive Officer must cause business papers for items of business considered during a meeting, or part of a meeting, that is closed to public, to be published on the Council's website as soon as practicable after the information contained in the business papers ceases to be confidential.

14.20 The Chief Executive Officer must consult with the Council and any other affected persons before publishing information on the Council's website under clause 14.19 and provide reasons for why the information has ceased to be confidential.

Review of the Code of Meeting Practice in operation from 2 June 2026 outlines:

Resolutions Passed at Closed Meetings to be Made Public

14.22 If the Council passes a resolution during a meeting, or a part of a meeting, that is closed to the public, the chairperson must make the resolution public as soon as practicable after the meeting, or the relevant part of the meeting, has ended, and the resolution must be recorded in the publicly available minutes of the meeting.

14.23 Resolutions passed during a meeting, or a part of a meeting, that is closed to the public must be made public by the chairperson under clause 14.22 during a part of the meeting that is webcast.

Additionally, advice was sought from the Office of Local Government who confirmed that the correct process in accordance with the Code of Meeting Practice has been undertaken. A record of the closed meeting is held for record keeping purposes which outlines any amendments and subsequent voting in addition to the Resolutions from closed meeting published in the minutes.

Staff are confident that the correct procedure for the publishing of the minutes has been followed based on the information provided in the Code of Meeting Practice and the advice from the Office Of Local Government.

It is recommended that Council confirm and adopt the minutes from its meeting of 19 May 2026.

ATTACHMENTS

1 CCL 19 May 2026 Minutes, D26/72256⇩

ORANGE CITY COUNCIL

MINUTES OF THE ORDINARY MEETING OF COUNCIL

HELD IN COUNCIL CHAMBER, CIVIC CENTRE, BYNG STREET, ORANGE

ON 19 MAY 2026

COMMENCING AT 6:00 PM

1 INTRODUCTION

ATTENDANCE

Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy *(6.22pm),* Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr S Peterson, Cr M Ruddy, Cr J Stedman, Cr J Whitton

Acting Chief Executive Officer (Sharp), Director Development Services, Director Community, Recreation & Cultural Services, Director Technical Services, Manager Corporate Governance, Governance Officer (Robinson), Governance Officer (Maley), Manager Communications & Engagement

1.1 APOLOGIES

RESOLVED - 26/231 **Cr J Whitton/Cr J Stedman**

That an apology be accepted from Cr McDonell and that Council grant them a leave of absence from the Council Meeting of Orange City Council on 19 May 2026.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr S Peterson, Cr M Ruddy, Cr J Stedman, Cr J Whitton
Against: Nil
Absent: Cr K Duffy, Cr M McDonell, Cr G Power

RESOLVED - 26/232 **Cr S Peterson/Cr M Ruddy**

That an apology be accepted from Cr Power and that Council grant them a leave of absence from the Council Meeting on 19 May 2026

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr S Peterson, Cr M Ruddy, Cr J Stedman, Cr J Whitton
Against: Nil
Absent: Cr K Duffy, Cr M McDonell, Cr G Power

1.2 LIVESTREAMING AND RECORDING

The Mayor advised that the meeting was being livestreamed and recorded.

1.3 ACKNOWLEDGEMENT OF COUNTRY

Cr Mallard conducted an Acknowledgement of Country.

1.4 DECLARATION OF PECUNIARY INTERESTS, SIGNIFICANT NON-PECUNIARY INTERESTS AND LESS THAN SIGNIFICANT NON-PECUNIARY INTERESTS

Cr Peterson declared a Significant Non-Pecuniary interest in Closed item 6.1 - Lease Hangar Part F Orange Airport, as the applicant is known to him.

Cr Whitton declared a Non-Significant Non-Pecuniary interest in Closed item 6.6 - Tender 4502-1 - Orange Sports Precinct - Field Lighting as a tenderer is known to him.

1.5 OPENING PRAYER

Cr Peterson led the Council in prayer.

RESOLVED - 26/233 **Cr T Greenhalgh/Cr J Stedman**

That the following late items be permitted to be considered at the Council Meeting of 19 May 2026:

- Item 6.6 - Lighting Options - Tender F4502-1 - Orange Sports Precinct - Field Lighting
- Item 6.7 - Tender F4502-1 - Orange Sports Precinct - Field Lighting

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr S Peterson, Cr M Ruddy, Cr J Stedman, Cr J Whitton
Against: Nil
Absent: Cr K Duffy, Cr M McDonell, Cr G Power

THE MAYOR DECLARED THE ORDINARY MEETING OF COUNCIL ADJOURNED FOR THE CONDUCT OF THE OPEN FORUM AT 6.06PM

Notice of Motion Item 4.1 – Cook Park Plan of Management and Cook Park Aviary

- Michael Garrity

THE MAYOR DECLARED THE ORDINARY MEETING OF COUNCIL RESUMED AT 6.13PM

2 MAYORAL MINUTES

Nil.

3 CONFIRMATION OF MINUTES OF PREVIOUS MEETING

RESOLVED - 26/234 **Cr D Mallard/Cr F Kinghorne**

That the Minutes of the Ordinary Meeting of Orange City Council held on 5 May 2026 (copies of which were circulated to all members) be and are hereby confirmed as a true and accurate record of the proceedings of the Council meeting held on 5 May 2026.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr S Peterson, Cr M Ruddy, Cr J Stedman, Cr J Whitton
Against: Nil
Absent: Cr K Duffy, Cr M McDonell, Cr G Power

Cr Duffy arrived at the meeting with the time being 6.22pm

4 NOTICES OF MOTION/NOTICES OF RESCISSION

4.1 NOTICE OF MOTION - COOK PARK PLAN OF MANAGEMENT AND COOK PARK AVIARY

TRIM REFERENCE: 2026/895

RESOLVED - 26/235 **Cr M Ruddy/Cr D Mallard**

That Council:

1 Note that the Cook Park Plan of Management was deferred in 2025 and has not been brought back to Council for consideration.

2 Request a report within 8 weeks on the current condition and management of the Cook Park aviary including:
   a. An independent animal welfare assessment
   b. Infrastructure condition and compliance with contemporary standards
   c. Current operational and maintenance requirements

3 Undertake a structured community consultation process for a minimum of 28 days, to commence following the completion of the report, to inform the future of the aviary, including consideration of:
   a. Retention and upgrade
   b. Relocation or alternative use
   c. Decommissioning and replacement with open public space

4 Receive a further report within 4 weeks of the close of consultation, outlining:
   a. Findings from the assessment
   b. Community feedback
   c. Options and recommendations for Council determination.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr F Kinghorne, Cr D Mallard, Cr S Peterson, Cr M Ruddy, Cr J Stedman, Cr J Whitton
Against: Cr K Duffy, Cr G Judge
Absent: Cr M McDonell, Cr G Power

QUESTION TAKEN ON NOTICE **Cr T Mileto**

Cr Mileto asked what the licence requirements with DPIE are in regards to the Aviary at Cook Park.

QUESTION TAKEN ON NOTICE **Cr F Kinghorne**

Cr Kinghorne asked what consultation we have had with the Bird Associations and Bird Committees.

Cr Kinghorne asked why are we opposed to members of the Bird Committees assisting.
The Acting Chief Executive Officer advised we cannot remove work/positions from staff and give them to volunteers, as conditions of the Act.

Cr Kinghorne asked if we would be in breach if we consulted with bird experts regarding the Aviary.
The Acting Chief Executive Officer advised there would be no breach, unless paid staff roles were replaced by contractors or volunteers. All actions required by DPIE have been completed, apart from some painting.

Cr Duffy questioned the difference between the Aviary run by Council Staff, and the Conservatorium using a Council building but not employing Council Staff, can Induction Course can be conducted for Volunteers, what has changed in the process since the drought in 2018 and why Councillors were not advised about incidents such as a rat in the Aviary.
The Acting Chief Executive Officer advised that Council does not currently employ any staff to work at the Conservatorium, therefore no jobs have been taken away from Council Staff, an inducted volunteers would still mean that the volunteers would take work away from paid members of staff, she is not privy to what happened in 2018, but routine inspections are carried out, Council staff bring Strategic matters to Council, and minor operational matters like vermin are dealt with by staff.

Cr Judge noted in 2023 that Council resolved that the Aviary be retained and further consultation occur, and asked what has been done since then to maintain and improve it.
The Acting Chief Executive Officer advised that if the motion were successful these details would be included in the report.

Cr Greenhalgh asked what does an Independent Animal welfare assessment entail and cost.
The Acting Chief Executive Officer advised that the motion was written by a Councillor and that it is interpreted that if the motion is passed, Council will source a suitable organisation.

Cr Greenhalgh asked what support and training are we giving to staff to care for these birds.
The Acting Chief Executive Officer advised that our employees receive the appropriate training to care for the birds in the aviary. Some of the birds are elderly and are now flightless, hence the seed on the ground. As we regularly pass our audits, that confirms that we are providing the correct care for the needs of the birds.

QUESTION TAKEN ON NOTICE **Cr K Duffy**

Cr Duffy asked what money had been spent on the Cook Park Aviary over the last three years.

QUESTION TAKEN ON NOTICE **Cr K Duffy**

Cr Duffy asked what the reasons were to recommend the removal of the Cook Park Aviary that Council rejected.

5 GENERAL REPORTS

5.1 CONFIRMATION OF MINUTES FROM POLICY COMMITTEE MEETINGS 5 MAY 2026

TRIM REFERENCE: 2026/340

RESOLVED - 26/236 **Cr J Whitton/Cr D Mallard**

1 That the Minutes of the Environmental Sustainability Policy Committee at its meeting held on 5 May 2026 be and are hereby confirmed as a true and accurate record of the proceedings.

2 That the Minutes of the Finance Policy Committee at its meeting held on 5 May 2026 be and are hereby confirmed as a true and accurate record of the proceedings.

3 That the Minutes of the Infrastructure Policy Committee at its meeting held on 5 May 2026 be and are hereby confirmed as a true and accurate record of the proceedings.

4 That the Minutes of the Recreation & Culture Policy Committee at is meeting held on 5 May 2026 be and are hereby confirmed as a true and accurate record of the proceedings.

5 That the Minutes of the Services Policy Committee at its meeting held on 5 May 2026 be and are hereby confirmed as a true and accurate record of the proceedings.

6 That the Minutes of the Regional & Economic Development Policy Committee at its meeting held on 5 May 2026 be and are hereby confirmed as a true and accurate record of the proceedings.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr S Peterson, Cr M Ruddy, Cr J Stedman, Cr J Whitton
Against: Nil
Absent: Cr M McDonell, Cr G Power

5.2 COUNCIL MEETING COMMENCEMENT & CONCLUSION TIMES - 3-MONTH REVIEW

TRIM REFERENCE: 2026/720

MOTION **Cr D Mallard/Cr M Ruddy**

That Council resolves:

1 That ordinary Council meetings commence at 6pm on a permanent basis, and
2 That the scheduled meeting finish time be 9.30pm on a permanent basis, unless otherwise resolved during a meeting.
3 That Strategic Policy ST02 – Code of Meeting Practice be updated in accordance with the resolution.

AMENDMENT **Cr K Duffy/Cr T Greenhalgh**

That Council resolves:

1 That ordinary Council meetings commence at 6.30pm on a permanent basis, and
2 That the scheduled meeting finish time be 9.30pm on a permanent basis, unless otherwise resolved during a meeting.
3 That Strategic Policy ST02 – Code of Meeting Practice be updated in accordance with the resolution.

For: Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr Whitton
Against: Cr T Mileto (Mayor), Cr D Mallard, Cr F Kinghorne, Cr S Peterson, Cr M Ruddy, Cr J Stedman
Absent: Cr M McDonell, Cr G Power

THE AMENDMENT ON BEING PUT WAS LOST

THE MOTION ON BEING PUT WAS CARRIED

RESOLVED - 26/237 **Cr D Mallard/Cr M Ruddy**

That Council resolves:

1 That ordinary Council meetings commence at 6pm on a permanent basis, and

2 That the scheduled meeting finish time be 9.30pm on a permanent basis, unless otherwise resolved during a meeting.

3 That Strategic Policy ST02 – Code of Meeting Practice be updated in accordance with the resolution.

For: Cr T Mileto (Mayor), Cr F Kinghorne, Cr D Mallard, Cr S Peterson, Cr M Ruddy, Cr J Stedman, Cr J Whitton
Against: Cr Duffy, Cr Judge, Cr Greenhalgh (Deputy Mayor)
Absent: Cr M McDonell, Cr G Power

5.3 ALGWA CONFERENCE 2026 - POST CONFERENCE REPORT

TRIM REFERENCE: 2026/630

RESOLVED - 26/238 **Cr D Mallard/Cr S Peterson**

That the report by the Executive Support Officer on the NSW ALGWA Conference 2026 – Post Conference Report be noted.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr S Peterson, Cr M Ruddy, Cr J Stedman, Cr J Whitton
Against: Nil
Absent: Cr M McDonell, Cr G Power

5.4 DRAFT DISABILITY INCLUSION ACTION PLAN 2026-2030

TRIM REFERENCE: 2026/897

RESOLVED - 26/239 **Cr S Peterson/Cr M Ruddy**

That Council place the Blayney Cabonne Orange Disability Inclusion Action Plan 2026-2030 on exhibition for a minimum period of 28 days.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr S Peterson, Cr M Ruddy, Cr J Stedman, Cr J Whitton
Against: Nil
Absent: Cr M McDonell, Cr G Power

Cr Peterson asked if Council previously hosted a student from Anson Street School for work experience.
The Acting Chief Executive Officer advised that Anson Street School regularly attends our Work Experience and Trainee programs which have been very successful. She advised that conversations will continue with Anson Street School on how to strengthen relationships.

Cr Peterson noted that requests have been made for a chamber screen to display key texts. Could this be explored to improve accessibility in line with the Disability Inclusion Action?
The Acting Chief Executive Officer advised that Council supports staff and Councillor needs and have a hearing loop in the chamber already available. A screen would be considered if a future need arises.

5.5 QUARTERLY BUDGET REVIEW STATEMENT (QBRS) - QUARTER 3 2025/2026

TRIM REFERENCE: 2026/947

RESOLVED - 26/240 **Cr D Mallard/Cr F Kinghorne**

That Council resolves:

1 That the information provided in the report on the Quarterly Budget Review Report for Q3 (January – March 2026) be acknowledged.

2 To adopt the variations in the consolidated overall operating improvement to Council arising from the Q3 Quarterly Budget Review, in the amount of $273,000 surplus (Operational Budget) and $1,379,000 surplus (Capital Budget).

3 That the Statement of the Responsible Accounting Officer stating that Council is in a satisfactory financial position having regard to the changes contained herewith to the original budget, be noted.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr S Peterson, Cr M Ruddy, Cr J Stedman, Cr J Whitton
Against: Nil
Absent: Cr M McDonell, Cr G Power

Cr Peterson noted on Page 75 that the QBRS projects a $4.3M loss, $1.3M is from asset disposals. He asked how is the remaining ~$3M is explained and why do the general fund variations not reconcile with the reported $3.5M deficit.
The Acting Chief Executive Officer advised that the extra $3M is covered in detail in the Q1 and Q2 QBRS and confirmed the variation for the current financial quarter is $238K.

Cr Peterson asked from page 79, how can the general fund be positive year-to-date given a balanced budget and multiple negative variations?
The Acting Chief Executive Officer advised that this is due to the depreciation charges for the full year not yet posted. These will be posted in the coming weeks as we approach the end of financial year.

Cr Peterson asked, from Page 91, what the $16M in approved negative allocations listed as "other" refers to.
The Acting Chief Executive Officer advised that this is from a prior period and that the detail is listed in the previous QBRS.

Cr Peterson asked overall, are we effectively using funds for operations instead of infrastructure renewal or is this an unavoidable result of managing $2.2B in assets?
The Acting Chief Executive Officer noted this is a challenge that all Local Governments are facing, particularly in rural areas we have a large amount of infrastructure to be maintained. She advised that Council will be reviewing our Infrastructure and Service agreements.

5.6 STATEMENT OF INVESTMENTS - APRIL 2026

TRIM REFERENCE: 2026/875

RESOLVED - 26/241 **Cr J Stedman/Cr S Peterson**

That Council resolves to:

1 Note the Statement of Investments for the period April 2026.
2 Adopt the certification of the Responsible Accounting Officer.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr S Peterson, Cr M Ruddy, Cr J Stedman, Cr J Whitton
Against: Nil
Absent: Cr M McDonell, Cr G Power

5.7 AUDIT, RISK & IMPROVEMENT COMMITTEE - ANNUAL PERFORMANCE REVIEW

TRIM REFERENCE: 2025/2477

RESOLVED - 26/242 **Cr F Kinghorne/Cr D Mallard**

The Council engage a suitably qualified external assessor or peer to undertake the Audit Risk & Improvement Committee Term Review.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr S Peterson, Cr M Ruddy, Cr J Stedman, Cr J Whitton
Against: Nil
Absent: Cr M McDonell, Cr G Power

Cr Kinghorne asked how Councillors can provide feedback if they are not a member and can be excluded from part of an ARIC meeting, then they have not been able to view the performance in these circumstances.
The Acting Chief Executive Officer advised that the two Councillors are non-voting members, but are welcome to speak to the chair and members to get their feedback.

Cr Whitton noted he found the concept of the Councillors being excluded difficult to understand.
The Acting Chief Executive Officer responded that it was a personnel matter, not appropriate to be discussed with Councillors and that this was a decision of the Chairperson.

Cr Duffy asked how we make the selection of the External Assessor?
The Acting Chief Executive Officer responded that this is a new criteria we will assess the criteria to find a suitably qualified Assessor if the motion is carried.

5.8 RESPONSES TO QUESTIONS TAKEN ON NOTICE

TRIM REFERENCE: 2026/969

RESOLVED - 26/243 **Cr M Ruddy/Cr F Kinghorne**

That the information contained in the report on responses to Questions Taken on Notice be acknowledged.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr S Peterson, Cr M Ruddy, Cr J Stedman, Cr J Whitton
Against: Nil
Absent: Cr M McDonell, Cr G Power

Cr Ruddy acknowledged and congratulated Orange City Council winning multiple awards at the 2026 National Tidy Towns in Launceston, Tasmania over the weekend

6 CLOSED MEETING

In accordance with the Local Government Act 1993, and the Local Government (General) Regulation 2021, in the opinion of the Chief Executive Officer, the following business is of a kind as referred to in Section 10A(2) of the Act, and should be dealt with in a Confidential Session of the Council meeting closed to the press and public.

In response to a question from the Mayor, the Acting Chief Executive Officer advised that no written submissions had been received relating to any item listed for consideration by the Closed Meeting of Council.

The Mayor extended an invitation to any member of the public present at the meeting to make a presentation to the Council as to whether the meeting should be closed for a particular item.

RESOLVED - 26/244 **Cr F Kinghorne/Cr T Greenhalgh**

That Council adjourn into a Closed Meeting and members of the press and public be excluded from the Closed Meeting, and access to the correspondence and reports relating to the items considered during the course of the Closed Meeting be withheld unless declassified by separate resolution. This action is taken in accordance with Section 10A(2) of the Local Government Act, 1993 as the items listed come within the following provisions:

6.1 Lease Hangar Part Site F Orange Airport
This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (d)(i) prejudice the commercial position of the person who supplied it.

6.2 2026 Write Off Bad Debt
This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (b) the personal hardship of any resident or ratepayer.

6.3 Minutes of the Audit Risk & Improvement Committee 18 and 25 March 2026
This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (f) matters affecting the security of the Council, Councillors, Council staff or Council property.

6.4 Nominations of Councillor Attendance - 75th Anniversary ALGWA National Conference 2026
This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (f) matters affecting the security of the Council, Councillors, Council staff or Council property.

6.5 Nominations for Councillor Attendance - 2026 LGNSW Water Management Conference
This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (f) matters affecting the security of the Council, Councillors, Council staff or Council property.

6.6 Lighting Options - Tender F4502-1 - Orange Sports Precinct - Field Lighting
This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (d)i commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it.

6.7 Tender F4502-1 - Orange Sports Precinct - Field Lighting
This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (c) information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr S Peterson, Cr M Ruddy, Cr J Stedman, Cr J Whitton
Against: Nil
Absent: Cr M McDonell, Cr G Power

The Mayor declared the Ordinary Meeting of Council adjourned for the conduct of the Closed Meeting at 7.16pm

The Mayor declared the Ordinary Meeting of Council resumed at 8.05pm.

7 RESOLUTIONS FROM CLOSED MEETING

The Acting Chief Executive Officer read out the following resolutions made in the Closed Meeting of Council.

6.1 LEASE HANGAR PART SITE F ORANGE AIRPORT

TRIM REFERENCE: 2026/668

Cr Peterson declared a Significant Non-Pecuniary interest in this item, left the meeting with the time being 7.18pm and did not participate in discussion or voting on this item.

RESOLVED - 26/245 **Cr D Mallard/Cr T Greenhalgh**

1 That Council enter into a lease of part Hangar F for a term of five years with one five year option.

2 That approval be granted for the use of the Common Seal on any necessary documentation required.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr S Peterson, Cr M Ruddy, Cr J Stedman, Cr J Whitton
Against: Nil
Absent: Cr M McDonell, Cr G Power

Cr Peterson returned to the meeting with the time being 7.18pm

6.2 2026 WRITE OFF BAD DEBT

TRIM REFERENCE: 2026/704

RESOLVED - 26/246 **Cr F Kinghorne/Cr S Peterson**

That Council authorise the Chief Executive Officer to write off bad debt totalling $30,189.36 which cannot be recovered.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr S Peterson, Cr M Ruddy, Cr J Stedman, Cr J Whitton
Against: Nil
Absent: Cr M McDonell, Cr G Power

6.3 MINUTES OF THE AUDIT RISK & IMPROVEMENT COMMITTEE 18 AND 25 MARCH 2026

TRIM REFERENCE: 2026/793

RESOLVED - 26/247 **Cr M Ruddy/Cr D Mallard**

That Council resolves:

1 That Council acknowledge the reports presented to the Audit, Risk & Improvement Committee at its meeting held 18 March 2026 and the Audit, Risk & Improvement Committee at its Extraordinary meeting held 25 March 2026.

2 That the minutes of the Audit, Risk & Improvement Committee from its meeting held on 18 March 2026 and the Extraordinary Meeting held on 25 March 2026 be adopted.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr S Peterson, Cr M Ruddy, Cr J Stedman, Cr J Whitton
Against: Nil
Absent: Cr M McDonell, Cr G Power

6.4 NOMINATIONS OF COUNCILLOR ATTENDANCE - 75TH ANNIVERSARY ALGWA NATIONAL CONFERENCE 2026

TRIM REFERENCE: 2026/842

RESOLVED - 26/248 **Cr M Ruddy/Cr D Mallard**

That Council nominate three Councillors to attend the 75th Anniversary ALGWA National Conference to be held at Manly Pacific Hotel 20-22 August 2026.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr S Peterson, Cr M Ruddy, Cr J Stedman, Cr J Whitton
Against: Nil
Absent: Cr M McDonell, Cr G Power

6.5 NOMINATIONS FOR COUNCILLOR ATTENDANCE - 2026 LGNSW WATER MANAGEMENT CONFERENCE

TRIM REFERENCE: 2026/896

RESOLVED - 26/249 **Cr M Ruddy/Cr J Stedman**

That Council nominated up to 4 Councillors to attend the 2026 Water Management Conference Wednesday 2 September 2026 – Friday 4 September 2026 in Ballina.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr S Peterson, Cr M Ruddy, Cr J Stedman, Cr J Whitton
Against: Nil
Absent: Cr M McDonell, Cr G Power

6.6 LIGHTING OPTIONS - TENDER F4502-1 - ORANGE SPORTS PRECINCT - FIELD LIGHTING

TRIM REFERENCE: 2026/965

RESOLVED - 26/250 **Cr J Stedman/Cr D Mallard**

That Council consider the options analysis presented in this report when considering the award of the Tender F4502-1 - Orange Sports Precinct - Field Lighting which was deferred at the Council meeting held on 21 April 2026.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr S Peterson, Cr M Ruddy, Cr J Stedman, Cr J Whitton
Against: Nil
Absent: Cr M McDonell, Cr G Power

6.7 TENDER F4502-1 - ORANGE SPORTS PRECINCT - FIELD LIGHTING

TRIM REFERENCE: 2026/993

RESOLVED - 26/251 **Cr J Whitton/Cr T Greenhalgh**

1 That the Chief Executive Officer be authorised to enter into a contract with Zauner Constructions for Option 2 (1400 Lux) of $3,978,651 (excl. GST) subject to a satisfactory financial check.
2 That the use of the common seal of Council be authorised for use on the associated contractual documents.

A NOTICE OF RESCISSION WAS LODGED ON THIS ITEM FOLLOWING THE MEETING TO BE DETERMINED AT THE COUNCIL MEETING OF 2 JUNE 2026.

THE RESCISSION MOTION WAS CARRIED AND THE RESOLUTION RESCINDED ON 2 JUNE 2026.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr M Ruddy, Cr J Stedman, Cr J Whitton
Against: Cr F Kinghorne, Cr D Mallard, Cr S Peterson
Absent: Cr M McDonell, Cr G Power

THE MEETING CLOSED AT 8.08PM

This is Page Number 13 and the Final Page of the Minutes of the Ordinary Meeting of Orange City Council held on 19 May 2026.

5.2 Confirmation of Minutes from Policy Committee Meetings 2 June 2026

RECORD NUMBER: 2026/341
AUTHOR: Janessa Constantine, Manager Corporate Governance

EXECUTIVE SUMMARY

Council's Policy Committees (Planning and Development Committee, Environmental Sustainability Policy Committee, Finance Policy Committee, Infrastructure Policy Committee, Recreation & Culture Policy Committee, Services Policy Committee and Regional & Economic Development Policy Committee) have delegation to determine matters before those Committees.

This report provides minutes of the Policy Committees held this month. Resolutions made by the Committees are presented for adoption or amendment by Council.

LINK TO DELIVERY/OPERATIONAL PLAN

The recommendation in this report relates to the Delivery/Operational Plan strategy "15.1 Provide representative, responsible and accountable community governance".

FINANCIAL IMPLICATIONS

Nil.

POLICY AND GOVERNANCE IMPLICATIONS

Nil.

RECOMMENDATION

1 **That the Minutes of the Planning & Development Policy Committee at its meeting held on 2 June 2026 be and are hereby confirmed as a true and accurate record of the proceedings.**

2 **That the Minutes of the Environmental Sustainability Policy Committee at its meeting held on 2 June 2026 be and are hereby confirmed as a true and accurate record of the proceedings.**

3 **That the Minutes of the Finance Policy Committee at its meeting held on 2 June 2026 be and are hereby confirmed as a true and accurate record of the proceedings.**

4 **That the Minutes of the Infrastructure Policy Committee at its meeting held on 2 June 2026 be and are hereby confirmed as a true and accurate record of the proceedings.**

5 **That the Minutes of the Recreation & Culture Policy Committee at is meeting held on 2 June 2026 be and are hereby confirmed as a true and accurate record of the proceedings.**

6 **That the Minutes of the Services Policy Committee at its meeting held on 2 June 2026 be and are hereby confirmed as a true and accurate record of the proceedings.**

7 **That the Minutes of the Regional & Economic Development Policy Committee at its meeting held on 2 June 2026 be and are hereby confirmed as a true and accurate record of the proceedings.**

FURTHER CONSIDERATIONS

The recommendation of this report has been assessed against Council's key risk categories and the following comments are provided:

Service/Project Delivery	Inaccurate records may misrepresent decisions, affecting service planning and delivery.
Financial	Misstated resolutions could lead to unbudgeted expenditures or financial mismanagement.

5.2 Confirmation of Minutes from Policy Committee Meetings 2 June 2026

Reputation/Political	Misstated approvals could lead to unbudgeted expenditures or financial mismanagement.
Environment	Errors in recorded decisions may overlook environmental commitments or risks.
Compliance	Failing to confirm accuracy may breach governance standards or statutory obligations.
People & WHS	Mis-recorded actions could impact staff safety measures or people related decisions.
Information Technology/ Cyber Security	Inaccurate documentation may affect IT governance or data integrity.

SUPPORTING INFORMATION

Planning and Development Policy Committee
At the Planning and Development Policy Committee meeting held on 2 June 2026, all resolutions were made under delegation, and the minutes are presented for adoption.

Environmental Sustainability Policy Committee
At the Environmental Sustainability Policy Committee meeting held on 2 June 2026, all resolutions were made under delegation, and the minutes are presented for adoption.

Finance Policy Committee
At the Finance Policy Committee meeting held on 2 June 2026, all resolutions were made under delegation, and the minutes are presented for adoption.

Recreation & Culture Policy Committee
At the Infrastructure Policy Committee meeting held on 2 June 2026, all resolutions were made under delegation, and the minutes are presented for adoption.

Infrastructure Policy Committee
At the Infrastructure Policy Committee meeting held on 2 June 2026, all resolutions were made under delegation, and the minutes are presented for adoption.

Services Policy Committee
At the Services Policy Committee meeting held on 2 June 2026, all resolutions were made under delegation, and the minutes are presented for adoption

Regional & Economic Development Policy Committee
At the Regional and Economic Development Policy Committee meeting held on 2 June 2026, all resolutions were made under delegation, and the minutes are presented for adoption.

ATTACHMENTS

1 PDC 2 June 2026 Minutes, 2026/1119⇩
2 ESPC 2 June 2026 Minutes, 2026/1120⇩
3 FPC 2 June 2026 Minutes, 2026/1121⇩
4 RCPC 2 June 2026 Minutes, 2026/1124⇩
5 IPC 2 June 2026 Minutes, 2026/1123⇩
6 SPC 2 June 2026 Minutes, 2026/1125⇩
7 REDPC 2 June 2026 Minutes, 2026/1126⇩

ORANGE CITY COUNCIL

MINUTES OF THE PLANNING & DEVELOPMENT COMMITTEE

HELD IN COUNCIL CHAMBER, CIVIC CENTRE, BYNG STREET, ORANGE

ON 2 JUNE 2026

COMMENCING AT 6.27PM

1 INTRODUCTION

ATTENDANCE

Cr M McDonell (Chairperson), Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman

Chief Executive Officer, Director Corporate & Commercial Services, Director Development Services, Director Community, Recreation & Cultural Services, Director Infrastructure, Manager Corporate Governance, Acting Manager Communications & Engagement (Townsend), Governance Officer (Allan)

1.1 APOLOGIES AND LEAVE OF ABSENCE

RESOLVED - 26/256 **Cr F Kinghorne/Cr J Stedman**

That the apologies be accepted from Cr J Whitton and that Council grant them a leave of absence from the Planning & Development Committee of Orange City Council on 2 June 2026.

For: Cr M McDonell (Chairperson), Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Nil
Absent: Cr J Whitton

1.2 DECLARATION OF PECUNIARY INTERESTS, SIGNIFICANT NON-PECUNIARY INTERESTS AND LESS THAN SIGNIFICANT NON-PECUNIARY INTERESTS

Nil.

2 GENERAL REPORTS

2.1 ITEMS APPROVED UNDER THE DELEGATED AUTHORITY OF COUNCIL

TRIM REFERENCE: 2026/496

RESOLVED - 26/257 **Cr G Power/Cr F Kinghorne**

That Council resolves to acknowledge the information provided in the report by the Coordinator Development Assessment on Items Approved Under the Delegated Authority of Council.

For: Cr M McDonell (Chairperson), Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Nil
Absent: Cr J Whitton

Cr Peterson asked if Council will be applying for the Federal Government Local Infrastructure Fund for the Landcom Development Application.
The Director Development Services advised that the first round of Federal Government funding commences in the second half of this year and that the criteria for submissions is not yet known, but more information will be made available closer to the opening of the round.

Cr McDonell noted that the report lists the net value of developments approved under delegated authority alongside projects approved by the Western Regional Planning Panel and asked if future reports could clarify what is determined by which authority.
The Director Development Services advised that this suggestion will be taken on board.

2.2 SECONDARY DWELLING FACT SHEET

TRIM REFERENCE: 2026/1001

RESOLVED - 26/258 **Cr D Mallard/Cr G Power**

That Council note the Secondary Dwelling Fact Sheet and endorse its use as a guidance document to assist applicants in understanding planning requirements and facilitating compliant development outcomes within our LGA.

For: Cr M McDonell (Chairperson), Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Nil
Absent: Cr J Whitton

THE MEETING CLOSED AT 6.32PM

ORANGE CITY COUNCIL

MINUTES OF THE ENVIRONMENTAL SUSTAINABILITY POLICY COMMITTEE

HELD IN COUNCIL CHAMBER, CIVIC CENTRE, BYNG STREET, ORANGE

ON 2 JUNE 2026

COMMENCING AT 6.32PM

1 INTRODUCTION

ATTENDANCE

Cr D Mallard (Chairperson), Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman

Chief Executive Officer, Director Corporate & Commercial Services, Director Development Services, Director Community, Recreation & Cultural Services, Director Infrastructure, Manager Corporate Governance, Acting Manager Communications & Engagement (Townsend), Governance Officer (Allan)

1.1 APOLOGIES AND LEAVE OF ABSENCE

RESOLVED - 26/259 **Cr F Kinghorne/Cr J Stedman**

That the apologies be accepted from Cr Whitton and that Council grant them a leave of absence from the Environmental Sustainability Policy Committee of Orange City Council on 2 June 2026.

For: Cr D Mallard (Chairperson), Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Nil
Absent: Cr J Whitton

1.2 DECLARATION OF PECUNIARY INTERESTS, SIGNIFICANT NON-PECUNIARY INTERESTS AND LESS THAN SIGNIFICANT NON-PECUNIARY INTERESTS

Nil.

2 COMMITTEE MINUTES

2.1 MINUTES OF THE ENVIRONMENTAL SUSTAINABILITY COMMUNITY COMMITTEE - 10 APRIL 2026

TRIM REFERENCE: 2026/839

RESOLVED - 26/260 **Cr T Greenhalgh/Cr J Stedman**

1 That Council acknowledge the reports presented to the Environmental Sustainability Community Committee at its meeting held on 10 April 2026.

2 That the minutes of the Environmental Sustainability Community Committee from its meeting held on 10 April 2026 be adopted.

For: Cr D Mallard (Chairperson), Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Nil
Absent: Cr J Whitton

2.2 MINUTES OF THE TIDY TOWNS COMMUNITY COMMITTEE - 21 APRIL 2026

TRIM REFERENCE: 2026/848

RESOLVED - 26/261 **Cr M Ruddy/Cr G Power**

1 That Council acknowledge the reports presented to the Tidy Towns Community Committee at its meeting held on 21 April 2026.

2 That the minutes of the Tidy Towns Community Committee from its meeting held on 21 April 2026 be adopted.

For: Cr D Mallard (Chairperson), Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Nil
Absent: Cr J Whitton

THE MEETING CLOSED AT 6.33PM

ORANGE CITY COUNCIL

MINUTES OF THE FINANCE POLICY COMMITTEE

HELD IN COUNCIL CHAMBER, CIVIC CENTRE, BYNG STREET, ORANGE

ON 2 JUNE 2026

COMMENCING AT 6.33PM

1 INTRODUCTION

ATTENDANCE

Cr S Peterson (Chairperson), Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr G Power, Cr M Ruddy, Cr J Stedman

Chief Executive Officer, Director Corporate & Commercial Services, Director Development Services, Director Community, Recreation & Cultural Services, Director Infrastructure, Manager Corporate Governance, Acting Manager Communications & Engagement (Townsend), Governance Officer (Allan)

1.1 APOLOGIES AND LEAVE OF ABSENCE

RESOLVED - 26/262 **Cr F Kinghorne/Cr J Stedman**

That the apologies be accepted from Cr J Whitton and that Council grant them a leave of absence from the Finance Policy Committee of Orange City Council on 2 June 2026.

For: Cr S Peterson (Chairperson), Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Nil
Absent: Cr J Whitton

1.2 DECLARATION OF PECUNIARY INTERESTS, SIGNIFICANT NON-PECUNIARY INTERESTS AND LESS THAN SIGNIFICANT NON-PECUNIARY INTERESTS

Nil.

2 GENERAL REPORTS

2.1 SMALL DONATIONS - REQUESTS FOR DONATIONS

TRIM REFERENCE: 2026/867

RESOLVED - 26/263 **Cr M McDonell/Cr S Peterson**

1 That this item be heard and voted on separately.

For: Cr S Peterson (Chairperson), Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Nil
Absent: Cr J Whitton

RESOLVED - 26/264 **Cr T Mileto/Cr M McDonell**

2a) That Council donate $500 to City of Orange Eisteddfod society Inc to contribute to a Senior Scholarship for competitors 13-18 years.

For: Cr S Peterson (Chairperson), Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Nil
Absent: Cr J Whitton

RECOMMENDATION

2b) To donate $2,500 to Australian Dohne Breeders' Association to contribute to the cost for the event delivery of the inaugural NSW Dohne Prime Lamb Schools Competition.

IN THE ABSENCE OF A MOVER/SECONDER THE MOTION LAPSED.

RESOLVED - 26/265 **Cr G Power/Cr T Greenhalgh**

2c) That Council donate $2,500 to Orange Triathlon to contribute to the Orange Triathlon Club's 10th annual Juniors Triathlete Weekend at Gosling Creek Reserve in November 2026.

For: Cr S Peterson (Chairperson), Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Nil
Absent: Cr J Whitton

RESOLVED - 26/266 **Cr M McDonell/Cr D Mallard**

2d) That Council donate $2,500 to Orange Regional Malayalee Association to contribute the essential costs to deliver a safe, inclusive, and accessible Onam cultural celebration for the Orange community.

For: Cr S Peterson (Chairperson), Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Nil
Absent: Cr J Whitton

RESOLVED - 26/267 **Cr T Mileto/Cr F Kinghorne**

2e) That Council donate $2,500 to Charles Sturt University to contribute to delivering the "Bright Minds, Healthy Brains" community brain-health awareness program across Orange.

For: Cr S Peterson (Chairperson), Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Nil
Absent: Cr J Whitton

RESOLVED - 26/268 **Cr D Mallard/Cr T Greenhalgh**

2f) That Council donate $280 to The Rotary Club of Orange North to go towards Orange City Council for staff salary costs incurred while assisting with the delivery of the school's science event.

For: Cr S Peterson (Chairperson), Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Nil
Absent: Cr J Whitton

2g) **THIS ITEM WAS WITHDRAWN.**

Cr Peterson asked for clarification on whether these are the final Small Donations requests for this financial year, and that money will not be taken from next year's budget.
The Director Corporate & Commercial Services confirmed this is the last submission round and that the proposal is to take funds from the remaining Events Sponsorship budget if there are insufficient funds left to cover the amount approved in this meeting. Next year's budget would not be impacted.

Cr McDonell asked if approving Item 2(f) is considered as approving a donation for an event that has already taken place and questioned if this is in line with the policy.
The Director Corporate & Commercial Services advised that this type of donation will be compliant with the updated policy that will come into effect in a few weeks, however noted it does not currently comply with the policy.

2.2 EVENT DEVELOPMENT FUNDING

TRIM REFERENCE: 2026/1021

RESOLVED - 26/269 **Cr J Stedman/Cr D Mallard**

That Council:

a) Funds The Santa Arrival Parade on 28 November 2026, to the value of $5,000

b) Funds The Gig, a Heavy Music on 4-5 September 2026, to the value of $10,000, including any in kind contributions.

For: Cr S Peterson (Chairperson), Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Nil
Absent: Cr J Whitton

2.3 SPECIAL PURPOSE FINANCIAL STATEMENTS – CHILDREN'S SERVICES AND CARAVAN PARK

TRIM REFERENCE: 2026/988

RESOLVED - 26/270 **Cr S Peterson/Cr M Ruddy**

That Council cease the preparation and external audit of Special Purpose Financial Statements for both Child Care and Caravan Park activities from the 2025/2026 financial year onwards.

For: Cr S Peterson (Chairperson), Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Nil
Absent: Cr J Whitton

THE MEETING CLOSED AT 6.42PM.

ORANGE CITY COUNCIL

MINUTES OF THE RECREATION & CULTURE POLICY COMMITTEE

HELD IN COUNCIL CHAMBER, CIVIC CENTRE, BYNG STREET, ORANGE

ON 2 JUNE 2026

COMMENCING AT 6.53PM

1 INTRODUCTION

ATTENDANCE

Cr T Greenhalgh (Deputy Mayor)(Chairperson), Cr T Mileto (Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman

Chief Executive Officer, Director Corporate & Commercial Services, Director Development Services, Director Community, Recreation & Cultural Services, Director Infrastructure, Manager Corporate Governance, Acting Manager Communications & Engagement (Townsend), Governance Officer (Allan)

1.1 APOLOGIES AND LEAVE OF ABSENCE

RESOLVED - 26/275 **Cr F Kinghorne/Cr J Stedman**

That the apologies be accepted from Cr Whitton and that Council grant them a leave of absence from the Recreation & Culture Policy Committee of Orange City Council on 2 June 2026.

For: Cr T Greenhalgh (Deputy Mayor)(Chairperson), Cr T Mileto (Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Nil
Absent: Cr J Whitton

1.2 DECLARATION OF PECUNIARY INTERESTS, SIGNIFICANT NON-PECUNIARY INTERESTS AND LESS THAN SIGNIFICANT NON-PECUNIARY INTERESTS

Nil.

2 COMMITTEE MINUTES

2.1 MINUTES OF THE SPORT & RECREATION COMMUNITY COMMITTEE - 6 MAY 2026

TRIM REFERENCE: 2026/946

RESOLVED - 26/276 **Cr G Power/Cr M McDonell**

1 That Council acknowledge the reports presented to the Sport & Recreation Community Committee at its meeting held on 6 May 2026.

2 That the minutes of the Sport & Recreation Community Committee from its meeting held on 6 May 2026 adopted noting the amendment to include the discussion and advice regarding the carpark lighting on Huntley Road.

For: Cr T Greenhalgh (Deputy Mayor)(Chairperson), Cr T Mileto (Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Nil
Absent: Cr J Whitton

Cr Mallard asked when the Active Transport and the Open Spaces & Recreation Strategies will be put on exhibition.
The Chief Executive Officer advised that both Strategies were reviewed by ELT and that changes were required. They are expected to be brought to Council at the 16 June 2026 meeting.

Cr Judge noted that the carpark on Huntley Road is already open and being used at night despite not having any lighting.
The Chief Executive Officer advised that the carpark was constructed with conduit installed so that lighting can be added once the budget allows for it.

QUESTION TAKEN ON NOTICE **Cr G Judge**

Cr Judge requested an update on the implementation of carpark lighting at the Sporting Precinct, specifically at the carpark on Huntley Road, and that the update include an outline of the costs.

2.2 MINUTES OF THE BICYCLE COMMUNITY COMMITTEE - 13 MAY 2026

TRIM REFERENCE: 2026/1012

RESOLVED - 26/277 **Cr D Mallard/Cr M McDonell**

1 That Council acknowledge the reports presented to the Bicycle Committee at its meeting held on 13 May 2026.

2 That Council determine recommendations *4.1* and *4.4* from the minutes of the Bicycle Committee meeting of 13 May 2026.

4.1 That the Bicycle Community Committee recommend Council continue ongoing membership with Bicycle NSW.

4.4 That the Bicycle Community Committee acknowledge the report and recommend Council undertake a road safety audit and survey, to inform preliminary road design work related to improving sections of road along Banjo Paterson loop.

3 That the remainder of the minutes of the Bicycle Committee from its meeting held on 13 May 2026 be adopted.

For: Cr T Greenhalgh (Deputy Mayor)(Chairperson), Cr T Mileto (Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Nil
Absent: Cr J Whitton

Cr Peterson asked for an update on the potential for a visiting team for the Rugby Union World Cup to be based in Orange.
The Chief Executive Officer advised that the Mayor and himself attended an event in Sydney and that the next stage in the process is to have the event organisers visit Orange and meet with Council staff.

Cr Mileto asked if lights could be installed on the back of the pole at the southeast corner of the Bernie Stedman Field to provide lighting at the Huntley Road carpark as an interim solution.
The Chief Executive Officer advised that this option can be considered.

Cr Greenhalgh asked if Council still has access to old lighting used during the Wade Park upgrade.
The Chief Executive Officer confirmed this is the case.

THE MEETING CLOSED AT 7.00PM

ORANGE CITY COUNCIL

MINUTES OF THE INFRASTRUCTURE POLICY COMMITTEE

HELD IN COUNCIL CHAMBER, CIVIC CENTRE, BYNG STREET, ORANGE

ON 2 JUNE 2026

COMMENCING AT 6.42PM

1 INTRODUCTION

ATTENDANCE

Cr T Mileto (Mayor)(Chairperson), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman

Chief Executive Officer, Director Corporate & Commercial Services, Director Development Services, Director Community, Recreation & Cultural Services, Director Infrastructure, Manager Corporate Governance, Acting Manager Communications & Engagement (Townsend), Governance Officer (Allan)

1.1 APOLOGIES AND LEAVE OF ABSENCE

RESOLVED - 26/271 **Cr F Kinghorne/Cr J Stedman**

That the apologies be accepted from Cr Whitton and that Council grant them a leave of absence from the Infrastructure Policy Committee of Orange City Council on 2 June 2026.

For: Cr T Mileto (Mayor)(Chairperson), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Nil
Absent: Cr J Whitton

In the absence of the Chairperson, Cr Mileto (Mayor) chaired the Infrastructure Policy Committee Meeting

1.2 DECLARATION OF PECUNIARY INTERESTS, SIGNIFICANT NON-PECUNIARY INTERESTS AND LESS THAN SIGNIFICANT NON-PECUNIARY INTERESTS

Nil.

2 COMMITTEE MINUTES

2.1 MINUTES OF THE MEETING OF THE AIRPORT COMMUNITY COMMITTEE - 7 MAY 2026

TRIM REFERENCE: 2026/978

RESOLVED - 26/272 **Cr T Greenhalgh/Cr T Mileto**

1 That Council acknowledge the reports presented to the Airport Community Committee at its meeting held on 7 May 2026.

2 That the minutes of the Airport Community Committee from its meeting held on 7 May 2026 be adopted.

For: Cr T Mileto (Mayor)(Chairperson), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Nil
Absent: Cr J Whitton

2.2 MINUTES OF THE MEETING OF THE LOCAL TRANSPORT FORUM - 12 MAY 2026

TRIM REFERENCE: 2026/977

RESOLVED - 26/273 **Cr D Mallard/Cr T Mileto**

1 That Council acknowledge the reports presented to the Local Transport Forum at its meeting held on 12 May 2026.

2 That Council determine recommendations *3.1* and *3.2* from the minutes of the Local Transport Forum meeting of 12 May 2026.

3.1 – Sign Adjustment – Woodward Street (Orange High School)

1 That the existing No Stopping (right arrow) sign on the pole adjacent to the DuntryLeague entrance on Woodward Street be removed and added to the pole with the No Parking (left arrow) sign mounted outside the Orange High School bus loop.

2 That the existing No Stopping (right arrow) sign on Woodward Street be replaced by a No Stopping (repeater) sign.

3.2 – Canobolas Public School – No Parking Signs
That Council update the "No Parking" signage outside Canobolas Public School to 8.00am - 9.10am and 3.00pm - 4.00pm to better reflect the school bell times.

3 That the remainder of the minutes of the Local Transport Forum from its meeting held on 12 May 2026 be adopted.

For: Cr T Mileto (Mayor)(Chairperson), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Nil
Absent: Cr J Whitton

3 GENERAL REPORTS

3.1 CURRENT WORKS

TRIM REFERENCE: 2026/1009

RESOLVED - 26/274 **Cr D Mallard/Cr G Power**

That the information provided in the report on Current Works be acknowledged.

For: Cr T Mileto (Mayor)(Chairperson), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Nil
Absent: Cr J Whitton

Cr McDonell asked for an update on the works being undertaken on Jonathan Drive.
The Director Infrastructure advised that contractors will complete the asphalt and sealing patch work starting the week of 8 June 2026.

Cr Peterson asked for clarification on the Spring 2026 construction on the Blackman's Swamp Creek stormwater harvesting and if it means Council is contributing to water capture before Summer 2027.
The Director Infrastructure advised that the current program for East Orange wetland harvesting is proposed to be delivered by 2027 and achieved early in 2028, so no harvesting will take place in Summer 2027.

Cr Peterson asked what number of flights were substantially delayed last year due to weather.
The Director Infrastructure advised that around 20 flights per year are cancelled due to poor weather or fog out of approximately 2,500.

Cr McDonell asked if there has been any feedback from State Government regarding security improvements at the airport.
The Chief Executive Officer advised that a request has not yet been made, but is currently in progress.

Cr Stedman asked how the fields at the Sporting Precinct have been handling the current rainfall and if the remediation works are holding up.
The Chief Executive Officer advised that the fields have shown improvement in line with what is expected and are draining well, but clarified that the rain event that occurred which caused reason for concern was approximately 20mls of rainfall taking place within a half hour period.

Cr Peterson asked for an update on the control options for blue-green algae that Council resolved to investigate earlier this year.
The Chief Executive Officer advised that staff are still working through available options.

THE MEETING CLOSED AT 6.52PM.

ORANGE CITY COUNCIL

MINUTES OF THE SERVICES POLICY COMMITTEE

HELD IN COUNCIL CHAMBER, CIVIC CENTRE, BYNG STREET, ORANGE

ON 2 JUNE 2026

COMMENCING AT 7.01PM

1 INTRODUCTION

ATTENDANCE

Cr M Ruddy (Chairperson), Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr J Stedman

Chief Executive Officer, Director Corporate & Commercial Services, Director Development Services, Director Community, Recreation & Cultural Services, Director Infrastructure, Manager Corporate Governance, Acting Manager Communications & Engagement (Townsend), Governance Officer (Allan)

1.1 APOLOGIES AND LEAVE OF ABSENCE

RESOLVED - 26/278 **Cr F Kinghorne/Cr J Stedman**

That the apologies be accepted from Cr J Whitton and that Council grant them a leave of absence from the Services Policy Committee of Orange City Council on 2 June 2026.

For: Cr M Ruddy (Chairperson), Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr J Stedman
Against: Nil
Absent: Cr J Whitton

1.2 DECLARATION OF PECUNIARY INTERESTS, SIGNIFICANT NON-PECUNIARY INTERESTS AND LESS THAN SIGNIFICANT NON-PECUNIARY INTERESTS

Cr Peterson declared a Non-Significant Non-Pecuniary Interest in Item 2.2 - Minutes of the Family & Domestic Violence Community Committee - 12 May 2026 as he is a board member of Orange Aboriginal Medical Service and volunteers for the Orange Region Suicide Prevention Network.

Cr Mileto declared a Non-Significant Non-Pecuniary Interest in Item 2.2 - Minutes of the Family & Domestic Violence Community Committee - 12 May 2026 as he has had previous dealings with Orange Aboriginal Medical Service.

2 COMMITTEE MINUTES

2.1 MINUTES OF THE HERITAGE COMMUNITY COMMITTEE - 13 APRIL 2026

TRIM REFERENCE: 2026/1027

RESOLVED - 26/279 **Cr M McDonell/Cr G Power**

1 That Council acknowledge the reports presented to the Heritage Community Committee at its meeting held on 13 April 2026.

2 That Council determine recommendations *3.1, 3.2* and *3.3* from the minutes of the Heritage Community Committee meeting of 13 April 2026.

3.1

a. *That the Committee establish a Working Party to work with stakeholders on planning for a 150th Anniversary event*

b. *That Euan Greer from the Orange & District Historical Society who has been liaising with Transport for NSW be invited to the next meeting of the Heritage Community Committee to discuss developments to date and;*

c. *That Committee Member David Skyes be nominated as to the Committee representative*

d. *That the 150th Anniversary of the Railway to Orange be included in the Heritage Community Committee Action Plan.*

3.2

That the Friends of Banjo Paterson Park seek community sponsorship for seating at Banjo Paterson Park.

3.3

a. *That the Committee accept the resignation from Mrs Colleen Hansen.*

b. *That the Committee meetings are to be held on the 4th Thursday of each month commencing at 5.00pm.*

3 That the remainder of the minutes of the Heritage Community Committee from its meeting held on 13 April 2026 be adopted.

For: Cr M Ruddy (Chairperson), Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr J Stedman
Against: Nil
Absent: Cr J Whitton

2.2 MINUTES OF THE FAMILY & DOMESTIC VIOLENCE COMMUNITY COMMITTEE - 12 MAY 2026

TRIM REFERENCE: 2026/1013

Cr Peterson declared a Non-Significant Non-Pecuniary Interest in this item as he is a board member of Orange Aboriginal Medical Service and volunteers for the Orange Region Suicide Prevention Network.

Cr Mileto declared a Non-Significant Non-Pecuniary Interest in this item as he has had previous dealings with Orange Aboriginal Medical Service.

RESOLVED - 26/280 **Cr M McDonell/Cr D Mallard**

1 That Council acknowledge the reports presented to the Family & Domestic Violence Community Committee at its meeting held on 12 May 2026.

2 That Council determine recommendations *3.4* from the minutes of the Family & Domestic Violence Community Committee meeting of 12 May 2026.

3.4
That the Committee acknowledge the correspondence shared by Orange Aboriginal Medical Service from Local Member Phil Donato regarding improvements to the Safe Room at Orange Courthouse and that a request be sent to Orange Court House to request a lunch time inspection of the newly refurbed safe room could be conducted by Committee Members.

3 That the remainder of the minutes of the Family & Domestic Violence Community Committee from its meeting held on 12 May 2026 be adopted.

For: Cr M Ruddy (Chairperson), Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr J Stedman
Against: Nil
Absent: Cr J Whitton

Cr Power acknowledged the efforts of staff and Charles Sturt University for National Sorry Day and the Flame of Hope event

THE MEETING CLOSED AT 7.07PM

ORANGE CITY COUNCIL

MINUTES OF THE REGIONAL & ECONOMIC DEVELOPMENT POLICY COMMITTEE

HELD IN COUNCIL CHAMBER, CIVIC CENTRE, BYNG STREET, ORANGE

ON 2 JUNE 2026

COMMENCING AT 7.08PM

1 INTRODUCTION

ATTENDANCE

Cr T Mileto (Mayor)(Chairperson), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman

Chief Executive Officer, Director Corporate & Commercial Services, Director Development Services, Director Community, Recreation & Cultural Services, Director Infrastructure, Manager Corporate Governance, Acting Manager Communications & Engagement (Townsend), Governance Officer (Allan)

1.1 APOLOGIES AND LEAVE OF ABSENCE

RESOLVED - 26/281 **Cr F Kinghorne/Cr J Stedman**

That the apologies be accepted from Cr J Whitton and that Council grant them a leave of absence from the Regional & Economic Development Policy Committee of Orange City Council on 2 June 2026.

For: Cr T Mileto (Mayor)(Chairperson), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Nil
Absent: Cr J Whitton

1.2 DECLARATION OF PECUNIARY INTERESTS, SIGNIFICANT NON-PECUNIARY INTERESTS AND LESS THAN SIGNIFICANT NON-PECUNIARY INTERESTS

Nil.

2 COMMITTEE MINUTES

2.1 MINUTES OF THE ECONOMIC DEVELOPMENT COMMUNITY COMMITTEE - 29 APRIL 2026

TRIM REFERENCE: 2026/828

RESOLVED - 26/282 **Cr T Greenhalgh/Cr G Judge**

1 That Council acknowledge the reports presented to the Economic Development Community Committee at its meeting held on 29 April 2026.

2 That the minutes of the Economic Development Community Committee from its meeting held on 29 April 2026 be adopted.

For: Cr T Mileto (Mayor)(Chairperson), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Nil
Absent: Cr J Whitton

3 GENERAL REPORTS

3.1 MINUTES OF THE CADIA COMMUNITY CONSULTATIVE COMMITTEE - 28 MARCH 2026

TRIM REFERENCE: 2026/917

RESOLVED - 26/283 **Cr M McDonell/Cr M Ruddy**

That the report by the Director Development Services and the attached minutes regarding the Cadia Community Consultative Committee 28 March 2026 meeting be acknowledged.

For: Cr T Mileto (Mayor)(Chairperson), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Nil
Absent: Cr J Whitton

3.2 UPDATE FROM ORANGE RAIL ACTION GROUP

TRIM REFERENCE: 2026/984

RESOLVED - 26/284 **Cr F Kinghorne/Cr D Mallard**

That the Council write to the CNSWJO and suggest that their Transport Infrastructure Advocacy Plan be updated to include more detailed reference to the Sydney to Dubbo transport route as discussed in this paper.

For: Cr T Mileto (Mayor)(Chairperson), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman
Against: Nil
Absent: Cr J Whitton

THE MEETING CLOSED AT 7.09PM

5.3 Responses to Questions Taken on Notice

RECORD NUMBER: 2026/320
AUTHOR: Janessa Constantine, Manager Corporate Governance

EXECUTIVE SUMMARY

This report provides responses below to Questions Taken on Notice at the Council and Policy Committee meetings held 2 June 2026.

LINK TO DELIVERY/OPERATIONAL PLAN

The recommendation in this report relates to the Delivery/Operational Plan strategy "15.1 Provide representative, responsible and accountable community governance".

FINANCIAL IMPLICATIONS

Nil.

POLICY AND GOVERNANCE IMPLICATIONS

Nil.

RECOMMENDATION

That the information contained in the report on responses to Questions Taken on Notice be acknowledged.

FURTHER CONSIDERATIONS

The recommendation of this report has been assessed against Council's key risk categories, and the following comments are provided:

Service/Project Delivery	Delayed or incomplete responses may impact community confidence in Council's service or project delivery.
Financial	Misinterpreted or inaccurate responses could lead to financial commitments or liabilities.
Reputation/Political	Public or political reaction may arise from perceived evasiveness or inadequate transparency in responses.
Environment	Responses that overlook environmental implications may lead to reputational or regulatory risks.
Compliance	Failure to address statutory or policy-related questions accurately may result in non-compliance.
People & WHS	Responses involving staff actions or incidents may expose Council to WHS scrutiny or legal risk.
Information Technology/ Cyber Security	Disclosure of sensitive or unverified information may pose data security or privacy risks.

SUPPORTING INFORMATION

CCL 2 June 2026

QUESTION TAKEN ON NOTICE **Cr K Duffy**

Cr Duffy asked if volunteers working at the Botanic Gardens is taking away potential jobs, as is the case with the aviary at Cook Park.

5.3 Responses to Questions Taken on Notice

Response: *In 1991, the Heritage Rose Garden at the Orange Botanic Gardens was established following a decision by the Orange/Central Tablelands Branch of Heritage Roses in Australia Inc. to plant roses around the former Shadforth Church, now located within the Gardens.*

Since its establishment, members of the Orange/Central Tablelands Branch of Heritage Roses in Australia Inc. have contributed to the development and ongoing maintenance of the Heritage Rose Garden, primarily through monthly working bees.

The Heritage Rose Garden is a specialist collection that would not have been established by Council, or been maintained to its current standard, without the sustained involvement of this volunteer group. Their contribution supports and enhances the Gardens' offerings to citizens and visitors to Orange. The establishment of this species-specific collection is regarded as complementary to Council's work rather than as taking away potential employment opportunities.

There are limitations to the tasks that can be undertaken by this volunteer group, which operates under Council's WHS policy and procedures – such as not using machinery or chemicals in the workplace.

The Friends of the Orange Botanic Gardens manage and run a propagation nursery to sell plants to raise funds for the Gardens. The nursery is independently run under an MOU and Council's WHS policy. Council has no active role with the volunteer group and their activities.

RCPC 2 June 2026

QUESTION TAKEN ON NOTICE **Cr G Judge**

Cr Judge requested an update on the implementation of carpark lighting at the Sporting Precinct, specifically at the carpark on Huntley Road, and that the update include an outline of the costs.

Response: *Lighting for carparks at the Sports Precinct has not been budgeted at this stage of the project. Council has installed conduit throughout the carpark areas and allowed for the power required in its calculation. Lighting will be installed should funds be available once the remaining elements of the project have been completed.*

The project team is calculating the estimated cost range for the installation of lights.

5.4 Development Application DA 353/2025(1) - 86 Summer Street

RECORD NUMBER: 2026/809
AUTHOR: Kate Yates, Senior Planner

EXECUTIVE SUMMARY

Application lodged	10 September 2025
Applicant/s	Patch Planning
Owner/s	Parkstone Village on Summer Pty Ltd
Land description	Lot 100 DP 1291348 - 86 Summer Street, Orange
Proposed land use	Demolition, Specialised Retail Premises and Retail Premises (construction and use)
Value of proposed development	$5,423,000

At the Extraordinary PDC Meeting held on 21 April 2026, Council resolved to defer consideration of the development application to allow proper assessment and consideration of several suggested amendments to conditions of consent included in the recommended Notice of Determination and to enable Councillors to undertake an onsite inspection of the property prior to making a determination on this matter.

This report has been prepared as an addendum to the original report and provides commentary on the outcomes of discussions held with the applicant/owner following the Council resolution and subsequent Councillor site inspection. These discussions have resulted in agreed changes being made to the proposed plans. Revised plans were submitted on 29 May 2026**.**

Attached for Councils information is a copy of the original planning report, draft notice of Determination, plans and submissions received during the exhibition period (Attachment 1). Also attached is a copy of amended plan set that has now been submitted for consideration together with an amended Notice of Determination for Council's consideration (Attachment 2 and 3).

DIRECTOR'S COMMENT

Council staff have met with the applicant/owner to discuss design changes and issues in relation to draft conditions of consent that were raised in the Council meeting and subsequent site inspection.

These discussions have resulted in agreed changes being made to the plans. Revised plans were submitted on 29 May 2026. These amendments collectively improve tree retention outcomes, provide for a 12.5m long service delivery vehicle, enhances the building's interface with the public domain, and addresses operational and design concerns previously raised by Council.

An amended Notice of Determination has been prepared by staff and is now recommended for Council's consideration. It is recommended that Council supports the draft Notice of Determination.

LINK TO DELIVERY/OPERATIONAL PLAN

The recommendation in this report relates to the Delivery/Operational Plan strategy "7.3 Plan for growth and development that balances liveability with valuing the local environment".

FINANCIAL IMPLICATIONS

Nil.

5.4 Development Application DA 353/2025(1) - 86 Summer Street

POLICY AND GOVERNANCE IMPLICATIONS

Nil.

RECOMMENDATION

That Council consents to development application DA 353/2025(1) for Demolition, Specialised Retail Premises and Retail Premises (construction and use) at Lot 100 DP 1291348 - 86 Summer Street, Orange pursuant to the conditions of consent in the attached amended Notice of Determination.

FURTHER CONSIDERATIONS

The recommendation of this report has been assessed against Council's key risk categories and the following comments are provided:

Service/Project Delivery	Approval or refusal may affect infrastructure demands, service planning or community expectations
Financial	Decisions may lead to financial implications through infrastructure contributions, legal appeals or compensation claims.
Reputation/Political	The outcome may attract public or political scrutiny, especially if perceived as inconsistent or contentious.
Environment	The application may have environmental impacts - positive or negative - depending on the nature of the development.
Compliance	The decision must align with planning legislation, regulation and controls and Council policies to avoid legal risk.
People & WHS	Development activities may introduce safety risks for workers, residents or the broader community.
Information Technology/ Cyber Security	Systems used to assess and manage the application must ensure data integrity and secure handling of sensitive information.

SUPPORTING INFORMATION

Following Council's resolution, Council staff met with the applicant and owner to discuss design amendments and issues raised in relation to the draft conditions of consent. These discussions resulted in a series of agreed modifications to the proposal.

Changes proposed to the original recommended conditions are summarised below:

Condition No. April consent	Condition No. June consent	Name	Change proposed
32	**32**	Engineering plans for service vehicle access and loading area	Change wording from 8.8 metre length Medium Rigid Vehicle to permit a 12.5 metre length Heavy Rigid Vehicle
33	**33**	Traffic plan for service vehicle access onto Sale Street	As above
71	**68**	Heavy-duty kerb and gutter layback and footpath crossing	As above

5.4 Development Application DA 353/2025(1) - 86 Summer Street

Condition No. April consent	Condition No. June consent	Name	Change proposed
85	**82**	Maximum size vehicle	As above
92	**91**	Maximum size vehicle	As above
42	**42**	Sale Street tree retain and protection	Remove existing Sale Street tree
43	**deleted**	Southern Elevation planters	Allow 9 trees planted in planter boxes Six new trees along the southern elevation, planted within a continuous 2.5 metre wide Stockholm tree pit (agreed outcome)
44	**deleted**	Replacement tree planting on western elevation	Delete condition Provision of three new canopy trees along the western elevation to offset the removal of additional parapet bays required under the original condition (agreed outcome)
47	**45**	Heritage interpretation plan	Delete last paragraph – The plan is to include a cast bronze plaque on the Summer Street retained facade and two interpretive panels with text and images at a minimum of 450x1200mm and mounted on selected solid walls on the West Elevation at a suitable height.
51	**deleted**	Revised drawing for pitched roof behind the retained facade of 108 Summer Street	Delete condition
82	**79**	Stormwater treatment system maintenance agreement	Delete last sentence- The service agreement shall not be amended or deleted without the agreement of Orange City Council.
84	**81**	Waste collection agreement to be in place	Delete last sentence – The waste service agreement shall not be amended or deleted without the agreement of Orange City Council.

In addition, please note that Condition 49 regarding the need to reinstate part of the heritage roof on that part of the building being retained has been deleted by agreement. A new condition to address the requirement for an extension to the existing Right of Carriageway serving properties

5.4 Development Application DA 353/2025(1) - 86 Summer Street

to the immediate north of the proposed access to accommodate the full width of the new access/egress is now included in the Notice (see Condition 85).

The property owner Parkstone met with the CEO and Director of Development Services on 30 April 2026 to discuss select in principle amendments to the proposed development including the following:

1. Keep as many street trees/all on Summer and Sale
2. Retain 12.5m fixed truck access to loading; see how this works noting 1. Above.
3. Explore linking improved pedestrian access from Sale to Summer across the frontage of store/s
4. Investigate trimming up trees and inserting 'cut outs' in awnings to keep them in situ rather than cut established trees and replant (expensive and trees will be smaller)
5. Agree to Council requested art and window amendments and materiality changes – TBC. However, we are not in a position to agree to significant height amendments or structure/roof additions for aesthetics given position of the feasibility.

A site inspection was undertaken on 6 May 2026 with Councillors, CEO, Director of Development Services, Manager of City Presentation, and planning officers in attendance to discuss key issues and suggested amendments that included:

- Allow 12.5m HRV access to the loading dock on the Right of Way with amended design to:
  - retain the existing Sale Street tree with minor pruning under supervision of Council's Manager City Presentation
  - amended awning design on the eastern elevation with "cut outs" to accommodate the retained street tree and 12.5m heavy rigid vehicle (HRV) turning left into the Right of Way
  - relocate the existing street light.
- Review 108 Summer Street façade retention, reinstated pitched roof for 5m length to 108 Summer Street building
- Proposed Summer street tree removal and replacement in road planting in a Stockholm method tree pit
- Tree removal and replacement and proposed landscaping on western elevation

Since the site inspection, there has been substantial consultation and negotiation with the applicant. The Director of Development Services and planning officers subsequently met with the applicant on 8 May 2026 to discuss the extent of changes the property owner was willing to make.

The applicant provided a markup of proposed changes on 11 May 2026 for Council officers consideration. The Director of Development Services, Manager of Development Assessment and council officers met again with the applicant on 19 May 2026 to provide feedback on the mark up and agreed to the following amendments:

1. Sale street tree retention with awning amendments
2. Allow 12.5m HRV truck servicing to the Right of Way and loading bay subject to awning redesign and minor pruning of street tree

5.4 Development Application DA 353/2025(1) - 86 Summer Street

3. No additional new tall parapet bays on the western elevation. Replacement tree planting to green the western elevation and soften the bulk.
4. Less prescriptive size of heritage interpretation plaque on the western elevation of the building

Revised plans incorporating the agreed changes were submitted on **29 May 2026**. The amendments include:

- Retention and minor supervised pruning of the Sale Street tree, enabling access for a 12.5-metre heavy rigid vehicle to the service delivery area, supported by an awning cut-out designed to avoid canopy conflict.
- Provision of three new canopy trees along the western elevation to offset the removal of additional parapet bays required under the original condition.
- Revised line marking and relocation of the trolley bay within the Summer Centre car park to accommodate new tree pits, resulting in the net loss of one parking space.
- Six new trees along the southern elevation, planted within a continuous 2.5-metre-wide Stockholm tree pit.
- Removal of highlight windows on the southern elevation to better support future public art opportunities.
- Updated materials schedule, replacing the glass brick element with a subway-tile finish.
- Minor amendments to other requested condition changes, which have been incorporated into the amended Notice of Determination.

The revised plans submitted on 29 May 2026 incorporate the agreed amendments arising from Council's resolution, site inspection, and subsequent discussions with the applicant. The changes improve the overall design outcome and have been reflected in the amended Notice of Determination. It is recommended that Council supports the amended Notice of Determination.

ATTACHMENTS

1 PDC 21 April 2026 - Report and Attachments, D26/55598⇩
2 Amended Plan Set, D26/71611⇩
3 Draft Notice of Determination, D26/71616⇩

2.3 Development Application DA 353/2025(1) - 86 Summer Street

RECORD NUMBER: 2026/433
AUTHOR: Kate Yates, Senior Planner

EXECUTIVE SUMMARY

Application lodged	10 September 2025
Applicant/s	Patch Planning
Owner/s	Parkstone Village on Summer Pty Ltd
Land description	Lot 100 DP 1291348 - 86 Summer Street, Orange
Proposed land use	Demolition, Specialised Retail Premises and Retail Premises (construction and use)
Value of proposed development	$5,423,000

The application seeks consent for the partial demolition and construction of specialised retail premises and retail premises across three tenancies at 86-108 Summer Street, Orange on land described as part of Lot 100 DP 1291348 (Figure 1). The existing Summer Street façade of the former Ron Boutlon's Marine and Cycle building at 108 Summer Street is to be retained and refurbished, with a new building constructed behind the façade and on the adjoining vacant land.

The application was publicly exhibited in accordance with Orange City Council's Planning and Development Community Participation Plan (December 2023). Notification was undertaken by publication on Council's website on 1 October 2025 and by notifying adjoining landowners. The exhibition period closed on 16 October 2025. Two submissions were received.

The subject site is a contributory building located within the Dalton Central Heritage Conservation Area (C1) as identified in Schedule 5 of Orange Local Environmental Plan 2011.

The proposed development would consist of an 800m² specialised retail premises, and two retail premises 120m² and 678m² for a total of 1598m². The proposed building materials include brickwork 'Bowral Gertrudis Brown' and precast concrete panels with powder coated aluminium framed doors and windows with clear shopfront glazing and cantilevered awnings on the northern, western, eastern and a portion of the southern elevation.

The proposed site works include the provision of a stormwater drainage system, pruning of a Council street tree on Summer Street, removal of a Council street tree on Sale Street, concrete slab construction for vehicle access to an internal loading area, connection to utility services and landscape planter boxes on the western and southern sides. The proposal will provide a covered pedestrian walkway on the western, eastern and a portion of the southern sides of the new building, connecting Summer and Sale Streets.

General vehicle access to the site will continue to be provided via the existing Summer Street and Sale Street driveways to the Summer Centre, known as "The Village" (Village) at grade car park, with service access provided via the existing right-of-way from Sale Street. The proposal does not provide any additional parking and relies upon the parking capacity that currently exists across the Village off-street car park.

Key issues assessed include heritage, façade retention and extent of demolition, conservation and interpretation, urban design and visual presentation of the new building, tree retention, traffic and servicing the site, waste collection, water and sewer connections.

2.3 Development Application DA 353/2025(1) - 86 Summer Street

Substantial negotiations with the applicant have been undertaken during the course of planning assessment to ensure façade retention is feasible and to improve the visual presentation of key building elevations on the western approach to the Orange CBD. Conditions have been included in the Notice of Determination requiring further design changes to aspects of the final submitted design, heritage conservation, interpretation, engineering and other issues such as:

- Requiring reconstruction of the pitched roof in galvanised corrugated steel behind the retained facade at 108 Summer Street to a length of 5m and to match the existing in pitch and flashings which corresponds on the West Elevation with the width of the first new retail bay and its module
- Improve the visual presentation of the western, southern and eastern elevations of the new building
- Tree retention and replacement
- Materials and finishes
- Public art zone
- Restricting service vehicles entering the loading area on the existing Right of Way to 8.8m Medium Rigid Vehicle (MRV)
- Stormwater to be within the site
- Diversion of sewer main
- Resolution of 1.1m level difference between existing levels on Sale Street footpath and proposed finished level in Tenancy 3

2.3 Development Application DA 353/2025(1) - 86 Summer Street



Figure 1 – locality plan

DIRECTOR'S COMMENT

The proposed commercial development provides a gateway building on the western boundary of the town centre.

The major issues in the assessment of this application relate to the desire to retain the existing façade at 108 Summer Street for a range of heritage-related reasons outlined in the assessment report, retention of street trees/carparking space, urban design and visual amenity.

From pre-DA and throughout assessment Council have requested a satisfactory structural assessment report with a methodology that demonstrates façade retention is feasible.

A structural assessment report prepared by Barson Pty Ltd was provided on 2 March 2026 confirming that the brick façade is in suitable condition for retention with some remediation and maintenance works.

The final set of amended plans depict a "Public Art Zone" to a blank façade on the southern elevation. A public art plan and proposal was not submitted with the application.

2.3 Development Application DA 353/2025(1) - 86 Summer Street

The draft Notice of Determination outlines a range of conditions, including retention of existing Sale Street tree and amended awning design for tree retention considered appropriate to ensure that the development proceeds in an acceptable manner.

LINK TO DELIVERY/OPERATIONAL PLAN

The recommendation in this report relates to the Delivery/Operational Plan strategy "7.3 Plan for growth and development that balances liveability with valuing the local environment".

FINANCIAL IMPLICATIONS

Nil

POLICY AND GOVERNANCE IMPLICATIONS

Nil

RECOMMENDATION

That Council consents to development application DA 353/2025(1) for Demolition, Specialised Retail Premises and Retail Premises (construction and use) at Lot 100 DP 1291348 - 86 Summer Street, Orange pursuant to the conditions of consent in the attached Notice of Approval.

FURTHER CONSIDERATIONS

The recommendation of this report has been assessed against Council's key risk categories and the following comments are provided:

Service/Project Delivery	Approval or refusal may affect infrastructure demands, service planning or community expectations
Financial	Decisions may lead to financial implications through infrastructure contributions, legal appeals or compensation claims.
Reputation/Political	The outcome may attract public or political scrutiny, especially if perceived as inconsistent or contentious.
Environment	The application may have environmental impacts - positive or negative - depending on the nature of the development.
Compliance	The decision must align with planning legislation, regulation and controls and Council policies to avoid legal risk.
People & WHS	Development activities may introduce safety risks for workers, residents or the broader community.
Information Technology/ Cyber Security	Systems used to assess and manage the application must ensure data integrity and secure handling of sensitive information.

SUPPORTING INFORMATION

DEVELOPMENT CONSENTS

The following applications are relevant to the current proposal:

- Development consent **DA382/2007(1)** was granted on 21 November 2007 for the demolition three buildings onsite, the Blockbuster Video building and remediation of the site.
- Development consent **DA21/2010(1)** was granted on 4 April 2011 for the demolition and redevelopment of the site to construct the retail centre (Summer Centre) that occupies the southern portion of the site.

2.3 Development Application DA 353/2025(1) - 86 Summer Street

- Development consent **DA326/2010(1)** was granted on 17 February 2011 for demolition of 108 Summer Street building and the construction of a four-storey mixed use building consisting of Motel (Quest Apartments), retail and commercial premises, and a basement carpark. noting this consent has since been surrendered.
- Development consent **DA39/2014(1)** was granted on 16 June 2014 for Torrens Title subdivision to create five lots. The subdivision proceeded to excise Lots 2 and 3 from the existing site, being Lot 12 in DP 1255039.
- Development consent **DA238/2020(1)** was granted on 3 November 2020 for the demolition of the 108 Summer Street building, construction of a mixed use development including hotel or motel accommodation, pub, bistro, retail shops, basement parking and subdivision (two lot Torrens title and three lot strata title). Noting this consent has since been surrendered.

PRE-DA ADVICE

Council officers meet with the applicant on 25 June 2025 and provided written PDA advice on 7 July 2025.

Pre-DA advice related to issues including the strategic and statutory context, Orange City Future City strategic directions for the revitalisation and development within the CBD, proposed site underutilisation, heritage and feedback on the design response to the local context, traffic, parking and loading access, sewer, stormwater and surrender of development consent DA238/2020(1).

Transport for NSW (TfNSW) provided pre-DA advice recommending Council require a Traffic Impact Assessment (TIA) be developed with reference to Section 5 and Appendix E of TfNSW Guide to Transport Impact Assessment for the proposal. The TIA scope was to consider the need to undertake existing traffic counts to establish the current traffic movements through the site and take up of existing off-street car parking spaces. The intersections of interest to TfNSW were the Mitchell Highway / Sale Street signalised intersection.

THE PROPOSAL

The application seeks consent for the partial demolition and construction of specialised retail premises and retail premises across three tenancies at 86-108 Summer Street, Orange on land described as part of Lot 100 DP 1291348 (Figure 2).

The proposed development seeks consent for:

- Partial demolition of the former Ron Boulton Marine and Cycles building at 108 Summer Street, with the retention and refurbishment of the Summer Street façade.
- A new building will be constructed behind the façade and on the adjoining vacant land, with primary frontages to both Summer and Sale streets and secondary frontages to the Village carpark and retail centre to the south and west (Figures 3-12).
- Proposed development would consist of an 800m² specialised retail premises (Tenancy 1), and two retail premises 120m^2 (Tenancy 2) and 678m^2 (tenancy 3) for a total of 1598m^2 (tenants yet to be secured).
- Building design adaptable for other uses or tenants in the future which would be subject to separate approvals.
- Proposed external finishes will comprise:

2.3 Development Application DA 353/2025(1) - 86 Summer Street

- Select dark brickwork for external walls on the northern elevation and partially on the eastern and western elevations, with the remaining sections finished in painted precast concrete panels in a variety of colours, including cream, dark brown, and white.
- Select black powder coated aluminium framed doors and windows with clear shopfront glazing.
- The awning and its supports will comprise a painted finish in 'monument'.

- Proposed business identification sign zones on the elevations.
- Removal of existing Council street tree in the Summer Street footpath to accommodate the proposed awning.
- Provision of a stormwater drainage system.
- Concrete surface to principal vehicle manoeuvring areas.
- Extension and connection to the available urban utility services.
- Establishment of landscaping planter boxes on the western and southern sides of the new building.
- Proposed development will be serviced by the existing access arrangements that benefit the site and Village carpark.
- New internal loading area, to be accessed via the ROW (ROW) from Sale Street, widened to 7.0m and provide access to a loading area capable of accommodating a 12.5m heavy rigid vehicle (HRV), while retaining rear access for the adjacent properties to the north.
- Cantilevered awnings to provide a covered pedestrian walkway on the western and southern sides of the new building, connecting Summer and Sale Streets.



Figure 2 - site plan

2.3 Development Application DA 353/2025(1) - 86 Summer Street

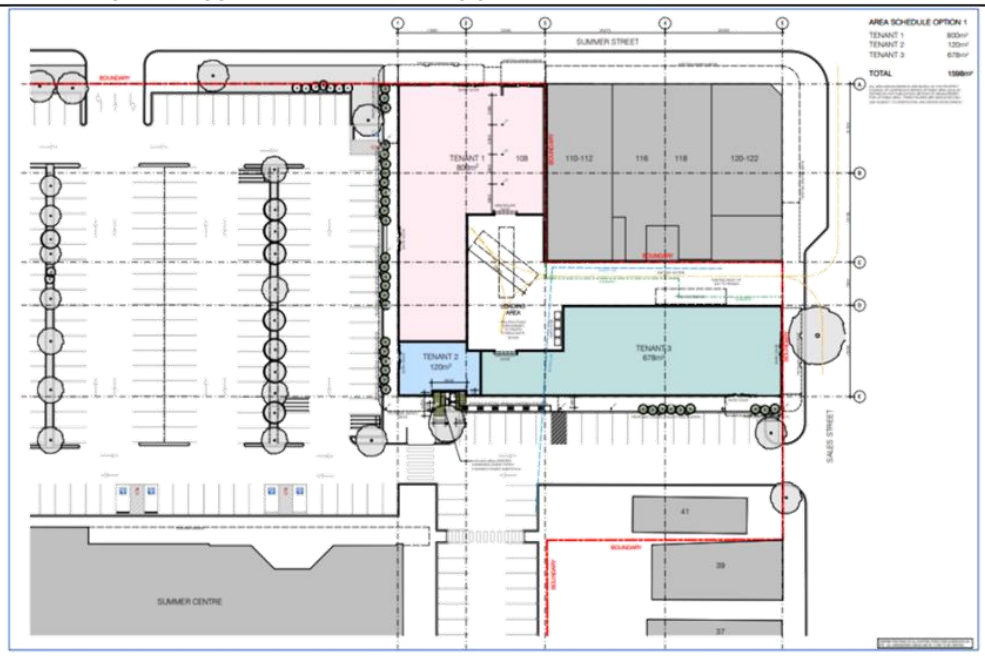

Figure 3 – proposed ground floor plan (dwg DA23 [R05])

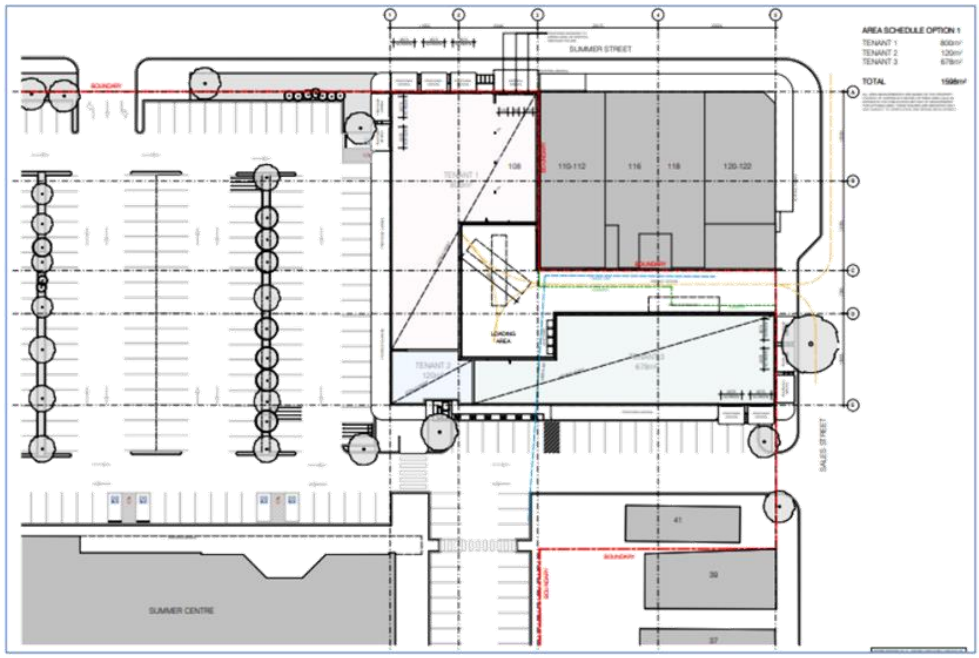

Figure 4 – proposed level 01 plan (dwg DA24 [R04])

2.3 Development Application DA 353/2025(1) - 86 Summer Street

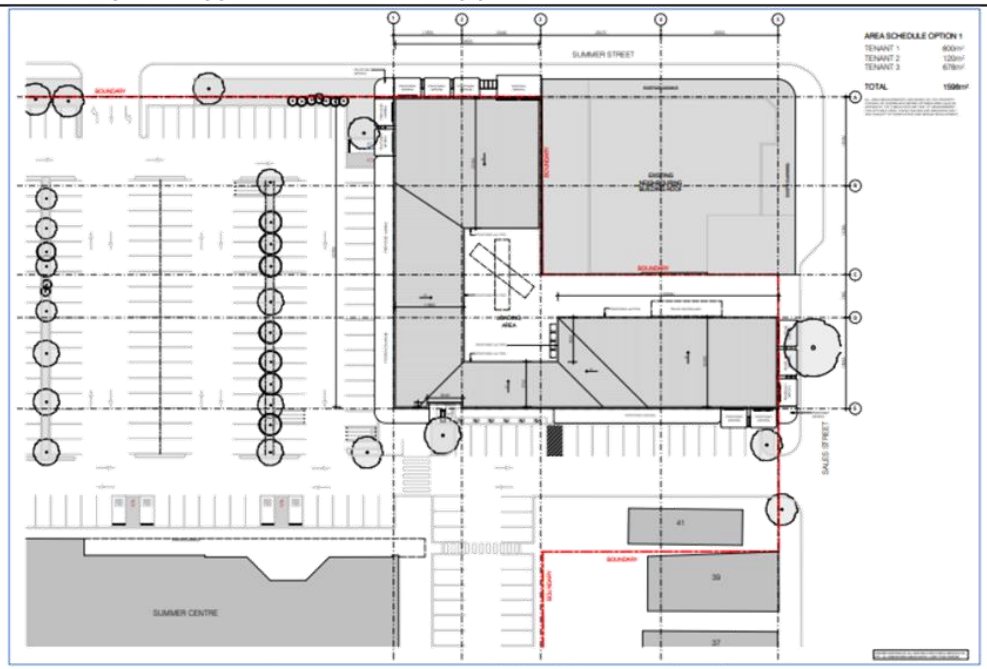

Figure 5 – proposed roof plan (dwg DA25 [R04])

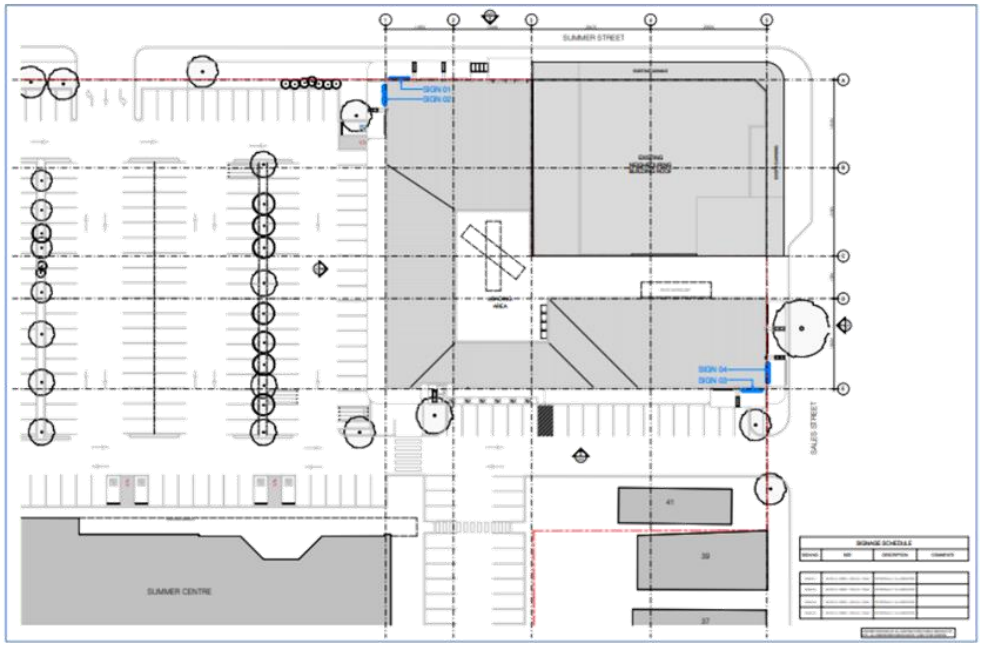

Figure 6 – proposed signage plan (dwg DA28 [R04])

2.3 Development Application DA 353/2025(1) - 86 Summer Street



Figure 7 – proposed elevation (dwg DA29 [R05])



Figure 8 – proposed signage elevations (dwg DA31 [R04])

2.3 Development Application DA 353/2025(1) - 86 Summer Street



Figure 9 – proposed Summer Street elevation (dwg DA32 [R03])

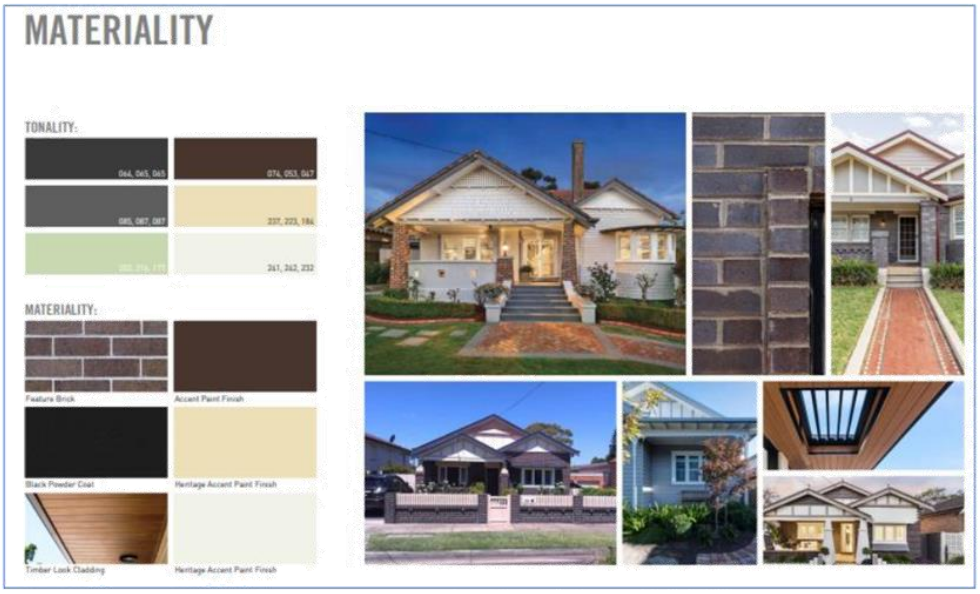

Figure 10 – proposed roof plan (dwg DA33 [R03])

2.3 Development Application DA 353/2025(1) - 86 Summer Street

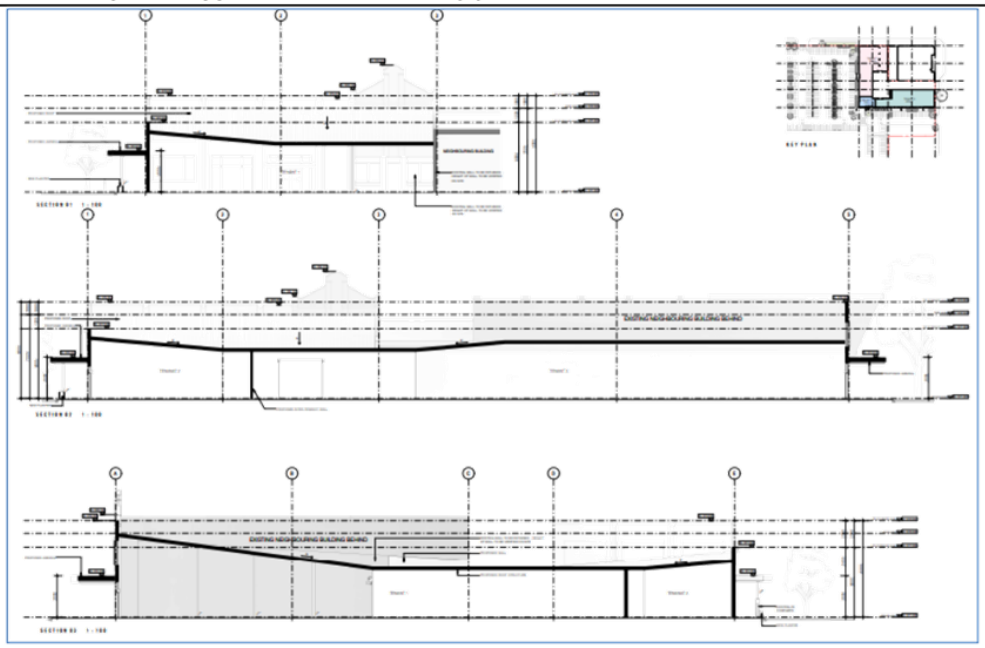

Figure 11 – proposed Sections 1-3 (dwg DA34 [R04])

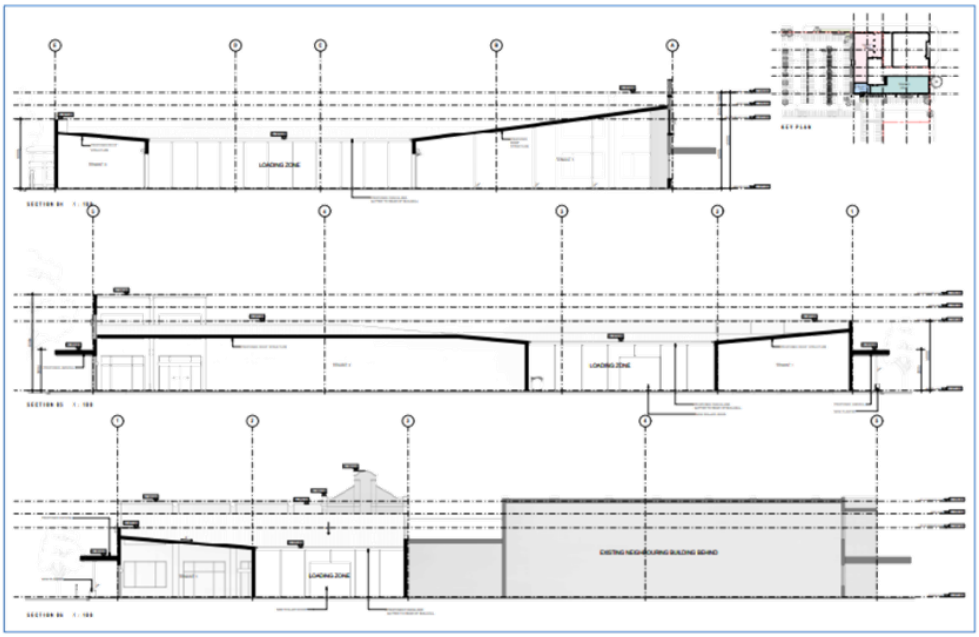

Figure 12 – proposed sections 4-6 (dwg DA35 [R04])

2.3 Development Application DA 353/2025(1) - 86 Summer Street

SITE AND SURROUNDS

The site has a legal description of Lot 100 DP 1291348, 86 Summer Street, Orange with area of 2.049ha.

The site is located on the western boundary of the Orange Central Business District (CBD) with primary frontage of 28m to Summer Street and secondary frontage of 25m to Sale Street. (Fig 13).


LITTLE SUMMER STREET
SALE STREET
SUMMER STREET
HILL STREET
KITE STREET
100/DP1291348
1/DP152017
2A/DP152016
A/DP152616
B/DP152616
1/DP87701
1/DP1157
101/DP1122
1/DP1023
30/DP1023080
1/DP85339
A/DP155
1/DP714
B/DP155
1/DP986
1/DP1
1/DP1
1/DP1

2.3 Development Application DA 353/2025(1) - 86 Summer Street

The subject site is located within the Dalton Central Heritage Conservation Area (C1) as identified in Schedule 5 of Orange Local Environmental Plan 2011 (OLEP 2011); however, it does not contain any heritage items. The site is in the vicinity of several heritage items of State and Local significance.

The proposed development would be carried out in the north eastern portion of the site on an irregular L- shaped block. This part of the site is currently occupied by the former Ron Boutlon's Marine and Cycle building at 108 Summer Street, an example of a Federation Arts and Craft style commercial building. The remainder of the site is vacant land and a fenced area used for carparking.

An existing ROW 5.905m wide off Sale Street provides access for rear loading and parking to four existing properties located at 110-122 Summer Street.

There are two existing street trees, one *Pyrus Ussuriensis* (Manchurian Pear) in Summer Street and one *Quercus palustris* (Pin Oak) in Sale Street. In addition, there are four existing trees and four small shrubs within the subject site proposed for removal.

The Summer Street public domain includes brick pavements, street trees, a bus zone and on-street carparking, and is characterised by wide awnings that provide good pedestrian amenity. Sale Street public domain includes brick pavements, garden beds with street trees, awnings, a streetlight south of the ROW and an inroad street tree. (Figure 14).

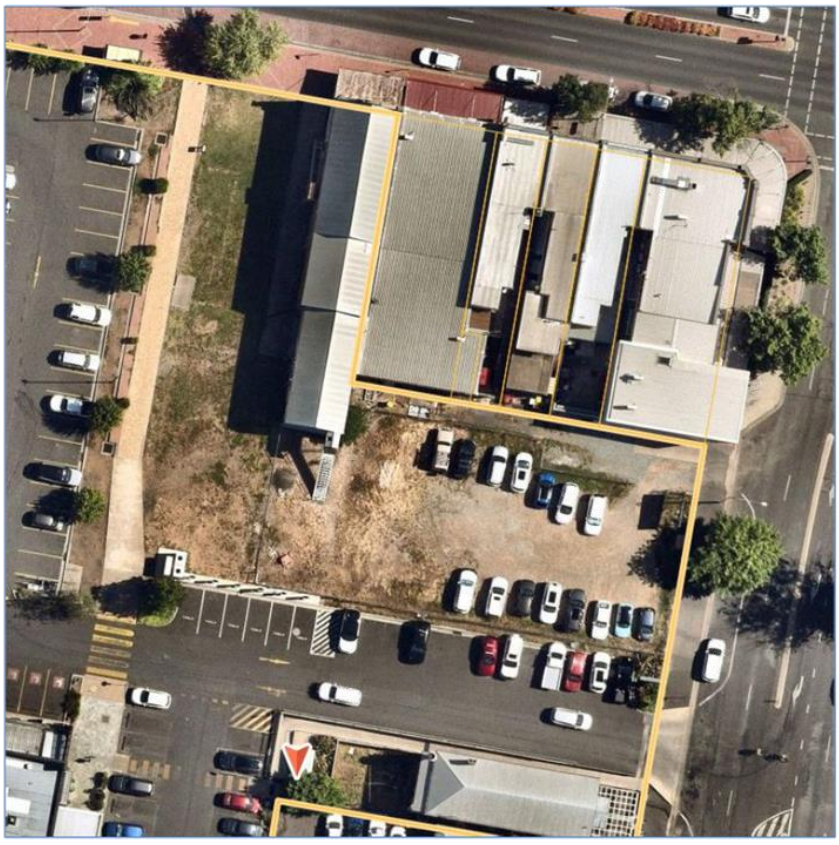

Figure 14 – subject site existing public domain

2.3 Development Application DA 353/2025(1) - 86 Summer Street

Photos of the site and surrounds are provided below (Figures 14 to 24):



Figure 14a - existing 108 Summer Street building viewed from western approach to the CBD



Figure 14b - existing 108 Summer Street building viewed from western approach to the CBD

2.3 Development Application DA 353/2025(1) - 86 Summer Street



Figure 15a - 108 Summer Street building façade, awning and existing street tree Manchurian pear



Figure 15b - 108 Summer Street building façade, awning and existing street tree

2.3 Development Application DA 353/2025(1) - 86 Summer Street



Figure 16 - signalised intersection Summer and Sale streets



Figure 17 - Sale Street looking south street trees and awning

2.3 Development Application DA 353/2025(1) - 86 Summer Street



Figure 18 - Summer Street existing elevation



Figure 19 - Sale Street existing elevation, existing street tree Pin Oak, street light and ROW



Figure 20 - existing vehicle entry to the Village carparking and pedestrian crossing on Sale Street

2.3 Development Application DA 353/2025(1) - 86 Summer Street



Figure 21 - existing parking and EV charging on southern edge of subject land



Figure 22 - subject site looking north, existing EV battery/substation adjacent to pedestrian path

2.3 Development Application DA 353/2025(1) - 86 Summer Street



Figure 23 - existing pedestrian crossing and path looking north



Figure 24 - existing pedestrian path and trees looking north to Summer Street

2.3 Development Application DA 353/2025(1) - 86 Summer Street

ENVIRONMENTAL PLANNING ASSESSMENT - MATTERS FOR CONSIDERATION

Biodiversity Conservation Act 2016 & Fisheries Management Act 1994

Section 1.7 of the Environmental Planning and Assessment Act 1979 (EP&A Act) identifies that Part 7 of the Biodiversity Conservation Act 2016 (BC Act) and Part 7A of the Fisheries Management Act 1994 have effect in connection with terrestrial and aquatic environments.

There are four triggers known to insert a development into the Biodiversity Offset Scheme (i.e. the need for a BDAR to be submitted with a DA):

- Trigger 1: Development occurs in land mapped on the Biodiversity Values Map (OEH) (clause 7.1 of BC Regulation 2017);
- Trigger 2: Development involves clearing/disturbance of native vegetation above a certain area threshold (clauses 7.1 and 7.2 of BC Regulation 2017); or
- Trigger 3: Development is otherwise likely to significantly affect threatened species (clauses 7.2 and 7.3 of BC Act 2016).

The fourth trigger (development proposed to occur in an Area of Outstanding Biodiversity Value (clause 7.2 of BC Act 2016) is generally not applicable to the Orange LGA and no further comments apply.

In consideration of this section, the proposed development is not likely to significantly affect a threatened species:

- The development site is not identified on the Biodiversity Values Map published under the Biodiversity Conservation Regulation 2016. Furthermore, the site does not contain mapped high biodiversity sensitivity pursuant to the Orange LEP 2011 Terrestrial Biodiversity Map.
- The proposal does not involve removal of native vegetation. Clearing thresholds prescribed by regulation are not applicable.
- The site is contained within an established residential area and has been modified by the urban land use pattern. The subject land does not contain known threatened species or ecological communities.

Based on the foregoing consideration, a Biodiversity Assessment Report is not required, and the proposal suitably satisfies the relevant matters at Clause 1.7.

IN ACCORDANCE WITH THE ENVIRONMENTAL PLANNING AND ASSESSMENT ACT 1979

Section 4.15 of the *Environmental Planning and Assessment Act 1979* requires Council to consider various matters, of which those pertaining to the application are listed below.

STATE ENVIRONMENTAL PLANNING POLICIES

The following SEPPs applicable to the proposed development:

- *State Environmental Planning Policy (Resilience and Hazards) 2021*
- *State Environmental Planning Policy (Transport and Infrastructure) 2021*
- *State Environmental Planning Policy (Industry and Employment) 2021*

2.3 Development Application DA 353/2025(1) - 86 Summer Street

STATE ENVIRONMENTAL PLANNING POLICY (RESILIENCE AND HAZARDS) 2021

Clause 4.6 - Contamination and Remediation to be Considered in Determining Development Application

(1) A consent authority must not consent to the carrying out of any development on land unless:

(a) it has considered whether the land is contaminated, and

(b) if the land is contaminated, it is satisfied that the land is suitable in its contaminated state (or will be suitable, after remediation) for the purpose for which the development is proposed to be carried out, and

(c) if the land requires remediation to be made suitable for the purpose for which the development is proposed to be carried out, it is satisfied that the land will be remediated before the land is used for that purpose.

(2) Before determining an application for consent to carry out development that would involve a change of use on any of the land specified in subsection (4), the consent authority must consider a report specifying the findings of a preliminary investigation of the land concerned carried out in accordance with the contaminated land planning guidelines.

(4) The land concerned is:

(b) land on which development for a purpose referred to in Table 1 to the contaminated land planning guidelines is being, or is known to have been, carried out,

Previous development consent relating to the subject site (**DA 328/2007(1)**) was granted on 21 November 2007 for the demolition of three buildings, the Blockbuster Video building and remediation of the entire site. The DA included a site contamination investigation, remediation report and a hazardous material survey that confirmed that there are no significant contamination issues on the subject site.

Subsequent development applications including the existing Summer Centre development (**DA 21/2010(1)**) have been constructed. Since approval the site has not been used for a purpose referred to in Table 1 of the managing contaminated land planning guidelines.

Council's Environmental Health Officer has deemed that the proposed development is suitable for commercial use and recommended a condition to ensure that unexpected finds of contamination are notified to Council and managed appropriately.

The proposed development satisfies Clause 4.6(1), Clause 4.6(2), Clause 4.6(4)(b) and the site can be made suitable for the proposed use.

STATE ENVIRONMENTAL PLANNING POLICY (TRANSPORT AND INFRASTRUCTURE) 2021

Chapter 2 Subdivision 2 Development in or adjacent to road corridors and road reservations

Clause 2.119 of the SEPP relates to development with frontage to classified road:

(1) The objectives of this section are—

(a) to ensure that new development does not compromise the effective and ongoing operation and function of classified roads, and

(b) to prevent or reduce the potential impact of traffic noise and vehicle emission on development adjacent to classified roads.

(2) The consent authority must not grant consent to development on land that has a frontage to a classified road unless it is satisfied that—

2.3 Development Application DA 353/2025(1) - 86 Summer Street

(a) where practicable and safe, vehicular access to the land is provided by a road other than the classified road, and

(b) the safety, efficiency and ongoing operation of the classified road will not be adversely affected by the development as a result of—

(i) the design of the vehicular access to the land, or

(ii) the emission of smoke or dust from the development, or

(iii) the nature, volume or frequency of vehicles using the classified road to gain access to the land, and

(c) the development is of a type that is not sensitive to traffic noise or vehicle emissions, or is appropriately located and designed, or includes measures, to ameliorate potential traffic noise or vehicle emissions within the site of the development arising from the adjacent classified road.

Mitchell Highway (Summer Street) is a classified State Road (A32) and Orange's main street through the CBD. Sale and Hill Streets are local roads. Council is the roads authority for both roads and all other public roads in the area, in accordance with Section 7 of the *Roads Act 1993*.

The proposed development is located adjacent to Summer Street and does not change existing vehicular access into and from the Village carpark from Summer and Sale Streets. Vehicle access will remain via the driveways on Summer Street - left-in and left-out. Alternatively, the left-in and left-out on Sale Street.

The proposal seeks approval for loading for servicing the site via the existing ROW off Sale Street, widened from approximately 5.905m to 7.0m to accommodate a 12.5m heavy rigid vehicle (HRV).

Council's analysis found that the size of vehicle access to the loading area results in conflicts with the following:

- proposed building awning over the Sale Street footpath
- existing streetlight located adjacent to the ROW to be relocated
- existing street tree located adjacent to the ROW to be removed
- deletion of one (1) existing parallel parking space in Sale Street (carparking contribution fees are to be paid for the loss of on-street parking).

None of these conflicts are addressed in the submitted Traffic Impact Assessment. A condition of consent is included to limit vehicle size to 8.8 MRV accessing the ROW.

The proposed retail use is not considered sensitive to road traffic noise or vehicle emissions. The majority of truck through traffic in the CBD travels upon the Northern Distributor Road, reducing traffic noise and vehicle emissions on the Mitchell Highway adjacent to the site. No mitigation measures are proposed to ameliorate noise and vehicle emission impacts.

A referral to Transport for NSW (TfNSW) was made and returned with the following comments:

> *"After reviewing the documents, there are no proposed changes to the current access arrangements. Therefore, a referral to TfNSW is not warranted."*

As such the proposal is deemed suitable against the SEPP Clause 2.119.

Refer to discussion in Traffic and Parking section.

2.3 Development Application DA 353/2025(1) - 86 Summer Street

Clause 2.122 of the SEPP relates to traffic generating development:

(1) This section applies to development specified in Column 1 of the Table to Schedule 3 that involves—

(a) new premises of the relevant size or capacity, or

(b) an enlargement or extension of existing premises, being an alteration or addition of the relevant size or capacity.

*(2) In this section, **relevant size or capacity** means—*

(b) in relation to development on a site that has direct vehicular or pedestrian access to a classified road or to a road that connects to a classified road where the access (measured along the alignment of the connecting road) is within 90m of the connection—the size or capacity specified opposite that development in Column 3 of the Table to Schedule 3.

The existing Village carpark entry off Summer Street is 118m from the Summer Street and Sale Street signalised intersection, and the carpark entry off Sale Street is 65m from this intersection.

Schedule 3 of the SEPP outlines traffic generating development that is to be referred to TfNSW requires commercial developments where more than 2,500m2 of additional gross floor area (GFA) is proposed.

Specialised retail and retail premises are a type of commercial premises. The proposed use specified in Schedule 3 is commercial premises and has been calculated as having a GFA of 1598m and does not meet the criteria for a referral to TfNSW for concurrence.

The proposal is deemed suitable against the SEPP Clause 2.122.

Chapter 2 Infrastructure – Division 5 Electricity Transmission or Distribution – Subdivision 2 Development Likely to affect an electricity transmission or distribution network

Clause 2.48(1) Determination of development applications – other development

This section applies to a development application (or an application for modification of a consent) for development comprising or involving any of the following—

(a) the penetration of ground within 2m of an underground electricity power line or an electricity distribution pole or within 10m of any part of an electricity tower,

(b) development carried out—

(i) within or immediately adjacent to an easement for electricity purposes (whether or not the electricity infrastructure exists), or

(ii) immediately adjacent to an electricity substation, or

(iii) within 5m of an exposed overhead electricity power line,

Underground electricity power lines exist in Summer and Sale streets and there is an existing light pole that aligns with the southern edge of the existing ROW on Sale Street. The property is located near electrical infrastructure and could be subject to requirements listed under Clause 2.48.

Essential Energy was consulted on the proposed development and no comments relating to the potential safety risks arising from the proposed development.

Essential Energy made the following general comments:

- *If the proposed development changes, there may be potential safety risks, and it is recommended that Essential Energy is consulted for further comment;*

2.3 Development Application DA 353/2025(1) - 86 Summer Street

- *Any existing encumbrances in favour of Essential Energy (or its predecessors) noted on the title of the above property should be complied with;*
- *Any activities in proximity to electrical infrastructure must be undertaken in accordance with the latest industry guideline currently known as ISSC 20 Guideline for the Management of Activities within Electricity Easements and Close to Infrastructure;*
- *Prior to carrying out any works, a "Dial Before You Dig" enquiry should be undertaken in accordance with the requirements of Part 5E (Protection of Underground Electricity Power Lines) of the Electricity Supply Act 1995 (NSW); and*
- *It is the responsibility of the person/s completing any works around powerlines to understand their safety responsibilities. SafeWork NSW (www.safework.nsw.gov.au) has publications that provide guidance when working close to electricity infrastructure. These include the Code of Practice – Work near Overhead Power Lines and Code of Practice – Work near Underground Assets.*
- *All Torrens lots must have access and frontage to a public road as per Service and Installation rules this is to allow for the provision of power/services to the new development, a right of carriageway can not to be used for the provision of power/services to any part of the new development.*
- *If the site's energy demand exceeds Essential Energy's standard limits, electricity supply upgrades may be required, including the possible installation of a pad mount substation within the development. It is advised to use Essential Energy's Connection portal early to identify network needs and plan accordingly. Should network augmentation be necessary, consult the current list of Accredited Service Providers (ASPs) to arrange the necessary works.*

The proposed development complies with Clause 2.48 of the SEPP.

Refer to discussion in Clause 7.11 - Essential Services section.

STATE ENVIRONMENTAL PLANNING POLICY (INDUSTRY AND EMPLOYMENT) 2021

Part 3.1 of SEPP (Industry and Employment) seeks to achieve the following aims and objectives:

(*a*) *to ensure that signage (including advertising):*
  (*i*) *is compatible with the desired amenity and visual character of an area, and*
  (*ii*) *provides effective communication in suitable locations, and*
  (*iii*) *is of high quality design and finish, and*

(*b*) *to regulate signage (but not content) under Part 4 of the Act, and*

(*c*) *to provide time-limited consents for the display of certain advertisements, and*

(*d*) *to regulate the display of advertisements in transport corridors, and*

(*e*) *to ensure that public benefits may be derived from advertising in and adjacent to transport corridors.*

Clause 3.2 of the SEPP provides definitions and the proposed signage zones would be defined as 'business identification signs' which means *a sign that identifies or names a building and that may include the name of a building, the street name and number of a building, and a logo or other symbol but does not include general advertising of products, goods or services.*

The drawings depict signage zones on the retail bays to the northern, southern, eastern and western façades for future business identification signs. However, tenants for the proposed development are yet to be identified. As no detail has been provided regarding signage design,

2.3 Development Application DA 353/2025(1) - 86 Summer Street

content, information or potential illumination, it is not possible to carry out an assessment against Schedule 5 of the SEPP assessment criteria.

As such, signage will be subject to future development consent, and no further assessment against the SEPP is necessary.

PROVISIONS OF ANY ENVIRONMENTAL PLANNING INSTRUMENT s4.15(1)(a)(i)

ORANGE LOCAL ENVIRONMENTAL PLAN 2011

PART 1 - PRELIMINARY

Clause 1.2 - Aims of Plan
The broad aims of the LEP are set out under subclause 2. Those relevant to the application are as follows:

(a) to encourage development which complements and enhances the unique character of Orange as a major regional centre boasting a diverse economy and offering an attractive regional lifestyle,

(b) to provide for a range of development opportunities that contribute to the social, economic and environmental resources of Orange in a way that allows present and future generations to meet their needs by implementing the principles for ecologically sustainable development,

(f) to recognise and manage valued environmental heritage, landscape and scenic features of Orange.

The application is considered to be consistent with the aims of the plan. The development will generate investment and ongoing employment in the Orange CBD, has been architecturally designed to respond to existing buildings and further enhances the City as a major regional centre with a diverse local economy.

Clause 1.7 - Mapping
The subject site is identified on the LEP maps in the following manner:

Land Zoning Map:	Land zoned MU1 Mixed Use, E2 Commercial Centre
Lot Size Map:	No Minimum Lot Size
Heritage Map:	**Within Dalton Central Heritage conservation area**
Height of Buildings Map:	**Building height limit 12m**
Floor Space Ratio Map:	**Floor space limit 1.5:1**
Terrestrial Biodiversity Map:	No biodiversity sensitivity on the site
Groundwater Vulnerability Map:	**Groundwater vulnerable**
Drinking Water Catchment Map:	Not within the drinking water catchment
Watercourse Map:	Not within or affecting a defined watercourse
Urban Release Area Map:	Not within an urban release area
Obstacle Limitation Surface Map:	No restriction on building siting or construction
Additional Permitted Uses Map:	No additional permitted use applies
Flood Planning Map:	Blackmans Swamp Creek - Probable Maximum Flood

Those matters that are of relevance are addressed in detail in the body of this report.

2.3 Development Application DA 353/2025(1) - 86 Summer Street

PART 2 - PERMITTED OR PROHIBITED DEVELOPMENT

Clause 2.1 - Land Use Zones

The subject site is zoned part E2 Commercial Centre and part MU1 Mixed Use (Figure 25). An existing driveway on Hill Street that provides access to the Village loading dock and a portion of the carpark is zoned MU1 Mixed Use.



Figure 25 – land zoning map

The proposed development is located wholly within the E2 Commercial Centre zone and defined as specialised retail premises and retail premises under the OLEP 2011 as follows:

> ***Specialised retail premises*** *means a building or place the principal purpose of which is the sale, hire or display of goods that are of a size, weight or quantity, that requires—*
>
> *(a) a large area for handling, display or storage, or*
>
> *(b) direct vehicular access to the site of the building or place by members of the public for the purpose of loading or unloading such goods into or from their vehicles after purchase or hire,*
>
> *but does not include a building or place used for the sale of foodstuffs or clothing unless their sale is ancillary to the sale, hire or display of other goods referred to in this definition.*
>
> ***Retail premises*** *means a building or place used for the purpose of selling items by retail or hiring or displaying items for the purpose of selling them or hiring them out, whether the items are goods or materials (or whether also sold by wholesale).*

Retail premises are a type of commercial premises which are permitted with consent in this zone. This application is seeking consent.

2.3 Development Application DA 353/2025(1) - 86 Summer Street

Clause 2.2 Zoning of land to which Plan applies.

The subject site is zoned E2 Commercial Centre and MU1 Mixed Use under Orange Local Environmental Plan 2011 (OLEP). The proposed development site (part of Lot 100 DP 1291348) is located on vacant land within the E2 Commercial Centre portion of the site. Commercial premises (retail premises and specialised retail premises) are permissible with consent in the E2 Commercial Centre zone.

Clause 2.3 - Zone Objectives and Land Use Table

Clause 2.3 of LEP 2011 references the Land Use Table and Objectives for each zone in LEP 2011. These objectives for land zoned MU1 Mixed Use and E2 Commercial Centre are as follows:

Objectives of zone E2 Commercial Centre

- *To strengthen the role of the commercial centre as the centre of business, retail, community and cultural activity.*
- *To encourage investment in commercial development that generates employment opportunities and economic growth.*
- *To encourage development that has a high level of accessibility and amenity, particularly for pedestrians.*
- *To ensure that new development provides diverse and active street frontages to attract pedestrian traffic and to contribute to vibrant, diverse and functional streets and public spaces.*
- *To promote development that contributes to the role of the Orange CBD as the primary retail and business centre in the City and region.*

There are no aspects of the proposal that contravene the objectives of the zone. The proposal provides a new building for retail land uses that have the potential to service the needs of the local and wider community and increase economic growth. The proposal increases employment opportunities in an accessible location. The proposed development is centrally located and reasonably accessible via public transport, walking and cycling, with cantilevered awnings that provide amenity for pedestrian circulation through the Village and shopfronts to active street frontages on Summer and Sale Streets and the western elevation of the existing Village carpark. The proposal involves façade retention of 108 Summer Street and construction of a new retail building behind on L-shaped vacant land. The proposal will strengthen the western approach to the Orange CBD and contributes to the role of the Orange CBD as a primary retail and business centre for the region.

Objectives of zone MU1 Mixed Use

- *To encourage a diversity of business, retail, office and light industrial land uses that generate employment opportunities.*
- *To ensure that new development provides diverse and active street frontages to attract pedestrian traffic and to contribute to vibrant, diverse and functional streets and public spaces.*
- *To minimise conflict between land uses within this zone and land uses within adjoining zones.*
- *To encourage business, retail, community and other non-residential land uses on the ground floor of buildings.*

2.3 Development Application DA 353/2025(1) - 86 Summer Street

- *To promote, where possible, the retention and reuse of heritage items and the retention of established buildings that contribute positively to the heritage or cultural values of the land in the zone.*
- *To promote development that supports the role of Orange CBD as the primary retail and business centre in the region.*

There are no aspects of the proposal that contravenes the objectives of the zone.

The proposed development will facilitate retail and specialised retail premises that are compatible with and integrate with the existing retail uses at the Village and increase employment opportunities. The proposal includes active frontage to Summer and Sale Street and includes a north-south covered walkway which will encourage walking to, from and through the site. The proposed specialised retail and retail premises will be located on the ground floor of the new buildings.

The subject site does not include any heritage items and will not impact upon heritage items. The proposal involves retention and restoration of a façade of 108 Summer Street to contribute to the character of the HCA, and construction of a new retail building on the northeastern corner of the existing shopping centre. The proposal is located on an important gateway site in the Orange CBD. being located on the western edge of the town centre and will help to strengthen the role of the CBD as the primary business and retail centre in the region.

Clause 2.7 - Demolition Requires Development Consent
This clause triggers the need for development consent in relation to a building or work. This requirement does not apply to any demolition that is defined as exempt development.

The proposal involves the retention of the existing façade of the former Ron Boutlon's Marine and Cycle building at 108 Summer Street, and demolition of the masonry and timber building beyond this, and the applicant is seeking the consent of Council under Clause 2.7 and Clause 5.10(2)(a)(iii).

It is noted that previous Development Approval was granted for the demolition of this building at 108 Summer Street under **DA238/2020(1),** which was later surrendered.

Refer to discussion in demolition and façade section.

PART 3 - EXEMPT AND COMPLYING DEVELOPMENT
The application is not exempt or complying development.

PART 4 - PRINCIPAL DEVELOPMENT STANDARDS

Clause 4.3 - Height of Buildings
Clause 4.3 height of buildings (HoB) aims to enable a transition in building height in response to varying urban character and function and to protect the amenity of neighbouring properties and public places, with particular regard to visual bulk, scale, overshadowing, privacy and views. The clause requires the height of a building on any land to not exceed the maximum height shown for the land on the identified on mapping.

2.3 Development Application DA 353/2025(1) - 86 Summer Street



Figure 26 – height of building map

The HoB map provides for a range of building heights across the wider site from 9m to 12m (Figure 26). The development site has a height limit of 12m. The tallest component of the proposal is 10.935m at the top of the retained façade and 8.3m at the top of the proposed new building. The proposal will not breach the height limit and is consistent with the established HoB limit.

Clause 4.4 - Floor Space Ratio

This clause limits the floor space ratio (FSR) permitted on land identified on the Floor Space Ratio Map.

The subject land is identified on the Map as having an FSR of 1.5:1 to the Summer Street frontage and shopping centre site, while the portion fronting Sale Street is subject to an FSR of 2:1 (Figure 27).

2.3 Development Application DA 353/2025(1) - 86 Summer Street



Figure 27 – FSR map

The GFA for the existing shopping centre was established by **DA 238/2020(1)** as 5,006m². Subsequent minor alterations and additions pursuant to **DA 102/2021(1)** resulted in a minor increase of 15m². The building at 41 Sale Street has a GFA of 135m². Therefore, the existing GFA on the subject land is calculated as 5,156m².

The proposed development, minus the exclusions detailed in clause 4.5, has been calculated as having a GFA of 1598m², which would result in a GFA across the site of 6,784m².

The site area has been calculated under clause 4.5 as 20,490m². Considering the proposed retail development and existing development upon the site, the Summer Centre land holding would have an FSR of 0.33:1. The existing and approved development is consistent with the FSR requirements of the LEP.

PART 5 - MISCELLANEOUS PROVISIONS

5.10 - Heritage Conservation

The subject land is not a listed heritage item pursuant to Schedule 5 of Orange LEP 2011. The subject land is, however located within the Dalton Central Heritage Conservation Area (C1). The site is in the vicinity of several contributory heritage items of State and Local significance including:

State and Local significance

- Item I360/s170 Heritage and Conservation Register SHI listing sheet: 4690048 - 79 Summer Street - Fire Station
- Item I179/s170 Heritage and Conservation Register SHI listing sheet: 030016 - 50 Hill Street - dwelling (Ageing, Disability and Home Care)

2.3 Development Application DA 353/2025(1) - 86 Summer Street

Local significance

- Item I198 - Summer Street - relating to the bluestone kerbs
- Item I121 - 59 Sale Street - Baptist Church
- Item I124 - 22 Sale Street - Orange Infants School
- Item I25 - 47-49 Hill Street - "Newstead" club (former mansion)
- Item I148 - 74 Kite Street - St John's Uniting Church and Hall

The heritage items and heritage conservation area are shown in Figure 28.

A review of the Aboriginal Heritage Information Management System (AHIMS) did not identify the site as containing Aboriginal heritage items.



Figure 28 – subject site within the Dalton Central HCA (C1) and vicinity of heritage items

(1) Objectives

The objectives of this clause are as follows:

(a) to conserve the environmental heritage of Orange,

(b) to conserve the heritage significance of heritage items and heritage conservation areas, including associated fabric, settings and views,

(c) to conserve archaeological sites,

(d) to conserve Aboriginal objects and Aboriginal places of heritage significance.

The proposed development is not fundamentally contrary to the objects of the clause. As discussed in detail below, there are some contentions around the extent of demolition of the building at 108 Summer Street, façade retention, awning reinstatement, selected materials, finishes and details for the retained façade and the infill building design. There are conditions relating to the following:

2.3 Development Application DA 353/2025(1) - 86 Summer Street

- Appointment of a heritage architect to advise on construction drawings and during the construction phase to retain the heritage significance of the facade structure.
- Requiring revised drawings to reconstruct the pitched roof in galvanised corrugated steel behind the retained facade to a length of 5m to match the existing in pitch and flashings which corresponds on the western elevation with the width of the first new retail bay and its module.
- Requiring the base of the walls to the northern, southern, eastern and western elevations (of the new building) to be clad where solid, with gloss ceramic subway tiles and standard tile capping piece to a height of 750mm or equal to one uniform shopfront cill level.
- A scope of heritage conservation works to the retained facade is to be prepared by the consulting heritage architect, prior to construction and reviewed and approved by Council.
- An interpretation plan related to the Barrett's Cordial Factory is to be prepared by the consulting heritage architect and is to include a cast bronze plaque on the Summer Street retained facade and two interpretive panels with text and images at a minimum of 450 x 1200mm and mounted on selected solid walls on the western elevation at a suitable height.
- A capping detail with a minimum height of 150mm and 15mm recessed shadow line below, between it and the panel, is to be provided at the parapet of all the new plain concrete panel walls.
- All highlight window panels in the plain concrete wall panels are to be deleted.
- A schedule of all external materials and colours is to be prepared and approved by Council prior to construction.

With the imposition of these conditions of consent, the development is considered satisfactory in terms of its consistency with the objectives of this clause.

(2) Requirement for Consent

Development consent is required for any of the following:

(a) demolishing or moving any of the following or altering the exterior of any of the following (including, in the case of a building, making changes to its detail, fabric, finish or appearance):

(iii) a building, work, relic or tree within a heritage conservation area,

(e) erecting a building on land:

(i) on which a heritage item is located or that is within a heritage conservation area,

The development involves the demolition of most of the 108 Summer Street building within the Dalton Central HCA, street trees and the erection of a new infill building. As such, development consent is required and the application seeks consent.

(4) Effect of Proposed Development on Heritage Significance

The consent authority must, before granting consent under this clause in respect of a heritage item or heritage conservation area, consider the effect of the proposed development on the heritage significance of the item or area concerned. This subclause applies regardless of whether a heritage management document is prepared under subclause (5) or a heritage conservation management plan is submitted under subclause (6).

2.3 Development Application DA 353/2025(1) - 86 Summer Street

A Statement of Heritage Impact (SHI) was undertaken by Everick Heritage for the proposed development and provides an assessment of the impact of the proposal on the heritage conservation area and surrounding heritage items in the vicinity.

The subject land comprises the former Ron Boutlon's Marine and Cycle building at 108 Summer Street.

The SHI prepared by Everick Heritage provides detailed research documenting the story of the Barrett's cordial factory on the site in various forms. An analysis of physical and documentary evidence of 108 Summer Street demonstrates the following:

The current building at 108 Summer Street is the same location as Barrett's cordial factory operating on the site from at least 1877-1920s.

The masonry building fronting Summer Street was once two storey at the front, with a single storey at the rear. It was built on the same location as the previous timber framed building (Figure 29).



Figure 29 – photograph of Barrett's Cordial Factory and the Barrett family residence c1880s

2.3 Development Application DA 353/2025(1) - 86 Summer Street



Figure 30 – photograph of the commercial building at 108 Summer Street c1920s viewed from the fire station tower (Source: O&DHS)

The existing brick building dates from phase three of the Barrett's Cordial Factory (1900s to 1920s), including the demolition of the former timber factory building and the construction of the present commercial building at 108 Summer Street, and prior to the rear extension (Figure 30).

By 1928, the building was occupied by 'The Equitable Grocery Stores' which operated until 1943, and the Egg Board Store until 1946. From 1963 to 1971 the building was occupied by Smith Sons & Rees Ltd, motor parts and replacements; and during the 1980s the building was occupied by Repco.

The current shopfront and cantilevered awning have replaced an original two-storey verandah and re-entrant shopfront.

2.3 Development Application DA 353/2025(1) - 86 Summer Street



Figure 31 – 108 Summer Street elevation



Figure 32 – view to the subject land from the shopping centre carpark facing east

2.3 Development Application DA 353/2025(1) - 86 Summer Street



Figure 33 – view to the west facing elevation showing changes to the building in brickwork

Building exterior

The SHI describes the exterior of the two storey building with two front brick masonry sections and the rear timber framed section on sandstone footings and clad in weatherboards. All three sections of the roof are gabled in different pitch and clad in corrugated metal sheeting. The building shares a party wall with 110 Summer Street on the eastern elevation. Views of the existing building are shown at Figures 31-34.

The north elevation on the Summer Street frontage has a shopfront at ground floor and rendered brickwork to the first floor and gable parapet. To either side of the shopfront , the brickwork is decorated with bright, turquoise coloured tiles, some of which are missing or damaged. A cantilevered awning is suspended from the façade with metal rods. The façade is of Federation Arts and Crafts style, indicating construction between 1890 and 1920.

The first section of the building on the western elevation is masonry face brickwork, some of which has been painted. The central section of the building dates from various eras from 1890 to 1960. The rear section of the building has a higher ground floor than the front section. It may have been built for another purpose or period and has been heavily modified.

2.3 Development Application DA 353/2025(1) - 86 Summer Street



Figure 34 – view to the timber rear section of west facing elevation - building interior

Building interior

The ground floor materials and detailing represent a decommissioned retail premises, and the layout indicates there have been intrusive alterations and refits within the building to remove internal walls to create open areas, alter stair access to the first floor and the like.

Views of the building interior are shown below at Figures 35-37.



Figure 35 – shopfront and immediate backroom interior

2.3 Development Application DA 353/2025(1) - 86 Summer Street



Figure 36 – backroom to the original building showing the transition between the shopfront and manufacturing floor. Note the transition of timber floorboard to concrete

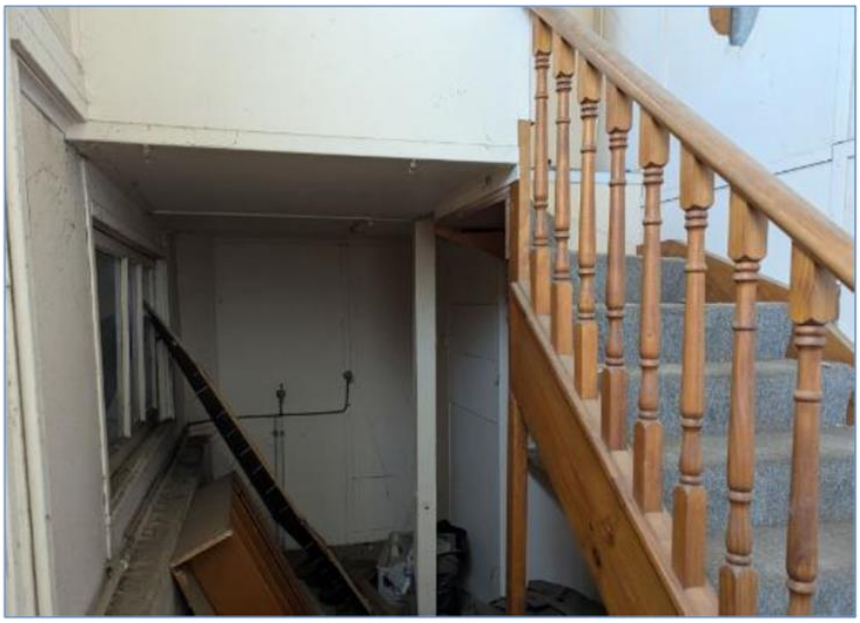

Figure 37 – modern refit staircase and fibre cement sheet partitions

2.3 Development Application DA 353/2025(1) - 86 Summer Street

Grading of Significance

The SHI provides a grading of significance for the commercial building at 108 Summer Street, with much of the exterior elements graded high-to-moderate significance.

Further the SHI statement of significance provides an assessment criteria in accordance with the guidelines for Assessing Heritage Significance as follows:

> *"The two-storey masonry building at 108 Summer Street is important as an authentic example of a Federation Arts and Crafts style commercial building of early twentieth century design and construction. The building was originally constructed as the Barrett's Cordial Factory, a prominent local enterprise recognised across NSW during the late nineteenth and early twentieth centuries and replaced a previous factory building that had operated on the site from 1877. The building retains a strong presence within the historic streetscape of Summer Street and is representative of the type of commercial development that occurred in Orange during a period of rapid economic and social development of the city in the late nineteenth century.*
>
> *The commercial building at 108 Summer Street meets the threshold for local heritage significance on its individual merit and as a contributory element of the Dalton Central Heritage Conservation Area (C1")*

Subsequent to detailed research and assessment of the site's heritage significance, the SHI concludes that the building at 108 Summer Street:

> *"makes a positive contribution to the Dalton Central Heritage Conservation Area (C1) and would have the potential to be considered as a heritage item in its own right on the basis of historic, associational and aesthetic values. In its current state the building provides a tangible link to the development of secondary industry in Orange in the period 1870-1920 and the site has a significant connection to the Barrett family and Barretts Cordial. The shopfront is representative of commercial development in NSW in the Federation period and is a good example of Federation Arts and Crafts architectural style."*

Heritage Architectural Advice by Everick Heritage

Everick Heritage encouraged the applicant to retain more of the existing building envelope fronting Summer Street, however the applicant advised that options to retain the building were *"not viable for the proposed use and functionally of the new retail centre."*

Retention of the façade was recommended on the basis of the following heritage architectural advice:

- Retain masonry returns to stabilise the façade (recommended minimum 900-1200mm) to each side of the parapet (Engineers advice, documentation and solution for stabilisation and maintenance of the façade during construction should be provided as evidence).
- Roof protection of previous interior surfaces be retained or provided (e.g. ensure flashing to new roof aligns with existing roof profile)
- Incorporate slight set back of new façade immediately adjacent to the existing to provide prominence to the heritage component
- Undertake conservation works to the retained façade including repainting in appropriate colour scheme, replacement of damaged shopfront tiles to match existing, replacement of timber framed first floor windows to match original

2.3 Development Application DA 353/2025(1) - 86 Summer Street

- Retain and conserve the over-footpath awning.
- Large signage should be provided on new building façade and not on upstand at awning fascia. Smaller signage could be located on the front of the fascia itself
- Consider reinstating columns to either side of entry of 108 Summer Street in line with façade above and include stallboards to new shopfront windows.
- Include heritage interpretation on the blank facades of the new retail premises to promote an understanding of the history of the site.
- Break up the large façade into smaller units and consider a more detailed façade treatment to the street frontages than the car park.
- Provide trees or planter beds to carpark elevations.

The SHI makes the following final recommendations:

- Structural engineering advice is required to inform the retention of the façade of 108 Summer Street in a safe and viable manner.
- Conservation works should be undertaken to restore the retained façade of 108 Summer Street, with traditional detailing including the turquoise-coloured tiles to the shopfront, timber framed casement and awning windows with split-pane sashes and face brick returns to either side of the parapet.
- Heritage interpretation should be implemented on the south and/or west facing facades of the new development to convey the significance and history of 108 Summer Street.

Council Heritage Assessment

Council's Heritage advisor reviewed the SHI report noting the excellent research documenting the story of the Barrett's Cordial Factory in various forms, the comparative analysis and evidence.

However, Council's Heritage advisor contended the significance assessment and noted the SHI report offers some internal views of the building, yet there are no considerations related to the exterior and in particular the front elevation to Summer Street and the side elevation to the west, or the potential conservation of the fabric.

Throughout assessment Council's Heritage Advisor contended the extent of demolition of the heritage building (the former Barrett's Cordial Factory at 108 Summer Street) and made recommendations to improve the visual presentation of the new building.

Refer to discussion in heritage, built form and design.

(5) Heritage Assessment

The consent authority may, before granting consent to any development:

(a) on land on which a heritage item is located, or

(b) on land that is within a heritage conservation area, or

(c) on land that is within the vicinity of land referred to in paragraph (a) or (b),

require a heritage management document to be prepared that assesses the extent to which the carrying out of the proposed development would affect the heritage significance of the heritage item or heritage conservation area concerned.

The applicant has prepared a Statement of Heritage Impact SHI) in accordance with NSW OEH guidelines which is considered acceptable.

2.3 Development Application DA 353/2025(1) - 86 Summer Street

(6) Heritage Conservation Management Plans

The consent authority may require, after considering the heritage significance of a heritage item and the extent of change proposed to it, the submission of a heritage conservation management plan before granting consent under this clause.

Not applicable. The land is not currently identified as a heritage item pursuant to Schedule 5 of LEP 2011.

(7) Archaeological Sites

The consent authority must, before granting consent under this clause to the carrying out of development on an archaeological site (other than land listed on the State Heritage Register or to which an interim heritage order under the Heritage Act 1977 applies):

(a) notify the Heritage Council of its intention to grant consent, and

(b) take into consideration any response received from the Heritage Council within 28 days after the notice is sent.

The site is not a known archaeological site.

The SHI states the archaeological potential of the site is low, except for areas of moderate potential related to the cesspits and earth closets for outhouses related to Barrett's Cordial Factory and the Barrett family residence from 1877 to the 1920s. These locations are depicted in orange on the following plan (Figure 38).

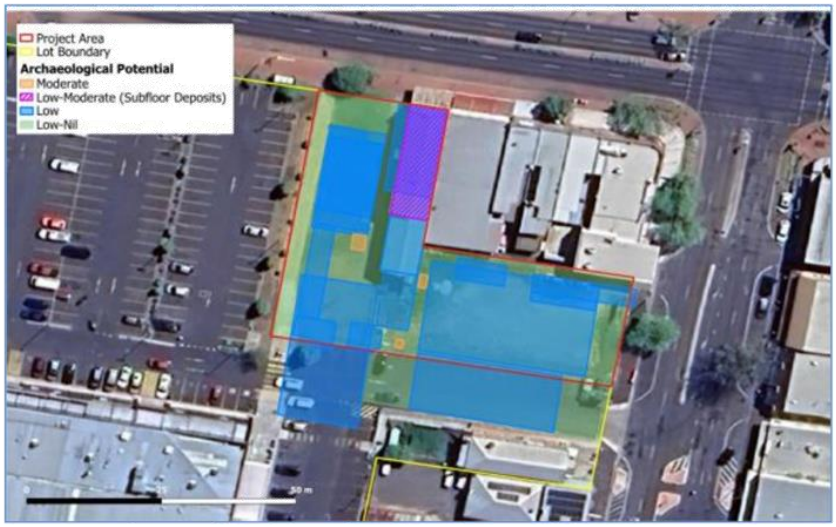

Figure 38 – indicative plan of the archaeological potential of 86-108 Summer Street site (Source: Everick Heritage)

- To ensure the proposed development is complaint with the requirements of the *Heritage Act 1977 (NSW),* the SHI recommends further assessment of historical archaeology, including the preparation of a Historical Archaeological Assessment, Archaeological Research Design and Excavation Methodology be prepared.
- Test excavation under either Section 139 or Section 140 of the Heritage Act 1977 (NSW), to satisfy the obligations of the developer under the Heritage Act.

2.3 Development Application DA 353/2025(1) - 86 Summer Street

Notwithstanding this, a precautionary condition is attached which sets out a procedure necessary to be followed in the event that an Aboriginal object or European relic are identified.

(8) Aboriginal Places of Heritage Significance

The consent authority must, before granting consent under this clause to the carrying out of development in an Aboriginal place of heritage significance:

(a) consider the effect of the proposed development on the heritage significance of the place and any Aboriginal object known or reasonably likely to be located at the place by means of an adequate investigation and assessment (which may involve consideration of a heritage impact statement), and

(b) notify the local Aboriginal communities, in writing or in such other manner as may be appropriate, about the application and take into consideration any response received within 28 days after the notice is sent.

The land is not a known Aboriginal Place of Heritage Significance.

(9) Demolition of Nominated State Heritage Items

The consent authority must, before granting consent under this clause for the demolition of a nominated State heritage item:

(a) notify the Heritage Council about the application, and

(b) take into consideration any response received from the Heritage Council within 28 days after the notice is sent.

The land does not contain a Nominated State Heritage Item.

5.21 - Flood Planning

This clause applies to land identified on the Flood Planning Map as a Flood Planning Area and requires that, before any consent is issued, Council must be satisfied that the proposal:

(a) is compatible with the flood function and behaviour on the land, and

(b) will not adversely affect flood behaviour in a way that results in detrimental increases in the potential flood affectation of other development or properties, and

(c) will not adversely affect the safe occupation and efficient evacuation of people or exceed the capacity of existing evacuation routes for the surrounding area in the event of a flood, and

(d) incorporates appropriate measures to manage risk to life in the event of a flood, and

(e) will not adversely affect the environment or cause avoidable erosion, siltation, destruction of riparian vegetation or a reduction in the stability of river banks or watercourses.

Councils flood planning map confirms that the subject site is not affected by the 1% AEP flood event. However, the Blackmans Swamp Creek Probable Maximum Flood traverses a portion of the site adjacent to Summer Street across vacant land and the Village carpark (Figure 39).

2.3 Development Application DA 353/2025(1) - 86 Summer Street

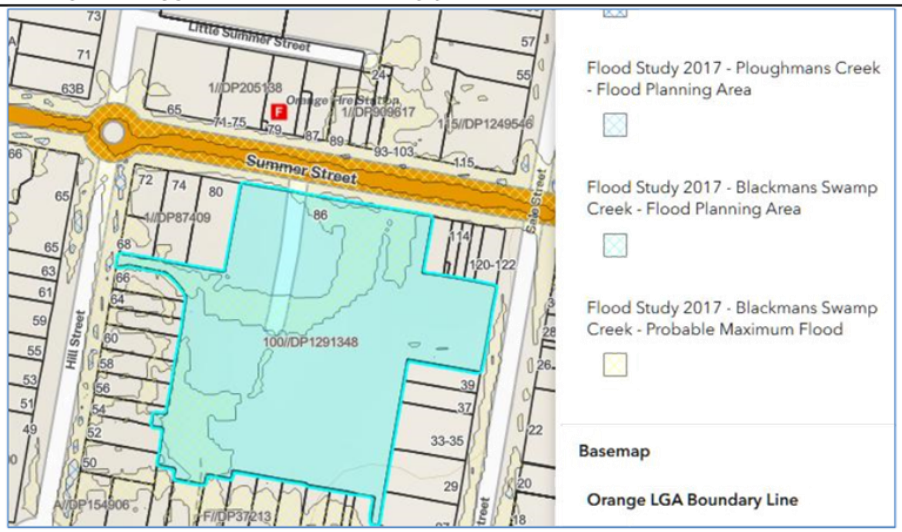

Figure 39 – Flood Study 2017 mapping

The proposal is a commercial development and no residents will be living on the premises. The proposed development is unlikely to change flooding behaviour on or off the site and is unlikely to adversely affect the safe occupation and efficient evacuation of people from the site. Further, the development is unlikely to cause or contribute to erosion, siltation or reduce riparian vegetation. Notwithstanding the above, a suitable condition of consent may be imposed relating to finished floor levels and the location of electrical outlets as a precautionary measure.

Part 6 - Urban Release Area

Not relevant to the application. The subject site is not located in an Urban Release Area.

Part 7 - Additional Local Provisions

7.1 - Earthworks

This clause establishes a range of matters that must be considered prior to granting development consent for any application involving earthworks, such as:

(a) the likely disruption of, or any detrimental effect on, existing drainage patterns and soil stability in the locality of the development

(b) the effect of the development on the likely future use or redevelopment of the land

(c) the quality of the fill or the soil to be excavated, or both

(d) the effect of the development on the existing and likely amenity of adjoining properties

(e) the source of any fill material and the destination of any excavated material

(f) the likelihood of disturbing relics

(g) the proximity to and potential for adverse impacts on any waterway, drinking water catchment or environmentally sensitive area

(h) any measures proposed to minimise or mitigate the impacts referred to in paragraph (g).

The earthworks proposed in the application are limited to the extent of excavation for structural footings and subsurface conduits required for the proposed building. The extent of disruption to the drainage of the site is considered to be minor and will not detrimentally affect adjoining properties or receiving waterways.

2.3 Development Application DA 353/2025(1) - 86 Summer Street

The extent of the earthworks will not materially affect the potential future use or redevelopment of the site that may occur at the end of the proposed development's lifespan.

The site is not known to be contaminated, and conditions are imposed requiring the use of verified clean fill only. Excavated materials will be reused onsite as far as possible, and conditions are imposed to require that surplus materials will disposed of to an appropriate destination.

The earthworks will be appropriately supported onsite and the change in ground level is not substantial. Therefore, the effect on the amenity of adjoining properties is considered to be minor.

The site is not known to contain any Aboriginal relics. The archaeological potential of the site is low, except for areas of moderate potential related to the Barrett's Cordial Factory and the Barrett family residence from 1877 to the 1920s.

The SHI recommends further assessment of historical archaeology, including the preparation of a Historical Archaeological Assessment, Archaeological Research Design and Excavation Methodology. Test excavation under either Section 139 or Section 140 of the Heritage Act 1977 (NSW) is recommended to satisfy the obligations of the developer under the Heritage Act.

Conditions are imposed to ensure test excavation under either Section 139 or Section 140 of the Heritage Act 1977 (NSW) be undertaken before any major works are carried out to satisfy the obligations of the developer under the Heritage Act. In addition, to ensure that should site works uncover a potential relic or artefact, works will be halted to enable proper investigation by relevant authorities and the proponent required to seek relevant permits to either destroy or relocate the findings.

The site is not in proximity to any waterway, drinking water catchment or sensitive area. Conditions may be imposed to require a sediment control plan, including silt traps and other protective measures, to ensure that loose dirt and sediment does not escape the site boundaries.

7.3 - Stormwater Management

This clause applies to all industrial, commercial and residential zones and requires that Council be satisfied that the proposal:

(a) is designed to maximise the use of water permeable surfaces on the land having regard to the soil characteristics affecting onsite infiltration of water

(b) includes, where practical, onsite stormwater retention for use as an alternative supply to mains water, groundwater or river water; and

(c) avoids any significant impacts of stormwater runoff on adjoining downstream properties, native bushland and receiving waters, or if that impact cannot be reasonably avoided, minimises and mitigates the impact.

The proposed development will increase the impervious areas within the site catchment, and onsite detention (OSD) will be incorporated within the underground drainage network to manage post-development flows and maintain pre-development discharge rates.

Council's engineer advises that the proposed stormwater quality treatment, proposed gross pollutant trap and onsite stormwater detention systems located in the ROW laneway are considered acceptable. Peak flow rates will be attenuated to pre-developed levels for the 5% AEP and 1% AEP events using storage within the stormwater pipe network.

2.3 Development Application DA 353/2025(1) - 86 Summer Street

However, the stormwater management plan depicts the proposed stormwater piped connection to an existing Sale Street pit that extends outside of the site boundary, across the footpath and Sale Street road reserve. (Figure 40)



Figure 40 – stormwater management plan (dwg MKR01141-00-SK002 [P1])

Council's engineer advises that the piped stormwater associated with the development proposal will need to be fully contained within the site boundary and be connected to the existing carpark stormwater pit(s) located adjacent to the Sale Street carpark entry.

Conditions of consent are included in the Notice of Determination to resolve this issue.

7.6 - Groundwater Vulnerability

This clause seeks to protect hydrological functions of groundwater systems and protect resources from both depletion and contamination. Orange has a high water table and large areas of the LGA, including the subject site, are identified with "Groundwater Vulnerability" on the Groundwater Vulnerability Map. This requires that Council consider:

(a) whether or not the development (including any onsite storage or disposal of solid or liquid waste and chemicals) is likely to cause any groundwater contamination or have any adverse effect on groundwater dependent ecosystems, and

(b) the cumulative impact (including the impact on nearby groundwater extraction for potable water supply or stock water supply) of the development and any other existing development on groundwater.

Furthermore, consent may not be granted unless Council is satisfied that:

(a) the development is designed, sited and will be managed to avoid any significant adverse environmental impact, or

(b) if that impact cannot be reasonably avoided - the development is designed, sited and will be managed to minimise that impact,

2.3 Development Application DA 353/2025(1) - 86 Summer Street

(c) if that impact cannot be minimised - the development will be managed to mitigate that impact.

The subject site is mapped as being 'groundwater vulnerable'. However, the proposed development does not include any uses or activities that would likely impact on existing groundwater conditions at the site.

Clause 7.11 - Essential Services

Clause 7.11 applies and states:

Development consent must not be granted to development unless the consent authority is satisfied that any of the following services that are essential for the proposed development are available or that adequate arrangements have been made to make them available when required:

(a) the supply of water,

(b) the supply of electricity,

(c) the disposal and management of sewage,

(d) storm water drainage or on-site conservation,

(e) suitable road access.

In consideration of this clause, all utility services are available to the land.

In regard to (b) the supply of electricity,

Essential services including electricity, reticulated water and sewerage infrastructure are available for connection to the site and considered adequate to service the proposed development.

Essential Energy did not raise concern in its submission regarding potential safety risks of the development or its ability to be connected to existing electricity infrastructure. It is noted that Essential Energy referral advice for **DA 238/2020(1)** commented that there is electrical infrastructure located within the site boundaries.

In regard to (c) the disposal and management of sewage,

Council's engineer advises that the existing sewer main currently services the five commercial properties at 110 to 122 Summer Street (Figure 41).

In accordance with Orange City Council Sewerage Infrastructure Services Procedures, the existing 150mm sewer main crossing the site is to be diverted around the proposed building and connected via Sale Street into a suitable downstream sewer main located in with either Summer Street or the rear of 26-30 Sale Street.

2.3 Development Application DA 353/2025(1) - 86 Summer Street



Figure 41 – existing sewer to be diverted around proposed building

In regard to (d) storm water drainage or on-site conservation,

The proposed stormwater quality treatment and onsite stormwater detention systems located in the ROW laneway are considered acceptable. However, all piped stormwater associated with the development proposal will need to be fully contained within the site and connect to the existing carpark stormwater pit(s) located adjacent to the Sale Street carpark entrance. No stormwater pipes are permitted within the public footpath or Sale Stret road reserve.

Water and sewer headworks charges are to be determined prior to the issue of a construction certificate (under a s305/s307 application) based on NSW Water Directorate s64 Determination of ET Guidelines for retail use. Actual usage category for ET calculations will depend on details provided at time of assessment.

In regard to (e) suitable road access.

Adequate road access is provided for the public via the existing Village carpark intersections to Summer Street and Sale Street. All driveway, service vehicle manoeuvring and parking areas are to be sealed with hot mix or concrete and be designed for all expected loading conditions.

Approval under s138 of the Roads Act is required for works in the public road reserve related to the trafficable footpath crossing for service vehicles off Sale Street and for proposed awnings over the footpath located in Sale and Summer streets.

Conditions are included in the Notice of Determination to resolve these issues.

A separate loading dock entry/exit is proposed for the development utilising the existing ROW along Sale Street, which services the rear of the five commercial properties at 110 to 122 Summer Street. However, Council's engineer advises that service vehicle access for the larger tenancies 1 and 3 is proposed via an extension of the existing ROW from Sale Street. The

2.3 Development Application DA 353/2025(1) - 86 Summer Street

Traffic Impact Assessment swept paths has demonstrated that the proposed service vehicle access could accommodate 2-way traffic flow and a forward in/out for a 12.5m heavy rigid vehicle (HRV) using the existing left-in, left out arrangement for the ROW.

Council's engineer advises that the impacts of the proposed 12.5m HRV service access to the loading area would result in the following conflicts with the existing elements in the public domain (Figure 42):

- proposed building awning over Sale Street footpath
- existing streetlight located adjacent to the ROW to be relocated
- existing street tree located adjacent to the ROW to be removed
- deletion of one (1) existing parallel parking space in Sale Street (carparking contribution fees are to be paid for the loss of on-street parking).

None of these conflicts are addressed in the submitted Traffic Impact Assessment.



Figure 42– impact of proposed 12.5m length HRV on existing elements in Sale Street road reserve

The previous **DA 238/2020(1)** for the site proposed an 8.8m length MRV service vehicle that had no conflicts with building awnings, the existing streetlight, street tree or on-street parking spaces. Conditions of consent are included in the Notice of Determination to restrict the size of vehicles servicing the proposed development loading area.

In regard to (f) waste

A site specific waste management plan (SSWMP) is to be prepared and submitted to Council for approval prior to issue of any construction certificate. The SSWMP is to nominate the approved destinations and estimated volumes of each waste stream for demolition and construction waste. The SSWMP is to describe the estimated volumes of waste, recyclables and FOGO waste that will be generated by the specialised retail (bulky goods) and retail premises. The SSWMP must quantify the appropriate allocation of suitable waste receptacles for each occupancy with storage space, a methodology of waste retrieval and nominated collection point(s). The plan must nominate the proposed contractor(s) and identify the number of receptacles for each waste category to be serviced on an ongoing basis.

2.3 Development Application DA 353/2025(1) - 86 Summer Street

Ongoing conditions are included in the Notice of Determination relating to stormwater system service agreement and annual reporting, waste service agreement, and requiring all waste collection to occur from within the site (no on street collection will be allowable).

AMENDMENTS

A preliminary assessment of the proposed development by Council's Heritage Advisor. The Heritage Advisor raised concern with the extent of demolition of a contributory building within the Dalton Central Heritage Conservation Area, recommending retention of the façade and first third of the building, new building presentation on key elevations, materials and finishes. This feedback was issued to the applicant for amendment in September 2024.

Following a further assessment of the proposed development by Council officers, concerns were identified with urban designs such as height, massing, large unbroken facades, conflict between EV charging electrical infrastructure and pedestrian access, southern elevation awning continuation, proposed awning design impacts on two street trees, servicing to loading dock, stormwater design and waste management. A request for information and amendments was sent to the applicant on 20 November 2025 requesting amended plans to resolve heritage, design and engineering issues.

The applicant responded on 19 December 2025 contending retention of the front third of the building at 108 Summer Street and providing the first set of amended plans. The plans depict minor changes to elevations, materials and finishes, request to remove both existing street trees to facilitate construction and minimise ongoing awning maintenance, offset by tree planting in low planters on the southern elevation. No structural report was provided.

Council officers reviewed the revised plans and raised concern with elements of the proposed development. In particular, the visual presentation of the western and southern elevations, lack of articulation and awning impacts on street trees. Council staff were of a view that improvements should be made to aspects of the development and worked through the issues with Council's Heritage Advisor. A request for further information was issued on 20 January 2026 to resolve concerns with the feasibility of façade retention, a site specific waste management plan, loading dock and servicing to demonstrate that proposed vehicle swept paths for site servicing account for all required waste management receptables and storage areas and proposed by a 12.5m Heavy Rigid Vehicle (HRV) truck movements to the loading dock is feasible.

Council officers provided the applicant with detailed heritage feedback on the amended set of plans on 22 January 2026 and met with the applicant via Teams on 28 January 2026.

The applicant responded with a final set of amended plans submitted on 2 March 2026 that included a structural engineering investigation report that was a visual inspection from the street of the façade and awning of the building at 108 Summer Street and included a high-level methodology and concept ketch for support of the existing brick facade during demolition and construction.

The following planning report assesses the changes made and conditions of consent as based on the final set of amended plans.

PROVISIONS OF ANY DRAFT ENVIRONMENTAL PLANNING INSTRUMENT THAT HAS BEEN PLACED ON EXHIBITION 4.15(1)(a)(ii)

There are no draft Environmental Planning Instruments currently on exhibition that relate to the subject land or proposed development.

2.3 Development Application DA 353/2025(1) - 86 Summer Street

DESIGNATED DEVELOPMENT

The proposed development is not designated development.

INTEGRATED DEVELOPMENT

The proposed development is not integrated development.

PROVISIONS OF ANY DEVELOPMENT CONTROL PLAN s4.15(1)(a)(iii)

ORANGE DEVELOPMENT CONTROL PLAN 2004

Orange Development Control Plan 2004 (DCP) provides the criteria for assessing development to support statutory provisions of the OLEP 2011. The relevant sections of the DCP are assessed below:

CHAPTER 0 - INTERIM PROVISIONS

PO 0.4-10 PLANNING OUTCOMES - RESIDENTIAL PROXIMITY

The DCP sets out the following planning outcomes for residential proximity.

1. *The design of industrial and commercial development is consistent or compatible with nearby residential areas in terms of design, siting and landscaping.*
2. *The hours of operation, traffic and noise generation do not interfere with reasonable expectations of residential amenity.*
3. *Noise-generating activities are contained within the building where practicable.*
4. *Industrial air conditioning compressors are shielded to direct noise away from residential development.*
5. *Car park and security lighting is positioned and shielded to prevent direct light spill onto residential properties.*
6. *Measures to prevent dust, odour and chemical spray from reaching or affecting residential properties must be demonstrated.*
7. *The design must demonstrate how residential privacy and solar access will be maintained.*

The proposal incorporates mixed use development in proximity to residential development.

A traffic impact assessment was submitted in support of the proposal. The assessment considered the proposal as complying with all applicable standards and will not result in excessive traffic generation.

It is noted that comments made by Council's Environmental Health Officer for **DA 238/2020(1)** noted that a number of acoustic assessments had previously been undertaken for the Summer Centre demonstrating no detrimental impacts to surrounding residential development. Given the distance and expectation that there will not be an excessive noise increase as a result of the commercial development, the proposal is consistent with the noise outcome of PO-0.4-10.

Conditions have also been recommended regarding hours of operation and patron management to minimise acoustic emissions.

Given the existing mixed-use nature of the locality, and the siting and design of the proposed commercial building, it is considered that the proposal will not result in significant amenity impacts and is compatible with nearby residential development.

2.3 Development Application DA 353/2025(1) - 86 Summer Street

PO 0.4-2 PLANNING OUTCOMES - TREE PRESERVATION

The DCP sets out the following planning outcomes for Tree Preservation.

1. *Trees prescribed by this DCP must not be ringbarked, cut down, topped, lopped or wilfully destroyed without the Council's approval and landowner's consent*
3. *This clause also applies to any tree, native or exotic, with a trunk diameter equal to or greater than 300mm at breast height (refer AS4970-2009 for measurement guidelines).*
4. *Notwithstanding IPO-4(3) this clause does not apply to species indicated as exempt in the tree preservation table.*
5. *An application for the Council's approval must be accompanied by an appropriately qualified specialist (i.e. Arborist) report outlining the following information:*
    - *The location, size, species and condition (i.e. diseased, healthy, etc)*
    - *A statement that details any anticipated impacts on vegetation that may have derived from endangered ecological communities and/or that may be habitat for threatened species*
    - *The purpose of removal and whether the pruning of the tree would be a more practical and desirable alternative*
    - *Whether a replacement tree or trees should be planted*
    - *The location, size and species of any trees proposed to replace those intended for removal*
    - *The owner's consent to the application being lodged*
    - *Any other relevant information regarding the tree to be removed (i.e. photographs)*

There are two existing Council street trees that will be impacted by the proposed development. These include a *Pyrus Ussuriensis* (Manchurian Pear) in the Summer Street public domain and *Quercus palustris* (Pin Oak) inroad planting in Sale Street.

An arborist report has not been provided to support the proposal. The applicant does not contest the street tree health, rather states that Council previously approved removal of the Summer Street tree under **DA 238/2020(1)**, requiring a replacement tree planting in a more suitable street location to ensure no net loss of urban canopy.

Throughout the course of planning assessment of the proposal there have been three design revisions to the layout of the new building and extent of trees to be removed.

The initial design proposal submitted in August 2025 sought to remove the existing street tree on the Summer Street frontage due to conflict with the proposed cantilevered awning over the public domain and ongoing maintenance of guttering and the like. Council advised that tree removal was not supported and amendments to the awning design were necessary.

The first set of amended plans provided in December 2025 sought to remove both street trees to facilitate continuous cantilevered awnings on the primary street frontages, stating that retaining the trees was not feasible dues to constructability and ongoing maintenance constraints of the awning and gutters. The applicant proposed street tree removal be offset by planting nine (9) new trees in 550mm high raised planters at 3m centres on the southern elevation of the building.

Council officers met onsite with the Manager of City Presentation (MCP) to review the street tree health and canopy extents, with plans that overlaid the proposed awning to assess the impacts.

2.3 Development Application DA 353/2025(1) - 86 Summer Street

The final set of amended plans submitted in March 2026 seeks to retain and prune the Manchurian pear on the Summer Street frontage to reduce conflicts between the canopy and proposed awning, and to remove the Pin Oak tree from Sale Street to facilitate 12.5m heavy rigid vehicle (HRV) access to and from the site via the ROW. The applicant's accompanying response to RFI table clarify the new tree species on the southern elevation would be *Pyrus Calleryana 'Capital' (ornamental pear tree).*

Throughout the course of assessment the cantilevered awning design has not been altered.

Council's MCP reviewed the final proposal and advises the following:

Summer Street Tree

Canopy pruning would result in the loss of half of the existing tree canopy on the Summer Street frontage which is not feasible (Figure 43). Council supports removal of the Manchurian pear and replacement with a strata vault cell 11 to 16m^3 size to be constructed at the developer's cost in the parking lane of Summer Street immediately south of the bus zone. The replacement tree to be minimum 200L pot size at installation with species to be determined by Council in due course.

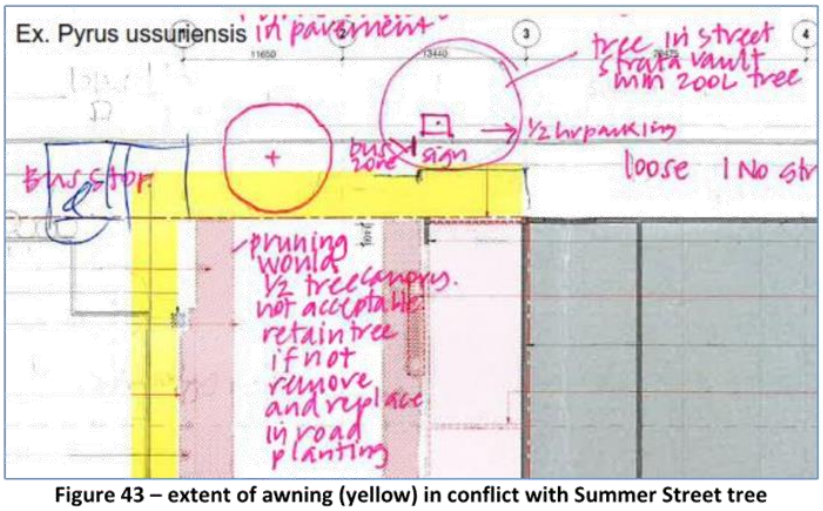

Figure 43 – extent of awning (yellow) in conflict with Summer Street tree

Sale Street Tree

The MCP objects to the removal of the Pin Oak on the Sale Street frontage and recommends amending the awning design to retain the healthy street tree (Figure 54). A condition of consent is included to require the following outcome on the eastern elevation in Sale Street:

1. Retain existing Sale Street tree
2. Allow minor canopy pruning to be carried out by Council's Manager of City Presentation
3. Submission of amended awning design that makes allowance for mature street tree retention

Southern Elevation Planters

The final set of plans depict nine (9) new *Pyrus Calleryana 'Capital'* trees at 3m centres in three (3) 8.6m to 8.8m long x 2.5m wide x 550mm tall planters on the southern elevation of the building.

2.3 Development Application DA 353/2025(1) - 86 Summer Street

The MCP objects to the proposed tree species as they are ubiquitous across the Orange urban landscape, adding little to biodiversity. Alternative species suitable for the volume of soil growing medium are to be sourced.

The MCP recommends alternative tree species as follows:

- Cimmaron Ash (Fraxinus pennsylvanica 'Cimmzam' Cimmaron as per Lords Place south FC stratavault installation OR
- Field Maple (Acer campestre) as per Lords Place south FC stratavault installation

Design review finds the three proposed planters provide insufficient soil depth and an overall 11.8m^3 to 12m^3 soil volume which is not adequate to support a tree to maturity. Further, trees planted at close centres against the building are unlikely to thrive.

Amendments to landscaping on the southern elevation include:

- Retain the planters with species selected for clear sightlines and microclimate
- Provide three new medium sized trees planted in three new stratavault cells 11m^3 to 16m^3 in size, to be constructed in three parking bays at the developer's cost (Figure 44).

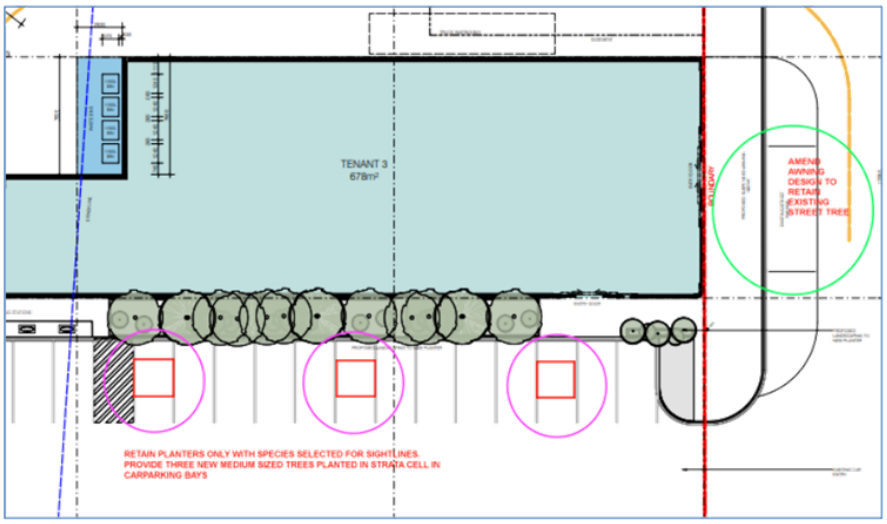

Figure 44 – location of three medium sized trees in strata vault cells in parking

Western Elevation

The loss of three (3) existing trees within the carpark is supported on the basis that three (3) replacement trees of suitable species and heights in the same locations in stratavault cells 11m^3 to 16m^3 in size at 8m centres be constructed at the developer's cost, resulting in no net parking loss .

Conditions of consent are included in the Notice of Determination to resolve the tree issues.

PO 0-4.11 PLANNING OUTCOMES - TRANSPORT ROUTES

The DCP sets out the following planning outcomes for Transport Routes.

1. *The development provides a high standard of visual appeal to motorists, cyclists and pedestrians as well as adjoining property owners.*
2. *The visual appearance of the development, including any signage, lighting or other ancillary element, must not generate a distraction to motorists.*

2.3 Development Application DA 353/2025(1) - 86 Summer Street

3. *Any signage must not be animated whether by movement or flashing lights.*
4. *Where land has more than one street frontage the street with the lower volume of traffic is to provide the principal access to the development, subject to safety considerations.*

PO 0-4.11 Planning Outcomes - Transport Routes

5. *Where access is provided onto an arterial road, distributor road or major collector road, the access point must have appropriate safe sight distances for the prevailing speed limit and clear and unimpeded entrance/exit signage must be displayed.*
6. *Where on-site customer parking is provided that is not immediately visible from a public road clear and unimpeded directional signage must be displayed.*

The proposed development provides fine grain amenity with visual appeal on the northern and eastern elevations. The design incorporates three double height brick retail bays with glazed shopfronts, tiles to a cill height, with a continuous awning that matches the awning of the retained façade, and locations for future signage above the awning.

Council's Heritage Advisor made recommendations for amendments to the building design, in particular on the western and southern elevations to improve the visual presentation of the building on the western approach to the CBD on Summer Street and to adjoining property owners. **Refer to discussion in Heritage, built form and design section**

Signage zones are indicative only; no detail has been provided for the design and are subject to future development consent.

Summer Street (Mitchell Highway) is a classified road and Sale Street forms part of the local road network. The existing vehicle access and egress to the Village carpark off Summer and Sale streets remains unchanged.

There is adequate surplus parking provided in the Village carpark for customers accessing the proposed development off Summer and Sale streets, and existing Village signage is located at each vehicular entry. **Refer to discussion in Parking section**

CHAPTER 3 GENERAL CONSIDERATIONS

PO 3.1-1 PLANNING OUTCOMES - CUMULATIVE IMPACT

The DCP sets out the following planning outcomes for cumulative impact.

1. *Applications for development demonstrate how the development relates to the character and use of land in the vicinity.*
2. *The introduction of new development into a locality maintains environmental impacts within existing or community-accepted levels.*
3. *Water conservation measures are implemented.*

The proposed development has considered the amenity of the surrounding area, which is typically characterised by mature trees, wide streets and commercial development. The proposed development is not considered to negatively impact the nearby existing residential area or the nearby town centre. The proposal is considered to increase amenity and have a positive impact on the surrounding area through the provision of retail and specialised retail uses. Consideration of the locality's heritage importance was undertaken by Everick Heritage and reviewed by Council's Heritage Advisor. The development is not considered to have a detrimental impact on surrounding heritage items. However, Council's Heritage advisor made recommendations to improve the visual presentation of the commercial development.

2.3 Development Application DA 353/2025(1) - 86 Summer Street

Refer to discussion in Heritage, built form and design section.

PO 3.4-1 PLANNING OUTCOMES - WASTE GENERATION

The DCP sets out the following planning outcomes for Waste Generation.

1. *Applications involving demolition indicate measures that will be implemented for reuse and recycling of waste materials.*
2. *Development involving demolition is carried out in a manner that optimises reuse and recycling of waste materials consistent with waste-minimisation principles (refer table).*

MATERIALS	PROCESS		END USE	POTENTIAL
Concrete	Crushed	Recycled	Fill, levelling, road base	100%
Surplus pour	Use up	Pavers, slabs		High
Bricks	Cleaned	Reused	Construction	100%
	Crushed	Recycled	Landscaping, driveways, drains	100%
Roof tiles	Cleaned	Reused	Roofing, landscaping	100%
	Crushed	Recycled	Landscaping, driveways, drains	100%
Plasterboard (clean)	Reprocessed	Recycled	New plasterboard	100%
Hardwood beams de-nailed	Reuse		Flooring, furniture, fencing, craft	100%
Other timber	Cleaned Ground	Reuse	Formwork, bridging, propping, landscaping, woodflour (oil spills)	High 100%
Doors, windows	Cleaned	Reuse	Second-hand market	Market driven
Fittings	Cleaned up	Reuse	Second-hand market	Market driven
Glass	Crushed	Recycled	Aggregate for concrete products	100%
Unbroken		Reuse	Repairs, glazing, glass houses	100%
Carpet – wool		Reuse	Mulch, landscaping	
Underfelt – natural	Reuse		Compost cover, mulch, landscaping	High
Synthetic rubber (as in underlay)	Shredded	Recycled	Safety barriers, speed humps	New markets
Trees	Relocated	Reuse	Landscaping on or off site	100%
Greenwaste	Shredded	Recycled	Compost, mulch, fertiliser	100%
Soil	Screened	Reuse	Topsoil	100%
Metals: aluminium, copper, lead, zinc, steel	Scrap metal	Recycled	New metal products	100%
Packaging: Cardboard		Recycled	New packaging	100%
Plastic/steel drums	Cleaned		Reused	
Metal strapping	Reused		Return to supplier	High
Paint tins		Recycled	Tin extracted	200%

A Waste Management plan (WMP) was not submitted with the application; however, conditions recommend a WMP be prepared including the details of waste and their reuse or disposal during the demolition and construction phases.

Refer to discussion in Collection of waste section.

CHAPTER 4 SPECIAL ENVIRONMENTAL CONSIDERATIONS

PO 4.1-1 PLANNING OUTCOMES - SEWERAGE DISPOSAL

The DCP sets out the following planning outcome for Sewerage Disposal.

1. *Development within the urban area of Orange as defined above is connected to sewerage facilities or arrangements to the satisfaction of Council have been made for the provision of sewerage services prior to occupation.*

2.3 Development Application DA 353/2025(1) - 86 Summer Street

The recommended conditions ensure that sewage disposal is undertaken in a safe and efficient manner. Conditions are recommended requiring the sewer main be diverted around the proposed development and all existing sewer main connections for adjoining properties be maintained.

PO 4.3-1 PLANNING OUTCOMES - LAND SHAPING

The DCP sets out the following planning outcomes for land shaping.

1. *Applications include details on the existing and proposed landform, watercourses and vegetation.*
2. *Applications are accompanied by a soil-erosion control plan for implementation prior to and upon commencement of the work.*
3. *Landfilling comprises inert material only and does not include putrescible waste, vegetation, or other material that may decompose.*
4. *Landfill is compacted to the required standard and evidence of compaction rates are provided upon completion of the work or otherwise as directed by Council.*

The submitted site survey confirms the site as relatively flat. Excavation works are limited to facilitate structural footings and subsurface conduits required for the proposed building.

A soil erosion control plan has not been submitted as part of the proposal. However, conditions are recommended requiring a soil erosion control plan prior to works commencing.

PO 4.4-1 PLANNING OUTCOMES - CONTAMINATED LAND

The DCP sets out the following planning outcomes for contaminated land

1. *Land subject to development is clear from contamination.*
2. *Development complies with the Contaminated Land Management Act 1997.*
3. *Applications for development consent on land used or likely to have been previously used for uses in the table below include contamination assessment and where necessary a proposed remediation strategy to make the site suitable for the proposed use.*
4. *An independent site audit at the applicant's cost is carried out to assess the information provided with an application where Council considers that:*
   - *information may be incorrect or incomplete;*
   - *it needs to verify that the information adheres to appropriate standards, procedures or guidelines; or*
   - *the type or level of contamination requires an independent technical review.*

As described in the **SEPP (RESILIENCE AND HAZARDS) 2021 Chapter 4 Section** above, previous contamination investigations carried out on the site have determined that the site is suitable for the proposed development. As such, the proposal is considered consistent with PO 4.4-1.

CHAPTER 8 DEVELOPMENT IN BUSINESS ZONES

The site is located within the Orange CBD.

PO 8.1-1 PLANNING OUTCOMES - CENTRAL BUSINESS DISTRICT

The DCP sets out the following planning outcomes for the Central Business District.

1. *Buildings have a high level of urban design to contribute to the regional status of the City's Central Business District with attention given to façade features, external materials, colour and advertising.*
2. *Urban design demonstrates a clear reference to the CBD Strategic Action Plan.*

2.3 Development Application DA 353/2025(1) - 86 Summer Street

3. *Provision of adequate fire-safety measures and facilities for disabled persons (according to the BCA) are addressed at the application stage (relevant for all development but particularly important were converting residential buildings for business use).*
4. *Land use complements the role of the CBD as a regional centre for commerce and services.*
5. *The reinstatement of verandahs on posts over footpaths is encouraged.*
6. *Car parking is provided to meet demand either as on-site parking areas or through contributions towards public parking in and adjacent to the CBD.*
7. *Advertising comprise business identification signs in accordance with SEPP (Transport and Infrastructure) 2021*
8. *Loading areas are provided for developments requiring access by large trucks in a manner that doesn't reduce active frontages for important pedestrian pathways.*
9. *Where possible, new buildings or external alterations in the CBD include an element of landscaping.*

The site is identified as a key gateway/threshold to the CBD within the DCP (Figure 45).



Figure 45 – extract from ODCP 2004 – Structure Plan identifying the site as a key gateway to the CBD

Consistent with the DCP, the proposed commercial development provides a gateway building on the western boundary of the town centre. The proposed development complements the adjoining traditional style two storey retail uses on Summer Street. Both the retained façade of 108 Summer Street and the over-footpath awning supported by tension rods will be conserved.

A new continuous cantilevered awning is provided on the northern, western and eastern elevations of the new building. A s138 approval under the Roads Act for constructing new awnings

2.3 Development Application DA 353/2025(1) - 86 Summer Street

over the public footpaths on Sale and Summer Streets will be required, noting that TfNSW will be the approval authority for the new Summer Street awning.

Further design changes are recommended via conditions to improve the visual presentation of the western and southern elevations and as discussed in the **Heritage, built form and design section.**

Provision of retail and specialised retail tenancies in the proposed building will complement the role of the Orange CBD and existing retail uses at the Village.

The surplus onsite parking provides sufficient parking for the commercial tenancies, the Village, and adjacent to the broader town centre.

The proposal includes one new loading dock accessed via the ROW off Sale Street that will be in addition to the existing loading dock accessed off Hill Street that services the Village retail centre.

Proposed landscaping includes 550mm high planters on the western elevation under the proposed commercial building.

A BCA Assessment Report was not submitted with the application to demonstrate the development is capable of achieving compliance with the BCA, to address fire safety measures, the provision of adequate access to the building and facilities for people with disabilities.

With regards to fire protection measures, the applicant requests a condition of consent to require that a BCA assessment of the relevant provisions of the BCA be undertaken prior to construction certificate.

With regards to building access, of note the proposed plans and elevations depict the building, not the internal fit out of individual tenancies, location of bathrooms and the like. The proposed ground floor level RL 871.380 across all three tenancies ties in with existing levels on all sides of the building except for the eastern elevation, where existing level RL 870.280 near the proposed entry door is 1.1m lower than the proposed ground level. Provision of a compliant ramp into the premises that is located within the site boundary will be necessary. A performance solution may be required for access to proposed Tenancy 3. The proposed building will be required to comply with the Disability (Access to Premises- Buildings) Standards 2004 and all relevant standards. Conditions of consent are included in the Notice of Determination to resolve BCA/NCC issues.

CHAPTER 13 HERITAGE

PO 13.3-1 PLANNING OUTCOMES - HERITAGE DEVELOPMENT

The DCP sets out the following planning outcomes for heritage development.

1. *Development relates to the significant features of heritage buildings on or near the site, as reflected in inventory sheets.*
2. *Development conforms with recognised conservation principles.*
3. *Conservation Management Plans are prepared for development having a significant effect on heritage sites.*

The subject site is located within the Dalton Central Heritage Conservation Area (C1) as identified in Schedule 5 of Orange Local Environmental Plan 2011 (OLEP 2011); however, it does not contain any heritage items. The site is in the vicinity of several heritage items of State and Local significance.

A Statement of Heritage Impact (SHI) prepared by Everick Heritage has been provided to support the proposed development.

2.3 Development Application DA 353/2025(1) - 86 Summer Street

The façade of the former Ron Boutlon's Marine and Cycle building at 108 Summer Street is proposed to be retained and refurbished, with a new building constructed behind the façade and on the adjoining vacant land.

The SHI finds the commercial building at 108 Summer Street is representative of the Federation Arts and Crafts architectural style and makes a positive contribution to the heritage significance of the surrounding heritage conservation area. On this basis, the entire removal of a building constructed between the 1870s and 1920s could adversely affect the heritage conservation area. The retention of the façade and its incorporation into the new development will attempt to mitigate any adverse impacts as the conservation of the 108 Summer Street will continue to contribute to the significance of the Dalton Central Conservation Area.

The proposed development will result in minor adverse impacts on the heritage significance of the Dalton Central Heritage Conservation Area (C1).

The proposal is unlikely to have a significant effect on the heritage items and it is not considered necessary that a conservation plan be prepared.

Refer to detailed assessment under OLEP 2011 5.10 - Heritage Conservation

CHAPTER 15 CARPARKING

PARKING REQUIREMENTS

Off-street car parking spaces are required to be provided at the following rate for specific land uses:

Type of development	Minimum requirements
Shop (within the CBD)	4.1 spaces/100m² GLFA
Bulk retail	1 space for 50m2 GFA

The design and layout of parking areas is to comply with AS2890.1-2004 Parking facilities off-street car parking.

The existing shopping centre proposal (DA21/2010) approved 267 car parking spaces. The Gross Lease Floor Area (GLFA) across the shopping centre is 5,084m², generating a parking requirement of 208.4 (209) spaces.

The traffic consultant ground-truthed the existing car parking provision at the centre and found that there are 291 at-grade parking spaces comprised of 268 visitor spaces located to the north and east, and approximately 23 staff spaces to the southwest near the loading dock. This represents a surplus of 82 car parking spaces.

The proposed development is comprised of general retail and specialised retail or bulky goods. Based on a rate of 4.1 spaces per 100m² GLFA, the general retail (Tenancies 2 and 3 is 798m²) generates a parking need of 33 spaces. The specialised retail bulky goods (Tenancy 1 is 800m²) generates a parking need of 16 spaces based on a rate of 1 space per 50m² GFA. This equates to a total of 49 additional parking spaces.

The total parking requirement across the centre would be 258 spaces, resulting in surplus of 33 spaces.

There is sufficient existing parking provision, and the proposed development will not generate a parking demand that exceeds that already provided on the site.

2.3 Development Application DA 353/2025(1) - 86 Summer Street

It is noted that should the specialised retail use change to retail use in the future, an additional 33 car spaces would be required and there no longer would be a surplus of car parking spaces at the Village.

DELIVERY AND SERVICE VEHICLES

Provision is to be made onsite or at a convenient location for the type of delivery or service vehicle appropriate to the type of development. Consideration is to be given to the type of vehicles that are likely to service the site.

The design and layout of delivery areas and parking areas is to comply with AS2890.2-2004 Off-street commercial vehicle facilities.

Refer to 7.11 Essential Services for detailed discussion regarding the proposed loading dock and cumulative impacts of size of truck accessing the proposed development.

INFILL GUIDELINES

Council's Infill Guidelines have been prepared to provide an assessment framework for developments located in heritage settings to ensure good quality and sensitive design outcomes. The framework is structured to guide development in heritage settings under five key heads of consideration, namely:

- Character
- Scale and form
- Siting
- Materials and Colour
- Detailing

These considerations are discussed in detail in the Heritage, built form and design section.

PROVISIONS PRESCRIBED BY THE REGULATIONS s4.15(1)(a)(iv)

Demolition of a Building (clause 61)

The proposal involves the demolition of the majority of the 108 Summer Street building. A condition is attached requiring the demolition to be carried out in accordance with *Australian Standard AS2601 - 2001: The Demolition of Structures* and the requirements of Safe Work NSW.

Fire Safety Considerations (clause 62)

The proposal involves a change of building use for an existing building. Council is satisfied that the fire protection and structural capacity of the building are appropriate for the proposed new building use. Relevant conditions are attached.

Buildings to be Upgraded (clause 64)

The proposal does not involve the rebuilding, alteration, enlargement or extension of an existing building.

BASIX Commitments (clause 75)

BASIX is not applicable to the proposed development.

ENVIRONMENTAL PLANNING ASSESSMENT

THE LIKELY IMPACTS OF THE DEVELOPMENT s4.15(1)(b)

2.3 Development Application DA 353/2025(1) - 86 Summer Street

CONTEXT AND SETTING

The subject land is located on a prominent gateway site on the western edge of Orange CBD in proximity to local heritage items and adjacent to existing retail uses. The development pattern comprises two storeys on Summer and Sale streets and single storey existing retail development at the Village.

HERITAGE, BUILT FORM AND DESIGN

The SoEE describes the key built form and design components of the proposed development:

- Partial demolition of the former Ron Boulton Marine & Cycles building, with the Summer Street façade to be retained and refurbished (Figure 46).
- A new building will be constructed behind the façade and on the adjoining vacant land.



Figure 46 – proposed façade retention and demolition of 108 Summer Street

- First use development is sought for the tenancies as a specialised retail premises and retail premises (despite tenants yet to be secured).
- Building design adaptable for other uses or tenants in the future which would be subject to separate approval.
- Proposed external finishes (Figure 47) will comprise:
  - Select dark brickwork for the external walls along the northern elevation and partially along the eastern and western elevations, with the remaining sections finished in painted precast concrete in a variety of colours, including cream, dark brown, and white.
  - Select black powder coated aluminium framed doors and windows with clear shopfront glazing.
  - The awning and its supports will comprise a painted finish in 'monument'.
- Proposed business identification sign zones on the elevations.
- Provision of a stormwater drainage system.
- Removal of the Council street tree in the Summer Street footpath to accommodate the proposed awning.
- Concrete surface to principal vehicle manoeuvring areas.
- Extension and connection to the available urban utility services.

2.3 Development Application DA 353/2025(1) - 86 Summer Street

- Establishment of landscaping planter boxes along the western and southern sides of the building.
- Proposed development will be serviced by the existing access arrangements that benefit the site.
- New internal loading area, to be accessed via the ROW from Sale Street, widened to 7.0m and providing access to a loading area capable of accommodating a 12.5m heavy rigid vehicle (HRV), while retaining rear access for the adjacent properties to the north.
- The proposal will provide a covered pedestrian walkway along the western and southern sides of the new building, connecting Summer Street and Sale Street



Figure 47 – proposed elevations (dwg DA29[R05])

Throughout assessment Council's Heritage Advisor contended the extent of demolition of the heritage building (the former Barretts Cordial Factory) at 108 Summer Street and provided detailed review of the various iterations of the architectural plans, making recommendations to improve the visual presentation of the new building. Key issues and recommendations provided to the applicant follow.

A. Initial design proposal submitted in August 2025

- Extent of demolition of the heritage building – Barrett's is not supported due to the major loss of heritage significance (Fig 48). Demolition of the two rear portions and steel external stairs are supported.
- Loss of the trees on the western elevation is supported on the basis they are replaced with a suitable tree species / height in similar locations
- Conservation of the front elevation, fenestration and tiles to the piers is recommended following a detailed fabric review
- Replacement of the ground floor aluminium doors and shopfront to a suitable interpreted design is supported

2.3 Development Application DA 353/2025(1) - 86 Summer Street

- It is expected that a suitable extent of the original front one third structure for the heritage envelope of Barrett's will be retained and adapted at ground level to allow for openings for tenancy one and for the loading service area.
- It is expected that the existing first floor of Barrett's will be retained and adapted as required for structure and to interpret the building envelope. It may or may not be adapted to serve the tenancy.

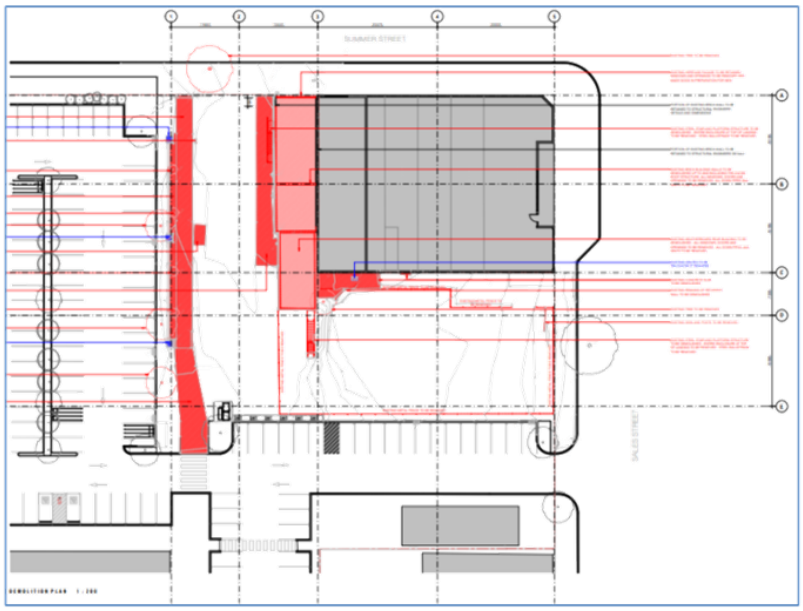

Figure 48 – proposed demolition ground floor depicted in red (dwg DA16[R06])

- The use of dry pressed face brick is supported while a traditional brown such as Bowral 76 Gertrudis brown is recommended as an alternative. Dark grey brick is not appropriate in this context
- Timber look cladding is not supported in the HCA unless the material and colour have integrity. Fake aluminium and timber are not supported. Aluminium materials are acceptable for new buildings and may be used simply in a timber colour without faux texturing
- The tonality changes from the existing colour on Barretts, to the new is regarded as being extreme and is not sympathetic with the heritage building.
    - The use of dark blue grey face brick is supported on the element which adjoins the Barretts building is regarded as being a recessed visual character next to the heritage structure while remaining walls are to be a dry pressed face brick similar to Bowral brown or Gertrudis, with coloured mortar not white, which are closer to the local standard and sympathetic with the retained Barretts building.
    - The use of Black and Monument colours are not supported colours in the HCA and alternatives are recommended. Basalt as a Grey is supported for key elements such as the awning fascia.
- The proposal is an infill of three structures including the existing cycle shop on Summer Street.

2.3 Development Application DA 353/2025(1) - 86 Summer Street

Feedback on the proposed building which constitutes infill of three structures including the existing cycle shop building on Summer Street

- Recommend replacement tree planting within the parking arrangement arrayed against the proposed west elevation of building and tenant 1. The number of car spaces is to be modified/adapted - small cars/bicycles/mobility vehicles, to accommodate three trees.
- Landscape details are required to illustrate that the planter elements on the footpath will not reduce the capacity of an accessible footpath.
- Joinery to the conserved façade is to be determined after a detailed fabric survey to confirm whether or not the original timber elements are capable of being retained and restored - the standard heritage process.
- A suitable design for either a suspended awning or a reinstated verandah is to be determined as the cantilevered approach is not supported.
- The traditional 'subway' tiled finishes on the ground floor piers are to be retained, conserved and supplemented as required.
- The proposed four elements to the new western elevation are supported, subject to the selection of an alternate face brick for a lighter colour scheme on the new three bays so as to reduce the contrast between the Barretts building and the new works. The dark blue grey face brick is acceptable for the element which adjoins the Barretts building is supported as this detailing and colour is consistent with good practice for a recessed junction with a heritage building.
- A cantilevered awning is acceptable, despite the recommended preference for a suspended awning offered previously, as this is consistent with the new construction of the four elements.
- Conservation works to the remaining elevations of the Barretts building – front and west including the fenestration and face brickwork, are to be the subject of a detailed review.

The new tenancy - one element

- The use of gloss ceramic tiles on the ground floor wall/pier elements as a consistent detail in the streetscape would benefit the proposal.

West elevation to the carpark

The built form to the west elevation would be supported providing minor changes:

- The northwest corner of the building is to be radiused to acknowledge the corner.
- The radius is to occur at the upper facade, to the awning (similar to what is currently shown) and to the ground floor level façade which may be either glazed or tiled.
- One extra double height bay with glazing is to be provided to the returning first floor elevation from the Summer Street corner so to be consistent with the three bays on the Summer Street elevation.
- There is to be a projecting expressed parapet to the solid first floor walls which is to align with the top of the recessed 'signage' bays.
- A single wall colour only is to be provided to the solid walls, and the dimensioned vertical grid of panel joints and verandah posts is to be coordinated.
- The ground floor walls up to dado height are to be clad in gloss ceramic subway tiles.

2.3 Development Application DA 353/2025(1) - 86 Summer Street

- Two additional bays in the ground floor western wall - one each side of the central entry door set are to be glazed similar to the glazing and solid piers on the NW end bays so as to better activate the elevation and reduce the extent of blank solid walls.
- The southwestern corner is to be detailed in a similar manner to the NW corner – three double height elevations and glazed ground floor shopfronts with doors to suit the tenancies.
- Replacement three trees are to be illustrated on the west elevation.

South elevation to the lane access

- To turn the corner from the West elevation, there are to be three two level bays on the South elevation for tenancy two, consistent with the two other corners.
- There is to be a projecting expressed parapet to the solid first floor walls which is to align with the top of the recessed 'signage' bays.
- A single wall colour only is to be provided to the solid walls, and the dimensioned vertical grid of panel joints and verandah posts is to be coordinated.
- The ground floor walls up to dado height are to be clad in gloss ceramic subway tiles.
- Two additional bays in the ground floor southern wall as part of Tenancy three, and not in front of the EV chargers, are to be glazed similar to the glazing and solid piers on the NW end bays so as to better activate the elevation and reduce the extent of blank solid walls.
- One extra similar two-level bay is to be added to the Kite Street corner where this wall turns from the south to the east elevation. This will anchor this corner and reduce the lack of activation on the southern wall.
- Check and confirm that the footpath width between the EV Car chargers and the building wall is compliant for accessibility

East Elevation to Sale Street

- The design, materials and details are supported, subject to the change in the face brick, Black powder coat to Basalt and selected gloss ceramic 'subway' tiles below that dado/sill to the floor level.

B. First set of amended plans submitted in December 2025

The applicant reiterated that the proposed development requires demolition of the majority of the building with retention of the front façade that would be incorporated into the new design. Retention of the front third of the building is not feasible.

Design changes made and reflected on the amended elevations depicted at Figure 49:

- Bowral 76 Gertrudis brown dry pressed face brick to street facing facades.
- Continuous awnings on the primary street frontages.
- Removal of two street trees to accommodate the awnings on Summer and Sale streets, reasoning that retention would hinder construction and create ongoing maintenance issues.
- Compensatory tree planting on the southern elevation to provide a visual buffer and soften the built form.
- Refined articulation of the building with additional fenestration and two highlight windows on the southern elevation.
- Recesses, projections, parapets and subtle detailing reinforce a sense of scale and rhythm across the building, ensuring a quieter, refined treatment of the façades.

2.3 Development Application DA 353/2025(1) - 86 Summer Street

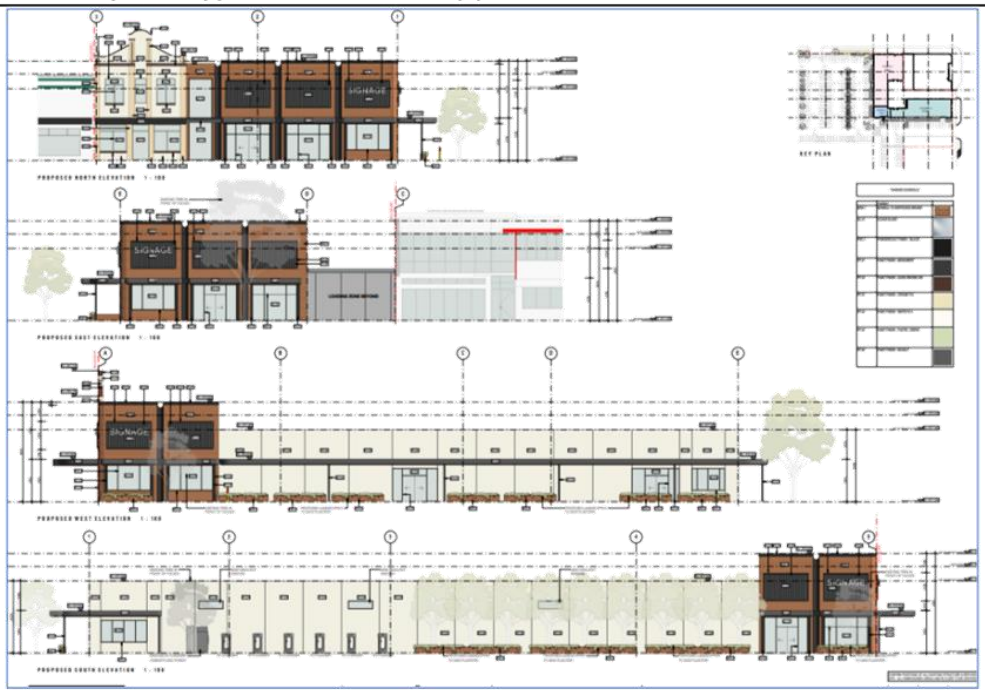

Figure 49 – proposed elevations (dwg DA 29[R06])

Council's Heritage advisor feedback provided on the first set of amended plans:

- Retention of the facade only is not acceptable in this particular situation. Based on the heritage research evidence provided by the Heritage Consultant to the Applicant, the new detail indicates that the building has sufficient significance to warrant retention in part.
  - A level of adaptive re-use would be supported to ensure that the spaces would integrate with the tenancies.
  - Additional plans required to illustrate the extent of retention and adaptation of the front portion which appears to be in the order of 15m from the frontage.

At a minimum, design amendments are necessary that demonstrate an acceptable visual presentation for the western and southern elevations, improved articulation with awnings. Required design changes and additional information included:

- A detailed proposal from the Architect and heritage consultant to support the materials, finishes and details for the retained front elevation. Insufficient detail provided to indicate the extent of conservation.
- Insufficient detail provided for the reinstated awning in either of the two types indicated within the advice, suspended or cantilevered.
- The west and south elevations are to include shopfronts at the minimum of alternate wall panels. Sketch provided for reference Figure 50).
  - Sketch presumes that the tenancies and floors remain with the exception of the heritage building.
  - The use of the additional number of taller panels is to offset the use of the lower standard panels while ensuring that the elevations will be suitably activated.

2.3 Development Application DA 353/2025(1) - 86 Summer Street

- The awnings on the south elevation are to be fully connected to the SW corner and SE corner.
- Elevations:
  - South: Three tall bays at each end and two central tall bays.
  - West: Three tall bays at each end and one central tall bay.
  - A parapet detail on the lower panels to interpret the expressed parapet on the tall panels.
  - Shopfronts to correspond to the tall panels plus two extra shopfronts on the west and south lower panels to activate these areas.
  - The steel posts may be excluded if the awnings are to be fully cantilevered given the awning face does not correspond with the pavement edge.
  - The base of all panels is to be clad in gloss ceramic tile to 1200mm high.
- Generally, for materials and colours:
  - Coloured metal panels may be used without any false timber wood grain.
  - Black and monument are to be substituted with suitable Greys.
  - The feature brick is to be specified - equal to or similar is not acceptable.

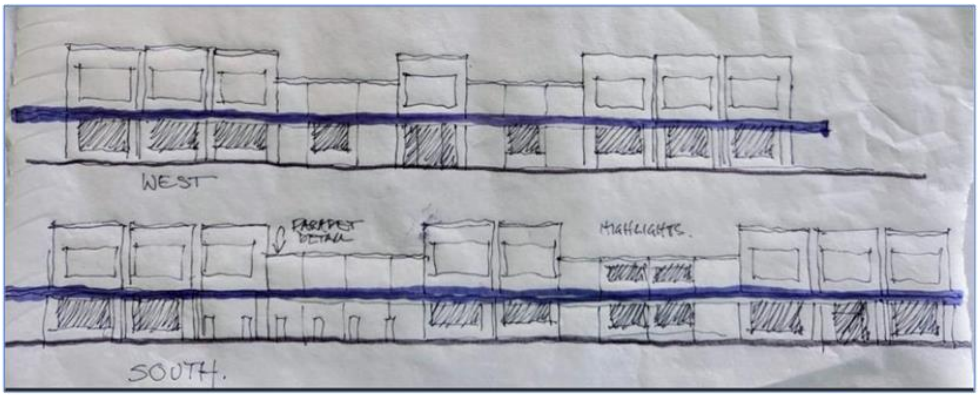

Figure 50 – sketch with recommended design amendments to the western and southern facades

During further negotiations with the applicant in January 2026, Council advised that subject to the submission of a satisfactory structural report with a methodology that demonstrates façade retention is feasible, Council would be willing to reconsider its position about the extent of demolition proposed to 108 Summer Street.

C. Final set of amended plans submitted in March 2026

The final set of amended plans address Council's Heritage Advisor feedback in part only. Design changes made and reflected on the amended elevations depicted at Figure 51:

- Structural engineering investigation report for the façade and awning.
- Addition of a book-ended parapet feature on the south western corner facing the carpark.
- Addition of four new tall parapet bays, additional shop-front glazing on the western elevation adjacent to the western entrance to tenancy 1.
- Two highlight windows related on the southern elevation, within a new dedicated public art zone to promote visual interest and heritage connection (no public art plan provided).

2.3 Development Application DA 353/2025(1) - 86 Summer Street

- Planting nine (9) medium sized trees *Pyrus Calleryana 'Capital'* in a 2.5m wide planter bed on the southern elevation.
- Removal of existing Sale Street tree to facilitate 12.5m HRV access to and from the site.
- Retain and prune existing Summer Street tree to reduce conflict with the proposed awning.
- Retention of existing awning at 108 Summer Street and remediation works.
- New cantilevered awnings to street elevations, western elevation and a portion of the southern elevation.
- Southern elevation is not provided with a consistent connected awning as there is no pedestrian footpath provided underneath (due to the interruption caused by the existing electric vehicle chargers and proposed tree planters).
- Retention of the existing turquoise tiles to the front of 108 Summer Street.
- Base of the primary frontages and the internal-facing store entrances with feature cladding with Austral glass feature bricks in a mix of 'polished smokey quartz' and 'polished golden amber' proposed to align with the 800mm sill height of the existing building.
- Proposed bricks 'Bowral Gertrudis Brown'.

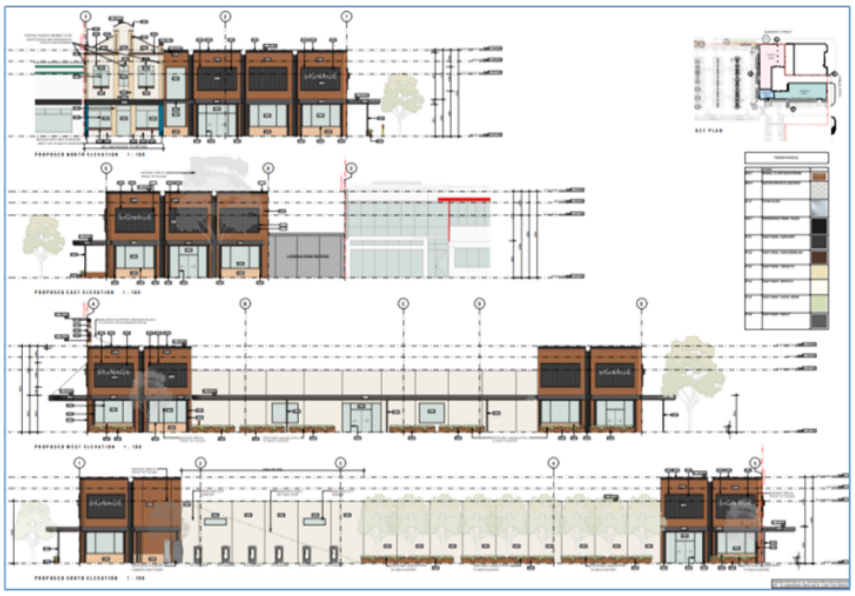

Figure 51 – final set of plans proposed elevations

Further design amendments are included in the Notice of Determination to further improve the visual presentation and articulation of the western and southern elevations of the new building (Figures 52-54).

2.3 Development Application DA 353/2025(1) - 86 Summer Street

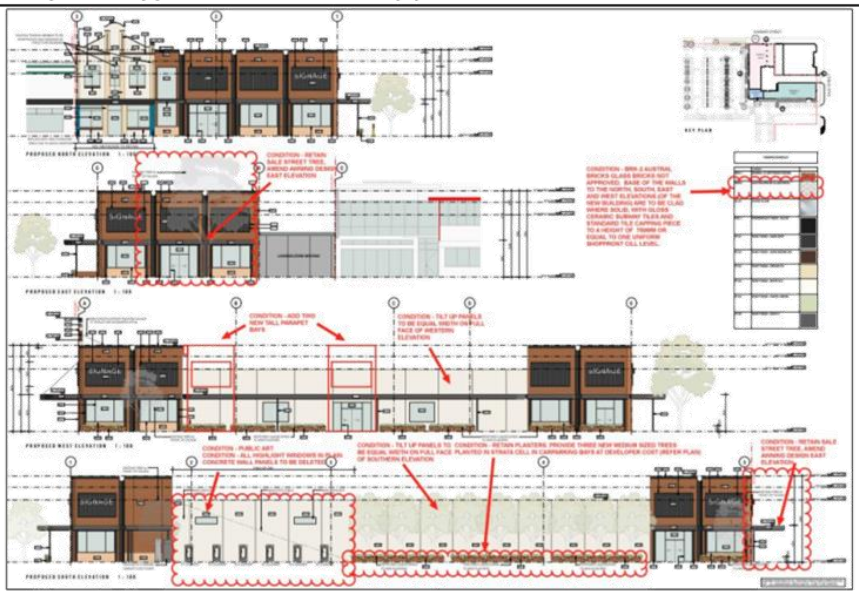

Figure 52 – recommended design amendments to eastern, western and southern elevations

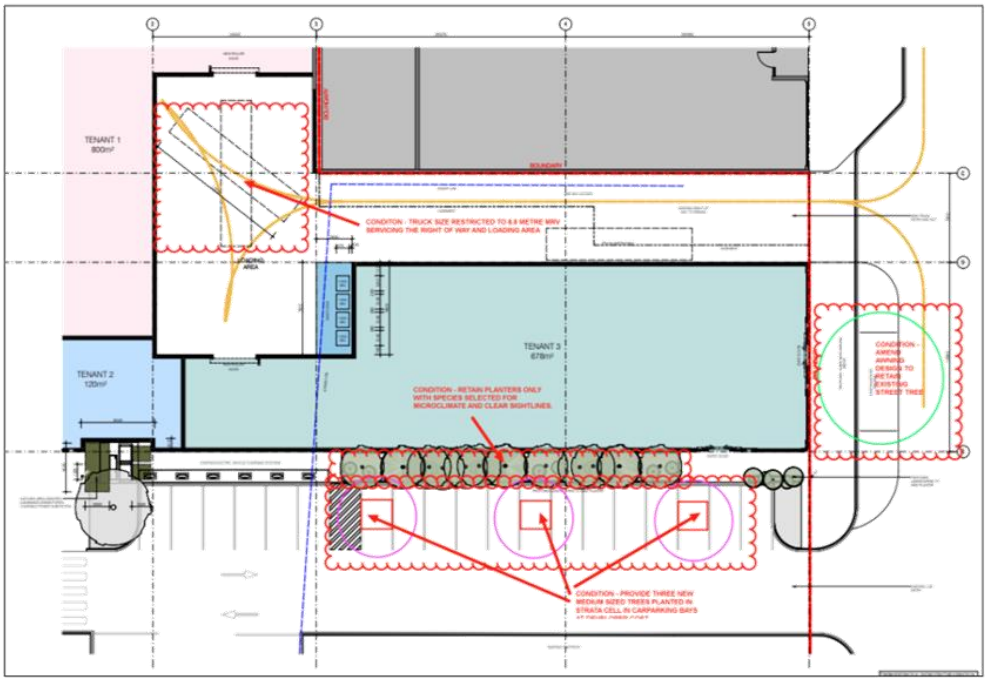

Figure 53 – recommended design amendments to southern elevations

2.3 Development Application DA 353/2025(1) - 86 Summer Street



Figure 54 – recommended design amendments to eastern elevations

Conditions of consent are included in the Notice of Determination to resolve these design issues as follows:

Prior to construction certificate, submit amended plans prepared by a qualified architect for approval of the Director of Development Services that depict the following design changes:

- Western elevation (Figure 52), submit amended façade design plans that:
  - Add one additional new tall parapet bay at the northern end to create three tall parapet bays.
  - Add one additional new tall parapet bay centrally over entry doors to tenancy 1.
  - All tilt up panels to be equal width on the full face of the elevation.
- Southern elevation (Fig 52-53), submit amended façade design plans that:
  - All tilt up panels to be equal width on the full face of the elevation.
  - Retain low planters with suitable species selected for microclimate and clear sightlines for pedestrians and motorists.
  - Provide three new medium sized trees planted in three new stratavault cells $11m^3$ to $16m^3$ size to be constructed at the developer's cost in three parking bays (Figure 53).
  - Public Art condition.
- Eastern elevation(Figure 54), submit amended façade design plans that:
  - Retain existing Sale Street tree.
  - Selected canopy pruning by Manager of City Presentation.
  - Amended awning design for tree retention.

Demolition and façade discussion

From pre-DA and throughout assessment Council have requested a satisfactory structural assessment report with a methodology that demonstrates façade retention is feasible.

A structural assessment report prepared by Barson Pty Ltd was provided on 2 March 2026 that documents a visual inspection of the building exterior at 108 Summer Street from the footpath and outlines recommendations for the existing structural condition of the façade and awning as follows:

2.3 Development Application DA 353/2025(1) - 86 Summer Street

Brickwork façade and return

Overall, in our opinion the brick façade is in suitable condition for retention with some remediation and maintenance works including the below:

- *Repointing of brickwork on the western façade column and replacement of broken brick*
- *Retiling of brick column where tiles have been removed or removal as advised by heritage consultant.*
- *Repainting of brick façade upon completion of proposed construction works.*
- *The existing footings appear to be adequately supporting the brickwork façade. During construction works, underpinning would be recommended prevent differential movement occurring due to exposure to open ground conditions and wetting/ drying of the assumed clay subsoil.*
- *Temporary support of the brickwork will be required at the first floor and roof level to a structural engineer's design. A high-level methodology and concept sketch for supporting the brick façade during demolition and construction* (Fig 55)

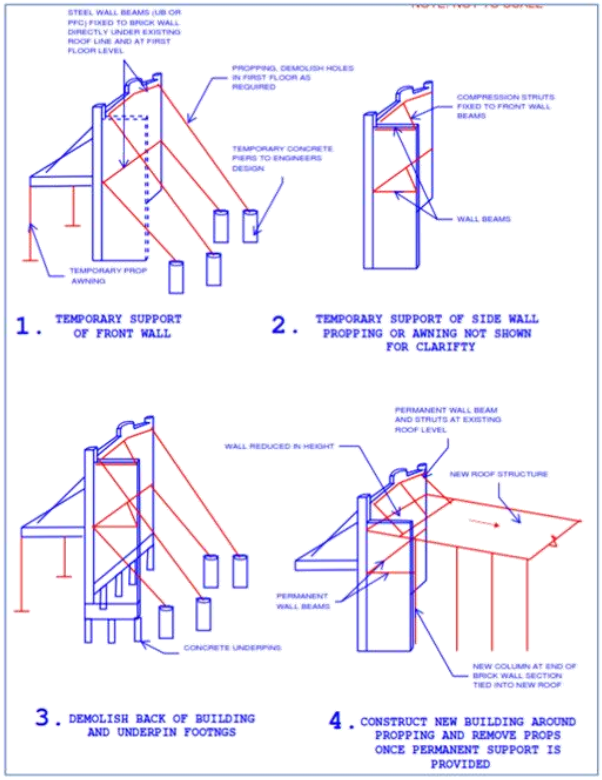

Figure 55 – high-level methodology and concept sketch for supporting the brick façade during demolition and construction

Awning

Further investigation would be required with removal of the existing ceiling cladding, to inspect the structural members and connection of tension rods. Timber members and sheeting shall be replaced as necessary due to current damage and to prevent future weathering or water ingress.

2.3 Development Application DA 353/2025(1) - 86 Summer Street

Design Concerns

- *The existing design of the awning considers tension only members to support the weight of the cantilevered structure, which is common for this age of construction. Current design methodologies must include the allowance for wind uplift forces in accordance with AS1170.2-2021. These uplift forces would induce compressive forces into the tension only members should the weight of the awning be less than the design uplift. The existing estimated 40mm solid square bar would have some capacity in compression, however it is thought that this may not be sufficient. It is recommended that this is investigated at the Construction Certificate Stage.*
- *The tension rod connection to the existing brickwork appeared to be in good condition however it is recommended that these connections be extended through the brick columns to fix into the permanent new steel structure behind.*

This structural assessment report made recommendations for the remediation and maintenance of the brickwork facade and return, cantilevered awning tension rod connections to brick columns, and a high level concept method to provide temporary support for the front and side wall with concrete underpins and propping.

The proposed retained returns of the building depicted on the architectural plans are 1.86m on the western wall and 23.5m on the eastern wall. As proposed, the structural SHS supports depicted on the drawings and sections will be visible on the western elevation above the first new retail bay when viewed from Summer Street on the western approach to the CBD.

Council's Heritage Advisor recommends bespoke conditions of consent be included in the Notice of Determination to require the following prior to works commencing:

- Full structural engineering drawings, detail and specifications for the support of the existing building façade that is to remain to ensure the structural adequacy of the building façade during and after demolition works.
- A dilapidation report prepared by a suitably qualified engineer addressing the current condition of buildings that adjoin the development site.
- A revised drawing is to be prepared to reconstruct the pitched roof in galvanised corrugated steel behind the retained facade to a length of 5m and to match the existing in pitch and flashings which corresponds on the West Elevation with the width of the first new retail bay and its module.
- A heritage architect is to be appointed to advise on the construction drawings and during the construction period - to ensure that the works are appropriate and sufficient to retain the heritage significance of the structure.

Subject to conditions of consent the demolition works proposed will have no significant impact on adjoining lands, streetscape or public realm. Conditions may be imposed in respect of hours of operation, dust suppression and the need to investigate for, and appropriately manage the presence of any materials containing asbestos.

In addition, Council's Building Surveyor recommends the following bespoke conditions of consent be applied to demolition work prior to works commencing:

- Prior to demolition works commencing, a structural engineering detail for the support of the existing building facade that is to remain, is to be submitted to Council for approval.

2.3 Development Application DA 353/2025(1) - 86 Summer Street

Reason: To ensure structural adequacy of the building facade during and after demolition works.

- Prior to demolition works commencing, the applicant is to submit a waste management plan that describes the nature of wastes to be removed, the wastes to be recycled and the destination of all wastes. All wastes from the demolition phase of this project are to be deposited at a licenced or approved waste disposal site.

  Reason: To ensure the demolition waste is disposed of properly.

- Prior to demolition works commencing, a dilapidation report prepared by a suitably qualified engineer is to be submitted to Council addressing the current condition of the buildings that are adjoining the development site.

  Reason: To record the condition of adjoining buildings.

HERITAGE

Conditions are imposed to require the following:

- Test excavation in accordance Section 139 or Section 140 of the Heritage Act 1977 (NSW) be undertaken before any major works are carried out, in accordance with the recommendations in the statement of heritage impact report prepared by Everick Heritage dated 21 August 2025. **Reason** to satisfy the obligations of the developer under the Heritage Act.
- Appointment of a heritage architect to advise on construction drawings and during the construction phase to retain the heritage significance of the facade structure.
- Requiring revised drawings to reconstruct the pitched roof in galvanised corrugated steel behind the retained facade to a length of 5m and to match the existing in pitch and flashings which corresponds on the West Elevation with the width of the first new retail bay and its module.
- Requiring the base of the walls to the north, south, east and west elevations (of the new building) are to be clad where solid, with gloss ceramic subway tiles and standard tile capping piece to a height of 750mm or equal to one uniform shopfront cill level.
- A scope of heritage conservation works to the retained facade is to be prepared by the consulting heritage architect, prior to construction and reviewed and approved by Council.
- An interpretation plan related to the Barretts Cordial Factory is to be prepared by the consulting heritage architect and is to include a cast bronze plaque on the Summer Street retained facade and two interpretive panels with text and images at a minimum of 450 x 1200mm and mounted on selected solid walls on the West Elevation at a suitable height.
- A capping detail with a minimum height of 150mm and 15mm recessed shadow line below between it and the panel, is to be provided at the parapet of all the new plain concrete panel walls.
- All highlight window panels in the plain concrete wall panels are to be deleted
- Schedule of all external materials and colours is to be prepared and approved by Council prior to construction.

2.3 Development Application DA 353/2025(1) - 86 Summer Street

EQUITABLE ACCESS TO THE BUILDING FROM SALE STREET AND FIRE COMPLIANCE

A BCA Assessment Report was not submitted with the application to demonstrate the development is capable of achieving compliance with the BCA, to address fire safety measures, the provision of adequate access to the building and facilities for people with disabilities.

With regards to fire protection measures, the applicant requests a condition of consent to require a BCA assessment of the relevant provisions of the BCA be undertaken prior to Construction Certificate.

With regards to building access, of note the proposed plans and elevations depict the building, not the internal fit out of individual tenancies, location of bathrooms and the like. The proposed ground floor level RL 871.380 across all three tenancies ties in with existing levels on all sides of the building except for the eastern elevation where existing level RL 870.280 near the proposed entry door is 1.1m lower than the proposed ground level. Provision of a compliant ramp into the premises that is located within the site boundary will be necessary. A performance solution may be required for access to proposed Tenancy 3. The proposed building will be required to comply with the Disability (Access to Premises- Buildings) Standards 2004 and all relevant standards. Conditions of consent are included in the Notice of Determination to resolve BCA/NCC issues.

PUBLIC DOMAIN AND LANDSCAPING

As discussed, Essential Services section related to footpaths and trafficable pavements and Tree Preservation section for street tree retention, pruning and required new tree and landscaping in low planters conditions of consent are imposed to resolve issues and require:

- Public domain plans prepared by a qualified engineer based on an accurate survey, drawn to scale, including details for footpath and trafficable pavements, pits, edges, and a technical specification be submitted to the Principal Certifier for approval prior to the issue of a construction certificate

  Reason: To ensure the public domain surrounding the new building is high quality and ties into existing levels and services in the footpath.

- Tree protection (DPIE condition)

  Reason: To ensure adequate tree protection measures are in place for retained street trees.

<u>Street Tree - Removal and Replacement (Summer Street)</u>

- The existing street tree (Manchurian pear) on the Summer Street frontage is approved for removal. The tree must be replaced in a strata vault cell 11m^3 to 16m3 size, to be constructed in the parking lane of Summer Street immediately south of the bus zone at full cost of the applicant. Replacement tree to be minimum 200L pot size at installation with tree species to be nominated by Council's Manager City Presentation.

  Reason: To ensure no net loss in urban canopy in the CBD.

- A detailed landscape plan and details for retained trees, replacement trees on the western elevation in stratavault cells and new trees in stratavault cells on the southern elevation, low planting in raised planters, plant schedule, watering systems and ongoing maintenance

  Reason: To ensure adequate shade provision and greening of the development.

AWNINGS OVER THE FOOTPATH

The developer will be required to obtain a s138 approval under the Roads Act for constructing awnings over the public footpaths on Sale Street and Summer Street. In addition, TfNSW will need to grant approval for the Summer St awning.

2.3 Development Application DA 353/2025(1) - 86 Summer Street

Street Awning - Structural Certification

- Prior to the issue of an occupation certificate, certification from a structural engineer is to be provided certifying that the street awning is suitable for its intended use and all loadings in accordance with Australian Standard AS1170.

  Reason: To ensure compliance with relevant statutory requirements.

HOARDINGS OVER THE FOOTPATH

- Prior to the issue of a construction certificate, the applicant is to obtain an approval under Section 68 of the Local Government Act for the temporary closure of any footpath or roadway. A pedestrian/vehicle management plan is to accompany the application. Details are to be provided of the protective hoardings, fences and lighting that are to be used during demolition, excavation and building works in accordance with the requirements of the Occupational Health & Safety Act 2000, Australian Standard AS3798-1996 (Guidelines on Earthworks for Commercial and Residential Developments) and SafeWork NSW.

  Note: The **Section** 68 application is to make allowance for access to adjacent retail premises and particular attention is to be given to the provision of adequate sight distances.

  Reason: To ensure compliance with relevant statutory requirements.

PUBLIC ART

The final set of amended plans depict a "Public Art Zone" to a blank façade on the southern elevation. A public art plan and proposal was not submitted with the application.

Conditions are imposed to require:

- Final details of the public art to be delivered by and at the developer's cost. Public art plan is to be developed in consultation with the Manager of the Orange Regional Art Gallery and submitted to the Manager of Development Services prior to a construction certificate.
- Approved public art is to be delivered and approved by the Principal Certifier prior to Occupation Certificate.

TRAFFIC AND PARKING

Trip Generation

TfNSW provided pre-DA advice recommending Council require a Traffic Impact Assessment (TIA) be developed with reference to Section 5 and Appendix E of TfNSW Guide to Transport Impact Assessment for the proposal. The TIA scope was to consider the need to undertake existing traffic counts to establish the current traffic movements through the site and take-up of existing off-street car parking spaces. The intersections of interest to TfNSW are the Mitchell Highway/Sale Street signalised intersection, and the Mitchell Highway/Hill Street roundabout.

A submitted TIA in support of this application **DA 353/2025(1)** adopted the **DA 238/2020(1)** SIDRA analysis of the signalised intersection of Summer Street and Sale Street, that included additional trip generation and traffic growth in Summer Street over 10 years. The hotel development would have generated over 200 vehicles per hour (vph) in the weekday PM and Saturday peaks. The analysis found that the intersection, and existing Village carpark intersections to Summer Street and Sale Street would continue to operate at a Level of Service A with minimal average delays and queues and retain significant spare capacity. This analysis was endorsed by TfNSW, and the application was subsequently approved by Council.

2.3 Development Application DA 353/2025(1) - 86 Summer Street

Trip generation for the proposed retail and specialised retail (bulky goods) **DA 353/2025(1)** would generate 53vph in the weekday PM peak and 66vph in the Saturday peak. This equates to approximately 1 additional vehicle trip per minute, distributed across the two existing Village carpark intersections, on-street parking and off-street car parks.

The proposed trip generation will be less than 33% of **DA 238/2020(1),** is moderate and would not impact on the operation of the intersection and local road network at a Level of Service A. As such, additional SIDRA modelling was not considered necessary.

Existing servicing for the Village is undertaken via the loading docks accessed off Hill Street. The proposal seeks to provide service access for loading and waste collection via a widened existing ROW off Sale Street with a left-in and left-out arrangement. A condition of consent is included to limit vehicle size to 8.8 MRV accessing the ROW.

Car Parking

The traffic consultant ground-truthed the existing car parking provision at the centre and found there are 291 at-grade parking spaces comprised of 268 visitor spaces located to the north and east, and approximately 23 staff spaces to the southwest near the loading dock. This represents a surplus of 82 car parking spaces.

The proposed development requires 49 additional parking spaces. The total parking requirement across the Village centre would be 258 spaces resulting in surplus of 33 spaces.

There is sufficient existing parking provision, and the proposed development will not generate a parking demand that exceeds that already provided on the site.

Further the reduction of three (3) parking spaces to provide three (3) stratavault cells at the developer's cost with new trees to increase shade and improve the visual presentation of the southern elevation of the new building is imposed as a condition of consent. This requirement will not impact on parking provision.

Site Access and Servicing

The application proposes a number of access points including:

- existing access onto Summer Street utilising a left turn in and left turn out;
- existing access onto Sale Street utilising a left turn in and left turn out; and
- service vehicle entry from Sale Street utilising the existing ROW in a left turn in and left turn out.

The proposed loading dock for the development is located via a shared access driveway ROW that services existing properties at 110-112 Summer Street. **Refer to detailed discussion in Essential Services section.**

A condition of consent is imposed to restrict the size of vehicles servicing the proposed development loading area on the ROW to an 8.8m Medium Rigid Vehicle (MRV) to provide safe access and egress from the loading dock. This is suitable for an. All ROW provisions for adjoining development will remain.

2.3 Development Application DA 353/2025(1) - 86 Summer Street

Construction Traffic

A Construction Environmental Management Plan (CEMP) was not submitted with the DA. As the site is located within the CBD, it is considered likely that construction will impact the surrounding intersections and pedestrian movements in the vicinity of the site. As such, a condition is recommended requiring that prior to any works commencing, a CEMP be submitted to and approved by Council.

The CEMP will be required to address construction traffic management including:

- access and egress to the site during construction;
- construction vehicles will be required to enter and exit the site in a forward direction;
- traffic controllers will be employed to safely manage site access and egress at all times;
- queuing or marshalling of trucks will not be permitted on any public road;
- a Traffic Control Plan will inform road users of any changed traffic conditions in the vicinity of the works site;
- pedestrian access around the site will be maintained at all times; and
- manage construction hours, noise to relevant standards, abatement of dust to ensure minimal impact on adjoining tenants and the safe operation of the site.

On the basis of the above, it is considered that the preliminary CEMP indicates construction traffic impacts can be appropriately managed.

COLLECTION OF WASTE

Demolition and Operational Waste

A condition is recommended requiring a site specific waste management plan (SSWMP) to be prepared and submitted to Council for approval prior to construction certificate. The SSWMP is to nominate the approved destinations and estimated volumes of each waste stream for demolition and construction waste.

The SSWMP is to describe the estimated volumes of waste, recyclables and FOGO waste that will be generated by the specialised retail (bulky goods) and retail premises. The SSWMP must quantify the appropriate allocation of suitable waste receptacles for each occupancy with storage space, a methodology of waste retrieval and nominated collection point(s).

The plan must nominate the proposed contractor(s) and identify the number of receptacles for each waste category to be serviced on an ongoing basis.

A condition is imposed requiring that a detailed operational waste management plan be prepared prior to the issue of an Occupation Certificate.

OTHER ISSUES

Contamination

As discussed in SEPP (RESILIENCE AND HAZARDS) 2021 Clause 4.6 it is considered that there are no contamination issues which preclude the proposed development.

The recommended conditions of consent require all works on the site to cease immediately in the event of an unexpected find, such as (but not limited to) the presence of undocumented waste, odorous or stained soil, asbestos, structures such as underground storage tanks, slabs, or any contaminated or suspect material. Works on site must not resume unless the express permission of Council is obtained in writing.

2.3 Development Application DA 353/2025(1) - 86 Summer Street

Stormwater Management

As discussed in Section 7.3, the proposed development will increase the impervious areas within the site catchment and onsite detention (OSD) will be incorporated within the underground drainage network to manage post development flows and maintain pre-development discharge rates.

Council's engineer advises that the proposed stormwater quality treatment, proposed gross pollutant trap and onsite stormwater detention systems located in the ROW laneway are considered acceptable. Peak flow rates will be attenuated to predeveloped levels for the 5% AEP and 1% AEP events using storage within the stormwater pipe network.

However, the stormwater management plan depicts the proposed stormwater piped connection to an existing Sale Street pit that extends outside of the site boundary, across the footpath and Sale Street road reserve (Figure 40).

Council's engineer advises that the piped stormwater associated with the development proposal will need to be fully contained within the site boundary and connect to the existing carpark stormwater pit(s) located adjacent to the Sale Street carpark entry.

Conditions of consent are included in the Notice of Determination to resolve this issue.

Development Contributions

Orange Development Contributions Plan 2024 does not apply to the development.

There is no shortfall in parking provisions for the development so there are no applicable development contributions. However, the recommended conditions of consent will require the applicant to provide contributions to water supply headworks and sewerage headworks, prior to the issue of a construction certificate.

THE SUITABILITY OF THE SITE s4.15(1)(c)

The proposed development is located in the E2 Commercial Centre zone and MU1 Mixed Use zone and is permissible with the consent of Council. The subject land is considered to be suitable to undertake the proposed development due to the following:

- The development is permissible and compliant with the relevant provisions of the LEP.
- The development is considered to be satisfactory in regard to Section 4.15 of the Environmental Planning and Assessment Act 1979.
- The potential impacts of the development can be managed appropriately through the conditions of consent.
- The development of the site will not create significant adverse impacts on the context and setting of the area.
- The development of the site will not detrimentally affect adjoining land and is unlikely to lead to land use conflicts.
- All utility services are or can be made available and can be made adequate.
- PMF does not pose significant constraints.
- There is no known contamination on the land.
- The subject land has no significant biodiversity or habitat value.

2.3 Development Application DA 353/2025(1) - 86 Summer Street

ANY SUBMISSIONS MADE IN ACCORDANCE WITH THE ACT s4.15(1)(d)

The development was notified to adjoining landowners and publicly advertised in accordance with Council's Community Participation Plan from 1 October 2025 until close of business on 16 October 2025.

The period was observed and the application was exhibited for 14 days in accordance with the Community Participation Plan and at the end of the period two submissions were received. A summary review of the submissions is provided below:

Matters Raised in Submissions	Council Staff Assessment/Comments
Sale Street elevation - *Submitters raised concerns that they could not locate a Sale Street elevation showing the streetscape and adjoining properties.*	The architectural plans include proposed elevations (dwg DA 29). East elevation depicts the proposed new building in relation to the adjoining property on Sale Street
Design specification for pavements at right-of-way pavements - *Submitters raised concern about the specification for pavement construction proposed for the ROW located at the southern boundary of their property adjoining Spilt Milk.*	Pavement design will be developed during the detailed design and construction documentation phases following a DA approval. A condition of consent will require public domain plans prepared by a qualified engineer based on an accurate survey, drawn to scale, including details for footpath and trafficable pavements, pits, edges, and a technical specification to be submitted to the Principal Certifier for approval prior to the issue of a construction certificate.
Require that construction on Sale Street frontage has minimal impacts for tenants at 120-122 Summer Street - *Submitters raised concern regarding construction impacts on the Sale Street frontage and request conditions of consent which:* *1. Define the hours and days of work.* *2. Define decibel levels of noise during all nominated work periods.* *3. Require the developer to take measures to minimise and monitor dust created by the development.* *4. Require the developer to make good all damage to surfaces.* *5. Require the developer not to obstruct or impede access or customer traffic to our tenants premises.*	Conditions of consent will require: 1-3 Preparation and implementation of a Construction Management Plan (CMP) to manage construction hours, noise to relevant standards, abatement of dust, and access, to ensure minimal impact on adjoining tenants and the safe operation of the site. 4 A road opening permit condition will require the developer to make good all damage to surfaces 5 The ROW (ROW) provides legal right of access. Builder will need to make arrangements with individual property owners prior to and during works.

2.3 Development Application DA 353/2025(1) - 86 Summer Street

Matters Raised in Submissions	Council Staff Assessment/Comments
Right-of-way access - *Submitters raised the following concerns as the adjoining landowner of 110-112 Summer Street:* *How will access be maintained to the rear of the building during and after construction. This is a single lane for the majority of its length and is required by the tenant each day to be able to support the management of their retail business which is a bicycle shop. It is imperative that this access continues as this will severely constrict their ability to trade in line with their retail offering to the community. Is there a need for a traffic management plan to avoid undue congestion or impose safety risks to the tenant & their employees.*	In addition, the CMP will be required to address site access during construction, including maintaining access to the rear of existing buildings on the ROW, traffic management, and pedestrian safety to minimise impacts on neighbouring tenants. The ROW provides legal right of access. The builder will need to make arrangements with individual property owners prior to and during works. A traffic plan for service vehicle access onto Sale Street will be required that details pedestrian safety improvements and to manage vehicle movements in the ROW laneway and access onto Sale Street. Conditions of consent are included
Submitters raised the following concerns as the adjoining landowner of 110-112 Summer Street:	
Structural Engineers Report - *As there will be construction which is adjoining my building will there be certification of the ability of the existing building to withstand proposed works and provided details of vibration emissions.* *Provisions of measures required to be implemented to avoid damage to this adjoining property.*	Council's Building Surveyor advises that the new building must be designed to be entirely self-supporting, able to withstand the required forces that can be imposed upon it and not cause any load impacts on existing adjoining properties/buildings. The structural design must be in accordance with relevant engineering standards and statutory obligations. With regard to vibration during construction and/or any damage caused by, this a dilapidation report prepared by a qualified structural engineer is necessary to provide a photographic record as part of their assessment. A condition of consent will require that prior to demolition works commencing a dilapidation report prepared by a suitably qualified structural engineer be submitted to Council addressing the current condition of the buildings that are adjoining the development site.

2.3 Development Application DA 353/2025(1) - 86 Summer Street

Matters Raised in Submissions	Council Staff Assessment/Comments
Dilapidation Reports - *Requirement to provide a dilapidation report prior to any works commencing that also includes photos of both internal walls and ceilings and external walls/facade as well as the external roof.* *Completion of construction works to receive condition of structure along with similar photos of both internal and external photos taken prior to the commencement.* *Submitter requests a copy of this Final Dilapidation Report to review prior to the Occupation Certificate being issued by Council/Principal Certifier.*	A dilapidation report is a standard engineering mitigation measure to provide a photographic record of the existing condition of building interior and exterior to manage potential impacts on adjoining properties. Council's Building Surveyor advises that a dilapidation report relies upon a photographic record as part the structural engineer's assessment. A dilapidation report is not normally required at completion of works onsite, it will be used as a reference if an issue/damage arises during construction. There is no statutory obligation for the adjoining landowner to receive, review or approve the report. A condition of consent will require an updated dilapidation report to be prepared by the structural engineer and be submitted to the Principal Certifier addressing the condition of the buildings that are adjoining the development site and to facilitate compliance with statutory obligations, prior to issue of the Occupation Certificate
Construction Management Plan - *Provisions to provide a construction management plan that will address both noise to applicable standards and the abatement of dust.*	The CMP will be required to address noise to the relevant standards and the abatement of dust. A condition of consent is included in the Notice of Determination

2.3 Development Application DA 353/2025(1) - 86 Summer Street

Matters Raised in Submissions	Council Staff Assessment/Comments
Customer parking access on Summer Street - *Ensure customers are not restricted from parking in front of 110-112 Summer Street and that pedestrian access to the retail premises will be maintained throughout this construction period.*	A condition of consent will require that prior to the issue of a construction certificate, the applicant obtain an approval under Section 68 of the Local Government Act for the temporary closure of any footpath or roadway. A pedestrian/vehicle management plan is to accompany the application. Details are to be provided of the protective hoardings, fences and lighting that are to be used during demolition, excavation and building works. The s68 application is to maintain clear access to adjacent retail premises during construction. A condition of consent is included in the Notice of Determination
Sewer Main - *Confirm no such works will impede the ability to access the sewer for adjoining tenants at 110-112 Summer Street*	Sewer main diversion works will be undertaken either by Council or under supervision of Council. No properties will be without sewer for the duration of the work.

PUBLIC INTEREST s4.15(1)(e)

The proposal will not be inconsistent with any policy statement, planning study or guideline that has not been considered in this assessment. There are no aspects of the proposal that will be contrary to the welfare or well-being of the general public.

DEVELOPMENT CONTRIBUTIONS

Section 64 Local Government Act 1993

Council's engineer advises that development contributions for water and sewer headworks charges to be determined prior issue of a construction certificate are applicable to the proposed development.

INTERNAL REFERRAL COMMENTS

The requirements of Council's Heritage, Environmental Health and Building Surveyor, the Engineering Development Section, Waste, City Presentation and Planning are included in this report.

SUMMARY

The proposed development is permissible with the consent of Council. The proposed development complies with the relevant aims, objectives and provisions of Orange LEP 2011 (as amended) and DCP 2004. A section 4.15 assessment of the development indicates that the development is acceptable in this instance. Attached is a draft Notice of Determination outlining a range of conditions considered appropriate to ensure that the development proceeds in an acceptable manner.

ATTACHMENTS

1 DRAFT Notice of Determination, D26/45131⇩
2 Plans, D26/44488⇩
3 Submissions, D26/44406⇩

ORANGE CITY COUNCIL

NOTICE OF DETERMINATION OF A DEVELOPMENT APPLICATION

Application number	DA 353/2025(1) PAN-565647
Applicant	Patch Planning 7 30-32 CARRINGTON STREET SYDNEY 2000
Description of development	Proposed demolition of an existing building, construction and use of a new building (specialised retail premises and retail premises)
Property	86 SUMMER STREET ORANGE 2800 100/-/DP1291348
Determination	Approved Consent Authority - Council
Date of determination	8/04/26
Date from which the consent operates	8/04/26
Date on which the consent lapses	8/04/31

Under section 4.18(1) of the EP&A Act, notice is given that the above development application has been determined by the granting of consent using the power in section 4.16(1)(a) of the EP&A Act, subject to the conditions specified in this notice.

Reasons for approval

- The proposed development will reasonably satisfy Local and State planning controls.

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- The proposed development will comply with the requirements of State approval authorities.
- Impacts of the proposed development on the natural and built environment will be within acceptable limit, subject to mitigation conditions.
- The proposed development will complement the existing or desired future character of the area.
- The proposed development will be consistent with the Zone objectives and principal development standards.
- The proposed development is permitted in the Zone.
- Utility services are available and adequate.
- OPTIONAL: Public exhibition of the application was undertaken in accordance with Council's Community Participation Plan or State legislation. Two submissions were received, and mitigation measures have been implemented to address the matters raised.

Right of appeal / review of determination

If you are dissatisfied with this determination:

Request a review

You may request a review of the consent authority's decision under section 8.3(1) of the EP&A Act. The application must be made to the consent authority within 6 months from the date that you received the original determination notice provided that an appeal under section 8.7 of the EP&A Act has not been disposed of by the Court.

Rights to appeal

You have a right under section 8.7 of the EP&A Act to appeal to the Court within 6 months after the date on which the determination appealed against is notified or registered on the NSW planning portal.

The Dictionary at the end of this consent defines words and expressions for the purposes of this determination.

Paul Johnson
Manager - Development Assessments
Person on behalf of the consent authority

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Terms and Reasons for Conditions

Under section 88(1)(c) of the EP&A Regulation, the consent authority must provide the terms of all conditions and reasons for imposing the conditions other than the conditions prescribed under section 4.17(11) of the EP&A Act. The terms of the conditions and reasons are set out below.

General Conditions

1	**Erection of signs**
	1. This section applies to a development consent for development involving building work, subdivision work or demolition work. 2. It is a condition of the development consent that a sign must be erected in a prominent position on a site on which building work, subdivision work or demolition work is being carried out— a. showing the name, address and telephone number of the principal certifier for the work, and b. showing the name of the principal contractor, if any, for the building work and a telephone number on which the principal contractor may be contacted outside working hours, and c. stating that unauthorised entry to the work site is prohibited. 3. The sign must be— a. maintained while the building work, subdivision work or demolition work is being carried out, and b. removed when the work has been completed. 4. This section does not apply in relation to— a. building work, subdivision work or demolition work carried out inside an existing building, if the work does not affect the external walls of the building, or b. Crown building work certified to comply with the *Building Code of Australia* under the Act, Part 6.
	Condition reason: Prescribed condition under section 70 of the Environmental Planning and Assessment Regulation 2021.
2	**Shoring and adequacy of adjoining property**
	1. This section applies to a development consent for development that involves excavation that extends below the level of the base of the footings of a building, structure or work on adjoining land, including a structure or work in a road or rail corridor. 2. It is a condition of the development consent that the person having the benefit of the development consent must, at the person's own expense— a. protect and support the building, structure or work on adjoining land from possible damage from the excavation, and b. if necessary, underpin the building, structure or work on adjoining land to prevent damage from the excavation. 3. This section does not apply if— a. the person having the benefit of the development consent owns the

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adjoining land, or
b. the owner of the adjoining land gives written consent to the condition not applying.

Condition reason: Prescribed condition under section 74 of the Environmental Planning and Assessment Regulation 2021.

3 **Approved plans and supporting documentation**

Development must be carried out in accordance with the following approved plans and documents, except where the conditions of this consent expressly require otherwise.

Approved plans prepared by i2C Architecture

Plan number	Revision number	Plan title	Date of plan
2024-325- DA16	**R08**	DEMOLITION PLAN	03.02.26
2024-325- DA17	**R03**	DEMOLITION LEVEL 01 PLAN	21.08.25
2024-325- DA18	**R03**	DEMOLITION ROOF LEVEL FLOOR PLAN	21.08.25
2024-325- DA19	**R05**	EXISTING ELEVATIONS	19.02.26
2024-325- DA20	**R06**	EXISTING SITE PLAN	03.02.26
2024-325- DA21	**R07**	PROPOSED SITE PLAN	03.02.26
2024-325- DA22	**R06**	GFA ANALYSIS PLAN	03.02.26
2024-325- DA23	**R09**	PROPOSED GROUND FLOOR PLAN	24.02.26
2024-325- DA23A	**R01**	PROPOSED WASTE MANAGEMENT PLAN	03.02.26
2024-325- DA24	**R07**	PROPOSED LEVEL 01 PLAN	24.02.26
2024-325- DA25	**R07**	PROPOSED ROOF PLAN	24.02.26
2024-325- DA26	**R05**	SIGNAGE PLAN	03.02.26
2024-325- DA29	**R09**	PROPOSED ELEVATIONS	24.02.26
2024-325- DA31	**R06**	PROPOSED SIGNAGE ELEVATIONS	24.02.26
2024-325- DA32	**R06**	STREETSCAPE ELEVATIONS	19.02.26
2024-325- DA33	**R06**	MATERIALITY	19.02.26
2024-325- DA34	**R05**	PROPOSED SECTIONS	24.02.26
2024-325- DA35	**R05**	PROPOSED SECTIONS	24.02.26

Approved plans prepared by Craig Jacques & Associates

4912/25 Sheet 1	Partial Detail and Level Survey Plan	26.05.25
4912/25 Sheet 2	Partial Detail and Level Survey Plan	26.05.25

Approved documents

Document title	Version number	Prepared by	Date of document
Structural Engineers	REF: 50847-SR01 B	BARNSON	23.02.26

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	Investigation Report			
	In the event of any inconsistency with the approved plans and a condition of this consent, the condition prevails.			
	Condition reason: To ensure all parties are aware of the approved plans and supporting documentation that applies to the development.			
4	**Development and subdivision works requirements**			
	All of the following conditions are to be at the full cost of the developer and to the requirements and standards of the Orange City Council Development and Subdivision Code, unless specifically stated otherwise. All engineering work required by the following conditions is to be completed prior to the issue of an Occupation or Subdivision Certificate, unless stated otherwise.			
	Condition reason: To comply with Council's Development and Subdivision Code.			
5	**National Construction Code**			
	All building work must be carried out in accordance with the provisions of the National Construction Code.			
	Condition reason: To ensure compliance with relevant statutory requirements.			

Demolition Work

Before demolition work commences

6	**Construction Site Management Plan**
	Before site work commences, a construction site management plan must be prepared, and provided to the principal certifier . The plan must include the following matters: 1. The location and materials for protective fencing and hoardings on the perimeter of the site; 2. Location of dedicated washdown areas (located away from drainage lines, stormwater drains and water bodies); 3. Provisions for public safety; 4. Pedestrian and vehicular site access points and construction activity zones; 5. Details of construction traffic management including: a. Proposed truck movements to and from the site; b. Estimated frequency of truck movements c. Construction vehicles will be required to enter and exit the site in a forward direction d. Queuing or marshalling of trucks will not be permitted on any public road; and e. Measures to ensure pedestrian safety near the site; 6. Details of bulk earthworks to be carried out; 7. The location of site storage areas and sheds;

DRAFT

	8. The equipment used to carry out works; 9. The location of a garbage container with a tight-fitting lid; 10. Dust, noise and vibration control measures; 11. Details of chemical storage and management; 12. The location of temporary toilets; 13. The protective measures for the preservation of trees on-site and in adjoining public areas including measures in accordance with: a. AS 4970 – Protection of trees on development sites; b. An applicable Development Control Plan; A copy of the construction site management plan must be kept on-site at all times while work is being carried out.
	Condition reason: To require details of measures that will protect the public, and the surrounding environment, during site works and construction.
7	**Demolition management plan**
	Before demolition work commences, a demolition management plan must be prepared by a suitably qualified person. The demolition management plan must be prepared in accordance with Australian Standard 2601 – The Demolition of Structures, the Code of Practice – Demolition Work, **council's development control plan** and must include the following matters: 1. The proposed demolition methods 2. The materials for and location of protective fencing and any hoardings to the perimeter of the site 3. Details on the provision of safe access to and from the site during demolition work, including pedestrian and vehicular site access points and construction activity zones 4. Details of demolition traffic management, including proposed truck movements to and from the site, estimated frequency of those movements, and compliance with AS 1742.3 Traffic Control for Works on Roads and parking for vehicles 5. Protective measures for on-site tree preservation and trees in adjoining public domain (if applicable (including in accordance with AS 4970-2009 Protection of trees on development sites and **Orange Council DCP 2004**) 6. Erosion and sediment control measures which are to be implemented during demolition and methods to prevent material being tracked off the site onto surrounding roadways 7. Noise and vibration control measures, in accordance with any Noise and Vibration Control Plan approved under this consent 8. Details of the equipment that is to be used to carry out demolition work and the method of loading and unloading excavation and other machines 9. Details of any bulk earthworks to be carried out 10. Details of re-use and disposal of demolition waste material in accordance with **Orange Council DCP 2004** 11. Location of any reusable demolition waste materials to be stored on-site (pending future use) 12. Location and type of temporary toilets onsite 13. A garbage container with a tight-fitting lid.
	Condition reason: To provide details of measures for the safe and appropriate disposal of demolition waste and the protection of the public and surrounding

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	environment during the carrying out of demolition works on the site
8	**Tree protection measures**
	Before any site work commences, <Council's Manager City Presentation and the **principal certifier**, must be satisfied the measures for tree protection detailed in the construction site management plan are in place.
	Condition reason: To protect and retain trees.
9	**Heritage - photographic record**
	The building must be photographically recorded and surveyed prior to demolition in accordance with Council's "Guidelines for Photographic Recording of Heritage Buildings and Sites". One set of photographs showing the features and construction methods of the building must be provided to Council for its records, along with a detailed site plan.
	Condition reason: To preserve and record features of the building environment that hold historical or heritage significance.
10	**Structural engineering detail for the retained existing building facade at 108 Summer Street**
	Prior to demolition works commencing, a structural engineering detail for the support of the existing building facade that is to remain, is to be submitted to Council for approval.
	Condition reason: To ensure structural adequacy of the building facade during and after demolition works.
11	**Site specific management plan - Demolition waste**
	Prior to demolition works commencing, the applicant is to submit a site-specific waste management plan that describes the nature of wastes to be removed, the wastes to be recycled and the destination of all wastes. All wastes from the demolition phase of this project are to be deposited at a licenced or approved waste disposal site.
	Condition reason: To ensure the demolition waste is disposed of properly.
12	**Dilapidation report**
	Prior to demolition works commencing, a dilapidation report prepared by a suitably qualified engineer is to be submitted to Council addressing the current condition of the buildings that are adjoining the development site.
	Condition reason: To record the condition of adjoining buildings.

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During demolition work

13	**Discovery of relics and Aboriginal objects**
	While site work is being carried out, if a person reasonably suspects a relic or Aboriginal object is discovered: a. the work in the area of the discovery must cease immediately;

	b. the following must be notified i. for a relic – the Heritage Council; or ii. for an Aboriginal object – the person who is the authority for the protection of Aboriginal objects and Aboriginal places in New South Wales under the *National Parks and Wildlife Act 1974*, section 85. Site work may recommence at a time confirmed in writing by: a. for a relic – the Heritage Council; or b. for an Aboriginal object – the person who is the authority for the protection of Aboriginal objects and Aboriginal places in New South Wales under the *National Parks and Wildlife Act 1974*, section 85.
	Condition reason: To ensure the protection of objects of potential significance during works.
14	**Handling of asbestos during demolition**
	While demolition work is being carried out, any work involving the removal of asbestos must comply with the following requirements: 1. Only an asbestos removal contractor who holds the required class of Asbestos Licence issued by SafeWork NSW must carry out the removal, handling and disposal of any asbestos material; 2. Asbestos waste in any form must be disposed of at a waste facility licensed by the NSW Environment Protection Authority to accept asbestos waste; and 3. Any asbestos waste load over 100kg (including asbestos contaminated soil) or 10m² or more of asbestos sheeting must be registered with the EPA on-line reporting tool WasteLocate.
	Condition reason: To ensure that the removal of asbestos is undertaken safely and professionally
15	**Tree protection during work**
	While site work is being carried out, all required tree protection measures must be maintained in good condition in accordance with: 1. the construction site management plan <Insert required/approved> under this consent; 2. the relevant requirements of AS 4970 Protection of trees on development sites; 3. PO 0.4-2 Planning Outcomes - Tree Preservation of Council's relevant development control plan (in force as at the date of determination of this consent); and This includes maintaining adequate soil grades and ensuring all machinery, builders refuse, spoil and materials remain outside tree protection zones.
	Condition reason: To protect trees during the carrying out of site work.
16	**Adjustments to utility services**
	Any adjustments to existing utility services that are made necessary by the demolition

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	work are to be at the full cost of the developer.
	Condition reason: To comply with Council's Development and Subdivision Code.
17	**Demolition - in accordance with AS 2601:2001**
	Building demolition is to be carried out in accordance with Australian Standard 2601:2001 - The Demolition of Structures and the requirements of SafeWork NSW.
	Condition reason: To ensure compliance with relevant statutory requirements.
18	**Hours of work - demolition**
	All demolition work on the site is to be carried out between the hours of 7am and 6pm Monday to Friday inclusive, 7am to 5pm Saturdays, and 8am to 5pm Sundays and Public Holidays. Written approval must be obtained from the Chief Executive Officer of Orange City Council to vary these hours.
	Condition reason: To ensure compliance with relevant statutory requirements.
19	**Road opening permit required**
	A Road Opening Permit in accordance with Section 138 of the *Roads Act 1993* must be approved by Council prior to a Construction Certificate being issued or any intrusive works being carried out within the public road or footpath reserve.
	Condition reason: To ensure compliance with relevant statutory requirements.

On completion of demolition work

20	**Post-construction dilapidation report**
	After completion of all site work a post-construction dilapidation report must be prepared by a suitably qualified engineer, to the satisfaction of the **principal certifier,** detailing whether: a. after comparing the pre-construction dilapidation report to the post-construction dilapidation report required under this condition, there has been any structural damage to any adjoining buildings; and b. where there has been structural damage to any adjoining buildings, that it is a result of the work approved under this development consent; and c. a copy of the post-construction dilapidation report must be provided to Council (where Council is not the principal certifier or a principal certifier is not required) and to the relevant adjoining property owner(s).
	Condition reason: To identify any damage to adjoining properties resulting from site work on the development site.
21	**Preservation of survey marks**

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	After completion of all site work, documentation must be submitted by a registered surveyor to the**principal certifier ,** which demonstrates that: a. no existing survey mark(s) have been removed, damaged, destroyed, obliterated or defaced, or b. any survey mark(s) that were damaged, destroyed, obliterated or defaced have been re-established in accordance with the Surveyor General's Direction No. 11 – Preservation of Survey Infrastructure.
	Condition reason: To protect the State's survey infrastructure.
22	**Waste disposal verification statement**
	On completion of demolition work: a) a signed statement must be submitted to **the certifier** verifying that demolition work, and any recycling of materials, was undertaken in accordance with the waste management plan approved under this consent, and b) if the demolition work involved the removal of asbestos, an asbestos clearance certificate issued by a suitably qualified person, must be submitted to **the certifier** within 14 days of completion of the demolition work.
	Condition reason: To provide for the submission of a statement verifying that demolition waste management and recycling has been undertaken in accordance with the approved waste management plan

Building Work

Before issue of a construction certificate

23	**Construction Site Management Plan**
	Before the issue of a Construction Certificate, a construction site management plan must be prepared, and provided to **the certifier** . The plan must include the following matters: a. The location and materials for protective fencing and hoardings on the perimeter of the site; b. Location of dedicated washdown areas (located away from drainage lines, stormwater drains and water bodies); c. Provisions for public safety; d. Pedestrian and vehicular site access points and construction activity zones; e. Details of construction traffic management including: i. Proposed truck movements to and from the site; ii. Estimated frequency of truck movements; iii. Construction vehicles will be required to enter and exit the site in a

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	forward direction; iv. Queuing or marshalling of trucks will not be permitted on any public road; and v. Measures to ensure pedestrian safety near the site; f. Details of bulk earthworks to be carried out; g. The location of site storage areas and sheds; h. The equipment used to carry out works; i. The location of a garbage container with a tight-fitting lid; j. Dust, noise and vibration control measures; k. Details of chemical storage and management; l. The location of temporary toilets; m. The protective measures for the preservation of trees on-site and in adjoining public areas including measures in accordance with: i. AS 4970 – Protection of trees on development sites; ii. An applicable Development Control Plan; iii. An arborist's report approved as part of this consent A copy of the construction site management plan must be kept on-site at all times while work is being carried out.
	Condition reason: To require details of measures that will protect the public, and the surrounding environment, during site works and construction.
24	**Design amendments**
	Before the issue of a construction certificate, the proponent must submit amended plans, details and specifications detail to the Manager Development Assessments at Orange City Council for approval for the following required amendments to the approved plans and documents: <u>All elevations of the new building</u> 1. The use of BRK-2 Austral Venetian Glass Brick "Smokey Quartz" and "Golden Amber" is not approved. 2. All brick is to be dry pressed face brick 'Bowral Gertrudis Brown' 3. Fake aluminium and timber look cladding is not supported in the heritage conservation area. Aluminium materials in a timber colour without faux texturing is accectable. 4. The use of Black and Monument colours are not supported colours in theheritage conservation area. Basalt as a Grey is supported for key elements such as awning fascia. 5. The base of the walls to the north, south, east and west elevations of the new building are to be clad where solid, with gloss ceramic subway tiles and standard tile capping piece to a height of 750mm or equal to one uniform shopfront cill level. 6. Capping detail condition Northern Elevation - Summer Street frontage 1. Tree removal and replacement condition Western Elevation 1. Add one additional new tall parapet bay at the northern end to create three tall

DRAFT

	parapet bays 2. Add one additional new tall parapet bay centrally located with entry doors to Tenancy 1 3. All tilt up concrete panels to be equal width on the full face of the elevation 4. Landscape planter details are required to illustrate that the planter elements on the footpath will not reduce the capacity of an accessible footpath 5. Replacement tree condition in stratavault cells in parking bays Southern Elevation 1. Delete all highlight windows in plain concrete walls 2. All tilt up concrete panels to be equal width on the full face of the elevation 3. Public art condition 4. Landscape planter condition 5. New tree planting in stratavault cells. Provide three (3) new medium sized trees planted in three new stratavault cells 11 m3 to 16 m3 size be constructed at the developers cost in three (3) parking bays Eastern Elevation- Sale Street frontage 1. Retain existing Sale Street tree 2. Minor pruning by Manager CIty Presentation 3. Amend awning design to accomodate retained and protected street tree
	Condition reason: To require minor amendments to the plans endorsed by the consent authority following assessment of the development.
25	**Equal access to the premises**
	Before the issue of a construction certificate, plans which demonstrate that adequate access to the premises will be provided for persons with disabilities in accordance with the Commonwealth Disability (Access to Premises – Buildings) Standards 2010. These plans must be submitted to the certifier.
	Condition reason: To ensure safe and easy access to the premises for people with a disability
26	**Comply with Council's sewer infrastructure services policy**
	Prior to the issue of a Construction Certificate structural engineers' details shall be provided for piers / footings of any building located adjacent to the sewer main. Piers shall extend below the invert of the main / zone of influence and shall be located a minimum of 1.0m clear of the centreline of the main.
	Condition reason: To comply with Council's Sewer Infrastructure Services policy.
27	**Contributions - payment of water and sewer contributions (obtain section 307 Certificate)**
	Submit an application to Council under section 305 of the *Water Management Act 2000* to obtain a section 307 Certificate of Compliance. The *Application for a 307 Certificate under section 305 Water Management Act 2000* form can be found on Council's website.

DRAFT

	A section 307 Certificate must be obtained prior to the issue of any Construction Certificate.
	Condition reason: Obtain a section 307 Certificate of Compliance.
28	**Road opening permit required**
	A Road Opening Permit in Accordance with Section 138 of the Roads Act 1993 must be approved by Council prior to a Construction Certificate being issued or any intrusive works being carried out within the public road or footpath reserve.
	Condition reason: To ensure compliance with relevant statutory requirements.
29	**Section 68 application - hoarding**
	Prior to the issue of a construction certificate, the applicant is to obtain an approval under Section 68 of the *Local Government Act* for the temporary closure of any footpath or roadway. A pedestrian/vehicle management plan is to accompany the application. Details are to be provided of the protective hoardings, fences and lighting that are to be used during demolition, excavation and building works in accordance with the requirements of the *Occupational Health & Safety Act 2000*, Australian Standard AS3798-1996 (Guidelines on Earthworks for Commercial and Residential Developments) and SafeWork NSW. Note: On corner properties, particular attention is to be given to the provision of adequate sight distances.
	Condition reason: To ensure compliance with relevant statutory requirements.
30	**Section 68 application - water and sewer**
	An approval under Section 68 of the *Local Government Act* is to be sought from Orange City Council, as the Water and Sewer Authority, for water, sewer and stormwater connection. Details concerning the proposed backflow prevention between the nominated water tank supply and the potable system are to be provided. No plumbing and drainage is to commence until approval is granted.
	Condition reason: To ensure the utility services are available to the site and adequate for the development.
31	**Stormwater detention design**
	The development's stormwater design is to include the incorporation of stormwater detention within the development, designed to limit peak outflows from the land to the pre-existing natural outflows up to a 1% AEP storm event, with sufficient allowance in overflow spillway design capacity to safely pass flows of lower frequency (that is, a rarer event) without damage to downstream developments. The design of the detention storage is to be undertaken using the DRAINS rainfall-runoff hydrologic model (or an approved equivalent capable of assessing runoff volumes and their temporal distribution as well as peak flow rates) based on the most recent version of Australian Rainfall and Runoff calculations allowing for applicable climate change factor(s). The model is to be used to calculate the flow rates for the

DRAFT

	existing and post-development conditions. The developed flows are to be routed through the proposed storage within the model so that the outflows obtained are no greater than the flows obtained for the pre-existing natural flows. A report detailing the results of the analysis, which includes: • catchment plan showing sub-catchments under existing and developed conditions; • schematic diagram of the catchment model showing sub areas and linkages; • tabulation detailing the elevation, storage volume and discharge relationships; and • tabulation for the range of frequencies analysed, the inflows, outflows and peak storage levels for both existing and developed conditions, • together with copies of the data files for the model and engineering design plans of the required drainage system, are to be submitted for approval upon application for a Construction Certificate.
	Condition reason: To comply with Council's Development and Subdivision Code.
32	**Engineering plans for service vehicle access and loading area**
	Engineering plans providing complete details of the proposed service vehicle access and manoeuvring areas are to be submitted to the Certifier upon application for a Construction Certificate. These plans are to provide details of levels, cross falls of all pavements, proposed sealing materials, proposed drainage works and ensure that an 8.8m medium rigid vehicle can enter and exit the service vehicle laneway in a forward direction while ensuring compliant AS/NZS 2890.2 swept path clearances to all buildings and other fixed objects.
	Condition reason: To comply with Councils Development and Subdivision Code.
33	**Traffic plan for service vehicle access onto Sale Street**
	Plans detailing the pedestrian safety improvements to be undertaken where the service vehicle laneway meets Sale Street are to be submitted for approval upon application for a Construction Certificate. The plans shall detail the following: • Signage noting a 10km/h speed limit within the laneway; and • Signage noting maximum length vehicle permitted to enter the laneway is 8.8m; and • Adequate lighting along the laneway; and • A stop line and signage for vehicles exiting the laneway onto Sale Street; and • Provision of convex mirror(s) on the exit to Sale Street to improve driver's sightlines to the footpath. The mirror(s) should allow a minimum of 2.2m headroom underneath: and detail compliance with AS/NZS 2890.1:2004 section 3.2.4(b) and ensure that there are no obstructions located within the required sight triangles.
	Condition reason: To comply with Councils Development and Subdivision Code.

DRAFT

34	**Stormwater treatment system design**
	All stormwater from the service vehicle access areas shall be collected and piped to an on-site stormwater treatment system. The design and construction of the stormwater treatment system shall ensure that the quality of stormwater leaving the developed site achieves the following stormwater quality targets: • 90% reduction in the post development average annual gross pollutant (>5 millimetres) load; and • 85% reduction in the post development mean annual load of Total Suspended Solids (TSS); and • 65% reduction in the post development mean annual load of Total Phosphorus (TP); and • 45% reduction in the post development mean annual load of Total Nitrogen loads (TN). Engineering plans for this stormwater treatment system shall be submitted for approval prior to the issuing of a Construction Certificate. The applicant shall undertake comprehensive water quality modelling on for the site, using an accredited assessment tool (recommended using Music™ or other approved assessment tool) and shall include copies of the electronic data files. Modelling shall be undertaken for both pre and post development scenarios.
	Condition reason: To comply with Councils Development and Subdivision Code.
35	**Stormwater drainage plans**
	All stormwater from the proposed stormwater treatment system is to be piped beneath proposed Tenancy 3 to the existing on-site stormwater pit(s) located within the carpark adjacent to the Sale Street carpark entrance. Stormwater shall not be piped within the Sale Street road reserve or Sale Street footpath. Engineering plans for this internal stormwater system shall be submitted for approval prior to the issuing of a Construction Certificate.
	Condition reason: To comply with Councils Development and Subdivision Code.
36	**Obtain approval for footpath awnings under s138 Roads Act 1993**
	Approvals for the Summer Street and Sale Street footpath awnings must be obtained under Section 138 of the Roads Act 1993 from both Orange City Council and TfNSW prior to a Construction Certificate being issued or any intrusive works being carried out within the public road or footpath reserve.
	Condition reason: To ensure compliance with relevant statutory requirements.
37	**Engineering plans to be prepared for sewer main diversion**
	The existing sewer main serving the rear of properties 110 – 122 Summer Street shall be diverted around the proposed building and connected via Sale Street into a suitable downstream sewer main located in either Summer Street or rear 26-30 Sale Street. Prior to the issue of a Construction Certificate engineering plans for the sewer main diversion and reconnection of properties 110 – 122 Summer Street shall be submitted

DRAFT

	to and approved by Orange City Council.
	Condition reason: To comply with Councils Sewer Infrastructure Services policy.
38	**Approval under section 138 of the Roads Act**
	Prior to the issue of a construction certificate, an approval under Section 138 of the Roads Act 1993 must be obtained from Orange City Council to erect a structure on or over a public road or footpath reserve (encroachment of cantilevered awnings over the footpath in Summer and Sale streets. The application must include engineering design and certification, and public liability insurance.
	Condition reason: To ensure compliance with relevant statutory requirements, and maintain adequate public health and safety measures.
39	**External colours and finishes - requirements of Council**
	Amended plans must be submitted with an application for a construction certificate. External materials and finishes must be comprised of the following changes to ensure the new buildng is visually recessive: 1. The use of BRK-2 Austral Venetian Glass Brick "Smokey Quartz" and "Golden Amber" is not approved. 2. The base of the walls to the north, south, east and west elevations of the new building are to be clad where solid, with gloss ceramic subway tiles and standard tile capping piece to a height of 750mm or equal to one uniform shopfront cill level. 3. All brick is to be dry pressed face brick 'Bowral Gertrudis Brown' 4. Fake aluminium and timber look cladding is not supported in the heritage conservation area. Aluminium materials in a timber colour without faux texturing is accectable. 5. The use of Black and Monument colours are not supported colours in theheritage conservation area. Basalt as a Grey is supported for key elements such as awning fascia. 6. Amended materials and finishes are to be nominated. Or equal is not approved. 7. All materials and finishes are to be keyed to elevations. 8. Submit amended materials and finishes schedule with specifications to Council for approval.
	Condition reason: To ensure the exterior of the development is appropriate in the setting.
40	**Landscaping - amended plan showing landscaping**
	Prior to the issue of a construction certificate, a detailed landscape plan prepared by a qualified landscape architect showing all landscaping must submitted to, and approved by Council. The landscape plan, drawn to scale, is to include at a minimum: 1. landscape drawings, setout and planting plans 2. details for all retained trees, replacement trees on the northern and western elevation in stratavault cells and new trees in stratavault cells on the southern elevation, low planting in raised planters, tree planting details

DRAFT

	3. plant schedule with mature height and spread of trees, pot sizes, quanities, 4. details of watering systems, 5. technical specification; and 6. ongoing landscape maintenance plan.
	Condition reason: To ensure a quality urban design for the development which complements the surrounding environment.
41	**Summer Street tree - removal and replacement**
	The existing street tree *Pyrus ussuriensis* (Manchurian pear) on the Summer Street frontage shall be removed. The tree must be replaced in a strata vault cell 16 m3 size is to be constructed in the parking lane of Summer Street immediately south of the bus zone sign and at full cost by the applicant. Replacement tree to be minimum 200L pot size at installation with tree species to be nominated by Council's Manager City Presentation. Prior to issue of a constuction certificate, submit amended plan and tree details to Council for approval.
	Condition reason: To ensure no net loss in urban canopy in the CBD.
42	**Sale Street tree retain and protection**
	The removal of the existing mature *Quercus palustris* (Pin Oak) inroad planting in Sale Street is not approved. Prior to the issue of a construction certificate, submit amended plans and details to Council for approval, that depict the following design outcome on the Eastern Elevation: 1. Retain existing Sale Street tree Quercus palustris (Pin Oak) 2. Minor canopy pruning to be carried out by Council's Manager of City Presentation 3. Amended awning design that makes allowance for mature street tree retention
	Condition reason: To ensure no net loss of mature canopy trees in the CBD.
43	**Southern Elevation planters**
	Proposed nine (9) new *Pyrus calleryana 'Capital'* trees at 3m centres in three (3) 550mm tall planters on the southern elevation of the building is not approved. Prior to construction certificate, submit amended plans and details to Council for approval that depict the following design outcome on the Southern Elevation: 1. Retain the planters with low groundcovers and shrubs species selected for clear sightlines and microclimate 2. Provide three new medium sized trees planted in three new stratavault cells 16 m3 size be constructed at the developers cost in three parking bays to be constructed at the developers cost 3. The location of the stratavault cellss shall be to the satisfaction of Councils

DRAFT

	Manager City Presentation.
	Condition reason: To improve the visual presentation of the southern elevation and increase greening of the site.
44	**Replacement tree planting on western elevation**
	The removal of three (3) existing trees within the Village carpark on the Western Elevation is supported. The three (3) trees of suitable species and heights must be replaced in a strata vault cell 11 to 16 m3 size at 8m centres are to be constructed in the parking bays at the developers cost. Prior to construction certificate, submit amended plans and details to Council for approval.
	Condition reason: To improve the visual presentation of the Western Elevation and ensure no net loss of canopy trees in the Village carpark.
45	**Capping detail**
	Prior to works commmencing submit plans and details to Council for approval for a capping detail with a minimum height of 150mm and 15mm recessed shadow line below between it and the panel, is to be provided at the parapet of all the new plain concrete panel walls.
	Condition reason: To improve the visual presentation of the new building.
46	**Highlight windows**
	All highlight window panels in the plain concrete wall panels on the Southern Elevation are to be deleted.
	Condition reason: To improve the visual presentation of the new building.
47	**Heritage interpretation plan**
	Prior to works commmencing, submit an interpretation plan to Council for approval. The interpretation plan is to be prepared by the consulting heritage architect and related to the Barretts cordial business. The plan is to include a cast bronze plaque on the Summer Street retained facade and two interpretive panels with text and images at a minimum of 450x1200mm and mounted on selected solid walls on the West Elevation at a suitable height.
	Condition reason: To ensure appropriate heritage interpretation of the former building and uses on the site.
48	**Public art zone**
	Final details of the public art to be delivered by and at the developers cost. Public art plan is to be developed in consultation with the Manager of the Orange Regional Art Gallery and submitted to Council's hertiage advisor and the Manager of Development Services for approval, prior to a construction certificate.

DRAFT

	Condition reason: To ensure the "Public Art Zone" to a blank façade on the southern elevation is a high quality design outcome.
49	**Public domain plans**
	Public domain plans prepared by a qualified engineer based on an accurate survey, drawn to scale, including details for footpath and trafficable pavements, pits, edges, and a technical specification be submitted to Council and the principal certifier for approval prior to the issue of a construction certificate.
	Condition reason: To ensure the public domain surrounding the new building is high quality and ties into existing levels and services.
50	**Site specific waste management plan**
	A site specific waste management plan (SSWMP) is to be prepared and submitted to Council for approval prior to construction certificate. The SSWMP is to nominate the estimated volumes of waste, recyclables and FOGO waste that will be generated by the specialised retail (bulky goods) and retail premises. The SSWMP must quantify the appropriate allocation of suitable waste receptacles for each occupancy with storage space, a methodology of waste retrieval and nominated collection point(s) wihtin the loading area. The plan must nominate the proposed contractor(s) and identify the number of receptacles for each waste category to be serviced on an ongoing basis from within the site.
	Condition reason: To ensure that waste generated by the three new tenants is managed and disposed of in an acceptable manner.
51	**Revised drawing for pitched roof behind the retained facade of 108 Summer Street**
	Prior to construction certificate, submit a revised drawing to Council's hertiage advisor for approval, prepared by a qualified heritage architect that reconstructs the pitched roof in galvanised corrugated steel behind the retained facade to a length of 5m and to match the existing in pitch and flashings which corresponds on the West Elevation with the width of the first new retail bay and its module.
	Condition reason: To ensure the structural support for the retained facade is housed and improve the visual presentation of the building on the Western Elevation and approach to the CBD.

DRAFT

Before building work commences

52	**Dilapidation report**
	Before any site work commences, a dilapidation report must be prepared by a suitably qualified engineer detailing the structural condition of adjoining buildings, structures or

	works and public land, to the satisfaction of the **the principal certifier**. Where access has not been granted to any adjoining properties to prepare the dilapidation report, the report must be based on a survey of what can be observed externally and demonstrate, in writing, to the satisfaction of the **the principal certifier** , that all reasonable steps were taken to obtain access to the adjoining properties. No less than 7 days before any site work commences, adjoining building owner(s) must be provided with a copy of the dilapidation report for their property(ies) and a copy of the report(s) must be provided to Council (where Council is not the principal certifier) at the same time.
	Condition reason: To establish and document the structural condition of adjoining properties and public land for comparison as site work progresses and is completed and ensure neighbours and Council are provided with the dilapidation report.
53	**Tree protection measures**
	Before any site work commences, Councils Manager CIty Presentation and **the principal certifier** the principal certifier, must be satisfied the measures for tree protection detailed in the construction site management plan are in place.
	Condition reason: To protect and retain trees.
54	**Appoint PC**
	Appoint Principal Certifier. The person having the benefit of the development consent and a construction certificate shall: (a) Appoint a Principal Certifier and notify Council of the appointment (if Council is not appointed) and, (b) Notify Council of their intension to commence the erection of the building (at least two (2) day's notice is required) The Principal Certifier shall determine when inspections and compliance certificates are required.
	Condition reason: To ensure compliance with relevant statutory requirements.
55	**Construction certificate required**
	A construction certificate must be obtained from Council or an accredited certifier at least two (2) days prior to any building or ancillary work commencing. Where the construction certificate is obtained from an accredited certifier, the determination and all appropriate documents must be notified to Council within seven (7) days of the date of determination.
	Condition reason: To ensure compliance with Section 6.7 of the Environmental Planning and Assessment Act 1979, and Part 3 of the Environmental Planning and Assessment (Development Certification and Fire Safety) Regulation 2021.
56	**Erosion and sediment control - implementation**

DRAFT

	Erosion and sediment controls shall be implemented onsite in accordance with Managing Urban Stormwater: Soils and Construction - Volume 1 (4th edition).
	Condition reason: To prevent site erosion and sediment loss, and protect waterways from sediment pollution.
57	**Location and depth of sewer**
	The location and depth of the sewer junction/connection to Council's sewerage system is to be determined to ensure that adequate fall to the sewer is available.
	Condition reason: To ensure the utility services are available to the site and adequate for the development.
58	**No commencement until details received**
	The construction works the subject of this development consent MUST NOT be commenced until: (a) Detailed plans/specifications of the building have been endorsed with a construction certificate by: (i) the Council, or (ii) a registered certifier, and (b) The person having the benefit of the development consent: (i) has appointed a Principal Certifier, and (ii) has notified the Council of the appointment, and (c) The person having the benefit of the development consent has given at least two (2) day's notice to the Council of the person's intention to commence the erection of the building; and (d) Builder's name and licence number has been supplied to Council or the Principal Certifier; or (e) Owner Builder's permit issued by Department of Fair Trading to be supplied to Council or the Principal Certifier; and (f) Home Building Compensation Fund (HBCF) has been paid and a copy of the Certificate supplied to Council or the Principal Certifier; and (g) A sign has been erected onsite in a prominent position containing the information prescribed by Clause 98A(2) and (3) of the EP&A Regulations, being the name, address and telephone number of the Principal Certifier for the work, name of the principal contractor for the work and telephone number on which that person may be contacted outside working hours, and stating that unauthorised entry to the site is prohibited. This sign must be maintained onsite while work is being carried out and removed when the work has been completed.

DRAFT

	Condition reason: To ensure compliance with relevant statutory requirements.
59	**Structural engineering drawings**
	Prior to works commencing, submit full structural engineering drawings, details and specifications for the support of the existing building façade at 108 Summer Street that is to remain to ensure the structural adequacy of the building façade during and after demolition works to Council for approval.
	Condition reason: To ensure the structural adequacy of the building façade during and after demolition works.
60	**Appointment of a heritage architect**
	A heritage architect is to be appointed to advise on the construction drawings and during the construction period.
	Condition reason: To ensure that the works are appropriate and sufficient to retain the heritage significance of the structure.
61	**Test excavation in accordance Section 139 or Section 140 of the Heritage Act 1977 (NSW)**
	Test excavation in accordance Section 139 or Section 140 of the Heritage Act 1977 (NSW) be undertaken before any major works are carried out, in accordance with the recommendations in the Statement of Heritage Impact report prepared by Everick Heritage dated 21 August 2025.
	Condition reason: To satisfy the obligations of the developer under the Heritage Act 1977 (NSW)

During building work

62	**Implementation of the site management plans**
	While site work is being carried out: 1. the measures required by the construction site management plan and the erosion and sediment control plan (plans) must be implemented at all times; and 2. a copy of these plans must be kept on site at all times and made available to Council officers upon request.
	Condition reason: To ensure site management measures are implemented during the carrying out of site work.
63	**Tree protection during work**
	While site work is being carried out, all required tree protection measures must be maintained in good condition in accordance with:

DRAFT

	1. the construction site management plan <Insert required/approved> under this consent; 2. the relevant requirements of AS 4970 Protection of trees on development sites; and 3. PO 0.4-2 Planning Outcomes - Tree Preservation of Council's relevant development control plan (in force as at the date of determination of this consent) This includes maintaining adequate soil grades and ensuring all machinery, builders refuse, spoil and materials remain outside tree protection zones.
	Condition reason: To protect trees during the carrying out of site work.
64	**Adjustments to utility services**
	Any adjustments to existing utility services that are made necessary by this development proceeding are to be at the full cost of the developer.
	Condition reason: To comply with Council's Development and Subdivision Code.
65	**Asbestos material removal and disposal**
	Any asbestos material must be removed and disposed of in accordance with the provisions of the *Work Health & Safety Act 2011* and any guidelines or Codes of Practice published by SafeWork NSW.
	Condition reason: To ensure asbestos materials are handled and disposed of in a safe manner.
66	**Protection of the Environment Operations Act - material delivery**
	All materials onsite or being delivered to the site are to be contained within the site. The requirements of the *Protection of the Environment Operations Act 1997* are to be complied with when placing/stockpiling loose material, or when disposing of waste products, or during any other activities likely to pollute drains or watercourses.
	Condition reason: To protect waterways from pollution by stockpiled or placed construction materials.
67	**Unexpected finds - Aboriginal, relics, historical items**
	If Aboriginal objects, relics, or other historical items or the like are located during development works, all works in the area of the identified object, relic or item must cease; and the NSW Office of Environment and Heritage (OEH), and representatives from the Orange Local Aboriginal Land Council must be notified. Where required, further archaeological investigation must be undertaken. Development works in the area of the find(s) may recommence if and when outlined by the management strategy developed in consultation with and approved by the OEH.
	Condition reason: To ensure any unexpected or significant finds are investigated, recorded and conserved where necessary.
68	**Unexpected finds - contamination**

DRAFT

	In the event of an unexpected find during works such as (but not limited to) the presence of undocumented waste, odorous or stained soil, asbestos, structures such as underground storage tanks, slabs, or any contaminated or suspect material, all work onsite must cease immediately. The beneficiary of the consent must discuss with Council the appropriate process that should be followed therein. Works onsite must not resume unless the express permission of Council's Director Development Services is obtained in writing.
	Condition reason: To ensure any unexpected finds of contamination are notified to Council and managed appropriately.
69	**Provision of services**
	The provisions and requirements of the Orange City Council Development and Subdivision Code are to be applied to this application and all work constructed within the development is to be in accordance with that Code. The developer is to be entirely responsible for the provision of water, sewerage and drainage facilities capable of servicing the development from Council's existing infrastructure. The developer is to be responsible for gaining access over adjoining land for services where necessary and easements are to be created about all water, sewer and drainage mains within and outside the lots they serve.
	Condition reason: To comply with Councils Development and Subdivision Code.
70	**Driveway and parking areas**
	All driveway, service vehicle manoeuvring and parking areas are to be sealed with hot mix or concrete and are to be designed for all expected loading conditions and be in accordance with the Orange City Council Development and Subdivision Code.
	Condition reason: To comply with Councils Development and Subdivision Code.
71	**Heavy-duty kerb and gutter layback and footpath crossing**
	A heavy-duty concrete kerb and gutter layback and footpath crossing is to be constructed on the Sale Street frontage (service vehicle laneway) to suit the turn path of an 8.8m Medium Rigid Vehicle. The works are to be carried out to the requirements of the Orange City Council Development and Subdivision Code and Road Opening Permit.
	Condition reason: To comply with Councils Development and Subdivision Code.
72	**Stormwater drainage requirements**
	All stormwater from the site is to be collected and piped to the existing stormwater drainage system located within the site. No stormwater pipes are permitted within the public footpath or Sale Street road reserve.
	Condition reason: To comply with Councils Development and Subdivision Code.

Before issue of an occupation certificate

DRAFT

73	**Post-construction dilapidation report**
	Before the issue of an Occupation Certificate a post-construction dilapidation report must be prepared by a suitably qualified engineer, to the satisfaction of the **principal certifier**, detailing whether: a. after comparing the pre-construction dilapidation report to the post-construction dilapidation report required under this condition, there has been any structural damage to any adjoining buildings; and b. where there has been structural damage to any adjoining buildings, that it is a result of the work approved under this development consent; and c. a copy of the post-construction dilapidation report must be provided to Council (where Council is not the principal certifier or a principal certifier is not required) and to the relevant adjoining property owner(s).
	Condition reason: To identify any damage to adjoining properties resulting from site work on the development site.
74	**Preservation of survey marks**
	Before the issue of an Occupation Certificate, documentation must be submitted by a registered surveyor to the **principal certifier**, which demonstrates that: a. no existing survey mark(s) have been removed, damaged, destroyed, obliterated or defaced; or b. any survey mark(s) that were damaged, destroyed, obliterated or defaced have been re-established in accordance with the Surveyor General's Direction No. 11 – Preservation of Survey Infrastructure
	Condition reason: To protect the State's survey infrastructure.
75	**Removal of waste upon completion**
	Before the issue of an Occupation Certificate: a. all refuse, spoil and material unsuitable for use on-site must be removed from the site and disposed of in accordance with the approved waste management plan; and b. written evidence of the waste removal must be provided to the satisfaction of the **principal certifier**. c. Any chemical waste generated throughout construction must be disposed of to an approved waste management facility or otherwise lawfully managed.
	Condition reason: To ensure waste material is appropriately disposed or satisfactorily stored.
76	**Completion of works on public land and services**
	Certification from Orange City Council is required to be submitted to the Principal Certifying Authority prior to the issue of an Occupation Certificate stating that all works relating to connection of the development to Council assets, works on public land, works on public roads, stormwater, sewer and water reticulation mains and footpaths have been carried out in accordance with the Orange City Council Development and Subdivision Code and the foregoing conditions, and that Council will take ownership of

DRAFT

	infrastructure assets.
	Condition reason: To comply with Council's Development and Subdivision Code.
77	**Completion of works relating to road opening permit**
	A Road Opening Permit Certificate of Compliance is to be issued for the works by Council prior to any Occupation Certificate being issued for the development.
	Condition reason: To ensure compliance with relevant statutory requirements.
78	**No use or occupation without occupation certificate**
	No person is to use or occupy the building or alteration that is the subject of this approval with the prior issuing of an occupation certificate.
	Condition reason: To ensure compliance with the Building Code of Australia.
79	**Section 68 final - water and sewer**
	Where Orange City Council is not the Principal Certifier, a final inspection of water connection, sewer and stormwater drainage shall be undertaken by Orange City Council and a compliance certificate issued, prior to the issue of an occupation certificate.
	Condition reason: To ensure the utility services are available to the site and adequate for the development.
80	**Stormwater detention certification**
	A Certificate of Compliance, from a Qualified Engineer, stating that the stormwater detention basin complies with the approved engineering plans is to be submitted to the Principal Certifying Authority prior to the issue of an Occupation Certificate.
	Condition reason: To comply with Council's Development and Subdivision Code.
81	**Stormwater treatment system certification**
	A Certificate of Compliance, from a Qualified Engineer, stating that the stormwater treatment system complies with the approved engineering plans is to be submitted to the Principal Certifying Authority prior to the issuing of an Occupation Certificate.
	Condition reason: To comply with Councils Development and Subdivision Code.
82	**Stormwater treatment system maintenance agreement**
	Prior to the issuing of an Occupation Certificate the applicant shall enter into a service agreement with the stormwater treatment system manufacturer / distributor for the ongoing maintenance of the unit. The service agreement shall not be amended or deleted without the agreement of Orange City Council.
	Condition reason: To ensure the stormwater treatment system is operating satisfactorily.

DRAFT

83	**Easements for sewer mains to be registered**
	An easement, to drain sewage and to provide Council access for maintenance of sewerage works; a minimum of 2.0 metres wide is to be created over the existing and any new sewer mains located within the site. Evidence of the registration of the sewer easement shall be provided to the certifier prior to the issuing of an Occupation Certificate.
	Condition reason: To comply with Councils Development and Subdivision Code.
84	**Waste collection agreement to be in place**
	Prior to the issuing of an Occupation Certificate the applicant shall enter into a service agreement with a waste contractor for the collection of garage, recycling and organic waste in association with the Tenancies 1-3 from within the common loading area. The waste service agreement shall not be amended or deleted without the agreement of Orange City Council.
	Condition reason: To ensure that waste servicing occurs within the site.
85	**Maximum size vehicle**
	The maximum sized delivery vehicle permitted to enter the development is an 8.8 metre length Medium Rigid Vehicle.
	Condition reason: To comply with Councils Development and Subdivision Code.
86	**Public art delivery**
	Approved public art is to be delivered and approved by Council's hertiage advisor and the Principal Certifier prior to Occupation Certificate.
	Condition reason: To ensure delivery of approved public art on the Southern Elevation.

Occupation and ongoing use

87	**Graffiti removal**
	During ongoing use of the premises, ensure graffiti is removed from the exterior of the building or associated structures, including any site services and retaining/planter bed walls.
	Condition reason: To protect and preserve the visual amenity of the surrounding public domain
88	**Annual fire safety statement**
	The owner is required to provide to Council and to the NSW Fire Commissioner an Annual Fire Safety Statement in respect of the fire-safety measures as required by Part 10 of the *Environmental Planning and Assessment (Development Certification and Fire Safety) Regulation*.
	Condition reason: To ensure compliance with relevant statutory requirements.

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89	**Stormwater treatment system certification**
	Copies of maintenance records for servicing of the stormwater treatment system shall be forwarded to Orange City Council on 1 December annually.
	Condition reason: To ensure the stormwater treatment system is operating satisfactorily.
90	**Maintain on-site stormwater detention system**
	No works or modifications are to be carried out on site that affect the continued operation of the on-site storm water detention system. The stormwater detention system shall be maintained to ensure the system operates in accordance with the approved engineering design.
	Condition reason: To comply with Orange City Councils Development and Subdivision Code.
91	**Waste servicing**
	Waste bins for each commercial tenancy shall be placed in the nominated bin collection area within the common loading area. Bins shall not be stored in the access laneway area at any time. Kerbside placement of waste bins on Sale Street is not permitted.
	Condition reason: To ensure that waste servicing occurs within the site.
92	**Maximum size vehicle**
	The maximum sized delivery vehicle permitted to enter the development is an 8.8 metre length Medium Rigid Vehicle.
	Condition reason: To comply with Councils Development and Subdivision Code.

DRAFT

General advisory notes

This consent contains the conditions imposed by the consent authority which are to be complied with when carrying out the approved development. However, this consent is not an exhaustive list of all obligations which may relate to the carrying out of the development under the EP&A Act, EP&A Regulation and other legislation. Some of these additional obligations are set out in the *Conditions of development consent: advisory notes*. The consent should be read together with the *Conditions of development consent: advisory notes* to ensure the development is carried out lawfully.

The approved development must be carried out in accordance with the conditions of this consent. It is an offence under the EP&A Act to carry out development that is not in accordance with this consent.
Building work or subdivision work must not be carried out until a construction certificate or subdivision works certificate, respectively, has been issued and a principal certifier has been appointed.

A document referred to in this consent is taken to be a reference to the version of that document which applies at the date the consent is issued, unless otherwise stated in the conditions of this consent.

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Dictionary

The following terms have the following meanings for the purpose of this determination (except where the context clearly indicates otherwise):

Approved plans and documents means the plans and documents endorsed by the consent authority, a copy of which is included in this notice of determination.

AS means Australian Standard published by Standards Australia International Limited and means the current standard which applies at the time the consent is issued.
Building work means any physical activity involved in the erection of a building.

Certifier means a council or a person that is registered to carry out certification work under the *Building and Development Certifiers Act 2018*.

Construction certificate means a certificate to the effect that building work completed in accordance with specified plans and specifications or standards will comply with the requirements of the EP&A Regulation and *Environmental Planning and Assessment (Development Certification and Fire Safety) Regulation 2021*.

Council means ORANGE CITY COUNCIL.

Court means the Land and Environment Court of NSW.

EPA means the NSW Environment Protection Authority.

EP&A Act means the *Environmental Planning and Assessment Act 1979*.

EP&A Regulation means the *Environmental Planning and Assessment Regulation 2021*.

Independent Planning Commission means Independent Planning Commission of New South Wales constituted by section 2.7 of the EP&A Act.

Occupation certificate means a certificate that authorises the occupation and use of a new building or a change of building use for an existing building in accordance with this consent.

Principal certifier means the certifier appointed as the principal certifier for building work or subdivision work under section 6.6(1) or 6.12(1) of the EP&A Act respectively.

Site work means any work that is physically carried out on the land to which the development the subject of this development consent is to be carried out, including but not limited to building work, subdivision work, demolition work, clearing of vegetation or remediation work.

Stormwater drainage system means all works and facilities relating to:

DRAFT

- the collection of stormwater,

- the reuse of stormwater,

- the detention of stormwater,

- the controlled release of stormwater, and

- connections to easements and public stormwater systems.

Strata certificate means a certificate in the approved form issued under Part 4 of the *Strata Schemes Development Act 2015* that authorises the registration of a strata plan, strata plan of subdivision or notice of conversion.

Sydney district or regional planning panel means Western Regional Planning Panel.

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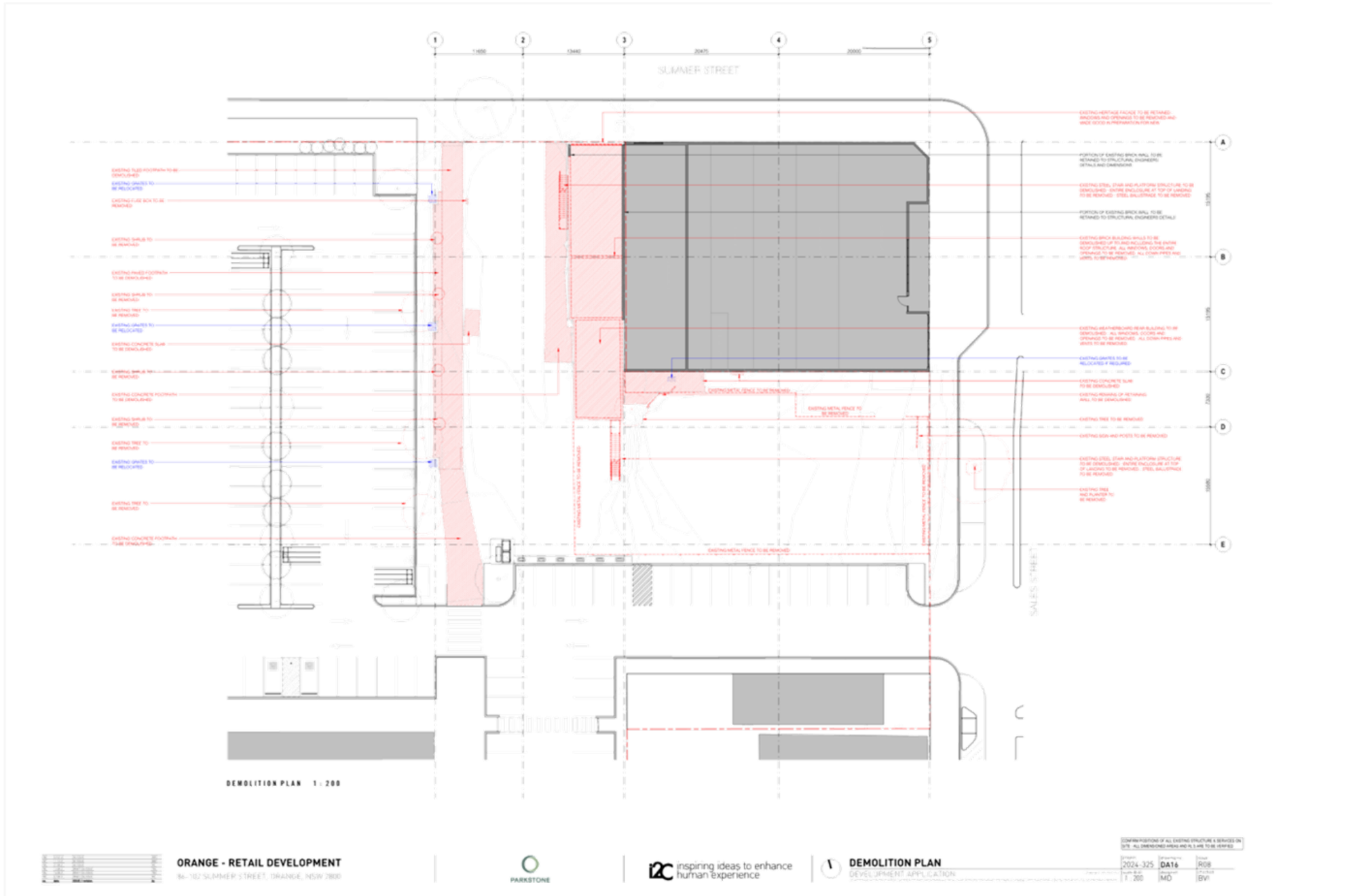
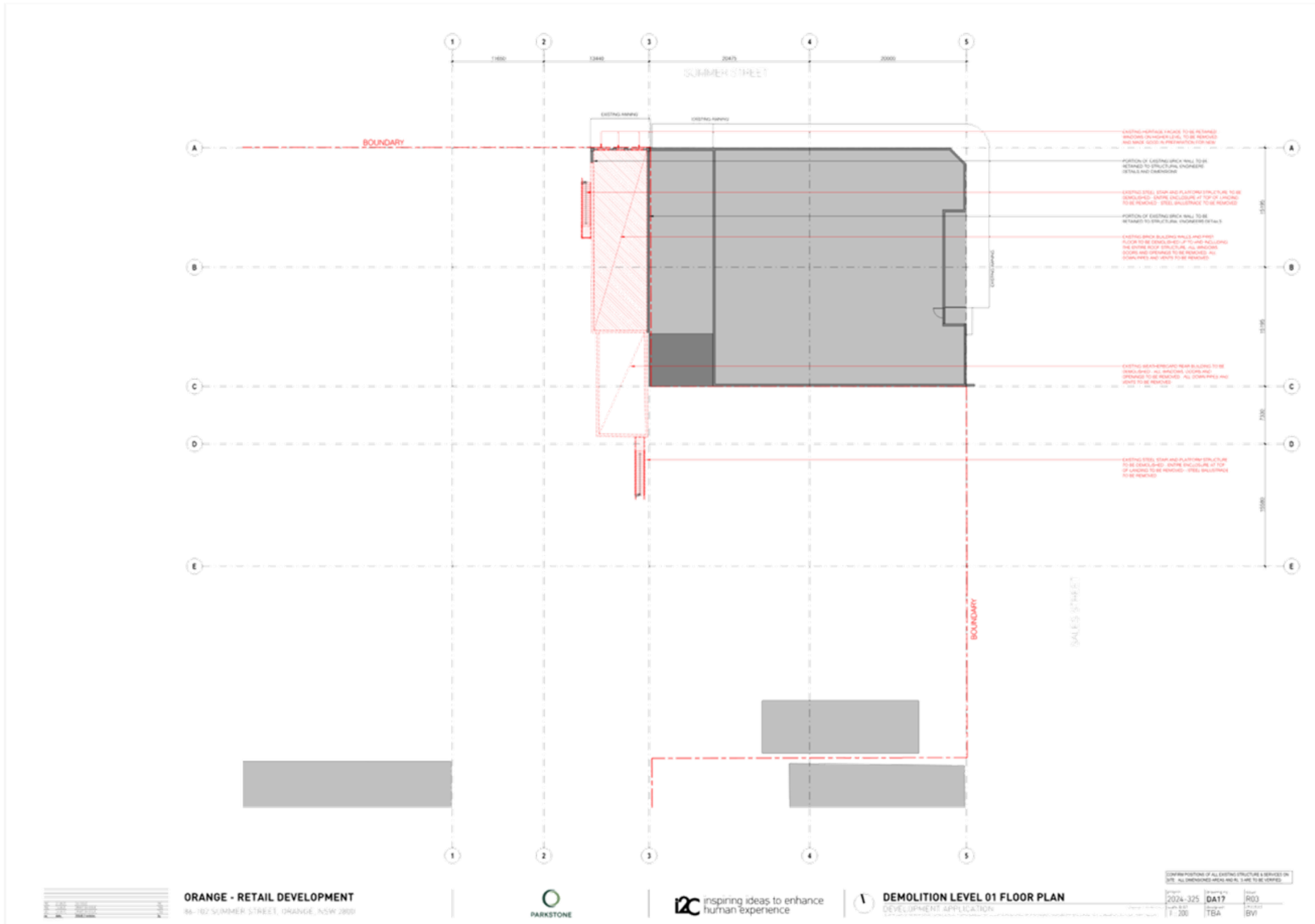

SUMMER STREET
SALES STREET
DEMOLITION PLAN 1 : 200
ORANGE - RETAIL DEVELOPMENT
86-102 SUMMER STREET, ORANGE, NSW 2800
PARKSTONE
inspiring ideas to enhance human experience
DEMOLITION PLAN
DEVELOPMENT APPLICATION
2024-325
DA16
R08
1 : 200
MD
BVI


SUMMER STREET
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ORANGE - RETAIL DEVELOPMENT
86-102 SUMMER STREET, ORANGE, NSW 2800
PARKSTONE
inspiring ideas to enhance human experience
DEMOLITION LEVEL 01 FLOOR PLAN
DEVELOPMENT APPLICATION
2024-325
DA17
R03
1 : 200
TBA
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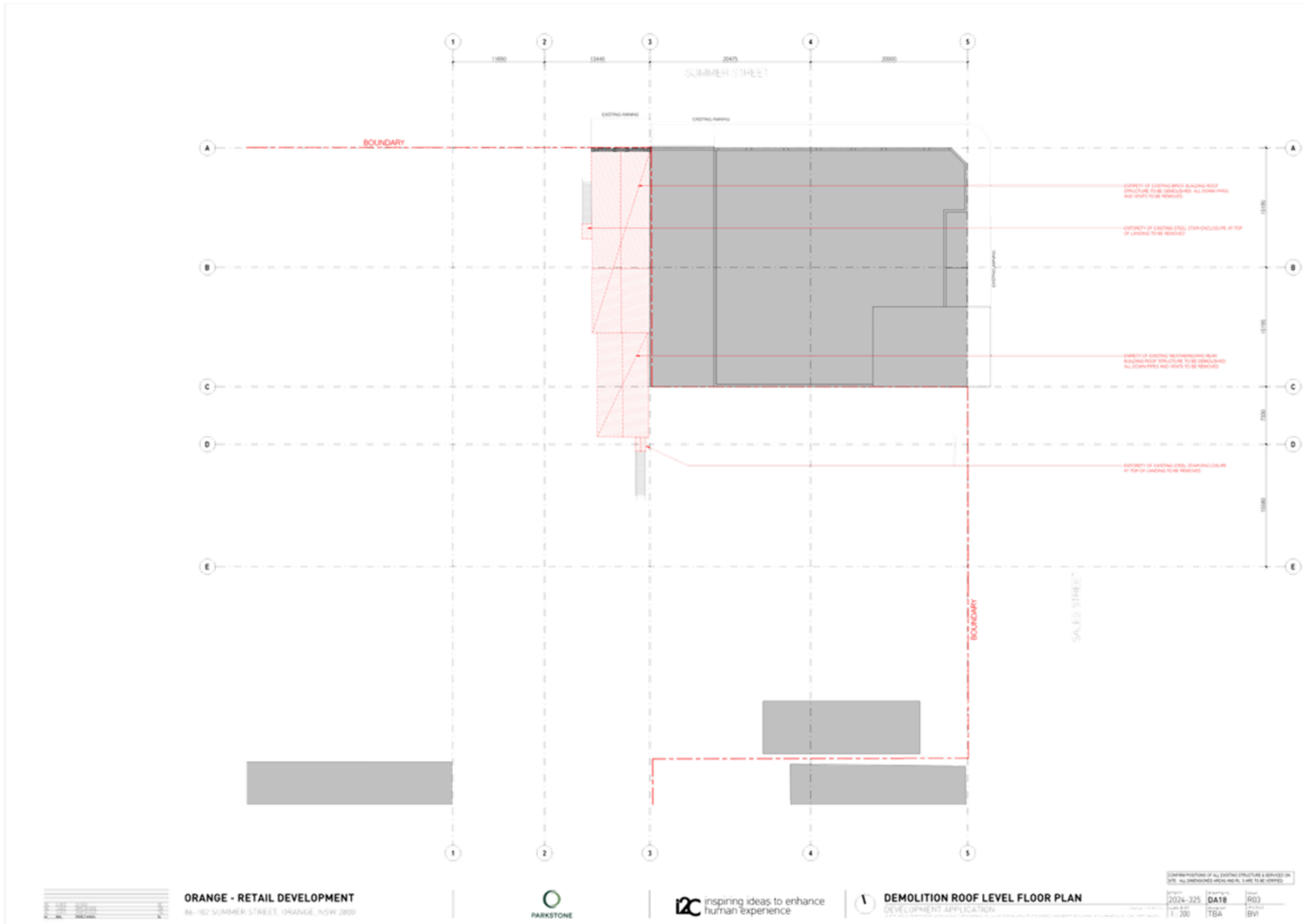
SUMMER STREET
BOUNDARY
BOUNDARY
SALE STREET
ORANGE - RETAIL DEVELOPMENT
DEMOLITION ROOF LEVEL FLOOR PLAN
DEVELOPMENT APPLICATION
PARKSTONE
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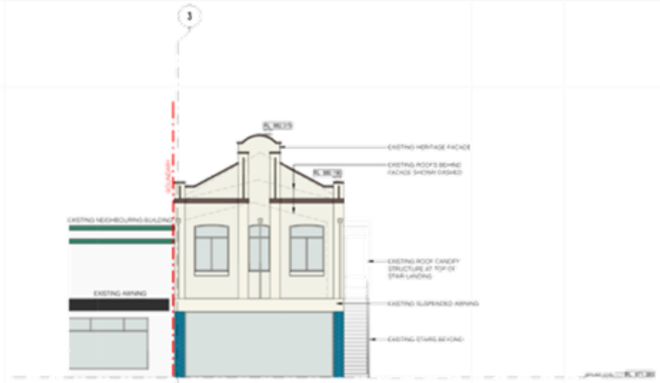
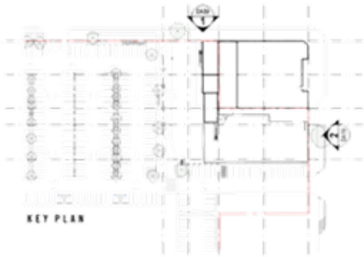
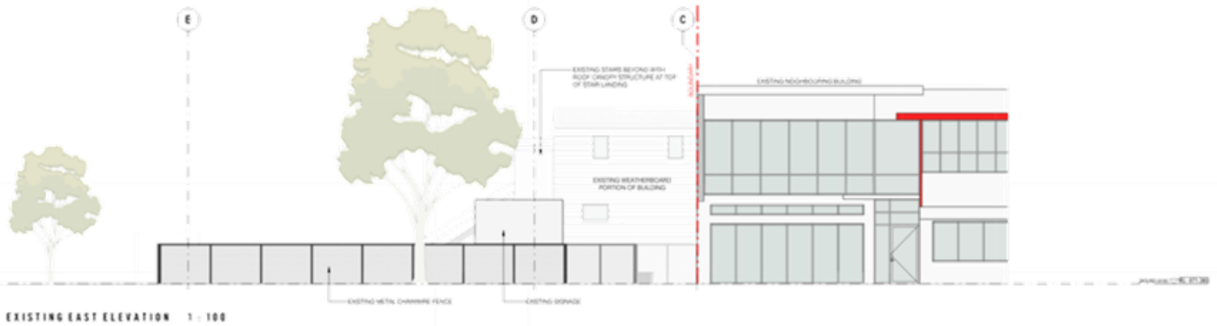
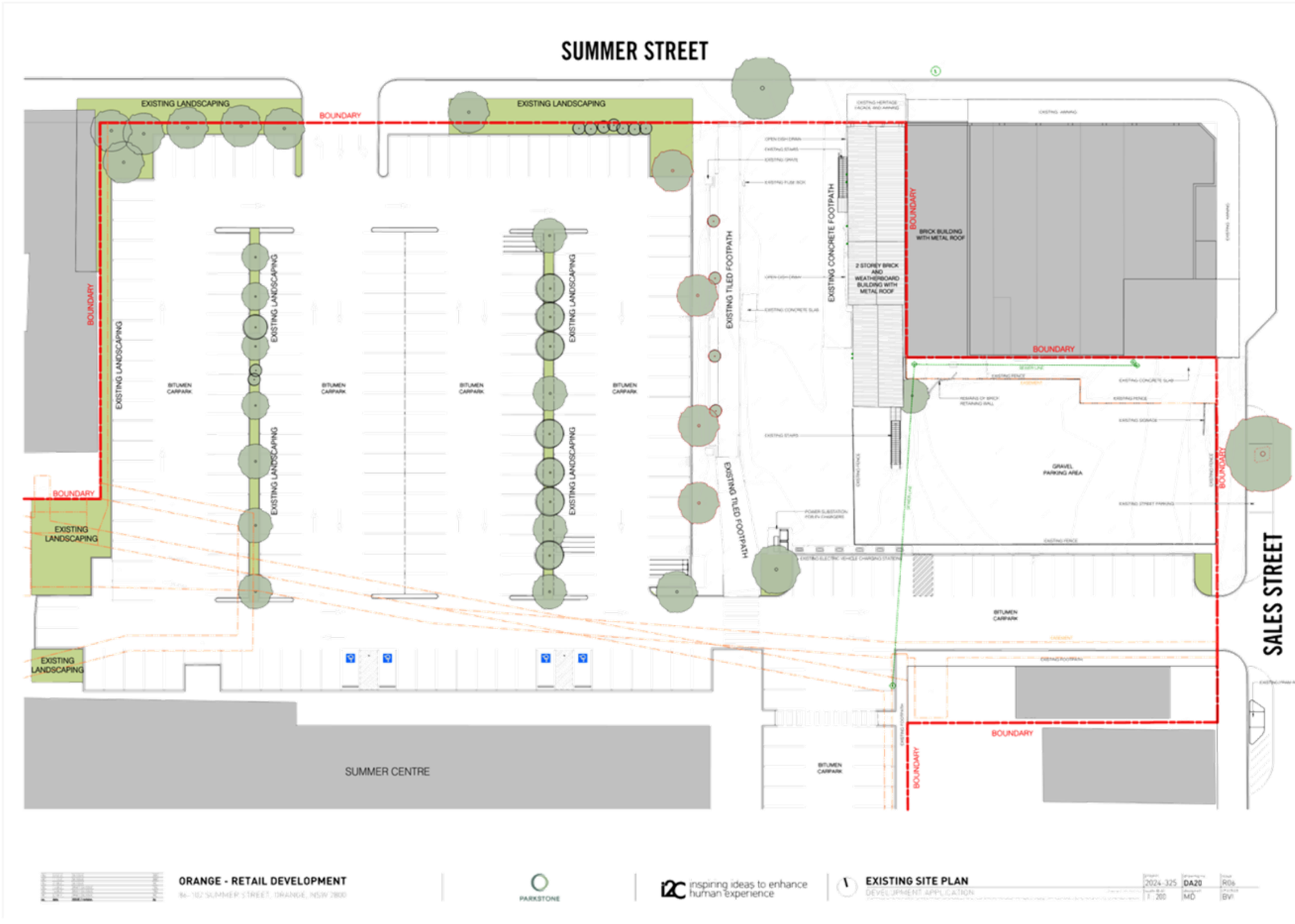






ORANGE - RETAIL DEVELOPMENT
96-102 SUMMER STREET, ORANGE NSW 2800
PARKSTONE
inspiring ideas to enhance human experience
EXISTING ELEVATIONS
DEVELOPMENT APPLICATION
2024-325 DA19 P05
As indicated MD BVI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BOUNDARY
EXISTING LANDSCAPING
EXISTING TILED FOOTPATH
EXISTING CONCRETE FOOTPATH
BRICK BUILDING WITH METAL ROOF
2 STOREY BRICK AND WEATHERBOARD BUILDING WITH METAL ROOF
BOUNDARY
BITUMEN CARPARK
EXISTING LANDSCAPING
EXISTING LANDSCAPING
EXISTING LANDSCAPING
BITUMEN CARPARK
BITUMEN CARPARK
BITUMEN CARPARK
BITUMEN CARPARK
EXISTING TILED FOOTPATH
GRAVEL PARKING AREA
BOUNDARY
BOUNDARY
EXISTING LANDSCAPING
EXISTING LANDSCAPING
SALES STREET
BITUMEN CARPARK
BOUNDARY
BOUNDARY
SUMMER CENTRE
ORANGE - RETAIL DEVELOPMENT
PARKSTONE
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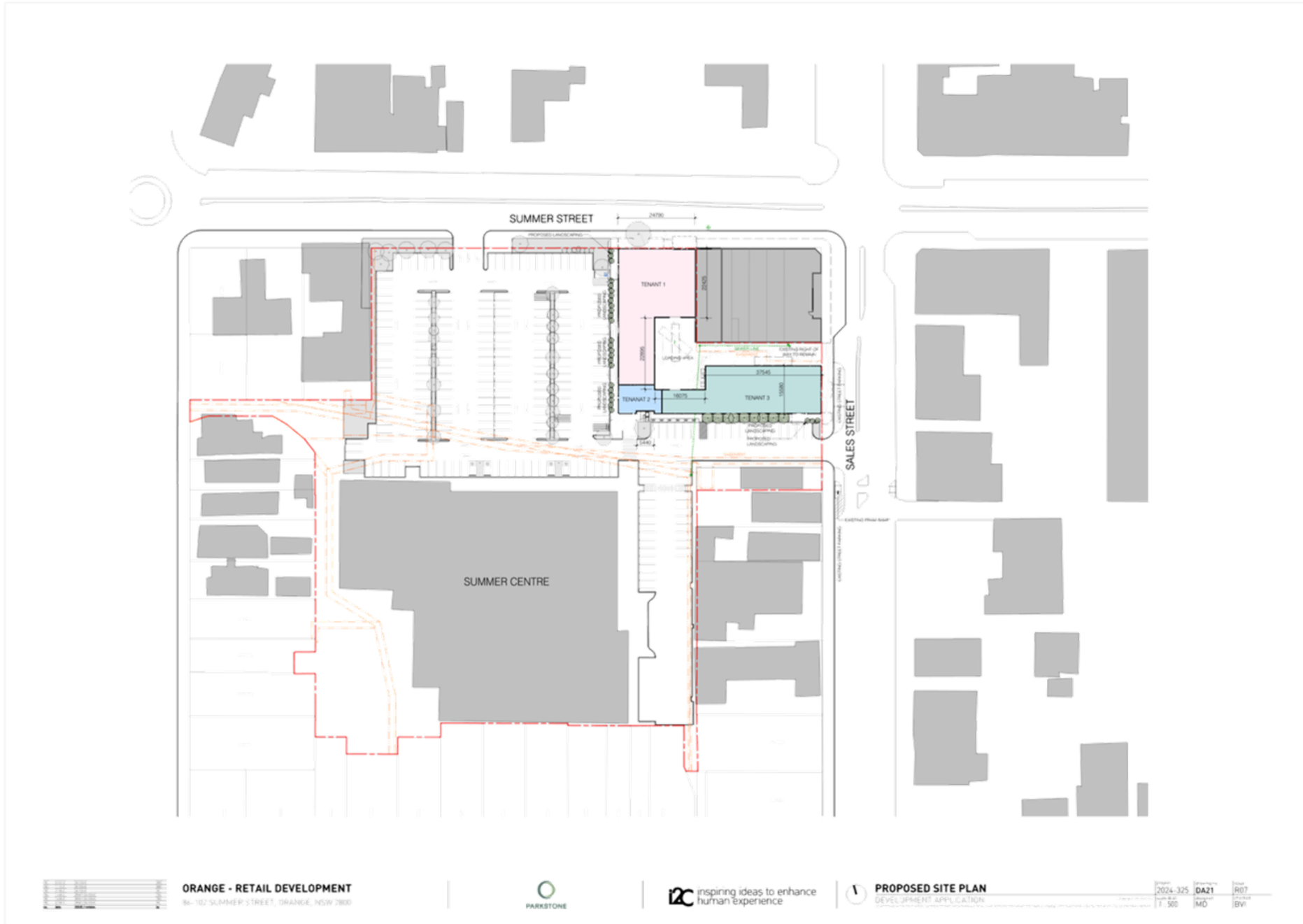
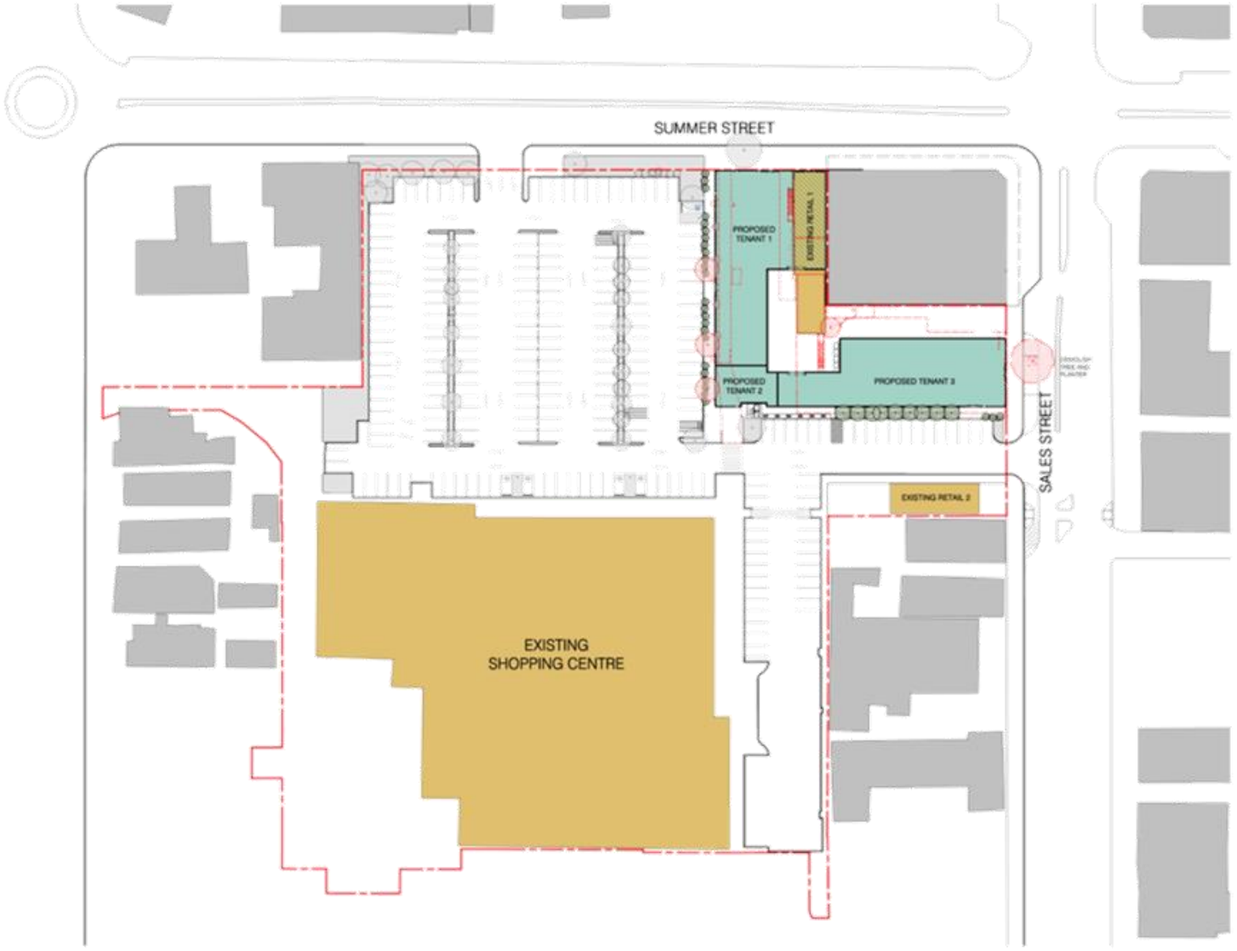
EXISTING SITE PLAN
DEVELOPMENT APPLICATION
2024-325
DA20
R06
1 : 200
MD
BVI


SUMMER STREET
SALES STREET
SUMMER CENTRE
TENANT 1
TENANT 2
TENANT 3
ORANGE - RETAIL DEVELOPMENT
PARKSTONE
inspiring ideas to enhance human experience
PROPOSED SITE PLAN
DEVELOPMENT APPLICATION



GROSS FLOOR AREA (GFA) ANALYSIS SCHEDULE



ORANGE - RETAIL DEVELOPMENT

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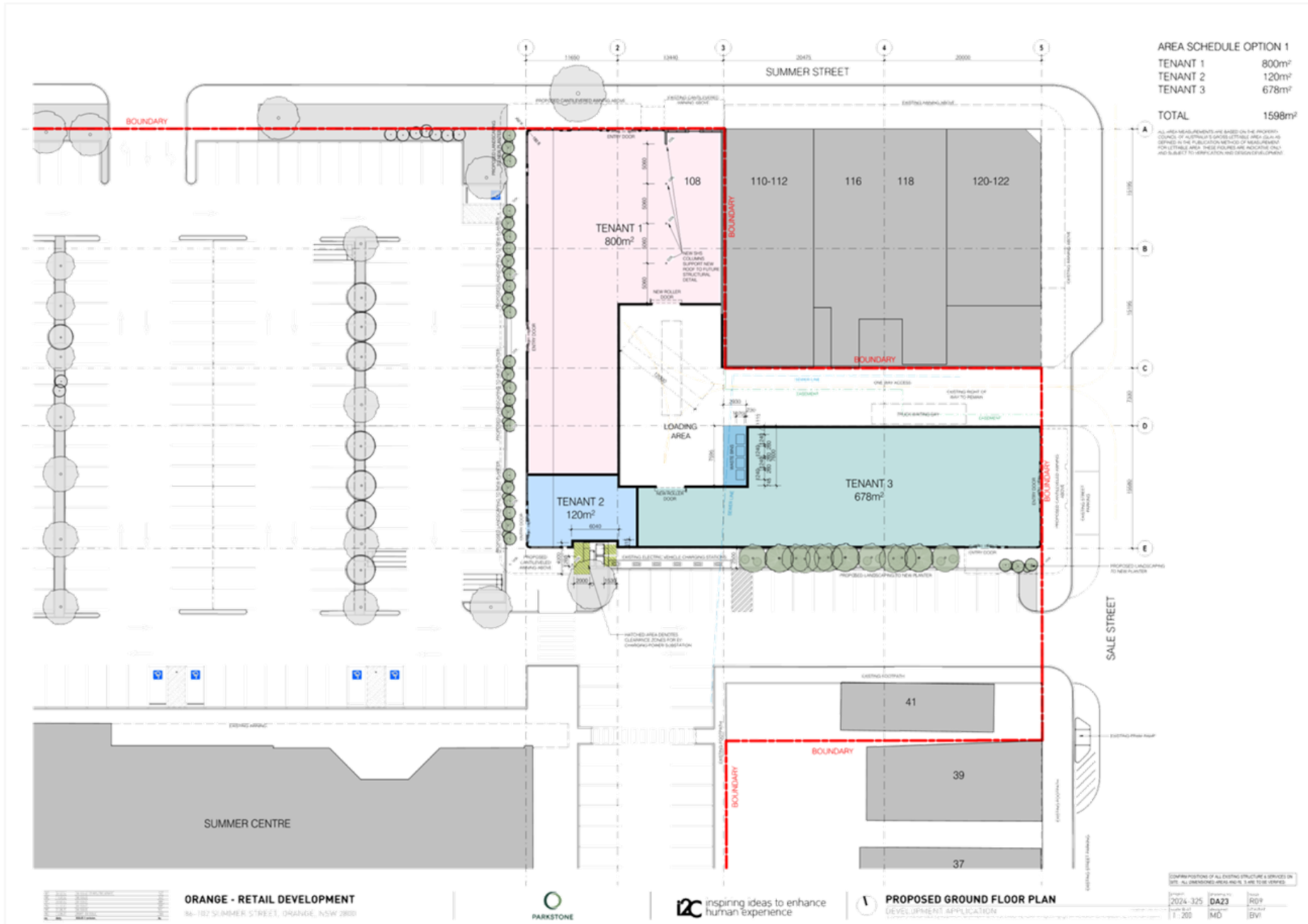
GFA ANALYSIS PLAN

DEVELOPMENT APPLICATION

2024-325 | DA22 | R06

1 : 500 | MD | BVI


SUMMER STREET
BOUNDARY
108
110-112
116
118
120-122
TENANT 1
800m²
TENANT 2
120m²
TENANT 3
678m²
LOADING AREA
SALE STREET
41
39
37
SUMMER CENTRE
AREA SCHEDULE OPTION 1
TENANT 1 800m²
TENANT 2 120m²
TENANT 3 678m²
TOTAL 1598m²
ORANGE - RETAIL DEVELOPMENT
PARKSTONE
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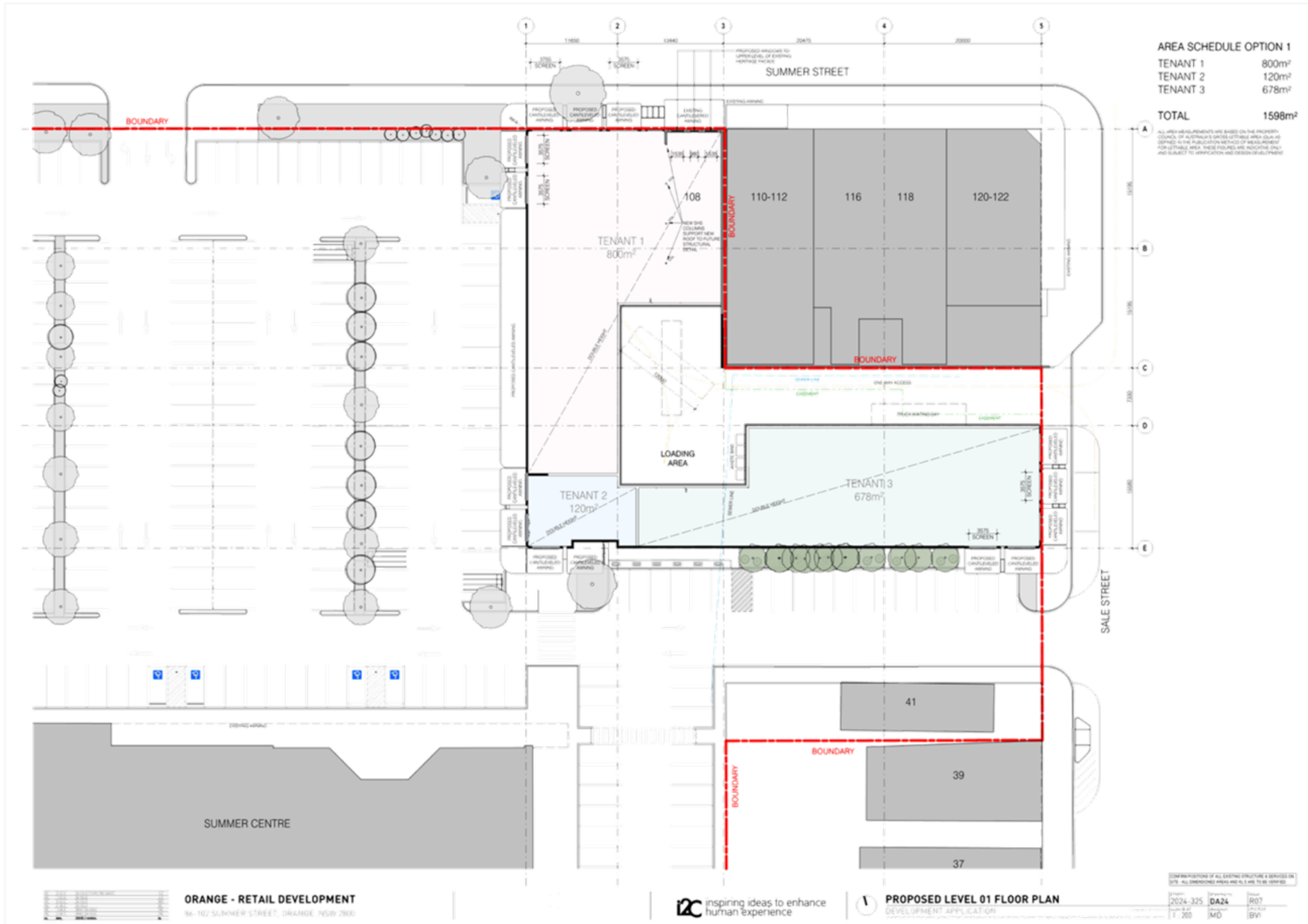
PROPOSED GROUND FLOOR PLAN
DEVELOPMENT APPLICATION
DA23


AREA SCHEDULE OPTION 1
TENANT 1 800m²
TENANT 2 120m²
TENANT 3 678m²
TOTAL 1598m²
SUMMER STREET
BOUNDARY
108
110-112
116
118
120-122
TENANT 1
800m²
LOADING AREA
TENANT 2
120m²
TENANT 3
678m²
SALE STREET
41
39
37
SUMMER CENTRE
ORANGE - RETAIL DEVELOPMENT
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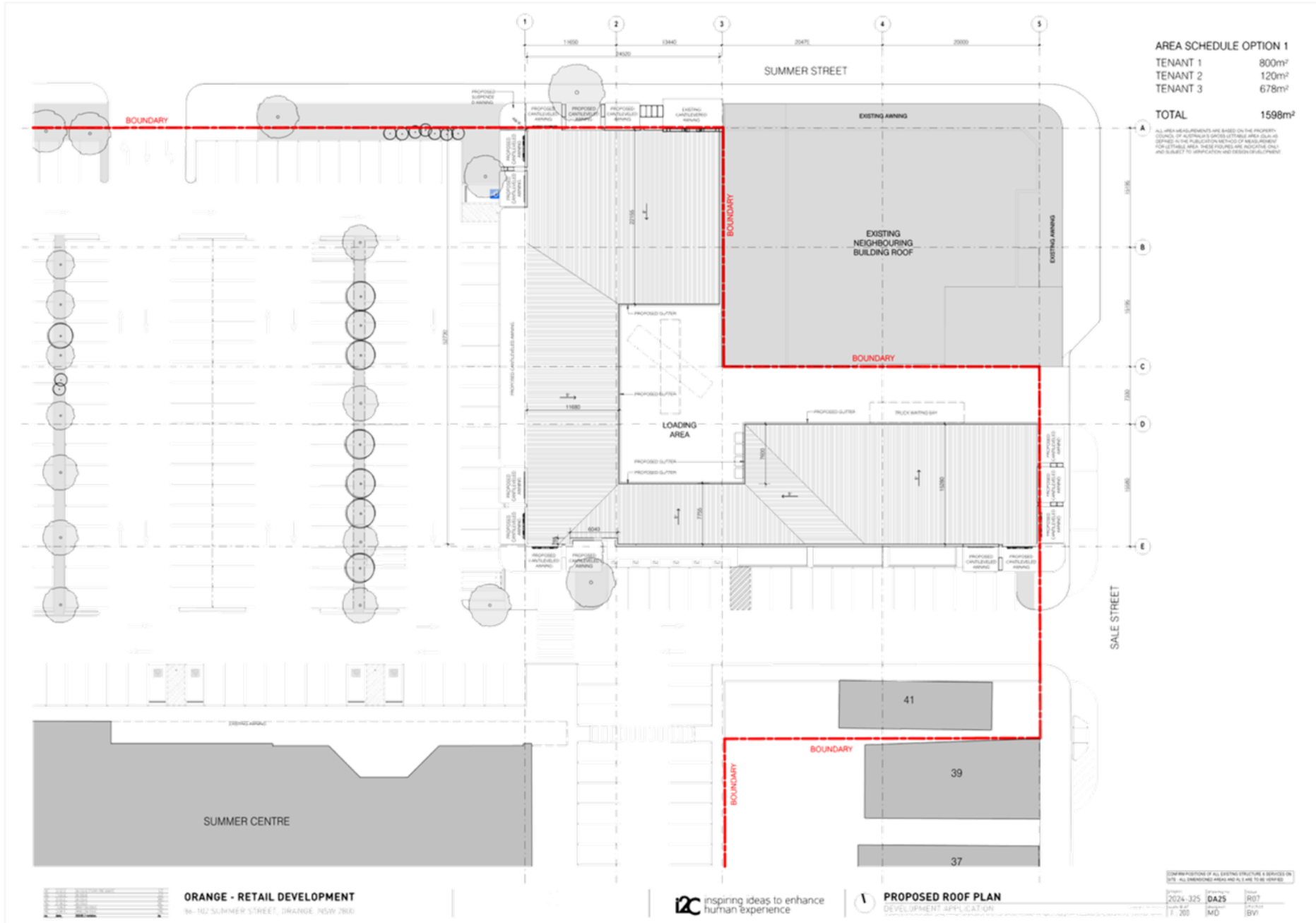
PROPOSED LEVEL 01 FLOOR PLAN
DEVELOPMENT APPLICATION


SUMMER STREET
BOUNDARY
EXISTING AWNING
EXISTING NEIGHBOURING BUILDING ROOF
LOADING AREA
SALE STREET
41
39
37
SUMMER CENTRE
AREA SCHEDULE OPTION 1
TENANT 1 800m²
TENANT 2 120m²
TENANT 3 678m²
TOTAL 1598m²
ORANGE - RETAIL DEVELOPMENT
96-102 SUMMER STREET, ORANGE, NSW 2800
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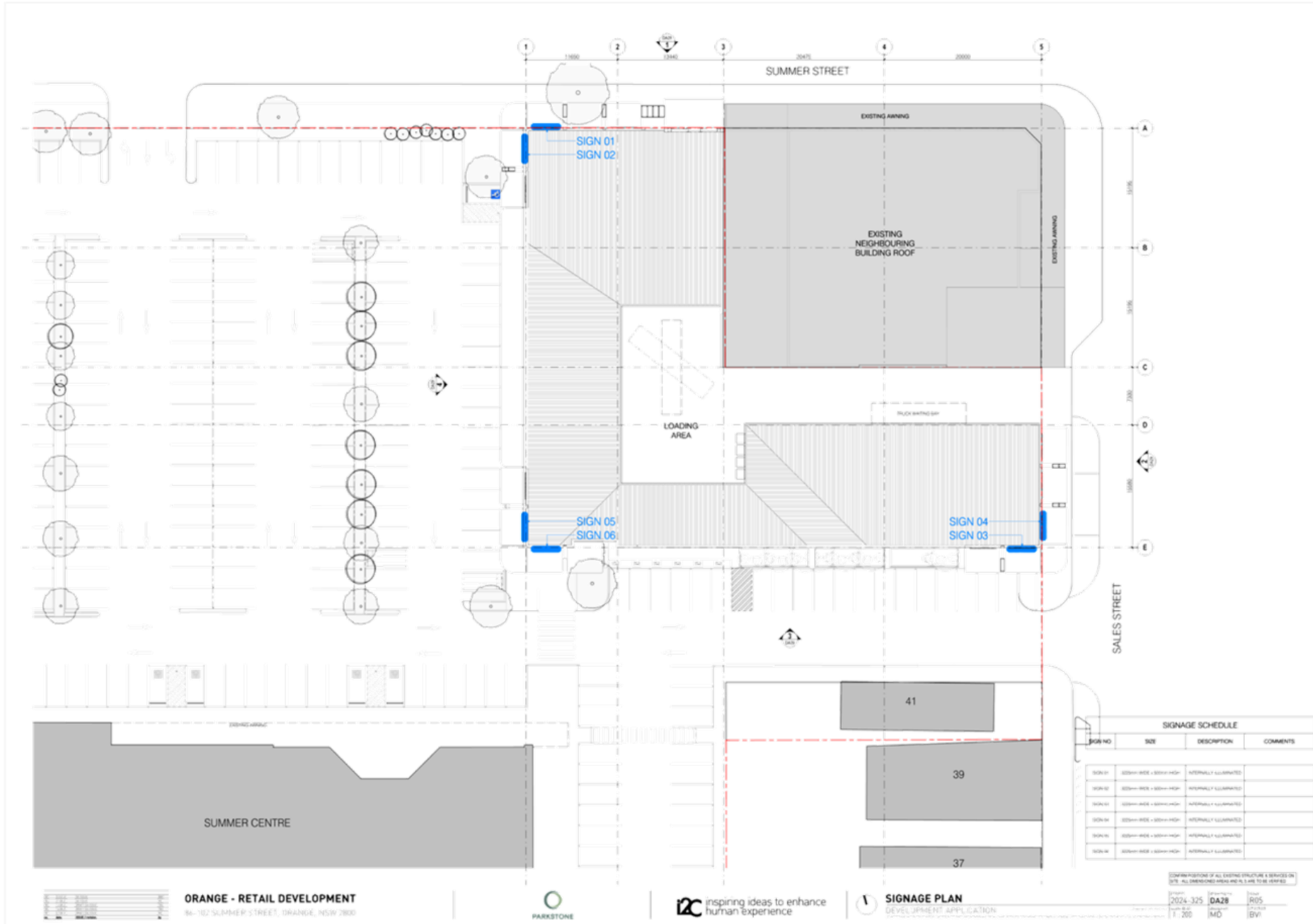
PROPOSED ROOF PLAN
DEVELOPMENT APPLICATION
2024-325 DA25 R07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EXISTING AWNING
SIGN 01
SIGN 02
EXISTING NEIGHBOURING BUILDING ROOF
EXISTING AWNING
LOADING AREA
SIGN 05
SIGN 06
SIGN 04
SIGN 03
SALES STREET
41
39
37
SUMMER CENTRE
SIGNAGE SCHEDULE
SIGN NO
SIZE
DESCRIPTION
COMMENTS
ORANGE - RETAIL DEVELOPMENT
PARKSTONE
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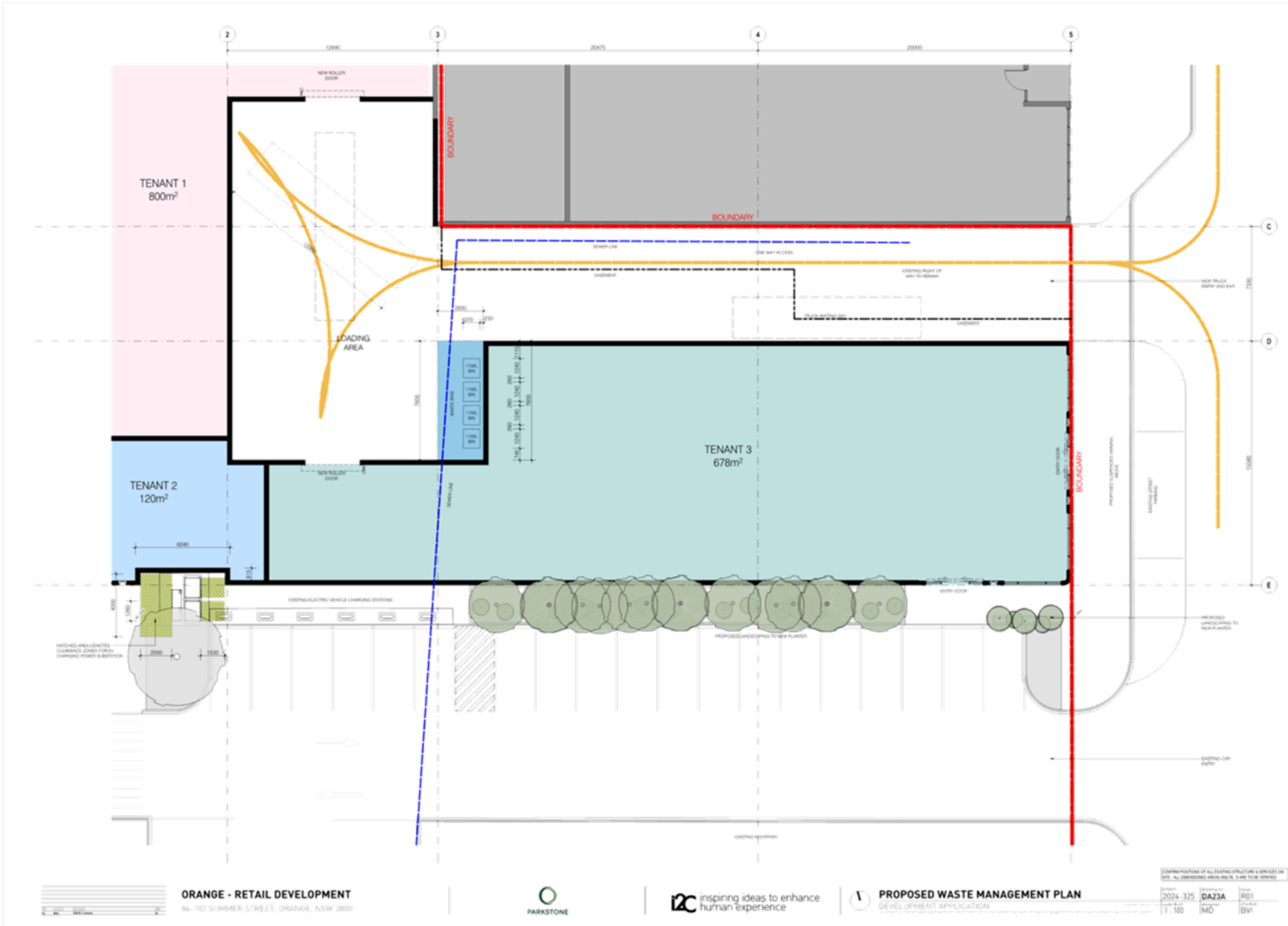
SIGNAGE PLAN
DEVELOPMENT APPLICATION
2024-325
DA28
R05
1 : 200
MD
BV


TENANT 1
800m²
BOUNDARY
BOUNDARY
LOADING AREA
TENANT 3
678m²
TENANT 2
120m²
BOUNDARY
ORANGE - RETAIL DEVELOPMENT
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PROPOSED WASTE MANAGEMENT PLAN
DEVELOPMENT APPLICATION


SIGNAGE
PROPOSED NORTH ELEVATION 1 : 100
SIGNAGE
LOADING ZONE BEYOND
PROPOSED EAST ELEVATION 1 : 100
SIGNAGE
SIGNAGE
PROPOSED WEST ELEVATION 1 : 100
SIGNAGE
SIGNAGE
PROPOSED SOUTH ELEVATION 1 : 100
KEY PLAN
ORANGE - RETAIL DEVELOPMENT
86-102 SUMMER STREET, ORANGE, NSW 2800
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PROPOSED ELEVATIONS
DEVELOPMENT APPLICATION
2024-325
DA29
R09
As indicated
MD
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NORTH ELEVATION SIGNAGE 1 : 50



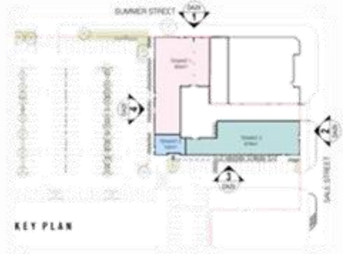
WEST ELEVATION SIGNAGE 1 : 50



SOUTH ELEVATION SIGNAGE 1 : 50



EAST ELEVATION SIGNAGE 1 : 50



SIGNAGE SCHEDULE

SIGN NO	SIZE	DESCRIPTION	COMMENTS
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SIGN 02	3225mm WIDE x 500mm HIGH	INTERNALLY ILLUMINATED	
SIGN 03	3225mm WIDE x 500mm HIGH	INTERNALLY ILLUMINATED	
SIGN 04	3225mm WIDE x 500mm HIGH	INTERNALLY ILLUMINATED	
SIGN 05	3225mm WIDE x 500mm HIGH	INTERNALLY ILLUMINATED	
SIGN 06	3225mm WIDE x 500mm HIGH	INTERNALLY ILLUMINATED	

ORANGE - RETAIL DEVELOPMENT
86-102 SUMMER STREET, ORANGE, NSW 2800

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SIGNAGE ELEVATIONS
DEVELOPMENT APPLICATION

2024-325	DA31	R06
As indicated	MD	BVI


SUMMER STREET
KEY PLAN
5
4
3
2
1
EXISTING SUMMER STREET ELEVATION 1 : 200
SIGNAGE
PROPOSED SUMMER STREET ELEVATION 1 : 200
ORANGE - RETAIL DEVELOPMENT
86-102 SUMMER STREET, ORANGE, NSW 2800
PARKSTONE
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STREETSCAPE ELEVATION
DEVELOPMENT APPLICATION
2024-325
DA32
R06
As indicated
TBA
BVI

MATERIALITY

TONALITY:

064, 065, 065	074, 053, 047
	237, 223, 184
202, 216, 177	241, 242, 232

MATERIALITY:

Bowral Gertrudis Brown	Accent Paint Finish
Black Powder Coat	Heritage Accent Paint Finish
Austral Venetian Glass Brick Smokey Quartz and Golden Amber	Heritage Accent Paint Finish



ORANGE - RETAIL DEVELOPMENT
86-102 SUMMER STREET, ORANGE, NSW 2800

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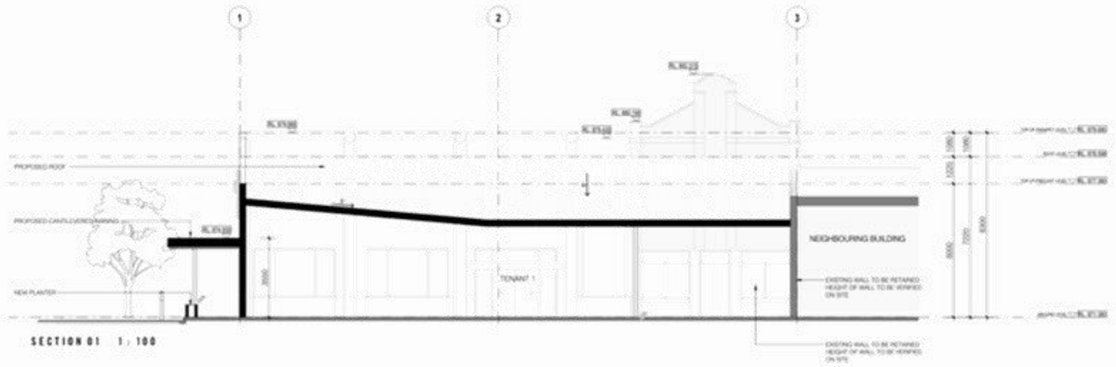
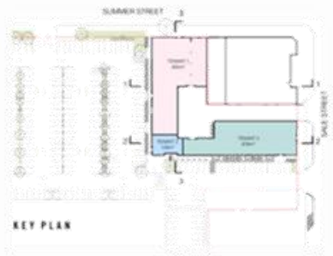
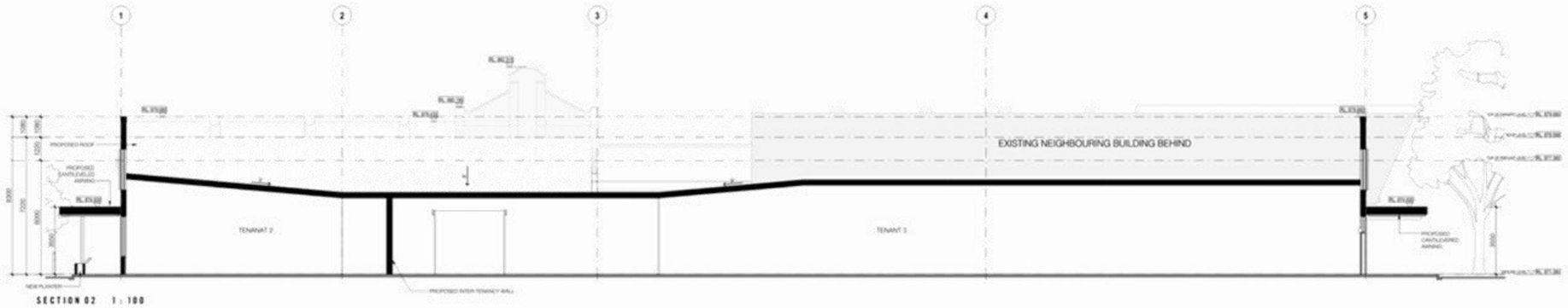
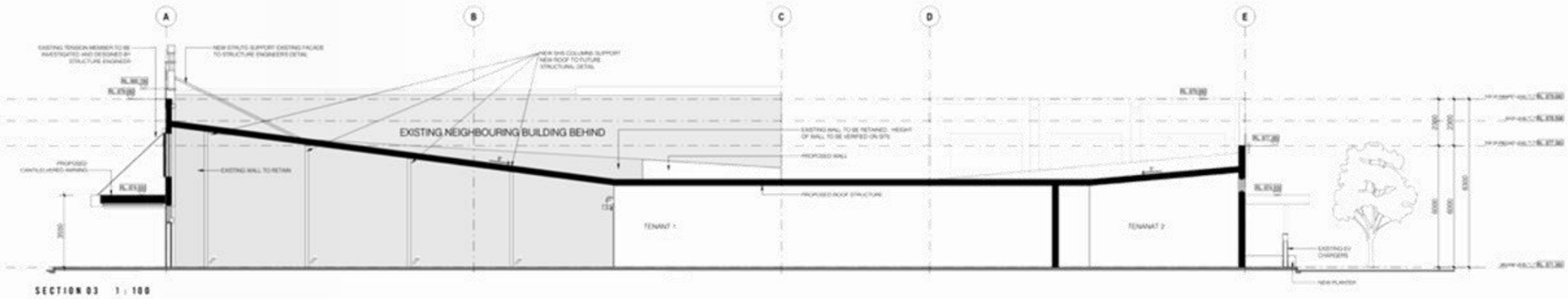
MATERIALITY
DEVELOPMENT APPLICATION

2024-325	DA33	R06
1:1	TBA	BVI









ORANGE - RETAIL DEVELOPMENT
84-102 SUMMER STREET, ORANGE, NSW 2800

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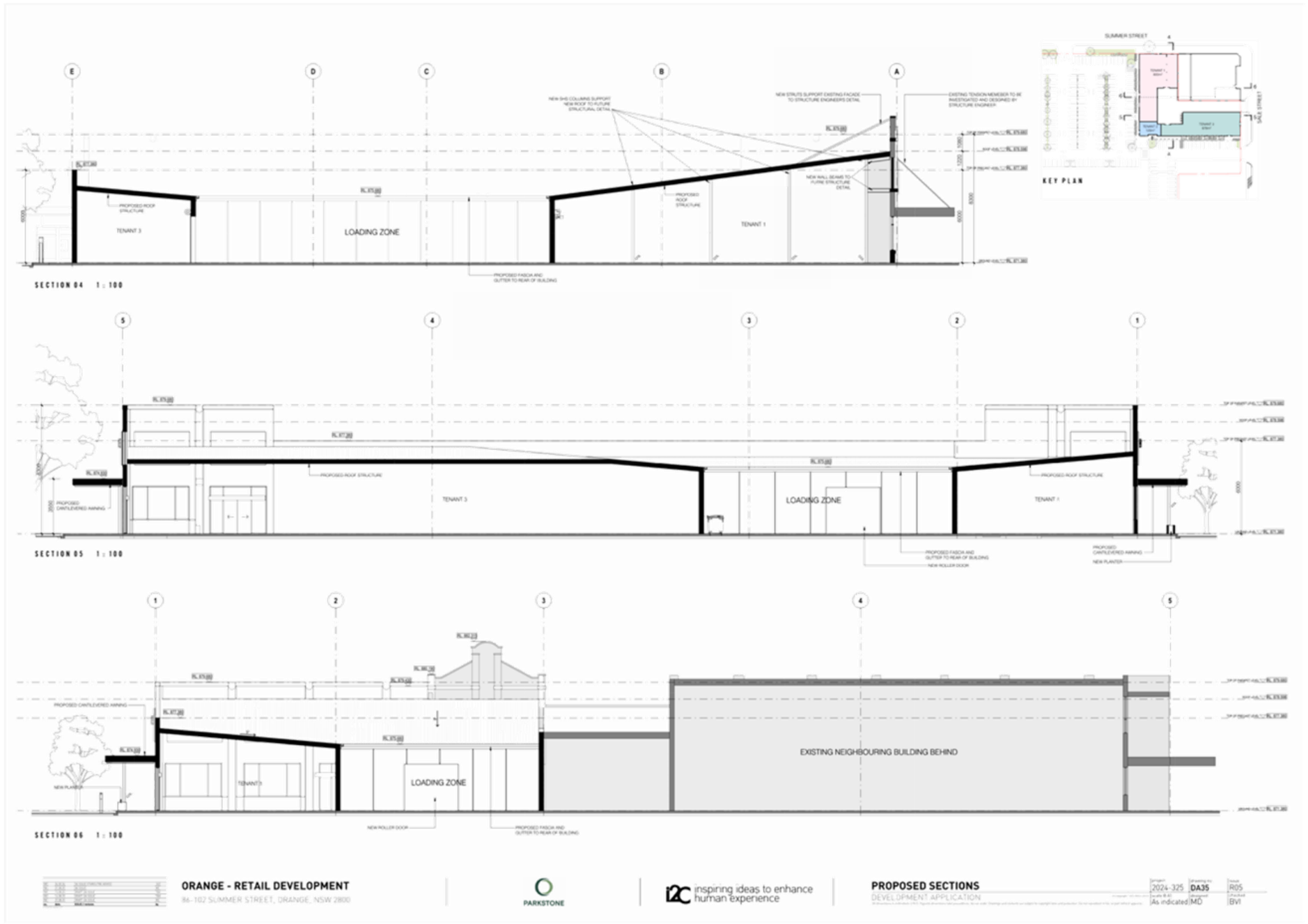
PROPOSED SECTIONS
DEVELOPMENT APPLICATION

2024-325 | DA34 | R05
As indicated | MD | BVI


SECTION 04 1 : 100
TENANT 3
LOADING ZONE
TENANT 1
KEY PLAN
SECTION 05 1 : 100
TENANT 3
LOADING ZONE
TENANT 1
SECTION 06 1 : 100
TENANT 3
LOADING ZONE
EXISTING NEIGHBOURING BUILDING BEHIND
ORANGE - RETAIL DEVELOPMENT
86-102 SUMMER STREET, ORANGE, NSW 2800
PARKSTONE
inspiring ideas to enhance human experience
PROPOSED SECTIONS
DEVELOPMENT APPLICATION
2024-325
DA35
R05
As indicated
MD
BVI

Submission 1

From: [redacted]
Sent: Sunday, 5 October 2025 1:37 PM
To: Orange City Council <council@orange.nsw.gov.au>
Cc: [redacted]
Subject: DA 353/2051(1) Lot 100 DP 1291348- 86 Summer Street, Orange Your ref Benjamin Hicks

[redacted]

Dear Benjamin,

I refer to a letter from Paul Johnston of Council dated 24 September 2025 addressed to Statspan Pty Ltd as owner of 120-122 Summer Street.

I am a director of [redacted]

We have read the information provided by the Applicant which is on exhibition.

The section of the proposed development which most directly affects us is the new construction proposed for the Sale Street frontage[redacted]

We do not oppose the proposed development however we do seek some further information and wish to make a submission going to the conditioning of the DA so far as the construction works are concerned.

First, we could not find a proposed Sale Street elevation showing the streetscape and adjoining buildings such as the elevation shown at page 25 of the documents on exhibition. Is it possible to have access to that full elevation in addition to the proposed east elevation of the proposed building itself shown within the drawing at page 23?

Secondly, can we please have a specification of the construction of the pavement proposed for the right of way [redacted]

Thirdly, given there will be construction at the Sale Street frontage of the site, we wish to ensure that the construction has minimal impact on the tenants of our building. Accordingly, we would like to see conditions of consent which:

1. Define hours and days of work.
2. Define decibel levels of noise during all nominated work periods.
3. Require the developer to take measures to minimise and monitor dust created by the development.
4. Require the developer to make good all damage to surfaces.
5. Require the developer not to obstruct or impede access or customer traffic to our tenants premises.

We await your response.

Yours sincerely,

[redacted]

[redacted]

Submission 2

-----Original Message-----
From: [redacted]
Sent: Thursday, 16 October 2025 4:56 PM
To: Paul Johnston <pjohnston@orange.nsw.gov.au>
Subject: Development Application DA 353/2025 (1) PAN 565647

[redacted]

Hello Paul,

Thank you for your time today as discussed the following submission is made in regards to DA 353/2025 (1) - PAN-565647

We are the owners of [redacted] which is in close proximity to the proposed development and the following matters are raised in regards to this.

Right of Access Rear Lane.

How will access be maintained to the rear of the building during and after construction.

This is a single lane for the majority of its length and is required by the tenant each day to be able to support the management of their retail business[redacted].

It is imperative that this access continues as this will severely constrict their ability to trade in line with their retail offering to the community.

Is there a need for a traffic management plan to avoid undue congestion or impose safety risks to the tenant & their employees.

Structural Engineers Report

As there will be construction which is adjoining my building will there be certification of the ability of the existing building to withstand proposed works & provided details of vibration emissions.

Provisions of measures required to be implemented to avoid damage to this adjoining property.

Dilapidation Report

Requirement to provide a dilapidation report prior to any works commencing that also includes photos of both internal walls & celings and external walls/ fascade as well as the external roof.

Final Dilapidation Report

Completion of construction works to receive condition of structure along with similar photos of both internal external photos taken prior to the commencement.

I also request a copy of this report to review prior to the Occupation Certicate being issued by Council / Principal Certifier.

Construction Management Plan

Provisions to provide a construction management plan that will address both noise to applicable standards and the abatement of dust.

Parking Customer Access

Ensure customers are not restricted from parking in front of [redacted] and that pedestrian access to the retail premises will be maintained throughout this construction period.

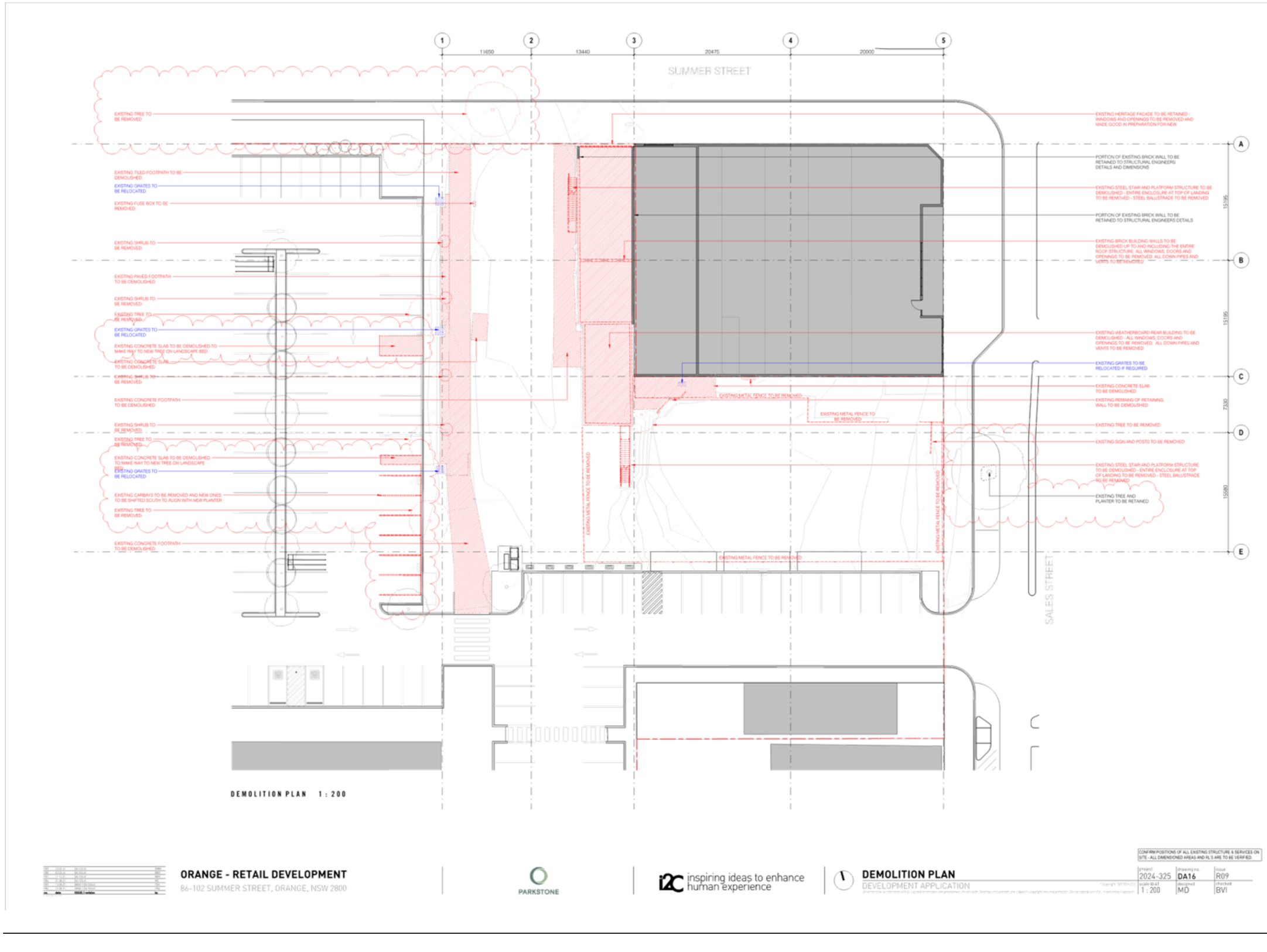
Sewer Main

Confirm no such works will impede on the ability to access the sewer main for [redacted].

I would appreciate if you could keep me updated on the outcomes of my submission and considerations to these matters are raised with the developer, Patch Planning.

[redacted]

[redacted]



DEMOLITION PLAN 1 : 200

CONFIRM POSITIONS OF ALL EXISTING STRUCTURE & SERVICES ON SITE - ALL DIMENSIONED AREAS AND RL'S ARE TO BE VERIFIED

ORANGE - RETAIL DEVELOPMENT
86-102 SUMMER STREET, ORANGE, NSW 2800

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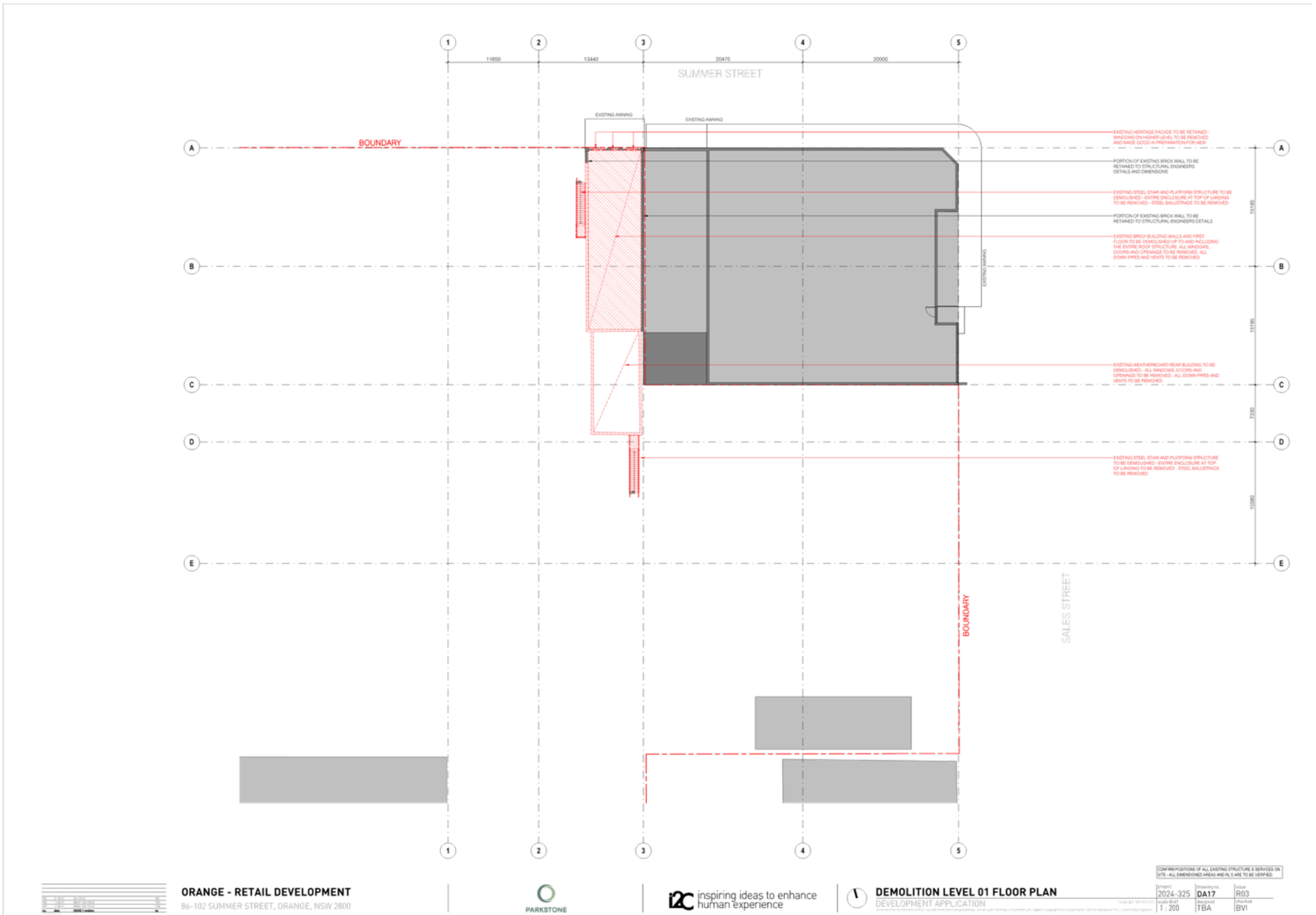
DEMOLITION PLAN
DEVELOPMENT APPLICATION

project	drawing no.	issue
2024-325	DA16	R09
scale @ A1	designed	checked
1 : 200	MD	BVI


1
2
3
4
5
11650
13440
20475
20000
SUMMER STREET
EXISTING AWNING
EXISTING AWNING
BOUNDARY
A
B
C
D
E
EXISTING HERITAGE FACADE TO BE RETAINED - WINDOWS ON HIGHER LEVEL TO BE REMOVED AND MADE GOOD IN PREPARATION FOR NEW
PORTION OF EXISTING BRICK WALL TO BE RETAINED TO STRUCTURAL ENGINEERS DETAILS AND DIMENSIONS
EXISTING STEEL STAIR AND PLATFORM STRUCTURE TO BE DEMOLISHED - ENTIRE ENCLOSURE AT TOP OF LANDING TO BE REMOVED - STEEL BALUSTRADE TO BE REMOVED
PORTION OF EXISTING BRICK WALL TO BE RETAINED TO STRUCTURAL ENGINEERS DETAILS
EXISTING BRICK BUILDING WALLS AND FIRST FLOOR TO BE DEMOLISHED UP TO AND INCLUDING THE ENTIRE ROOF STRUCTURE. ALL WINDOWS, DOORS AND OPENINGS TO BE REMOVED. ALL DOWN PIPES AND VENTS TO BE REMOVED
EXISTING AWNING
EXISTING WEATHERBOARD REAR BUILDING TO BE DEMOLISHED - ALL WINDOWS, DOORS AND OPENINGS TO BE REMOVED. ALL DOWN PIPES AND VENTS TO BE REMOVED
EXISTING STEEL STAIR AND PLATFORM STRUCTURE TO BE DEMOLISHED - ENTIRE ENCLOSURE AT TOP OF LANDING TO BE REMOVED - STEEL BALUSTRADE TO BE REMOVED
15195
15195
7330
15580
BOUNDARY
SALES STREET
CONFIRM POSITIONS OF ALL EXISTING STRUCTURE & SERVICES ON SITE - ALL DIMENSIONED AREAS AND RL'S ARE TO BE VERIFIED.
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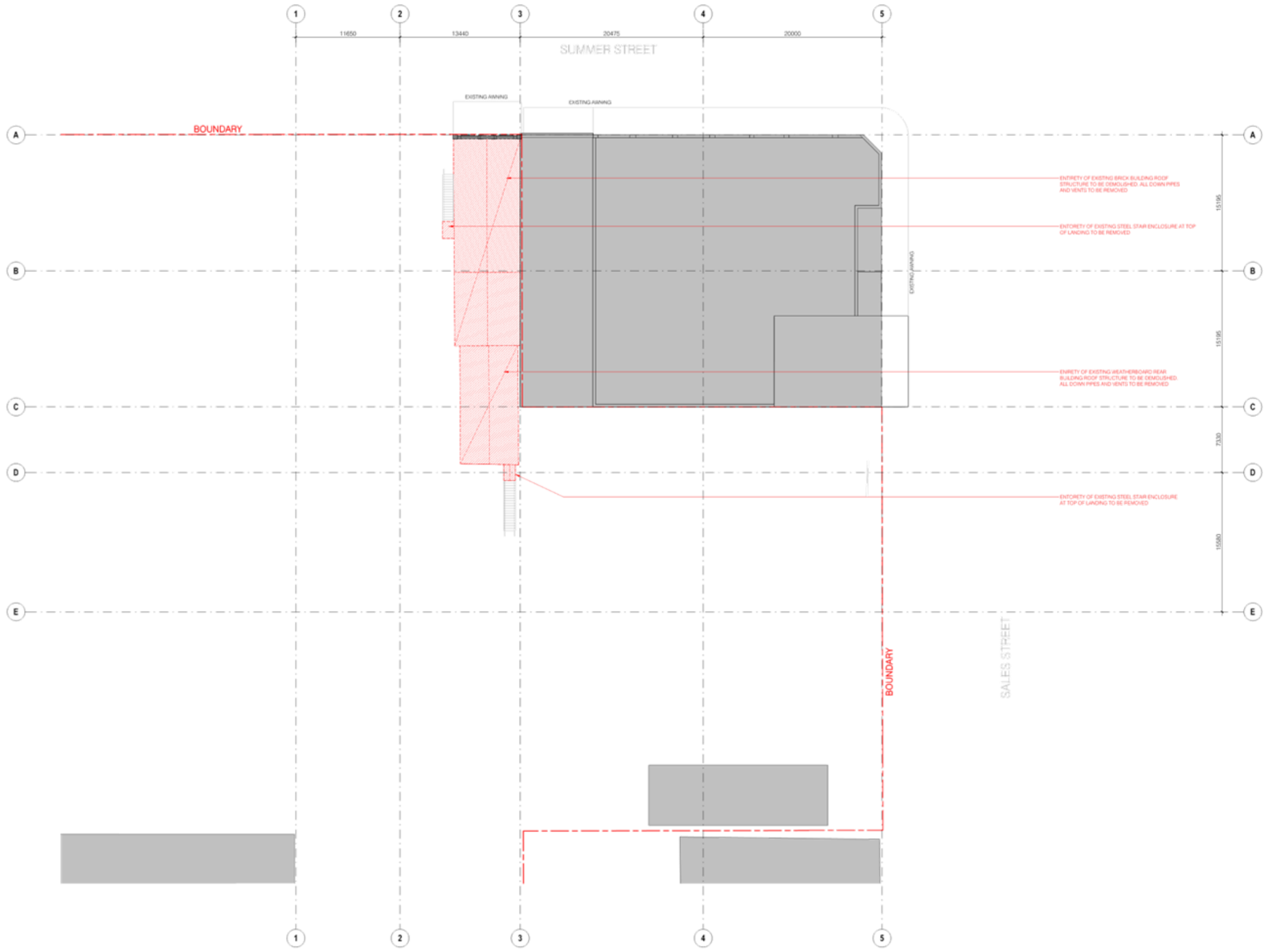
DEMOLITION LEVEL 01 FLOOR PLAN
DEVELOPMENT APPLICATION
project 2024-325
drawing no. DA17
issue R03
scale @ A1 1 : 200
designed TBA
checked BVI



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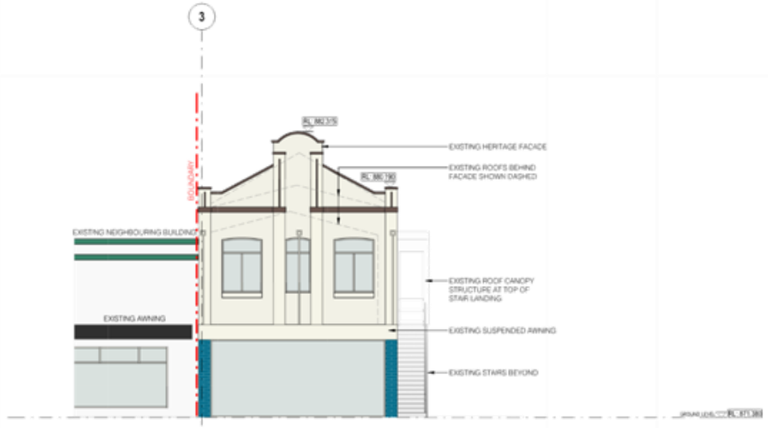
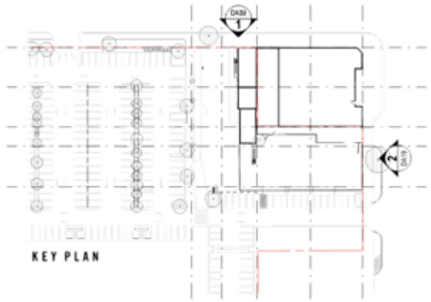
DEMOLITION ROOF LEVEL FLOOR PLAN
DEVELOPMENT APPLICATION

CONFIRM POSITIONS OF ALL EXISTING STRUCTURE & SERVICES ON SITE - ALL DIMENSIONED AREAS AND RL'S ARE TO BE VERIFIED

project	drawing no.	issue
2024-325	DA18	R03
scale @ A1	designed	checked
1 : 200	TBA	BVI



EXISTING NORTH ELEVATION 1 : 100





EXISTING EAST ELEVATION 1 : 100

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86-102 SUMMER STREET, ORANGE, NSW 2800

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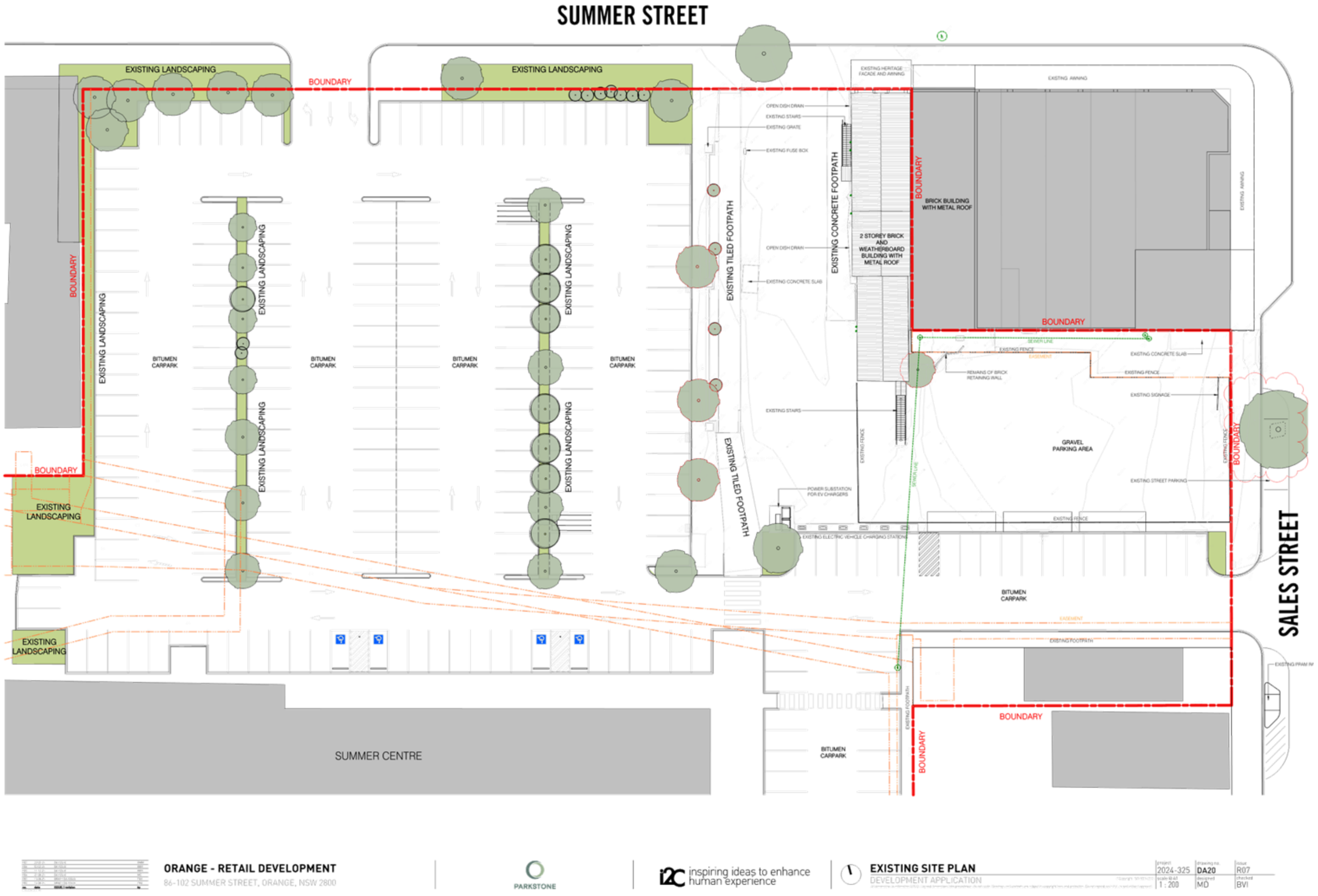
EXISTING ELEVATIONS
DEVELOPMENT APPLICATION

project	drawing no.	issue
2024-325	DA19	R05
scale @ A1	designed	checked
As indicated	MD	BVI


SUMMER STREET
EXISTING LANDSCAPING
BOUNDARY
EXISTING LANDSCAPING
BOUNDARY
EXISTING LANDSCAPING
EXISTING LANDSCAPING
EXISTING LANDSCAPING
EXISTING LANDSCAPING
BITUMEN CARPARK
BITUMEN CARPARK
BITUMEN CARPARK
BITUMEN CARPARK
BOUNDARY
EXISTING LANDSCAPING
EXISTING LANDSCAPING
SUMMER CENTRE
EXISTING TILED FOOTPATH
EXISTING CONCRETE FOOTPATH
EXISTING TILED FOOTPATH
2 STOREY BRICK AND WEATHERBOARD BUILDING WITH METAL ROOF
BRICK BUILDING WITH METAL ROOF
BOUNDARY
BOUNDARY
GRAVEL PARKING AREA
BITUMEN CARPARK
BITUMEN CARPARK
BOUNDARY
BOUNDARY
SALES STREET
ORANGE - RETAIL DEVELOPMENT
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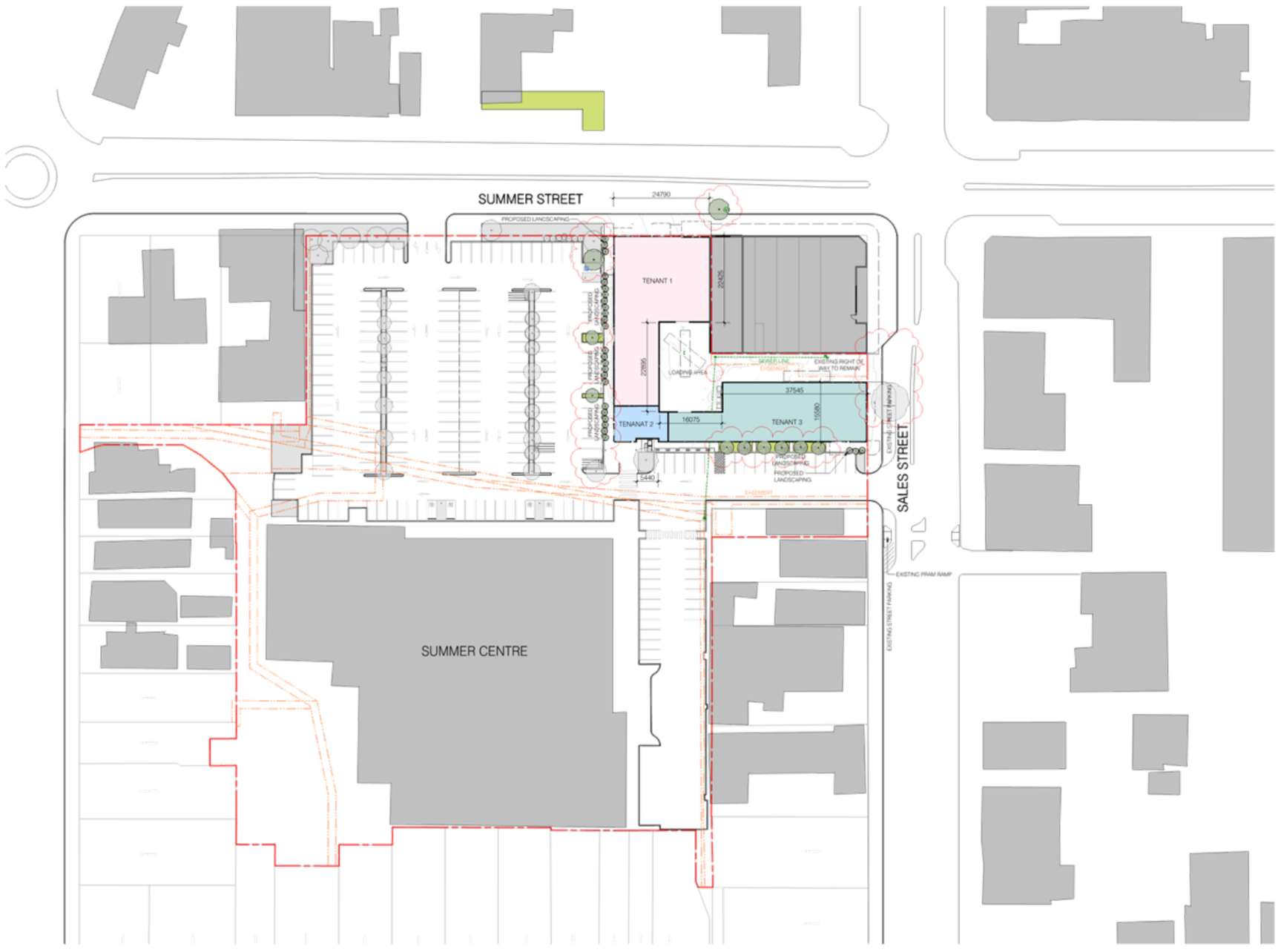
EXISTING SITE PLAN
DEVELOPMENT APPLICATION
2024-325
DA20
R07
1 : 200
MD
BVI



ORANGE - RETAIL DEVELOPMENT
86-102 SUMMER STREET, ORANGE, NSW 2800

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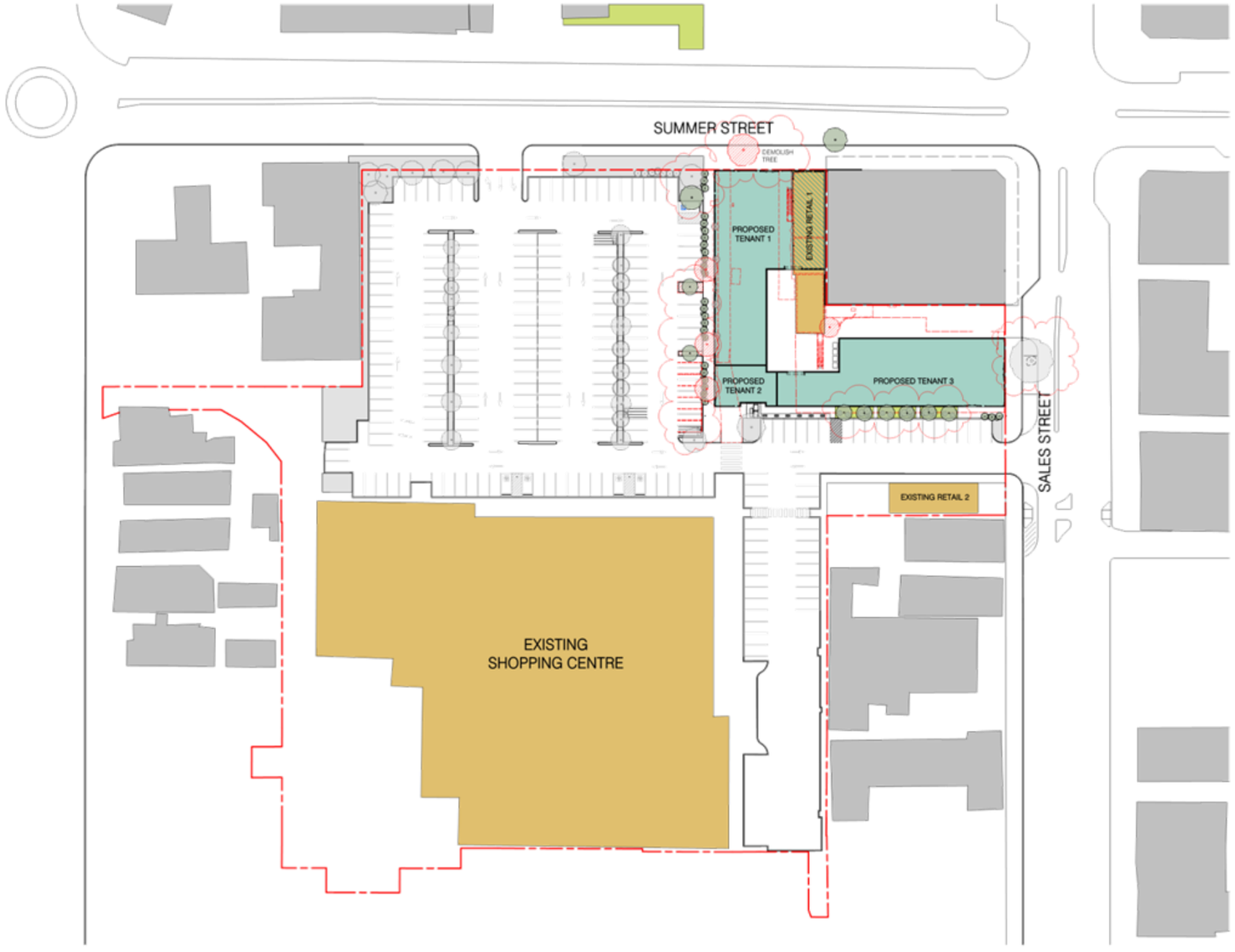
PROPOSED SITE PLAN
DEVELOPMENT APPLICATION

project 2024-325 | drawing no. DA21 | issue R08
scale @ A3 1 : 500 | designed MD | checked BVI



GROSS FLOOR AREA (GFA) ANALYSIS SCHEDULE

EXISTING SHOPPING CENTRE = 5006 m²
EXISTING RETAIL 1 = 260 m²
EXISTING RETAIL 3 = 135 m²
TOTAL = 5401 m²

OVERLAPPING EXISTING / PROPOSED AREA = 106 m²

PROPOSED TENANT 1 = 800 m²
PROPOSED TENANT 2 = 120 m²
PROPOSED TENANT 3 = 678 m²
TOTAL = 1598 m²

NOTE:
ALL AREAS HAVE BEEN CALCULATED USING THE SAME APPROACH I.e. EXCLUDING PLANT ROOMS, LOADING DOCKS / AREAS AND ANY OTHER NON-GFA COMPONENTS.

ALL EXISTING AREAS ARE SUBJECT TO MINOR DISCREPANCIES RESULTING FROM UNSURVEYED OR UNDETERMINED AREAS.

5401 (EXISTING TOTAL) - 260 (EXISTING RETAIL 1) + 1598 (PROPOSED)

TOTAL NEW GFA = 6739 m²

NET CHANGE IN GFA = 6739 - 5401 = +1338 m²

TOTAL SITE AREA = 21090 m²

PERCENTAGE = 32%

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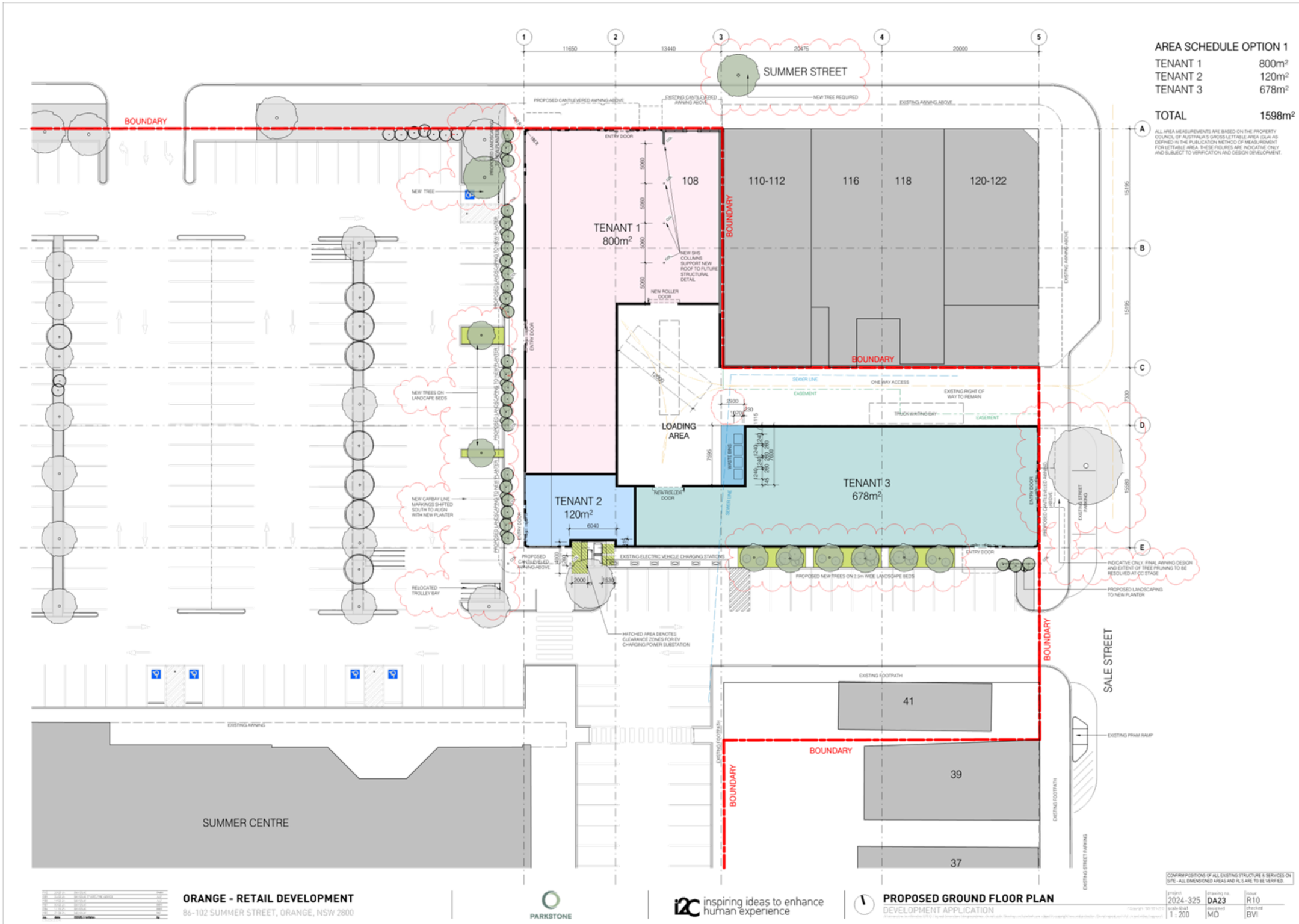
GFA ANALYSIS PLAN
DEVELOPMENT APPLICATION

project 2024-325 | drawing no. DA22 | issue R07
scale @ A1 1 : 500 | designed MD | checked BVI


AREA SCHEDULE OPTION 1
TENANT 1 800m²
TENANT 2 120m²
TENANT 3 678m²
TOTAL 1598m²
ALL AREA MEASUREMENTS ARE BASED ON THE PROPERTY COUNCIL OF AUSTRALIA'S GROSS LETTABLE AREA (GLA) AS DEFINED IN THE PUBLICATION METHOD OF MEASUREMENT FOR LETTABLE AREA. THESE FIGURES ARE INDICATIVE ONLY AND SUBJECT TO VERIFICATION AND DESIGN DEVELOPMENT.
SUMMER STREET
BOUNDARY
108
110-112
116
118
120-122
TENANT 1
800m²
TENANT 2
120m²
TENANT 3
678m²
LOADING AREA
NEW SHS COLUMNS SUPPORT NEW ROOF TO FUTURE STRUCTURAL DETAIL
NEW ROLLER DOOR
ENTRY DOOR
SEWER LINE EASEMENT
ONE WAY ACCESS
EXISTING RIGHT OF WAY TO REMAIN
TRUCK WAITING BAY
EASEMENT
NEW TREE
NEW TREES ON LANDCAPE BEDS
NEW CARBAY LINE MARKINGS SHIFTED SOUTH TO ALIGN WITH NEW PLANTER
RELOCATED TROLLEY BAY
PROPOSED CANTILEVERED AWNING ABOVE
EXISTING CANTILEVERED AWNING ABOVE
NEW TREE REQUIRED
EXISTING AWNING ABOVE
EXISTING ELECTRIC VEHICLE CHARGING STATIONS
PROPOSED NEW TREES ON 2.5m WIDE LANDSCAPE BEDS
HATCHED AREA DENOTES CLEARANCE ZONES FOR EV CHARGING POWER SUBSTATION
INDICATIVE ONLY. FINAL AWNING DESIGN AND EXTENT OF TREE PRUNING TO BE RESOLVED AT CC STAGE
PROPOSED LANDSCAPING TO NEW PLANTER
EXISTING STREET PARKING
SALE STREET
EXISTING FOOTPATH
EXISTING PRAM RAMP
41
39
37
SUMMER CENTRE
EXISTING AWNING
ORANGE - RETAIL DEVELOPMENT
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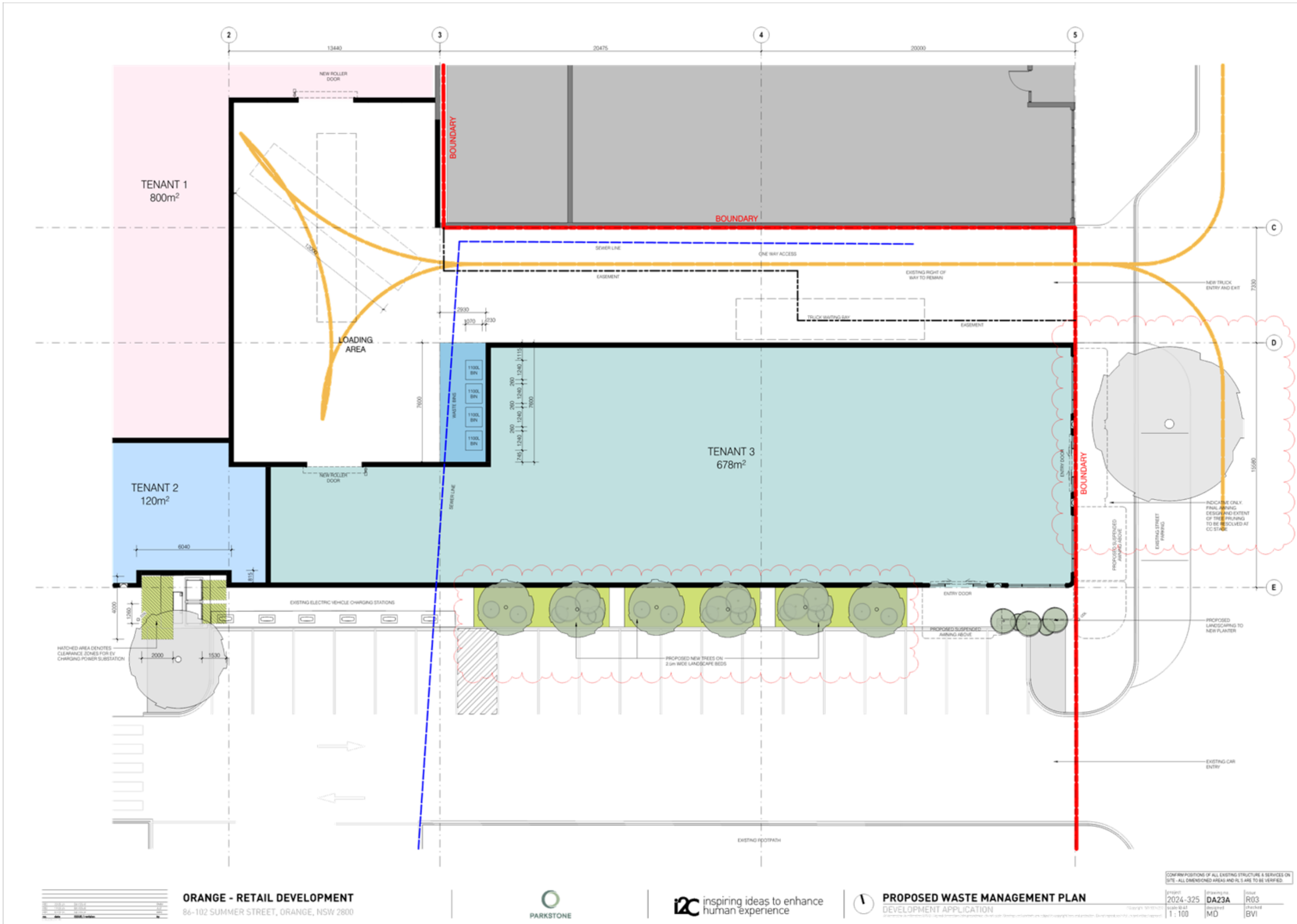
PROPOSED GROUND FLOOR PLAN
DEVELOPMENT APPLICATION
CONFIRM POSITIONS OF ALL EXISTING STRUCTURE & SERVICES ON SITE - ALL DIMENSIONED AREAS AND RLS ARE TO BE VERIFIED
2024-325
DA23
R10
1 : 200
MD
BVI


TENANT 1
800m²
TENANT 2
120m²
TENANT 3
678m²
BOUNDARY
BOUNDARY
BOUNDARY
LOADING AREA
SEWER LINE
ONE WAY ACCESS
EASEMENT
EXISTING RIGHT OF WAY TO REMAIN
TRUCK WAITING BAY
EASEMENT
NEW TRUCK ENTRY AND EXIT
NEW ROLLER DOOR
NEW ROLLER DOOR
WASTE BINS
1100L BIN
1100L BIN
1100L BIN
1100L BIN
SEWER LINE
EXISTING ELECTRIC VEHICLE CHARGING STATIONS
HATCHED AREA DENOTES CLEARANCE ZONES FOR EV CHARGING POWER SUBSTATION
PROPOSED NEW TREES ON 2.0m WIDE LANDSCAPE BEDS
ENTRY DOOR
PROPOSED SUSPENDED AWNING ABOVE
EXISTING STREET PARKING
INDICATIVE ONLY. FINAL AWNING DESIGN AND EXTENT OF TREE PRUNING TO BE RESOLVED AT CC STAGE
PROPOSED LANDSCAPING TO NEW PLANTER
EXISTING CAR ENTRY
EXISTING FOOTPATH
2
3
4
5
C
D
E
13440
20475
20000
6040
2930
1070
230
2000
1530
7600
7330
15080
ORANGE - RETAIL DEVELOPMENT
86-102 SUMMER STREET, ORANGE, NSW 2800
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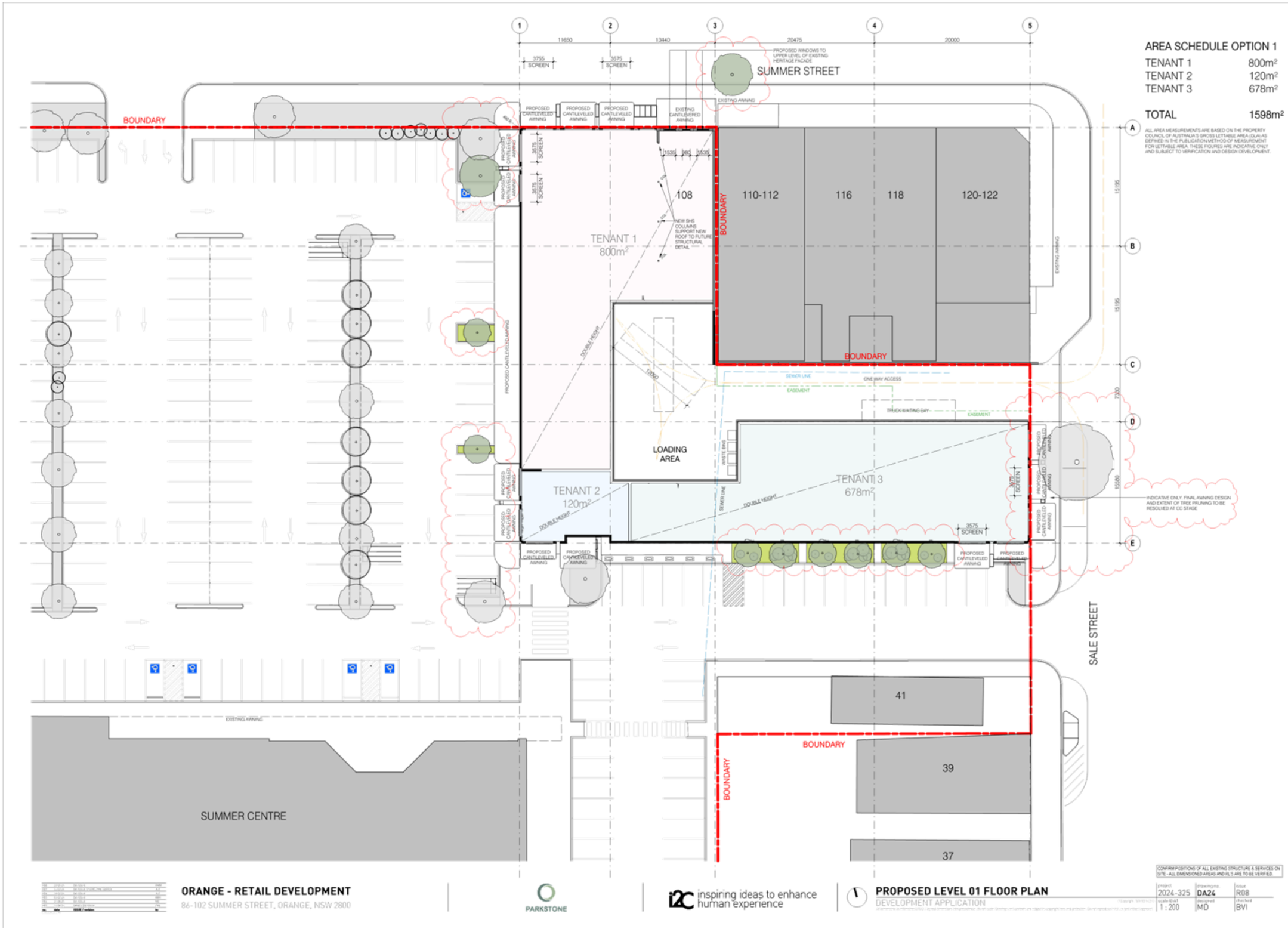
PROPOSED WASTE MANAGEMENT PLAN
DEVELOPMENT APPLICATION
CONFIRM POSITIONS OF ALL EXISTING STRUCTURE & SERVICES ON SITE - ALL DIMENSIONED AREAS AND RLS ARE TO BE VERIFIED.
project 2024-325
drawing no DA23A
issue R03
scale @ a1 1 : 100
designed MD
checked BVI


AREA SCHEDULE OPTION 1
TENANT 1 800m²
TENANT 2 120m²
TENANT 3 678m²
TOTAL 1598m²
ALL AREA MEASUREMENTS ARE BASED ON THE PROPERTY COUNCIL OF AUSTRALIA'S GROSS LETTABLE AREA (GLA) AS DEFINED IN THE PUBLICATION METHOD OF MEASUREMENT FOR LETTABLE AREA. THESE FIGURES ARE INDICATIVE ONLY AND SUBJECT TO VERIFICATION AND DESIGN DEVELOPMENT.
SUMMER STREET
SALE STREET
BOUNDARY
TENANT 1
800m²
TENANT 2
120m²
TENANT 3
678m²
LOADING AREA
108
110-112
116
118
120-122
41
39
37
SUMMER CENTRE
PROPOSED WINDOWS TO UPPER LEVEL OF EXISTING HERITAGE FACADE
EXISTING AWNING
PROPOSED CANTILEVERED AWNING
EXISTING CANTILEVERED AWNING
3575 SCREEN
NEW SHS COLUMNS SUPPORT NEW ROOF TO FUTURE STRUCTURAL DETAIL
DOUBLE HEIGHT
SEWER LINE
EASEMENT
ONE WAY ACCESS
TRUCK WAITING BAY
INDICATIVE ONLY. FINAL AWNING DESIGN AND EXTENT OF TREE PRUNING TO BE RESOLVED AT CC STAGE
CONFIRM POSITIONS OF ALL EXISTING STRUCTURE & SERVICES ON SITE - ALL DIMENSIONED AREAS AND RL'S ARE TO BE VERIFIED.
ORANGE - RETAIL DEVELOPMENT
86-102 SUMMER STREET, ORANGE, NSW 2800
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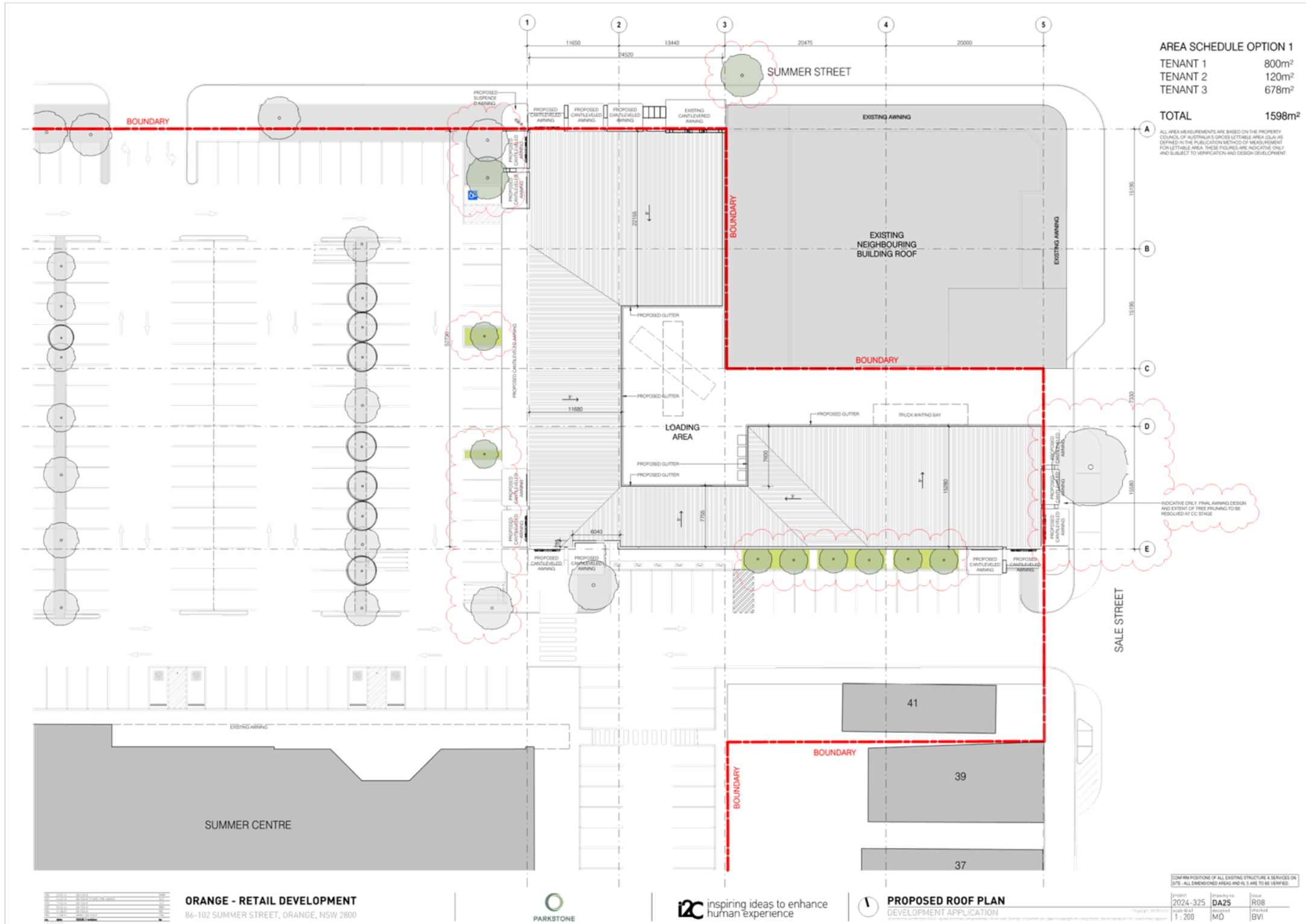
PROPOSED LEVEL 01 FLOOR PLAN
DEVELOPMENT APPLICATION
project 2024-325
drawing no. DA24
issue R08
scale @ A1 1 : 200
designed MD
checked BVI


AREA SCHEDULE OPTION 1
TENANT 1 800m²
TENANT 2 120m²
TENANT 3 678m²
TOTAL 1598m²
ALL AREA MEASUREMENTS ARE BASED ON THE PROPERTY COUNCIL OF AUSTRALIA'S GROSS LETTABLE AREA (GLA) AS DEFINED IN THE PUBLICATION METHOD OF MEASUREMENT FOR LETTABLE AREA. THESE FIGURES ARE INDICATIVE ONLY AND SUBJECT TO VERIFICATION AND DESIGN DEVELOPMENT.
SUMMER STREET
SALE STREET
BOUNDARY
EXISTING NEIGHBOURING BUILDING ROOF
EXISTING AWNING
LOADING AREA
PROPOSED GUTTER
TRUCK WAITING BAY
PROPOSED CANTILEVERED AWNING
EXISTING CANTILEVERED AWNING
PROPOSED SUSPENDED AWNING
INDICATIVE ONLY. FINAL AWNING DESIGN AND EXTENT OF TREE PRUNING TO BE RESOLVED AT CC STAGE
SUMMER CENTRE
41
39
37
ORANGE - RETAIL DEVELOPMENT
86-102 SUMMER STREET, ORANGE, NSW 2800
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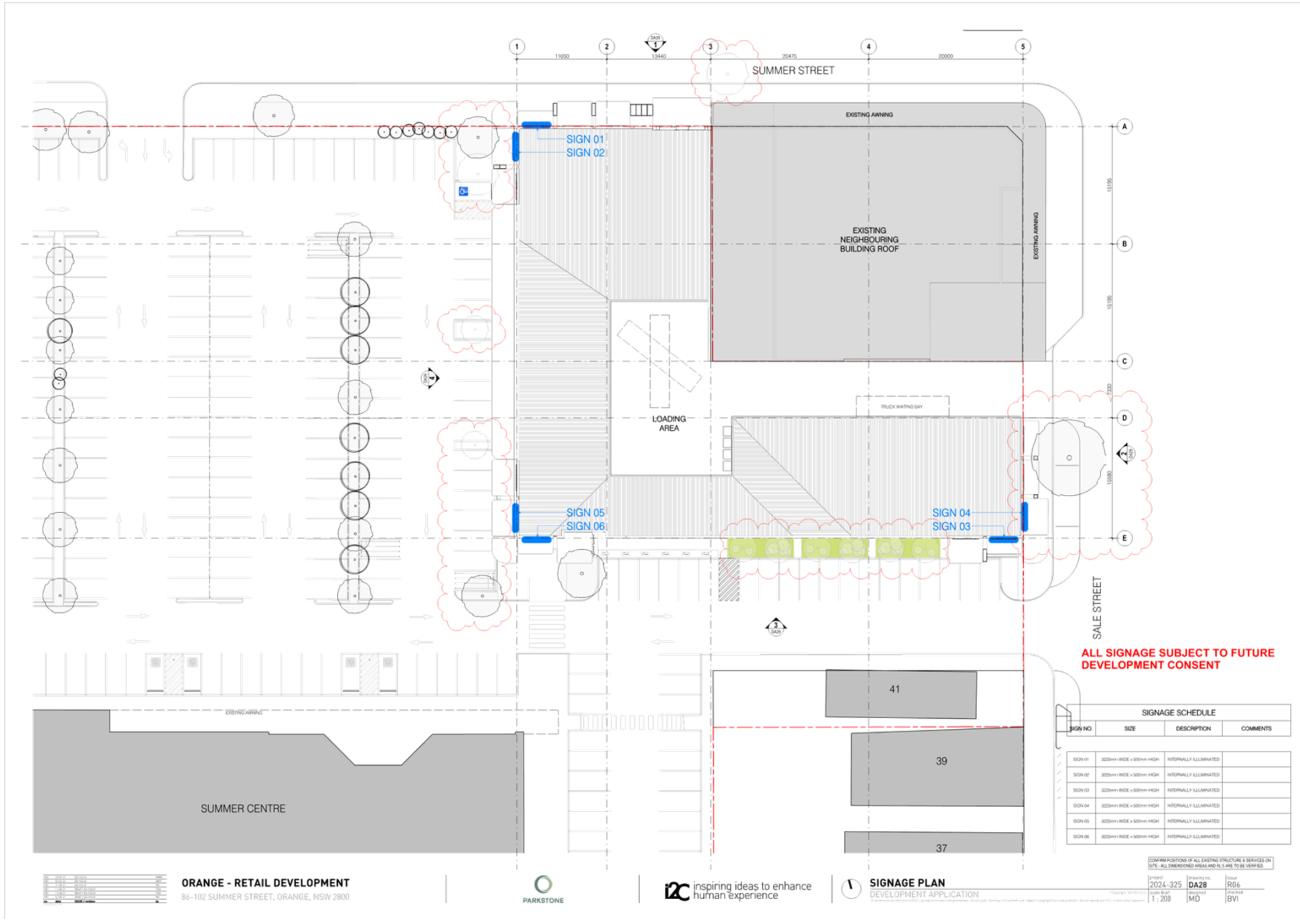
PROPOSED ROOF PLAN
DEVELOPMENT APPLICATION
CONFIRM POSITIONS OF ALL EXISTING STRUCTURE & SERVICES ON SITE - ALL DIMENSIONED AREAS AND RLS ARE TO BE VERIFIED.
project 2024-325
drawing no. DA25
issue R08
scale @ A1 1 : 200
designed MD
checked BVI


SUMMER STREET
EXISTING AWNING
SIGN 01
SIGN 02
EXISTING NEIGHBOURING BUILDING ROOF
EXISTING AWNING
LOADING AREA
TRUCK WAITING BAY
SIGN 05
SIGN 06
SIGN 04
SIGN 03
SALE STREET
ALL SIGNAGE SUBJECT TO FUTURE DEVELOPMENT CONSENT
SUMMER CENTRE
41
39
37
SIGNAGE SCHEDULE
SIGN NO.
SIZE
DESCRIPTION
COMMENTS
SIGN 01
SIGN 02
SIGN 03
SIGN 04
SIGN 05
SIGN 06
3225mm WIDE x 500mm HIGH
INTERNALLY ILLUMINATED
ORANGE - RETAIL DEVELOPMENT
86-102 SUMMER STREET, ORANGE, NSW 2800
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SIGNAGE PLAN
DEVELOPMENT APPLICATION
2024-325
DA28
R06
1 : 200
MD
BVI



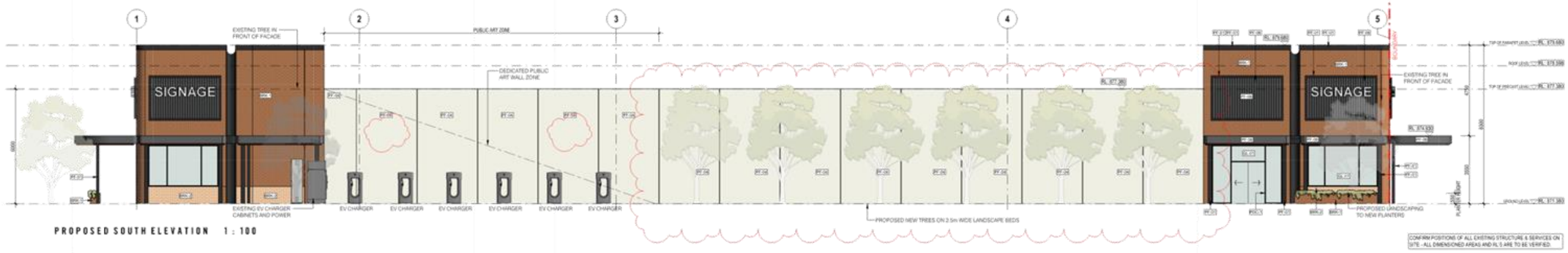
PROPOSED NORTH ELEVATION 1 : 100



PROPOSED EAST ELEVATION 1 : 100



PROPOSED WEST ELEVATION 1 : 100



PROPOSED SOUTH ELEVATION 1 : 100



FINISHES SCHEDULE

BRK-1	BOWRAL IN GERTRUDIS BROWN	
BRK-2	SUBWAY TILE	
GL-01	CLEAR GLASS	
PDC-1	POWDERCOAT FINISH - BLACK	
PF-01	PAINT FINISH - DARK GREY	
PF-02	PAINT FINISH - DARK BROWN X65	
PF-03	PAINT FINISH - CREAM Y34	
PF-04	PAINT FINISH - WHITE N14	
PF-05	PAINT FINISH - PASTEL GREEN	
PF-06	PAINT FINISH - BASALT	

CONFIRM POSITIONS OF ALL EXISTING STRUCTURE & SERVICES ON SITE - ALL DIMENSIONED AREAS AND RL'S ARE TO BE VERIFIED.

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PROPOSED ELEVATIONS
DEVELOPMENT APPLICATION

project	drawing no.	issue
2024-325	DA29	R10
scale @ A1	designed	checked
As indicated	MD	BVI



NORTH ELEVATION SIGNAGE 1 : 50



WEST ELEVATION SIGNAGE 1 : 50



KEY PLAN

SIGNAGE SCHEDULE			
SIGN NO.	SIZE	DESCRIPTION	COMMENTS
SIGN 01	3225mm WIDE x 1500mm HIGH	INTERNALLY ILLUMINATED	
SIGN 02	3225mm WIDE x 1500mm HIGH	INTERNALLY ILLUMINATED	
SIGN 03	3225mm WIDE x 1500mm HIGH	INTERNALLY ILLUMINATED	
SIGN 04	3225mm WIDE x 1500mm HIGH	INTERNALLY ILLUMINATED	
SIGN 05	3225mm WIDE x 1500mm HIGH	INTERNALLY ILLUMINATED	
SIGN 06	3225mm WIDE x 1500mm HIGH	INTERNALLY ILLUMINATED	

ALL SIGNAGE SUBJECT TO FUTURE DEVELOPMENT CONSENT



SOUTH ELEVATION SIGNAGE 1 : 50



EAST ELEVATION SIGNAGE 1 : 50

CONFIRM POSITIONS OF ALL EXISTING STRUCTURE & SERVICES ON SITE - ALL DIMENSIONED AREAS AND RL'S ARE TO BE VERIFIED.

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SIGNAGE ELEVATIONS
DEVELOPMENT APPLICATION

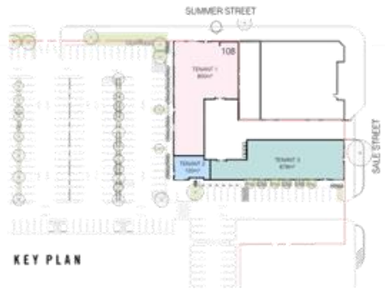
project	drawing no.	issue
2024-325	DA31	R06
scale @ A1	designed	checked
As indicated	MD	BVI



EXISTING SUMMER STREET ELEVATION 1 : 200



PROPOSED SUMMER STREET ELEVATION 1 : 200



FINISHES SCHEDULE

BRK-1	BOWRAL 76 GERTRUDIS BROWN	
BRK-2	SUBWAY TILE	
GL-01	CLEAR GLASS	
PDC-1	POWDERCOAT FINISH - BLACK	
PF-01	PAINT FINISH - DARK GREY	
PF-02	PAINT FINISH - DARK BROWN X55	
PF-03	PAINT FINISH - CREAM Y34	
PF-04	PAINT FINISH - WHITE N14	
PF-05	PAINT FINISH - PASTEL GREEN	
PF-06	PAINT FINISH - BASALT	

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STREETSCAPE ELEVATION
DEVELOPMENT APPLICATION

CONFIRM POSITIONS OF ALL EXISTING STRUCTURE & SERVICES ON SITE - ALL DIMENSIONED AREAS AND R.L'S ARE TO BE VERIFIED.

project	drawing no.	issue
2024-325	DA32	R06
scale @ A1	designed	checked
As indicated	TBA	BVI

MATERIALITY

TONALITY:

064, 065, 065

074, 053, 047

085, 087, 087

237, 223, 184

202, 216, 177

241, 242, 232

MATERIALITY:



Bowral Gertrudis Brown

Accent Paint Finish



Black Powder Coat

Heritage Accent Paint Finish



Subway Tile

Heritage Accent Paint Finish













ORANGE - RETAIL DEVELOPMENT
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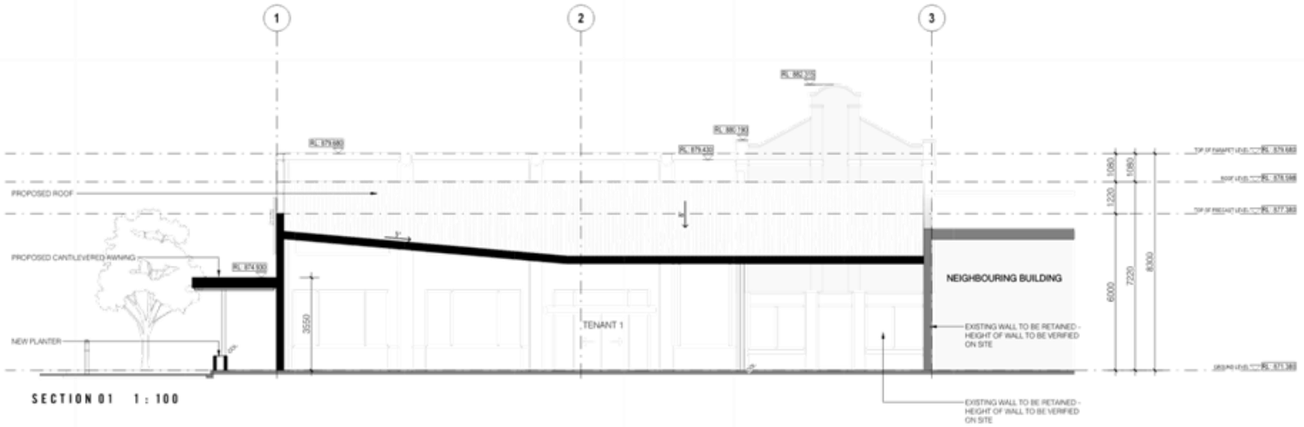
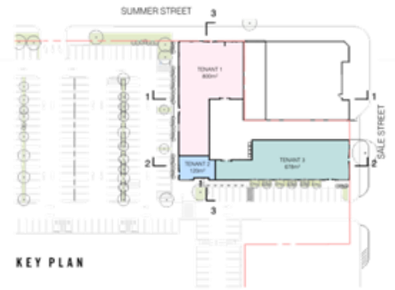
MATERIALITY
DEVELOPMENT APPLICATION

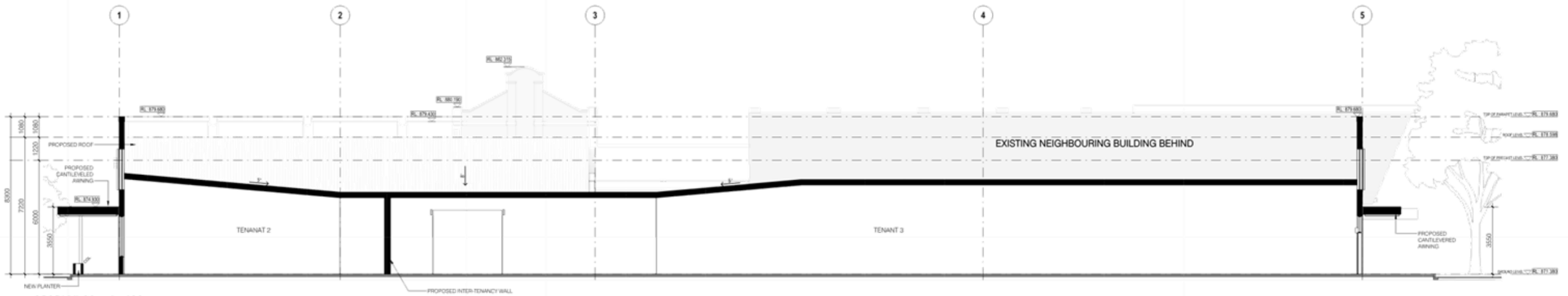
project 2024-325 | drawing no. DA33 | issue R07
scale @ A1 1 : 1 | designed TBA | checked BVI



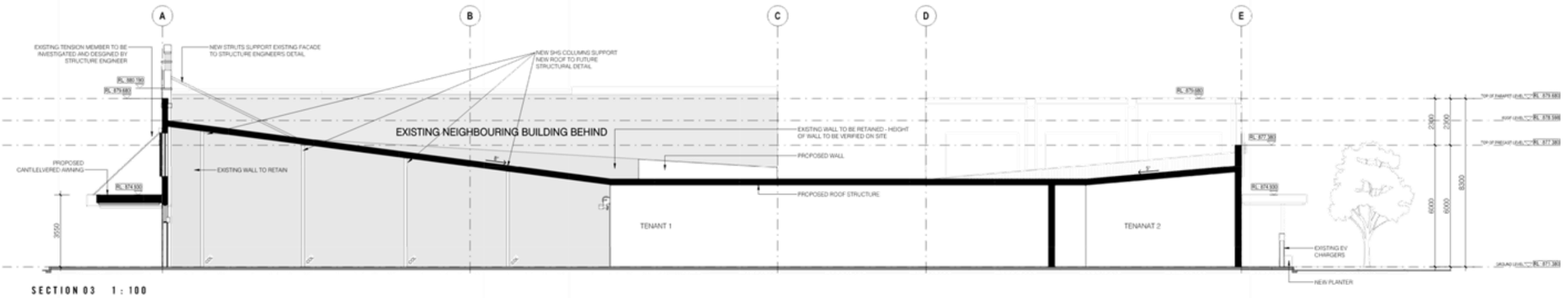
SECTION 01 1 : 100



KEY PLAN



SECTION 02 1 : 100



SECTION 03 1 : 100

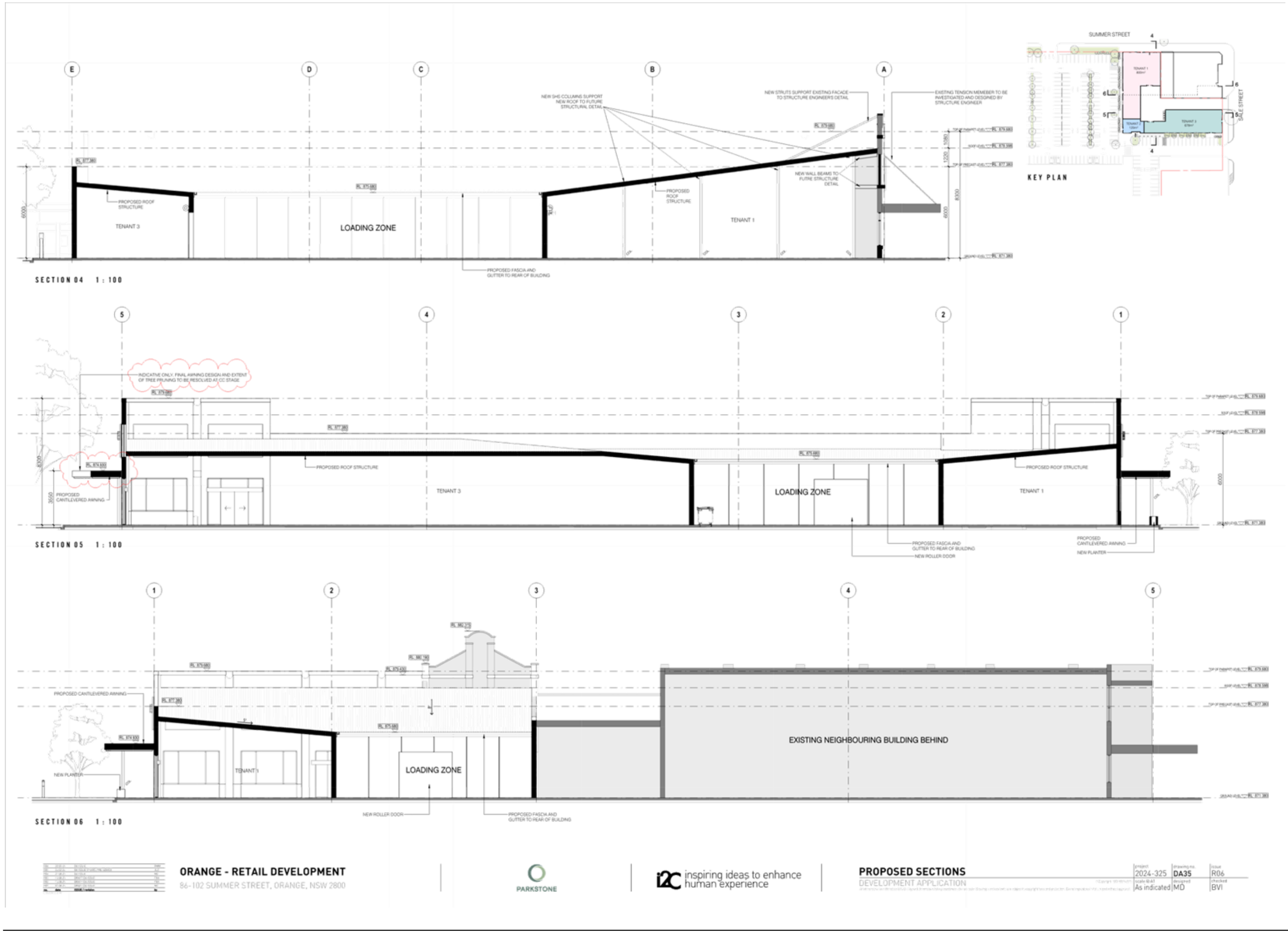
ORANGE - RETAIL DEVELOPMENT
86-102 SUMMER STREET, ORANGE, NSW 2800

PARKSTONE

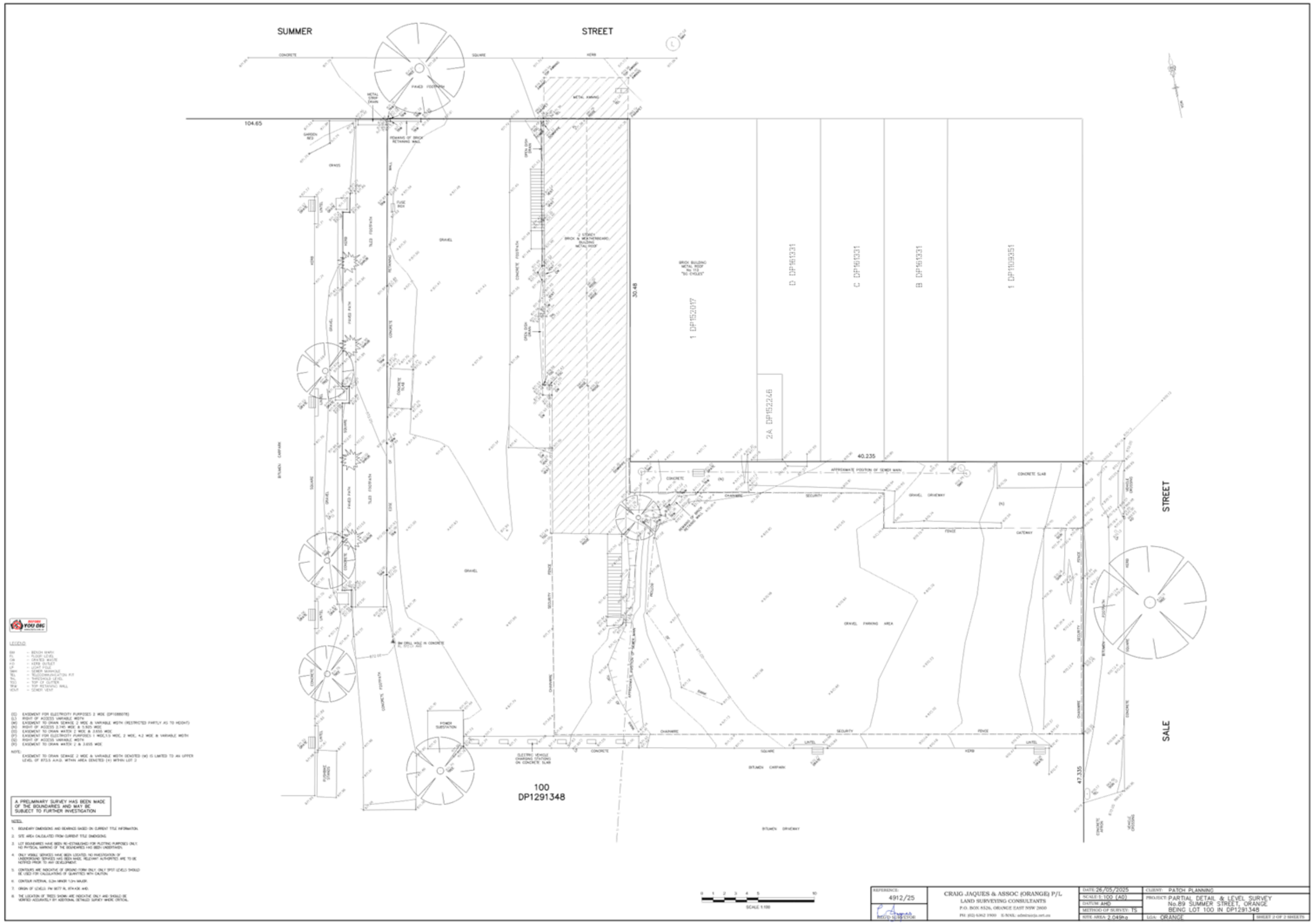
i2c inspiring ideas to enhance human experience

PROPOSED SECTIONS
DEVELOPMENT APPLICATION

project 2024-325 | drawing no. DA34 | issue R05
scale @ A1 As indicated | designed MD | checked BVI


E
D
C
B
A
NEW SHS COLUMNS SUPPORT NEW ROOF TO FUTURE STRUCTURAL DETAIL
NEW STRUTS SUPPORT EXISTING FACADE TO STRUCTURE ENGINEER'S DETAIL
EXISTING TENSION MEMEBER TO BE INVESTIGATED AND DESIGNED BY STRUCTURE ENGINEER
PROPOSED ROOF STRUCTURE
TENANT 3
LOADING ZONE
TENANT 1
NEW WALL BEAMS TO FUTRE STRUCTURE DETAIL
PROPOSED FASCIA AND GUTTER TO REAR OF BUILDING
SECTION 04 1 : 100
SUMMER STREET
SALE STREET
KEY PLAN
5
4
3
2
1
INDICATIVE ONLY. FINAL AWNING DESIGN AND EXTENT OF TREE PRUNING TO BE RESOLVED AT CC STAGE
PROPOSED CANTILEVERED AWNING
NEW PLANTER
NEW ROLLER DOOR
EXISTING NEIGHBOURING BUILDING BEHIND
SECTION 05 1 : 100
SECTION 06 1 : 100
ORANGE - RETAIL DEVELOPMENT
86-102 SUMMER STREET, ORANGE, NSW 2800
PARKSTONE
inspiring ideas to enhance human experience
PROPOSED SECTIONS
DEVELOPMENT APPLICATION
2024-325
DA35
R06
As indicated
MD
BVI


SUMMER STREET
STREET
HILL
SALE
KITE STREET
SEE SHEET 2
100
DP1291348
A DP1526516
B DP1526516
1 DP874409
2 DP1168550
10 DP1255039
A DP160217
B DP160217
1 DP783132
A DP37213
B DP37213
11 DP1255039
100 DP1107170
1 DP719379
A DP1543606
10 DP1140597
53 DP854681
101 DP1201348
1 DP797780
F DP37213
G DP37213
H DP37213
1B DP1086605
1 DP197749
2 DP197749
1 DP1061533
19 SEC 19 DP758837
1 DP1187643
1 DP770636
1 DP597245
1 DP1029465
1 DP85339
30 DP1023080
A DP154189
B DP154189
1 DP1029351
1 DP1061331
B DP161331
C DP161331
D DP161331
2A DP1522246
1 DP526197
A PRELIMINARY SURVEY HAS BEEN MADE OF THE BOUNDARIES, AND MAY BE SUBJECT TO FURTHER INVESTIGATION
SCALE 1:300
REFERENCE: 4912/25
CRAIG JAQUES & ASSOC (ORANGE) P/L
LAND SURVEYING CONSULTANTS
P.O. BOX 5526, ORANGE EAST NSW 2800
REGD SURVEYOR
DATE: 26/05/2025
SCALE 1:300 (A0)
DATUM: AHD
METHOD OF SURVEY: TS
SITE AREA: 2.049ha
CLIENT: PATCH PLANNING
PROJECT: PARTIAL DETAIL & LEVEL SURVEY
No.89 SUMMER STREET, ORANGE
BEING LOT 100 IN DP1291348
LGA: ORANGE
SHEET 1 OF 2 SHEETS


SUMMER STREET
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STREET
SALE
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DP1291348
1 DP1152617
2A DP152246
D DP951331
C DP951331
B DP951331
1 DP1109251
GRAVEL PARKING AREA
GRAVEL DRIVEWAY
BITUMEN DRIVEWAY
BITUMEN CARPARK
POWER SUBSTATION
ELECTRIC VEHICLE CHARGING STATIONS ON CONCRETE SLAB
A PRELIMINARY SURVEY HAS BEEN MADE OF THE BOUNDARIES AND MAY BE SUBJECT TO FURTHER INVESTIGATION
SCALE 1:100
4912/25
CRAIG JAQUES & ASSOC (ORANGE) P/L
LAND SURVEYING CONSULTANTS
DATE: 26/05/2025
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SITE AREA: 2.049ha
CLIENT: PATCH PLANNING
PROJECT: PARTIAL DETAIL & LEVEL SURVEY
No.89 SUMMER STREET, ORANGE
BEING LOT 100 IN DP1291348
LGA: ORANGE
SHEET 2 OF 2 SHEETS

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Structural Engineering Report

Client: Patch Planning

Site Address: 108 Summer Street Orange NSW 2800

23 February 2026

Our Reference: 50847-SR01_B

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1300 BARNSON (1300 227 676)
generalenquiry@barnson.com.au
abn. 43 088 342 625

to.
Patch Planning
Attn: Sam Basha
30-32 Carrington Street
Sydney NSW 2000

date.
23.02.2026

reference.
50847-SR01_B

Dear Sam,

Re: 108 Summer Street Orange NSW 2800
Structural Engineering Investigation Report

As requested, Phillip Greuter a Structural Engineer with Barnson inspected the abovementioned property on Monday, 16 February 2026. The inspection was carried out to provide a structural assessment on the property and advise suitable structural rectifications. See attached our report.

If you have any further enquiries regarding this matter, please contact the undersigned.

Yours faithfully
BARNSON PTY LTD

[redacted]

Phillip Greuter
BE(Hons) MIEAust
Structural Engineer

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DISCLAIMER

This report has been prepared solely for Patch Planning in accordance with the scope provided by the client and for the purpose(s) as outlined throughout this report.

Barnson Pty Ltd accepts no liability or responsibility for or in respect of any use or reliance upon this report and its supporting material by anyone other than the client.

Project Name:	Structural Engineering Investigation Report for 108 Summer Street Orange NSW 2800
Client:	Patch Planning
Project Number:	50847
Report Reference:	50847-SR01_B
Date:	23 February 2026

Prepared by:	Reviewed by:
[redacted]	[redacted]
Phillip Greuter BE(Hons) MIEAust Structural Engineer	Jim Saran BE ME MIEAust CPEng NER Structural Engineering Manager

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Contents

1. Introduction 6
1.1. Background 6
1.2. Structure 6
2. Structural Inspection 8
2.1. Brickwork Façade and return wall 8
2.2. Front Awning 8
3. Recommendations for existing façade and Awning 9
3.1. Brickwork Façade and Return 9
3.2. Awning 9
4. Conclusion 10

List of Figures

Figure 1: Site Plan (Courtesy of Nearmaps) 7
Figure 2: Western Elevation 12
Figure 3: Northern Elevation 12
Figure 4: Western Elevation - Portion of side wall near bike front tyre propose to be retained as well as front Façade and awning as per Architectural Drawings 13
Figure 5: Northwestern Corner – Tiles removed from lower section of wall. Mortar missing between brickwork and damage to eastern corner 13
Figure 6: Damage as detailed above from closer view 14
Figure 7: Northern View of Eastern Boundary – Approximately 250mm gap to adjacent building 14
Figure 8: Awning – Structural Members behind cladding not visible to inspect. Facia board and ceiling sheeting display signs of age-related deterioration. 15
Figure 9: Awning – Support of awning structure by three tension rods of approximately 40mm square solid steel bar with turnbuckle. 15
Figure 10: Awning Fixings – Solid Bar fixed to brickwork Façade, Fixing to brickwork unknown. 16
Figure 11: Awning Fixings – Three fixings shown into front Façade brickwork. Capping on Western Column is broken and has plant matter present. 16
Figure 12 – Western Side – Brickwork supported on suspected strip footing of unknown depth or construction 17

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Appendices

APPENDIX A Photographs taken during inspection on Monday 16th February 2026..... 11

APPENDIX B High Level Methodology and Concept Sketch for Support of Existing Brick Façade During Demolition and Construction 18

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1. INTRODUCTION

Patch Planning have requested an inspection is carried out to provide a structural assessment on the front brick façade and awning for retention for a proposed retail development. The request also included a high-level structural methodology and sketch of how to retain the façade and awning during demolition and new construction works.

The inspection was conducted by the writer of this report, Mr Phillip Greuter, a Structural Engineer with Barnson Pty Ltd, on Monday, 16 February 2026. The inspection was completed from the street with no access within the building envelope.

This report details the structural condition of the existing brickwork façade and awning and provides recommendation on its retention.

1.1. Background

The below relevant history and background information was obtained via a desktop search:

- According to the City of Orange Heritage manual, the summer street CBD consists of some shopfronts constructed between 1870 to 1920. While there is no specific reference to 108 Summer Street it is estimated that its construction is in the later stages of the above range.

1.2. Structure

- The Façade at 108 Summer Street is constructed with 4 main engaged brick columns with what appears to be double brickwork or thicker between these columns.
- The brick column on the western side of the façade was measured to be 450-470mm square.
- The western elevation reveals the brick walls are supported by a suspected concrete or masonry strip footing.
- Based upon the Architectural drawings provided the overall height of the Façade from ground level is 10.935m

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- The existing cantilevered awning is supported by three solid square tension rods approximately 40mm x 40mm. The structural members within the awning were not able to be inspected due to the cladding being in place. The awning support rods were noted to be fixed to the existing brick columns on the outside and within two columns in the centre.

A site plan from Nearmaps of the site is below:



Figure 1: Site Plan (Courtesy of Nearmaps)

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2. STRUCTURAL INSPECTION

Attached in APPENDIX A are photographs and descriptions of that noted during the inspection.

A summary of our finding from the site inspection are below:

2.1. Brickwork Façade and return wall

The brickwork Façade displayed signs of age-related deterioration and a lack of maintenance including the following defects:

- Peeling paint.
- Tiles falling off the western brick column.
- Missing brickwork mortar and damaged brickwork on the western brick column.
- Damaged column capping on the western column at the top wit plant matter present.
- Downpipe missing a section on the western side.
- No damp proof barrier to prevent rising damp present due to age.
- Façade brickwork is likely laterally supported by the first-floor framing and by the roof framing. The existing structural arrangement for lateral support will need to be replaced in the proposed structure with details to be finalised at the Construction Certificate Stage.

2.2. Front Awning

The front awning structural members or connections behind the sheeting were not visible to inspect. The following details are provided for what was visible at the time of inspection.

- Awning was noted to be supported by solid square steel section tension rods of approximately 40mm square. These rods had turnbuckles installed for adjustment. The top side of the tension rods were fixed into the brickwork with unknown fixing details.
- The timber members visible on the facia and the sides of the ceiling cladding, displayed signs of deterioration due to exposure to the environment and a lack of protective paint coatings.
- The ceiling cladding displayed signs of age-related deterioration including its fixings.

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3. RECOMMENDATIONS FOR EXISTING FAÇADE AND AWNING

Below are our findings and recommendations on the existing structural condition of the façade and awning for retention in the proposed development.

3.1. Brickwork Façade and Return

Overall, in our opinion the brick façade is in suitable condition for retention with some remediation and maintenance works including the below:

- Repointing of brickwork on the western façade column and replacement of broken brick
- Retiling of brick column where tiles have been removed or removal as advised by heritage consultant.
- Repainting of brick façade upon completion of proposed construction works.
- The existing footings appear to be adequately supporting the brickwork façade. During construction works, underpinning would be recommended prevent differential movement occurring due to exposure to open ground conditions and wetting/ drying of the assumed clay subsoil.
- Temporary support of the brickwork will be required at the first floor and roof level to a structural engineer's design. A high-level concept and sketch have been provided in APPENDIX B of this report.

3.2. Awning

Furter investigation would be required with removal of the existing ceiling cladding, to inspect the structural members and connection of tension rods. Timber members and sheeting shall be replaced as necessary due to current damage and to prevent future weathering or water ingress.

Design Concerns

- The existing design of the awning considers tension only members to support the weight of the cantilevered structure, which is common for this age of construction. Current design methodologies must include the allowance for wind uplift forces in accordance with AS1170.2-2021. These uplift forces would induce compressive forces into the tension only members should the weight of the awning be less than the design uplift. The existing estimated 40mm solid square bar would have some capacity in compression, however it is thought that this may not be sufficient. It is recommended that this is investigated at the Construction Certificate Stage.

- The tension rod connection to the existing brickwork appeared to be in good condition however it is recommended that these connections be extended through the brick columns to fix into the permanent new steel structure behind.

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4. CONCLUSION

Patch Planning have requested a structural inspection and recommendations be provided for the existing brick façade and awning structure at 108 Summer Street Orange NSW prior to proposed works involving its retention. The above report details the findings from the inspection with our recommendations provided.

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APPENDIX A

Photographs taken during inspection on Monday 16th February 2026.



Figure 2: Western Elevation



Figure 3: Northern Elevation

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Figure 4: Western Elevation - Portion of side wall near bike front tyre propose to be retained as well as front Façade and awning as per Architectural Drawings



Figure 5: Northwestern Corner – Tiles removed from lower section of wall. Mortar missing between brickwork and damage to eastern corner

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Figure 6: Damage as detailed above from closer view



Figure 7: Northern View of Eastern Boundary – Approximately 250mm gap to adjacent building

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Figure 8: Awning – Structural Members behind cladding not visible to inspect. Facia board and ceiling sheeting display signs of age-related deterioration.



Figure 9: Awning – Support of awning structure by three tension rods of approximately 40mm square solid steel bar with turnbuckle.

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Figure 10: Awning Fixings – Solid Bar fixed to brickwork Façade, Fixing to brickwork unknown.



Figure 11: Awning Fixings – Three fixings shown into front Façade brickwork. Capping on Western Column is broken and has plant matter present.

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Figure 12 – Western Side – Brickwork supported on suspected strip footing of unknown depth or construction.

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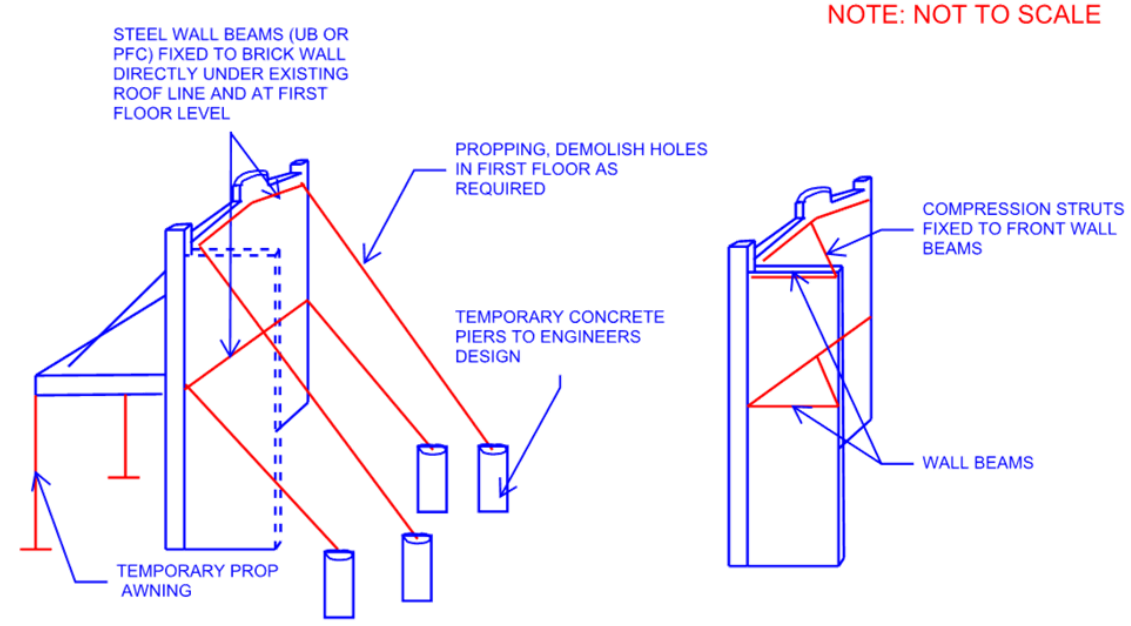
APPENDIX B

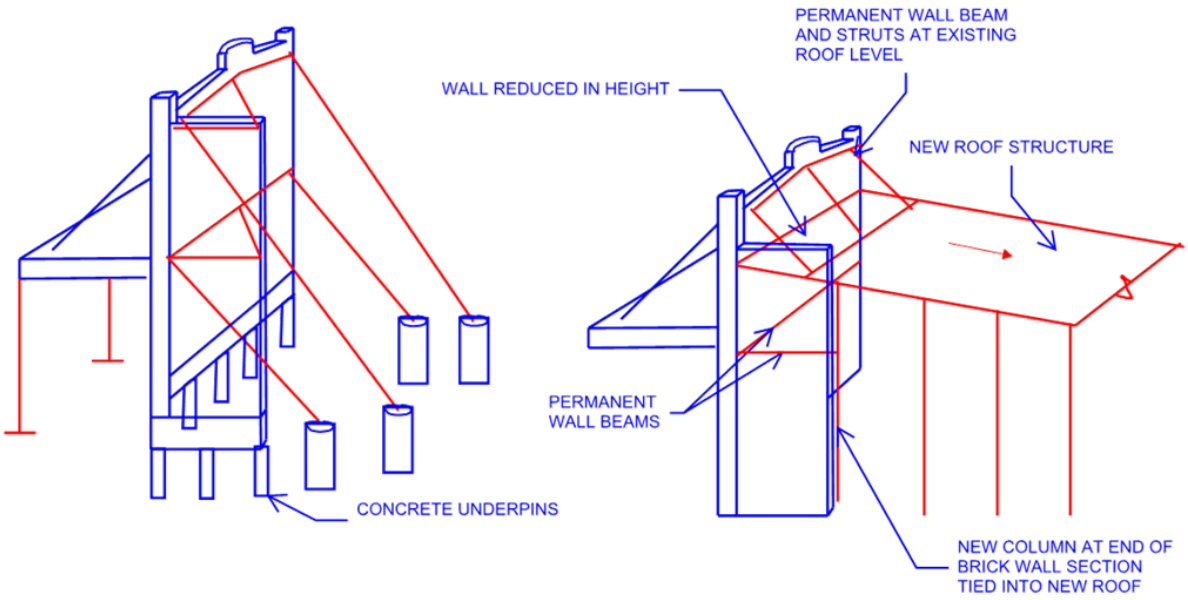
High Level Methodology and Concept Sketch for Support of Existing Brick Façade During Demolition and Construction

CONCEPT ONLY
NOTE: NOT TO SCALE



1. TEMPORARY SUPPORT OF FRONT WALL

2. TEMPORARY SUPPORT OF SIDE WALL PROPPING OR AWNING NOT SHOWN FOR CLARIFTY



3. DEMOLISH BACK OF BUILDING AND UNDERPIN FOOTNGS

4. CONSTRUCT NEW BUILDING AROUND PROPPING AND REMOVE PROPS ONCE PERMANENT SUPPORT IS PROVIDED

ORANGE CITY COUNCIL

NOTICE OF DETERMINATION OF A DEVELOPMENT APPLICATION

Application number	DA 353/2025(1) PAN-565647
Applicant	Patch Planning 7 30-32 CARRINGTON STREET SYDNEY 2000
Description of development	Proposed demolition of an existing building, construction and use of a new building (specialised retail premises and retail premises)
Property	86 SUMMER STREET ORANGE 2800 100/-/DP1291348
Determination	Approved Consent Authority - Council
Date of determination	16/06/26
Date from which the consent operates	16/06/26
Date on which the consent lapses	16/06/31

Under section 4.18(1) of the EP&A Act, notice is given that the above development application has been determined by the granting of consent using the power in section 4.16(1)(a) of the EP&A Act, subject to the conditions specified in this notice.

Reasons for approval

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- The proposed development will reasonably satisfy Local and State planning controls.
- The proposed development will comply with the requirements of State approval authorities.
- Impacts of the proposed development on the natural and built environment will be within acceptable limit, subject to mitigation conditions.
- The proposed development will complement the existing or desired future character of the area.
- The proposed development will be consistent with the Zone objectives and principal development standards.
- The proposed development is permitted in the Zone.
- Utility services are available and adequate.
- Public exhibition of the application was undertaken in accordance with Council's Community Participation Plan or State legislation. Two submissions were received, and mitigation measures have been implemented to address the matters raised.

Right of appeal / review of determination

If you are dissatisfied with this determination:

Request a review

You may request a review of the consent authority's decision under section 8.3(1) of the EP&A Act. The application must be made to the consent authority within 6 months from the date that you received the original determination notice provided that an appeal under section 8.7 of the EP&A Act has not been disposed of by the Court.

Rights to appeal

You have a right under section 8.7 of the EP&A Act to appeal to the Court within 6 months after the date on which the determination appealed against is notified or registered on the NSW planning portal.

The Dictionary at the end of this consent defines words and expressions for the purposes of this determination.

Paul Johnson
Manager - Development Assessments
Person on behalf of the consent authority

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Terms and Reasons for Conditions

Under section 88(1)(c) of the EP&A Regulation, the consent authority must provide the terms of all conditions and reasons for imposing the conditions other than the conditions prescribed under section 4.17(11) of the EP&A Act. The terms of the conditions and reasons are set out below.

General Conditions

1	**Erection of signs**
	1. This section applies to a development consent for development involving building work, subdivision work or demolition work. 2. It is a condition of the development consent that a sign must be erected in a prominent position on a site on which building work, subdivision work or demolition work is being carried out— a. showing the name, address and telephone number of the principal certifier for the work, and b. showing the name of the principal contractor, if any, for the building work and a telephone number on which the principal contractor may be contacted outside working hours, and c. stating that unauthorised entry to the work site is prohibited. 3. The sign must be— a. maintained while the building work, subdivision work or demolition work is being carried out, and b. removed when the work has been completed. 4. This section does not apply in relation to— a. building work, subdivision work or demolition work carried out inside an existing building, if the work does not affect the external walls of the building, or b. Crown building work certified to comply with the *Building Code of Australia* under the Act, Part 6.
	Condition reason: Prescribed condition under section 70 of the Environmental Planning and Assessment Regulation 2021.
2	**Shoring and adequacy of adjoining property**
	1. This section applies to a development consent for development that involves excavation that extends below the level of the base of the footings of a building, structure or work on adjoining land, including a structure or work in a road or rail corridor. 2. It is a condition of the development consent that the person having the benefit of the development consent must, at the person's own expense— a. protect and support the building, structure or work on adjoining land from possible damage from the excavation, and

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b. if necessary, underpin the building, structure or work on adjoining land to prevent damage from the excavation.

3. This section does not apply if—
   a. the person having the benefit of the development consent owns the adjoining land, or
   b. the owner of the adjoining land gives written consent to the condition not applying.

Condition reason: Prescribed condition under section 74 of the Environmental Planning and Assessment Regulation 2021.

3 **Approved plans and supporting documentation**

Development must be carried out in accordance with the following approved plans and documents, except where the conditions of this consent expressly require otherwise.

Approved plans prepared by i2C Architecture			
Plan number	Revision number	Plan title	Date of plan
2024-325- DA16	R09	DEMOLITION PLAN	20/05/26
2024-325- DA17	R03	DEMOLITION LEVEL 01 PLAN	21/08/26
2024-325- DA18	R03	DEMOLITION ROOF LEVEL FLOOR PLAN	21/08/26
2024-325- DA19	R05	EXISTING ELEVATIONS	19/02/26
2024-325- DA20	R07	EXISTING SITE PLAN	20/05/26
2024-325- DA21	R08	PROPOSED SITE PLAN	20/05/26
2024-325- DA22	R07	GFA ANALYSIS PLAN	20/05/26
2024-325- DA23	R10	PROPOSED GROUND FLOOR PLAN	20/05/26
2024-325- DA23A	R03	PROPOSED WASTE MANAGEMENT PLAN	20/05/26
2024-325- DA24	R08	PROPOSED LEVEL 01 PLAN	20/05/26
2024-325- DA25	R08	PROPOSED ROOF PLAN	20/05/26
2024-325- DA26	R06	SIGNAGE PLAN	20/05/26
2024-325- DA29	R10	PROPOSED ELEVATIONS	20/05/26
2024-325- DA31	R06	PROPOSED SIGNAGE ELEVATIONS	03/02/26
2024-325- DA32	R06	STREETSCAPE ELEVATIONS	19/02/26
2024-325- DA33	R07	MATERIALITY	20/05/26
2024-325- DA34	R05	PROPOSED SECTIONS	20/05/26
2024-325- DA35	R06	PROPOSED SECTIONS	20/05/26
Approved plans prepared by Craig Jacques & Associates			

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	4912/25 Sheet 1	Partial Detail and Level Survey Plan	26/05/25	
	4912/25 Sheet 2	Partial Detail and Level Survey Plan	26/05/25	
	Approved documents			
	Document title	Version number	Prepared by	Date of document
	Structural Engineers Investigation Report	REF: 50847-SR01_B	BARNSON	23/02/26
	In the event of any inconsistency with the approved plans and a condition of this consent, the condition prevails.			
	Condition reason: To ensure all parties are aware of the approved plans and supporting documentation that applies to the development.			
4	**Development and subdivision works requirements**			
	All of the following conditions are to be at the full cost of the developer and to the requirements and standards of the Orange City Council Development and Subdivision Code, unless specifically stated otherwise. All engineering work required by the following conditions is to be completed prior to the issue of an Occupation or Subdivision Certificate, unless stated otherwise.			
	Condition reason: To comply with Council's Development and Subdivision Code.			
5	**National Construction Code**			
	All building work must be carried out in accordance with the provisions of the National Construction Code.			
	Condition reason: To ensure compliance with relevant statutory requirements.			

Demolition Work

Before demolition work commences

6	**Construction Site Management Plan**
	Before site work commences, a construction site management plan must be prepared, and provided to the principal certifier . The plan must include the following matters: 1. The location and materials for protective fencing and hoardings on the perimeter of

	the site; 2. Location of dedicated washdown areas (located away from drainage lines, stormwater drains and water bodies); 3. Provisions for public safety; 4. Pedestrian and vehicular site access points and construction activity zones; 5. Details of construction traffic management including: a. Proposed truck movements to and from the site; b. Estimated frequency of truck movements c. Construction vehicles will be required to enter and exit the site in a forward direction d. Queuing or marshalling of trucks will not be permitted on any public road; and e. Measures to ensure pedestrian safety near the site; 6. Details of bulk earthworks to be carried out; 7. The location of site storage areas and sheds; 8. The equipment used to carry out works; 9. The location of a garbage container with a tight-fitting lid; 10. Dust, noise and vibration control measures; 11. Details of chemical storage and management; 12. The location of temporary toilets; 13. The protective measures for the preservation of trees on-site and in adjoining public areas including measures in accordance with: a. AS 4970 – Protection of trees on development sites; b. An applicable Development Control Plan; A copy of the construction site management plan must be kept on-site at all times while work is being carried out.
	Condition reason: To require details of measures that will protect the public, and the surrounding environment, during site works and construction.
7	**Demolition management plan**
	Before demolition work commences, a demolition management plan must be prepared by a suitably qualified person. The demolition management plan must be prepared in accordance with Australian Standard 2601 – The Demolition of Structures, the Code of Practice – Demolition Work, **council's development control plan** and must include the following matters: 1. The proposed demolition methods 2. The materials for and location of protective fencing and any hoardings to the perimeter of the site 3. Details on the provision of safe access to and from the site during demolition work, including pedestrian and vehicular site access points and construction activity zones 4. Details of demolition traffic management, including proposed truck movements to and from the site, estimated frequency of those movements, and compliance with AS 1742.3 Traffic Control for Works on Roads and parking for vehicles 5. Protective measures for on-site tree preservation and trees in adjoining public

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	domain (if applicable (including in accordance with AS 4970-2009 Protection of trees on development sites and **Orange Council DCP 2004**) 6. Erosion and sediment control measures which are to be implemented during demolition and methods to prevent material being tracked off the site onto surrounding roadways 7. Noise and vibration control measures, in accordance with any Noise and Vibration Control Plan approved under this consent 8. Details of the equipment that is to be used to carry out demolition work and the method of loading and unloading excavation and other machines 9. Details of any bulk earthworks to be carried out 10. Details of re-use and disposal of demolition waste material in accordance with **Orange Council DCP 2004** 11. Location of any reusable demolition waste materials to be stored on-site (pending future use) 12. Location and type of temporary toilets onsite 13. A garbage container with a tight-fitting lid.
	Condition reason: To provide details of measures for the safe and appropriate disposal of demolition waste and the protection of the public and surrounding environment during the carrying out of demolition works on the site
8	**Tree protection measures**
	Before any site work commences, <Council's Manager City Presentation and the **principal certifier**, must be satisfied the measures for tree protection detailed in the construction site management plan are in place.
	Condition reason: To protect and retain trees.
9	**Heritage - photographic record**
	The building must be photographically recorded and surveyed prior to demolition in accordance with Council's "Guidelines for Photographic Recording of Heritage Buildings and Sites". One set of photographs showing the features and construction methods of the building must be provided to Council for its records, along with a detailed site plan.
	Condition reason: To preserve and record features of the building environment that hold historical or heritage significance.
10	**Structural engineering detail for the retained existing building facade at 108 Summer Street**
	Prior to demolition works commencing, a structural engineering detail for the support of the existing building facade that is to remain, is to be submitted to Council for approval.
	Condition reason: To ensure structural adequacy of the building facade during and after demolition works.
11	**Site specific management plan - Demolition waste**
	Prior to demolition works commencing, the applicant is to submit a site-specific waste

DRAFT

	management plan that describes the nature of wastes to be removed, the wastes to be recycled and the destination of all wastes. All wastes from the demolition phase of this project are to be deposited at a licenced or approved waste disposal site.
	Condition reason: To ensure the demolition waste is disposed of properly.
12	**Dilapidation report**
	Prior to demolition works commencing, a dilapidation report prepared by a suitably qualified engineer is to be submitted to Council addressing the current condition of the buildings that are adjoining the development site.
	Condition reason: To record the condition of adjoining buildings.

During demolition work

13	**Discovery of relics and Aboriginal objects**
	While site work is being carried out, if a person reasonably suspects a relic or Aboriginal object is discovered: a. the work in the area of the discovery must cease immediately; b. the following must be notified i. for a relic – the Heritage Council; or ii. for an Aboriginal object – the person who is the authority for the protection of Aboriginal objects and Aboriginal places in New South Wales under the *National Parks and Wildlife Act 1974*, section 85. Site work may recommence at a time confirmed in writing by: a. for a relic – the Heritage Council; or b. for an Aboriginal object – the person who is the authority for the protection of Aboriginal objects and Aboriginal places in New South Wales under the *National Parks and Wildlife Act 1974*, section 85.
	Condition reason: To ensure the protection of objects of potential significance during works.
14	**Handling of asbestos during demolition**
	While demolition work is being carried out, any work involving the removal of asbestos must comply with the following requirements: 1. Only an asbestos removal contractor who holds the required class of Asbestos Licence issued by SafeWork NSW must carry out the removal, handling and disposal of any asbestos material; 2. Asbestos waste in any form must be disposed of at a waste facility licensed by the NSW Environment Protection Authority to accept asbestos waste; and

DRAFT

	3. Any asbestos waste load over 100kg (including asbestos contaminated soil) or 10m² or more of asbestos sheeting must be registered with the EPA on-line reporting tool WasteLocate.
	Condition reason: To ensure that the removal of asbestos is undertaken safely and professionally
15	**Tree protection during work**
	While site work is being carried out, all required tree protection measures must be maintained in good condition in accordance with: 1. the construction site management plan <Insert required/approved> under this consent; 2. the relevant requirements of AS 4970 Protection of trees on development sites; 3. PO 0.4-2 Planning Outcomes - Tree Preservation of Council's relevant development control plan (in force as at the date of determination of this consent); and This includes maintaining adequate soil grades and ensuring all machinery, builders refuse, spoil and materials remain outside tree protection zones.
	Condition reason: To protect trees during the carrying out of site work.
16	**Adjustments to utility services**
	Any adjustments to existing utility services that are made necessary by the demolition work are to be at the full cost of the developer.
	Condition reason: To comply with Council's Development and Subdivision Code.
17	**Demolition - in accordance with AS 2601:2001**
	Building demolition is to be carried out in accordance with Australian Standard 2601:2001 - The Demolition of Structures and the requirements of SafeWork NSW.
	Condition reason: To ensure compliance with relevant statutory requirements.
18	**Hours of work - demolition**
	All demolition work on the site is to be carried out between the hours of 7am and 6pm Monday to Friday inclusive, 7am to 5pm Saturdays, and 8am to 5pm Sundays and Public Holidays. Written approval must be obtained from the Chief Executive Officer of Orange City Council to vary these hours.
	Condition reason: To ensure compliance with relevant statutory requirements.
19	**Road opening permit required**

DRAFT

	A Road Opening Permit in accordance with Section 138 of the *Roads Act 1993* must be approved by Council prior to a Construction Certificate being issued or any intrusive works being carried out within the public road or footpath reserve.
	Condition reason: To ensure compliance with relevant statutory requirements.

On completion of demolition work

20	**Post-construction dilapidation report**
	After completion of all site work a post-construction dilapidation report must be prepared by a suitably qualified engineer, to the satisfaction of the **principal certifier,** detailing whether: a. after comparing the pre-construction dilapidation report to the post-construction dilapidation report required under this condition, there has been any structural damage to any adjoining buildings; and b. where there has been structural damage to any adjoining buildings, that it is a result of the work approved under this development consent; and c. a copy of the post-construction dilapidation report must be provided to Council (where Council is not the principal certifier or a principal certifier is not required) and to the relevant adjoining property owner(s).
	Condition reason: To identify any damage to adjoining properties resulting from site work on the development site.
21	**Preservation of survey marks**
	After completion of all site work, documentation must be submitted by a registered surveyor to the**principal certifier ,** which demonstrates that: a. no existing survey mark(s) have been removed, damaged, destroyed, obliterated or defaced, or b. any survey mark(s) that were damaged, destroyed, obliterated or defaced have been re-established in accordance with the Surveyor General's Direction No. 11 – Preservation of Survey Infrastructure.
	Condition reason: To protect the State's survey infrastructure.
22	**Waste disposal verification statement**
	On completion of demolition work: a) a signed statement must be submitted to **the certifier** verifying that demolition work, and any recycling of materials, was undertaken in accordance with the waste management plan approved under this consent, and

DRAFT

	b) if the demolition work involved the removal of asbestos, an asbestos clearance certificate issued by a suitably qualified person, must be submitted to **the certifier** within 14 days of completion of the demolition work.
	Condition reason: To provide for the submission of a statement verifying that demolition waste management and recycling has been undertaken in accordance with the approved waste management plan

Building Work

Before issue of a construction certificate

23	**Construction Site Management Plan**
	Before the issue of a Construction Certificate, a construction site management plan must be prepared, and provided to **the certifier** . The plan must include the following matters: a. The location and materials for protective fencing and hoardings on the perimeter of the site; b. Location of dedicated washdown areas (located away from drainage lines, stormwater drains and water bodies); c. Provisions for public safety; d. Pedestrian and vehicular site access points and construction activity zones; e. Details of construction traffic management including: i. Proposed truck movements to and from the site; ii. Estimated frequency of truck movements; iii. Construction vehicles will be required to enter and exit the site in a forward direction; iv. Queuing or marshalling of trucks will not be permitted on any public road; and v. Measures to ensure pedestrian safety near the site; f. Details of bulk earthworks to be carried out; g. The location of site storage areas and sheds; h. The equipment used to carry out works; i. The location of a garbage container with a tight-fitting lid; j. Dust, noise and vibration control measures; k. Details of chemical storage and management; l. The location of temporary toilets; m. The protective measures for the preservation of trees on-site and in adjoining public areas including measures in accordance with: i. AS 4970 – Protection of trees on development sites; ii. An applicable Development Control Plan; iii. An arborist's report approved as part of this consent A copy of the construction site management plan must be kept on-site at all times while work is being carried out.
	Condition reason: To require details of measures that will protect the public, and the surrounding environment, during site works and construction.

24	**Design amendments**
	Before the issue of a construction certificate, the proponent must submit amended plans, details and specifications detail to the Manager Development Assessments at Orange City Council for approval for the following required amendments to the approved plans and documents: All elevations of the new building 1. All brick is to be dry pressed face brick 'Bowral Gertrudis Brown' 2. Fake aluminium and timber look cladding is not supported in the heritage conservation area. Aluminium materials in a timber colour without faux texturing is accectable. 3. The use of Black and Monument colours are not supported colours in theheritage conservation area. Basalt as a Grey is supported for key elements such as awning fascia. 4. The base of the walls to the north, south, east and west elevations of the new building are to be clad where solid, with gloss ceramic subway tiles and standard tile capping piece to a height of 750mm or equal to one uniform shopfront cill level. Western Elevation 1. All tilt up concrete panels to be equal width on the full face of the elevation 2. Landscape planter details are required to illustrate that the planter elements on the footpath will not reduce the capacity of an accessible footpath 3. Replacement tree condition in stratavault cells in parking bays Southern Elevation 1. All tilt up concrete panels to be equal width on the full face of the elevation
	Condition reason: To require minor amendments to the plans endorsed by the consent authority following assessment of the development.
25	**Equal access to the premises**
	Before the issue of a construction certificate, plans which demonstrate that adequate access to the premises will be provided for persons with disabilities in accordance with the Commonwealth Disability (Access to Premises – Buildings) Standards 2010. These plans must be submitted to the certifier.
	Condition reason: To ensure safe and easy access to the premises for people with a disability
26	**Comply with Council's sewer infrastructure services policy**
	Prior to the issue of a Construction Certificate structural engineers' details shall be provided for piers / footings of any building located adjacent to the sewer main. Piers shall extend below the

DRAFT

	invert of the main / zone of influence and shall be located a minimum of 1.0m clear of the centreline of the main.
	Condition reason: To comply with Council's Sewer Infrastructure Services policy.
27	**Contributions - payment of water and sewer contributions (obtain section 307 Certificate)**
	Submit an application to Council under section 305 of the *Water Management Act 2000* to obtain a section 307 Certificate of Compliance. The *Application for a 307 Certificate under section 305 Water Management Act 2000* form can be found on Council's website. A section 307 Certificate must be obtained prior to the issue of any Construction Certificate.
	Condition reason: Obtain a section 307 Certificate of Compliance.
28	**Road opening permit required**
	A Road Opening Permit in Accordance with Section 138 of the Roads Act 1993 must be approved by Council prior to a Construction Certificate being issued or any intrusive works being carried out within the public road or footpath reserve.
	Condition reason: To ensure compliance with relevant statutory requirements.
29	**Section 68 application - hoarding**
	Prior to the issue of a construction certificate, the applicant is to obtain an approval under Section 68 of the *Local Government Act* for the temporary closure of any footpath or roadway. A pedestrian/vehicle management plan is to accompany the application. Details are to be provided of the protective hoardings, fences and lighting that are to be used during demolition, excavation and building works in accordance with the requirements of the *Occupational Health & Safety Act 2000*, Australian Standard AS3798-1996 (Guidelines on Earthworks for Commercial and Residential Developments) and SafeWork NSW. Note: On corner properties, particular attention is to be given to the provision of adequate sight distances.
	Condition reason: To ensure compliance with relevant statutory requirements.
30	**Section 68 application - water and sewer**
	An approval under Section 68 of the *Local Government Act* is to be sought from Orange City Council, as the Water and Sewer Authority, for water, sewer and stormwater connection. Details concerning the proposed backflow prevention between the nominated water tank supply and the potable system are to be provided. No plumbing and drainage is to commence until approval is

DRAFT

	granted.
	Condition reason: To ensure the utility services are available to the site and adequate for the development.
31	**Stormwater detention design**
	The development's stormwater design is to include the incorporation of stormwater detention within the development, designed to limit peak outflows from the land to the pre-existing natural outflows up to a 1% AEP storm event, with sufficient allowance in overflow spillway design capacity to safely pass flows of lower frequency (that is, a rarer event) without damage to downstream developments. The design of the detention storage is to be undertaken using the DRAINS rainfall-runoff hydrologic model (or an approved equivalent capable of assessing runoff volumes and their temporal distribution as well as peak flow rates) based on the most recent version of Australian Rainfall and Runoff calculations allowing for applicable climate change factor(s). The model is to be used to calculate the flow rates for the existing and post-development conditions. The developed flows are to be routed through the proposed storage within the model so that the outflows obtained are no greater than the flows obtained for the pre-existing natural flows. A report detailing the results of the analysis, which includes: • catchment plan showing sub-catchments under existing and developed conditions; • schematic diagram of the catchment model showing sub areas and linkages; • tabulation detailing the elevation, storage volume and discharge relationships; and • tabulation for the range of frequencies analysed, the inflows, outflows and peak storage levels for both existing and developed conditions, • together with copies of the data files for the model and engineering design plans of the required drainage system, are to be submitted for approval upon application for a Construction Certificate.
	Condition reason: To comply with Council's Development and Subdivision Code.
32	**Engineering plans for service vehicle access and loading area**
	Engineering plans providing complete details of the proposed service vehicle access and manoeuvring areas are to be submitted to the Certifier upon application for a Construction Certificate. These plans are to provide details of levels, cross falls of all pavements, proposed sealing materials, proposed drainage works and ensure that an 12.5m heavy rigid vehicle can enter and exit the service vehicle laneway in a forward direction while ensuring compliant

DRAFT

	AS/NZS 2890.2 swept path clearances to all buildings and other fixed objects.
	Condition reason: To comply with Councils Development and Subdivision Code.
33	**Traffic plan for service vehicle access onto Sale Street**
	Plans detailing the pedestrian safety improvements to be undertaken where the service vehicle laneway meets Sale Street are to be submitted for approval upon application for a Construction Certificate. The plans shall detail the following: • Signage noting a 10km/h speed limit within the laneway; and • Signage noting maximum length vehicle permitted to enter the laneway is 12.5m; and • Adequate lighting along the laneway; and • A stop line and signage for vehicles exiting the laneway onto Sale Street; and • Provision of convex mirror(s) on the exit to Sale Street to improve driver's sightlines to the footpath. The mirror(s) should allow a minimum of 2.2m headroom underneath: and • detail compliance with AS/NZS 2890.1:2004 section 3.2.4(b) and ensure that there are no obstructions located within the required sight triangles.
	Condition reason: To comply with Councils Development and Subdivision Code.
34	**Stormwater treatment system design**
	All stormwater from the service vehicle access areas shall be collected and piped to an on-site stormwater treatment system. The design and construction of the stormwater treatment system shall ensure that the quality of stormwater leaving the developed site achieves the following stormwater quality targets: • 90% reduction in the post development average annual gross pollutant (>5 millimetres) load; and • 85% reduction in the post development mean annual load of Total Suspended Solids (TSS); and • 65% reduction in the post development mean annual load of Total Phosphorus (TP); and • 45% reduction in the post development mean annual load of Total Nitrogen loads (TN). Engineering plans for this stormwater treatment system shall be submitted for approval prior to the issuing of a Construction Certificate. The applicant shall undertake comprehensive water quality modelling on for the site, using an accredited assessment tool (recommended using Music™ or other approved assessment tool) and shall include copies of the electronic data files. Modelling shall be undertaken for both pre and post development scenarios.
	Condition reason: To comply with Councils Development and Subdivision Code.
35	**Stormwater drainage plans**

DRAFT

	All stormwater from the proposed stormwater treatment system is to be piped beneath proposed Tenancy 3 to the existing on-site stormwater pit(s) located within the carpark adjacent to the Sale Street carpark entrance. Stormwater shall not be piped within the Sale Street road reserve or Sale Street footpath. Engineering plans for this internal stormwater system shall be submitted for approval prior to the issuing of a Construction Certificate.
	Condition reason: To comply with Councils Development and Subdivision Code.
36	**Obtain approval for footpath awnings under s138 Roads Act 1993**
	Approvals for the Summer Street and Sale Street footpath awnings must be obtained under Section 138 of the Roads Act 1993 from both Orange City Council and TfNSW prior to a Construction Certificate being issued or any intrusive works being carried out within the public road or footpath reserve.
	Condition reason: To ensure compliance with relevant statutory requirements.
37	**Engineering plans to be prepared for sewer main diversion**
	The existing sewer main serving the rear of properties 110 – 122 Summer Street shall be diverted around the proposed building and connected via Sale Street into a suitable downstream sewer main located in either Summer Street or rear 26-30 Sale Street. Prior to the issue of a Construction Certificate engineering plans for the sewer main diversion and reconnection of properties 110 – 122 Summer Street shall be submitted to and approved by Orange City Council.
	Condition reason: To comply with Councils Sewer Infrastructure Services policy.
38	**Approval under section 138 of the Roads Act**
	Prior to the issue of a construction certificate, an approval under Section 138 of the Roads Act 1993 must be obtained from Orange City Council to erect a structure on or over a public road or footpath reserve (encroachment of cantilevered awnings over the footpath in Summer and Sale streets. The application must include engineering design and certification, and public liability insurance.
	Condition reason: To ensure compliance with relevant statutory requirements, and maintain adequate public health and safety measures.
39	**External colours and finishes - requirements of Council**
	Amended plans must be submitted with an application for a construction certificate. External materials and finishes must be comprised of the following changes to ensure the new buildng is visually recessive: 1. The use of BRK-2 Austral Venetian Glass Brick "Smokey Quartz" and "Golden

DRAFT

	Amber" is not approved. 2. The base of the walls to the north, south, east and west elevations of the new building are to be clad where solid, with gloss ceramic subway tiles and standard tile capping piece to a height of 750mm or equal to one uniform shopfront cill level. 3. All brick is to be dry pressed face brick 'Bowral Gertrudis Brown' 4. Fake aluminium and timber look cladding is not supported in the heritage conservation area. Aluminium materials in a timber colour without faux texturing is accectable. 5. The use of Black and Monument colours are not supported colours in theheritage conservation area. Basalt as a Grey is supported for key elements such as awning fascia. 6. Amended materials and finishes are to be nominated. Or equal is not approved. 7. All materials and finishes are to be keyed to elevations. 8. Submit amended materials and finishes schedule with specifications to Council for approval.
	Condition reason: To ensure the exterior of the development is appropriate in the setting.
40	**Landscaping - amended plan showing landscaping**
	Prior to the issue of a construction certificate, a detailed landscape plan prepared by a qualified landscape architect showing all landscaping must be submitted to, and approved by Council. The landscape plan, drawn to scale, is to include at a minimum: 1. Landscape drawings, setout, planting plans, tree pit and planter details 2. A total of three (3) new canopy trees are to be planted along the western elevation. One (1) tree is to be planted within the existing garden bed at the Summer Street frontage. The remaining two (2) trees, located within the car park on the western elevation, should be installed in Stockholm tree pits to ensure adequate soil volume, drainage, and long-term tree health. 3. A total of six (6) new trees are to be planted on the southern elevation directly within a 2.5m wide continuous Stockholm method tree pit. Final species selection to suit the microclimate is to be undertaken by a qualified Landscape Architect 4. One (1) replacement street tree to be planted within the Summer Street parking lane in a Stockholm tree pit 5. Plant schedule with mature height and spread of trees, pot sizes, quanities, 6. Details of watering systems, 7. Technical specification; and 8. Ongoing landscape maintenance plan
	Condition reason: To ensure a quality urban design for the development which complements the surrounding environment.
41	**Summer Street tree - removal and replacement**
	The existing street tree Pyrus ussuriensis (Manchurian pear) on the Summer Street frontage shall be removed and replaced in the Summer Street parking lane using the Stockholm Tree

DRAFT

	Planting Method, to ensure adequate soil volume, drainage, and long-term tree health . Replacement tree to be minimum 200L pot size at installation with tree species to be nominated by Council's Manager City Presentation. Prior to issue of a constuction certificate, submit amended plan and tree details to Council for approval. All costs associated with the approved works are to be borne by the applicant.
	Condition reason: To ensure no net loss in urban canopy in the CBD.
42	**Sale Street tree retain and protection**
	Prior to the issue of a Construction Certificate, detailed plans must be submitted to and approved by Council regarding the extent of pruning for the Sale Street tree and the corresponding awning design. The submitted details must demonstrate the following: a) Pruning extent required of the existing Quercus palustris (Pin Oak) street tree; and b) Detailed awning design that provides sufficient clearance and appropriate design provisions to ensure the retention and ongoing health of the mature street tree. All pruning works to the existing street tree must be undertaken only by, or under the direct supervision of, Council's Manager of City Presentation, or by an appropriately qualified AQF Level 5 Arborist.
	Condition reason: To ensure no net loss of mature canopy trees in the CBD.
43	**Capping detail**
	Prior to works commmencing submit plans and details to Council for approval for a capping detail with a minimum height of 150mm and 15mm recessed shadow line below between it and the panel, is to be provided at the parapet of all the new plain concrete panel walls.
	Condition reason: To improve the visual presentation of the new building.
44	**Highlight windows**
	All highlight window panels in the plain concrete wall panels on the Southern Elevation are to be deleted.
	Condition reason: To improve the visual presentation of the new building.
45	**Heritage interpretation plan**
	Prior to the commencement of construction works, an Interpretation Plan must be submitted to and approved by Council. The Interpretation Plan must be prepared by the consulting Heritage Architect and is to provide interpretive material relating to the historical significance of the site, specifically incorporating themes associated with the Barretts cordial business and/or De La Salle College.
	Condition reason: To ensure appropriate heritage interpretation of the former building

DRAFT

	and uses on the site.
46	**Public art zone**
	Final details of the public art to be delivered by and at the developers cost. Public art plan is to be developed in consultation with the Manager of the Orange Regional Art Gallery and submitted to Council's hertiage advisor and the Manager of Development Services for approval, prior to a construction certificate.
	Condition reason: To ensure the "Public Art Zone" to a blank façade on the southern elevation is a high quality design outcome.
47	**Public domain plans**
	Public domain plans prepared by a qualified engineer based on an accurate survey, drawn to scale, including details for footpath and trafficable pavements, pits, edges, and a technical specification be submitted to Council and the principal certifier for approval prior to the issue of a construction certificate.
	Condition reason: To ensure the public domain surrounding the new building is high quality and ties into existing levels and services.
48	**Site specific waste management plan**
	A site specific waste management plan (SSWMP) is to be prepared and submitted to Council for approval prior to construction certificate. The SSWMP is to nominate the estimated volumes of waste, recyclables and FOGO waste that will be generated by the specialised retail (bulky goods) and retail premises. The SSWMP must quantify the appropriate allocation of suitable waste receptacles for each occupancy with storage space, a methodology of waste retrieval and nominated collection point(s) wihtin the loading area. The plan must nominate the proposed contractor(s) and identify the number of receptacles for each waste category to be serviced on an ongoing basis from within the site.
	Condition reason: To ensure that waste generated by the three new tenants is managed and disposed of in an acceptable manner.

Before building work commences

49	**Dilapidation report**
	Before any site work commences, a dilapidation report must be prepared by a suitably qualified engineer detailing the structural condition of adjoining buildings, structures or works and public land, to the satisfaction of the **the principal certifier**.

	Where access has not been granted to any adjoining properties to prepare the dilapidation report, the report must be based on a survey of what can be observed externally and demonstrate, in writing, to the satisfaction of the **the principal certifier** , that all reasonable steps were taken to obtain access to the adjoining properties. No less than 7 days before any site work commences, adjoining building owner(s) must be provided with a copy of the dilapidation report for their property(ies) and a copy of the report(s) must be provided to Council (where Council is not the principal certifier) at the same time.
	Condition reason: To establish and document the structural condition of adjoining properties and public land for comparison as site work progresses and is completed and ensure neighbours and Council are provided with the dilapidation report.
50	**Tree protection measures**
	Before any site work commences, Councils Manager CIty Presentation and **the principal certifier** the principal certifier, must be satisfied the measures for tree protection detailed in the construction site management plan are in place.
	Condition reason: To protect and retain trees.
51	**Appoint PC**
	Appoint Principal Certifier. The person having the benefit of the development consent and a construction certificate shall: (a) Appoint a Principal Certifier and notify Council of the appointment (if Council is not appointed) and, (b) Notify Council of their intension to commence the erection of the building (at least two (2) day's notice is required) The Principal Certifier shall determine when inspections and compliance certificates are required.
	Condition reason: To ensure compliance with relevant statutory requirements.
52	**Construction certificate required**
	A construction certificate must be obtained from Council or an accredited certifier at least two (2) days prior to any building or ancillary work commencing. Where the construction certificate is obtained from an accredited certifier, the determination and all appropriate documents must be notified to Council within seven (7) days of the date of determination.
	Condition reason: To ensure compliance with Section 6.7 of the Environmental Planning and Assessment Act 1979, and Part 3 of the Environmental Planning and Assessment (Development Certification and Fire Safety) Regulation 2021.

DRAFT

53	**Erosion and sediment control - implementation**
	Erosion and sediment controls shall be implemented onsite in accordance with Managing Urban Stormwater: Soils and Construction - Volume 1 (4th edition).
	Condition reason: To prevent site erosion and sediment loss, and protect waterways from sediment pollution.
54	**Location and depth of sewer**
	The location and depth of the sewer junction/connection to Council's sewerage system is to be determined to ensure that adequate fall to the sewer is available.
	Condition reason: To ensure the utility services are available to the site and adequate for the development.
55	**No commencement until details received**
	The construction works the subject of this development consent MUST NOT be commenced until: (a) Detailed plans/specifications of the building have been endorsed with a construction certificate by: (i) the Council, or (ii) a registered certifier, and (b) The person having the benefit of the development consent: (i) has appointed a Principal Certifier, and (ii) has notified the Council of the appointment, and (c) The person having the benefit of the development consent has given at least two (2) day's notice to the Council of the person's intention to commence the erection of the building; and (d) Builder's name and licence number has been supplied to Council or the Principal Certifier; or (e) Owner Builder's permit issued by Department of Fair Trading to be supplied to Council or the Principal Certifier; and (f) Home Building Compensation Fund (HBCF) has been paid and a copy of the

DRAFT

	Certificate supplied to Council or the Principal Certifier; and (g) A sign has been erected onsite in a prominent position containing the information prescribed by Clause 98A(2) and (3) of the EP&A Regulations, being the name, address and telephone number of the Principal Certifier for the work, name of the principal contractor for the work and telephone number on which that person may be contacted outside working hours, and stating that unauthorised entry to the site is prohibited. This sign must be maintained onsite while work is being carried out and removed when the work has been completed.
	Condition reason: To ensure compliance with relevant statutory requirements.
56	**Structural engineering drawings**
	Prior to works commencing, submit full structural engineering drawings, details and specifications for the support of the existing building façade at 108 Summer Street that is to remain to ensure the structural adequacy of the building façade during and after demolition works to Council for approval.
	Condition reason: To ensure the structural adequacy of the building façade during and after demolition works.
57	**Appointment of a heritage architect**
	A heritage architect is to be appointed to advise on the construction drawings and during the construction period.
	Condition reason: To ensure that the works are appropriate and sufficient to retain the heritage significance of the structure.
58	**Test excavation in accordance Section 139 or Section 140 of the Heritage Act 1977 (NSW)**
	Test excavation in accordance Section 139 or Section 140 of the Heritage Act 1977 (NSW) be undertaken before any major works are carried out, in accordance with the recommendations in the Statement of Heritage Impact report prepared by Everick Heritage dated 21 August 2025.
	Condition reason: To satisfy the obligations of the developer under the Heritage Act 1977 (NSW)

During building work

59	**Implementation of the site management plans**

	While site work is being carried out: 1. the measures required by the construction site management plan and the erosion and sediment control plan (plans) must be implemented at all times; and 2. a copy of these plans must be kept on site at all times and made available to Council officers upon request.
	Condition reason: To ensure site management measures are implemented during the carrying out of site work.
60	**Tree protection during work**
	While site work is being carried out, all required tree protection measures must be maintained in good condition in accordance with: 1. the construction site management plan <Insert required/approved> under this consent; 2. the relevant requirements of AS 4970 Protection of trees on development sites; and 3. PO 0.4-2 Planning Outcomes - Tree Preservation of Council's relevant development control plan (in force as at the date of determination of this consent) This includes maintaining adequate soil grades and ensuring all machinery, builders refuse, spoil and materials remain outside tree protection zones.
	Condition reason: To protect trees during the carrying out of site work.
61	**Adjustments to utility services**
	Any adjustments to existing utility services that are made necessary by this development proceeding are to be at the full cost of the developer.
	Condition reason: To comply with Council's Development and Subdivision Code.
62	**Asbestos material removal and disposal**
	Any asbestos material must be removed and disposed of in accordance with the provisions of the *Work Health & Safety Act 2011* and any guidelines or Codes of Practice published by SafeWork NSW.
	Condition reason: To ensure asbestos materials are handled and disposed of in a safe manner.
63	**Protection of the Environment Operations Act - material delivery**
	All materials onsite or being delivered to the site are to be contained within the site. The requirements of the *Protection of the Environment Operations Act 1997* are to be complied with when placing/stockpiling loose material, or when disposing of waste products, or during any other activities likely to pollute drains or watercourses.

DRAFT

	Condition reason: To protect waterways from pollution by stockpiled or placed construction materials.
64	**Unexpected finds - Aboriginal, relics, historical items**
	If Aboriginal objects, relics, or other historical items or the like are located during development works, all works in the area of the identified object, relic or item must cease; and the NSW Office of Environment and Heritage (OEH), and representatives from the Orange Local Aboriginal Land Council must be notified. Where required, further archaeological investigation must be undertaken. Development works in the area of the find(s) may recommence if and when outlined by the management strategy developed in consultation with and approved by the OEH.
	Condition reason: To ensure any unexpected or significant finds are investigated, recorded and conserved where necessary.
65	**Unexpected finds - contamination**
	In the event of an unexpected find during works such as (but not limited to) the presence of undocumented waste, odorous or stained soil, asbestos, structures such as underground storage tanks, slabs, or any contaminated or suspect material, all work onsite must cease immediately. The beneficiary of the consent must discuss with Council the appropriate process that should be followed therein. Works onsite must not resume unless the express permission of Council's Director Development Services is obtained in writing.
	Condition reason: To ensure any unexpected finds of contamination are notified to Council and managed appropriately.
66	**Provision of services**
	The provisions and requirements of the Orange City Council Development and Subdivision Code are to be applied to this application and all work constructed within the development is to be in accordance with that Code. The developer is to be entirely responsible for the provision of water, sewerage and drainage facilities capable of servicing the development from Council's existing infrastructure. The developer is to be responsible for gaining access over adjoining land for services where necessary and easements are to be created about all water, sewer and drainage mains within and outside the lots they serve.
	Condition reason: To comply with Councils Development and Subdivision Code.
67	**Driveway and parking areas**
	All driveway, service vehicle manoeuvring and parking areas are to be sealed with hot mix or concrete and are to be designed for all expected loading conditions and be in accordance with the Orange City Council Development and Subdivision Code.
	Condition reason: To comply with Councils Development and Subdivision Code.

DRAFT

68	**Heavy-duty kerb and gutter layback and footpath crossing**
	A heavy-duty concrete kerb and gutter layback and footpath crossing is to be constructed on the Sale Street frontage (service vehicle laneway) to suit the turn path of an 12.5m Heavy Rigid Vehicle. The works are to be carried out to the requirements of the Orange City Council Development and Subdivision Code and Road Opening Permit.
	Condition reason: To comply with Councils Development and Subdivision Code.
69	**Stormwater drainage requirements**
	All stormwater from the site is to be collected and piped to the existing stormwater drainage system located within the site. No stormwater pipes are permitted within the public footpath or Sale Street road reserve.
	Condition reason: To comply with Councils Development and Subdivision Code.

Before issue of an occupation certificate

70	**Post-construction dilapidation report**
	Before the issue of an Occupation Certificate a post-construction dilapidation report must be prepared by a suitably qualified engineer, to the satisfaction of the **principal certifier**, detailing whether: a. after comparing the pre-construction dilapidation report to the post-construction dilapidation report required under this condition, there has been any structural damage to any adjoining buildings; and b. where there has been structural damage to any adjoining buildings, that it is a result of the work approved under this development consent; and c. a copy of the post-construction dilapidation report must be provided to Council (where Council is not the principal certifier or a principal certifier is not required) and to the relevant adjoining property owner(s).
	Condition reason: To identify any damage to adjoining properties resulting from site work on the development site.
71	**Preservation of survey marks**
	Before the issue of an Occupation Certificate, documentation must be submitted by a registered surveyor to the **principal certifier**, which demonstrates that: a. no existing survey mark(s) have been removed, damaged, destroyed, obliterated or defaced; or b. any survey mark(s) that were damaged, destroyed, obliterated or defaced have been re-established in accordance with the Surveyor General's Direction No. 11 – Preservation of Survey Infrastructure
	Condition reason: To protect the State's survey infrastructure.

DRAFT

72	**Removal of waste upon completion**
	Before the issue of an Occupation Certificate: a. all refuse, spoil and material unsuitable for use on-site must be removed from the site and disposed of in accordance with the approved waste management plan; and b. written evidence of the waste removal must be provided to the satisfaction of the **principal certifier**. c. Any chemical waste generated throughout construction must be disposed of to an approved waste management facility or otherwise lawfully managed.
	Condition reason: To ensure waste material is appropriately disposed or satisfactorily stored.
73	**Completion of works on public land and services**
	Certification from Orange City Council is required to be submitted to the Principal Certifying Authority prior to the issue of an Occupation Certificate stating that all works relating to connection of the development to Council assets, works on public land, works on public roads, stormwater, sewer and water reticulation mains and footpaths have been carried out in accordance with the Orange City Council Development and Subdivision Code and the foregoing conditions, and that Council will take ownership of infrastructure assets.
	Condition reason: To comply with Council's Development and Subdivision Code.
74	**Completion of works relating to road opening permit**
	A Road Opening Permit Certificate of Compliance is to be issued for the works by Council prior to any Occupation Certificate being issued for the development.
	Condition reason: To ensure compliance with relevant statutory requirements.
75	**No use or occupation without occupation certificate**
	No person is to use or occupy the building or alteration that is the subject of this approval with the prior issuing of an occupation certificate.
	Condition reason: To ensure compliance with the Building Code of Australia.
76	**Section 68 final - water and sewer**
	Where Orange City Council is not the Principal Certifier, a final inspection of water connection, sewer and stormwater drainage shall be undertaken by Orange City Council and a compliance certificate issued, prior to the issue of an occupation certificate.
	Condition reason: To ensure the utility services are available to the site and adequate for the development.

DRAFT

77	**Stormwater detention certification**
	A Certificate of Compliance, from a Qualified Engineer, stating that the stormwater detention basin complies with the approved engineering plans is to be submitted to the Principal Certifying Authority prior to the issue of an Occupation Certificate.
	Condition reason: To comply with Council's Development and Subdivision Code.
78	**Stormwater treatment system certification**
	A Certificate of Compliance, from a Qualified Engineer, stating that the stormwater treatment system complies with the approved engineering plans is to be submitted to the Principal Certifying Authority prior to the issuing of an Occupation Certificate.
	Condition reason: To comply with Councils Development and Subdivision Code.
79	**Stormwater treatment system maintenance agreement**
	Prior to the issuing of an Occupation Certificate the applicant shall enter into a service agreement with the stormwater treatment system manufacturer / distributor for the ongoing maintenance of the unit.
	Condition reason: To ensure the stormwater treatment system is operating satisfactorily.
80	**Easements for sewer mains to be registered**
	An easement, to drain sewage and to provide Council access for maintenance of sewerage works; a minimum of 2.0 metres wide is to be created over the existing and any new sewer mains located within the site. Evidence of the registration of the sewer easement shall be provided to the certifier prior to the issuing of an Occupation Certificate.
	Condition reason: To comply with Councils Development and Subdivision Code.
81	**Waste collection agreement to be in place**
	Prior to the issuing of an Occupation Certificate the applicant shall enter into a service agreement with a waste contractor for the collection of garage, recycling and organic waste in association with the Tenancies 1-3 from within the common loading area.
	Condition reason: To ensure that waste servicing occurs within the site.
82	**Maximum size vehicle**
	The maximum sized delivery vehicle permitted to enter the development is an 12.5 metre length Heavy Rigid Vehicle.
	Condition reason: To comply with Councils Development and Subdivision Code.
83	**Public art delivery**
	Approved public art is to be delivered and approved by Council's hertiage advisor and the Principal Certifier prior to Occupation Certificate.

DRAFT

	Condition reason: To ensure delivery of approved public art on the Southern Elevation.
84	**Landscaping**
	All landscaping in the approved plan is to be complete prior to any Occupation Certificate being issued.
	Condition reason: To ensure completion of landscaping to reduce the visual bulk of the building.
85	**Right of Way**
	Prior to the issue of an occupation certificate the existing Right of Way carriageway providing rear access to properties immediately to the north of the service delivery driveway shall be extended to accommodate the width of the proposed service driveway access and egress. The Right of Way shall be registered on title.
	Condition reason: To ensure maintained access and egress to existing properties to the north.

Occupation and ongoing use

86	**Graffiti removal**
	During ongoing use of the premises, ensure graffiti is removed from the exterior of the building or associated structures, including any site services and retaining/planter bed walls.
	Condition reason: To protect and preserve the visual amenity of the surrounding public domain
87	**Annual fire safety statement**
	The owner is required to provide to Council and to the NSW Fire Commissioner an Annual Fire Safety Statement in respect of the fire-safety measures as required by Part 10 of the *Environmental Planning and Assessment (Development Certification and Fire Safety) Regulation*.
	Condition reason: To ensure compliance with relevant statutory requirements.
88	**Stormwater treatment system certification**
	Copies of maintenance records for servicing of the stormwater treatment system shall be forwarded to Orange City Council on 1 December annually.
	Condition reason: To ensure the stormwater treatment system is operating satisfactorily.
89	**Maintain on-site stormwater detention system**
	No works or modifications are to be carried out on site that affect the continued operation of the on-site storm water detention system. The stormwater detention system shall be

DRAFT

	maintained to ensure the system operates in accordance with the approved engineering design.
	Condition reason: To comply with Orange City Councils Development and Subdivision Code.
90	**Waste servicing**
	Waste bins for each commercial tenancy shall be placed in the nominated bin collection area within the common loading area. Bins shall not be stored in the access laneway area at any time. Kerbside placement of waste bins on Sale Street is not permitted.
	Condition reason: To ensure that waste servicing occurs within the site.
91	**Maximum size vehicle**
	The maximum sized delivery vehicle permitted to enter the development is an 12.5 metre length Heavy Rigid Vehicle.
	Condition reason: To comply with Councils Development and Subdivision Code.
92	**Ongoing landscape maintenance**
	All landscaping within the site boundary is to be maintained by the property owner in perpetuity.
	Condition reason: To ensure landscaping including new trees and planters are maintained.

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General advisory notes

This consent contains the conditions imposed by the consent authority which are to be complied with when carrying out the approved development. However, this consent is not an exhaustive list of all obligations which may relate to the carrying out of the development under the EP&A Act, EP&A Regulation and other legislation. Some of these additional obligations are set out in the *Conditions of development consent: advisory notes*. The consent should be read together with the *Conditions of development consent: advisory notes* to ensure the development is carried out lawfully.

The approved development must be carried out in accordance with the conditions of this consent. It is an offence under the EP&A Act to carry out development that is not in accordance with this consent.
Building work or subdivision work must not be carried out until a construction certificate or subdivision works certificate, respectively, has been issued and a principal certifier has been

appointed.

A document referred to in this consent is taken to be a reference to the version of that document which applies at the date the consent is issued, unless otherwise stated in the conditions of this consent.

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Dictionary

The following terms have the following meanings for the purpose of this determination (except where the context clearly indicates otherwise):

Approved plans and documents means the plans and documents endorsed by the consent authority, a copy of which is included in this notice of determination.

AS means Australian Standard published by Standards Australia International Limited and means the current standard which applies at the time the consent is issued.
Building work means any physical activity involved in the erection of a building.

Certifier means a council or a person that is registered to carry out certification work under the *Building and Development Certifiers Act 2018.*

Construction certificate means a certificate to the effect that building work completed in accordance with specified plans and specifications or standards will comply with the requirements of the EP&A Regulation and *Environmental Planning and Assessment (Development Certification and Fire Safety) Regulation 2021.*

Council means ORANGE CITY COUNCIL.

Court means the Land and Environment Court of NSW.

EPA means the NSW Environment Protection Authority.

EP&A Act means the *Environmental Planning and Assessment Act 1979.*

EP&A Regulation means the *Environmental Planning and Assessment Regulation 2021.*

Independent Planning Commission means Independent Planning Commission of New South Wales constituted by section 2.7 of the EP&A Act.

Occupation certificate means a certificate that authorises the occupation and use of a new building or a change of building use for an existing building in accordance with this consent.

Principal certifier means the certifier appointed as the principal certifier for building work or subdivision work under section 6.6(1) or 6.12(1) of the EP&A Act respectively.

Site work means any work that is physically carried out on the land to which the development the subject of this development consent is to be carried out, including but not limited to building work, subdivision work, demolition work, clearing of vegetation or remediation work.

DRAFT

Stormwater drainage system means all works and facilities relating to:

- the collection of stormwater,
- the reuse of stormwater,
- the detention of stormwater,
- the controlled release of stormwater, and
- connections to easements and public stormwater systems.

Strata certificate means a certificate in the approved form issued under Part 4 of the *Strata Schemes Development Act 2015* that authorises the registration of a strata plan, strata plan of subdivision or notice of conversion.

Sydney district or regional planning panel means Western Regional Planning Panel.

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5.5 Indoor Playground – Air Hangar Refurbishment Costing

RECORD NUMBER: 2026/1145
AUTHOR: Jen Sharp, Director Corporate & Commercial Services

EXECUTIVE SUMMARY

On 22 January 2026 Council requested a report on the renovation costs of the Redmond Place Air Hangar to ensure it was fit for the purpose of an indoor playground.

As the approval for this work would have an impact on the 2027 Financial Year budget this paper is being presented at the same time as the budget to allow Councillors to consider the cost of this project in conjunction with the proposed budget.

The costs for the renovation have been estimated following consultation with operators of existing indoor playgrounds and utilised the expression of interest documents that were submitted to Council.

The estimated costs of the renovation include some interior works to ensure the ability for an indoor playground to operate from the location but does not include the fit out of the playground. Fit out of the playground would be the responsibility of the tenant. This means that any renovation would provide an ability for the building to be used for any general purpose.

The costs for the renovation are estimations only, detailed designed has not been completed as to not incur additional costs before approval. If the renovation is approved, cost apportionment between the categories could change.

The total estimated cost for the renovation is $950,100.

LINK TO DELIVERY/OPERATIONAL PLAN

The recommendation in this report relates to the Delivery/Operational Plan strategy “6.3 Establish indoor attractions and venues that allow year-round, all-weather places for young people and their families to enjoy”.

FINANCIAL IMPLICATIONS

The proposed renovation costs are currently not budgeted in the FY27 budget which has recently been on exhibition.

If renovations are approved, additional budget would need to be allocated in the budget adoption scheduled for later in this meeting.

POLICY AND GOVERNANCE IMPLICATIONS

There are no policy or governance implications of noting this report.

RECOMMENDATION

That Council note the report on the estimated costs of the renovation of the Redmond Place Hangar for the purposes of an indoor playground.

FURTHER CONSIDERATIONS

The recommendation of this report has been assessed against Council’s key risk categories and the following comments are provided:

Service/Project Delivery	There are no service or project delivery risk associated with noting this report.
Financial	Noting the report does not in itself raise a financial risk.

5.5 Indoor Playground – Air Hangar Refurbishment Costing

Reputation/Political	Community sentiment which supports the location of the indoor playground and the potential uses for the Air Hangar is both positive and negative. This should be considered when decision making.
Environment	There are no specific environmental risks associated with noting this report.
Compliance	Compliance obligations have been considered in the quoting of the costs. There are not direct compliance risks with noting the report.
People & WHS	There are no people or safety risks relating to noting this report.
Information Technology/ Cyber Security	There are no IT or Cyber Security risks with noting this report.

SUPPORTING INFORMATION

Council's Project Management Office has undertaken a review of the scope and requirements to bring the Redmond Place Hanager to a standard that would be suitable to house an indoor playground facility.

Two of the applicants from the expression of interest process participated in a review of the building and gave feedback on their preferred changes to enable them to successfully run an indoor playground from the building.

Plans and details from all expressions of interest which referenced the Air Hangar were utilised in the review.

The scope of work includes both rehabilitation of the area immediately surrounding the building and the interior of the building.

Exterior rehabilitation includes items such as removal of the shower basin and bunded fuel tank pad. Interior improvements include demolition of interior walls to provide additional play spaces and removal of the internal crane and an existing stairway to greater access to the kitchen area.

The old kitchen will be removed and any new kitchen fit out will be the responsibility of the tenant.

Treatment of the large roller door will allow the door to be sealed and insulated while still retaining its structure. This will allow the functionality of door to be reestablished in the future if it were to be needed. The door would not useable or at risk of being activated while the building is used as an indoor playground.

Access and egress work has been included such as installation of double doors and additional fire exit doors, as well as accessible pathways.

Airconditioning improvements, security system upgrade and internal and external painting have also been included in the cost.

The expansion of the carpark area has also been included and is one of the largest costs for the renovation. The size of the carpark would be a requirement of the development application if Council were to progress with the indoor playground at this location. This cost is for a basic carpark and does not include lighting.

These costs are an estimated cost, detailed designed has not been completed as to not incur additional costs before approval. If the renovation is approved, cost apportionment between the categories could change.

5.5 Indoor Playground – Air Hangar Refurbishment Costing

This report is for noting, allowing Council to consider both the decision of including this renovation in the FY27 Capital Budget and the result of the expression of interest applications at other points during this meeting.

Estimated costs are detailed below:

Renovation Item	Estimated Cost	
Car Park	$	272,000
Design & Engineering	$	105,000
Internal Painting	$	75,000
Access & Egress	$	51,375
Demolition / Wall removals	$	45,000
Compliance	$	40,000
Security Services	$	35,000
Internal Layout Improvements	$	26,625
External Rehabilitation	$	26,250
Air Conditioning	$	25,000
Toilet Facilities Upgrades	$	25,000
Seal and insulate external panels	$	25,000
Exterior Repaint	$	18,000
Fire Safety	$	12,500
Remove Internal Crane	$	10,000
Contingency (20%)	$	158,350
Grand Total	**$**	**950,100**

The costing above does not include any costs associated with supporting the relocation of the community groups who are currently leasing the air hangar.

The costs of relocation to the showground were detailed in the report to Council presented on the 22 January 2026. This involved a combination of use of existing buildings and storage in shipping containers. Consultation since that time involved identifying some additional costs to support the transition such as improved lighting and security of the showground location which would mean this relocation could be achieved for under $20,000.

Alternatives

Council has continued to investigate other alternatives for an indoor playground in Orange.
Reach Sporting Association has presented to Council and a $50,000 contribution to the fit out of their indoor playground, pending their successful application for a state government grant. The outcome of that grant was unknown at the time of writing.

There has been regular contact with the developers for the North Orange location near Leeds Parade. Mark Delaney presented to Council during at an earlier Council meeting with their proposal to construct a purpose-built indoor playground that Council could operate or sublease to a suitable operator.

Indoor Playground Market Update

In addition to the proposal from Reach Sporting Association, the city has also seen the introduction of Giggle Pops Play Café and Party Planet.

5.5 Indoor Playground – Air Hangar Refurbishment Costing

Party Planet has established an indoor offering in the Orange Arcade (Summer Street) as well has expanding operations during the school holiday period to include the Coral Sea Room of the Orange Ex Services Club, “KidsFest Indoor Playground at OESC”

The operations at the Orange Indoor Tennis Centre have continued as well as renovations to covered or indoor play areas at pubs in the town. The Robin Hood, Ophir Hotel and Wentworth golf club all offer indoor play facilities.

This has resulted in a withdrawal from the expression of interest for an indoor playground at the Redmond Place Hangar.

5.6 Orange Active Transport Strategy and Implementation Plan

RECORD NUMBER: 2026/864
AUTHOR: Jason Theakstone, Manager Engineering Services

EXECUTIVE SUMMARY

The Orange Active Transport Strategy and Implementation Plan (ATS) has been developed to grow the contribution walking and riding plays in our community over the next 30 years. The ATS supersedes the 2016 Orange Active Travel Plan and lays out Council's commitment to creating more opportunities to walk and ride in Orange. The Active Transport Strategy has been prepared by the Institute for Sensible Transport.

LINK TO DELIVERY/OPERATIONAL PLAN

The recommendation in this report relates to the Delivery/Operational Plan strategy "9.1 Develop an extensive network of shared use paths connecting the city to allow for active travel".

FINANCIAL IMPLICATIONS

Ongoing financial implications as outlined in the Strategy.

POLICY AND GOVERNANCE IMPLICATIONS

Placing the draft Orange Active Transport Strategy and Implementation Plan on public exhibition for 28 days is consistent with Council's governance obligations under the *Local Government Act 1993 (NSW)* and the Integrated Planning and Reporting framework, supporting transparency, community participation, and informed decision-making.

RECOMMENDATION

That Council place the draft Orange Active Transport Strategy and Implementation Plan on community exhibition for a minimum period of 28 days.

FURTHER CONSIDERATIONS

The recommendation of this report has been assessed against Council's key risk categories and the following comments are provided:

Service/Project Delivery	There is a risk that feedback received during exhibition may require changes that impact project scope, timeframes, or prioritisation.
Financial	When considered against the delivery timeframes outlined in this ATS, the current budget allocation, combined with the average grant funding historically secured, would fall short of the delivery timeframes outlined in the ATS. This is primarily a reputation risk as the strategy document outlines the need for grant funding and other unsecured funding sources to meet the commitments in the strategy.
Reputation/Political	When considered against the delivery timeframes outlined in this ATS, the current budget allocation, combined with the average grant funding historically secured, would fall short of the delivery timeframes outlined in the ATS. This is primarily a reputation risk as the strategy document outlines the need for grant funding and other unsecured funding sources to meet the commitments in the strategy. There is a reputational risk if community concerns raised during exhibition are not adequately considered or addressed.

5.6 Orange Active Transport Strategy and Implementation Plan

Environment	The exhibition may highlight environmental impacts of proposed active transport projects that require further assessment or mitigation.
Compliance	There is a risk of non-compliance if statutory exhibition requirements or consultation obligations are not fully met.
People & WHS	Increased public and staff engagement activities during exhibition present a minor risk that must be managed in accordance with Council WHS procedures.
Information Technology/ Cyber Security	Online exhibition and submissions carry a low risk of data security or system disruption that will be managed through existing ICT controls.

SUPPORTING INFORMATION

The Orange Active Transport Strategy and Implementation Plan (ATS) has been developed to grow the contribution walking and riding plays in our community over the next 30 years. The ATS supersedes the 2016 Orange Active Travel Plan and lays out Council's commitment to creating more opportunities to walk and ride in Orange. The Active Transport Strategy has been prepared by the Institute for Sensible Transport.

The Active Travel Plan (2016)

Council has made important progress using the 2016 Orange Active Travel Plan to improve conditions for walking and riding. Key achievements include 40km/h speed zones in the CBD, as well as continuing to expand the active transport network. Council has also been successful in securing funding to deliver active transport projects, with support from State Government programs such as Get NSW Active.

It is equally important to reflect on lessons learned. Design standards have evolved since 2016, and a higher level of safety is now required to encourage more people to choose active transport. Aligning our new ATS with modern standards will ensure future projects build on past successes.

The Active Transport Strategy Vision

The vision for the Orange Active Transport Strategy and Implementation Plan is that by 2055:
Walking and riding support Orange to become a sustainable, vibrant community by offering safe, attractive streets for active travel.

The ATS aims to achieve this vision by following 6 guiding principles –

1. Orange is a vibrant people-focused place to live, work and visit.
2. People of all ages and abilities have access to safe, convenient and accessible transport choices.
3. Walking and bike riding are the preferred choices for trips under 3km with streets that provide safe, high-quality walking and riding opportunities.
4. Transport investment decisions are guided by their ability to support Council's commitment to being leaders in sustainability.
5. The walking and bike riding network integrates seamlessly with public transport.
6. Safe Systems (Towards Zero) underpins the design of Orange's transport network, consistent with NSW government policy.

5.6 Orange Active Transport Strategy and Implementation Plan

Community Engagement

The creation of the ATS has been a team effort. Councillors, Council staff, professional stakeholders and the Orange community have had the opportunity to tell Council what would encourage more people to choose active transport.

Round 1 engagement, conducted through an online survey with 282 response, interactive online mapping, community pop-ups and stakeholder workshops, held in June and July 2025 identified the barriers and opportunities for Active Transport in Orange.

The community identified real and perceived safety related concerns among the most frequent issues inhibiting active transport participation. Weather, cultural and social factors, missing or poorly maintained infrastructure, and a lack of end-of-trip facilities are also identified as key barriers to the uptake of active transport.

Round 2 engagement, held in October 2025 took place after a preliminary draft of the ATS was developed. This round of engagement focused on the preliminary draft, aiming to identify what the community liked about the draft, what they felt needed improvement and to confirm whether the Round 1 engagement findings had been accurately reflected.

Round 2 engagement received 97 online survey responses, 66 viewed the video presentation and 176 downloaded the preliminary draft ATS documents.

Round 2 engagement identified that 80% of respondents felt the draft ATS captured their views either *very well* or *somewhat*. 97% of respondents to Round 2 engagement indicated that they either *yes, strongly* (75%) or *yes, somewhat* (22%) support making Orange a more walkable and bike-friendly city.

Round 2 engagement also received a number of written submissions from professional organisations with an interest in active transport in the Orange area. This included both state government agencies as well as advocacy and community organisations. Feedback from Round 2 was incorporated into the ATS, as well as used to inform the development of the implementation plan.

Active Transport Toolkit

The Active Transport Toolkit outlines the approach that Orange will use in future active transport network planning and design. The toolkit combines state government guidance with local considerations. A key change in the design guidance is to align with an all ages and abilities (AAA) network, that caters to all users, ensuring that it is safe, and comfortable, for everyone.

Since the development of the Active Travel Plan (2016) there has been significant changes to the design standards, and the Active Transport Toolkit aligns to these changes. As outlined in the toolkit, the use of unprotected on-road bicycle paths should be limited, with a preference given to separated or protected facilities that provide a higher level of safety and comfort for all ages and abilities.

Future Active Transport Network

The active transport strategy identified future provision for both walking and riding infrastructure. Detailed mapping of the proposed network is available in the strategy, with staging of the riding network changes outline in Appendix D.

The prioritisation-of-works scoring tool, developed in the *Active Travel Plan 2016* has been updated to better integrate more readily available datasets and to allow greater flexibility in how the tool functions. The updated tool will guide Council's capital works program for footpath

5.6 Orange Active Transport Strategy and Implementation Plan

maintenance and upgrades, including identifying where new footpaths should be constructed. This process does not apply to footpaths within urban release areas, where infrastructure will continue to be delivered through development conditions, planning agreements, and/or developer contributions.

Policy and behaviour change

The ATS outlines some key policy and behaviour change initiatives to further support active transport in Orange. Some quick wins include the formalisation of the shared path network through compliant signage and markings; and the removal of double bollards on walkways that restrict access for large bicycles, prams and mobility scooters. Other policy changes include a collaboration with TfNSW for review of pedestrian timing and signal improvements; as well as the implementation of wayfinding suitable for both working and cyclists and extending the proposed network outside of the CBD.

The ATS also outlines recommendations for active transport provision for inclusion into the Orange Development Control Plan. Initiatives include the requirements for provision and time of active transport infrastructure in urban release areas, and the provision of both on-street and off-street bicycle parking.

Implementation and prioritisation

The implementation and prioritisation of future infrastructure provisions is outlined in the strategy. These provisions have been separated into walking and riding provision.

As outlined above, footpath prioritisation is produced via the prioritisation-of-works scoring tool, which was developed in the *Active Travel Plan 2016,* and has been reviewed and updated in the development of the ATS.

Policy and Behaviour change actions

The strategy outlines a number of policy and behaviour change actions. These have been allocated indicative timeframes, responsible departments and indicative funding sources. A number of these items will require collaboration with other government organisations, such as TfNSW.

Funding the ATS

Current funding for active transport infrastructure in Orange is sourced from multiple streams. As noted in Section 8.2.1, footpaths and shared paths within new Urban Release Areas are primarily funded through Private Works Orders and developer contributions. Within established areas, Council's annual capital works program typically focuses on asset renewal and the delivery of new footpath infrastructure. In addition, Council seeks grant funding from both State and Federal programs to support the delivery of pedestrian and riding infrastructure. When considered against the delivery timeframes outlined in this ATS, the current budget allocation, combined with the average grant funding historically secured, would fall short of the delivery timeframes outlined in the ATS.

Conclusion

The Orange Active Transport Strategy and Implementation Plan guides Orange City Council in infrastructure and policy changes required to increase the role Active Transport plays in moving the Orange community. The ATS should be placed on community exhibition for 28 days.

ATTACHMENTS

1 FOR EXHIBITION - Orange Active Transport Strategy and Implementation Plan 2026, D26/71654⇩



FOR EXHIBITION

STRATEGY

Orange Active Transport Strategy and Implementation Plan

ORANGE CITY COUNCIL

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ORANGE CITY COUNCIL

Yuga Mawang

MOVING TOGETHER

This artwork embodies the deep connection between Orange City Council and the local community, highlighting the harmony essential for collaborative initiatives. At its center, two significant landmarks—Gaanha bula – Mount Canobolas and Guriyan Gaanha bula – Lake Canobolas serve as focal points. Surrounding them are eight circles in yellow and navy, representing my core values that strengthen cultural relationships: Culture, Connection, Community, History, Storytelling, Water, Totems, and Gathering Places. Framed by blue borders that reflect the Council's logo and the outline of Orange, these areas feature symbols of the cultural connections unique to our region.

The Goanna and Platypus represent the Wiradjuri and Orange totems, and bush tucker signifies local produce.

Each border begins and ends with a symbol of a person, representing the idea that everything in the community starts and ends with people. Veins of gold and yellow speaks to the regions abundance, while ripples of green and blue signify the connections between Gaanha bula, Guriyan Gaanha bula and the community. These colours illustrate the ripple effect of Council's influence, showcasing its meaningful impact within and beyond the community.

Artwork and words by Wiradjuri Artist, Mitchell Groat.



FOR EXHIBITION

ACKNOWLEDGEMENT OF COUNTRY

Orange City Council is situated within the traditional lands of the Wiradjuri Nation. We acknowledge the traditional custodianship of these lands, and pay our respect to the Wiradjuri people for their care and stewardship of these lands for more than 40,000 years and to the Elders of the Wiradjuri Nation, past, present and emerging.



Contents

Message from the Mayor	05
Executive Summary	06
1. Introduction	12
2. Strategic Context	17
3. Vision, guiding principles and strategic objectives	20
4. Road user hierarchies	23
5. What our community told us	25
6. Active transport toolkit	28
7. Future active transport network	38
8. Policy and behaviour change	47
9. Implementation and prioritisation	52
10. Monitoring and evaluation	73
Appendices	77
A.1 Road classifications	78
B.1 Bike and Micromobility Use Index	79
C.1 Potential wayfinding locations	81
D.1 Riding network staging	82

FOR EXHIBITION

OCC would like to thank Dr Elliot Fishman, Dr Liam Davies and the team at the Institute of Sensible Transport for their held in developing the Active Transport Strategy and Implementation Plan.

Institute for Sensible Transport
www.sensibletransport.org.au


FOR EXHIBITION

FOREWORD

Message from the Mayor



Orange City Council has developed this Active Transport Strategy and Implementation Plan (ATS) to increase the role walking and riding play in our community over the next 30 years. The ATS will guide how we plan, design and manage active travel routes across the City.

This ATS details Council's plan to provide more sustainable transport options. It covers upgrades to infrastructure, such as footpaths, shared paths and bicycle paths, as well as policy changes, education programs and promotional activities. It seeks to remove barriers and create an environment where active transport is a safe, convenient and enjoyable choice for people making local trips.

With increasing transport costs and a greater focus on sustainable transport modes, this strategy will help shape our active transport network into the future, making Orange a safer and healthier city to live in.

To develop this strategy, Council engaged The Institute for Sensible Transport (IST). IST is a leading Australian transport consultancy and advisory group established in 2005 that specialises in sustainable mobility, transport innovation, and data-led strategy. Having this independent expertise to develop our new strategy means that we have benefited from a thorough evaluation of the current active transport network, along with clear guidance on how to further enhance and develop active transport for the Orange community.

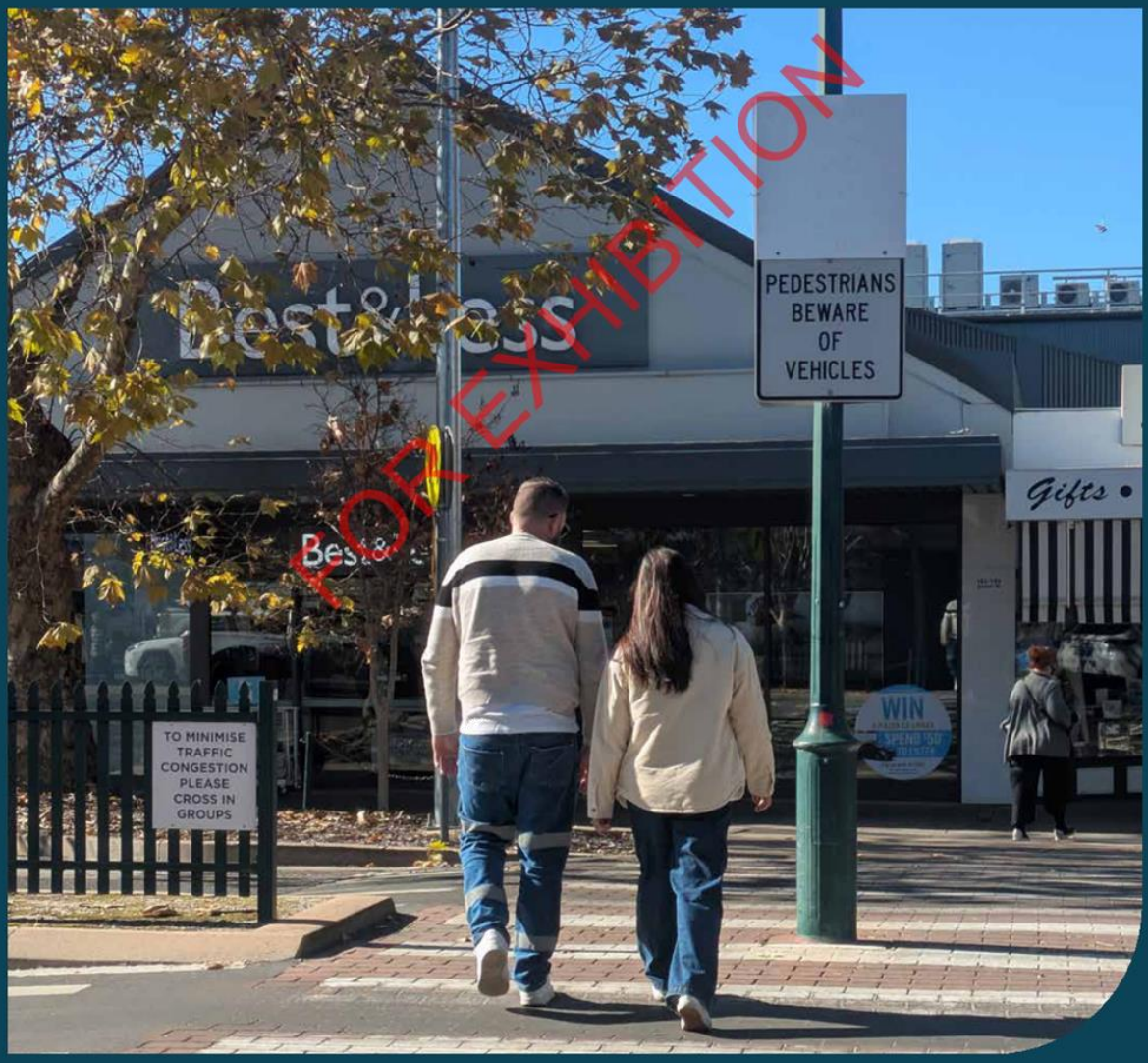
This strategy will pave the way for Orange to grow and more sustainable active transport city.

Tony Mileto
Mayor

FOR EXHIBITION

ACTIVE TRANSPORT STRATEGY AND IMPLEMENTATION PLAN (2026)

Executive Summary



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Orange City Council has developed this **Active Transport Strategy and Implementation Plan (ATS)** to grow the contribution walking and riding plays in our community over the next 30 years. The ATS supersedes the **2016 Orange Active Travel Plan** and lays out Council's commitment to creating more opportunities to walk and ride in Orange.

What the Active Transport Strategy covers

The Orange ATS details Council's plan to provide more sustainable transport options. It covers upgrades to infrastructure, such as footpaths, shared paths and bicycle paths, as well as policy changes, education programs and promotional activities. It seeks to remove barriers and create an environment where active transport is a safe, convenient and enjoyable choice for people making local trips.

What the Strategy will do

This ATS provides a blueprint to guide Council's investment to ensure active transport is accessible to all and is safe and encouraged across all Council activities.

There are a growing number of reasons why Council is taking action to give more people the option to choose active transport. Developing a strategic approach to increase walking and bike riding participation will deliver broad and lasting benefits for the community, as outlined in the figure below.

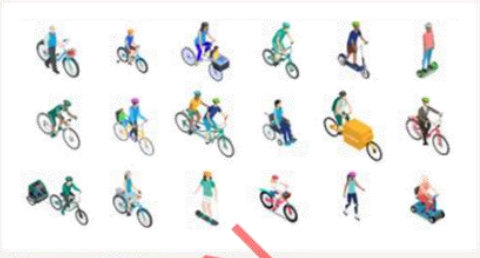

Photo source: NSW Cycleway Design Toolbox

What is active transport?

The Orange ATS takes an inclusive approach to walking and bike riding. Throughout this document, both walking and bike riding are referred to under the broader term *active transport*.

Active travel is defined as any form of land transport that requires some form of human propulsion. While this is principally walking and riding, it also includes the use of wheelchairs, mobility scooters, walking aides, or other small personal mobility devices

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Key Benefits of Active Transport in Orange



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How our community currently live and move in Orange

For journeys to work in Orange, around 3% are currently done by foot and 0.5% by bicycle. However, this masks the widespread use of active transport for the many other trips that take place (e.g. going to the shops, school, or visiting friends).

The infographic below provides a snapshot of key demographic and movement data relevant to active travel in Orange.

Orange Active Transport Strategy

Transport and Demographics



9 out of 10 residents live in urban areas

Source: ABS Census



36% of Orange residents have **one or more** long term health conditions

8% live with diabetes or heart disease

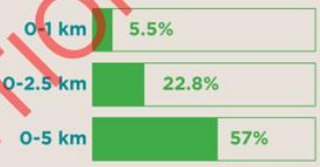
Source: ABS Census

Travelling to work

95% of residents travel to work **by car**

Source: ABS Census





Where residents work

87% live and work in the City of Orange



13% live in Orange but work outside



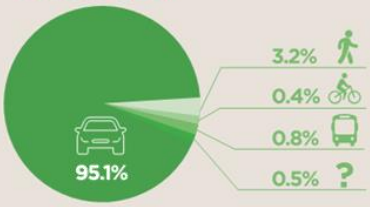
Over 1 in 5 trips to work are less than **2.5km**

Of trips to work, **57%** are **5km or less**

Source: ABS Census

Travel in general

For trips of any purpose, **95%** are by car



Active Transport



Extensive footpaths but **lacking cycling** infrastructure. Only 0.4% of people ride to work

Source: Orange City Council, ABS Census

Residents are **6 times** more likely to walk than ride a bike.

Source: ABS Census





Men are twice as likely to ride a bike to work than women.

Source: ABS Census

Road safety

62% of crashes involving people on foot or bike occurred at intersections.

Source: NSW Government



Snapshot of travel and demographics in Orange

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Developing the Strategy

The Orange ATS has been a team effort. It has been developed through a multi-stage process that involved engagement with Councillors, direct conversations with locals and visitors to Orange, active transport experts and online community engagement via survey and workshops. The figure below provides a summary of the key stages in the process of developing the ATS.

What our community told us

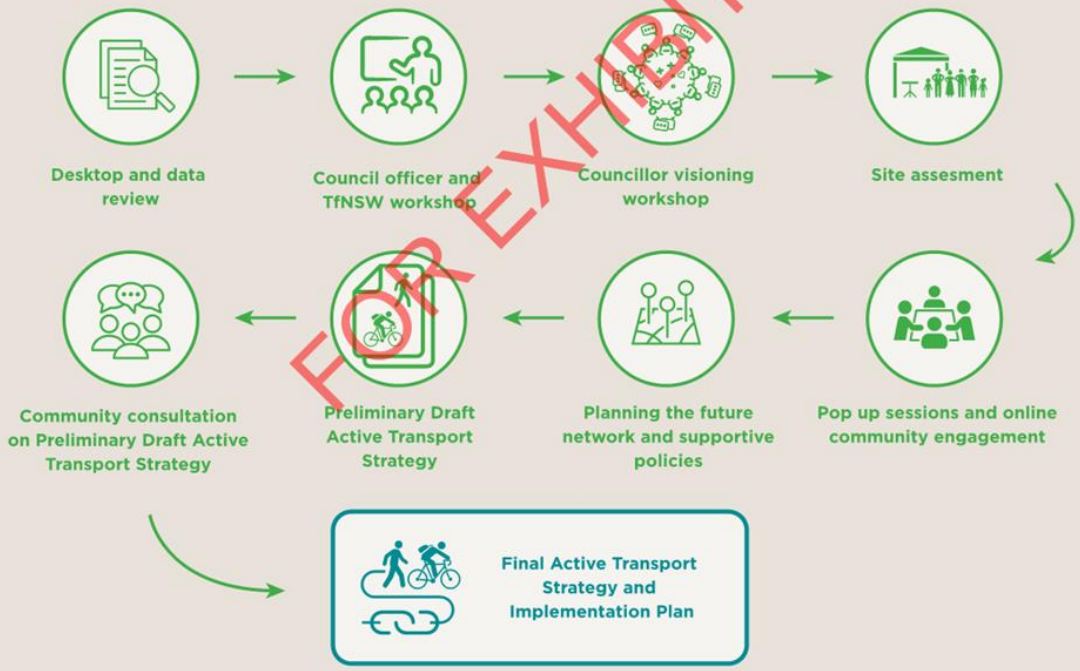
The consultation conducted as part of the development of the Active Transport Strategy showed the community want to walk and ride more.

Overwhelmingly, safety related issues such as a lack of bicycle paths or safe crossing points, and Orange's strong driving culture were cited as key reasons reducing people's participation in active travel.

Vision

The vision for the Orange Active Transport Strategy and Implementation Plan is that by 2055:

> **Walking and riding support Orange to become a sustainable, vibrant community by offering safe, attractive streets for active travel.**



Developing the Strategy – key stages

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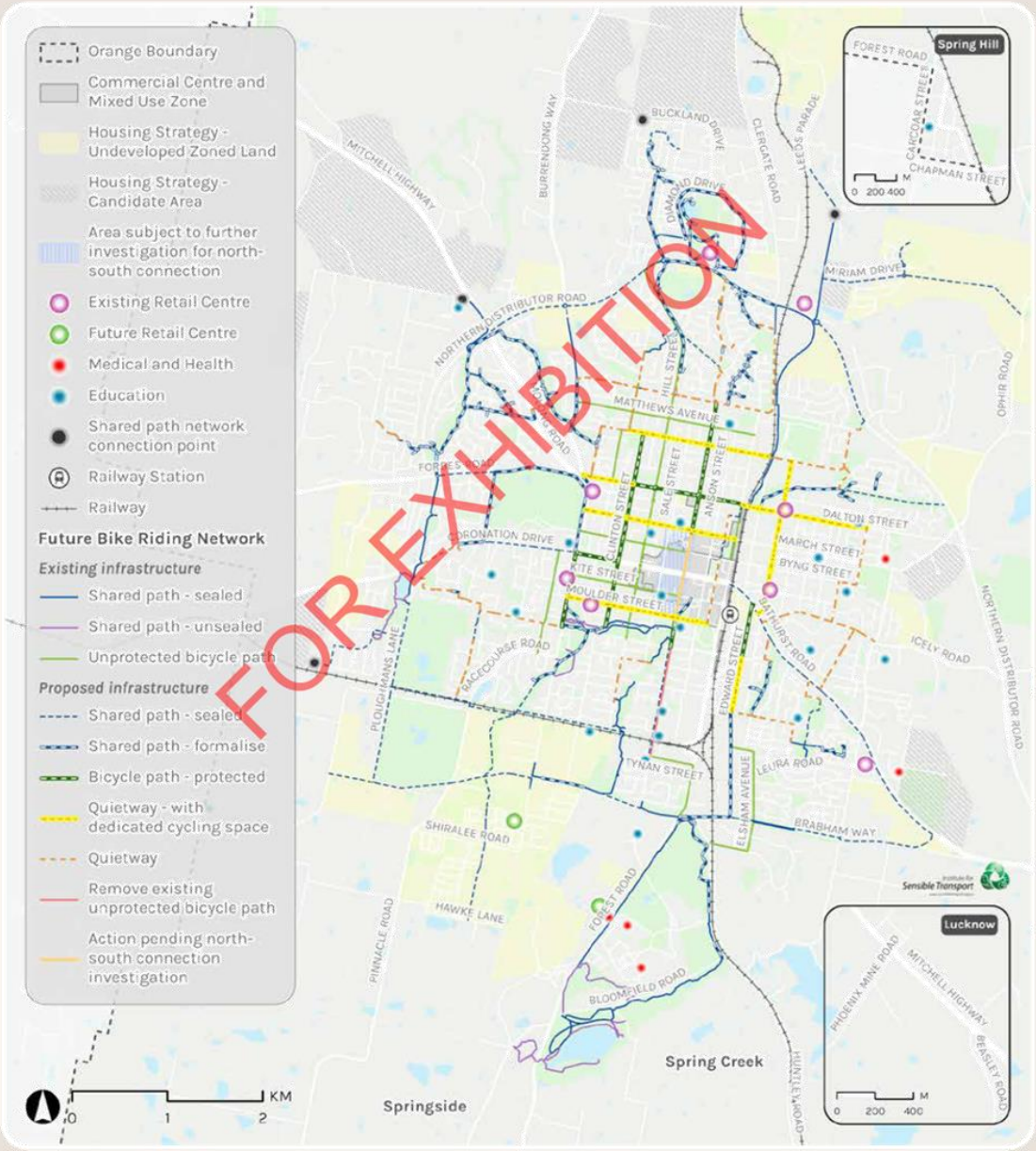
The bike riding network

The proposed bike riding network is outlined in the figure below. The proposed infrastructure aims to create a safe, connected network for people of all ages and abilities. The network will support everyday trips by connecting residential areas to key destinations such as activity centres, schools, hospitals and open space.

For detailed information on the proposed bike riding network, refer to Section 7.2 of this Strategy.

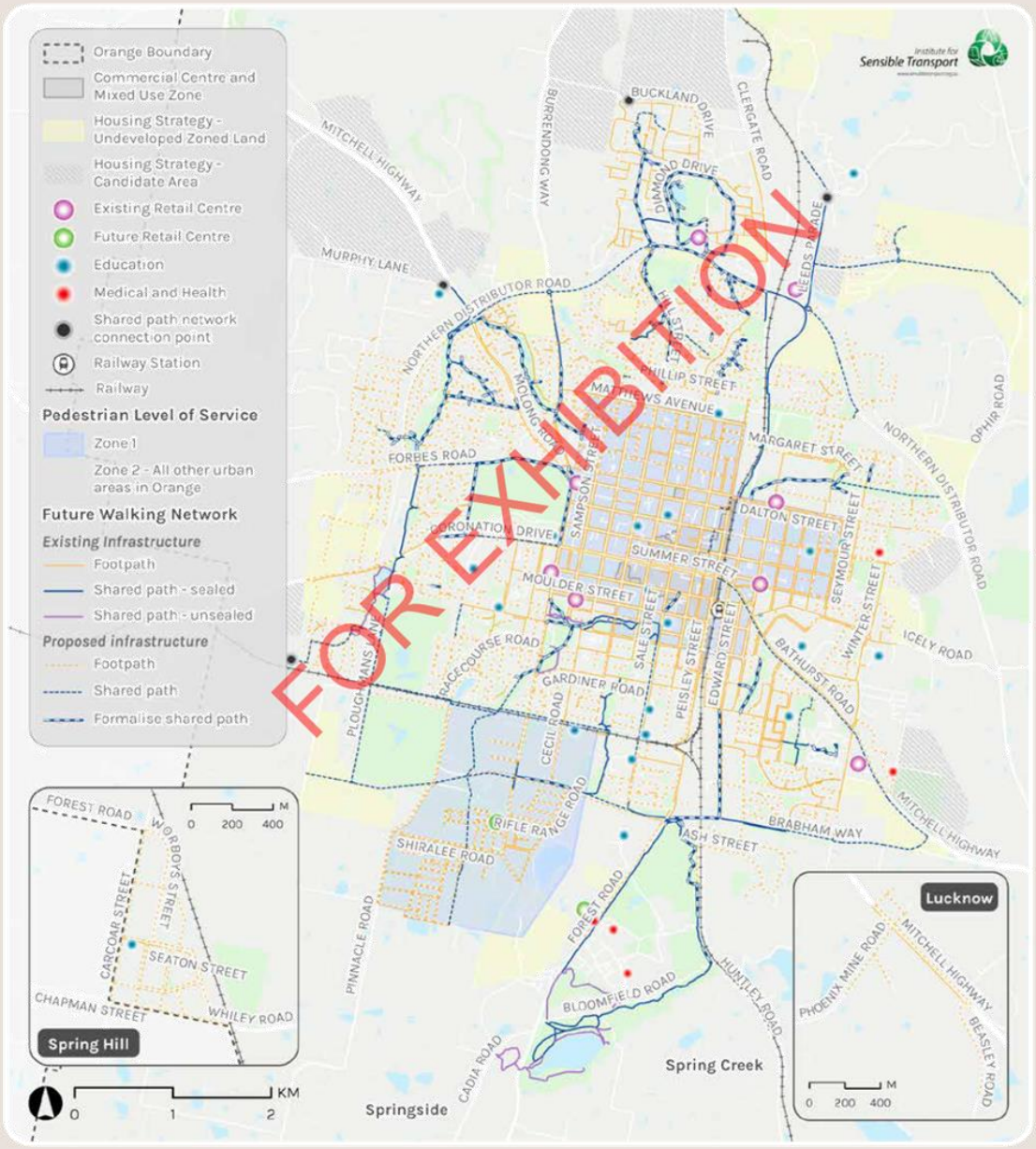


Proposed Orange bike riding network

The walking network

The proposed walking network is shown in the map below. It focuses on identifying streets without footpaths for upgrades, to give everyone the freedom to walk safely and enhance people's connection with their community. Several intersections and crossing points have been identified for potential safety upgrades and to prioritise pedestrian movement.

For detailed information on the proposed walking network, refer to Section 7.1 of this Strategy.



Proposed Orange walking network

Introduction



Orange City Council is committed to making walking and riding available to all members of the community. This ATS offers the blueprint for creating the conditions in which active travel is a safe, convenient and enjoyable mode of transport, especially for the many short to medium distance trips that take place every day in Orange.

1.1 Current levels of active transport and opportunities for growth

Travel to work data is captured at every Census, making it the most complete dataset relating to transport available in Australia. Figure 1 shows how the community travelled to work across the last three Census periods. The car has remained the dominant mode of transport in Orange, with usage steadily increasing over time.

The share of active transport has declined, with riding to work being the least used mode of transport. Walking fell from around 5% of trips to 3%, and riding dropped from 0.7% to 0.4% in the ten years to 2021. Focusing only on trips to work however masks the widespread use of active transport for the other trips that take place in our daily lives (e.g. going to the school, shops or visiting friends). This ATS seeks to capitalise on the strong community interest in active transport and boost it further.

> The car is the dominant mode of transport in Orange.

> This ATS seeks to capitalise on the strong community interest in active transport and boost it further.

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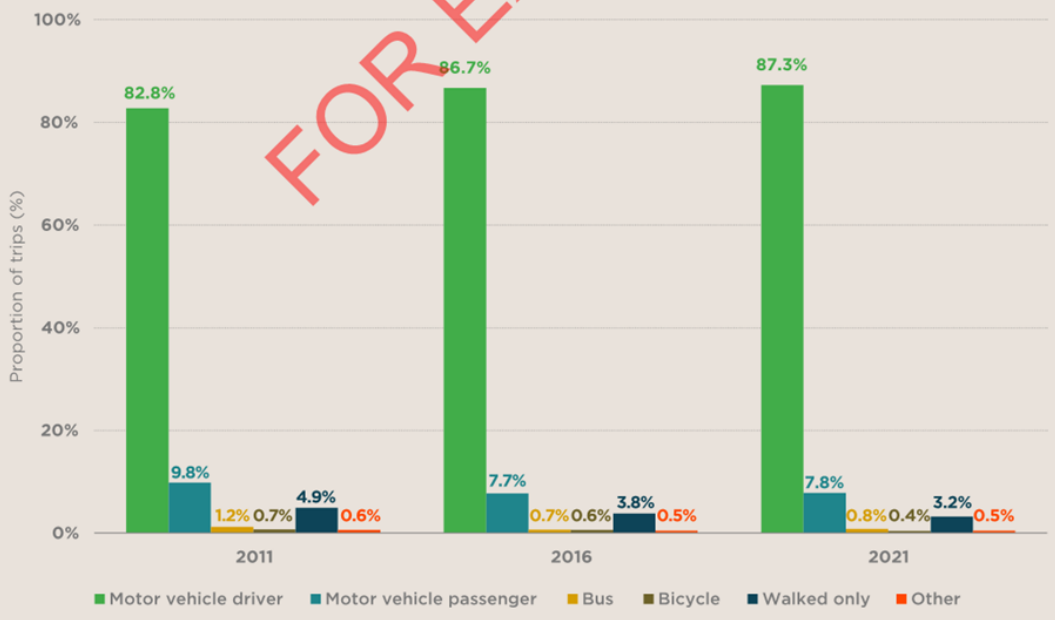

Figure 1 Journey to work mode share, Orange LGA
Source: ABS Census Data

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Active transport trips are highly *distance sensitive,* with longer journeys less likely to be made on foot or by bike. Figure 2 shows that in 2021, nearly 60% of work trips were under 5km, yet almost 90% of these were made by car.

> **Nearly 60% of work trips were under 5km, yet almost 90% of these were made by car.**

The large number of short distance car trips highlights a clear opportunity. With safe and connected infrastructure, many of the short car trips that occur in Orange everyday could shift to active transport. Targeting these trips is the *'low-hanging fruit'* and a core focus of this ATS.

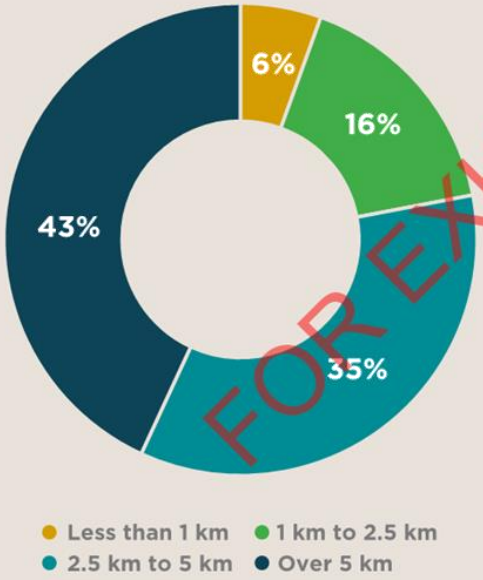

Figure 2 Distance travelled to work
Source: ABS Census 2021

1.2 Safety

The community made it clear that more people would choose active transport for more trips if it was made safer. Our networks must be safe for all users, from children to the elderly, and everyone in-between. The NSW government's *Road Safety Action Plan 2026* includes the target to reduce fatalities by 50% by 2030 and reduce serious injuries by 30%. NSW also has an aspirational target of zero fatalities and serious injuries on roads by 2050.[1]

> **The community made it clear that more people would walk and ride if it was made safer.**

Between January 2019 and December 2023, 485 crashes in Orange involved 694 people. Active transport users were overrepresented, making up 12% of crashes despite less than 10% of trips. When involved in a crash, active transport users faced a nine-in-ten chance of sustaining moderate to serious injuries.

> **The NSW government have committed to a 50% reduction in road fatalities and a 30% reduction in serious injuries by 2030.**

Crash locations reveal clear patterns. Over 60% of active transport crashes occurred at intersections, while more than half of pedestrian crashes happened mid-block.

The Mitchell Highway recorded the highest number of crashes of any severity, while other high-risk streets included Dalton Street, Anson Street, Hill Street, the Northern Distributor Road, Lords Place and Adina Crescent (see Figure 3).

[1] NSW Government 2026 Road Safety Action Plan

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A core objective of the ATS is to reduce risk and enable more people to safely choose active transport in Orange.

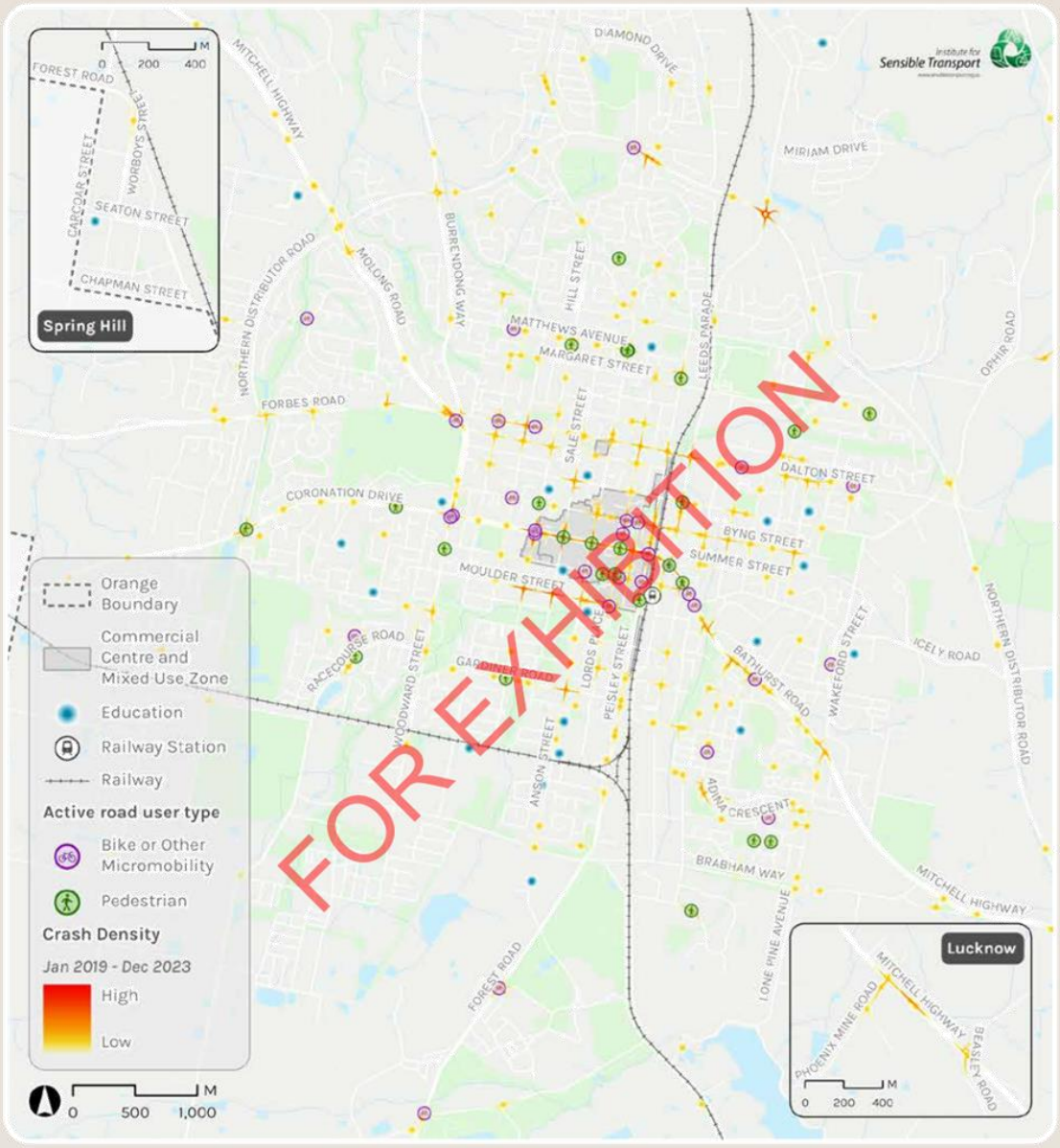

Figure 3 Crash density in Orange, all modes (with active modes shown)
Source: TfNSW, Institute for Sensible Transport

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1.3 Summary of major challenges and key opportunities

A summary of the major challenges and key opportunities for a more active transport friendly Orange is shown in Figure 4. This synthesis was developed via the community engagement, as well as the analysis of transport data and an extensive site assessment.

The ATS seeks to remove barriers and create an environment where active transport is a convenient, enjoyable and safe choice for local trips.

Celebrating our success

Council has made important progress using the *2016 Orange Active Travel Plan* to improve conditions for walking and riding. Key achievements include 40km/h speed zones in the CBD, as well as continuing to expand the active transport network. Council has also been successful in securing funding to deliver active transport projects, with support from State Government programs such as *Get NSW Active*.

It is equally important to reflect on lessons learned. Design standards have evolved since 2016, and a higher level of safety is now required to encourage more people to choose active transport. Aligning our new ATS with modern standards will ensure future projects build on past successes.

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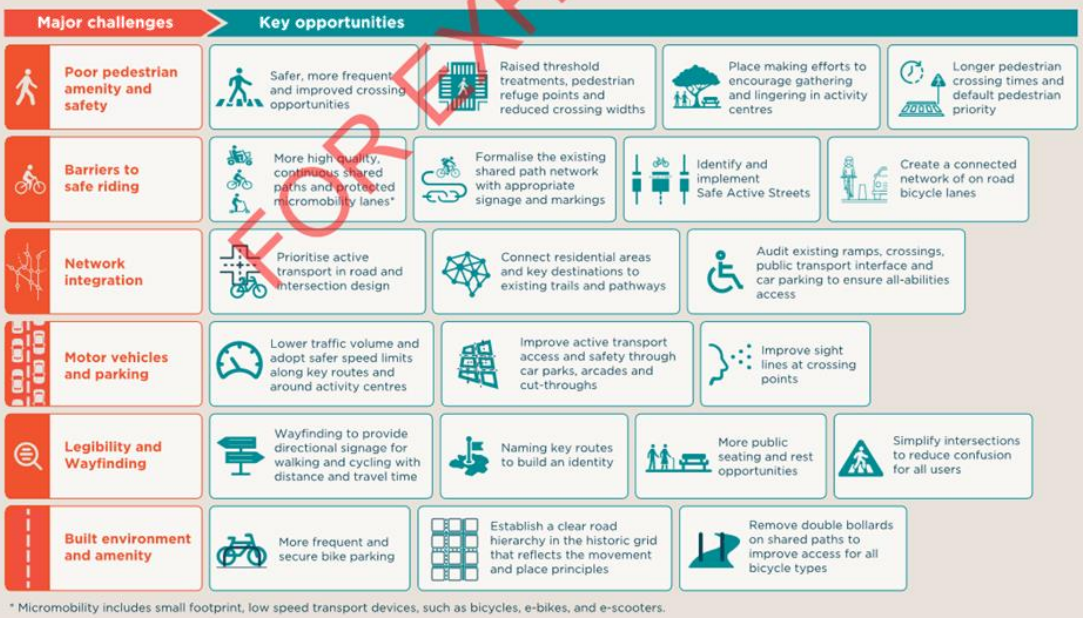

* Micromobility includes small footprint, low speed transport devices, such as bicycles, e-bikes, and e-scooters.

Figure 4 Major challenges and key opportunities
Source: Institute for Sensible Transport

Strategic Context



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The ATS will play a key role in delivering Council's broader strategic goals and objectives. It sets out how Council, the community and other stakeholders will work together over the next 30 years to create a more sustainable and active transport-friendly Orange.

2.1 State Government context

A range of State Government documents support the development of a more active transport friendly Orange. This includes a series of guides and frameworks such as the

- *NSW Movement and Place Framework*
- *Design of Roads and Streets Manual (DORAS)*
- *Cycleway Design Toolbox* and;
- *Walking Space Guide.*

These documents have been used to develop an Orange based active transport toolkit, provided in Section 6 of this ATS.

The NSW *Active Transport Strategy (2022)* commits to doubling active transport trips within 20 years.[2] The Orange ATS helps to support the State Government's ambitions, aligning with commitments to:

- Develop continuous and connected walking and bike riding networks
- Enhance safety and comfort for walking and bike riding
- Improve options for children's independent mobility to and from school
- Integrate active and public transport for multimodal journeys
- Promote a shift to walking and bike riding through the development of improved infrastructure
- Embrace emerging technologies like e-bikes and micro mobility devices.

2.2 Local Government context

Councils existing strategic policy guidance recognises that active transport is essential to supporting a more sustainable, inclusive, and liveable future. Both the *2016 Active Transport Plan and Community Strategic Plan (CSP)* highlight the importance of active and healthy lifestyles, improved shared path networks, and reducing car dependency as central to delivering community aspirations.

This ATS is underpinned by Council's policy commitment to expand the shared path network, improve accessibility and inclusion, and manage growth while protecting liveability. It provides the infrastructure and policy direction to help achieve these goals and enable more members of the community to enjoy greater transport choice.

The ATS sits within Council's *Integrated Planning and Reporting (IP&R)* framework below the CSP. It fits within the category of *Other Council Strategies and Plans* and will be used to inform Council's *Delivery Program and Operational Plan*.

The health benefits of active transport

In Australia, physical inactivity is a leading preventable cause of ill health and premature death. In 2024, physical inactivity contributed to an estimated 4.5% of all deaths nationwide.[3] Active travel delivers well-established public health benefits. Extensive evidence demonstrates that regular physical activity reduces the risk of non-communicable diseases such as type 2 diabetes, cardiovascular disease and some cancers.

These benefits can be quantified through economic modelling. The NSW Government estimates that each additional kilometre of walking delivers approximately $5.24 in health benefits, while riding delivers around $2.95 per kilometre on-road and $2.97 per kilometre off-road. Walking trips associated with public transport use are valued at approximately $4.88 per kilometre (2023 Australian dollars).[4]

[2] NSW Active Transport Strategy (2022)
[3] Australia's health 2024: in brief
[4] Active transport in NSW

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IP&R

Resourcing Strategy

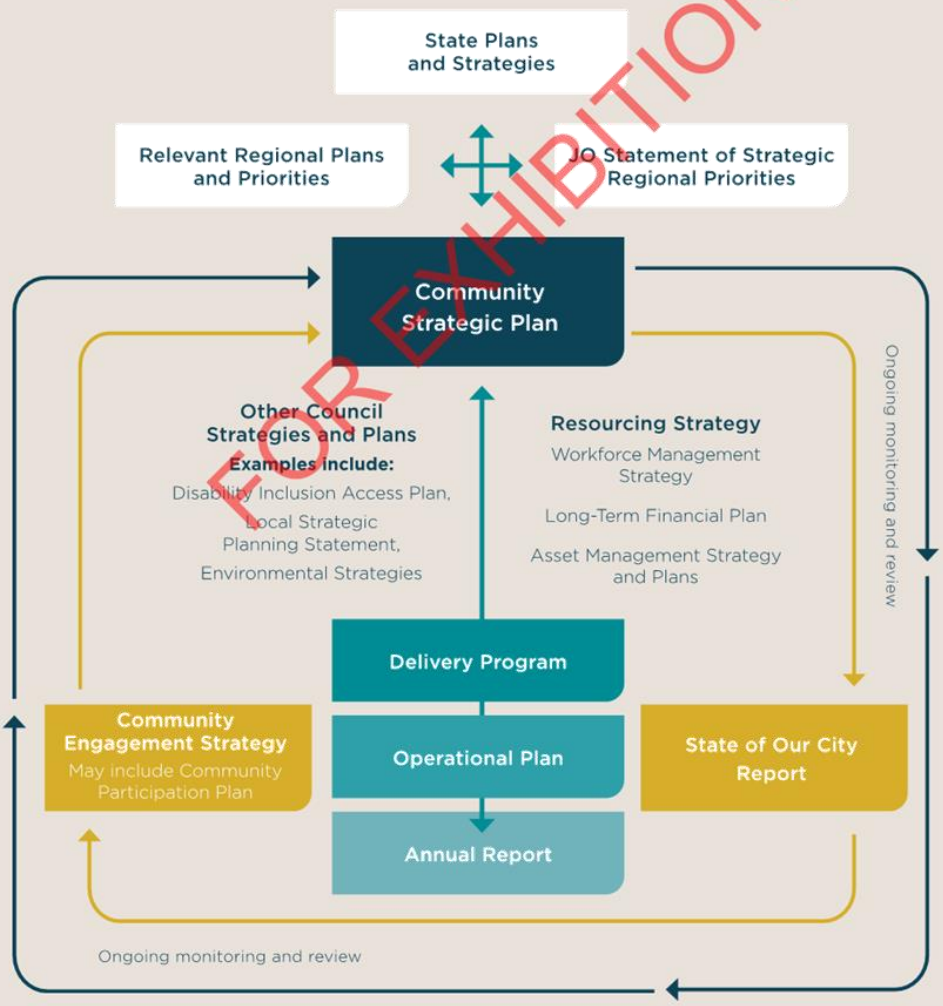
All components of the Integrated Planning and Reporting (IP&R) framework are linked to one another. Activities and actions identified in the Delivery Program and Operational Plan are supported by the Resourcing Strategy, with all resourcing implications identified and addressed.

The Resourcing Strategy outlines how Council will deliver on the community's long-term vision by ensuring the right funding, people, and assets are in place. It is an important component of the IP&R framework and directly supports the goals of the Community Strategic Plan (CSP).

The Resourcing Strategy includes three components:

1. **Long-Term Financial Plan**
   forecasting Council's financial capacity over at least 10 years
2. **Workforce Management Strategy**
   planning for the staff, skills, and capabilities needed to meet future service needs
3. **Asset Management Strategy**
   guiding how Council maintains and renews infrastructure to support service delivery

INTEGRATED PLANNING & REPORTING FRAMEWORK



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3 | ACTIVE TRANSPORT STRATEGY AND IMPLEMENTATION PLAN (2026)

Vision, guiding principles and strategic objectives



The Orange ATS is led by a vision, supported by a set of guiding principles and measurable strategic objectives. Figure 5 captures the structure of how the vision, guiding principles, strategic objectives and actions fit together.

The vision is supported by the guiding principles, which are underpinned by strategic objectives. The strategic objectives are designed to be measurable and time based to enable Council to measure progress towards achieving the vision.

The actions are the activities Council will pursue to create the change necessary to meet the future vision for active transport, over the next 30 years.

The remainder of this section identifies Council's vision for the ATS, as well as the six guiding principles and seven strategic objectives.



Figure 6 Vision, principles, objectives and actions

3.1 Vision

The vision for the Orange Active Transport Strategy and Implementation Plan is that by 2055:

> **Walking and riding support Orange to become a sustainable, vibrant community by offering safe, attractive streets for active travel.**

Achieving this vision will not be easy and the ATS has a suite of guiding principles, strategic objectives and actions that combine to support better transport choices and a more vibrant and attractive Orange.

3.2 Guiding principles

Figure 6 outlines the guiding principles developed to support Council's vision for active transport.

- Orange is a vibrant people-focused place to live, work and visit.
- People of all ages and abilities have access to safe, convenient and accessible transport choices.
- Walking and bike riding are the preferred choices for trips under 3km with streets that provide safe, high-quality walking and riding opportunities.
- Transport investment decisions are guided by their ability to support Council's commitment to being leaders in sustainability.
- The walking and bike riding network integrates seamlessly with public transport.
- Safe Systems (Towards Zero) underpins the design of Orange's transport network, consistent with NSW government policy.

Figure 7 Guiding principles

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3.3 Strategic objectives

The following set of strategic objectives provide Council with a series of measurable targets, to assist in evaluating progress towards more opportunities for active travel. The strategic objectives for the ATS include:

Double the number of active transport trips by 2042, consistent with NSW State Government targets.

Halve fatalities and reduce serious injuries by 30% for pedestrians and bike riders by 2041, consistent with the NSW Active Transport Strategy and the NSW 2026 Road Safety Action Plan.

Lower transport emissions, consistent with 1.5 degrees of global temperature increase and Council's commitment to net zero emissions by 2050 or earlier.

Double the number of children walking or riding to school, consistent with NSW State Government targets.

Increase the proportion of the population within 100m of a high-quality shared path, protected bicycle path or Quietway, measured every five years.

Increase the number of DDA compliant pedestrian crossings and bus stops, measured every five years.

House future residential populations within close proximity to jobs, services and other key destinations.

Council will review the ATS and the strategic objectives every five years, to measure project and re-evaluate based on changing circumstances.

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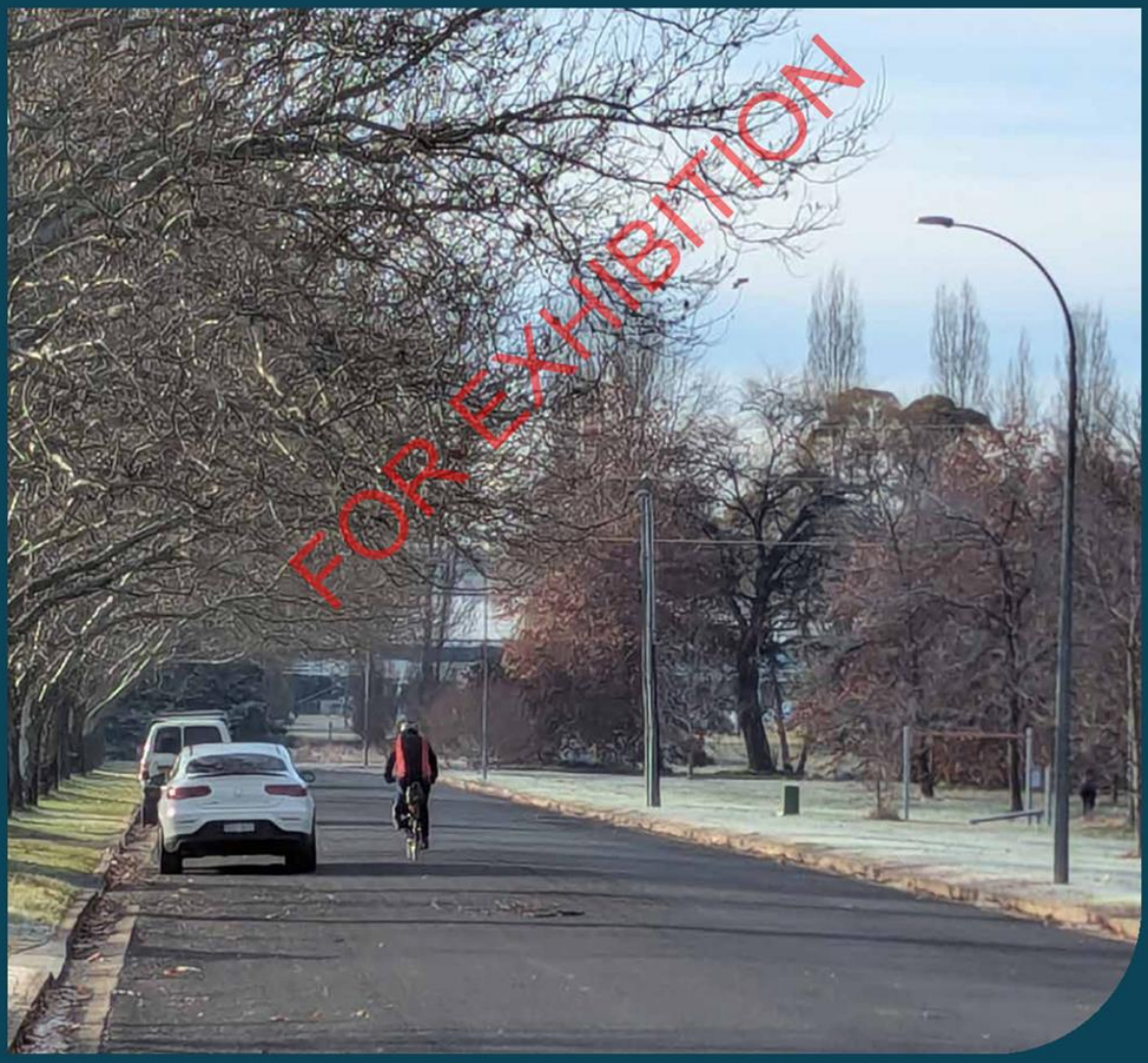
4 | ACTIVE TRANSPORT STRATEGY AND IMPLEMENTATION PLAN (2026)

Road user hierarchies



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This section presents a road user hierarchy that can be used to inform the strategic allocation of space on new or existing streets. By reallocating space in line with Council's wider strategic objectives and the aspirations of the community, our streets will offer safer, more sustainable options for everyone.

Road space is limited and there is strong competition for this scarce resource. To assist in making consistent, transparent decisions that work to support our vision and guiding principles, two transport road user hierarchies have been developed.

The first (Figure 7) is for our townships and urban areas. It places pedestrians, people riding and public transport at the top. This means the planning, design, and management of the transport network should prioritise the safety, comfort and connectivity of these users ahead of others lower in the hierarchy, such as trucks and private motor vehicles.

While the road user hierarchy within our towns prioritise sustainable mobility, our regional roads are better suited to supporting long distance travel and industry. The road user hierarchy for regional roads (Figure 8) illustrates that where active transport is accommodated, it will generally be on a separated piece of infrastructure parallel to the main corridor.

The road user hierarchies will assist Council in determining how space is allocated between modes.

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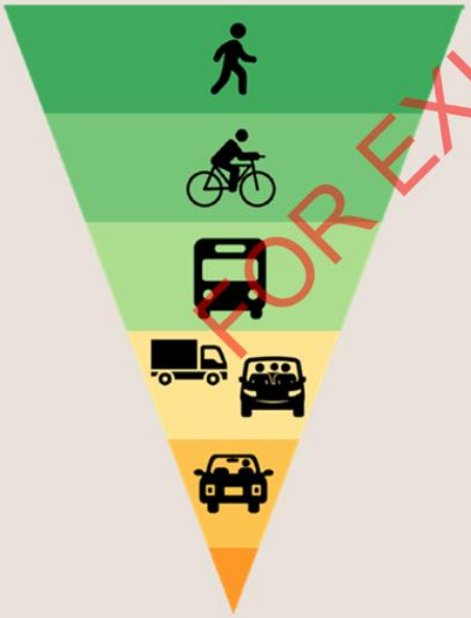

Figure 8 Road user hierarchy for urban areas
Source: Institute for Sensible Transport

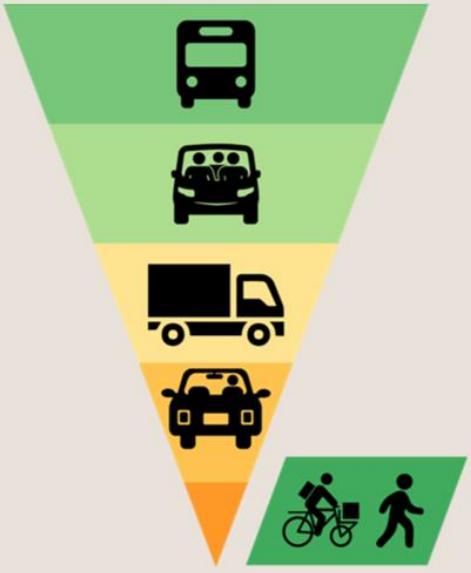

Figure 9 Road user hierarchy for regional roads
Source: Institute for Sensible Transport

A separate road user hierarchy has been developed for our regional roads. This is in recognition of the different roles our urban areas, smaller townships and regional roads have in the transport network.

In some instances, limited space will mean not all transport modes can be fully accommodated. In these cases, Council will use the road user hierarchies to guide space allocation.

What our community told us



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A range of stakeholders contributed to the development of the Orange ATS. This included a series of workshops, online surveys and community pop-ups to provide a better understanding of community aspirations. Participants were asked about their barriers to active travel and what would help to make it a better choice.

5.1 Who we engaged with

The creation of the ATS has been a team effort. Councillors, Council staff, professional stakeholders and the Orange community have had the opportunity to tell Council what would encourage more people to choose active transport.

> The creation of the ATS has been a team effort.

5.2 Key themes

Engagement revealed a shared understanding of the key themes limiting active transport in Orange. The consistently identified challenges include:

- Real and perceived safety concerns due to interactions with motor vehicles, lack of protected infrastructure and unsafe intersections.
- Missing or inadequate infrastructure including disconnected footpaths and bicycle paths, poor lighting and limited end-of-trip facilities.
- Cultural and social factors such as a strong local driving culture, stigma around riding a bike, and perceived inconvenience of active travel.
- Weather, particularly cold winters and icy conditions were noted as a deterrent to year-round active transport use.
- Lack of safe crossing points, especially on key corridors.
- Footpath maintenance issues, including narrow, incomplete, or poorly maintained footpaths.

> Safety related concerns were among the most frequently identified issues inhibiting active transport participation.

5.3 Key opportunities

There is a strong community desire for improving active transport conditions across Orange. Key opportunities include:

- Dedicated and connected infrastructure, including new and upgraded bicycle paths, wider footpaths and safe crossing points.
- Intersection upgrades that prioritise active transport safety, especially at roundabouts and busy roads.
- Behaviour change and education programs that build awareness, address driving culture and highlight the benefits of active travel.
- End-of-trip facilities such as secure bike parking at key destinations such as schools, workplaces and commercial areas.
- Trialling programs such as bike libraries or e-bike incentives to lower barriers to uptake.
- Embed active transport in planning and development requirements to ensure infrastructure is delivered early in new developments.

> There is a strong community support for improving active transport conditions across Orange.

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5.4 Barriers to bike riding – what our community told us

Figure 9 shows that the most commonly reported community barriers to bike riding relate to safety and infrastructure. Over a quarter of respondents identified a lack of bicycle paths, while more than one in five said they do not feel comfortable riding alongside cars.

Other notable concerns included a lack of safe crossings, poor lighting at night, and insufficient separation between pedestrians and people riding.

5.5 Barriers to walking – what our community told us

Figure 10 highlights a lack of footpaths was the most cited community barrier to walking, identified by 20% of respondents.

Other significant concerns included the lack of safe and convenient road crossings, poor lighting, and general safety risks. Addressing these barriers will be critical to making walking a more viable and attractive mode of transport across Orange.

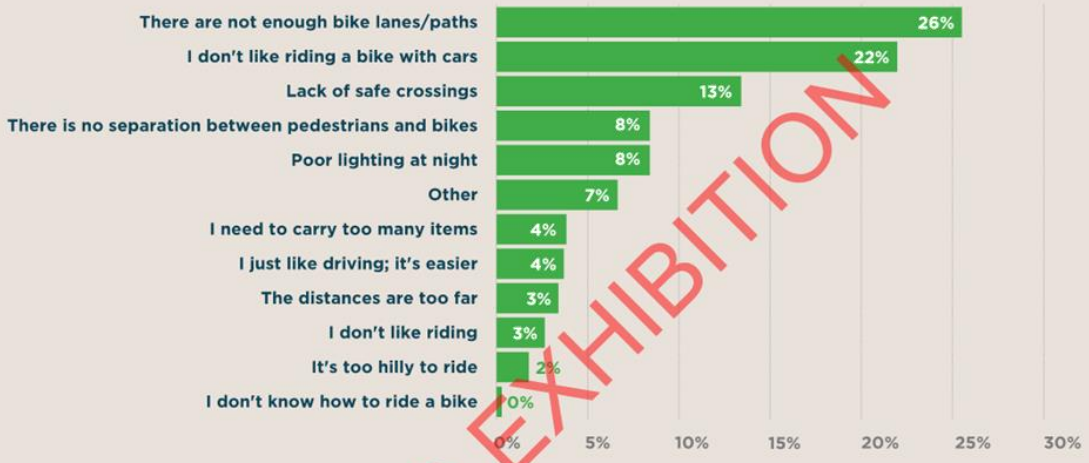

Figure 10 Barriers to riding a bike
Source: Institute for Sensible Transport

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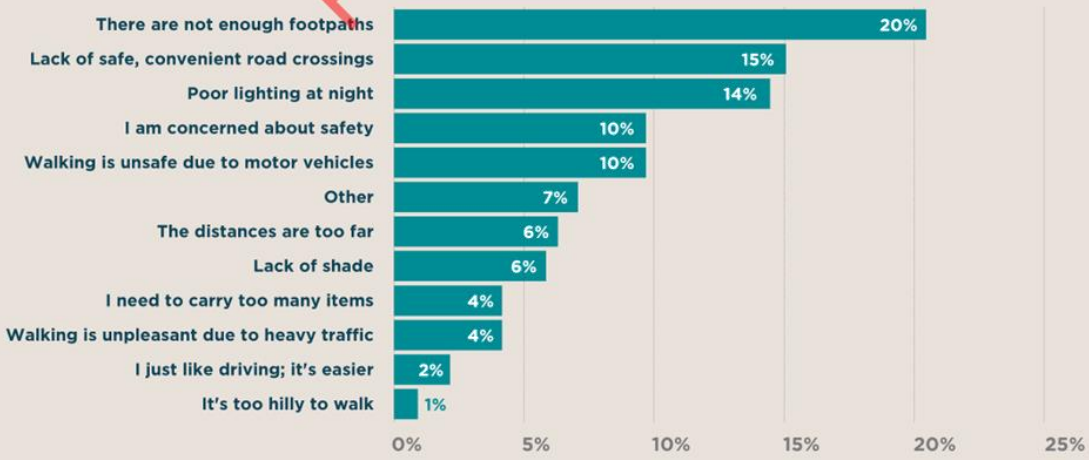

Figure 11 Barriers to walking
Source: Institute for Sensible Transport

Active transport toolkit



Council have developed an active transport toolkit to be used across departments. It applies to Council decisions, and aligns with State government guidance including the Movement and Place Framework, the Design of Roads and Streets Manual, the Cycleway Design Toolbox and the Walking Space Guide.

6.1 Network planning and design principles

Having a set of design principles ensures that future works follow a consistent philosophy across Council departments and areas. The following sections provide an overview of key principles that will guide the development of our active transport network.

6.1.1 Cycling network design principles

The *NSW Cycleway Design Toolbox* identifies six principles to guide the development of safe bike riding networks (Figure 11). These principles will help Council integrate bike riding infrastructure in ways that balance a range of considerations.

> **The design principles will help Council integrate bike riding infrastructure in a manner that aligns with user preferences.**

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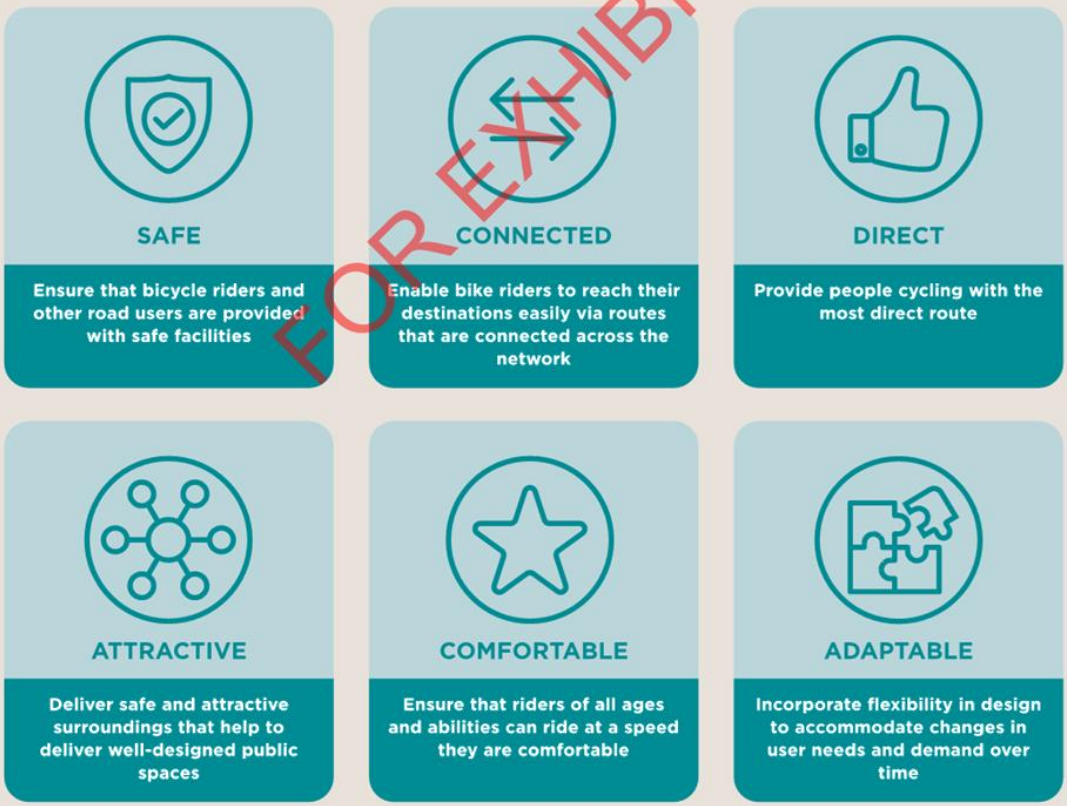

Figure 12 Cycling network design principles
Source: Institute for Sensible Transport adapted from NSW Cycleway Design Toolbox

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6.1.2 Safe System approach

A key part of the active transport network, and a focus of this ATS is *safety*. Council will apply the *Safe System* approach to road design, which is supported by the State Government's *Design of Roads and Streets manual* and the *NSW Movement and Place Framework*.

The *Safe System* approach recognises that people make mistakes, and that no one should be killed or seriously injured due to an error. This shifts the focus from changing individual behaviour to designing a road system that is forgiving of human error. This approach is regarded as international best practice in road safety and provides an outcome whereby death and serious injury are virtually eliminated amongst users of the road system.

Council will implement a Safe System approach to network design.

6.1.3 Safe speeds

Vehicle speed is one of the most important factors influencing crash outcomes. Figure 12 shows the relationship between speed and the likelihood of survival for different crash types. At 50 km/h a pedestrian has only a 1.5 in 10 chance of surviving. At 30 km/h that chance rises to 9 in 10.

This evidence supports the growing adoption of safer speed limits. Safe System boundary conditions for key conflict types are as follows:

- 30km/h in locations where conflicts between vulnerable road users and vehicles are possible
- 50km/h at intersections where side impacts between vehicles are possible
- >70km/h on roads where there is no possibility of side or frontal (head-on) impacts.

Vehicle speed is one of the most important factors influencing crash outcomes.

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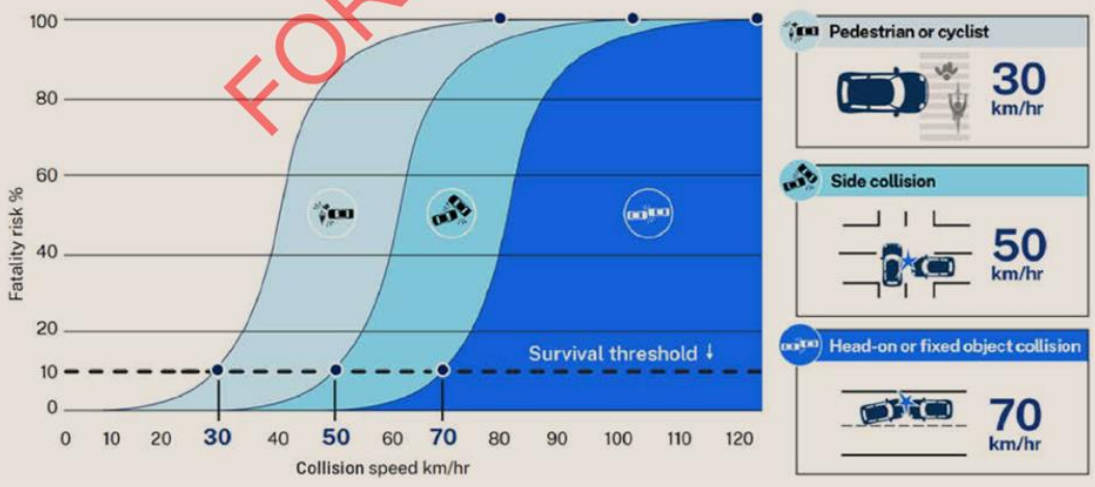

Figure 13 Relationship between speed and safety
Source: NSW Design of Roads and Street Manual

6.1.4 Universal design

Creating an active transport network for all ages and abilities ensures that everyone in the community can take part. Accessibility can be achieved by adopting universal design principles that remove physical barriers to personal movement and access to buildings and places.

Some of our established areas lack essential infrastructure which can limit transport choice. Designing for all ages and abilities (AAA) is explored in Box 1.



Designing for all ages and abilities (AAA)

A well-designed riding network should cater to all users, ensuring that it is safe, and comfortable, for everyone. Designing for AAA means considering:

- **All people** – regardless of age, gender and background – including women, children, seniors, people living with disability, low-income households and people who are less confident riding.
- **All types of bicycles and devices** – including standard and electric bicycles, kick scooters, electric scooters, cargo bikes, folding bicycles, tricycles, unicycles and specialist bicycles for people living with disabilities.
- **All types of trip purposes** – including commuting, school run, shopping and recreation.

Box 1 Designing for a AAA network
Photo: Institute for Sensible Transport

Our designs will not exclude anyone based on their abilities or impairments. TfNSW requires that the transport network provides barrier-free access for people with vision, hearing, physical or cognitive impairments.[5] This includes maintaining kerb ramps at all pedestrian crossings and providing clear and consistent tactile ground surface indicators.

Universal design is already part of many design guidelines, as shown in Figure 13, regarding footpath widths. Everyone benefits from quality footpaths, with stepless kerbs to make roads easier to cross, and multiple forms of wayfinding making the network easier to navigate. Concepts of universal design are embedded in the walkability checklist, which is explored in Section 6.3.

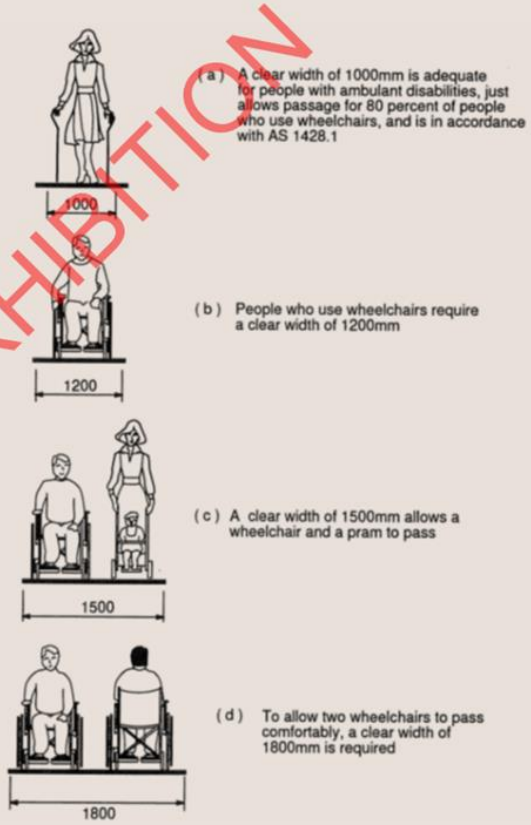

Figure 14 Pedestrian path width requirements for people with mobility impairment
Source: AS 1428.2:1992, quoted in Austroads Guide to Road Design Part 6A: Paths for Walking and Cycling

[5] NSW Disability and Inclusion Plan

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6.2 Types of walking and bike riding infrastructure

The different types of infrastructure we can use to support active transport across Orange are outlined in Figure 14.

The precise nature of the improvement will be determined following the outcome of future planning and detailed design. Some of these upgrades may occur as part of our routine maintenance, but fully implemented routes may require external funding.

The use of unprotected on-road bicycle paths should be limited, with a preference given to separated or protected facilities that provide a higher level of safety and comfort for all ages and abilities.



Footpath
Off-road

Footpaths provide a safe space for people to walk, away from motor vehicles. Footpaths should have a minimum width of 1.5 metres, but ideally are at least 2 metres wide adjacent to schools and commercial development. Children aged 16 years and under, and an accompanying adult, can ride on footpaths.



Shared Path
Off-road

A shared path accommodates two-way bicycle and pedestrian movements along either the footpath or an off-road environment. Shared paths should be at least 2.5 metres wide.



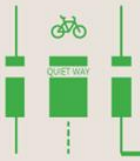
Bicycle Path
(one-way)
On-road protected

The preferred facility for a high priority cycling route is a bicycle path. A bicycle path is an on-road facility that is at least 1.5 metres wide and is physically separated from motor vehicle traffic and pedestrians. A bicycle path is exclusively for use by bicycles and other micromobility devices.



Bicycle Path
(two-way)
On-road protected

Two-way bicycle paths should be at least 3 metres wide, with physical separation from motor vehicles, traffic and pedestrians. A two-way bicycle path should be considered when it's not possible to provide one-way bicycle paths.



Quietway
On-road

Quietways are mixed traffic roads, where bicycles are prioritised and are positioned in the centre of the traffic lane. Quietways should have a speed limit of 30km/h or less and be designed to provide visual cues to remind road users to travel at a safe speed and share the space.



Quietway
(with dedicated cycling space)
On-road

In situations where physical seperation is not possible, a Quietway with additional line markings that provide visual guidance for road users will be used. These treatments will maintain the same principles as a Quietway but will have a marked bicycle lane of at least 2 metres with buffered markings. This is an enhancement to the Quietway, not a separate infrastructure type.



Shared Zone
On-road

A shared zone is a mixed traffic road that is shared safely by pedestrians, bicycles and motor vehicles. Priority is given to pedestrians and speeds should be 10km/h or less.

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Figure 15 Types of walking and bike riding infrastructure
Source: Institute for Sensible Transport
Note: All footpaths submitted for funding under TfNSW will comply 1.8 m width requirements.

6.2.1 Footpaths

Footpaths provide a safe space for people to walk. People with access to quality footpaths are twice as likely to walk compared to those without a connected network of footpaths.[6] While many of our streets already have footpaths, there are some areas lacking connections. Where a need has been identified, we will install new footpaths, of at least 1.5 metres wide, unless physically not possible and 2 metres wide adjacent to schools and commercial developments

In areas of high pedestrian activity, such as shopping centres and along main streets, we will provide wider footpaths so that groups of people can easily walk side-by-side, and support on-street dining and other uses. In all new developments, we will comply with DDA requirements for pram ramps and driveways.

6.2.2 Pedestrian crossings

To build footpaths that provide safe and consistent walking experiences, we need appropriate crossing infrastructure at intersections in desirable locations. Suitable crossings will be applied according to the circumstances of the street. The different crossing types we will use across Orange are illustrated in Figure 15.

Zebra Crossings	Pedestrian crossings, often called zebra crossings, give priority to pedestrians over other road users. They have white stripes painted on the road surface, separated by widths of unmarked road surface. In addition, they have road signs and lighting. They may be used in conjunction with other treatments. Bike riders must dismount when using zebra crossings.
Refuge Island	Refuge islands are places between lanes of traffic that allow pedestrians and cyclists to wait. They are best used where the road is wide, and pedestrians may not be able to cross the entire road in one go. A well designed refuge island should be wide enough for the full length of a bicycle to dwell without overhanging onto the main carriageway.
Kerb Ramp	Kerb ramps are the most common connections from the footpath onto the road. These should be consistent with DDA design guides and should have a maximum slope no steeper than 1:8.
Kerb Extensions	Extending the kerb at some intersections will narrow the road lane and shorten pedestrians' crossing distance. This is known to increase safety of pedestrians and the amenity of crossings.
Continuous Footpath	A continuous footpath can give extra amenity to pedestrians and provide higher priority. The road is raised slightly at the intersection, to provide a level path for pedestrians. A raised threshold crossing enables the footpath grade to continue as it crosses a street. This increases the profile of the pedestrian and encourages motor vehicles to travel at a safer speed in these locations.
Wombat Crossings	'Wombat' crossings are very similar to raised threshold crossings, but are located between intersections, rather than at intersections. Additionally, they have complete pedestrian priority by having zebra crossing features.
Raised Safety Platforms	At some intersections where there will be more than one raised crossing, raising the entire intersection will encourage vehicles to travel at lower speeds. The raised platform may provide priority to pedestrians and reminds motorists to drive cautiously upon ascending on the approach to, and descending after exiting the intersection.

Figure 16 Crossing types
Source: Institute for Sensible Transport

[6] The cost-effectiveness of installing sidewalks to increase levels of transport-walking and health, Gunn et al., 2014 https://doi.org/10.1016/j.ypmed.2014.07.041

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6.3 Safer intersections

Intersections are key points where active transport and motor vehicle movements intersect and require careful design to ensure they are safe. Council currently uses a standard design for intersections with kerb bulb-outs, which improves pedestrian safety but often blocks the continuity of on-road bicycle paths. To address this, the standard design will be updated to allow people riding to travel smoothly over and through the kerb bulb-outs.

This may include modifying existing kerb-bulb outs with cut-outs and paint to accommodate for on-road bicycle paths. Treatment options are intended to be adaptable, allowing integration with either on-road bicycle paths alongside motor vehicles or with protected bicycle paths behind vehicle parking. Importantly, these treatments retain pedestrian priority at crossings while ensuring safe and continuous movement for people on bikes.

When upgrading intersections and crossings, the following principles should be applied:

- Ensure signalised crossings include bicycle lanterns where appropriate on shared paths and on-road bicycle infrastructure
- Upgrade zebra crossings on shared paths to priority crossings treatments that support walking and riding movements without requiring dismounting
- Provide protected or traffic-calmed crossing treatments where shared paths intersect with higher-volume or higher-speed roads
- Ensure refuge islands are a minimum of 1.8 m wide to accommodate the full length of bicycles, including cargo bikes
- Avoid unprotected bicycle lanes at roundabouts. Instead, provide separated cycling facilities, reduced vehicle speeds, or shared low-speed environments.

As the network is progressively delivered, all intersections and crossing points along existing and future routes should be reviewed to identify opportunities for safety improvements.

Roundabouts

Many roundabouts in Orange were installed to improve traffic flow but often prioritise motor vehicles over safety. Dual lane roundabouts are particularly problematic, with evidence showing they are associated with higher crash frequency and severity compared to single-lane roundabouts.[7]

Improving road safety will require a shift in approach. In some locations, reducing dual lane roundabouts to single-lane designs will lower risk and free up space for active transport. In others, upgrades such as raised crossings, tighter geometry, or alternative intersection treatments will be needed to ensure roundabouts support active transport.

6.4 Acceptable surface types

6.4.1 Concrete and asphalt

Hard surfaces such as concrete and asphalt are the preferred choice for active transport paths, particularly on slopes or areas prone to wet or icy conditions. Light-coloured surfaces are recommended to reduce heat absorption in hot weather. Concrete paths should be finished to provide good traction and minimise slipping, while brushed or broomed finishes may be used on steeper grades to enhance grip.

6.4.2 Pavers and bricks

Pavers and bricks can be suitable for active transport paths when carefully designed. Glazed surfaces should be avoided, as they become slippery when wet or icy, and all pavers must be laid on a firm, compacted base to ensure stability and prevent uneven surfaces. Surface colour variations should be considered carefully, as large contrasts can confuse users with sight impairments. Properly designed paver and brick surfaces can provide safe, accessible, and visually appealing paths.

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[7] Utilisation of Turbo Roundabouts to Increase Safety at Existing Two-Lane Roundabouts in Queensland, Lachlan Darr 2018 https://sear.unisq.edu.au/40672/

6.4.3 Loose surfaces

Materials such as exposed aggregate, gravel, soil, sand, grass, and tanbark should generally be avoided on active routes, except for recreational trails. These surfaces can be difficult to walk on and create significant barriers for people on bikes, wheelchairs or other mobility devices. Where unsealed surfaces are used, adequate crossfall must be provided to ensure appropriate drainage.

6.4.4 Skid and weather resistance

Given the variable weather in Orange, path surfaces must be skid-resistant to minimise the risk of slips and uncontrolled skidding, particularly in wet or icy conditions. Active transport connections should allow continuous riding with minimal need to slow or stop due to rough surfaces, steep gradients, sharp corners, or narrow widths. Depending on the context, most active transport paths in Orange should have a hard, weatherproof surface to provide reliable performance throughout the year.

6.4.5 Asset renewal

All active transport infrastructure will be included in future asset management programs to ensure safety and usability over its life. Where infrastructure is located within the road reserve, it should be considered for renewal at the same time as road resurfacing or reconstruction works.

When choosing a surface for off-road paths, consideration should be given to the full life cycle costs, including initial capital, annual maintenance and future renewal costs. This ensures consideration of the initial investment as well as ongoing (operational) financial requirements.

Table 1 illustrates how initial construction cost does not always reflect the long-term financial implications. For example, decomposed granite has a moderate construction cost but a high life cycle cost due to maintenance, while asphalt or concrete may have higher initial costs but lower ongoing costs.

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Table 1: Example of life cycle costs per year[8]

Material	Useful life (Years)	Construction cost ($/ sqm)	Renewal cost ($/sqm)	Maintenance cost ($/sqm)	Life cycle cost ($/sqm)
Concrete	60	$155.00	$2.60	$1.55	$4.15
Asphalt	35	$75.00	$2.20	$2.25	$4.45
Decomposed granite	10	$35.00	$3.50	$3.00	$6.50
Steel boardwalk	40	$920.00	$23.00	$5.00	$28.00

Source: Orange City Council

[8] Note: Costs are as of February 2026.

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6.5 Walkability checklist

To help ensure Council consistently improves the walkability of Orange, we will use a *walkability checklist* (Figure 16). Council will apply this checklist to ensure both new and existing developments hold the design characteristics that encourage walking, for both transport and recreation.

Walkability Checklist

Institute for Sensible Transport

			Notes
Does the street network provide high levels of permeability to reduce pedestrian travel distance?	Yes ☐	No ☐ N/A ☐	
Is there a footpath on one or both sides of the street?	One side ☐	Both sides ☐ None ☐	
Is the footpath at least 1.2m wide in residential areas, and wider in shopping strips where higher pedestrian numbers is expected?	Yes ☐	No ☐ N/A ☐	
Is the footpath surface suitable for people using mobility aides (e.g. walking frames and scooters?)	Yes ☐	No ☐ N/A ☐	
Are there kerb ramps at each crossing opportunity?	Yes ☐	No ☐ N/A ☐	
Are kerb ramps consistent with DDA requirements?	Yes ☐	No ☐ N/A ☐	
Are there tactile markings at intersections, in accordance with DDA requirements?	Yes ☐	No ☐ N/A ☐	
In high activity areas, are there pedestrian priority crossings?	Yes ☐	No ☐ N/A ☐	
Are there crossing opportunities at mid-block locations within the core of town centres?	Yes ☐	No ☐ N/A ☐	
Is there a pedestrian refuge at the half way point of a crossing?	Yes ☐	No ☐ N/A ☐	
Is there appropriate separation between people walking from traffic?	Yes ☐	No ☐ N/A ☐	
Is there sufficient lighting?	Yes ☐	No ☐ N/A ☐	
Is there sufficient shade?	Yes ☐	No ☐ N/A ☐	
Is public seating appropriately located?	Yes ☐	No ☐ N/A ☐	
Are water fountains appropriately located?	Yes ☐	No ☐ N/A ☐	
In new commercial areas, are there active street frontages facing the footpath?	Yes ☐	No ☐ N/A ☐	
Are there wayfinding options in high demand locations, with places of interest, distances and directions?	Yes ☐	No ☐ N/A ☐	
Does the footpath connect to public transport stops?	Yes ☐	No ☐ N/A ☐	

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Figure 17 Walkability checklist
Source: Institute for Sensible Transport
Note: Footpath width less than 1.3 metres is an intervention trigger for equal access as per the NSW Walking Space Guide.

6.6 Public and active transport network integration

We recognise that the seamless integration of active and public transport can improve the usability of both modes. Whilst the State Government is responsible for the provision of public transport services, timetabling and route planning, Council is responsible for managing stop infrastructure.

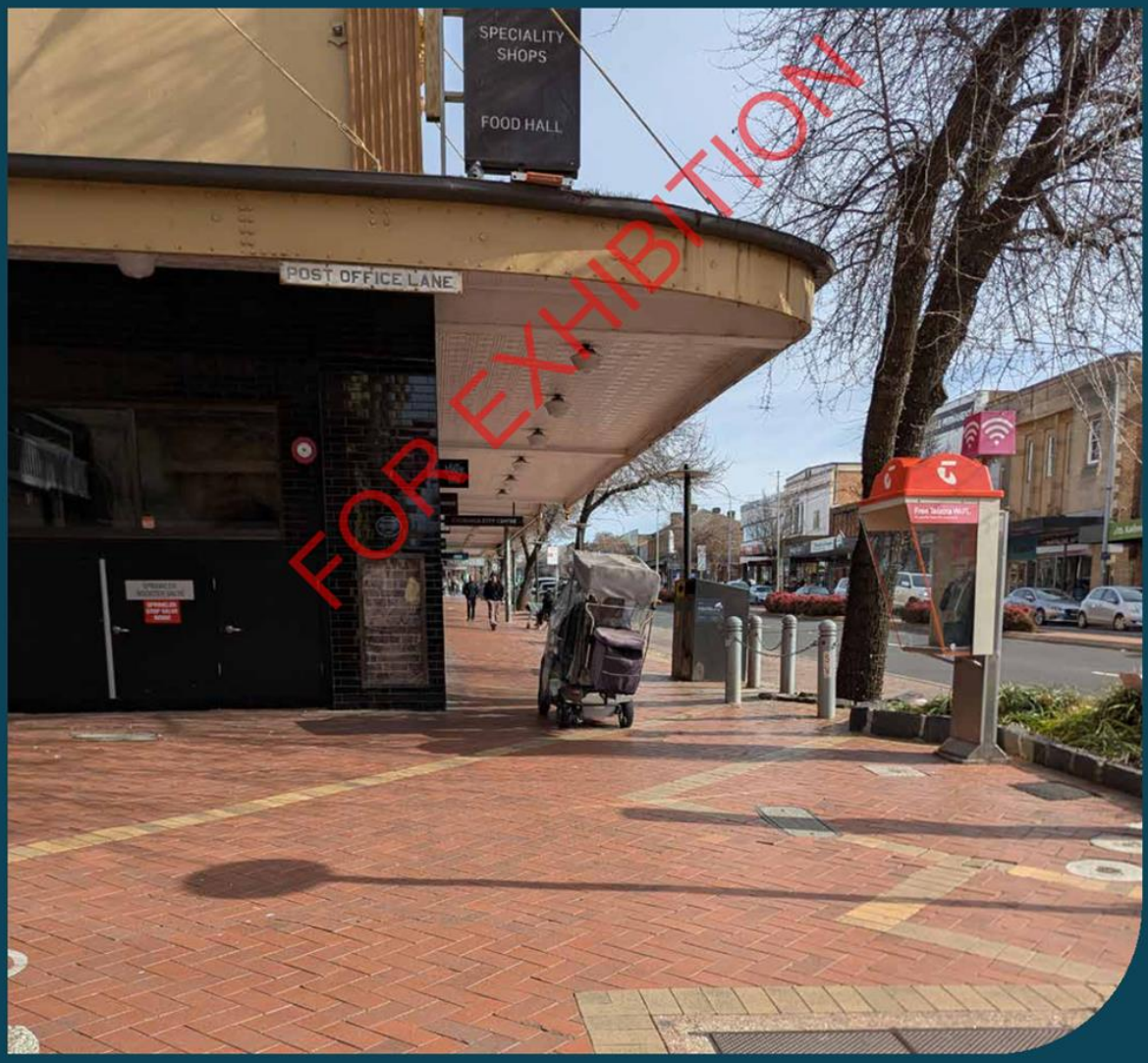
Upgrading and providing more supporting amenities such as shelters, seats and connecting footpaths will improve the usability and attractiveness of public transport.

Figure 17 shows the elements of an accessible bus stop. We will ensure that any bus stop upgrades are consistent with disability standards and include footpath connections and shelters at high demand areas.



Figure 18 Public transport accessibility checklist
Source: Institute for Sensible Transport

Future active transport network



This section provides a set of maps to highlight the proposed upgrades and expansions of the active transport network.

This ATS details the preferred infrastructure treatments to create a network suitable for as many users as possible. There needs to be flexibility in our planning to address the unique opportunities, challenges and constraints along each corridor. Each route will undergo detailed planning, design and consultation to ensure the proposed treatment responds to the unique context of each street/corridor. In some instances, limited space will mean not all transport modes can be fully accommodated. In these cases, Council will use the *Road User Hierarchy* outlined in Section 4 to inform the allocation of space.

Collaborating with the State Government

Delivering the proposed networks will require close collaboration between Council and the State Government. Roads in Orange are categorised as *State, Regional* or *Local Roads*. *State Roads* are managed by the State Government, while *Regional* and *Local Roads* are managed by Council. *Regional Roads* are recognised as roads with roles of secondary importance. These roads are eligible for State Government financial assistance; however, assistance is limited to *carriageways only*.

As some of the proposed upgrades are located on our State and Regional Roads, partnership with the State Government will be essential to secure funding, coordinating delivery and ensuring designs align with broader transport priorities. A map of the road classifications in Orange is provided in Figure 30 in Appendix A.

7.1 Walking network

7.1.1 Existing network

Footpaths are an essential component of the transport network and facilitate the most fundamental transport mode. Regardless of people's mode of transport, walking will generally form an important link at the beginning and end of any trip.

Figure 18 shows the existing footpath network is mostly concentrated around the Orange CBD. Most local streets outside of the central area have a footpath on one side of the street, or none at all. This means that residents are forced to walk on the road or cross the street to access a footpath.

> **Most local streets outside of the central areas have a footpath on either one side of the street, or none at all.**

The 2016 Active Transport Plan included priority works for pedestrians based on Zone 1 (CBD and Shirlee) and Zone 2 (the remaining urban area). The zones were developed to provide clarity in setting realistic goals for provision.

Table 2 outlines the pedestrian network infrastructure goals from the 2016 Plan, updated for the new ATS to reflect modern accessibility standards. This includes pedestrian crossings at all intersections and tactile ground surface indicators across both zones. Footpath provision in growth areas outlined in the Orange Local Housing Strategy will be funded through Development Control Plans (DCPs) as outlined in Section 8.2.

Table 2: Walking network infrastructure provision goals

Facility type	Zone 1 (CBD)	Zone 2
Footpaths on both sides of street	✔	
Footpaths on at least one side of street		✔
Accessible and continuous walking routes	✔	✔
Pedestrian crossing facilities at all intersections	✔	✔
Good quality footpath surface	✔	✔
Kerb ramps at crossings	✔	✔
Tactile Ground Surface Indicators at pedestrian crossing facility	✔	✔
Street lighting	✔	✔

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Figure 19 Existing footpath network in and around Orange township
Source: Institute for Sensible Transport

7.1.2 Future network

We want to make it as easy as possible for as many members of the community to participate in walking. To achieve this, we will continue to progress the development of the footpath network identified in the *2016 Active Travel Plan*.

Figure 19 shows the proposed walking network, structured around the two zones.

Each zone has a corresponding level of provision, as outlined in Table 2. This includes footpaths on both sides of the street in Zone 1 and at least one side of the street in Zone 2.

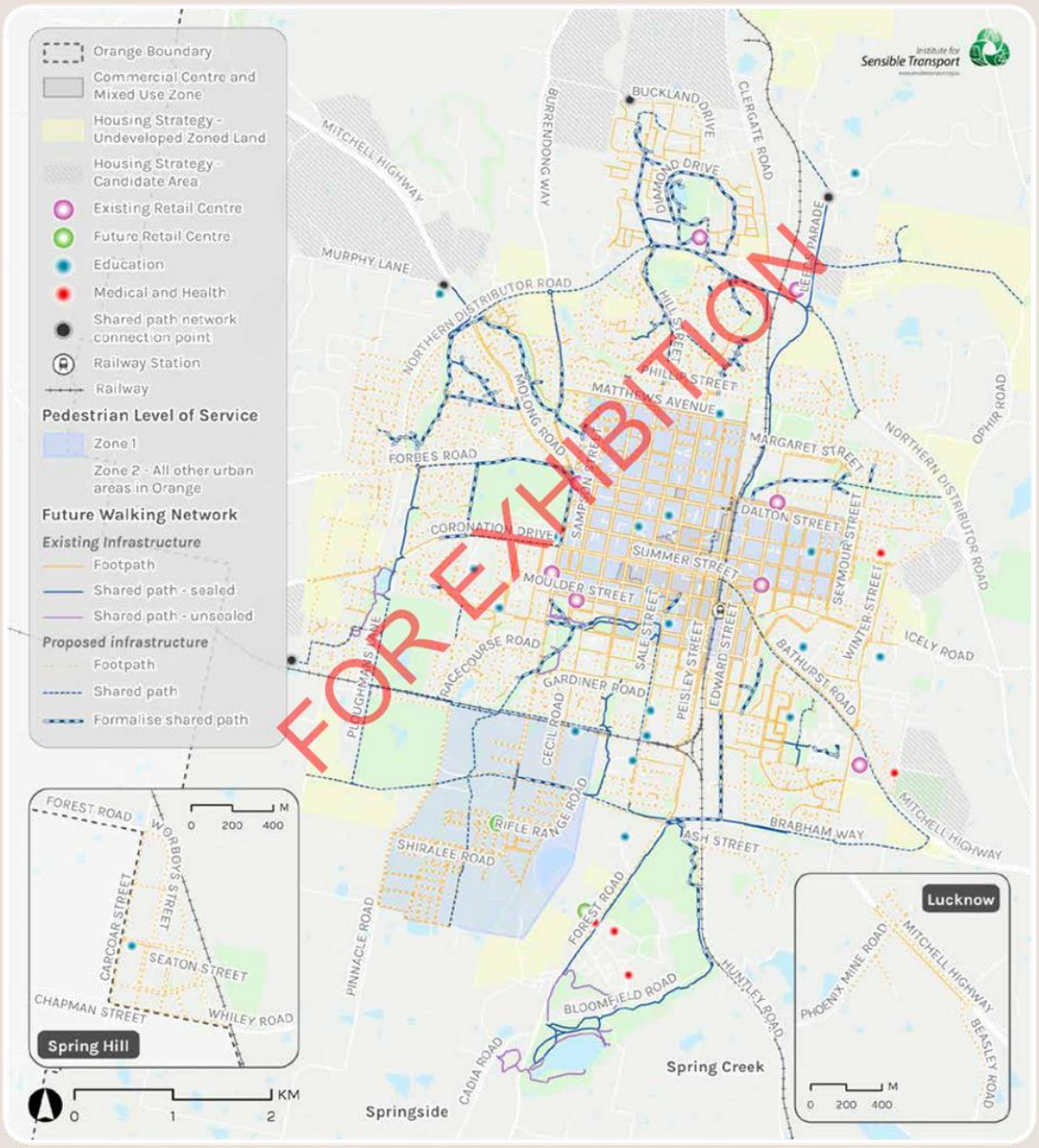

Figure 20 Proposed walking network
Source: Institute for Sensible Transport
Note: Some roads shown are not yet constructed. Urban Release Areas provisions as per Subdivision Code.

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7.2 Riding network

7.2.1 Existing network

Figure 20 shows the existing bike riding network in Orange, which includes shared paths, on-road bicycle paths and off-road trails. While Orange enjoys several high-quality shared paths, appropriate signage to clearly designate shared use is often required. The existing on-road bicycle paths often don't provide the level of safety needed to encourage widespread use. In some cases, on-road bicycle paths are little more than a bicycle symbol within the on-street parking area; a design that does not meet contemporary standards. Notably, there is no protected on-road bicycle paths enabling people to access the CBD or the Orange railway station. The economic benefits of active travel are discussed in Box 2.

Overall, the network is extensive but fragmented, with missing links preventing it from functioning as a cohesive system. These gaps are often the biggest barriers to riding for more everyday trips.

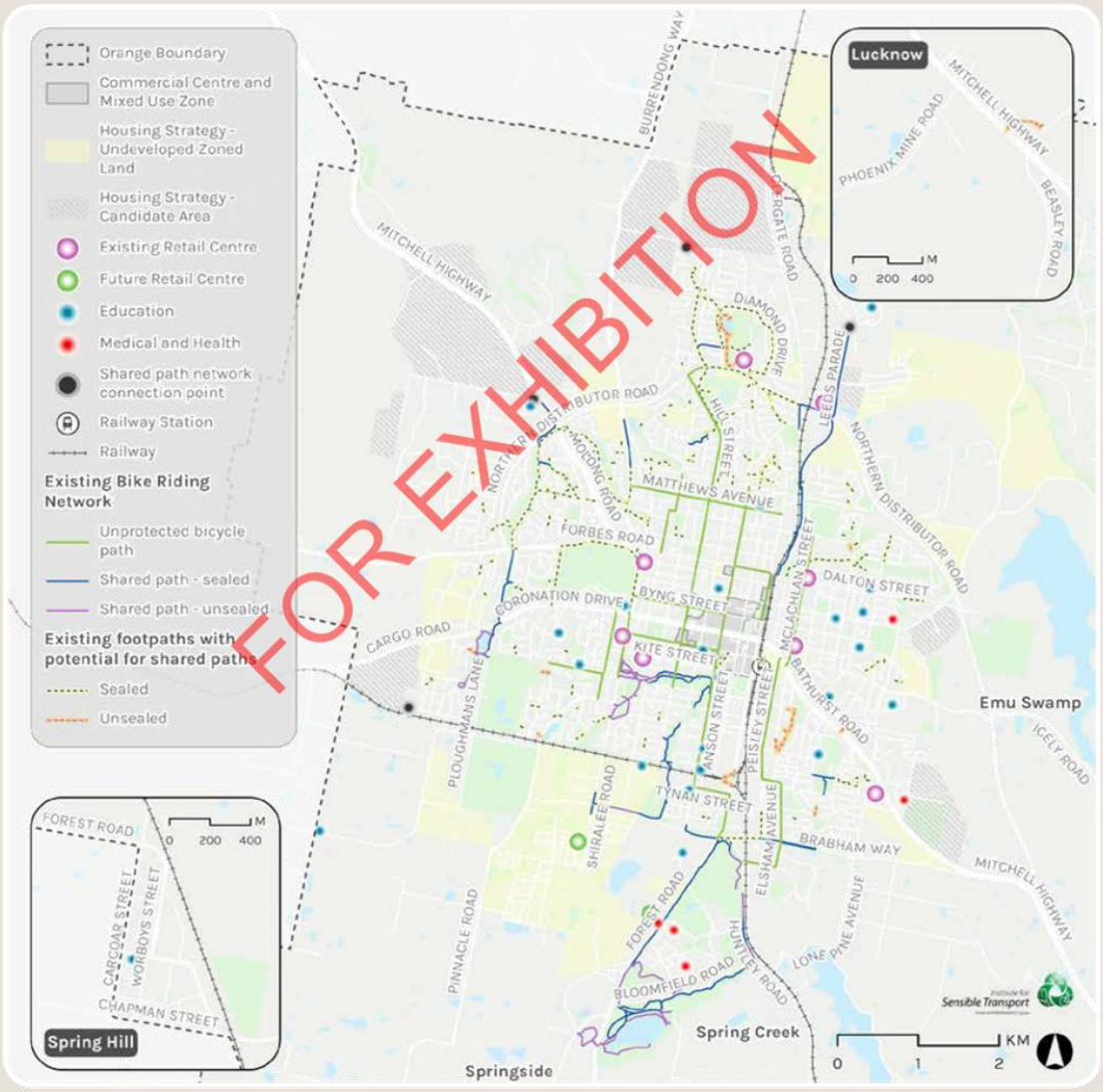

Figure 21 Existing bike riding network
Source: Institute for Sensible Transport

Economic benefit of active transport

Improved walking and riding conditions and shifts from motorised to non-motorised modes can increase economic productivity and development. This includes increasing footfall, supporting local businesses, and contributing to higher retail spending. Developing a comprehensive and connected active transport networks generates significant value by reducing reliance on motor vehicles.

These broader mode shifts changes translate into tangible economic benefits such as:

- Improved personal health and decreased cost on the overall health system
- Reduced traffic congestion and less demand for car parking
- Reduced levels of air and noise pollution, including greenhouse gases
- Higher retail spends from increased pedestrian activity
- Increased tourism
- A more resilient local economy supported by streets that are safe, vibrant, and easy to navigate without a car.

Box 2 Benefits of encouraging mode shift

7.2.11 Tourism and Recreation Routes

Tourism and recreation routes play an important role in supporting leisure riding and cycling-based tourism. These routes provide opportunities for residents and visitors to experience the surrounding landscapes by bike and will continue to be valued as part of Orange's tourism and recreational offering. However, these routes have not been included in the ATS network mapping.

While they provide recreational benefits, they generally do not offer the level of service or direct connectivity required to encourage more people to ride for everyday trips, such as accessing the CBD, employment or schools. This ATS focuses on the primary active transport network, designed to support safe, convenient and continuous bike riding for transport purposes.

The future network will improve connectivity to and between key tourism and recreation routes, helping tourist and recreational riders to access these facilities and support a more connected network.

This ATS focuses on the primary active transport network, designed to support safe, convenient and continuous bike riding for transport purposes.

- The ongoing role of recreation and tourism routes are outlined in several existing documents including the *Orange Ride Guide*,[9] *Orange Bicycle User Group Food & Wine Trail Business Case*,[10] and *Orange360*.[11] Key recreation routes include:
- North Orange Loop
- Wetlands Loop
- Brabham Loop
- Moulder Park Loop
- Airport Dash
- Tallwood Loop
- Panuara Loop
- Black Sallee Loop
- The Pinnacle Loop
- Lake Canobolas
- Lake Canobolas – Borenore – Molong
- In town bicycle trails

Out of town trails including the Banjo Paterson's Loop, Orange Lucknow Loop, and Millthorpe Coffee Ride.

The recreation and tourism routes shown in Figure 21 routes are designed to be complementary but are distinctive from the primary active transport network.

[9] Orange Ride Guide
[10] Orange Bicycle User Group - Orange Region Food and Win Trail Business Case
[11] Orange360

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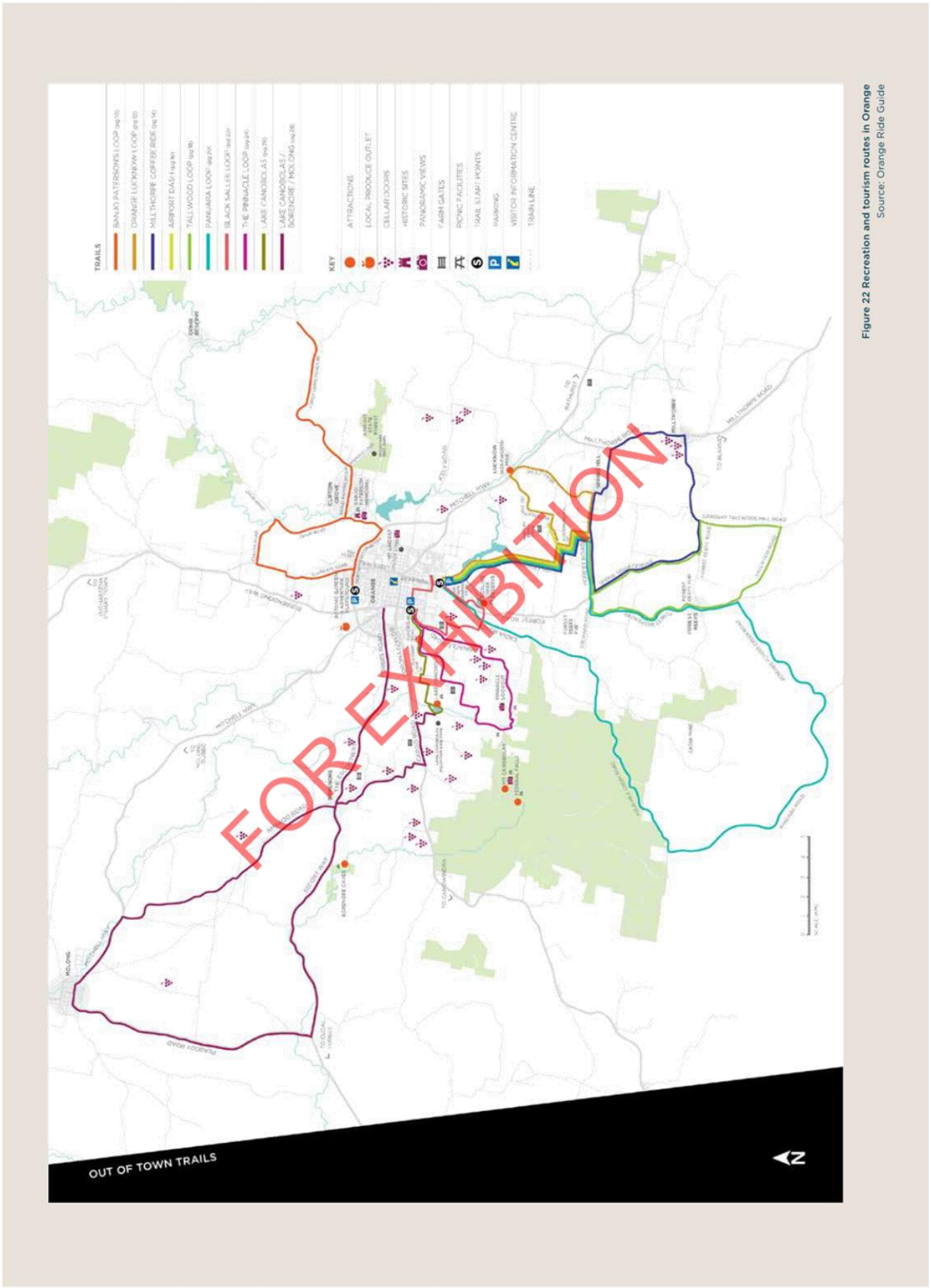

Figure 22 Recreation and tourism routes in Orange
Source: Orange Ride Guide

7.2.2 Future network

To create the proposed future bike riding network, the *Cycling Network Design Principles* (Section 6.1) were applied to the Orange area. Network planning focused on making riding an attractive option for the *'interested but concerned'* rider.

Figure 22 presents the proposed bike riding network for Orange. Continuous lines represent existing infrastructure that may require some maintenance, and broken lines show proposed infrastructure. Unprotected cycle lanes will be periodically reviewed with the establishment of all abilities network infrastructure.

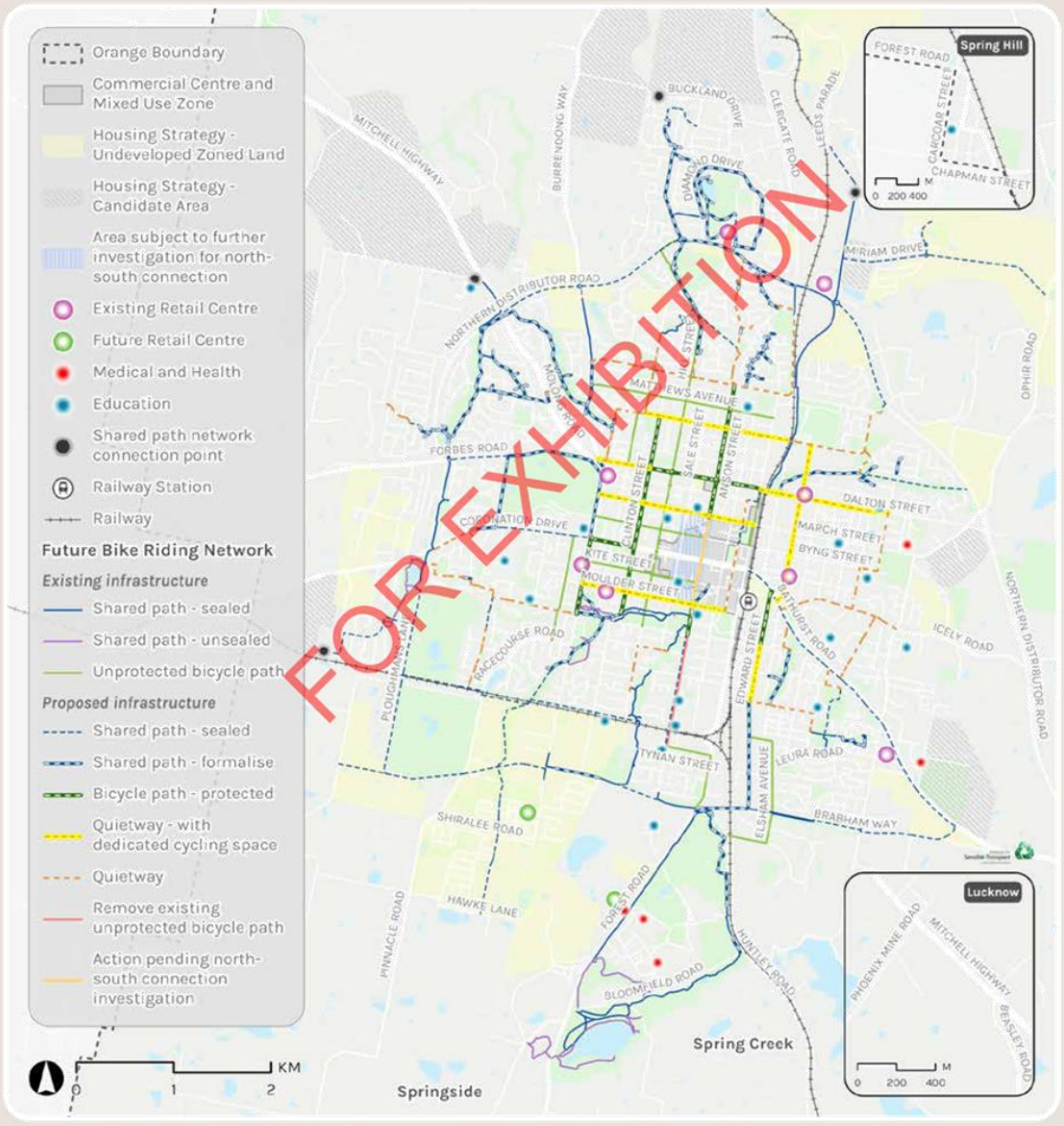

Figure 23 Proposed bike riding network
Source: Institute for Sensible Transport

Policy and behaviour change



Creating a successful ATS requires more than just new infrastructure. It also relies on supporting policies and programs that foster a culture of active transport. Key policy and behaviour change initiatives are outlined below, with the full list of actions provided in Section 9.

8.1 Quick wins

Quick wins are low-cost, high-impact initiatives that can be delivered in the short term. These address some of the immediate barriers to accessibility and support longer term infrastructure and policy changes.

8.1.1 Compliant shared path signage

A number of paths in Orange already function as shared paths, but lack the compliant signage and markings required under legislation (see Figure 23).[12] This creates uncertainty and limits their formal recognition as part of the active transport network. Installing compliant signage on all existing and proposed shared paths will formalise these links in the network.



Figure 24 Shared Path sign
Source: TfNSW

A number of paths already function as shared user paths, but lack the compliant signage.

8.1.2 Double bollards on shared paths

Many of our pathway *'walkways'* currently use double bollards to prevent motor vehicle access (e.g. see Figure 24). While effective at restricting motor vehicles, this design often blocks or constrains people riding larger bicycles, specialised mobility devices, or double prams.

Replacing these double bollards with active transport friendly alternatives that maintain vehicle restriction will help to improve accessibility to our shared paths. Physical devices such as plantings, boulders or single bollards are effective against larger vehicles.



Figure 25 Example of double bollards
Source: Institute for Sensible Transport

8.1.3 Collaborate with TfNSW on signal improvements

Some of the signalised intersections in our network do not provide sufficient time for pedestrians to cross safely. Analysis in the CBD showed that pedestrians can face waits of over 90 seconds, while the green signal lasts only eight seconds. Council will work with TfNSW to extend pedestrian crossing times at key locations to make them more pedestrian friendly.

Pedestrians can face waits of over 90 seconds in the CBD, while the green signal lasts eight seconds.

[12] NSW Road Rules 242 and 252

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Council will also work with TfNSW to install combined pedestrian and bicycle lanterns (e.g. see Figure 25) at key intersections to provide more locations for active transport crossings.[13] This is a low-cost way to allow people riding a bike to cross at safer locations.



Figure 26 Combined pedestrian and bicycle crossing
Source: NSW Government

8.1.4 Wayfinding

The *Orange Wayfinding Strategy 2025 (draft)* provides a consistent visual language for wayfinding, including directional signs, identification signs, maps, interpretive signage and welcome markers. However, the Wayfinding Strategy applies only to walking and only within the CBD, meaning it does not address the needs of people riding.

This ATS identified potential locations for wayfinding for both walking and bike riding across the wider active transport networks. Where proposed locations overlap with existing wayfinding assets, upgrades may be required to ensure a consistent visual language is used across Orange. An indicative map of potential wayfinding locations is provided in Appendix C.

Wayfinding will be installed at key decision points and along approaches to major destinations throughout the network. This should be delivered progressively, as each route is constructed or upgraded, ensuring routes are intuitive and easy to navigate. Detailed planning and design of wayfinding elements will occur during the design and implementation stage for each route.

8.2 Development Control Plan requirements

The *Orange Development Control Plan (DCP) 2004* provides planning and design guidelines that support the *Orange Local Environmental Plan*. The DCP also contains site-specific information to guide the assessment of development applications in particular locations. Similarly, the Shiralee DCP was adopted in 2014, with a revised version adopted in 2015.

Aligning site provision requirements with active transport objectives will ensures that infrastructure is integrated into new developments from the outset, rather than being retrofitted at greater expense. To update our development site requirements to support the ATS, Council will:

- Review the Orange DCP 2004 (and subsequent site-specific DCPs) to ensure development site provision requirements support active transport outcomes
- Incorporate updated site provision requirements into a city-wide DCP that require active transport provision
- Amend DCP controls with respect to car parking and bicycle parking requirements, with a view to reducing or removing this requirement where facilities are located within a walking or riding catchment, and strengthening bicycle parking rates to support active transport access
- Amend planning provisions in the Orange LEP and DCP to support infill housing density and diversity in appropriate locations.

8.2.1 Urban release areas

While infill development within existing walking and riding catchments is encouraged, given its inherent walkability benefits and proximity to existing destinations, several urban release areas have been identified in the *Orange Local Housing Strategy*. In these new areas, the timely delivery of active transport infrastructure is critical to ensure that communities have access to safe and convenient options from the moment they move in. Without access to safe infrastructure, residents can be left with no choice but to drive. The *Orange Local Housing Strategy* identifies several areas of undeveloped zoned land and candidate areas for future growth, which are outlined in the proposed networks (Figure 19).

[13] NSW Government Technical Direction - Combined pedestrian and bicycle lanterns

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Minimum provisions for active transport infrastructure in these areas should include:

- Shared paths on all urban distributor roads
- Shared paths through blue-green corridors and connecting all open space
- Shared path connections through to the existing bike riding route network
- Active transport consideration at all intersections
- Continuous active transport provision for all active transport routes.

Footpath funding is collected through *Private Works Orders* and held for construction at a later stage, typically after the majority of development has occurred. Council will review this process to investigate establishing a clearer timeframe or trigger for delivery. Council will consider mechanisms to:

- Require delivery of active transport connections earlier in the development process
- Establish clear delivery timeframes for infrastructure funded through *Private Works Orders*
- Explore opportunities to require cycling infrastructure delivery alongside footpaths to create safe networks for all modes
- Investigate interim connections where permanent infrastructure cannot yet be delivered.

8.2.2 Bicycle parking

Having a safe place to store a bicycle when not in use is an essential element of an active transport network. People require on-street parking for short term uses (e.g. visiting shops, community facilities or tourism destinations) as well as off-street parking for longer stays (e.g. strata/multi-dwelling developments and workplaces).

8.2.2.1 On-street parking

Council will adopt a consistent approach to the provision of bicycle parking in public places. The bicycle parking hoop we will use in public places is shown in Figure 26.

This design is consistent with *Austroads* guidelines and enables a wide selection of bicycle types to be locked, using the frame rather than the wheels. This reduces the risk of theft.



Figure 27 On street bike hoop
Source: Institute for Sensible Transport

To achieve a consistent level of bike parking in areas that people are likely to require it, Council will work towards providing:

- A minimum of two bike parking hoops every 100m of either side of the street in our existing high pedestrian activity areas and commercial developments (e.g. the Orange town centre and smaller activity centres)
- A minimum of two bike parking hoops outside existing community facilities, including playgrounds and sporting facilities
- A minimum of four bike parking hoops at tourist destinations.

8.2.2.2 Off street parking

Ensuring people have a safe and convenient place to park a bicycle at a residential or work location is important if we are to achieve our wider vision for transport. New bicycle parking rates will be reviewed in the Orange DCP (and subsequent site-specific DCPs). For new developments, Council will require:

- All bicycle parking to be designed in accordance with relevant Australian Standards.
- All bicycle parking areas should be conveniently located and designed to minimise theft, including provision in secured areas where appropriate, with adequate lighting and passive surveillance. A safe travel path to and from bicycle parking areas, including entry and exit points, should be clearly marked.
- Bicycle parking rates of one space per dwelling for dwellings in multi-dwelling developments, plus visitor parking of one space per 10 units.

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Floor vs wall parking for new developments

We know that while it may be e asier to install wall mounted bike parking in new developments, people find this type of parking inconvenient. It especially disadvantages women, who are much less likely to find vertical parking acceptable. Horizontal (on the ground) parking also helps people with unusual bikes or with baskets or child seats to be able to easily lock up their bike. Council will require new developments to install:

- A maximum of 20% of bike parking to be vertical (on a wall), with at least 80% horizontal (on the ground).
- All bike parking areas should be convenient to the user and be located with a consideration for theft minimisation (e.g. secured area, well lit, passive surveillance).

- Bicycle parking rates of one space per four staff and one space per 20 rooms for visitors in hotels and serviced apartments.
- Bicycle parking rates of one space per 150 m², plus one visitor space per 400 m² for office or business premises.
- Bicycle parking rates of one space per 250 m², plus two spaces per premises and one additional space per 100 m² over 100 m² for shops, restaurants or cafes.
- Bicycle parking rates of one space per 10 staff for industrial uses such as warehouses or distribution centres.
- Bicycle parking rates of one space per 10 staff for child care centres, plus two spaces per centre for customers and visitors.

Detailed rates on proposed uses will be outlined in the reviewed DCP.

8.3 Creating behaviour change

Delivering safe and connected infrastructure is essential, but infrastructure alone will not achieve a sustained shift towards active transport. Creating behaviour change is equally important, helping the community build confidence, awareness and motivation to choose walking or riding for more everyday trips.

Council will support behaviour change through initiatives such as safe staff travel programs, participating and promoting events that encourage walking and riding, and programs that promote the health, cost and lifestyle benefits of active transport. Training and skills development, such as bike-riding confidence sessions and promotional events, can also help residents feel safer and more capable when walking or riding.

> **The behaviour change and education initiatives will work alongside infrastructure improvements to build a culture of active travel.**

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Implementation and prioritisation



ORANGE CITY COUNCIL

This section brings together infrastructure, policy and behaviour change actions into an integrated implementation framework. Actions have been prioritised to ensure the projects that offer the most value to the community are implemented first.

9.1 Prioritisation of infrastructure actions

This ATS applies two prioritisation frameworks for infrastructure actions: one for *walking* and one for *bike riding*. These assist in identifying which connections should be delivered first, based on impact and *feasibility*. The prioritisation frameworks help guide the staging of actions by assessing both the need for a connection *(desirability)* and the ease with which it can be delivered *(deliverability)*.

The *2016 Orange Active Travel Plan* developed a prioritisation-of-works scoring tool, which has since been used internally to assess footpath needs. The tool considers a range of factors such as land use, safety, perception and continuity, providing a robust and unbiased basis for prioritising footpath investment and allocating resources.

As part of this ATS, the footpath evaluation tool has been updated to better integrate more readily available datasets and to allow greater flexibility in how the tool functions. The updated tool will guide Council's capital works program for footpath maintenance and upgrades, including identifying where new footpaths should be constructed. This process does not apply to footpaths within urban release areas, where infrastructure will continue to be delivered through development conditions, planning agreements, and/or developer contributions.

The bike riding prioritisation framework includes a tailored set of variables, as shown in Figure 27. Variables for bike riding were assessed using a five-point scale (1 being the lowest priority, and 5 being the highest priority). A composite prioritisation score was then calculated using the squared mean of the *desirability* and *deliverability* scores. Table 3 provides a summary of the proposed infrastructure included in this ATS, as well as the length and high-level estimated cost. Upgraded infrastructure refers to where existing bicycle paths will be improved to provide a higher level of safety, or where a shared path requires additional signage to meet regulatory requirements.

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Table 3 Summary of existing and new infrastructure actions, by typology and indicative cost

Typology	Current (m)	Upgraded (m)	Proposed (m)	Total (m)	Cost per km	Indicative costs[14]
Footpaths	192,370	-	205,690*	398,060*	$240,000	$49,366,000*
Shared path - sealed	20,084	24,154	33,372	77,610	$450,000^	$20,500,000
Shared Path - unsealed	11,170	-	-	7,440	-	-
Bicycle path	22,290**	1,290	5,620	29,200	$200,000	$5,175,000
Quietway	-	1,230	16,360	17,590	$100,000	$2,354,000
Quietway (with dedicated cycling space)	-	2,000	6,920	8,920	$200,000	$4,789,000

Note: *The proposed footpath length and cost estimate are based on a full build-out scenario. New and upgraded footpath construction will be guided by the footpath evaluation tool.
**Existing bicycle paths in Orange are unprotected. This ATS proposes both upgrades to existing bicycle paths to provide adequate protection as well as new protected bicycle paths.
^The cost per km for sealed shared paths is $67,500 per km for segments requiring signage only. Segments within the defined CBD area that require signage only are $337,500 per km. New builds are estimated to cost $450,000 per km.

[14] Costing estimates are based on linear distance of the infrastructure being installed, and do not account for additional engineering works which may be required, including rebuilding of kerb and channel, bridge works, etc. These numbers should be used as a broad guide, with final costing undertaken during the planning process.

Desirability - Bike Riding

Potential to grow riding participation	The bike and micromobility use propensity index is used alongside population data to identify routes that run from, to, or through areas of high latent demand for riding, and prioritise these routes higher.
Ability to address safety issues	Areas that have had fatalities, serious injuries, or high numbers of crashes over the past five years.
Opportunity to enhance tourism	Routes that connect to key tourist features including trails and significant landmarks, are given higher priority.
Ability to support local shops and services	Routes that provide access to activity centres, healthcare facilities, schools, and essential services are prioritised more highly.
Contribution to a continuous network	Parts of the network which have the most influence in forming key connections and extending the network are identified and prioritised.
Ability to support local education and open space	Bike riding infrastructure that connect to schools and open space are given higher priority.

Deliverability - Bike Riding

Ease of implementation	The ease of implementing infrastructure is assessed by looking at what is proposed and the street's configuration. Street features such as bus stops, high demand car parking, bridges, and traffic signals make implementation more difficult.
Cost	Routes which have lower costs to be completed are prioritised above routes which have higher costs.

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Figure 28 Bike riding prioritisation framework
Source: Institute for Sensible Transport
Note: The *Bike and Micromobility Propensity Index* for Orange is provided in Appendix B of this ATS.

9.2 Staging of infrastructure actions

9.2.1 Bike riding actions

Using the prioritisation score, each action has been assigned to one of four delivery stages. The stages are structured to be broadly comparable in terms of estimated costs. This ATS proposes that the bike riding network be delivered in 5-year stages over the first 15 years of the Strategy, focusing on establishing the core components of the network. At the midpoint of the ATS, a major review of the Strategy is recommended to ensure it remains aligned with contemporary standards and best practice.

At the midpoint of the ATS, a major review of the Strategy is recommended to ensure it remains aligned with contemporary standards and best practice.

To maintain flexibility and responsiveness to changing condition, a number of actions have also been identified as *opportunistic or ongoing*. These typically include longer-term strategic links that may require additional

ORANGE CITY COUNCIL

funding, collaboration with the State Government, or delivery alongside future development. These actions may be delivered outside of the defined staging where funding, development opportunities or coordination with other projects arise. More information on funding the ATS are provided below.

A summary of each stage is shown in Table 4. The staging of the proposed bike riding network is show in Figure 28 on the following page. A series of network staging maps, including the action number and proposed infrastructure are provided in Appendix D.

Table 4 Summary of delivery stages

Stage	Timeframe	Bike riding infrastructure	
		Length of infrastructure delivered (m)	Costing estimate
1	Next 5 years	46,970	$10,017,000
2	5 to 10 years	17,600	$11,749,300
3	10 to 15 years	12,980	$6,682,200
Opportunistic and ongoing	15 years and beyond	12,050	$5,665,600
Total		89,600	$33,906,400

Note: Costing estimates are based on linear distance of the infrastructure being installed, and do not account for additional engineering works which may be required, including rebuilding of kerb and channel, bridge works, etc. These numbers should be read as a broad guide, with final costing undertaken during the planning process.

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Funding the ATS

Current funding for active transport infrastructure in Orange is sourced from multiple streams. As noted in Section 8.2.1, footpaths and shared paths within new *Urban Release Areas* are primarily funded through *Private Works Orders* and developer contributions. Within established areas, Council's annual capital works program typically focuses on asset renewal and the delivery of new footpath infrastructure. In addition, Council seeks grant funding from both State and Federal programs to support the delivery of pedestrian and riding infrastructure. When considered against the delivery timeframes outlined in this ATS, the current budget allocation, combined with the average grant funding historically secured, would fall short of the delivery timeframes outlined in the ATS.

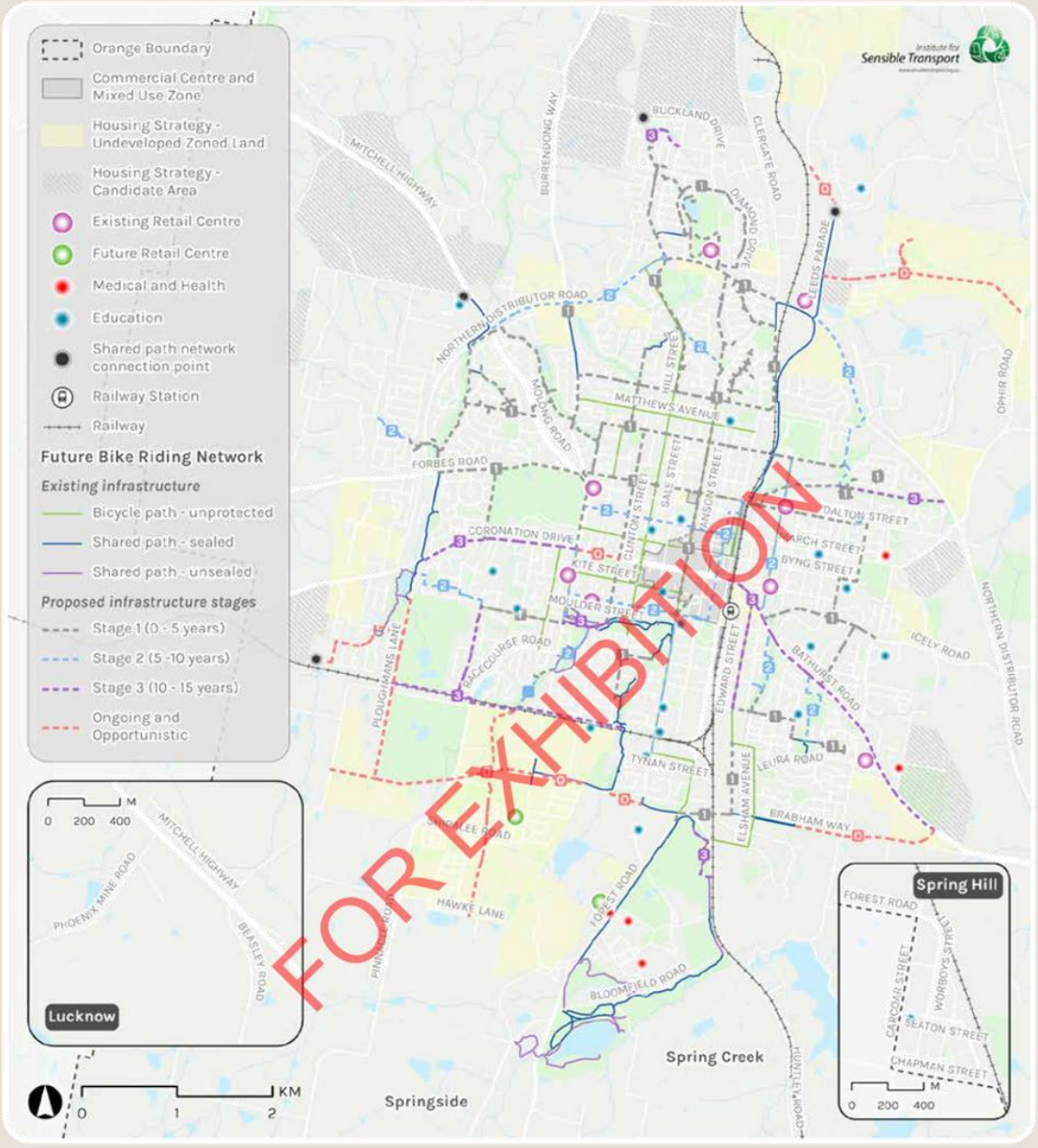

Figure 29 Proposed bike riding network delivery stages
Source: Institute for Sensible Transport

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Table 5 outlines the bike riding actions, including the route name that each segment corresponds to, the prioritisation score, implementation stage, length of infrastructure and a high-level cost estimate. Some streets may have planned renewals, which will enable infrastructure projects to be brough forward.

Table 5 Bike riding actions[15]

Action No.	Name	Priority score	Typology	Stage	Length (m)	Cost estimate
C1	Secondary Route - North - Hill Street - SO	3.83	Shared path signage	1	520	$35,100
C2	Secondary Route - East - Bathurst/Churchill - SO	3.72	Shared path signage	1	240	$16,500
C3	Secondary Route - North - Platinum Parade - SO	3.66	Shared path signage	1	650	$44,200
C4	Neighbourhood Link - North - Turner/Harold Nicholson Walk - SO	3.64	Shared path signage	1	190	$13,200
C5	Primary Route - North - Anson Street - SO	3.64	Shared path signage	1	180	$12,300
C6	Neighbourhood Link - North - Anson - SO	3.64	Shared path signage	1	800	$53,800
C7	Secondary Route - North - Turner/ Harold Nicholson Walk - SO	3.63	Shared path signage	1	650	$43,900
C8	Secondary Route - East - Churchill/Lone Pine - SO	3.63	Shared path signage	1	430	$29,100
C9	Secondary Route - North - Harold Nicholson Walk - SO	3.63	Shared path signage	1	870	$58,600
C10	Neighbourhood Link - North - Hill Street - SO	3.62	Shared path signage	1	60	$4,400
C11	Primary Route - North - Sommerset Park - SO	3.62	Shared path signage	1	1,810	$122,000
C12	Secondary Route - North - Anson/ Heatherbrae - SO	3.61	Shared path signage	1	680	$45,600
C13	Neighbourhood Link - North - Bill Marshall/Nicole - SO	3.60	Shared path signage	1	120	$8,400
C14	Neighbourhood Link - North - Algona/Coulson - SO	3.57	Shared path signage	1	390	$26,400
C15	Secondary Route - North - Clergate Road	3.53	Quietway	1	840	$84,300
C16	Secondary Route - North - Anson/ Douglas - SO	3.51	Shared path signage	1	520	$35,200
C17	Primary Route - North - Burrendong Way - SO	3.48	Shared path signage	1	570	$38,600
C18	Neighbourhood Link - North - NDR - SO	3.47	Shared path signage	1	170	$11,600
C19	Neighbourhood Link - North - Kent/Northstoke - SO	3.47	Shared path signage	1	240	$16,100
C20	Secondary Route - North - Harold Nicholson Walk	3.42	Quietway	1	170	$17,400
C21	Secondary Route - North - WMD/ Hallaran Way - SO	3.42	Shared path signage	1	480	$32,500
C22	Primary Route - North - NDR - SO	3.41	Shared path signage	1	3,064	$207,000

[15] Actions requiring shared path signage only are indicated by "SO" in the route name.

FOR EXHIBITION

Action No.	Name	Priority score	Typology	Stage	Length (m)	Cost estimate
C23	Secondary Route - North - Diamond Drive - SO	3.40	Shared path signage	1	3,060	$206,800
C24	Secondary Route - North - Hill Street	3.40	Shared path signage	1	210	$20,600
C25	Secondary Route - South - Moulder Park - SO	3.39	Shared path signage	1	240	$16,500
C26	Secondary Route - North -Kearneys Drive - SO	3.38	Shared path signage	1	210	$14,100
C27	Neighbourhood Link - North - Myora/Algona - SO	3.34	Shared path signage	1	180	$12,300
C28	Secondary Route - North -Kearneys Drive	3.33	Quietway	1	850	$84,600
C29	Primary Route - North - Bletchington Street - SO	3.33	Shared path signage	1	930	$62,500
C30	Primary Route - North - WMD - SO	3.33	Shared path signage	1	1,040	$70,200
C31	Secondary Route - North - Phillip Street	3.32	Quietway	1	2,110	$233,400
C32	Neighbourhood Link - North - Majestic Way - SO	3.31	Shared path signage	1	60	$3,700
C33	Secondary Route - East - Seymour/Park	3.31	Quietway	1	1,220	$122,100
C34	Primary Route - North - Clinton Street	3.28	Bicycle path - protected	1	550	$109,600
C35	Primary Route - North - Albert Street	3.24	Quietway	1	410	$40,500
C36	Secondary Route - North - Anson/ Douglas	3.22	Quietway	1	210	$20,600
C37	Primary Route - North - Anson Street	3.22	Bicycle path - protected	1	2,360	$334,600
C38	Secondary Route - East - Churchill/Lone Pine	3.20	Quietway	1	910	$114,200
C39	Secondary Route - East - Cox Avenue	3.20	Quietway	1	720	$71,900
C40	Primary Route - North - Hill Street - SO	3.19	Shared path signage	1	910	$61,700
C41	Secondary Route - West - Wentworth Lane	3.19	Quietway	1	880	$88,100
C42	Secondary Route - West - Wiraburra Walk - SO	3.19	Shared path signage	1	750	$50,700
C43	Secondary Route - North - Jonathan/NDR - SO	3.15	Shared path signage	1	380	$25,600
C44	Secondary Route - South - Machin/Nelson Park	3.09	Quietway	1	470	$136,300
C45	Primary Route - North - Albert Street - SO	3.09	Shared path signage	1	150	$9,900
C46	Secondary Route - North - Margaret Street	3.08	Quietway - Dedicated riding space	1	2,560	$403,900
C47	Secondary Route - East - Icely Road	2.97	Quietway	1	1,240	$124,300

FOR EXHIBITION

ORANGE CITY COUNCIL

Action No.	Name	Priority score	Typology	Stage	Length (m)	Cost estimate
C48	Secondary Route - North - Diamond Drive	2.96	Shared path	1	370	$164,800
C49	Secondary Route - North - Platinum Parade	2.94	Shared path	1	200	$88,400
C50	Primary Route - West - Forbes Road - SO	2.94	Shared path signage	1	880	$59,300
C51	Primary Route - CBD - Clinton Street	2.93	Bicycle path - protected	1	1,520	$1,519,500
C52	Secondary Route - CBD - Machin/ Nelson Park	2.89	Quietway	1	310	$154,200
C53	Secondary Route - South - Edward Street - SO	2.86	Shared path signage	1	770	$51,700
C54	Primary Route - West - Forbes Road	2.84	Shared path	1	610	$274,700
C55	Secondary Route - East - Icely Road - SO	2.83	Shared path signage	1	10	$1,000
C56	Primary Route - CBD - Dalton Street	2.79	Quietway - Dedicated riding space	1	1,710	$1,707,100
C57	Primary Route - CBD - Woodward Street - SO	2.77	Shared path signage	1	1,040	$351,300
C58	Primary Route - East - Dalton Street	2.72	Quietway - Dedicated riding space	1	1,440	$288,700
C59	Primary Route - North - Burrendong Way	2.62	Quietway - Dedicated riding space	1	160	$70,600
C60	Primary Route - South - Tynan Street - SO	2.49	Shared path signage	1	80	$5,400
C61	Secondary Route - CBD - Machin/ Nelson Park - SO	2.48	Shared path signage	1	260	$86,300
C62	Primary Route - South - James Road/Brabham Way - SO	2.43	Shared path signage	1	360	$24,400
C63	Primary Route - CBD - Anson Street	2.33	Bicycle path – protected / further investigation	1	1,610	$1,608,800
C64	Primary Route - South - Brabham Way - SO	2.21	Shared path signage	1	190	$13,000
C65	Secondary Route - East - Glenroi	3.20	Shared path	2	900	$284,200
C66	Secondary Route - East - Bathurst/Churchill	3.20	Shared path	2	890	$275,300
C67	Secondary Route - North - Hill/ Warrigal	3.12	Shared path	2	530	$237,500
C68	Secondary Route - North - Jilba/ Spring	2.89	Quietway	2	930	$129,500
C69	Secondary Route - East - McLachlan Street	2.85	Quietway - Dedicated riding space	2	1,660	$331,800
C70	Secondary Route - West - Pasadena Place	2.83	Quietway	2	940	$94,100
C71	Secondary Route - CBD - March Street	2.78	Quietway - Dedicated riding space	2	1,630	$1,620,500
C72	Secondary Route - CBD - Moulder Street	2.66	Quietway - Dedicated riding space	2	1,510	$1,514,200

FOR EXHIBITION

Action No.	Name	Priority score	Typology	Stage	Length (m)	Cost estimate
C73	Secondary Route - North - Jonathan/NDR	2.64	Quietway	2	470	$86,700
C74	Primary Route - North - NDR	2.59	Shared path	2	3,310	$1,490,300
C75	Primary Route - South - Anson Street	2.59	Shared path	2	1,500	$1,683,800
C76	Secondary Route - CBD - McNamara Street	2.57	Quietway	2	1,290	$1,276,200
C77	Primary Route - CBD - Woodward Street	2.53	Bicycle path - protected	2	870	$869,400
C78	Secondary Route - South - Moulder Park	2.38	Shared path	2	1,010	$1,546,700
C79	Secondary Route - CBD - Peisley Street	2.21	Bicycle path - protected	2	160	$309,100
C80	Secondary Route - South - Railway	3.30	Shared path	3	1,140	$512,300
C81	Primary Route - North - Bletchington Street	3.25	Shared path	3	1,110	$499,400
C82	Secondary Route - South - Edward Street	2.89	Quietway - Dedicated riding space	3	1,150	$229,300
C83	Primary Route - West - Coronation Drive	2.76	Shared path	3	1,700	$606,400
C84	Secondary Route - West - Beech Crescent	2.68	Quietway	3	990	$225,400
C85	Primary Route - CBD - Moulder Park	2.62	Shared path	3	840	$1,884,900
C86	Primary Route - South - Huntley Road	2.58	Shared path	3	710	$320,300
C87	Secondary Route - West - Wentworth Golf Course	2.57	Shared path	3	1,360	$612,500
C88	Secondary Route - North - WMD/ Hallaran Way	2.54	Shared path	3	500	$226,100
C89	Primary Route - East - Bathurst Road	2.43	Shared path	3	3,480	$1,565,400
C90	Primary Route - South - James Road/Brabham Way	2.58	Shared path	4	2,920	$1,314,800
C91	Primary Route - West - Ploughmans Lane	2.51	Shared path	4	3,132	$1,409,400
C92	Secondary Route - North - Miriam Drive	2.49	Shared path	4	2,780	$1,251,000
C93	Secondary Route - South - Lysterfield Road	2.27	Shared path	4	2,410	$1,083,200
C94	Primary Route - CBD - Summer Street	2.23	Bicycle path - protected	4	440	$438,000
C95	Primary Route - North - Leeds Parade	2.13	Shared path	4	550	$248,000
C96	Primary Route - South - Brabham Way	2.11	Shared path	4	1,530	$689,100

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ORANGE CITY COUNCIL

9.2.2 Walking actions

As noted in Section 9.1, footpath construction and maintenance will be guided by the footpath evaluation tool and available budget for each year. The footpath evaluation tool will be continually updated with new data to guide future footpath development, allowing prioritisation to be adaptive to the future, rather than rigid. This ATS also includes an action to update the footpath evaluation tool every five years to ensure it remains up to date as the network changes.

9.2.3 Intersection improvements

This ATS identifies a number of intersections and crossing points in the CBD that will require further investigation and improvement. These locations are shown in Figure 29. In addition to locations identified in the CBD, several key intersections across the network have been identified as requiring further investigation due to their role in connecting major routes or presenting barriers to safe crossing. High priority intersection upgrades include:

- Woodward St / Burrendong Way / Dalton Street
- Woodward St / Shiralee Rd / Railway line
- Coronation Drive / Woodward Street / Summer Street
- Northern Distributor Road / Leeds Parade
- Bathurst Road / Icely Road / McLachlan Street / Edward Street.

Beyond the CBD, additional intersections and crossing points across the broader network should be upgraded as active transport routes are implemented. These locations include intersections along major roads, shared path crossings and transitions between different types of bike riding infrastructure. Council will use the active transport toolkit (section 6) to guide intersection design.

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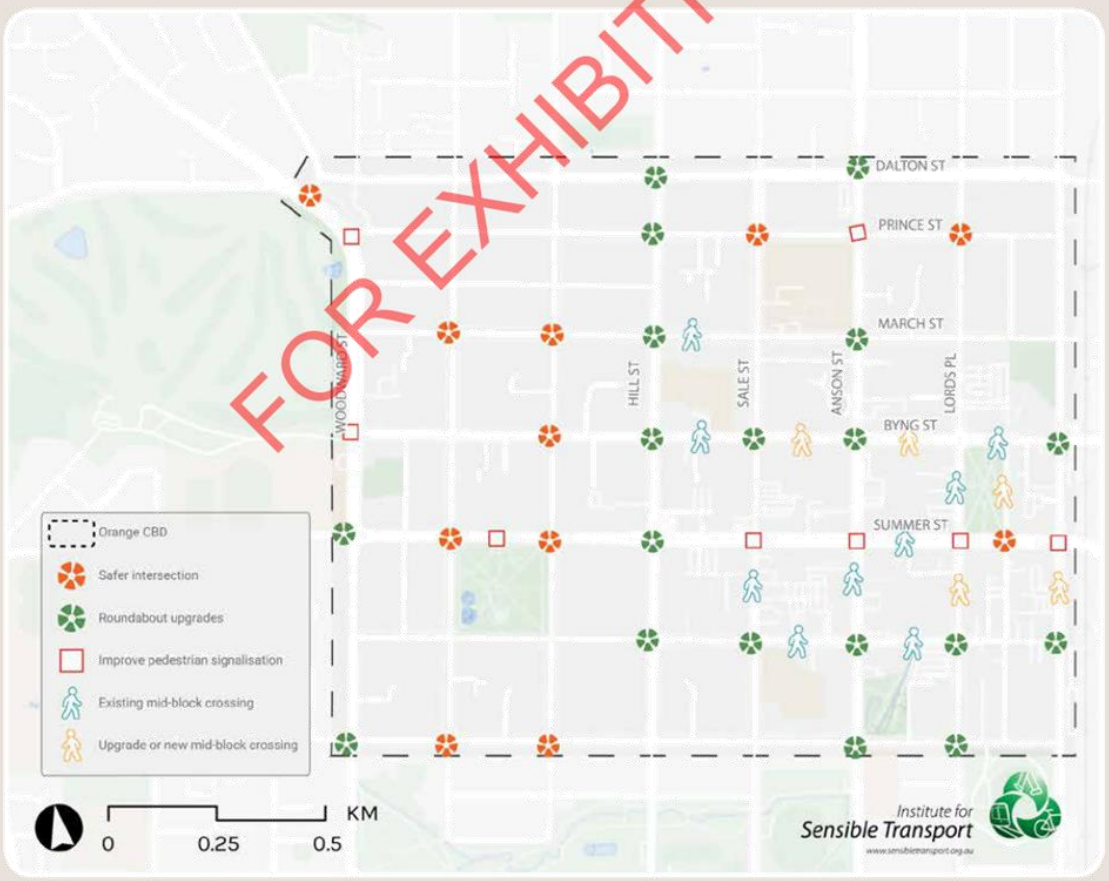

Figure 30 Potential crossing and intersection upgrades - CBD
Source: Institute for Sensible Transport

9.3 Policy and behaviour change actions

The policy and behaviour change actions are outlined in Table 6. Cost refers to the cost to Council and does not reflect the actual cost of the project. Cost is scored as a high-level estimate under one of four possible categories:

- 1 – Low (from $0 up to $50,000)
- 2 – Moderate (from $50,000 up to $500,000)
- 3 – High ($500,000 to $1 million)
- 4 – Very high (above $1 million).

The figures provided are estimates only and detailed costings will be undertaken in the development of each action. As the cost for implementing this ATS is considerably high, funding allocation may be spread over multiple years. Council should also seek support from State and Commonwealth governments.

A timeframe for each action is also included. The five timeframes are as follow:

- Immediate – up to a year from adoption of the strategy
- Short-term – between one to five years
- Mid-term – between six to 15 years
- Long-term – 16 years and beyond
- Ongoing – actions that require constant implementation.

Finally, Table 6 also identifies the indicative lead department and responsible officer for each action. While the ATS is owned by Council's Strategic Planning team, its successful implementation will require a coordinated, whole-of-Council approach.

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Table 6 Policy and behaviour change actions

No.	Action	Action / Description	Cost to OCC	Timeframe	Agency	Council Department	Responsible Officer	Funding Source
1	Apply the Road User Hierarchies in road space allocation	Adopt and apply the Road User Hierarchies (Section 4) in decisions about road space allocation and transport investment, prioritising active modes over private vehicles where appropriate.	Low	Immediate	OCC	Technical Services	Transport Asset Engineer	Business as Usual
2	Support walkability in all development	Adopt and apply a walkability checklist (Section 0) to ensure both new and existing developments hold the design characteristics that encourage high levels of walking for both transport and recreation. This will help to ensure walking is safe, usable and attractive.	Low	Immediate	OCC	Technical Services Development Services	Development Engineer	Business as Usual
3	Maintain our active transport network	Ensure that whenever road works occur that involve the removal and replacement of road surface on a designated bike riding route, any bicycle line marking or symbols that are disturbed must be replaced when the works have been completed.	Low	Ongoing	OCC	Technical Services	Responsible Project Manager	Business as Usual
4	Formalise the shared path network with appropriate signage	Formalise the shared path network by installing signage or pavement markings that meets relevant requirements *(NSW Road Rules 242 and 252)*, clearly indicating where shared paths begin, end, and operate.	Low	Short	OCC	Technical Services	Works Manager	Per the 'Bike riding Actions'
5	Build active travel into road renewal and streetscape projects	Ensure that any changes to the road network result in improved active transport outcomes. This means any infrastructure outcomes of the ATS are considered in all new road projects unless it is impractical due to safety or road width constraints.	Low	Ongoing	OCC	Technical Services	Design and Planning Engineer Works Managers/ Responsible Project Managers	Business as Usual

FOR EXHIBITION

No.	Action	Action / Description	Cost to OCC	Timeframe	Agency	Council Department	Responsible Officer	Funding Source
6	Remove double bollards preventing all-abilities access to shared paths	Progressively identify and remove double bollards that restrict access to the shared path network with appropriate modal filters, such as single bollards or large boulders, that prevent vehicle access while allowing bicycles and mobility aids through.	Low	Short	OCC	Technical Services	Works Manager	Budget Bid Required
7	Update Council's standard crossing design template to support safe bike riding	Revise Council's standard design template for crossings, roundabouts and intersection upgrades to include provision for bike riding. This will ensure new works can accommodate future active transport infrastructure and reduce the need for retrofits.	Low	Short	OCC	Technical Services	Design and Planning Engineer	Business as Usual
8	Ensure that the active transport network provides equal access	Develop a program to upgrade poor quality kerb ramps based on the audit of pram ramps at crossings and intersections.	Moderate	Mid	OCC	Technical Services	Design and Planning Engineer Works Managers	Budget Bid Required
9	Ensure that the active transport network provides safe crossing and intersections	Develop and implement a program to audit and upgrade intersections, crossing points and transitions between different types of riding infrastructure as walking and riding routes are delivered.	Moderate	Mid	OCC	Technical Services	Design and Planning Engineer Works Managers	Budget Bid Required
10	Increase the availability of public on street bicycle parking throughout Orange	Increase the availability of on-street bicycle parking across Orange by installing: • A minimum of one bike hoops every 100 metres on each side of the street in high pedestrian activity areas (Town centre and smaller activity centres) • A minimum of one bike hoop outside community facilities and tourism destinations • All installations should prioritise user convenience and bicycle security.	Low	Short	OCC	Technical Services	Design and Planning Engineer Works Managers	Budget Bid Required

FOR EXHIBITION

No.	Action	Action / Description	Cost to OCC	Timeframe	Agency	Council Department	Responsible Officer	Funding Source
11	Improve pedestrian priority	Collaborate with the NSW Government to improve priority for active modes at signalised intersections. This includes advocating for automatic 'green man' signals during the appropriate light cycle without requiring pedestrian activation and extending crossing times at locations with high pedestrian volumes.	Low	Short	OCC and TfNSW	Technical Services	Manager Engineering Services	Budget Bid Required
12	Direct through traffic and heavy vehicles onto higher order roads	Collaborate with the NSW Government to refine access and signage arrangements to encourage freight vehicles and regional through-traffic to use the Northern Distributor Road, reducing unnecessary through-traffic impacts within the Orange town centre.	Low	Short	OCC and TfNSW	Technical Services	Works Manager	Budget Bid Required
13	Upgrade pedestrian crossings on shared paths to shared pedestrian-bicycle crossings	Collaborate with the NSW Government to add bicycle symbols to existing pedestrian crossing lanterns along the shared path network. This will formalise shared use and allow people riding to legally cross without dismounting.	Low	Short	OCC and TfNSW	Technical Services	Manager Engineering Services	State government collaboration
14	Maximise opportunities for external funding for projects in this ATS	Prepare material suitable for external funding applications, to ensure Council maximise their preparedness to NSW and Commonwealth funding.	Low	Ongoing	OCC	Community, Recreational and Cultural Services Technical Services	Road Safety Officer Strategic Engineer Transport Asset Engineer	Business as Usual
15	Safer speed limits on State roads	Collaborate with the NSW Government to introduce safer speed limits on State roads where they pass through residential or commercial areas in Orange (e.g. Coronation Drive, Burrendong Way).	Low	Short	OCC and TfNSW	Technical Services	Manager Engineering Services	State government collaboration
16	Adopt safer speed limits to support bicycle use	Apply safer speed limits on the proposed walking and bike riding networks broadly in line with NSW Government guidance (e.g. 30km/h on Quietways). This includes street design changes consistent with safer speed limits (i.e. speed humps, modal filters, speed tables and other traffic calming measures).	Moderate	Mid	OCC and TfNSW	Technical Services	Manager Engineering Services	State government collaboration

FOR EXHIBITION

No.	Action	Action / Description	Cost to OCC	Timeframe	Agency	Council Department	Responsible Officer	Funding Source
17	Adopt safer speed limits in activity centres	Apply safer speed limits around activity centres and shopping strips. This includes street design changes consistent with safer speed limits (i.e. speed humps, modal filters, speed tables and other traffic calming measures).	Moderate	Mid	OCC and TfNSW	Technical Services	Manager Engineering Services	State government collaboration
18	Ensure crossing refuge points are adequate for pedestrians and people on bicycles	Ensure all crossing refuge points are designed with sufficient width to safely accommodate both pedestrians and people on bikes. Where existing refuge points form part of a shared path network, assess and upgrade them as needed to improve safety and comfort for all users. Where crossing refuges are at signalised crossings, ensure the buttons are accessible by all, including those in wheelchairs.	Moderate	Mid	OCC and TfNSW	Technical Services	Manager Engineering Services	Business as Usual
19	Become a community leader in active travel by preparing and implementing a Travel Plan for Council staff	Create a Staff Travel Plan to help Council lead by example and support broader community change. It will be easier and more effective to implement a successful Active Transport Strategy for the whole community if Council staff have a lived experience of travelling, for at least some trips, by foot and bicycle. Typical interventions that are often used by Councils to encourage more sustainable staff travel include: • Salary sacrificed e-bike purchase (see https://www.sparque.au/ for an example). • Commuter cash out: when a staff member commits not to drive to work, they receive an agreed sum from their employer (see https://www.bestworkplaces.org/pdf/ParkingCashout_07.pdf for example) • High quality, convenient bike parking, and attractive end of trip facilities like showers, lockers, ironing board etc. • Ride / Walk to Work Day staff breakfasts and other events, supported by senior levels of Council • Council e-bike fleet, integrated into Council's wider vehicle fleet, including booking system.	Moderate	Short	OCC	Development Services	Sustainability Officer	Budget Bid Required

FOR EXHIBITION

No.	Action	Action / Description	Cost to OCC	Timeframe	Agency	Council Department	Responsible Officer	Funding Source
20	Participate in behaviour change events	Participate and promote events that encourage walking and riding, e.g. example Walk/Ride to Work Day, Walk/Ride to School Day and NSW Bike Week. These events have been found to result in sustained increases in walking and bike riding.	Low	Ongoing	OCC	Community, Recreational and Cultural Services	Road Safety Officer	Business as Usual
21	Aligning our targets to NSW state commitment to double active transport participation	Orange will use the NSW policies and strategies to help guide our work in creating an environment in which walking and cycling is safer and more convenient. By increasing levels of safety and convenience, more people will have the freedom to choose walking and cycling for their everyday trips. Relevant documents include: • A Practitioner's Guide to Movement and Place • TfNSW Cycleway Design Toolbox • NSW Walking Space Guide • NSW Future Transport 2056 • NSW Road Safety Plan 2026 • NSW Built Environment Indicator • Network Planning in Precincts Guide • Design of Roads and Streets Manual.	Low	Immediate	OCC and TfNSW	Development Services Technical Services	Coordinator Strategic Planning Strategic Engineer Design and Planning Engineer	Business as Usual
22	Advocate to be included in the Transport for NSW Household Travel Survey	Collaborate with the NSW Government to include Orange in future NSW Household Travel Survey (HTS).	Low	Immediate	OCC and TfNSW	Technical Services	Strategic Engineer	State government collaboration
23	Update future Council surveys to include transport related questions	Ensure that community consultation within the Community Strategic Plan includes active transport related questions. This will support a qualitative understanding of community concerns, priorities and perceptions in relation to active transport.	Low	Short	OCC	Corporate Services	Manager Communication and Engagement	Business as Usual

FOR EXHIBITION

No.	Action	Action / Description	Cost to OCC	Timeframe	Agency	Council Department	Responsible Officer	Funding Source
24	Investigate a travel diary survey as part of the Orange Strategic Transport Model review	Investigate the implementation of a travel diary survey as part of the Orange Strategic Transport Model review. The survey should include active transport travel diary components to support a quantitative understanding of travel behaviour, including travel distances, travel time and mode share across Orange.	Low	Short	OCC	Technical Services	Strategic Engineer	Business as Usual
25	Work with the NSW government to upgrade public transport stops and ensure they are DDA compliant	Council has responsibility for the provision and management of stop infrastructure, including shelters, seats, and connecting footpaths. Council will investigate funding for an ongoing works program to upgrade bus stops in Orange.	Low	Ongoing	OCC and TfNSW	Technical Services	Manager Engineering Services Manager Building Services	State government collaboration
26	Investigate an e-bike purchasing incentive program	Conduct a feasibility assessment for an incentive program for residents to purchase an e-bike. Options to include: cash-back schemes, e-bike awareness trial days, provide basis for funding application to State/Fed pilot project (e.g. Australian Renewable Energy Agency, or ARENA).	Low	Short	OCC	Development Services	Sustainability Officer	Business as Usual
27	Investigate an 'e-bike friendly businesses' program	Investigate an 'e-bike friendly businesses' program, in which businesses can elect to support people charging up their e-bike batteries. Cafes and libraries are examples of suitable locations.	Low	Short	OCC	Development Services	Sustainability Officer	Seek Grant Funding
28	Implement the Orange Wayfinding Strategy within the ATS	Implement the Orange Wayfinding Strategy principles to the wider active transport network at key decision points and approaches to key destinations, as outlined in Appendix C.	Moderate	Mid	OCC	Technical Services	Works Manager	Seek Grant Funding
29	Use Development Control Plans to support active transport infrastructure in new developments	Review and update the Orange DCP and site-specific DCPs to strengthen active transport provisions, including active transport facilities (e.g., bike parking, showers, etc) and reducing or removing car parking requirements where facilities are within a walking or riding catchment.	Low	Short	OCC	Development Services	Coordinator Strategic Planning	Business as Usual

FOR EXHIBITION

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No.	Action	Action / Description	Cost to OCC	Timeframe	Agency	Council Department	Responsible Officer	Funding Source
30	Increase the availability of off-street bicycle parking in new developments	Increase the availability of off-street bicycle parking in new developments by setting minimum requirements in the Orange DCP review including: • Multi-dwelling residential developments to provide one bicycle parking space per dwelling, plus one visitor space per 10 dwellings. • Office and business developments to provide one bicycle parking space per 150 m2 of floor space, plus one visitor space per 400 m2. • Hotels and serviced apartment developments to provide one bicycle parking space per four staff, plus one visitor space per 20 guest rooms. • Retail, restaurant and café developments to provide one bicycle parking space per 250 m2 of floor space, plus two spaces per premises and one additional space per 100 m2 over 100 m2. • Industrial developments, including warehouses and distribution centres, to provide one bicycle parking space per 10 staff. • Child care centres to provide one bicycle parking space per 10 staff, plus two spaces per centre for customers and visitors.	Low	Short	OCC	Development Services	Coordinator Strategic Planning	Business as Usual

FOR EXHIBITION

No.	Action	Action / Description	Cost to OCC	Timeframe	Agency	Council Department	Responsible Officer	Funding Source
31	Use Contributions Plans to raise funding for active transport infrastructure in new developments	Review and update the Orange Contributions Plan to ensure adequate contributions are sought to support delivery of active transport infrastructure.	Low	Mid	OCC	Technical Services	Strategic Engineer	Business as Usual
32	Ensure all new greenfield development is connected to the active transport network	Ensure all new greenfield sites are connected to the active transport network via master planning and detailed route planning in the Development Application (DA) stage.	Low	Short	OCC	Development Services Technical Services	Coordinator Strategic Planning Development Engineer	Business as Usual
33	Revise urban release provisions to sequence infrastructure with development	Update urban release area provisions to require earlier delivery of active transport links, with defined timeframes and triggers for infrastructure delivered through Private Works Orders.	Low	Mid	OCC	Development Services Technical Services	Manager Development Assessments Manager Engineering Services	Business as Usual
34	Plan for shared micromobility	Council to undertake an investigation into micromobility, advantages, limitations and Councils role in future provision of shared micromobility.	Low	Short	OCC	Technical Services	Strategic Engineer	Budget Bid Required
35	Encourage good etiquette among users of our network	Encourage appropriate use of the shared path network by ensuring paths are designed to be wide enough for the expected number of users, using pavement decals to promote safe speeds and bell use, reminding users to keep left and be mindful of others, encouraging faster riders to use alternative routes where available, and applying treatments such as rumble strips and pavement murals to slow movement at key points like junctions and high-traffic areas.	Low	Ongoing	OCC	Community, Recreation and Cultural Services	Road Safety Officer	Business as Usual/ Budget Bid Required
36	Coordinate a minor review of the ATS every five years	Coordinate a minor review of the Active Transport Strategy and Implementation Plan every five years to ensure the Strategy is relevant to contemporary planning issues and technology trends.	Low	Short	OCC	Development Services	Coordinator Strategic Planning	Budget Bid Required

FOR EXHIBITION

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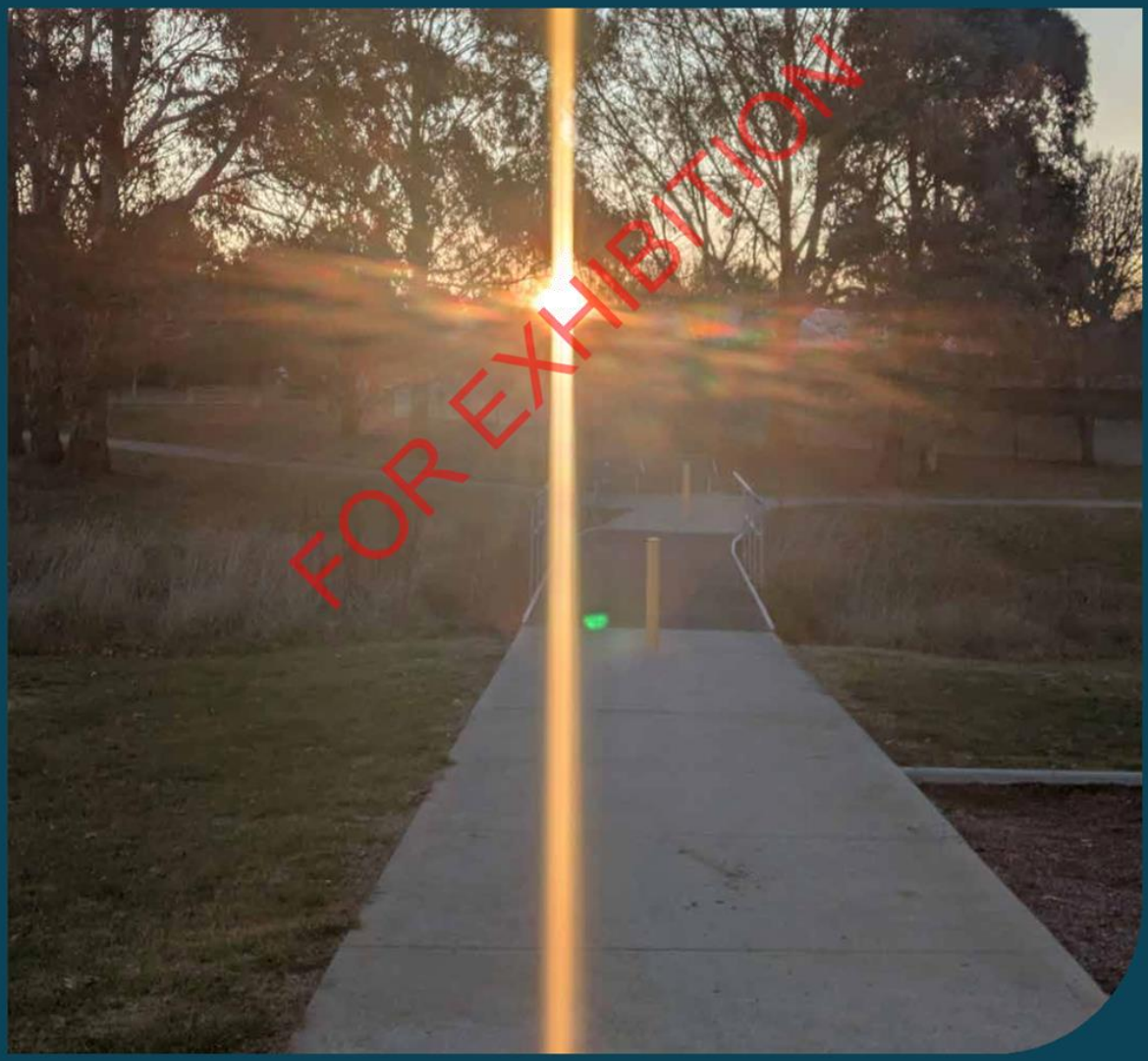
No.	Action	Action / Description	Cost to OCC	Timeframe	Agency	Council Department	Responsible Officer	Funding Source
37	Coordinate a mid-point major review of the ATS	Coordinate a major review of the Active Transport Strategy and Implementation Plan at the midpoint of the delivery program (approximately 15 years) to assess progress, update priorities, and ensure alignment with contemporary standards.	Low	Long	OCC	Development Services	Coordinator Strategic Planning	Budget Bid Required
38	Review the footpath priority tool every five years	Coordinate a review of the footpath priority tool every five years to ensure future works are relevant to contemporary planning issues and community needs.	Low	Short	OCC	Technical Services	Transport Asset Engineer	Business as Usual

FOR EXHIBITION

10 | ACTIVE TRANSPORT STRATEGY AND IMPLEMENTATION PLAN (2026)

Monitoring and evaluation



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Monitoring and evaluation are critical components of any ATS. It allows Council to track the goals and objectives, and to adjust the approach if needed. The evaluation framework is presented below, which is designed to monitor and evaluate the success of the ATS as a whole, as well as individual key links and actions.

10.1 Goals and objectives

The first step is to set goals and objectives. These will be measured against to evaluate the performance of the strategy. Council will review the goals and objectives every five years, to measure project and re-evaluate based on changing circumstances. Our goals and objectives, discussed in Section 3 are to:

- Double the number of active transport trips by 2042, consistent with NSW State Government targets
- Increase the proportion of the population within 100m of a high-quality shared path, bicycle path or Quietway, measured every five years
- Increase the number of DDA compliant pedestrian crossings and bus stops, measured every five years
- Double the proportion of primary and secondary school students who regularly travel by active transport by 2040, consistent with NSW State Government targets
- Halve fatalities and reduce serious injuries by 30% for pedestrians and bike riders by 2041, consistent with the NSW Active Transport Strategy and the NSW 2026 Road Safety Action Plan
- Increase community satisfaction with our walking and bike riding networks.

10.2 Data collection

Data must be collected in order to measure success in meeting goals and objectives. Data should come from multiple sources, including from Council's own collection, as well as larger state and federal led initiatives. Below offers a list of data sources and types.

Data collected by Orange City Council

Council undertakes data collection through the CSP and customer satisfaction surveys. This ATS includes an action to ensure that community consultation within the CSP includes active transport related questions to allow for a qualitive understanding of the communities' active transport concerns. An additional action has been included to investigate implementing a travel diary survey to be undertaken with the review of the Orange Strategic Transport Model. A travel diary survey could include the questions outlined below:

Orange Walking and Bike Riding Participation Survey:

- Demographics
  - > Age
  - > Gender
  - > Residential location
- Walking and riding activity
  - > Number and type of bikes owned
  - > Bicycle riding in previous year (daily; a few times a week; a few times a month; a few times in six months; at least once a year; never)
  - > Change from last year (less; the same; more)
  - > Walking in previous year (daily; a few times a week; a few times a month; a few times in six months; at least once a year; never)
  - > Change from last year (less; the same; more)
- Riding activity in last week
  - > Number of riding trips
  - > Purpose of trip(s)
  - > Origin/destination of trip(s)
  - > Time of trip(s)
  - > Other people on trip(s), e.g., friends, partners, children (if applicable)
- Walking activity in last week
  - > Number of cycling trips
  - > Purpose of trip(s)
  - > Origin/destination of trip(s)
  - > Time of trip(s)
  - > Other people on trip(s), e.g., friends, partners, children (if applicable)

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- Satisfaction with riding
  - > Satisfaction with route choice (Likert)
    Satisfaction with infrastructure typology (Likert)
  - > Feelings of safety while riding (Likert)
  - > Feelings of comfort while riding (Likert)
- Satisfaction with walking
  - > Satisfaction with route choice (Likert)
  - > Satisfaction with infrastructure typology (Likert)
  - > Feelings of safety while riding (Likert)
  - > Feelings of comfort while riding (Likert)
- Non-infrastructure actions
  - > Awareness of non-infrastructure actions
  - > Satisfaction with non-infrastructure actions (Likert)

Cycle Counts (new)

- Permanent counters installed along key routes
- Temporary counters
  - > Between one and six months before installation of major infrastructure (total cost over $500,000) – for at least one week
  - > In the same month the following year after completion – for at least one week.

Data collected by other organisations:

- Australian Bureau of Statistics – Census
  - Number of journeys to work walked and by bicycle or other micromobility device (residents in Orange City Council)
  - Percentage of journeys to work walked and by bicycle or other micromobility device (residents in Orange City Council)
  - Number of journeys to work walked and by bicycle or other micromobility device (people working in Orange City Council)
  - Percentage of journeys to work walked and by bicycle or other micromobility device (people working in Orange City Council)
  - Number of trips (all purpose) by walking and bicycle (note that this data is not currently included)
  - Percentage of trips (all purpose) by walking and bicycle (note that this data is not currently included)
- TfNSW – Household Travel Survey (note that Orange City Council is currently not included for data collection)
- NSW Centre for Road Safety – Crash Statistics
  - Number of crashes involving pedestrians and people on bicycle or other micromobility device in Orange
  - Number of pedestrians and people on bicycle or other micromobility device injuries in Orange
  - Number of pedestrians and people on bicycle or other micromobility device fatalities in Orange
  - Location of all crashes involving pedestrians and people on bicycle or other micromobility device in Orange (including severity).

10.3 Output evaluation

The outputs should be measured to ensure that the strategy is delivering. This should include assessment on an annual basis of:

- Expenditure on walking and bike riding
  - Total spending
- Infrastructure delivered
- Non-infrastructure items delivered.

This reporting will show how the ATS is performing over time in delivering the infrastructure and non-infrastructure actions.

10.4 Outcome evaluation

The success in meeting outcomes should be measured to ensure the strategy is succeeding in its objectives. This should include an assessment on riding participation and satisfaction, including assessment on a periodic basis of:

- Percentage of journeys to work walked and by bicycle or other micromobility device
- Participation in walking and riding for all residents of Orange, including:
  - Participation in walking and riding by age and gender

[16] A Likert scale is a rating scale used in surveys to measure opinions, attitudes, and perceptions by asking respondents to rate their level of agreement or disagreement with a series of statements.
[17] This ATS includes an action to advocate to the NSW Government to be included in future Household Travel Surveys.

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- Trips per person per week
- Trips by purpose
- Km walked and by bicycle or other micromobility device
- Time spent walking and riding

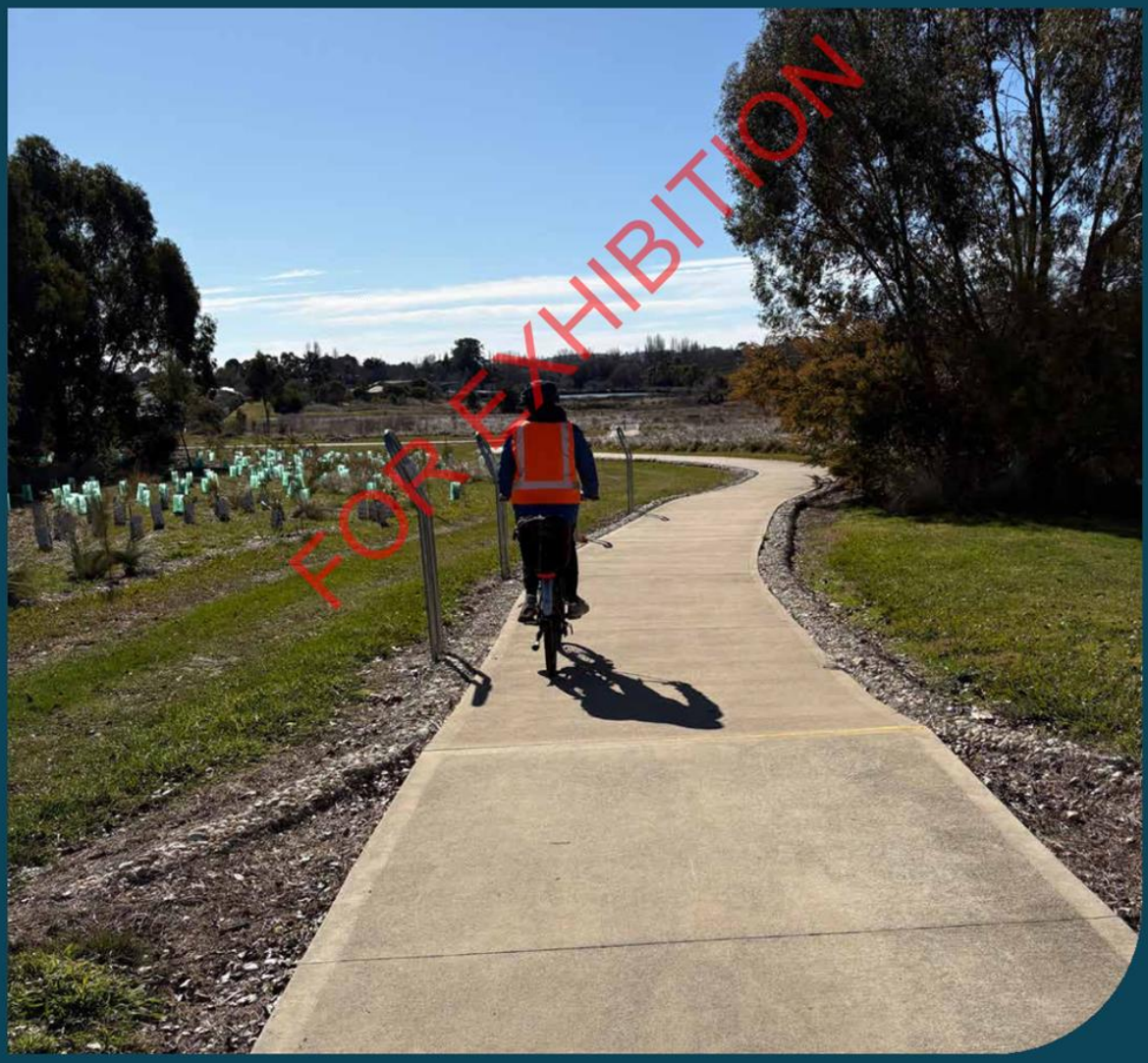
- Crashes – total and by exposure (i.e., crashes per 100,000 km travelled by bicycle or other micromobility device)
- Satisfaction with walking and riding in Orange (route choice, typology, feelings of safety, feelings of comfort).

These data will be evaluated regularly and compared with targets. Data will also be evaluated across time to see how travel patterns, walking and riding participation, and walking and riding satisfaction changes over time.

FOR EXHIBITION

ACTIVE TRANSPORT STRATEGY AND IMPLEMENTATION PLAN (2026)

Appendices



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Appendix A – Road classifications

A.1 Road classifications

The road classifications in Orange are shown in Figure 30. State Roads are managed by the NSW State Government, while Regional and Local Roads are managed by Council. Regional Roads are recognised as roads with roles of secondary importance. Regional Roads are eligible for State Government financial assistance; however, assistance is limited to the carriageway only.

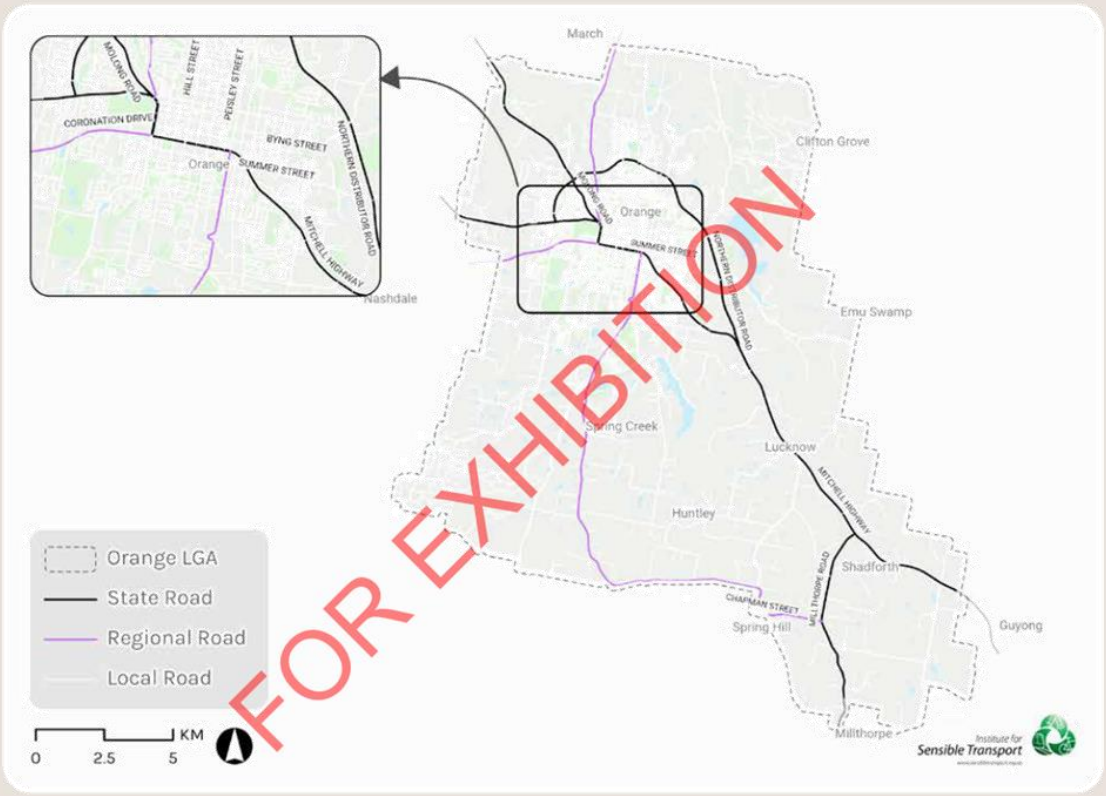

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Figure 31 Road classification
Source: TfNSW

Appendix B – Bike and Micromobility Use Propensity Index

B.1 Bike and Micromobility Use Index

The Bike and Micromobility Use Propensity Index uses seven Census variables to identify demographic features that predict areas of latent demand for bike riding. The seven variable which inform the Index are statistically significant predictors of latent demand for bike use and are shown in Figure 31.

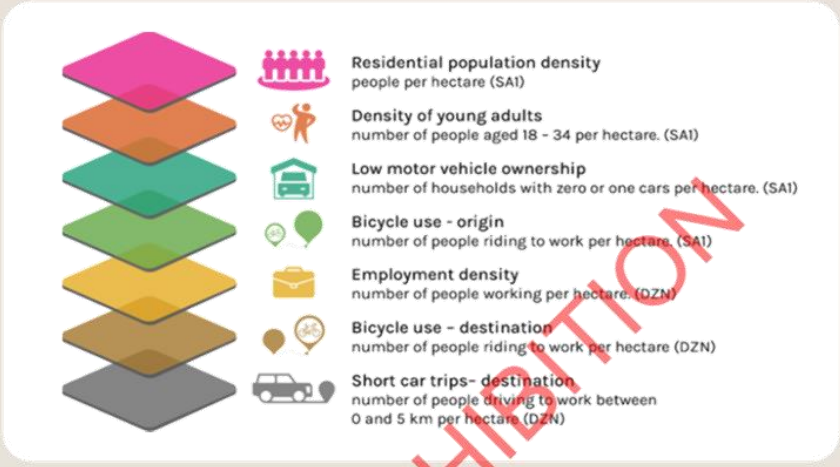

Figure 32 Variables for Bike Use Propensity Index
Source: Institute for Sensible Transport

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B.1.1 Results

The results of the Index are presented in Figure 32. The highest levels of latent demand for bike riding are located in the inner areas surrounding the Orange CBD. As distance from the CBD increases, the overall propensity to ride decreases.

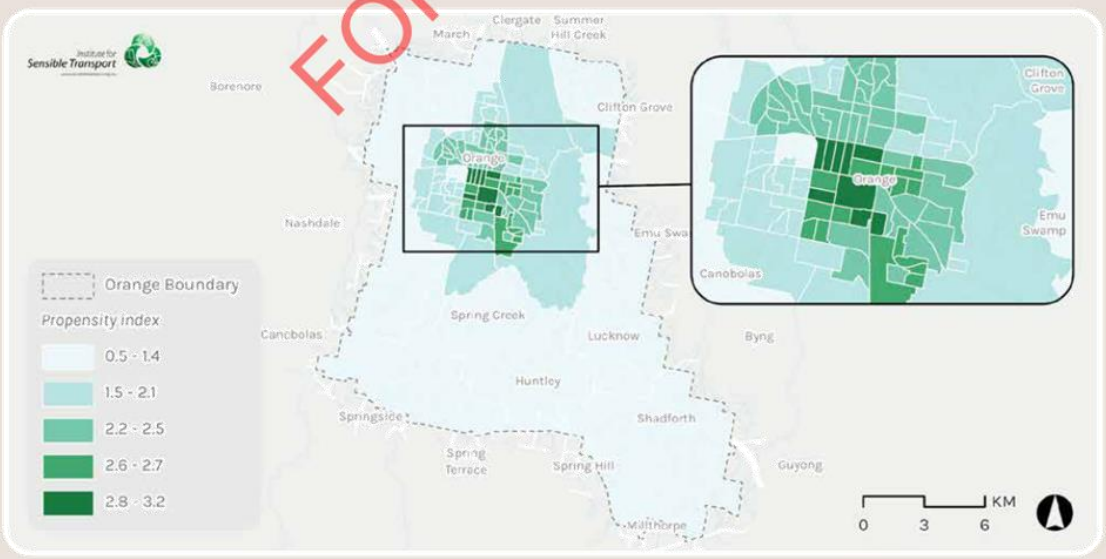

Figure 33 Bike Use Propensity Index for 2021
Source: Institute for Sensible Transport using ABS Census

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The score for origin variables is shown in Figure 33. This highlights areas where bike trips are most likely to begin. These results closely align with the overall index, with the highest origin scores located in and around the Orange CBD.

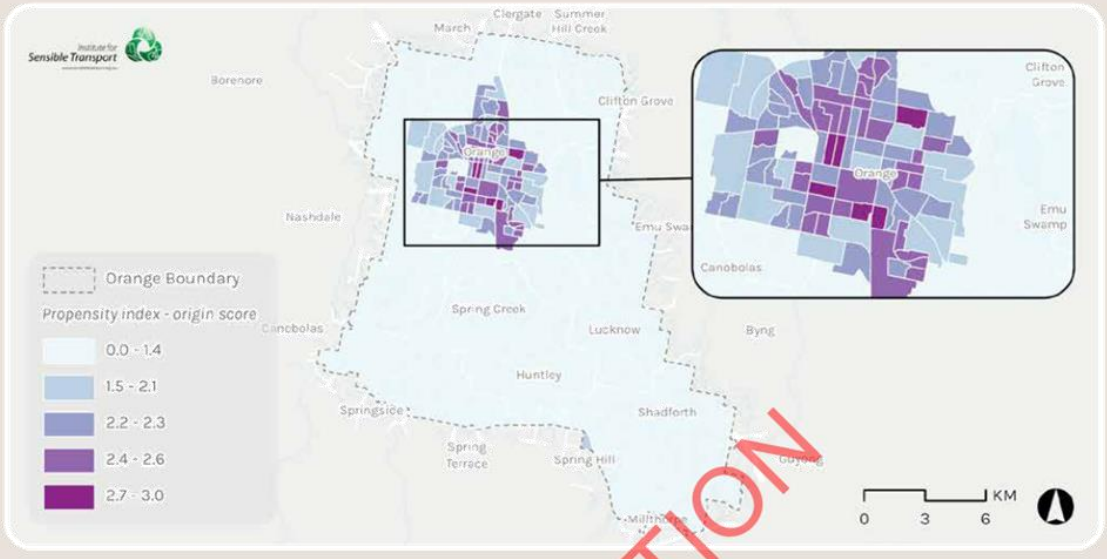

Figure 34 Propensity Index - Origin Score
Source: Institute for Sensible Transport using ABS Census

The score for destination variables is shown in Figure 34. This highlights areas with the highest latent demand for bike trips to end. The highest latent demand for riding destinations is concentrated in the urban areas surrounding the Orange CBD. However, the area north of the town centre also displays a higher latent demand. This is likely due to the concentration of employment in this area, including industrial zones and Charles Sturt University.

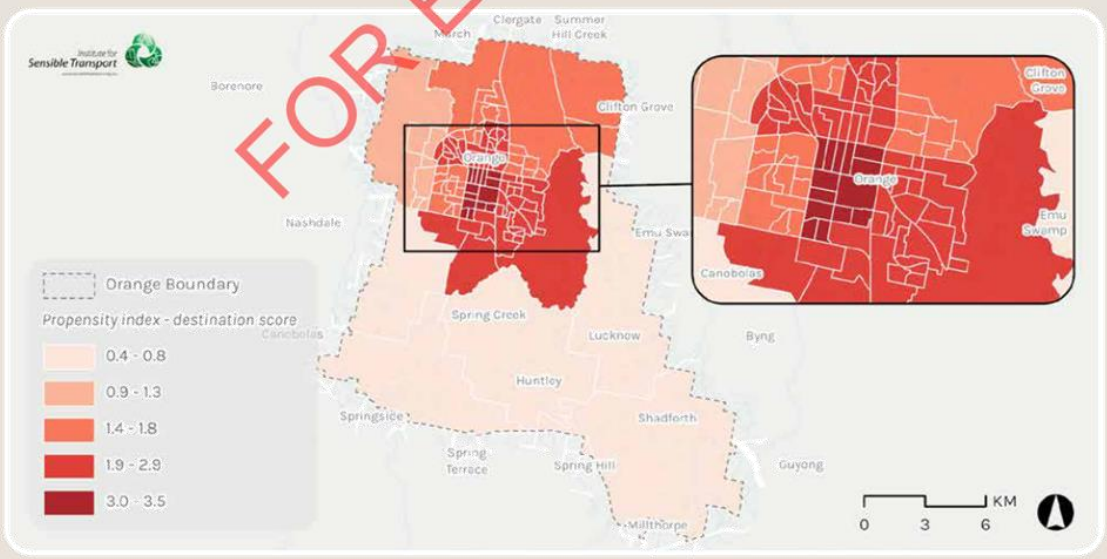

Figure 35 Propensity Index - Destination Score
Source: Institute for Sensible Transport using ABS Census

FOR EXHIBITION

Appendix C – Potential wayfinding locations

Figure 35 proposes potential future wayfinding locations for both walking and bike riding across the wider active transport networks. Where proposed locations overlap with existing wayfinding assets, upgrades may be required to ensure a consistent visual language is used across Orange.

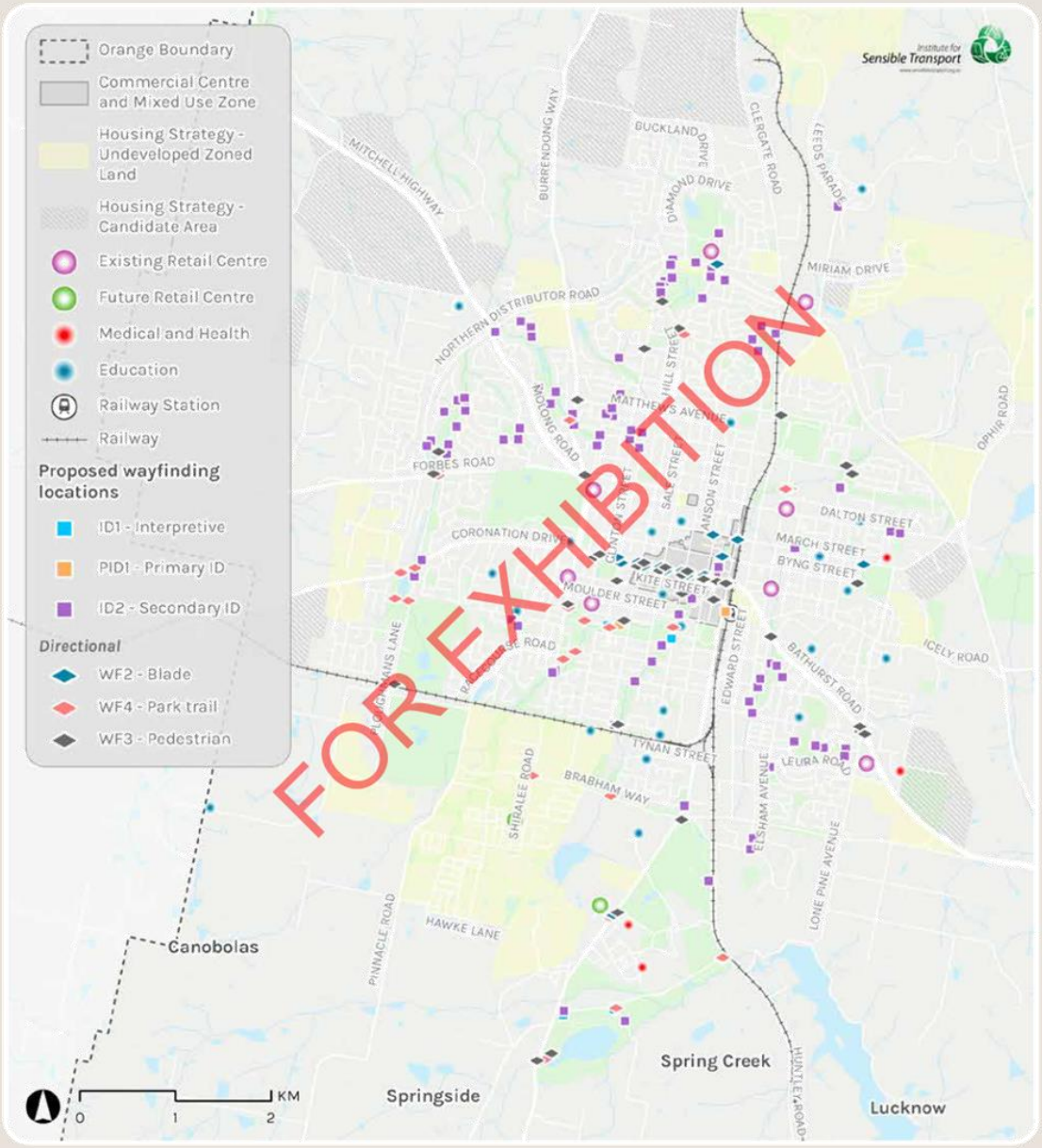

Figure 36 Potential wayfinding locations
Source: Institute for Sensible Transport

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Appendix D – Riding network staging

D.1 Riding network staging

D.1.1 Stage 1 – 0-5 years

The proposed Stage 1 bike riding network is outlined in Figure 36.

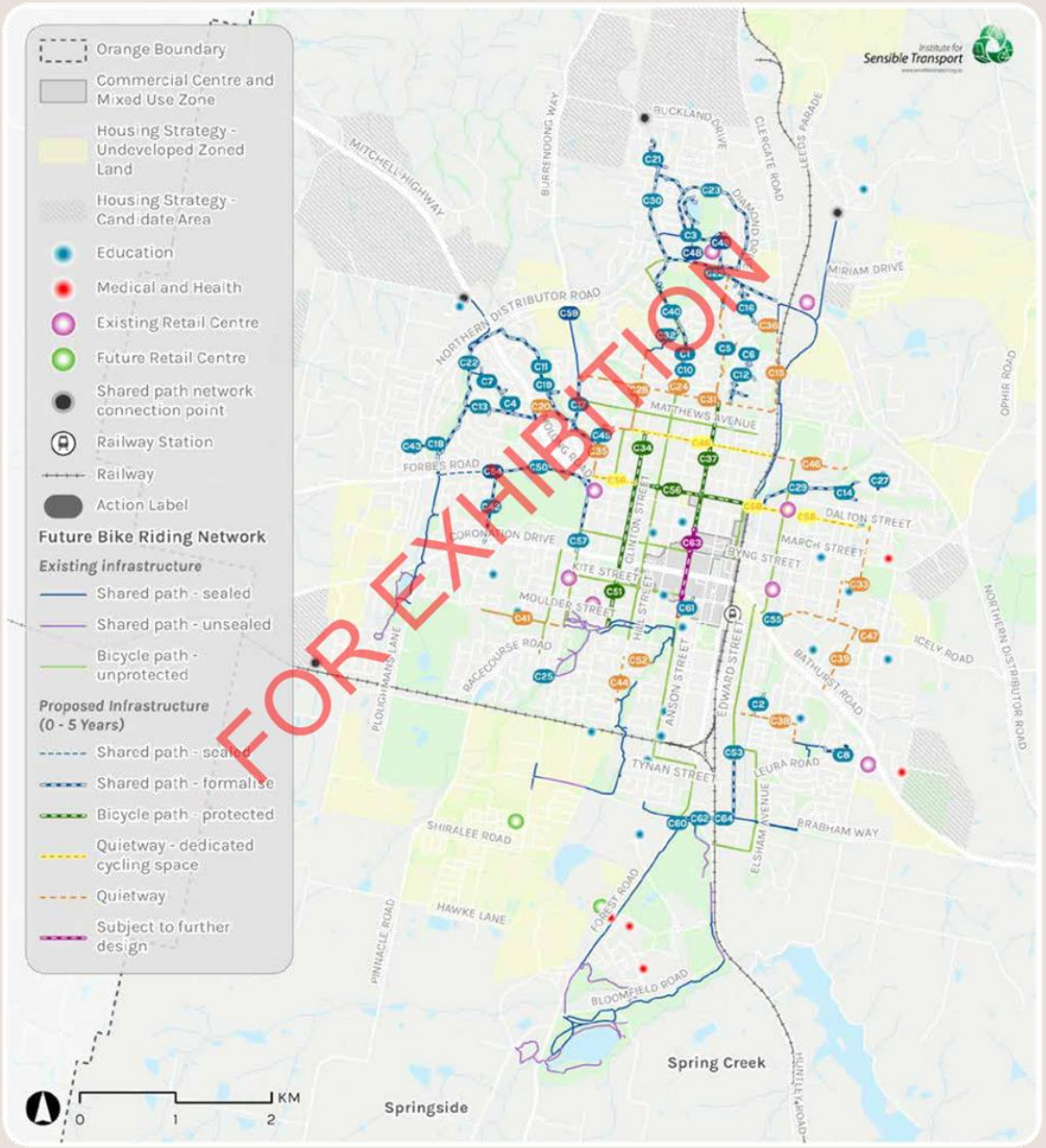

Figure 37 Riding network stage 1
Source: Institute for Sensible Transport
Note: No actions are proposed in the Spring Hill and Lucknow townships. As such, insets are not included in this map.

D.1.2 Stage 2 - 5-10 years

The proposed Stage 2 bike riding network is outlined in Figure 38.

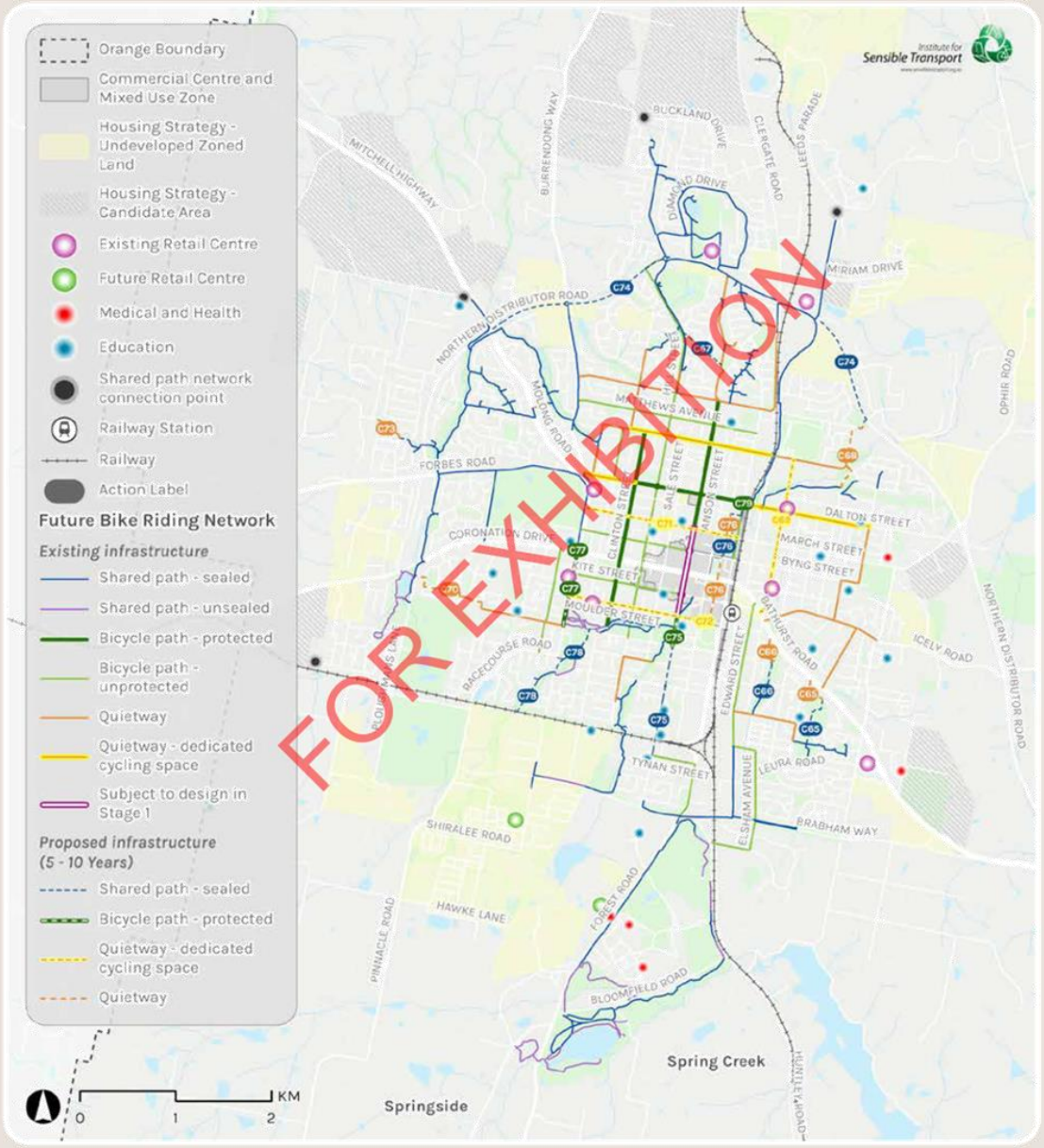

Figure 38 Riding network stage 2
Source: Institute for Sensible Transport
Note: No actions are proposed in the Spring Hill and Lucknow townships. As such, insets are not included in this map.

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D.1.3 Stage 3 – 10-15 years

The proposed Stage 3 bike riding network is outlined in Figure 38.

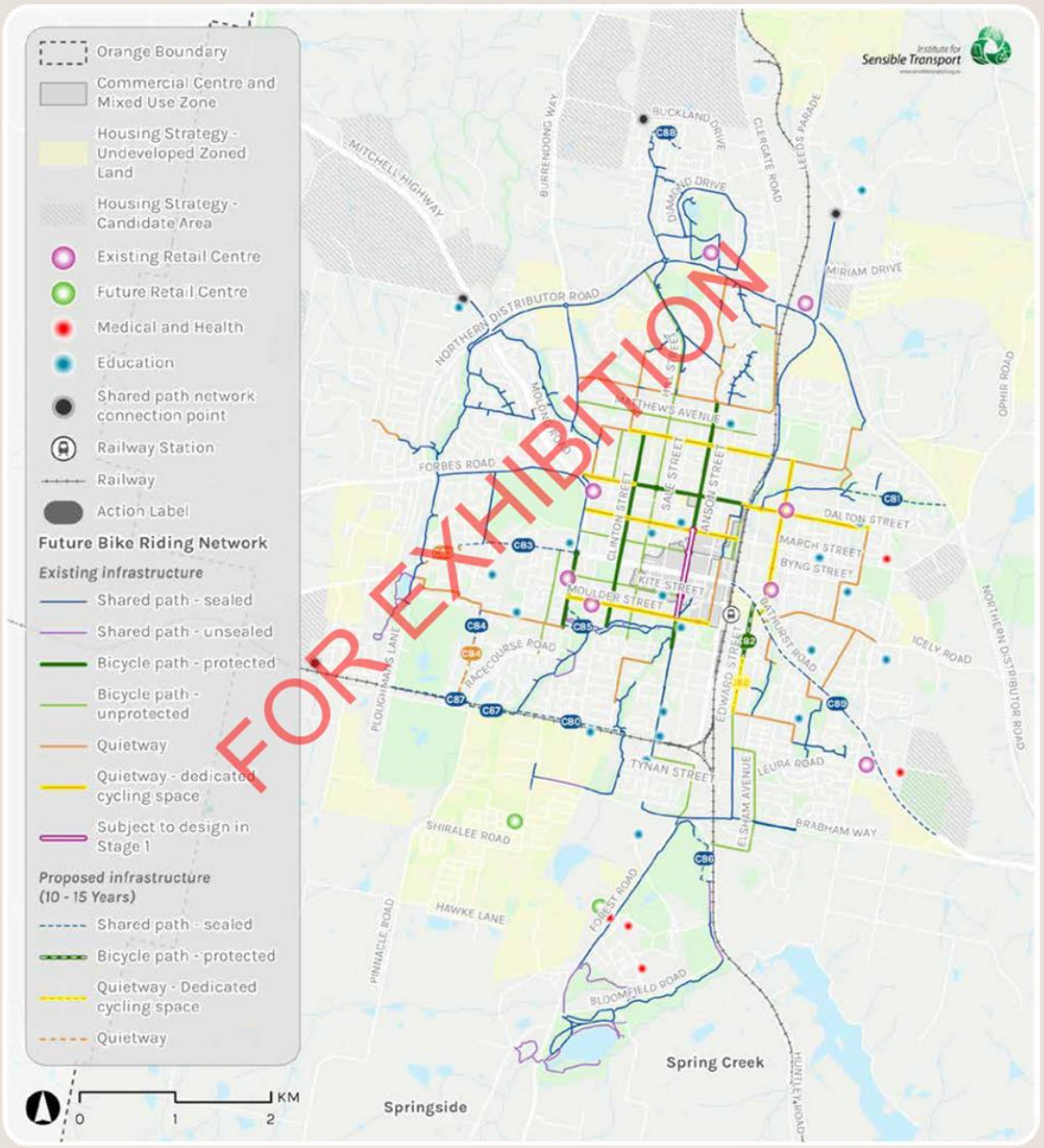

Figure 39 Riding network stage 3
Source: Institute for Sensible Transport
Note: No actions are proposed in the Spring Hill and Lucknow townships. As such, insets are not included in this map.

D.1.4 Stage 4 – Opportunistic and ongoing

The proposed stage 4 bike riding network is outlined in Figure 39.

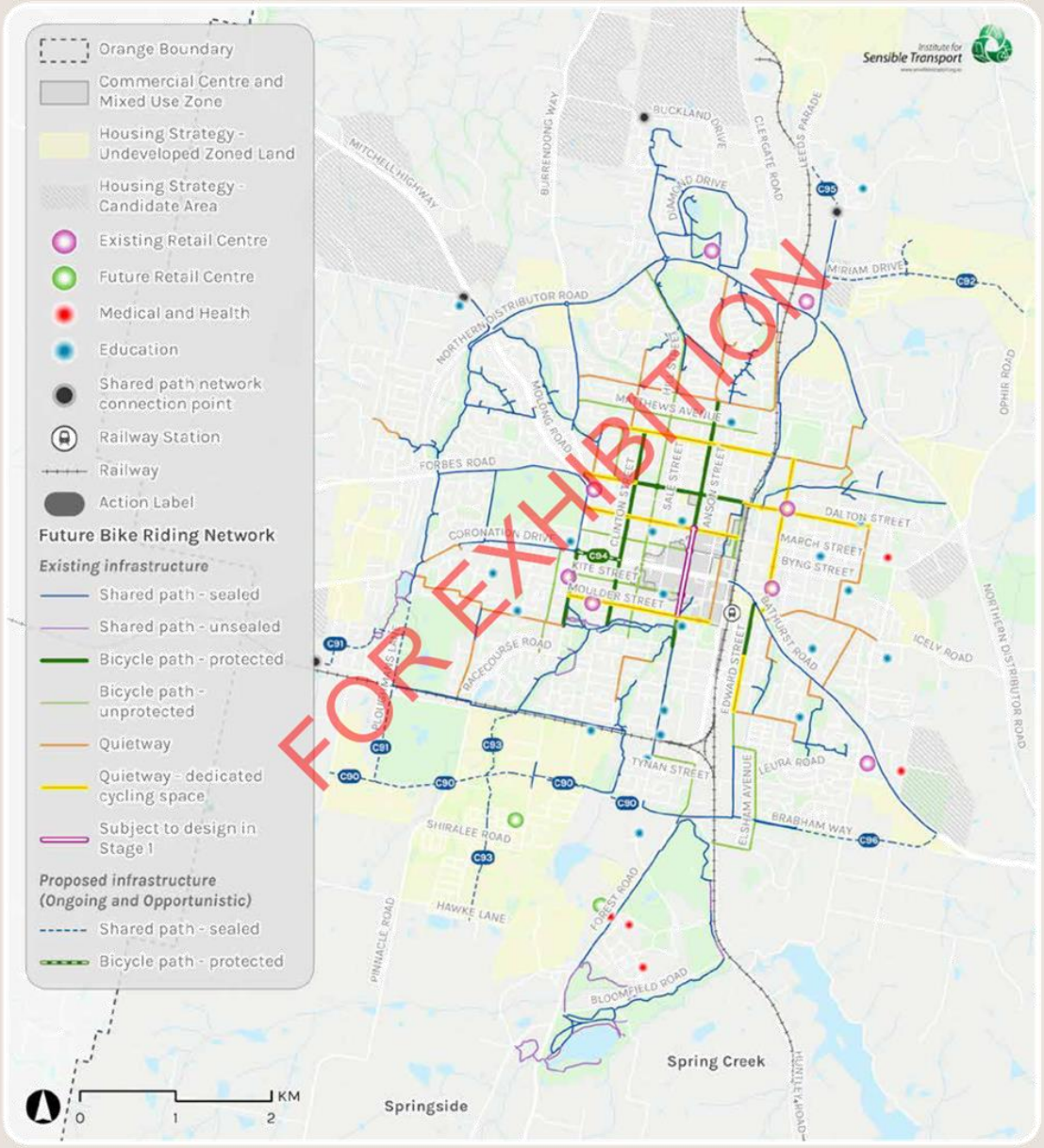

Figure 40 Riding network stage 4
Source: Institute for Sensible Transport
Note: No actions are proposed in the Spring Hill and Lucknow townships. As such, insets are not included in this map.

Attachment 1 FOR EXHIBITION - Orange Active Transport Strategy and Implementation Plan 2026

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5.7 Orange Open Space and Recreation Strategy and Implementation Plan

RECORD NUMBER: 2026/872
AUTHOR: Jason Theakstone, Manager Engineering Services

EXECUTIVE SUMMARY

The Orange Open Space and Recreation Strategy and Implantation Plan 2026 (OSRS 2026) sets the 30-year direction for planning, maintaining and delivering a sustainable network of open space and recreation facilities across Orange. It guides how we care for, enhance and provide new spaces and facilities to respond to the diverse and evolving needs of our community.

LINK TO DELIVERY/OPERATIONAL PLAN

The recommendation in this report relates to the Delivery/Operational Plan strategy "1.1 Develop and maintain parks and open spaces within the city, that meet the needs of the community".

FINANCIAL IMPLICATIONS

Financial implications as outline in the strategy.

POLICY AND GOVERNANCE IMPLICATIONS

Policy and governance implications as outlined in the strategy.

RECOMMENDATION

That Council place the Orange Open Space and Recreation Strategy and Implementation Plan on public exhibition for a minimum of 28 days.

FURTHER CONSIDERATIONS

The recommendation of this report has been assessed against Council's key risk categories and the following comments are provided:

Service/Project Delivery	Placing the strategy on exhibition may result in feedback that requires changes, potentially impacting timeframes for finalisation and delivery.
Financial	Exhibition may identify funding expectations or cost pressures that could affect future budget planning and prioritisation.
Reputation/Political	Community feedback during exhibition may generate public or political sensitivity if expectations are not aligned with Council's capacity or priorities.
Environment	While exhibition itself poses no direct environmental risk, proposed actions may raise environmental considerations identified through community feedback.
Compliance	Undertaking a 28-day community exhibition supports compliance with best-practice community engagement and local government requirements.
People & WHS	There are no identified people or WHS risks associated with placing the strategy on public exhibition.
Information Technology/ Cyber Security	Online exhibition and submissions present a low risk to Council systems, which will be managed through existing ICT and cyber security controls.

5.7 Orange Open Space and Recreation Strategy and Implementation Plan

SUPPORTING INFORMATION

The Orange Open Space and Recreation Strategy and Implantation Plan 2026 (OSRS 2026) sets the 30-year direction for planning, maintaining and delivering a sustainable network of open space and recreation facilities across Orange. It guides how we care for, enhance and provide new spaces and facilities to respond to the diverse and evolving needs of our community.

Why open space and recreation matters

Open space and recreation facilities are essential to a healthy, connected and resilient community. They provide places for people to be active, connect socially. Celebrate culture, enjoy nature and help respond to our changing climate. The strategy identifies a range of social, cultural, economic, environmental and place benefits of well-planned open space and recreation facilities.

Vision

The vision of the OSRS is "Our open spaces and recreation areas protect and support nature, enhance wellbeing and bring people together. They are easy to get to and provide opportunities for everyone to enjoy the outdoors, be active and feel part of the community.

Our open spaces and recreation facilities will respond to the evolving needs of our community and build resilience to a changing climate."

What our community told us

Community and stakeholder engagement gathered insights from around 575 community members, sporting and recreation groups and community groups across two stages to inform the

development of the OSRS.

Round one engagement consisted of online survey with 311 participants as well as community pop-ups and external stakeholder interviews with 16 sporting associations, community groups and schools.

Round two engagement consisted of an online survey with 100 participants, community pop-ups, an online community workshop, an online school workshop, and an in-person meeting with the Youth Action Council.

The community told us that parks and recreation spaces are highly valued for physical and mental health, social connection and enjoyment of nature. They also told us that sport is central to community life, with demand growing for both traditional and emerging sports.

The community felt that spaces should be inclusive and accessible for everyone, including

children, older people and people with disability; and that clean, safe and well-lit open spaces make people feel welcome and comfortable.

Priorities shared by the community included-

- More indoor and covered spaces are needed to support our community to stay active year-round and support informal recreation.
- Parks within walking distance of home, and more opportunities to enjoy natural areas.
- Natural or wild areas with open, grassy spaces, good sight lines, even walking paths and shaded seating.

5.7 Orange Open Space and Recreation Strategy and Implementation Plan

- More spaces for informal sports such as half-basketball courts and spaces for adventure sports.
- Young people want colourful and exciting recreation spaces, more indoor courts and informal sports spaces, larger parks with diverse recreation offerings and safe spaces to hang out with friends.

Current Open Space and Recreation Provision

Our desired standards of service were developed by assessing our existing provision against a range of measures include state guidelines, review of industry standards and provision rates in other local government areas, and community and stakeholder feedback on expressed demand.

Parks

OSRS found that Orange has 125 parks across 266 hectares of land (6.1 hectares per 1,000 people), which is above comparative benchmarks across NSW, including Bathurst (3 hectares per 1,000 people). While provision is high, park quality and amenity vary across the network, which can influence use and create maintenance challenges; as Orange grows, an appropriate mix of local, district and regional parks will be needed, with accessible and inclusive facilities that respond to changing community needs over time.

Sports Spaces

OSRS identified that Orange has access to a diverse range of sports spaces and opportunities, anchored by several regional-level sporting precincts that support both traditional and emerging sports. Most residents have convenient access to a sports space, however there are gaps in some growth areas that will need to be addressed as the city expands.

Growing participation is placing pressure on higher-demand facilities, particularly for indoor and aquatic activities, and seasonal weather can further limit the usability of outdoor spaces. Ongoing challenges include ageing infrastructure, amenity shortfalls and the need for more consistent leasing and management arrangements to maximise community use and improve utilisation monitoring. Overall, sports provision is strong, with future priorities focused on targeted additions where gaps exist and upgrades to key facilities to meet changing community needs.

Playspaces

A review of the Orange's playspace network comprises a range of formal play structures, including playgrounds and other play facilities such as skate parks, half courts and outdoor fitness stations, as well as a comprehensive network of local, district, regional and linear parks that support informal play and social recreation. The OSRS 2026 recognises that play is a high priority for the community and that best practice requires diverse, high quality and inclusive play opportunities for all ages, abilities and stages of development. While Orange currently has 38 playgrounds that generally provide good play outcomes, gaps remain in access and diversity, including limited provision for older children, teenagers and adults, the need for more inclusive design, and improved supporting amenities such as shade, seating, fencing and water stations.

More details on playspaces in Orange will be addressed in the 2026 Play Strategy review that is currently underway. This body of work will align the recently adopted 2024 Play Strategy to the outcomes of the OSRS.

5.7 Orange Open Space and Recreation Strategy and Implementation Plan

Natural Areas

OSRS identified that Orange has 200Ha of natural areas across 26 sites, provide for wildlife habitats, biodiversity, access to nature, climate resilience and access to walking and bushwalking. The community identified a desire for better access to these natural areas through more walking trails, access to waterbodies for recreation, nature-based play and better signage and connectivity. Current challenges include poor accessibility, environmental pressures and the need to balance recreation with conservation and limited amenities such as shade and seating.

Our Strategic Directions

To support the vision of the OSRS five key strategic directions have been identified –

1. Parks are easy to get to and provide diverse experiences

Our neighbourhoods have the right types of parks in the right locations.

2. Sporting and recreation for all ages and abilities

Our fields, courts and sporting and recreation spaces make it easy for people of all ages, abilities and backgrounds to participate in sport and recreation.

3. Safe and well-maintained open spaces

Our parks and open spaces are cared for so everyone feels comfortable to relax, play, socialise and be active.

4. Green links connect nature and recreation

Making it easier and safer to move between parks, schools, sports fields and homes.

5. Working together to create great open spaces

Working with sporting clubs, schools, community groups and other stakeholders to improve the way we work so our parks and open spaces meet community needs now and into the future.

Our Role as Council

In line with the Community Strategic Plan (CSP) the OSRS outlines the four roles that Council plays in the provision of Open Space and Recreation in Orange-

Custodian

Council acts as the custodian of Orange's open spaces and recreation areas, ensuring they are planned, managed and cared for. Council plays a leading role in developing and delivering the OSRS 2026.

Collaborator

While Council leads the planning, management and care for open spaces and recreation areas, it also relies on collaboration. Council works closely with local sporting and recreation groups, community organisations, state government, Traditional Custodians and residents.

Advocate

Council not only delivers a wide range of open space and recreation facilities - it also plays a key role as an advocate, representing the needs and interests of the community and working to influence decisions and attract resources that support long-term social, environmental, economic and civic outcomes for open space and recreation in Orange.

5.7 Orange Open Space and Recreation Strategy and Implementation Plan

Service provider

Council delivers, maintains and upgrades open spaces and recreation facilities that meet community needs, encourage active, healthy and connected lifestyles while managing and maintaining resources.

Open Space Future Provision Standards

Appendix 1 forms part of the Orange Open Space and Recreation Strategy and Implementation Plan and sets out the Open Space Future Provision Standards that support its implementation. The appendix provides a clear, consistent guide to the quantum, type and distribution of open space and recreation facilities required to meet the needs of future populations, including indicative levels of service and provision targets. For Council, the standards provide an evidence-based framework to inform strategic planning, infrastructure prioritisation and discussions on delivery and funding as growth occurs. For developers, particularly in greenfield and other growth areas, the standards set clear expectations for open space outcomes, including land dedication, embellishment and facility provision, to ensure new development

contributes appropriately to an integrated open space network.

Implementation Plan

The implementation plan outline how Council will deliver the planning directions of the OSRS. The actions listed are intended as a framework which may be adjusted to respond to dynamic influences, including unforeseen community needs, state or federal policy changes, shifts in Council resourcing or emerging funding opportunities.

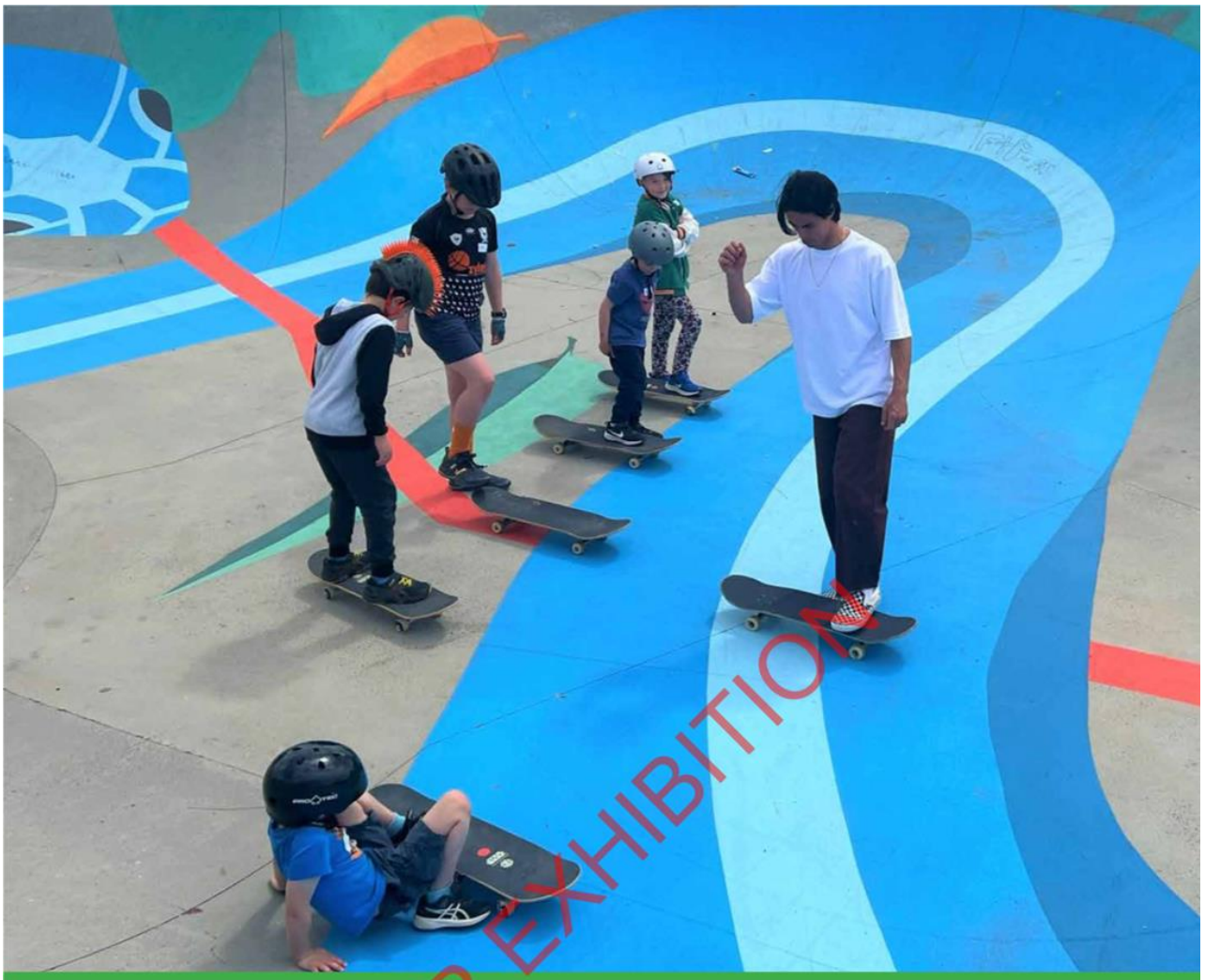
The actions have been assessed on their delivery timeframes and anticipated funding source. A number of items are unfunded at this stage, with some items requiring (unsourced) external grant funding to be completed.

Conclusion

In conclusion it is recommended that the Orange Open Space and Recreation Strategy and Implantation Plan 2026 (OSRS 2026) be placed on 28-day exhibition.

ATTACHMENTS

1 2026 Open Space and Recreation Strategy and Implementation Plan, D26/65598⇩



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STRATEGY | 2026

Orange Open Space and Recreation Strategy and Implementation Plan

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Yuga Mawang

MOVING TOGETHER

This artwork embodies the deep connection between Orange City Council and the local community, highlighting the harmony essential for collaborative initiatives. At its center, two significant landmarks—Gaanha bula – Mount Canobolas and Guriyan Gaanha bula – Lake Canobolas serve as focal points. Surrounding them are eight circles in yellow and navy, representing my core values that strengthen cultural relationships: Culture, Connection, Community, History, Storytelling, Water, Totems, and Gathering Places. Framed by blue borders that reflect the Council's logo and the outline of Orange, these areas feature symbols of the cultural connections unique to our region.

The Goanna and Platypus represent the Wiradjuri and Orange totems, and bush tucker signifies local produce.

Each border begins and ends with a symbol of a person, representing the idea that everything in the community starts and ends with people. Veins of gold and yellow speaks to the regions abundance, while ripples of green and blue signify the connections between Gaanha bula, Guriyan Gaanha bula and the community. These colours illustrate the ripple effect of Council's influence, showcasing its meaningful impact within and beyond the community.

Artwork and words by Wiradjuri Artist, Mitchell Groat.



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ACKNOWLEDGEMENT OF COUNTRY

Orange City Council is situated within the traditional lands of the Wiradjuri Nation. We acknowledge the traditional custodianship of these lands, and pay our respect to the Wiradjuri people for their care and stewardship of these lands for more than 40,000 years and to the Elders of the Wiradjuri Nation, past, present and emerging.



Contents

Message from the Mayor	05
Introduction	06
Why open space and recreation matters	13
Drivers for open space and recreation	19
Our current open space and recreation network	32
Our future state	48
Implementation and monitoring	61
Appendices	
A.1 Open space future provision standards	63
A.2 Implementation Plan	70

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This document was prepared for Orange City Council by Cred Consulting.


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FOREWORD

Message from the Mayor



Orange is a city defined by its liveability — a place where access to quality open spaces, parks, sporting facilities and recreational opportunities plays a vital role in our health, wellbeing and sense of community.

Council's Open Space & Recreation Strategy provides a clear and considered framework to guide how we plan, protect and enhance these valued community assets now and into the future. As our city continues to grow and change, this Strategy ensures that our open spaces and recreational facilities evolve alongside our community's needs, supporting people of all ages, abilities and interests.

Developed with extensive research and community input, the strategy recognises the important contribution open space makes to our physical and mental wellbeing, social connection, environmental sustainability and economic vitality. It sets clear priorities for improving access, increasing diversity of recreational opportunities, protecting key landscapes and ensuring our facilities are well-located, inclusive and fit for purpose.

This Strategy also reflects Council's commitment to responsible planning and long-term stewardship. By taking a coordinated and evidence-based approach, we can make informed decisions that balance growth with amenity, protect what our community values most, and maximise the benefits of public investment.

On behalf of Council, I would like to thank everyone who contributed their time, knowledge and feedback during the development of this strategy. Your involvement has helped shape a shared vision for open space and recreation that reflects the aspirations of our community.

I invite you to read the Open Space & Recreation Strategy and look forward to seeing it guide positive outcomes for Orange — supporting a healthy, active and connected city for generations to come.

Tony Mileto
Mayor

FOR EXHIBITION

Introduction



Open space and recreation facilities underpin the identity, character and lifestyle of Orange. These places are where people come together, play sport, enjoy nature, and take time to unwind. They shape daily life in Orange and reflect our community's strong commitment to caring for the environment, staying active and fostering strong social connections.

This **Orange Open Space and Recreation Strategy and Implementation Plan 2026** (OSRS 2026) sets the 30-year direction for planning, maintaining and delivering a sustainable network of open space and recreation facilities across Orange. It guides how we care for, enhance and provide new spaces and facilities to respond to the diverse and evolving needs of our community.

1.1 Why we need this Strategy

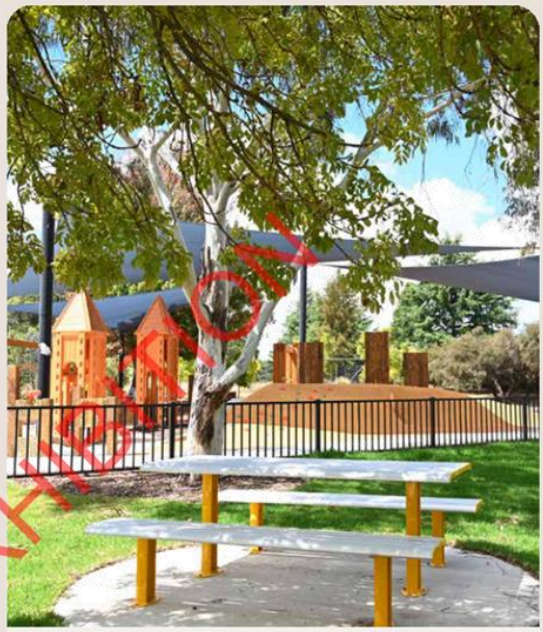
Orange is home to a diverse network of open spaces and recreation facilities, encompassing some 700 hectares of land across parks, natural areas, sporting fields, courts, an aquatic centre and walking and cycling trails. This OSRS 2026 recognises that access to quality, safe and inclusive spaces and facilities is fundamental to supporting the liveability of Orange.

Our community told us that it is important to have open spaces that support a range of experiences, from quiet rest and reflection, to competitive sport, socialising and exercise. We also heard that there must be appropriate amenities such as shade and seating to help you enjoy these places, and that they are designed to respond to Orange's climate.

It is important to balance recreational opportunities with protecting the natural environment, while ensuring open spaces and facilities remain sustainable and cost-effective for both Council and the community.

This Strategy:

- Addresses changing community needs, preferences and population growth and change.
- Supports both our strong sporting culture and desire for everyday recreation.
- Focuses on protecting our unique and beautiful natural environment.
- Fosters the creation of vibrant, connected and resilient spaces that enhance liveability.



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What is open space?

Open spaces are our parks, sports spaces, waterways, recreation trails and natural areas.

What is recreation?

Recreation is what we do in our spare time for the purpose of relaxation, health or enjoyment. It can be done formally or informally, and alone or with other people. Examples include playing organised sport, walking, yoga in the park and swimming.

Our recreation facilities include playspaces, sporting fields and courts, off-leash dog areas, walking trails and our Aquatic Centre.

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1.2 How we developed this Strategy

This OSRS 2026 is informed by:

Review of strategic documents

We reviewed key strategic documents and policies to understand federal, state and local government priorities and trends around open space and recreation participation and planning.

Demographic analysis

We reviewed population and demographic data to understand community needs now and into the future.

Community engagement

We engaged with over 550 community members, sporting groups, recreation groups and Council staff to understand what they love about open space and their ideas for the future.

Audit and demand

We audited the open spaces and recreation facilities in Orange to understand what we have and where spaces are located. We also applied desired standards of service to understand provision gaps and future demand.

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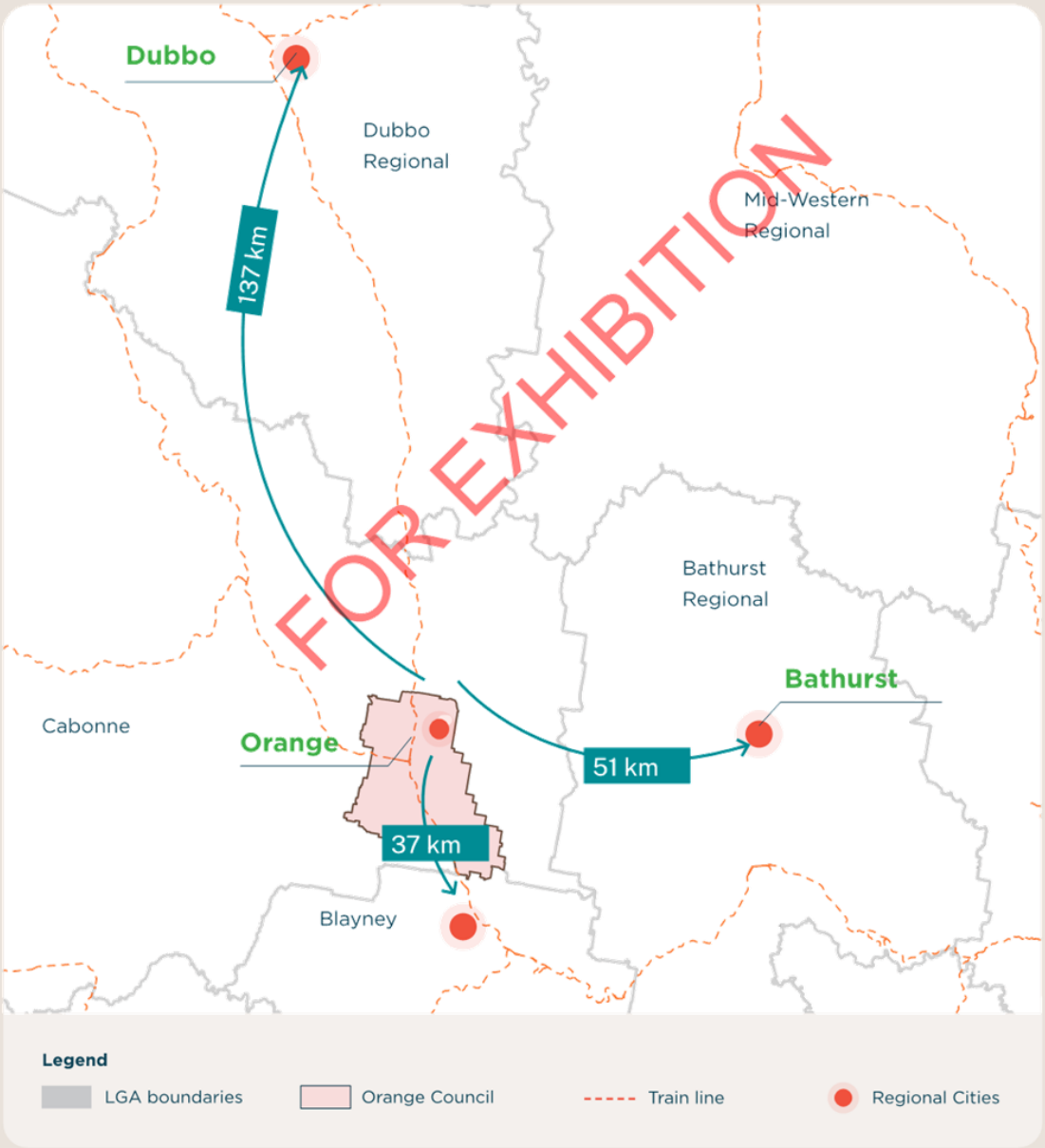
This is a Strategy for all of Orange

Orange is located in the Central West region of New South Wales, approximately 260 kilometers north-west of Sydney, and adjoins the Cabonne and Blayney Local Government Areas. The local government area extends to Spring Hill in the south, Lucknow and Shadforth in the east, near Nashdale in the west, and Clergate in the north. Orange is situated on the Traditional Lands of the Wiradjuri Nation.

Orange sits at an elevation of approximately 860 to 990 metres above sea level, with undulating topography that contributes to the region's distinctive character. It experiences a cool temperate climate, characterised by warm summers and cold, wet winters, and is susceptible to prolonged dry periods and drought, as well as intense rainfall and flash flooding.

The study area for this OSRS 2026 includes the Orange Local Government Area as shown in Figure 1.

Figure 1 - Orange regional location context



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1.3 What do we mean by open space and recreation

Open space

Open spaces provide opportunities for people to relax, play, gather and stay active. In this OSRS 2026, open space includes the following.

Parks
Places for people of all ages to relax, socialise and enjoy casual outdoor activities. They often include playspaces for children and spots to sit, picnic or spend time in nature.

Sports spaces
Areas set up for organised sport, such as ovals, fields and courts. They support competition like netball, basketball, AFL, cricket, football (soccer), rugby, hockey and croquet, and can also be used for informal recreation like walking, running, dog walking and informal kick-abouts. This also covers the land used for our indoor recreation centres and pool.

Natural areas
Areas that protect and enhance biodiversity, support local wildlife, and help preserve our natural environment including our bushland and waterways.

Linear parks
Green spaces that connect open spaces together, and provide safe routes for walking and cycling.

Spaces such as infrastructure easements, roadside landscaping or reserves and storm water basins are not part of this OSRS 2026.

Recreation

Recreation facilities can sit within parks or sports spaces, and support everything from casual play to organised sport. In this OSRS 2026, open space includes the following.

Playspaces
Public spaces that encourage and facilitate play. This includes playgrounds with equipment, alongside play in natural settings and other informal and formal play opportunities.

Outdoor facilities
- Sports fields – Grassed or synthetic fields set up for organised sport like football, rugby, AFL, cricket and athletics.
- Outdoor courts – Hard surface courts for activities such as basketball, tennis and volleyball.
- Skate and BMX areas – Purpose-built spaces with ramps and obstacles for skating, scootering and off-road riding.
- Off-leash dog areas – Fenced or designated spaces where dogs can run freely under supervision of their owner.
- Walking and running trails – Paths in parks or natural areas that support walking, jogging and cycling, often with seating or water stations.

Indoor facilities
- Indoor courts – Purpose-built, roofed courts for sports like basketball, netball, volleyball, tennis and futsal. They include amenities like lighting, change rooms and spectator seating.
- Aquatic centres – Indoor or outdoor pools for swimming, exercise and water-based recreation.

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1.4 Types of open spaces and sport spaces

Not all open spaces are the same. They are planned, designed and managed as a hierarchy, from local to regional, in recognition that they have different roles, users and levels of embellishment. This ensures that open spaces function as a balanced and sustainable network for the whole community.



Local open spaces

These are the parks, open spaces and sports spaces close to home, usually located in our neighbourhoods or suburbs. They are easy to reach by walking or cycling, and support everyday activities like walking the dog, kicking the ball or catching up with friends and family.

Examples of local scale spaces in Orange include Ratcliffe Park, Woraninta Park, Ken Rawle Park, Ridley Oval and Keith Thomas Park.



District open spaces

District parks, open spaces and sports spaces serve a wider area and offer more facilities. They often have bigger playspaces, BBQs, picnic areas, dog off-leash areas, outdoor gyms, toilets and lighting, alongside infrastructure for formal sports clubs such as fields, netball or tennis courts. District spaces also have parking for visitors travelling a bit further.

Examples of district scale spaces in Orange include Bloomfield Park, Elephant Park, Max Stewart Oval and Somerset Park.



Regional open spaces

These are our major parks, open spaces and sports spaces that draw visitors from across Orange and beyond. They are designed for larger numbers of people and include destination level facilities such as adventure playgrounds, event spaces, courts and walking trails. Regional sports spaces provide infrastructure for elite sport competitions.

Examples of regional scale spaces in Orange include Cook Park, Gosling Creek Reserve, Wade Park, ANZAC Park and Orange Botanic Gardens.

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PARKS HIERARCHY
LOCAL
I can...
• Exercise - go for a walk or run on a safe walking path,
• Go to a small playground
• Have a picnic
• Find a comfortable seat to relax, read a book or talk
• Kick a ball about
• See wildlife and appreciate nature
DISTRICT
I can...
Do all the things I can at a local park, as well as....
• Go to a large play area
• Host a birthday party for my child
• Watch my daughter participate in the local AFL competition
• Access public toilets in a park
REGIONAL
I can...
Do all the things I can at a district park, as well as...
• Spend half a day catching up with friends
• Compete in a sporting competition against other teams in the region
• Attend a Carols by Candlelight with my family and friends
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Source: CRED Consulting based on the Orange City Council context

Why open space and recreation matters



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Open space and recreation facilities are essential to a healthy, connected and resilient community. They provide places for people to be active, connect socially, celebrate culture, enjoy nature and help respond to our changing climate.

This section outlines some of the benefits of open space and recreation, and how they make Orange a great place to live.

Research shows that access to nature encourages physical activity, reduces stress, improves cognitive function and contributes to overall happiness and wellbeing across all ages, socio-economic groups and genders.

2.1 Social benefits

Important social connectors for everyone

Open space and recreation facilities a space for the community to meet each other and interact, as well as come together to share and celebrate[1].

They are 'third places' - spaces that are free, located outside of the home and workplace and provide opportunities for people to build connections to each other and the place they live.

They support diverse activities, sports, events and celebrations that help foster relationships, strengthen cohesion and reduce loneliness and social isolation[2]. By providing welcoming, inclusive places for people of all ages, abilities and cultural backgrounds, open spaces help build a sense of belonging across Orange.

> Ill health due to loneliness costs Australia $2.7 billion each year in adverse health outcomes, or $1,565 per person, and social isolation is more prevalent in vulnerable populations.[3]

Boost happiness and improving people's health and wellbeing

Open space and recreation support healthy, active lifestyles and deliver a range of physical and mental health benefits.

> "Open space and access to nature is really important for both physical and mental health. It provides a sense of community."
>
> ORANGE COMMUNITY MEMBER

While it is important to have equitable and appropriate supply of green spaces, the quality and variety of space is as important as the number of spaces.

> People who participate in sports clubs and organised recreational activity enjoy better mental health, are more alert, and more resilient against the stresses of modern living[4].

Supporting healthy childhood development

Open space and recreation areas play a critical role in supporting healthy childhood development. Play is essential for children's physical, cognitive, social and emotional growth, helping to build resilience, creativity, problem-solving skills and social connections. Accessible, safe and engaging outdoor environments enable children to explore, take appropriate risks, develop independence and build lifelong healthy habits.

Providing high-quality play spaces and opportunities for informal and unstructured play is fundamental to fostering a healthy, active and connected community.

FOR EXHIBITION

1 CRED Consulting for NSW Office of Sport (2018), Sports Facility Needs in Multicultural Communities.
2 CRED Consulting for NSW Office of Sport (2018), Sports Facility Needs in Multicultural Communities.
3 Bankwest Curtin Economics Centre (2021), Stronger Together: Loneliness and social connectedness in Australia
4 Government of Western Australia, The relationship between organised recreational activity and mental health

These spaces also support learning, social interaction and the development of key life skills that contribute to positive outcomes across the life course.

Research demonstrates that play and active outdoor environments are critical to early childhood development and long-term health outcomes. The World Health Organization highlights that increasing active play in early childhood improves physical, mental and social wellbeing and helps establish lifelong healthy behaviours.[1] Australian research similarly identifies play as fundamental to children's health, wellbeing, brain development and learning, with outdoor play supporting confidence, problem-solving and social development.[2]

2.2 Cultural benefits

Orange the Colour City

Orange is affectionately known as the Colour City, with its vibrant landscape and seasonal colours. Open spaces and recreation facilities reinforce this identity, enhance our unique character and contribute to a sense of place.

Connecting with Country

Open spaces provide opportunities for people to connect with Country, fostering respect and stewardship for the land, water and wildlife. They can support meaningful engagement with Wiradjuri culture as the traditional custodians of the lands of Orange.

Recreation facilities can also support First Nations cultural traditions through spaces for yarning and knowledge exchange, practicing traditions such as dance, or playing traditional sport.[3] The design of spaces can also help share First Nations knowledge and history.

Supporting creative and cultural expression

Open space and recreation facilities provide opportunities for formal, organised events as well as informal gatherings; performance spaces, places to create, and locations where the community can build a sense of common identity.

Recreation activities can also be a form of cultural expression. For example, playing a traditional sport, or performing a traditional dance.[4]

2.3 Environmental benefits

Protecting and enhancing biodiversity

Natural areas include areas of biodiversity importance. Planning for open space and recreation needs to balance the community's recreation needs with fragile conservation areas.

Adapt to a changing climate

Open spaces with permeable surfaces such as grass and soil can help to reduce and manage flooding and the impact of more severe heavy rain events, which are predicted to increase in intensity with climate change, temporarily storing water, and aiding with infiltration.

> "Public open spaces help provide space for us to connect with nature but also support biodiversity and important habitats."
>
> ORANGE COMMUNITY MEMBER

Green spaces with tree cover can act as urban "cool rooms", reducing the ambient temperature and the urban heat island effect.[5] Mitigating urban heat is also a strategic theme of *Greening Orange - Our Urban Forest Strategy,* including prioritising tree preservation and planting particularly in high density areas.

Therefore open spaces and natural areas are vital in helping us adapt to a changing climate.

> **Every 10 percent increase in tree canopy can reduce land surface temperatures by 1 degree celsius.[6]**

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1 World Health Organization (2019), Guidelines on physical activity, sedentary behaviour and sleep for children under 5 years, and supporting evidence on active play and early childhood development. [paho.org]
2 Royal Children's Hospital National Child Health Poll (2023), Australian families: How we play; UNICEF (2025), The importance of outdoor play and children's development. [aifs.gov.au], [cdc.gov]
3 Australian Sports Commission (2022), Community perceptions monitor annual report 2021-2022
4 Australian Sports Commission (2022), Community perceptions monitor annual report 2021-2022
5 NSW Office of Environment and Heritage (2015), Urban green cover in NSW: Technical guidelines
6 NSW Government, Greening for cooling

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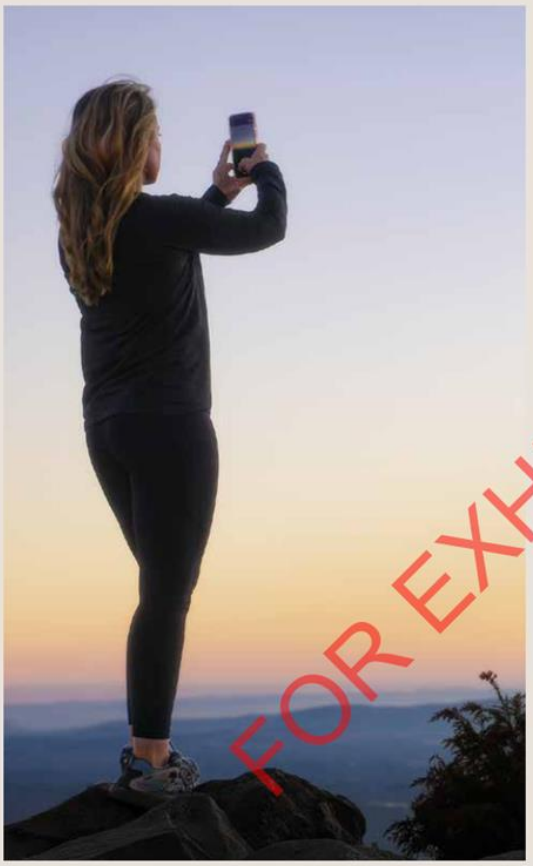
2.4 Economic benefits

Boost tourism and the local economy

Orange is renowned for its vibrant and unique natural environment that attracts visitors from near and far. From lakes and parks to surrounding mountains and trails, our natural assets support a thriving visitor economy and make Orange a great place to live.



"Everybody loves our parks and open spaces. Orange is famous for it."

ORANGE COMMUNITY MEMBER

Economic, health and social benefits

The benefits of community sport infrastructure in Australia have been quantified by KPMG, and is an example of how all open space provides economic benefits.

Between 2014-2023, nature-based tourism among Australians have seen major growth in demand, with visiting botanic or public gardens experiencing an 85% growth in demand, and bushwalking growing significantly in popularity by 81%.[1]

"Recreation is a vital part of healthy, vibrant and connected communities."

ORANGE COMMUNITY MEMBER

One of the only Australian studies, Valuing Victoria's Parks undertaken in 2013, showed a 5-7 per cent increase in home value for properties immediately adjacent to parks in Melbourne, with similar results also found in Perth.[2]

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2.5 Place benefits

Creating local identity and sense of place

Parks and open spaces help create a sense of local identity and form important connections between people and place.

Our parks and natural areas offer distinctive landscapes that reflect local culture, history, and values. Whether it's the type of vegetation, distinctive design of street furniture or play equipment - our open spaces can make our neighbourhoods special and unique.

They also do this by providing shared spaces for recreation, reflection, and connection.

1 Australian Government (2024), The rise of nature-based tourism in Australia
2 Property Council of Australia. (2021, April 27). What value does the property market put on green space?

2.6 What you told us you value about Orange's open space and recreation areas

Community and stakeholder engagement gathered insights from around 575 community members, sporting and recreation groups and community groups across two stages to inform the development of this OSRS 2026.

During the first round of engagement we spoke to over 400 community members around their current use of open space and recreation facilities, what's working well and what's not working so well and priorities for the future.

You shared the following insights:

- Parks and recreation spaces are highly valued for physical and mental health, social connection and enjoyment of nature.
- Sport is central to community life, with demand growing for both traditional and emerging sports.
- Clean, safe and well-lit open spaces make people feel welcome and comfortable.
- Spaces should be inclusive and accessible for everyone, including children, older people and people with disability.
- Balance is needed between organised sport, quiet relaxation and protecting nature.
- Walking and cycling links between parks and neighbourhoods should be safe, continuous and well signed.
- Some facilities are ageing and under pressure and there is a need to upgrade spaces to meet community needs.

Responses from the round one online survey completed by 311 people.



use open spaces to socialise with friends and family.



want open spaces and recreation facilities to help people stay physically and mentally healthy



want open spaces to connect people with nature and protect the environment.



want more indoor recreation opportunities

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The second round of engagement with over 175 community members focused on testing key ideas and understanding people's open space and recreation priorities.

You shared the following priorities:

More indoor and covered spaces are needed to support our community to stay active year-round and support informal recreation.

Parks within walking distance of home, and more opportunities to enjoy natural areas.

Natural or wild areas with open, grassy spaces, good sight lines, even walking paths and shaded seating.

More spaces for informal sports such as half-basketball courts and spaces for adventure sports.

Young people want colourful and exciting recreation spaces, more indoor courts and informal sports spaces, larger parks with diverse recreation offerings and safe spaces to hang out with friends.

Responses from the round two online survey completed by 100 people.



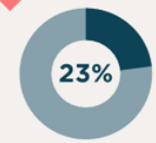
want more opportunities to use and enjoy natural areas



want more spaces for informal/social sport



want natural or wild areas at parks and open spaces



want more adventure sports

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3 | ORANGE OPEN SPACE AND RECREATION STRATEGY

Drivers for open space and recreation



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This section summarises the main drivers shaping open space and recreation planning in Orange.

It highlights national, state and local strategic priorities, and provides an overview of current and future community characteristics to help identify local preferences and needs now and into the future.

3.1 Strategic priorities

This OSRS 2026 has also been developed in alignment with a range of national, regional and local strategic priorities. Key strategies include:

International:

- UN Sustainable Development Goals

National:

- Australian Infrastructure Plan 2021

State:

- Public Open Space Strategy for NSW 2022
- Everyone Can Play Guidelines 2023
- Greener Places Framework 2020
- Connecting with Country Framework 2023

Regional and local:

- Central West and Orana Sport and Active Recreation Plan 2018-2023
- Central West and Orange Regional Plan 2041
- Orange City Council Play Strategy 2024-2040
- Orange City Council Local Housing Strategy 2022
- Orange City Council Local Strategic Planning Statement 2020 (LSPS)
- Community Strategic Plan 2025-2035 (CSP) and Integrated Planning and Reporting (IP&R)

The *Open Space and Recreation Background Report* provides further analysis of the strategic themes and relevant actions that align with Council's Integrated Planning and Reporting Framework documents.

Strengthen community connections

Open spaces connect people and communities by providing places to meet, gather and build relationships. Strategic priorities include place-based planning that aligns open space provision with local needs, and ensuring spaces are accessible and inclusive to promote a safe, vibrant, and engaged community

Inclusive and accessible

Welcoming, accessible and inclusive open spaces and recreation facilities enable communities to fully realise their benefits. Strategic priorities include designing and planning spaces that support diversity, equity and inclusion, ensuring all people have access to a range of recreation opportunities that meet their needs and interests

Healthy and active lifestyles

Open spaces and recreation support healthy, active lifestyles and wellbeing. Strategic priorities include providing easy and equitable access to play and recreation, green and natural spaces, safe walking and cycling routes, and local sources of healthy food to promote individual and community wellbeing.

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Connecting with Country

The planning and design of open spaces and recreation facilities should care for Country, strengthen connections with First Nations people and foster a deeper understanding and appreciation of place. In Orange, this involves reflecting and embedding Wiradjuri cultural knowledge, identity and history in the design of open spaces. More broadly, this theme encourages open spaces to support reconciliation and healing.



Local character and diverse identities

Open spaces and recreation facilities play an important role in expressing local character and celebrating diverse identities. Strategic priorities under this theme include designing open spaces to reflect culture, heritage and the unique identity that gives communities a sense of place.



Protect the environment and build resilience

Open spaces play a critical role in climate adaptation, supporting biodiversity, conserving habitat, mitigating urban heat and improving air quality. Strategic priorities under this theme include the sustainable management of open spaces, and harnessing them to promote social and ecological resilience and climate adaptation.



Dynamic public spaces that are vibrant and thriving

Open spaces and recreation areas are essential to social, cultural and economic vitality, particularly in supporting the night-time economy. Strategic priorities under this theme include promoting colourful, activated, animated and thought provoking spaces through cultural and creative expression. Examples of this include play elements, art and sound and light installations. Flexible, temporary activations in open space and recreation areas also support dynamic and thriving public spaces.

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Quality and safety

High quality open spaces and recreation areas are activated, safe and comfortable for the whole community to enjoy. Strategic priorities under this theme include ensuring that open spaces and recreation areas are managed and maintained adequately to support activation. This includes maintaining cleanliness, safety and operation with thoughtful programming and activation.



Connectivity

Open spaces and recreation areas that are connected, accessible and inclusive promote movement, health and wellbeing. Strategic priorities under this theme include providing connected and accessible pedestrian, cycling and public transport options.


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3.2 Strategic alignment

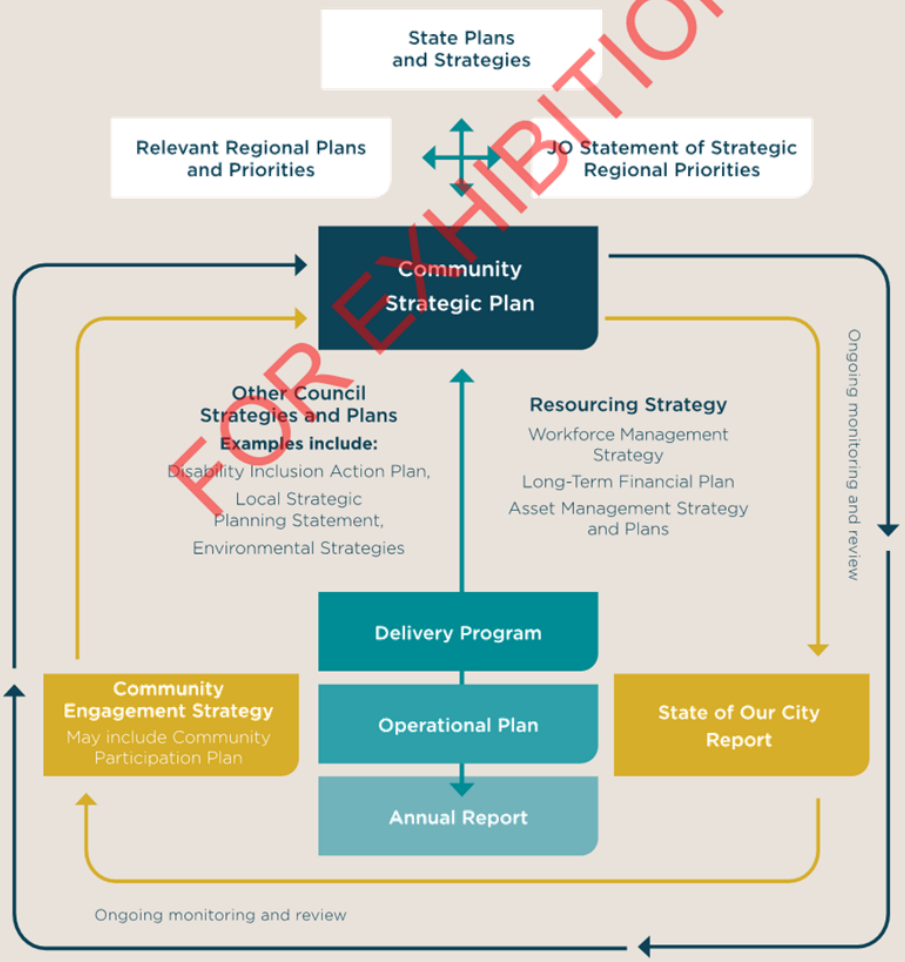
This OSRS 2026 is part of Council's Integrated Planning and Reporting Framework.

The IP&R Framework is critical to open space strategies because it ensures that planning is not done in isolation but is part of a holistic, sustainable system. It helps to translate community aspirations into a funded, actionable, and sustainable plan for open space and recreation.

Through this, the Framework supports the implementation of the *2025-2035 Orange Community Strategic Plan* (CSP), which outlines our vision:

> "a great place to live, work and belong - where we respect our heritage, plan for the future and protect the environment. As a community we're creating a city that's prosperous, inclusive and resilient."
>
> ORANGE VISION STATEMENT

Figure 2 - IP&R Framework



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3.3 Our community today, and in future

This is a 10-year strategy responding to the characteristics of our current population, as well as the future growth and change of our community.

Understanding who lives in Orange now, and how this is projected to change, can help us plan for open space and recreation facilities that respond to the evolving needs of our community.

Our community now

Orange is currently home to around 43,750 people. We are younger compared to the Central West Region, with a high proportion of people aged under 18 and couples with children. We also have a high proportion of people living alone, similar to the Central West.

Orange is growing in cultural diversity including First Nations people and those born overseas.

	Orange	Central West Region
Average household size	2.45	2.41
Median age	37	40
Under 18 years	26%	24%
Over 70 years	13%	15%
People who need assistance	6%	6%
First Nations	8%	8%
Speaks language other than English at home	7%	5%
Couples with children	27%	26%
Lone person households	27%	27%

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Our future population

Orange is expected to grow significantly into the future

Orange is growing, with the total population projected to grow by 37% by 2056 - from 43,750 to around 59,000 people.

The most significant growth is projected to be in the following areas:

- Shiralee and surrounds
- Miriam Drive
- North Orange, and
- North West Orange.

These areas are in the outer suburbs of Orange, and currently have less access to parks, sporting and recreation opportunities. This highlights the importance of early delivery in new residential areas.

As the Orange community continues to grow, we are also changing. Some of the ways our population is projected to change includes:

More households without children and more people living alone

More households in Orange are projected to be occupied by couples without children, or people living alone.

More cultural diversity

Orange is projected to become more culturally diverse, with more First Nations and people born overseas. Between 2011 and 2021 there was an increase of 1,290 people (+69%) speaking a language other than English. Top languages include Malayalam, Nepali and Filipino/Tagalog.

An ageing population and increases in children and young people

Orange is projected to have an ageing population into the future, with the proportion of residents aged 65 years and over projected to increase from 16% to 23% in 2041.

Children and young people make up a large proportion of Orange's population now and into the future.

What these changes mean for open space and recreation planning?

Families with children need access to diverse parks and facilities that provide opportunities for play, sports, learning and connection

Engaging spaces and programs for young people

Partnerships with First Nations in design, participation, and maintenance

Parks and sporting facilities that are safe, inclusive and accessible

Support a life-long connection to activity and nature

Plan for flexible and adaptable open spaces that can respond to the changing interests and needs of the community over time, that is welcoming to everyone

Equitable distribution of parks and sporting facilities that are accessible by multiple means

These themes are explained in detail over the following pages.

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Young families

Families with children need access to diverse parks and facilities that provide opportunities for play, sports, learning and connection

Orange is home to a high proportion of people aged under 18, and young families with children. This will continue into the future.

Recognising that play is essential for healthy childhood development, future planning must ensure children of all ages have access to diverse, safe and engaging opportunities for both structured and informal play.

Future planning should consider the needs of young families and children including:

- A network of diverse playspaces and discovery/ learning experiences with amenity to encourage socialisation.
- Open spaces to gather for meet ups, children's birthday parties, family events, playgroups.
- Access to formal and informal sports areas and programs to encourage people to be active at all ages.
- Ample provision of restrooms or change spaces, with unisex and family facilities.
- Provide supervision and spectator areas at parks, playgrounds and sporting facilities.
- Support junior sport clubs to encourage early participation by children.

Youth and young adults

Engaging spaces and programs for young people

As young families grow up, so too will the number of teenagers and young people living in Orange. While there is a spectrum of interests across this age group, open space planning needs to consider:

- Designing with girls and young women in mind, including spaces to sit, socialise, playful amenities, and Crime Prevention Through Environmental Design (CPTED) principles such as lighting and sight lines.
- Creative outlets in open spaces for young people such as graffiti walls, amphitheatres and viewing areas.
- Formal and informal places to play, formally recreate and compete, socialise and explore.
- Provide walking and cycling paths to support young people to independently access facilities.
- Support sports clubs to encourage participation in sporting competition and player development.
- Support independence and accessibility by having teen-friendly parks located near active and public transport and shops.
- Safe and welcoming for LGBTQIA+ youth, with inclusive design elements and amenities (e.g. unisex restrooms, visual representation, passive surveillance).

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People with disability

Parks and sporting facilities that are safe, inclusive and accessible

Orange has a similar proportion of people needing assistance for core activities to the Central West Region (6%). As our community continues to age, this will likely increase.

It is also acknowledged that accessibility issues are a concern for a far broader population cohort than people with disability alone, such as young families and those in caring roles. Therefore, there is a need to ensure that open spaces and recreation facilities are universally accessible, including:

- Accessible paths, parking and 'drop-off zones' – provide designated parking spaces for people with disability and maintain a continuous path of travel from the parking space to the facility.
- Designing with accessible furniture and equipment, such as seating, barbecues, water stations, tables, exercise equipment and viewing areas.
- Partner with disability service providers and local clubs to co-design programs and events that suit a range of abilities.
- Wide, smooth pathways with tactile elements.
- Publicly accessible toilets – provide disabled public toilets and changing places facilities as appropriate.
- Wayfinding elements that consider the needs of vision impaired people.
- Playspaces and open space areas that are suitable for our neurodivergent community - this could include tactile areas or soundscape.

Older people

Support a life-long connection to activity and nature

It is projected that Orange will have an increasingly ageing population into the future. Particular needs include:

- Having clear wayfinding and signage, dedicated smooth footpaths with sheltered rest stops.
- Places to participate in social groups and to keep fit, healthy and engaged (e.g. community gardens, sports and exercise equipment volunteering).
- Support modified and low-impact sport programs such as walking sports, gentle exercise groups, aqua classes, and entry-level social competitions.
- Parks accessible by public transport and accessible parking
- Wide and smooth footpaths, including on nature trails to support connection to environment for all ages and abilities.

First Nations peoples

Partnerships with First Nations in design, participation, and maintenance

Ensure that First Nations peoples are given agency in the planning and delivery of Orange's open spaces and recreation facilities. There is an opportunity to co-design spaces with Elders and Traditional Owners, including gathering places, yarning circles and natural play areas to reflect Wiradjuri culture and connection to Country.

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Increasing cultural and linguistic diversity over time

Plan for flexible and adaptable open spaces that can respond to the changing interests and needs of the community over time, that is welcoming to everyone

Orange's community is expected to become more culturally and linguistically diverse over time. Considerations include:

- Providing opportunities for cross-cultural sharing and experiences.
- Free fitness equipment and other free recreational facilities.
- Intergenerational spaces that allow for large social and family gatherings.
- Clear signage in diverse languages with pictograms for people with low English fluency.
- Spaces that visually represent different cultures, with opportunities for diverse communities to design spaces.
- Activated spaces at night, due to a higher demand for night-time activities.

Low income and vulnerable households

Equitable distribution of parks and sporting facilities that are accessible by multiple means

With increasing costs of living, the Australian household budgets are tightening and often formal/paid sport, social or exercise and health activities are often the first to get cut back.

Residents living in Orange will need walkable access to parks and open spaces that can deliver affordable and low-cost opportunities for exercise and leisure.

It's also important to support participation in sport, through offering supported pathways, flexible or casual participation options and ensuring that facilities are accessible by public transport and active travel. Access to the outdoors can improve health outcomes and stress, which low-income households are disproportionately impacted by. Ensuring that vulnerable households are able to access good quality nature and recreation space without expensive or long-distance travel will be important for community wellbeing.

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3.4 Participation trends

Participation in sport and recreation shifts as our communities, environment and lifestyles change. The activities we choose, when and where we do them and how often we take part all continue to evolve over time.

The following section outlines the key trends that shape future open space and recreation planning for Orange.

Across Australia, approximately 76% of people speaking a language other than English participate in sport or physical activity at least once a week. This is similar to the participation rates of those who speak English only (80%).[3]



"Today more than ever Australians are time poor, have limited budgets, are being inundated by new forms of entertainment and face increasing barriers to participation. As society changes new preferences are emerging; Australians desire greater flexibility, more tailored products and sports that work for them."

AUSTRALIAN SPORTS COMMISSION[4]

Everyday recreation on the rise

Walking, going to a playspace, relaxing in parks and casual ball sports are some of the most popular ways people spend time at open spaces and recreation facilities.[1].

More people choosing individual sports

Participation in individual fitness and recreation is growing, while participation in team sports has remained steady or declined.

Busy lifestyles shape how we participate

People are generally spending less time recreating and need to fit activities into their busy schedules[2].

Weather and climate impacts

More extreme weather is increasing demand for indoor facilities and outdoor spaces that offer shelter and climate-resilient design.

Growing cultural diversity

A more diverse community means a wider range of interests and activities. Research from AusPlay finds that people who speak a language other than English participate at similar rates.

FOR EXHIBITION

1 CRED Consulting for the NSW Office of Sport (2018)
2 CSIRO for the Australian Sports Commission (2022), The future of Australian Sport: Megatrends shaping the sports sector over the coming decades
3 AusPlay (2021), AusPlay survey data
4 Australian Sports Commission (ASC) (2015), Play. Sport. Australia: The Australian Participation Game Plan, Australian Government, Canberra.

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48% of adults with disability participate in sports or physical activity at least once a week, 18% less than the overall adult population[1].

Increasing demand for indoor recreation

Indoor spaces are popular due to weather protection, safety, evening use and social gatherings. There is also a rising interest in indoor sports such as basketball, netball and pickleball.

More women and girls participating

Involvement in sport amongst women and girls is increasing, with similar participation levels to men and boys. Women and girls can have different interests and needs compared to other cohorts when it comes to sport, which must be considered in planning for open space and recreation.

Growing popularity of adventure sports and play

"Extreme" lifestyle, adventure and alternative sports like skateboarding, parkour and BMX are becoming more mainstream, this is supported by the changes to the Orange Adventure Playground at the Botanic Gardens.

Inclusive accessible recreation

Accessible spaces help people of all ages, backgrounds and abilities participate.

Increasing interest in nature-based recreation

More people are enjoying bushwalking, visiting rivers and lakes, and spending time in natural areas.

In NSW, the top sport and physical activities are walking (48%), fitness/gym (30%) and bushwalking (17%)[2]

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1 AusPlay (Fiscal year 2024-25), AusPlay NSW state wide survey data
2 AusPlay (Fiscal year 2024-25), AusPlay NSW state wide survey data


AED
Stay safe while visiting
Lake Canobolas
IN AN EMERGENCY
GET HELP
DIAL 000
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4 | ORANGE OPEN SPACE AND RECREATION STRATEGY

Our current open space and recreation network



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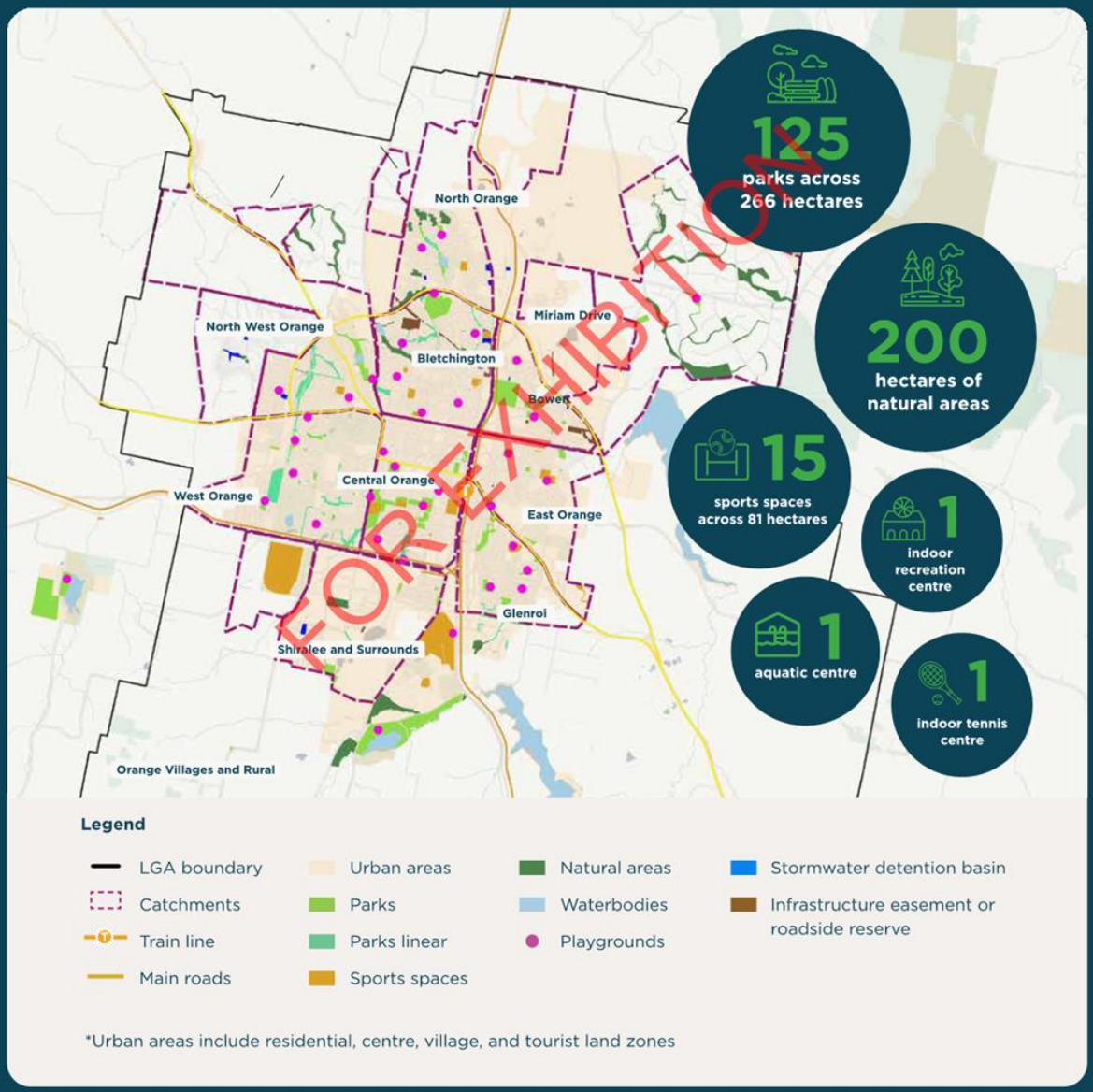
Orange City currently has an extensive network of open space and recreation facilities and natural areas. This section provides an overview of our existing open spaces and recreation facilities, how well they serve our community and the gaps this OSRS 2026 seeks to address.

Figure 3 - All open spaces and playspaces across Orange



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4.1 Summary of challenges and opportunities

This section provides a summary of challenges and opportunities of our network today. These are further detailed in the *Open Space and Recreation Background* report.

CHALLENGES

- Inconsistent park quality and amenity across the open space network
- Population growth placing pressure on existing parks and recreation infrastructure
- Changing demographics creating diverse recreation needs and expectations
- Uneven distribution of open space and recreation opportunities across suburbs
- Shortfall of indoor courts to meet demand for organised and emerging sports
- Some areas have poor walking and cycling connectivity to parks and recreation destinations
- Accessibility, safety and amenity is a concern for some parks
- Weather and climate impacts affect outdoor recreation and park usability
- High costs of maintaining a large open space network and protecting natural assets
- Ageing recreation infrastructure requiring renewal and upgrade

OPPORTUNITIES

- Maximise the value of existing parks and recreation assets through targeted upgrades and renewal
- Expand inclusive and accessible playspaces for all ages and abilities
- Provide more all-weather recreation options, including indoor facilities and climate-resilient outdoor spaces
- Create flexible, social recreation hubs that support a variety of community activities
- Improve walking and cycling connections between parks, neighbourhoods and recreation destinations
- Expand multi-use trail networks across natural areas and green corridors
- Review maintenance approaches to improve sustainability and manage long-term costs
- Strengthen nature-based recreation opportunities and connection to bushland and waterways
- Improve comfort, safety and amenity in parks through better facilities and maintenance
- Upgrade existing sports fields and outdoor courts to improve quality and flexibility
- Leverage shared use and partnerships with schools and neighbouring councils to meet facility demand

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4.2 How we assessed our open space and recreation needs

Understanding community needs provides the foundation for informed planning and investment decisions. It enables Council to identify priorities, respond to growth and change, and plan for future provision in a way that is realistic, strategic and funding-ready.

What is a need?

A 'need' is an evidence-based indicator of demand derived from analysis of multiple data sources. It identifies the type and scale of open space or recreation provision that would be appropriate, taking into account feasibility, funding availability, local context, site constraints and existing provision within the catchment.

Needs may be immediate and inform short-term investment and delivery, or longer term and aspirational, guiding strategic planning, asset planning and future funding or grant applications.

Figure 4 below summarises the range of indicators that were used to assess the open space and recreation needs in the Orange LGA.

The Open Space and Recreation Background report provides a more detailed overview of the methodology undertaken.

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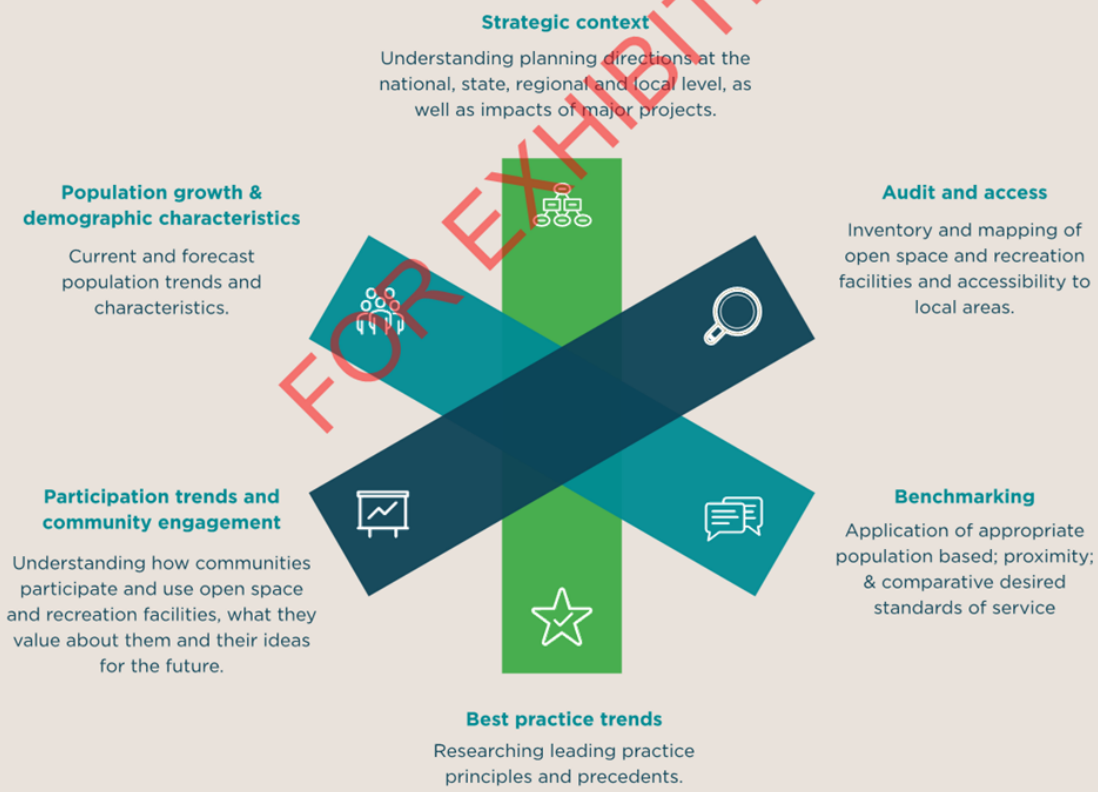
Figure 4 - Needs indicators



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What are our desired standards of service?

Table 1 summarises the desired standards of service (DSS) that have been adopted and applied in this OSRS 2026.

These DSS were developed through:

- Analysis of current asset provision rates in Orange
- Review of development patterns, growth areas, and residential density
- Desired standards of service used in Council planning studies and reports (e.g. *Greener Places Design Guide*)
- Review of industry standards and provision rates in other local government areas
- Community and stakeholder feedback on expressed demand

The DSS also recognise different access expectations across Orange. Residents in rural and rural-residential areas are not expected to walk to facilities in the same way as those in urban areas.

Table 1 - Summary of desired standards of service

asset type	population based benchmark standard	geographic / proximity-based benchmark
Park (land)	No population based benchmark	n/a - see parks by hierarchy
Local parks	n/a	400m walking distance in urban areas.
District parks	n/a	2km distance in urban areas.
Regional parks	n/a	5km distance in urban areas.
Sports space (land)	No population based benchmark	2.5km from formal sports spaces in urban areas.
Natural area (land)	No population based benchmark	No proximity benchmark.
Sports fields, across all sporting codes (excludes courts)	1 field per 4,000 people	2.5km distance in urban areas.
Outdoor courts, across all codes (excludes informal, formal and half courts)	1 court per 3,000 people	No proximity benchmark.
Aquatic centre	1 indoor recreation centre per 50,000 residents.	No proximity benchmark.
Indoor recreation centre	1 indoor recreation centre per 50,000 residents.	No proximity benchmark.
Indoor courts	1 indoor court per 6,000 residents.	No proximity benchmark.
Outdoor fitness station	1 outdoor fitness station per 15,000 residents.	No proximity benchmark.
Playspace/playgrounds	No population based benchmark	800m walking distance in urban areas.
Skate/off road bicycle	1 facility per 10,000 residents	No proximity benchmark.
Dog off-leash areas	1 dog off-leash area per 10,000 residents	No proximity benchmark.

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Results of applying our DSS to our current and future population

Table 2 presents the results of applying our agreed DSS to our current and future population to identify key benchmark gaps in our network, now and in the future.

The following sections contain more information about our future open space and recreation need based on considering a range the suite of indicators presented at Figure 4.

See *Appendix 1: Open Space Future Provision Standards* for detail.

Table 2 - Results of applying desired standards of service to current (2021) and future (2056) population

asset type	current provision	Current demand (2021)	Current gap	Total future demand (2056)	total future gap (2056)	Demand increase from 2021 - 2056
Park (land)	266 ha	No population based benchmarks applied. Most existing urban residential areas across Orange are located within 400m of a park, however there are some existing gaps in the North West Orange and Miriam Drive - see Figure 12. New residential areas will need to provide new parks and meet the DSS.				
Sports space (land)	81 ha	No population based benchmarks applied. Most existing and future urban residential areas across Orange are located within 2.5km of a formal sports space. There are some gaps in Miriam Drive - see Figure 8.				
Natural area (land)	200 ha	No population or proximity based benchmarks applied				
Sports fields	19	10.9	8.1	15.0	4.0	4.0
Outdoor courts	21	14.6	6.4	20.0	1.0	5.4
Aquatic centres	1	0.9	0.1	1.2	-0.2	0.3
Indoor recreation centres	1	0.9	0.1	1.2	-0.2	0.3
Indoor courts	9	7.3	1.7	10.0	-1.0	2.7
Outdoor fitness station	4	2.9	1.1	4.0	0.0	1.1
Playspace/playgrounds	38	No population based benchmarks applied. See Play Strategy 2026-2040 for further details.				
Skate/off road bicycle	4	4.4	-0.4	6.0	-2.0	1.6
Dog off-leash areas	12	4.4	7.6	6.0	6.0	1.6

green = above benchmark demand
red = below benchmark demand (ie. a gap/deficit)

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4.3 Park insights

An expansive network of parks

We have 125 parks across 266 hectares of land, equating to 6.1 ha per 1,000 people. This is well above comparative benchmarks across NSW including Bathurst (3 hectares per 1,000 people).

This means each resident in Orange has more open space to enjoy than many other people across NSW.

The majority of our parks are smaller, local parks which can be a maintenance burden

109 of our 125 parks are local parks, and of these 34 are under 0.3 hectares. This is below the generally accepted minimum park size standards of 0.3 hectares.[1]

While parks below 0.3 hectares can provide spaces for informal play, dog walking, casual exercise and gatherings close to home, they can have significant costs to maintain, and often do not have the space or amenity to provide a diverse range of recreational opportunities.

Our parks have varying levels of embellishment

Our parks vary in their levels of embellishment and amenities. While some are simple grassy spaces, others include playspaces, seating, shelters, and toilets. This variation can create challenges in maintenance, affect how parks are used, and influence the value they provide to the community, with less developed parks often underutilised and undervalued.

Most people in Orange can walk to a park

According to the *NSW Greener Places Design Guide*, public spaces should be accessible within a 400m walking distance from residential areas.

Most of our existing homes in Orange have access to parks within 400m distance. However there are some gaps in Shiralee and surrounds, North West Orange and North Orange. These areas are also where Orange is growing the most in the future.

This highlights the importance of planning for and providing parks early in the delivery of new suburbs, and for developing appropriate policy so that this can be funded through development contributions.

What do we need in the future

Looking forward, we need to make sure we have a good mix of local, district and regional parks that provide diverse recreation opportunities for all ages and abilities, are accessible and inclusive and respond to changing community needs.

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1 A minimum size of 0.3 ha is a performance indicator for local park set by the Government Architect NSW (2023) Draft *Greener Places Design Guide*, NSW Government

Figure 5 - Types of parks in Orange

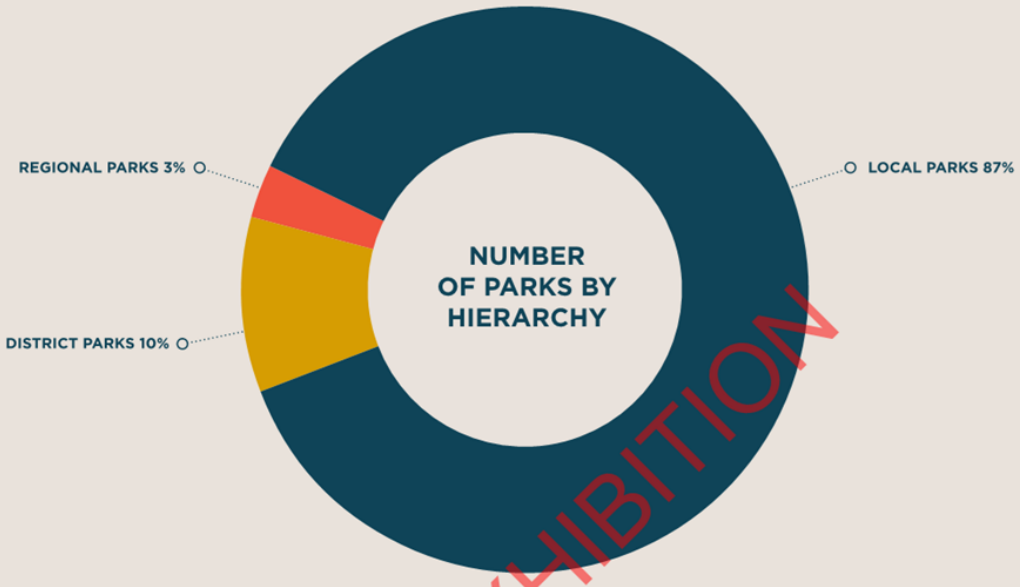

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Figure 6 - Size of parks in Orange

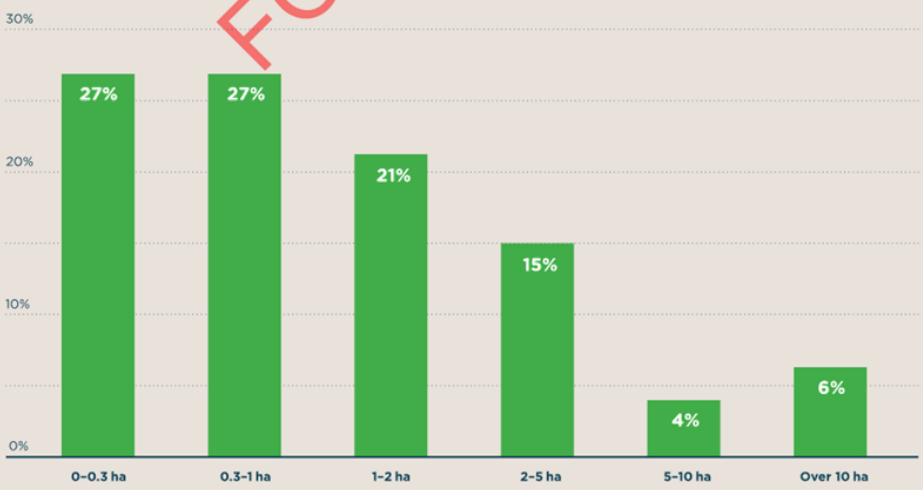

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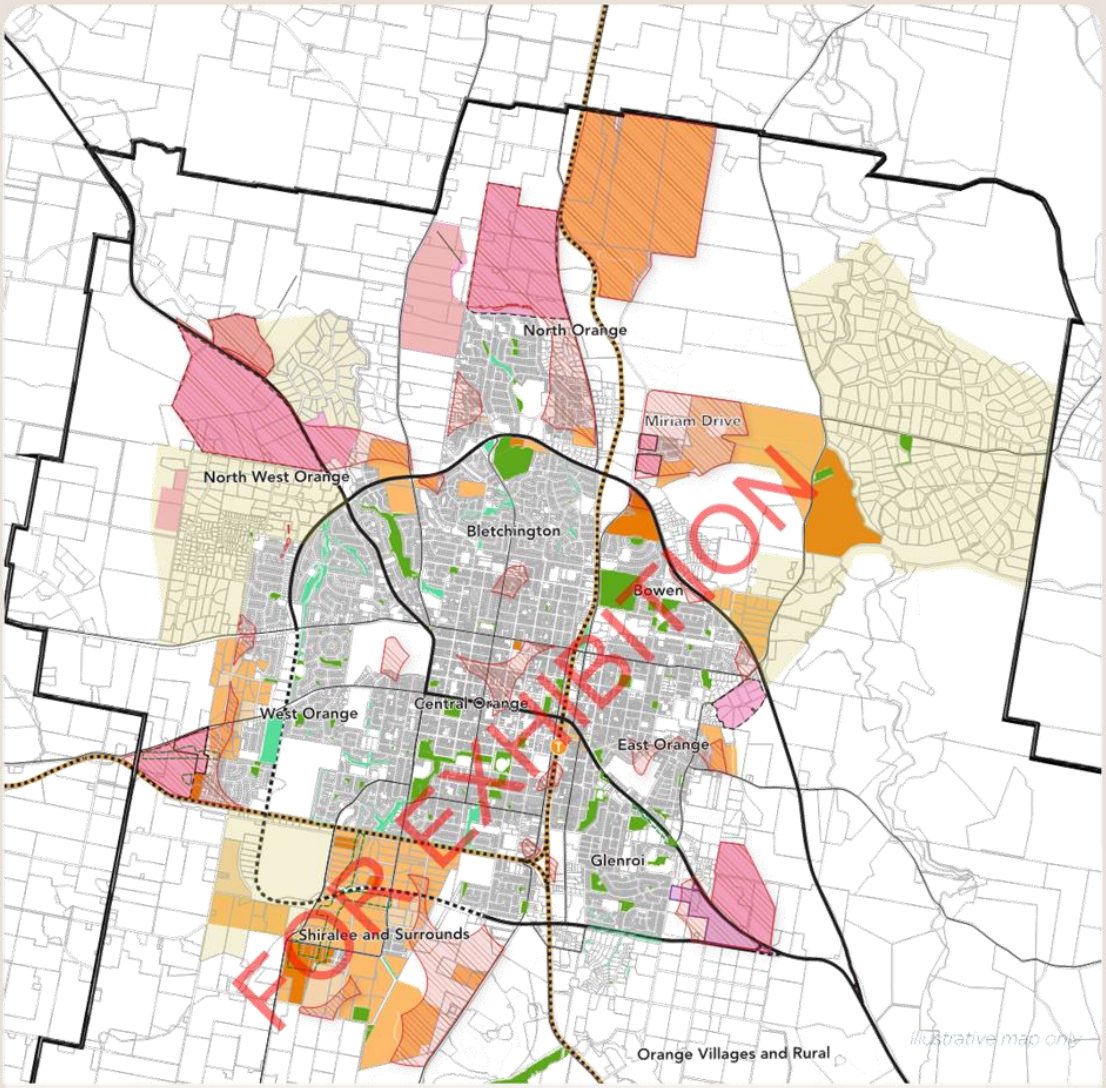
Figure 7 - Proximity analysis - areas that are further than 400m away from a park



Legend

- LGA Boundary
- Train line
- Main roads
- Areas further than 400m from a park - excluding rural residential
- Parks
- Parks linear
- Rural residential areas

Undeveloped Zoned Land

- Undeveloped Zoned Land
- Subject to a Development Application
- Developed

Candidate Areas

- Candidate Areas - Rezoned
- Candidate Areas - Pre-lodgement advice
- Candidate Areas - Not yet rezoned

Planning Proposals outside of OLHS

- Redmond Place

*Rural residential areas aren't required to meet the 400m proximity to a park standard

4.4 Sports spaces insights

We have access to a diverse range of sports spaces and opportunities

We have 15 sports spaces, within which we have:

- 19 sports fields
- one aquatic centre
- one indoor recreation centre
- one indoor tennis centre
- nine indoor courts
  - 5 acrylic indoor courts tennis courts (Orange indoor tennis centre)
  - 4 multi-purpose indoor courts (Sir Neville Howse Stadium)
- 21 outdoor courts (6 outdoor netball courts and 2 outdoor multi-purpose courts at Sir Neville Howse Stadium, 2 basketball courts at Glenroi Oval, 1 basketball court at Edye Park, 10 outdoor tennis courts at Orange Ex-Services' Tennis Club)

Our regional-level sporting precincts are Anzac Park, Glenroi Oval, Orange Aquatic Centre, Orange Indoor Tennis Centre, Sir Jack Brabham Park, Wade Park and Waratah Sports Precinct.

These spaces support a wide range of sports including football, AFL, rugby, cricket, hockey, croquet, softball, netball, basketball, tennis, athletics, swimming, pickleball, skate, BMX and cycling.

We have good access to sports spaces

Most of our existing homes in Orange have access to a sports space within 2.5km.

However, there are large gaps in Miriam Drive and smaller gaps in Shiralee and surrounds, North West Orange and North Orange. These areas are also where Orange is growing the most in the future.

Some of our sports spaces are at capacity

Sport is an important part of community life in Orange, and demand continues to grow. This is placing pressure on existing facilities including indoor courts and the Orange Aquatic Centre. This impacts how we use sports spaces for competition, training and informal or self-organised activities.

Access to these recreation opportunities is exacerbated during our cold, wet winters when we cannot use our outdoor spaces as often.

There is a need to review facilities with inconsistent leasing or management requirements to maximise community use and support more regular data collection on utilisation to ensure alignment with community needs.

There are challenges around maintenance

Maintaining our sports spaces presents increasing challenges. Many fields, courts and amenities are ageing and require more frequent repairs and upgrades, which can be timely and costly.

Some sport spaces need better amenities such as shade, seating, toilets and water stations to make them user friendly, and safe, and comfortable for spectators.

As demand for sport grows, these pressures will increase.

What do we need in the future

Sports and outdoor recreation is generally very well provided for across the LGA.

The benchmarking undertaken as part of developing this OSRS 2026 (Table 2) indicates that there are three gaps that will need to be met in the future:

- One new indoor court
- Additional capacity at the Orange Aquatic Centre
- Two additional skate parks or off-road bicycle facilities

Whilst the benchmarking shows only a small provision gap for indoor sports spaces, the community consultation told us there is currently limited availability for these spaces identifying a greater deficit than simply reflected in the benchmarking statistics. Preliminary designs show that a minimum of three courts would be required to bridge the shortage of indoor courts. Demand in indoor courts has increased nationally and benchmarking has not yet caught up with this increased demand.

Orange has a strong overall provision of sports spaces. Indoor multipurpose facilities and the Orange Aquatic Centre are operating at or near capacity, particularly during peak times and across winter. Current provision meets population benchmarks in a quantitative sense; however, usage patterns, participation trends and seasonal demand indicate a functional shortfall.

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Indoor multipurpose sports spaces

Orange currently has nine indoor courts, however only four provide genuine multipurpose community use. These facilities support a wide range of activities, including competitions, training, school sport and informal recreation. Demand is heavily concentrated during after school periods, evenings and weekends, resulting in limited availability and constrained participation growth.

Additional demand is being driven by strong growth in indoor sports such as basketball, netball and pickleball, increased reliance on indoor facilities during Orange's cold and wet winter months, and rising interest in flexible, social and inclusive sport formats. These factors limit the ability to meet demand through programming efficiencies alone.

A recent article from Basketball NSW supports the situation that Orange faces with high indoor facility demands. In NSW demand has exceeded infrastructure capacity, with associations at capacity and approximately 10,000 people turned away in 2025 due to limited indoor courts (Basketball NSW, 2026[1]).

Benchmark modelling identifies a minimum requirement for one additional indoor court; however, sustained high utilisation and participation trends strengthen the case for increased multipurpose indoor court capacity through facility expansion, new provision or shared use partnerships. Or investigating or the repurposing of existing buildings can also be explored to fulfil existing shortfalls.

Orange Aquatic Centre

The Orange Aquatic Centre is a regional facility servicing a growing population. While current provision broadly aligns with benchmarks, competing program demands and high utilisation constrains access and flexibility. Limited non Council provision of public swimming facilities across Orange further concentrates demand on the Centre. The centre supports lap swimming, learn-to-swim, school use, aquatic fitness, rehabilitation and club training, all within a single facility.

The outdoor 50m pool and dive pool at the Orange Aquatic Centre are important community assets supporting recreation, learn to swim programs and water safety outcomes; however, the outdoor facility is operating beyond its intended service life and presents increasing challenges associated with ageing infrastructure.

Constructed in 1958, the outdoor pools are experiencing deterioration in key components, with ongoing issues exacerbated by groundwater ingress and periodic flooding of the plant room. Supporting systems are outdated and undersized, affecting performance and reliability, and the dive pool has not undergone major upgrades since the mid 1990s.

At the same time, learn to swim participation has increased significantly—from 669 children in Term 1 2015 to approximately 1,900 in Term 1 2026—with additional school programs engaging up to 17 schools, reflecting strong community demand and contributing to high facility utilisation.

Together, these pressures are driving rising maintenance costs, reduced operational efficiency and increasing risk to service continuity. Targeted capital investment is needed.

Population growth, an ageing demographic and increased demand for inclusive and health-based programs will further intensify pressure.

There is a clear need to increase functional capacity, including expanded learn-to-swim provision, improved water space configuration, upgraded change facilities and enhanced amenities, to maintain service levels and accommodate future demand.

Strategic implication

Together, these pressures highlight the need to plan beyond facility numbers alone. Investment in flexible, multi-purpose, year-round indoor courts, aquatic infrastructure and diverse "adventure" sport infrastructure will be critical to supporting participation, health and equity outcomes as Orange continues to grow.

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1 Basketball NSW, 2026 (https://www.bnsw.com.au/news/the-rise-of-basketball-in-nsw-and-why-we-cant-keep-up/)

4.5 Playspaces insights

Orange's playspace network includes:

Formal play structures

- Playgrounds - being a purpose-designed space that provides equipment and environments for play, and
- Other play facilities - including spaces that support informal and non-competitive sport (e.g. half-courts, skate parks, outdoor fitness stations).

Parks

- local, district regional and linear parks where people can informally play (e.g. kick around a ball, social recreation).

See Figure 9 for inclusions and definitions.

This OSRS 2026 acknowledges that Orange also has a comprehensive network of parks that also provide a range of environments and opportunities for play.

Figure 8 - Location of sports spaces across Orange

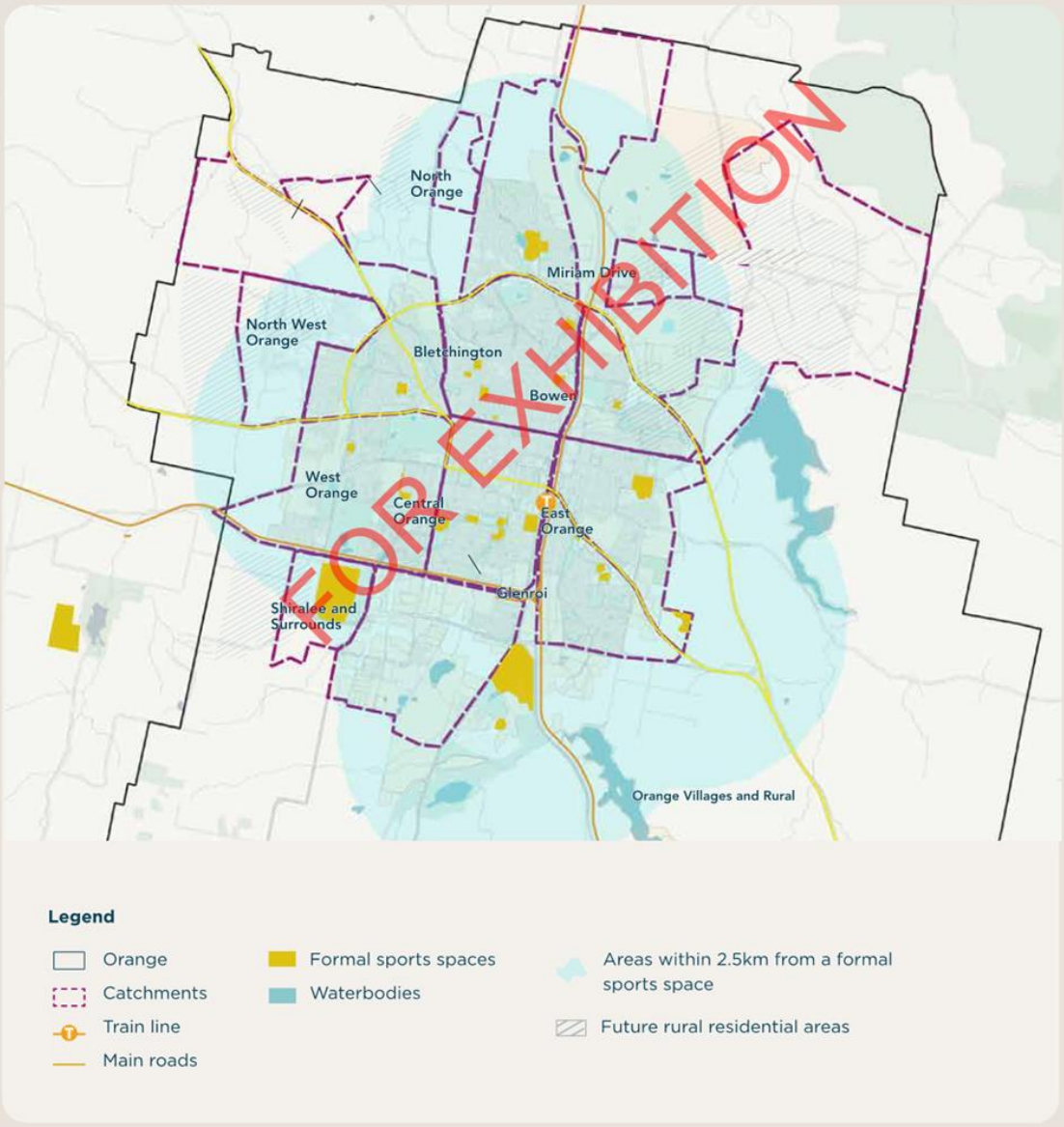

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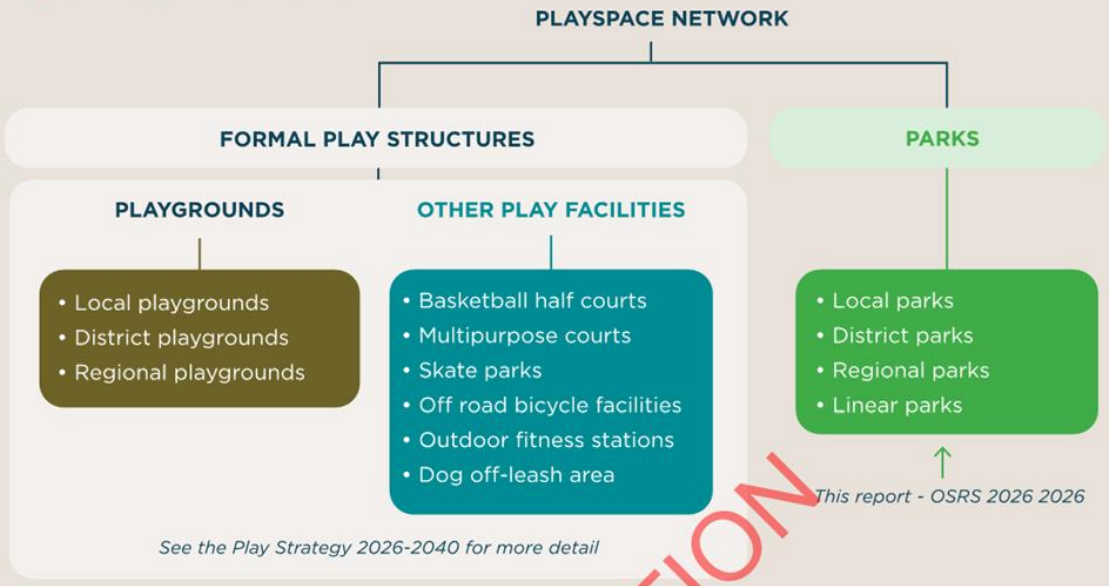
Figure 9 - Playspace network definitions



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Play and opportunities for play are a priority for our community

Providing access to diverse, high-quality and inclusive play opportunities is a priority for our community. Best practice encourages play for different ages, risky and adventure play to support healthy development, opportunities to connect with nature and inclusive play for all abilities.

There are gaps in access and diversity of experience for play

We have 38 playgrounds across Orange, many of which provide good play opportunities.

Other gaps identified are:

- playspaces typically cater to young children, with limited provision for children aged between 9 and 14, teenagers and adults.
- need to incorporate all abilities and inclusive design into all play provisions
- need to provide appropriate amenities such as shade, fencing, seating and water stations in appropriate locations.

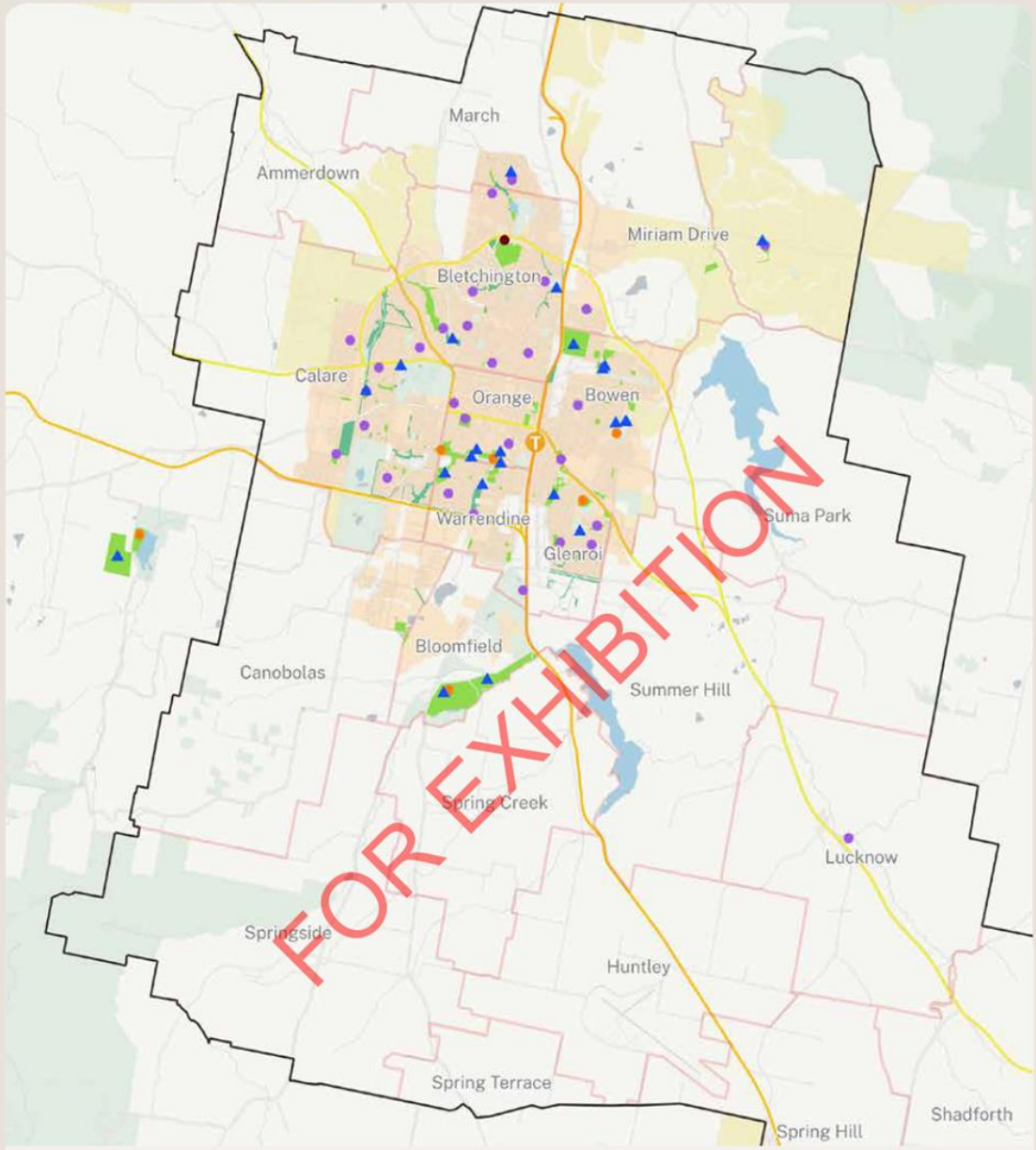
See the *Orange Play Strategy 2026-2040* for more detailed analysis.

Skate parks and off-road bicycle

Skate parks and off-road bicycle facilities provide high-value, informal recreation opportunities, particularly for children, teenagers and young adults. These facilities support emerging and lifestyle sports such as skateboarding, BMX and scootering, which continue to grow in participation and appeal across a wide range of ages and abilities. They offer free, self-directed and inclusive recreation, helping to remove cost and access barriers associated with organised sport.

Existing facilities are limited in number and unevenly distributed, reducing access for residents in current and future growth areas. Benchmark analysis identifies a shortfall of two additional facilities as the population increases. New skate parks or off-road bicycle facilities would improve equity of access, provide youth-focused social and physical activity spaces, and deliver a cost-effective recreation solution with strong participation outcomes.

Figure 10 - Existing playspace network



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4.6 Natural areas insights

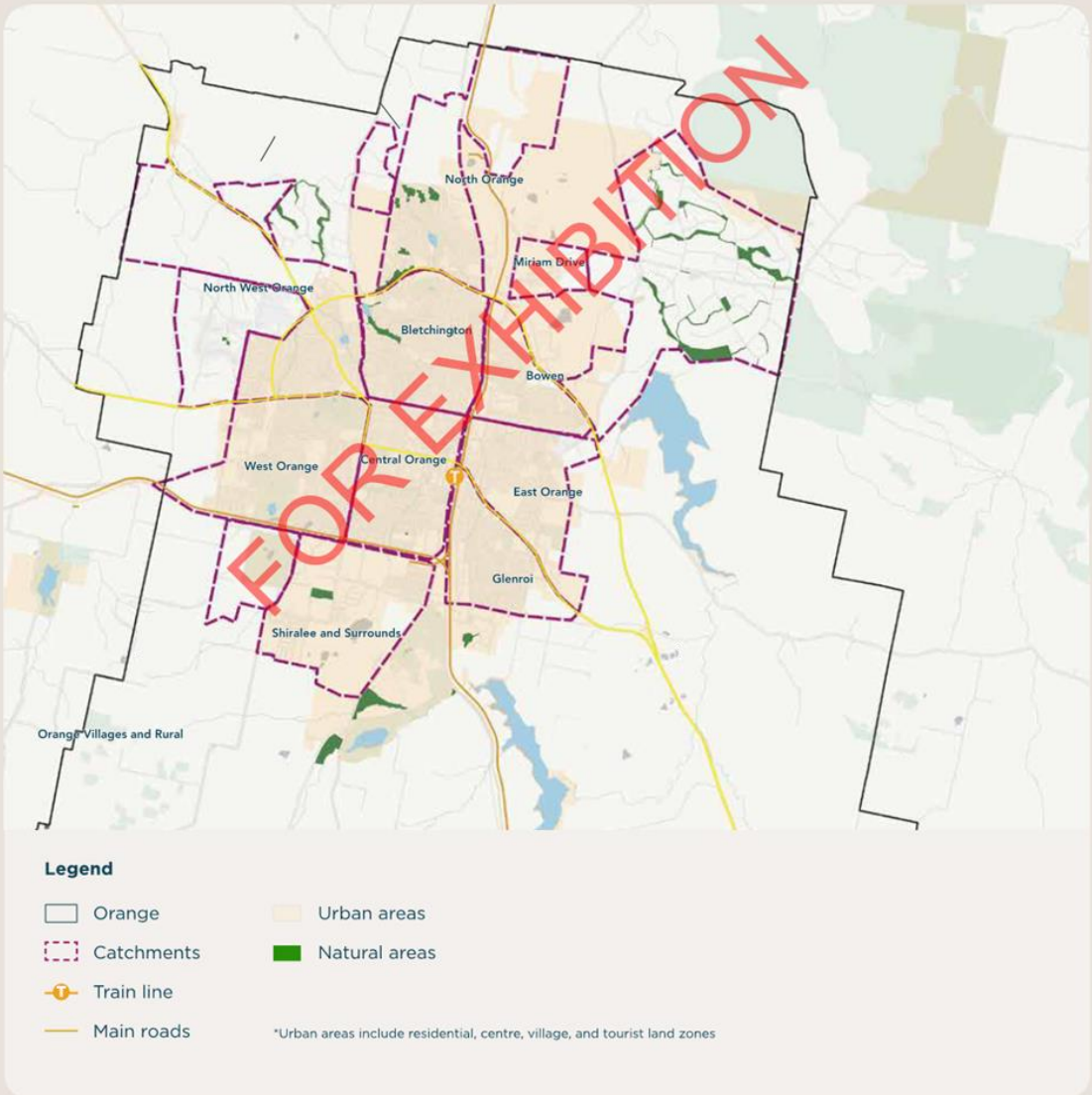
Our natural areas help protect biodiversity and provide access to nature

We have 26 natural areas, compromising around 200 hectares of land. These are highly valued for wildlife habitats, biodiversity, access to nature, climate resilience and access to walking and bushwalking.

We heard from the Orange community that there is a desire for better access to natural areas through more walking trails, access to waterbodies for recreation, nature-based play and better signage and connectivity.

Current challenges include poor accessibility, environmental pressures and the need to balance recreation with conservation and limited amenities such as shade and seating.

Figure 11 - Natural areas



4.7 What does all this mean?

As the Orange LGA and our community and lifestyles change, so do our needs of open space and participation in recreation – from the kinds of activities that we prefer, to when and how often we participate, and the places that we use.



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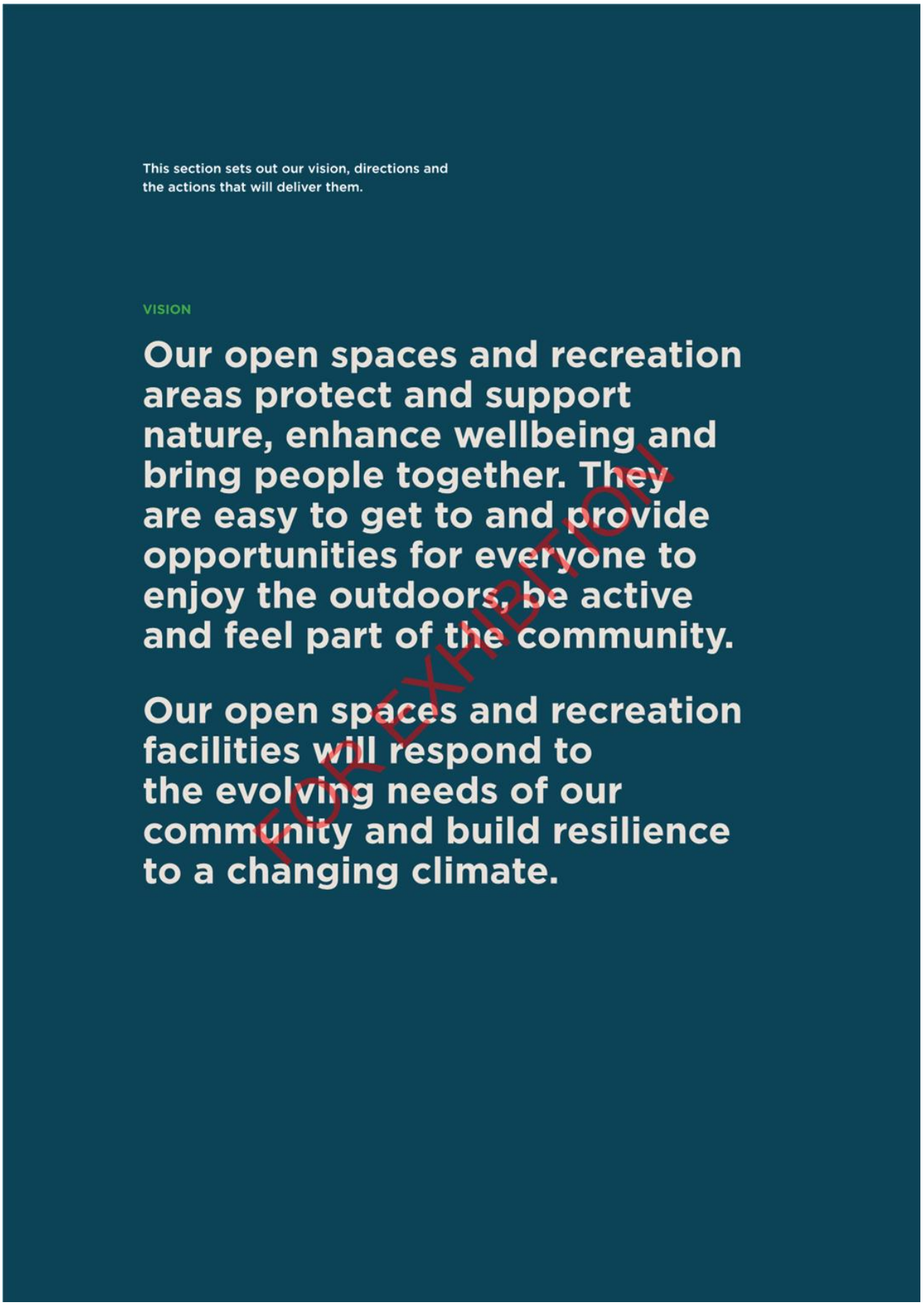
The following brings together some of the key influences, needs and gaps to help guide our approach to the future planning, design and management of open space and recreation facilities.

- Our open spaces need to **cater to a growing population,** including new greenfield suburbs as well as the densification of existing areas.
- We are **becoming a more diverse community,** which means we need to be more adept at planning diverse and equitable spaces for different age groups, cultural backgrounds, genders, and abilities.
- People's **recreational preferences are changing,** with more people wanting to use open spaces to connect with nature, express creativity, and play and socialise with friends and family. Furthermore, there is a rising demand for places to walk and run, and opportunities for individualised exercise and casual sport.
- The importance of **access to affordable indoor recreation spaces,** so people can be active, train and socialise across all seasons, but particularly winter.
- Similar to other local government authorities, we have **limited resources** that impact maintenance, asset renewals, and new projects.
- **Rising climate change impacts** such as heat and floods is likely to necessitate additional future investments.
- We have a need to **manage competing needs** for recreation spaces, such as the need for more spaces for casual sports and play as well as spaces to enable events.
- **Some of our facilities are at capacity,** while others, have untapped potential.
- Our open spaces are **not always tailored to community preferences,** and there are varying levels of embellishment across the network.
- Cities worldwide are adopting **tactical and placemaking approaches to public space planning, design and delivery.** Innovative solutions are emerging including flexible and multipurpose design, shared competitive and social sports use, re-imagining streets for recreation, activating residual land, and connecting up the public space network with recreational links.
- Need to maximise return on investment to make the most of the social, physical and mental health economic and environmental benefits.

5 | ORANGE OPEN SPACE AND RECREATION STRATEGY

Our future state




This section sets out our vision, directions and the actions that will deliver them.
VISION
Our open spaces and recreation areas protect and support nature, enhance wellbeing and bring people together. They are easy to get to and provide opportunities for everyone to enjoy the outdoors, be active and feel part of the community.
Our open spaces and recreation facilities will respond to the evolving needs of our community and build resilience to a changing climate.
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5.1 Our strategic directions

This OSRS 2026 is guided by five strategic directions that support our vision for open space and recreation in Orange.



STRATEGIC DIRECTION 1:

Parks are easy to get to and provide diverse experiences

Our neighbourhoods have the right types of parks in the right locations.



STRATEGIC DIRECTION 2:

Sporting and recreation for all ages and abilities

Our fields, courts and sporting and recreation spaces make it easy for people of all ages, abilities and backgrounds to participate in sport and recreation.



STRATEGIC DIRECTION 3:

Safe and well-maintained open spaces

Our parks and open spaces are cared for so everyone feels comfortable to relax, play, socialise and be active.



STRATEGIC DIRECTION 4:

Green links connect nature and recreation

Making it easier and safer to move between parks, schools, sports fields and homes.



STRATEGIC DIRECTION 5:

Working together to create great open spaces

Working with sporting clubs, schools, community groups and other stakeholders to improve the way we work so our parks and open spaces meet community needs now and into the future.

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5.2 Council's role

To implement this OSRS 2026, Council will take on four roles as outlined in our CSP:

Custodian

Council acts as the custodian of Orange's open spaces and recreation areas, ensuring they are planned, managed and cared for. Council plays a leading role in developing and delivering the OSRS 2026.

Collaborator

While Council leads the planning, management and care for open spaces and recreation areas, it also relies on collaboration. Council works closely with local sporting and recreation groups, community organisations, state government, Traditional Custodians and residents.

Advocate

Council not only delivers a wide range of open space and recreation facilities - it also plays a key role as an advocate, representing the needs and interests of the community and working to influence decisions and attract resources that support long-term social, environmental, economic and civic outcomes for open space and recreation in Orange.

Service provider

Council delivers, maintains and upgrades open spaces and recreation facilities that meet community needs, encourage active, healthy and connected lifestyles while managing and maintaining resources.

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STRATEGIC DIRECTION 1

Parks are easy to get to and provide diverse experiences

Our parks should be welcoming, easy to get to and offer something for everyone.

This direction is about making sure our neighbourhoods have the right types of parks in the right locations - from small local parks to relax and play, to larger parks with spaces for sport, picnic and events. It's also important that these parks have appropriate shade, seating and amenities that ensure user comfort and encourage longer stays.

This direction also emphasises the importance of providing parks and open spaces early in new greenfield residential areas, ensuring all new parks comply with the *Open Space and Recreation Future Provision Standards* outlined in Appendix 1. This will require strong advocacy from Council and working in partnership with developers.

Our community told us it's important to have a park within easy walking distance of home and school. As Orange grows and changes, so too will the way people use and value parks. Different neighbourhoods and life stages bring diverse needs - for example, young families, older residents, and teenagers may use parks very differently. Our parks therefore need to offer flexible, diverse experiences that support intergenerational use, include natural spaces, and feel welcoming to all. Where appropriate, children and young people will be actively involved in the planning and design of Council led play spaces and park elements to ensure these spaces respond to their needs, preferences and aspirations. Co-design approaches will support more engaging, inclusive and well-used play environments.

Under this direction we will also work to improve access to natural areas so our community can enjoy our unique environment and connect with flora and fauna.

What we want to achieve

- Equitable access to parks and open spaces across all our urban residential areas, including our new ones
- The right parks in the right locations
- Parks that appeal to people of all ages, abilities and backgrounds
- A diverse network of parks that provide a range of experiences

Addressing gaps in our park network

Comprehensive analysis of the park network has been undertaken to ensure that all residents of Orange have access to quality parks.

Figure 12 illustrates the distribution of existing parks and linear parks, and identifies areas located more than 400 metres away from these spaces. These areas do not meet Council's adopted desired standard of service, which seeks to ensure that most residents in urban areas are within a 400 metre walking distance of a park.

The analysis shows that when existing parks and their 400 metre walking catchments are considered, only a small number of residential areas within Orange LGA fall outside Council's desired standard of service. These gaps are described in Table 3.

A number of future urban release areas are planned across the LGA, which will form Orange's new residential suburbs. As these areas are developed, open space must be delivered in accordance with the Orange *Open Space and Recreation Future Provision Standards* (Appendix 1).

The *Open Space and Recreation Future Provision Standards* are a mandatory requirement for all new urban release areas and will be embedded in Council's Section 7.11 Contributions Plan to ensure open space is funded, sized, and located appropriately to serve incoming populations.

It should be noted that residents living in R5 Large Lot Residential zones (e.g. Miriam Drive and Ammerdown) are not expected to require the same proximity or walking access to public parks as residents in urban areas. This reflects the larger lot sizes and the availability of private land for recreation within their properties.

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Key requirements that all new development must satisfy include:

- Local parks of 0.5 ha to 2.0 ha of functional area, located within a 400 metre barrier free walking distance of at least 80% of dwellings, with no boundary less than 20 m wide and a minimum 50% road frontage
- District parks of 2 ha to 5 ha, accessible within 2 km of at least 80% of dwellings, with a minimum 50% road frontage
- Linear parks of at least 0.4 ha with a minimum unencumbered width of 20 m and a minimum 6 m unencumbered width at any point, connected to a park, sports space or natural area
- District sports spaces providing a minimum 2 ha of multi field playing surface, accessible within 2.5 km of at least 80% of dwellings, with no boundary less than 150 m

Open space delivered in release areas must also conserve areas of environmental value. High points should be protected to support community gathering and connection to country, waterways should be safeguarded through open space provisions, and linkages to the broader active travel network are an important consideration. Natural areas must have a minimum unencumbered area of 0.4 ha, and encumbered areas serving biodiversity or fauna conservation functions, and cannot be counted toward open space provision.

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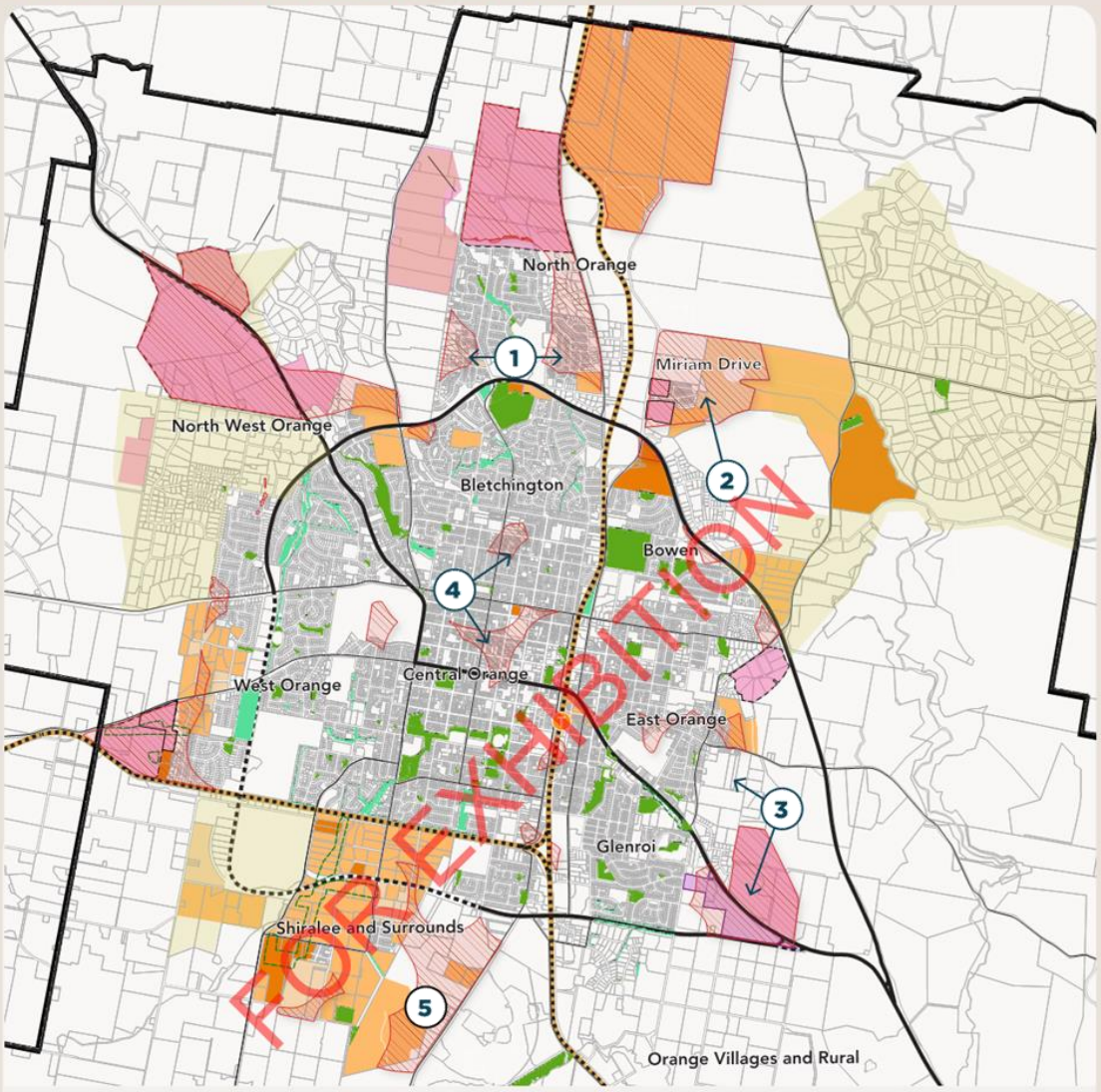
Figure 12 - Residential areas more than 400m from a park (including linear parks)



Legend

- LGA Boundary
- Train line
- Main roads
- Areas further than 400m from a park - excluding rural residential
- Parks
- Parks linear
- Rural residential areas

Undeveloped Zoned Land

- Undeveloped Zoned Land
- Subject to a Development Application
- Developed

Candidate Areas

- Candidate Areas - Rezoned
- Candidate Areas - Pre-lodgement advice
- Candidate Areas - Not yet rezoned

Planning Proposals outside of OLHS

- Redmond Place

*Rural residential areas aren't required to meet the 400m proximity to a park standard

Table 3 - Residential areas more than 400m from a park (including linear parks)

Gap analysis

1	Pockets of the North Orange catchment are further than 400m from a park. However, these residents have access to district level sports grounds, the Waratah wetlands, and the regional level Orange Adventure Playground to the south of the Northern Distributor Road. **Recommendation - deliver a new district park and improve walking connections to existing parks and sports spaces.**
2	Pockets of residential areas on the western and southern extents of the Miriam Drive area are more than 400m to a local park. **Recommendation - one new park required.**
3	The eastern edge of the East Orange catchment does not have access to parks within 400m. However much of this area is the Canobolas Rural Technology High School, Orange General Cemetery, and light industrial areas. **Recommendation - no action required.**
4	Small pockets to Bletchington and Central Orange are further than 400m from a park. **Recommendation - improve walking links to existing parks.**
5	This location includes recently re-zoned residential land owned by DPI land and Aboriginal Heritage open space. **Recommendation - new local park required.**

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STRATEGIC DIRECTION 2

Sporting and recreation for all ages, abilities and seasons

Sport and recreation are at the heart of community life in Orange. Our community loves both traditional sports such as football, cricket, netball, basketball, rugby and AFL, as well as emerging sports like pickleball and BMX.

We also know there is a desire for informal recreation spaces, especially for older children and young people.

This direction is about making sure we provide fields, courts and spaces that make it easy for people of all ages, abilities and backgrounds to participate in sport and recreation. This means offering a diverse range of opportunities from organised sport, to social recreation and elite competition, as well as making sure our existing facilities are used effectively and efficiently. We also need to ensure our spaces and facilities keep up with new trends and emerging sport and recreation offerings, including management approaches.

Under this direction we also need to ensure we maintain our existing spaces and upgrade them to respond to community needs over time. We will also explore the programming and management of existing facilities to make sure we are getting the best use out of them, in particular our indoor recreation centres and pool.

It also means exploring opportunities for more affordable and accessible indoor and all-weather recreation spaces to support sport and recreation during our cold, wet winters or hot summers.

What we want to achieve

- Sporting and recreation facilities and programs that support people of all ages and abilities
- A mix of formal and social spaces for sport and recreation
- Indoor spaces that support year-round recreation
- Network of adaptable flexible, multipurpose facilities that support a diverse range of recreation
- Provide a network of quality and fit-for-purpose facilities
- Affordable and accessible sport and recreation opportunities

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STRATEGIC DIRECTION 3

Safe and well-maintained open spaces

Our community told us that safe, clean and welcoming spaces matter. This means good lighting, clean toilets, plenty of shade, well-maintained paths, clear sight lines and regular maintenance.

This direction is about ensuring our parks and open spaces are designed, activated and maintained so that everyone — including women, children, older people and other vulnerable users — can feel safe, confident and comfortable using these spaces at all times of day and night. We recognise that perceptions of safety can vary across the community, and that improving safety requires a combination of good design, visibility, activation, maintenance and community presence.

Parks and open spaces will support healthy childhood development by providing accessible, diverse and inclusive opportunities for play, learning and social connection.

This direction also seeks to ensure all of our parks and open spaces have the right level of service and maintenance - commensurate with their role, location and user needs.

Not all parks need to be highly maintained and manicured, some smaller parks could be good candidates for re-wilding if they meet a few criteria:

- Fall below the 0.3ha minimum size
- Low levels of use/visitation
- Low levels of embelishment, activation or play value
- Limited street frontage / open edges

By setting clear expectations of how different parks are maintained, we can ensure that our spaces meet community needs, enhance environmental and landscape outcomes and support a diverse range of experiences - while being financially sustainable for Council.

What we want to achieve

- Well-lit, legible and connected pathways and park environments
- Public amenities that are visible, accessible and comfortable to use in line with their use and hierarchy including toilets, water, seating and pathways
- Parks that support passive surveillance and regular activation
- Inclusive spaces that respond to the needs of women, girls and vulnerable community members
- Maintain parks at the appropriate level of service
- Support biodiversity outcomes
- Improve climate change adaptation through park design and management

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Inspiration for safe and well-maintained open spaces



Figure 14 - 'Walkabout' garden of native species, Toowoomba (source: Lawrie Smith via Australian Native Plants Society)



Figure 15 - Natural landscapes, Gold Coast Botanic Gardens (source: Lawrie Smith via Australian Native Plants Society)







Figure 16 - Different examples of park lighting

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Figure 17 - Different examples of seating



STRATEGIC DIRECTION 4

Green links connect nature and recreation

Our community told us they want better walking and cycling links to open spaces, so it's easier and safer to move between parks, schools, sports spaces and your home.

This direction is about making sure we have paths and green links that join up our parks and recreation areas, so people can enjoy both nature and recreation as part of daily life.

Green links do more than connect people to each other, they also connect our natural environment particularly our flora and fauna. Well-planned and maintained corridors can help protect biodiversity, provide habitat for wildlife and create a healthier, more resilient environment.

What we want to achieve

- More walking and cycling paths connecting schools, parks, sports spaces and neighbourhoods
- Safe, shaded and accessible paths
- A network of green corridors that support biodiversity
- More pathways to and through environmental protection areas to enhance community access to these sites

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STRATEGIC DIRECTION 5

Working together to create great open spaces

Our Strategy is not just for Council. Schools, sporting clubs, community groups, developers and Council all play a part in creating and caring for open spaces and recreation facilities.

This direction is about building partnerships, collaborating and improving the way we work together so our parks and recreation areas meet community needs now and into the future.

We are also located close to our neighbouring LGAs of Blayney and Cabonne. This creates opportunities to work together to improve access to open space and recreation facilities across the region and ensure residents across all LGAs can enjoy a range of experiences, opportunities and fit-for-purpose spaces.

Partnerships can help address challenges around resources and costs, build a sense of community ownership and strengthen the way we design, deliver and care for our open spaces. This includes working with developers to deliver new parks early and to Councils standards, and planning a network that responds to community needs that is sustainable and viable for Council to maintain.

What we want to achieve

- Strong partnerships and collaboration with key stakeholders
- More efficient and shared use of open spaces
- More community involvement in the care and activation of open spaces and parks
- Clear guidance on future open space and recreation needs to support growth

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6 | ORANGE OPEN SPACE AND RECREATION STRATEGY

Implementation and monitoring



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Delivering this OSRS 2026 requires a clear and coordinated approach across Council. This section outlines how we will implement and measure progress to demonstrate the Strategy's impact.



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Implementation

The implementation of the OSRS 2026 will be incorporated into Council's Delivery Program and Operational Plan.

It is supported by an implementation plan (see *Appendix 2: Implementation Plan*) which identifies priority actions for delivery and will include lead team, estimated costs or funding sources and timeframes.

Review

Progress will be reported annually via Council's reporting process. The team identified for undertaking the action is responsible for review and progress monitoring which will be overseen by the project sponsor.

There will also be a mid-term review after five years to review the directions and actions, assess usage trends and condition data, consider community demographics and needs, and update the OSRS 2026 as required.

Performance indicators

Indicators help us determine our progress in implementing the OSRS 2026. Below is a list of the types of performance indicators we can use to monitor progress, depending on the strategic outcome and action.

- Quantum of open space per person
- Compliance with the adopted Open Space standards
- Amount of open space or contributions provided through new development
- Community satisfaction with open space and recreation facilities
- Participation rates in sport and recreation
- Visitation rates of parks and open spaces
- Condition ratings of open spaces and recreation facilities

Open Space Future Provision standards

See *Appendix 1: Open Space and Recreation Future Provision Standards* for detail on minimum requirements for park provisions at different hierarchies.

ORANGE OPEN SPACE AND RECREATION STRATEGY

Appendix 1: Open Space Future Provision Standards



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Parks – desired park standards

The table below summarises the envisioned standards for parks within the Orange LGA. These desired standards serve as a benchmark for evaluating existing parks, identifying parks requiring prioritised enhancements or upgrades and guiding delivery of quality new parks.

	Local park	District park	Regional park	Linear parks and links	Natural Areas
Brief description and purpose	Serves a small catchment such as a neighbourhood or suburb and are typically accessed by walking and cycling. They often offer basic amenities and support informal recreation and daily use and is primarily used by nearby residents. Examples of local open space in Orange are Ratcliffe Park, Woraninta Park and Ken Rawle Park.	Serves a wider area, often multiple suburbs and neighbourhoods. They offer a range of activities such as larger play spaces, BBQ and picnic areas, dog off-leash areas, outdoor fitness gyms, toilets and lighting. These open spaces can attract users from a broader area and often have off-street parking areas. Examples of district open space in Orange are Bloomfield Park, Elephant Park and Somerset Park.	Serves the entire Orange or broader region. They offer amenities and infrastructure for a higher number of users and have destination level facilities such as regional playspaces (such as adventure playspaces) with courts, event spaces etc. These open spaces can often attract users from neighbouring LGAs as well. Examples regional open spaces in Orange are Cook Park, Gosling Creek Reserve and Orange Botanic Garden.	A linear park or trail that is significantly longer than it is wide. Linear parks are designed to emphasise movement and access, extending opportunities for active recreation (walking, running, cycling). Follow alongside/ next to Natural Area corridors such as creeks or built corridors such as roads.	Bushland reserves with formal conservation status (e.g. C2 or C3) OR The unencumbered (usable) portion of riparian or vegetated corridors that may not have formal conservation status but still contribute valuable ecological or asset protection function. Includes areas for storm water management, waterways, drainage corridors, basins and wetlands. Natural Areas can add value to Park and Sports Space provision by providing additional opportunities for passive enjoyment of the natural landscape.
Size (Functional area)	>0.5 ha - 2.0 ha. >0.3 ha considered if located adjacent to >0.4 ha of Linear Park or unencumbered Natural Area. It is not acceptable to have all parks in a residential development at the minimum size.	>2 ha - 5ha. >1 ha considered if located adjacent to >1 ha of Linear Park or Natural Area OR >5 ha Sports Space	5+ ha. >4 ha considered if located adjacent to >1 ha of Linear Park or Natural Area	>0.4 ha Minimum 20 m wide Excludes the width of : any creeks, basin or waterway measured from the top of bank. OR Any APZ	>0.4 ha unencumbered portion It is not acceptable to include encumbered areas that function to protect biodiversity outcomes and fauna conservation.

FOR EXHIBITION

	Local park	District park	Regional park	Linear parks and links	Natural Areas
Location, shape and boundaries	Shape is flexible Not adjacent to highways or main roads	Shape is flexible to take advantage of local landscape features but regular shape preferred In a highly accessible, central location	Shape is flexible to take advantage of local landscape features but regular shape preferred Provided opportunistically around significant landscape features (such as a River) or specific built environments. Includes large destination parklands or botantic gardens.	Significantly longer than it is wide (elongated) Must consider hazards and constraints to community use including contamination, land under high voltage power lines or easements.	Interface designed to restrict public access where protection of environment is required or allow public access to facilitate connection with environmental features.
Geographic proximity/ access	5 minutes walk / within 400 m walking distance (barrier free) from most (>80%) houses in urban areas	20 minutes walk / within 2 km walking distance from most (>80%) houses in urban areas.	Up to 30 minutes travel time on public transport or by vehicle/ 10 km from all (100%) houses in urban areas	Must be provided with connectivity to a park, sports space or natural area (not stand alone)	N/A
Minimum width at any point	No boundary to be less than 20 m	No boundary to be less than 30 m	No boundary to be less than 30 m	Average 20 m Minimum 6 m unencumbered width at any point	N/A
Minimum road frontage	50%	50%	30%	>12 m at entry points	>3 m at entry points
General provision standards (based on Draft Greener Places)					
Quality	Strategically planned and designed to create a quality open space network.				
Diversity	Provision of a diverse range of recreation opportunities reflects the diversity of the community. The open space network should offer a range of landscape settings for activity and a range of activities. A number of different opportunities (or activations) within a larger park means it can cater for a range of needs and attract a broader user base.				

FOR EXHIBITION

	Local park	District park	Regional park	Linear parks and links	Natural Areas
Play space - small	✓	○	✓	✕	○ Natural materials equipment preferred
Play space - large	✕	✓✓	✓✓	✕	✕
Kick about spaces	✓	✓✓	✓✓	✕	✕
Fitness stations	○	✓	✓✓	○	✕
Dog off-leash areas	✕	○	○	○	✕
Informal sports courts and nets	○	✓	✓✓	✕	✕
Walking and cycling paths/ circuits	✓	✓✓	✓✓	✓✓	○ If environmental conditions allow Trail based only, may be narrow and unsealed
Carparking on site	○ Fenced or landscaped barriers if area is adjacent to busy road or hazards	✓✓	✓✓	○	○ If environmental conditions allow May be unsurfaced
Performance/ event space	✕	○	✓	✕	✕
Kiosks or other commercial opportunities (café & restaurants)	✕	○	○	✕	✕
Seating	✓✓	✓✓	✓✓	✓✓	✓
Natural shelter/ shade	✓✓	✓✓	✓✓	✓✓	✓✓
Built shade structure (play equipment)	✓ Play equipment to be predominately shaded	✓✓ Play equipment to be minimum 70% shaded	✓✓ Play equipment to be minimum 70% shaded	✕	○
Bins	✓	✓✓	✓✓	✓	○
Bike parking	○	✓✓	✓✓	✕	○

FOR EXHIBITION

	Local park	District park	Regional park	Linear parks and links	Natural Areas
Picnic areas (table and chairs)	○	✓✓	✓✓	○	○
BBQs	✗	○	✓✓	✗	✗
Drinking water	○	✓✓	✓✓	○	○ If environmental conditions allow
Public toilets	✗	✓✓	✓✓	✗	○ If environmental conditions allow
Accessible change facilities (including adults)	✗	✓	✓✓	✗	✗
Lighting for safety and night time use	○	✓	✓✓	○	✗
Public art	✗	○	✓✓	○	○

Facilities and amenities: ✓✓ Required ✓ Preferred ○ Optional ✗ Not required

FOR EXHIBITION

ORANGE CITY COUNCIL

Sporting spaces – desired sporting space standards

The table below summarises the envisioned standards for sporting spaces within the Orange LGA. These desired standards serve as a benchmark for evaluating existing sporting spaces, identifying facilities requiring prioritised enhancements or upgrades and guiding delivery of quality new playing fields.

	SPORTS SPACES District	Regional
Brief Description and purpose	**District sports space:** Serves a wider area and often multiple suburbs and neighbourhoods. They provide infrastructure for formal club sports, such as sports fields, netball courts or tennis courts. *Examples of district sports spaces in Orange are Endeavour Oval and Spring Hill Recreation Ground.*	**Regional sports space:** Serves the entire Orange or broader region. They provide infrastructure for elite sport competition. *Examples of regional sports spaces in Orange are Sir Jack Brabham Park, Wade Park and Anzac Park.*
Required minimum standards		
Size (Functional area)	Minimum 2 ha of multi-field playing surface	No set requirements
Location, shape and boundaries	Regular shape (square or rectangular) Playing area slopes no greater than 1:100 At least 20% of the land flood-free[1] Allow for north-south field and court orientation Adequate buffering to adjacent residential uses to minimise noise and lighting impacts	Regular shape (square or rectangular) Allow for north-south field and court orientation
Geographic proximity/ access	25 minutes walk / 2.5 km walking distance from most (>80%) houses in urban areas	Within 5–10 km from most houses in urban areas
Minimum width at any point	No boundary to be less than 150 m	No boundary to be less than 150 m
Minimum road frontage	50%	50%`
General provision standards (source: Orange Contributions Plan 2024 – Volume 1 – Version 2, based on Draft Greener Places)		
Quantity	Quantity of land available, along with size and shape, are critical in adequately meeting sporting needs. There are minimum areas needed for different sports, and different sporting spaces can only accommodate many users.	

FOR EXHIBITION

1 *Greener Places Design Guide* framework, Government Architect, NSW Government (p60)

	SPORTS SPACES	
	District	Regional
Play space	✓	✓✓
Fitness stations	○	✓
Formal sports fields	✓✓ min 4 ha competition grade playing fields (2 x rectangular fields with an oval overlaid)	✓✓ min. 6 ha competition grade playing fields
Formal sports courts and nets	✓✓ Protection from dominant winds where possible	✓✓ Protection from dominant winds where possible
Informal sports courts and nets (not bookable spaces, such as halfcourts)	✓	✓
Seating	✓✓	✓✓
Natural shelter/ shade	✓✓	✓✓
Built shade structure	✓	✓
Bins	✓✓	✓✓
Drinking water	✓✓	✓✓
Public toilets	✓✓	✓✓
Lighting for safety and night time use	✓✓	✓✓
Walking and cycling paths/circuits for recreation	✓	✓✓
Bike parking	✓	✓✓
Carparking on site	✓✓	✓✓
Bus parking / drop off	✓✓ Within 400 m of public transport stop	✓✓ public transport stop at the facility

Facilities and amenities: ✓✓ Required ✓ Preferred ○ Optional ✕ Not required

FOR EXHIBITION

ORANGE OPEN SPACE AND RECREATION STRATEGY

Appendix 2: Implementation Plan

The implementation tables outline how Council will deliver the planning directions of the OSRS, 2026. The actions listed are intended as a framework which may be adjusted to respond to dynamic influences, including unforeseen community needs, state or federal policy changes, shifts in Council resourcing or emerging funding opportunities.

Actions have been assigned the following timeframes:

- **Immediate (0-12 months):** Immediate actions focus on foundational work to support delivery, including policy updates, data collection and audits, stakeholder engagement, pilot projects, and integration into Council plans, processes and budgets.
- **Short term (1-4 years):** Short term actions are expected to be delivered within 4 years, including project feasibility studies and initial planning.
- **Medium term (5-9 years):** Medium term actions are anticipated within 10 years, encompassing detailed designs, securing funding commitments and planning for staged delivery
- **Long term (10+ years):** Long term actions are projected for delivery within 20 years, dependent on the scale of financial investment, stakeholder coordination and approach to staged delivery

FOR EXHIBITION

STRATEGIC DIRECTION 1

Parks are easy to get to and provide diverse experiences



	Action	Lead Department	Responsible Officer	Timeframe	Anticipated Funding Source
1.1a	Maintain and regularly review Council's open space audit and GIS data.	City Presentation	NA	For the life of Plan – a per the Asset Handover Policy	No suitable Asset Management Officer within City Presentation
1.1b	Identify an appropriate resource to undertake Open Space asset inventory.	Infrastructure	Director of Infrastructure	Immediate	Budget variation to be raised or Identify existing capacity within the organisation
1.2	Ensure the planning and design of new parks meet the minimum provision standards outlined in the Open Space Standards (contained as an Appendix to the *OSRS 2026*) by embedding these standards into relevant policies and project management systems across land use planning, budgeting and asset management, including: Development Control Plan (DCP): incorporate best-practice design guidance to support the delivery of high-quality communal and public open space within development sites Contributions Plan Subdivision Code Planning agreements and conditions of consent	Strategic Planning, Development Assessment, Engineering Services, and City Presentation	Relevant to specific policies - Coordinator Strategic Planning, Manager Engineering Services	Immediate	Within current review practices
1.3	Secure funding to deliver parks to address gaps in the open space network in established urban residential areas as outlined in Section 5 of the OSRS 2026.	City Presentation and Strategic Planning		Medium – Long (in line with the delivery of new residential development)	Budget variation to be sourced External Funding to be sourced $250K-$350 per site (excluding land acquisition)

FOR EXHIBITION

STRATEGIC DIRECTION 1

Parks are easy to get to and provide diverse experiences

	Action	Lead Department	Responsible Officer	Timeframe	Anticipated Funding Source
1.4	Ensure master planning of new greenfield developments, whether Council-led or developer-led, delivers open space in accordance with the Open Space Standards as set out in the *OSRS 2026*. In negotiations with responsible parties, particularly developers: Ensure adopted open space standards are adhered to and implemented Facilitate the early delivery of parks and open spaces in new residential developments via conditions of consent.	Strategic Planning and Development Assessment	Manager Development Assessment	For the life of Plan	Budgeted
1.5	At the end of asset life, assess the ongoing value of parks and recreational facilities and determine whether to renew, repurpose or consolidate	City Presentation	Manager City Presentation	For the life of Plan - As per Asset Handover Policy	Budgeted
1.6	Ensure community engagement is included in the planning and design of new or upgraded district and regional open spaces delivered by Council within existing urban areas.	Engagement Team City Presentation	Manager City Presentation	For the life of Plan	Budget variation to be sourced
1.7	Undertake a 'Pocket Park Utilisation Study' to identify local parks with an area below 0.3ha that do not meet the requirements set out in the *OSRS 2026*, and their suitability for alternative uses or management arrangements. This could include opportunities for rewilding, community management or other activities.	City Presentation	Manager City Presentation	Short	Within existing operation budget
1.8	Identify an appropriate location and deliver a new regional scale playground that includes all ability elements.	City Presentation	Manager City Presentation	Medium	External Funding to be sourced (Est $2M+)
1.9a	Undertake research and consultation with older people to identify appropriate play facilities specifically for seniors. This could include elements of dementia friendly design.	City Presentation and Community, Recreation and Cultural Division	Manager Community Services	Medium	Budget Variation to be sought (Est $30K)
1.9b	Deliver a pilot project to upgrade an existing park and provide appropriate embellishment and design response, based on the research findings in 1.9a.	City Presentation and Community, Recreation and Cultural Division	Manager Community Services	Medium-Long	External Funding to be sourced (Est $250K- $350K)

FOR EXHIBITION

STRATEGIC DIRECTION 1

Parks are easy to get to and provide diverse experiences



	Action	Lead Department	Responsible Officer	Timeframe	Anticipated Funding Source
1.10	Explore opportunities to work with Traditional Owners to integrate traditional stories, values and culture into parks and open space areas. This could be through naming, design or land management practices.	City Presentation, Community Services and Development Assessment	Manager Community Services	Short-Medium	Within existing operation budget
1.11	Undertake a feasibility study to explore the potential cost, management model and approach to deliver of an indoor play space in Orange.	Executive Leadership Team	CEO	Immediate	Within allocated budget
1.12	Undertake a pilot project to provide an indoor play program using existing facilities and working with local community groups and service providers that provides families with opportunities to be physically and socially active, through all seasons and weather conditions.	Community, Recreational and Cultural Services Division	Manager Community Services	Short-Medium	Budget Variation to be sought
1.13	Through the revision of the *Orange Local Housing Strategy, 2022* consider the provision of open space and recreation requirements for areas where future residential development is proposed.	Strategic Planning	Coordinator Strategic Planning	For the Life of the Plan	Within allocated budget
1.14	Where master planning for infill development does not meet benchmarked open space standards, require contributions towards the embellishment or expansion of existing open spaces to improve quality and capacity.	Strategic Planning	Coordinator Strategic Planning	For the Life of the Plan	Within allocated budget

FOR EXHIBITION

ORANGE CITY COUNCIL

STRATEGIC DIRECTION 2

Sporting and recreation for all ages and abilities



	Action	Lead Department	Responsible Officer	Timeframe	Anticipated Funding Source
2.1	Explore opportunities to expand sport and recreation opportunities by using existing Council-owned spaces and facilities, including those not traditionally used for recreation (e.g. community halls, library forecourts and plazas), through auditing available spaces and working with facility operators, managers and sport and recreation groups to enable broader community access.	City Presentation	Sport and Recreation Supervisor	Short	Investigation of opportunities is within current operational budget. Implementation will require a budget variation.
2.2	Seek funding and partnerships to deliver the upgrades to Orange Aquatic Centre in accordance with the Orange Aquatic Centre Master Plan.	Community, Recreational and Cultural Services Division	Manager Aquatic Centre	Short-Medium	External Funding to be sourced (Est $19.5M)
2.3	Review leasing agreements to provide a contemporary and consistent approach to leasing and management of Council owned sport and recreation facilities. Include KPIs associated with activation of facilities, diversity of user groups and programs and affordability to ensure facilities are operated to respond to broad community needs.	Corporate Services Division and Community, Recreational and Cultural Services Division	Legal and Property Lead Sport and Recreation Supervisor	Short	Within allocated budget
2.4	Continue to monitor the use and condition of sports fields and courts, upgrade facilities as required	City Presentation	Sport and Recreation Supervisor	For the Life of the Plan	Monitoring is within current operational budget. Upgrading will require a budget variation.
2.5	Provide informal sport spaces through the provision of multi-use hard surfacing that can be utilised as half-courts, pickleball courts and skate parks, particularly as part of park upgrades or delivery of new parks in new residential areas. The location of new informal sports facilities should refer to the location of existing assets to ensure an equitable distribution across Orange.	City Presentation	Sport and Recreation Supervisor	Medium	Dependant on method of Acquisition (Planning Agreement, Developer Contributions, Grants)
2.6	Develop an Adventure Sport Strategy to explore opportunities to increase access to adventure sports across Orange.	Community, Recreational and Cultural Services Division	Director of Community, Recreational and Cultural Services Division	Short	Budget variation to be sourced. ($50,000)

FOR EXHIBITION

STRATEGIC DIRECTION 2

Sporting and recreation for all ages and abilities



	Action	Lead Department	Responsible Officer	Timeframe	Anticipated Funding Source
2.7	Undertake a feasibility study to explore opportunities to provide additional indoor courts – this could be through use or increased activations of existing facilities, extensions to current buildings or identifying new partnerships.	Infrastructure	Director of Infrastructure	Short	Budget variation to be sourced. ($50,000)
2.8	Continue to upgrade sporting facilities to meet community needs and preferences, guided by participation data, facility condition assessments, strategic planning priorities and funding opportunities.	City Presentation	Sport and Recreation Supervisor	For the life of Plan	Budget variation to be sourced for any proposed upgrades.
2.9	Review non-Council facilities to identify opportunities for better use and shared access. This should include partnership opportunities with schools and private service providers.	Community, Recreational and Cultural Services Division and Corporate Services Division	Manager Community Services	Short	Budget variation to be sourced.
2.10	Undertake an annual review of the promotion of recreation facilities, activities and programs, including dog off-leash areas, outdoor gyms and courts, through Council's website and other Council communication channels.	Corporate Services Division	Manager Communications and Engagement	Annually	Within allocated budget
2.11	Work with industry bodies and local disability organisations to deliver regular information sessions and training to local sporting clubs that focusses on increasing the provision of inclusive opportunities (e.g. for people with disability, older people, and people from culturally diverse backgrounds) to participate in organised sport.	Community, Recreational and Cultural Services Division	Manager Community Services	Short-Medium	Budget variation to be sourced.

FOR EXHIBITION

ORANGE CITY COUNCIL

STRATEGIC DIRECTION 3

Safe and well-maintained open spaces

	Action	Lead Department	Responsible Officer	Timeframe	Anticipated Funding Source
3.1	Conduct a service-level review of park and open space maintenance standards, considering the characteristics and functions of different sites and develop tailored maintenance standards (e.g., mowing schedules) for each asset type.	Corporate Service Division and City Presentation	Corporate Performance Analyst	Short	Within allocated budget
3.2a	Review and update Council's Shade Audit with the budget cycle and allow for budget provision for shade infrastructure implementation.	City Presentation	Manager City Presentation	For the life of Plan	Within allocated budget
3.2b	Seek grant funding opportunities for the installation of artificial shade structures at playgrounds. Noting that funding opportunities for this action are rare as it is now considered standard action with playgrounds to provide shade through either the siting of the playground, provision of artificial shade or a shade structure.	City Presentation	Manager City Presentation	For the life of Plan	External Funding to be sourced
3.2c	Deliver on the shade targets identified in *Greening Orange – our Urban Forest Strategy* by increasing canopy cover in parks and recreation facilities	City Presentation	Manager City Presentation	For the life of Plan	Within allocated budget
3.3	Identify strategic locations and following community consultation implement rewilding or planting initiatives to improve environmental outcomes and reduce maintenance costs.	City Presentation	Manager City Presentation	For the life of Plan	Within Budget/ Budget Variations
3.4a	Develop and implement a Crime Prevention Through Environmental Design (CPTED) checklist for parks in Orange, including conducting an audit of existing parks to determine their level of compliance.	Community Services City Presentation	Manager Community Services and Manager City Presentation	Short	Within allocated budget
3.4b	Ensure all new district and regional parks are designed in accordance with the CPTED checklist.	City Presentation	Manager City Presentation	For the life of Plan	Within allocated budget
3.5	Design, upgrade and maintain open space and recreation facilities in a way that responds to a changing climate, including through improved water management practices, water-sensitive design and climate-appropriate planting.	City Presentation	Manager City Presentation	For the life of Plan	Within Budget/ Budget Variations

FOR EXHIBITION

STRATEGIC DIRECTION 3

Safe and well-maintained open spaces

	Action	Lead Department	Responsible Officer	Timeframe	Anticipated Funding Source
3.6	Plan for and sustainably resource the ongoing maintenance of open space and recreation facilities as the population grows by: • Incorporating maintenance planning into the early stages of new open space and recreation projects. • Progressively increasing maintenance resourcing in line with population growth and asset expansion. • Exploring opportunities for community involvement in maintaining local open spaces to build community connection and reduce Council's maintenance demand.	City Presentation Natural Resources	Manager City Presentation Natural Resources Co-ordinator	For the life of Plan	Within Budget/ Budget Variations

FOR EXHIBITION

ORANGE CITY COUNCIL

STRATEGIC DIRECTION 4

Green links connect nature and recreation



	Action	Lead Department	Responsible Officer	Timeframe	Anticipated Funding Source
4.1	Ensure design of linear parks in master planning, by Council and others, allows for maximised connectivity, active transport considerations and enhance environmental outcomes.	Development Services and City Presentation	Coordinator Strategic Planning	For the life of Plan	Within allocated budget
4.2	Identify priority active transport routes connecting to and between open space areas and undertake targeted improvements.	Development Services and City Presentation	Strategic Engineer	For the life of Plan	Within Budget/ Budget Variations to be sourced
4.3	Develop a program for the implementation of wayfinding and signage within open spaces in line with the *Draft Orange City Wayfinding Guide 2025*	Corporate Services Division and City Presentation	Manager City Presentation	Short	Within Budget/ Budget Variations to be sourced
4.4	Review crossing points and signage adjacent to entries of all district and regional scale parks and investigate implementation opportunities. This seeks to ensure parks and recreational facilities can be easily and safely accessed by people of all ages and abilities.	Development Services	Design and Planning Engineer	Short - Medium	Review of existing is within current operational budget. Implementation will require a budget variation.
4.5	Provide bicycle parking and water stations at existing district and regional park and sports facilities where suitable.	City Presentation	Manager City Presentation	Short - Medium	Budget Variation to be sourced.
4.6	Using the Active Transport Strategy routes as a base, review recreational and tourism cycling route provision in Orange. Develop a Recreational Cycling Plan to be read in partnership to the Active Transport Strategy."	Strategic Planning	Coordinator Strategic Planning, Strategic Engineer	Short	Within allocated budget

FOR EXHIBITION

STRATEGIC DIRECTION 5

Working together to create great open spaces

	Action	Lead Department	Responsible Officer	Timeframe	Anticipated Funding Source
5.1	Encourage community stewardship, embellishment and maintenance of pocket parks (public open spaces with an area of less than 0.3ha) by: • delivering a pilot project with a local community to undertake stewardship and maintenance of a small local park • evaluating the outcomes of the pilot • developing tools and guidelines to support broader application across other locations	City Presentation and Engagement Team	Manager City Presentation	Medium-Long	Budget Variation to be sourced. ($10,000)
5.2	Strengthen collaboration across Council teams in the planning, design and maintenance of parks and open spaces.	Strategic Planning	Coordinator Strategic Planning	For the life of Plan	Within allocated budget
5.3	Collaborate with neighbouring councils for opportunities for co-funding regional open space and recreation infrastructure into the future	OCC	CEO	Long	Within allocated budget
5.4	Collaborate with local communities to co-design and deliver public art projects across the public open space network to foster a sense of identity and community connection	Community, Recreational and Cultural Services Division	Gallery Director	Medium	External Funding to be sourced
5.5	Collaborate with other government agencies and external stakeholders such as the Orange Local Aboriginal Lands Council (OLALC), NSW Government, National Parks and Crown Lands, to ensure aligned planning and delivery of quality outcomes	Governance	Legal & Property Lead	For the life of Plan	Within allocated budget

FOR EXHIBITION

ORANGE CITY COUNCIL

FOR EXHIBITION

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5.8 Strategic Policy Reviews - Post-Exhibition

RECORD NUMBER: 2026/811
AUTHOR: Janessa Constantine, Manager Corporate Governance

EXECUTIVE SUMMARY

This report presents Strategic Policy – ST47 – Procurement (Previously known as the ST093 - Strategic Purchasing Policy) which was drafted and placed on public exhibition during the period 28 April 2026 – 29 May 2026. No submissions were received relating to ST47. It is now recommended the policy be adopted.

LINK TO DELIVERY/OPERATIONAL PLAN

The recommendation in this report relates to the Delivery/Operational Plan strategy "15.1 Provide representative, responsible and accountable community governance".

FINANCIAL IMPLICATIONS

Nil.

POLICY AND GOVERNANCE IMPLICATIONS

Council's Strategic Policies are reviewed and amended to ensure ongoing compliance with legislation and industry best practice.

Policies of Council are of two types – Strategic Policies are determined by Council, and relate to Councillors, required by Legislation or Regulation and/or have an impact on the Orange community. The Local Government Act 1993 requires the public exhibition of Policies (if new or include significant changes) and adoption by Council. Operational Policies are determined and implemented by the Chief Executive Officer and relate to staff and the operations of the organisation.

RECOMMENDATION

That Council adopt Strategic Policy ST47 – Procurement.

FURTHER CONSIDERATIONS

The recommendation of this report has been assessed against Council's key risk categories and the following comments are provided:

Service/Project Delivery	Public feedback may delay implementation or require changes to planned services.
Financial	Exhibition may lead to cost implications if significant revisions or additional consultation are required.
Reputation/Political	Public disagreement or backlash could affect Council's reputation or political standing.
Environment	Community input may highlight overlooked environmental impacts or concerns.
Compliance	Failure to exhibit policies appropriately may breach statutory consultation requirements.
People & WHS	Feedback may raise workforce-related risks or highlight gaps in safety-related provisions.
Information Technology/ Cyber Security	Online exhibition platforms may be vulnerable to data breaches or cyber threats.

5.8 Strategic Policy Reviews - Post-Exhibition

SUPPORTING INFORMATION

This report presents Strategic Policy – ST47 – Procurement (Previously known as the ST093 - Strategic Purchasing Policy) which was drafted and placed on public exhibition during the period 28 April 2026 – 29 May 2026. No submissions were received relating to ST47. The details below outline any updates or changes made to the policy since the previous adoption, which is now recommended for adoption.

ST47 – Strategic Procurement Policy (Previously ST093 – Strategic Purchasing Policy)

Reference	Update
General	Amendments: • Policy number updated to reflect new numbering structure • Name change from Purchasing Policy to Procurement Policy (noting that purchasing only forms part of the broader procurement process). • Inclusion of the Buy Local objectives and applicability from the Buy Local Purchasing Policy. • Major formatting changes using new template format. • Removal of clause 'fostering relationships with suppliers…." • Replaced references to "Operational Purchasing Policy" with "Operational Procurement Policy (incorporating Procedure Manual)". • Replacing references to the Buy Local Purchasing Policy with the buy local purchasing provisions detailed in Council's Operational Procurement Policy (incorporating Procedure Manual). • Inclusion of Modern Slavery provisions. • Updated related policies/documents to include Local Government (General) Regulation 2021. • The 'Buy Local' objectives will be incorporated into the revised Strategic Procurement Policy, with the detailed procedures transferred to the revised Operational Procurement Policy and Procedure. This change aims to enhance clarity and make procedural referencing easier for Council staff. • Transferred to Operational Procurement Policy (incorporating a Procedure Manual).

ATTACHMENTS

1 FOR EXHIBITION - Strategic Policy - ST47 - Procurement, D26/39637⇩

ORANGE CITY COUNCIL

Strategic Policy – ST47

Procurement

FOR ADOPTION

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ORANGE CITY COUNCIL

STRATEGIC POLICY – ST47

1 PURPOSE

1.1 To establish how Council's procurement practices support the implementation and delivery of Council's Community Strategic Plan and Delivery/Operational Plan.

1.2 Build upon Council's existing business principles to ensure procurement practices:

- Make efficient and effective use of Council's and Council's supplier's resources
- Ensure fair, open and effective competition.
- Are ethical and compliant with legislation.
- Improve the local amenity of our community and are socially responsible.
- Give consideration to vendors employing indigenous peoples, migrants, refugees, people with disabilities and people from other disadvantaged backgrounds where applicable.
- Identify and manage risks to maximise opportunities and manage potentially adverse consequences.
- Encourage social and environmental sustainability.
- Foster a viable Australian market for sustainable products and services.
- Foster local economic development and by maximising participation of local businesses in the delivery of goods and services.
- Promote effective competition with the supply of goods and services from local businesses including enhancing their capacity to apply, win and deliver goods and services.
- Encourage the inclusion of local businesses and the employment of local residents.
- Ensure Council and its staff act within their delegations and are accountable for decision making in procurement.

2 APPLICABILITY

2.1 This policy applies to all areas of Orange City Council including staff, councillors, contractors, consultants, suppliers, Council delegates, committee members and any other person who performs official functions on behalf of Council such as volunteers.

2.2 This policy is to be read in conjunction with the Orange City Council Code of Conduct

2.3 This policy applies to all types of procurement, including acquisition, provision and disposal of materials, services and facilities by Orange City Council. The principles of this policy, and associated guidelines/procedures for implementation, must be followed by employees (full time, part time, temporary and casual) as well as all contractors, consultants and service providers engaged in any of Council's business units and services.

3 GENERAL

3.1 Council will ensure value for money through a balanced whole-of-life evaluation that includes consideration of

FOR ADOPTION

ORANGE CITY COUNCIL

STRATEGIC POLICY – ST47

financial, social, ethical, local economic and environmental factors.

3.2 To deliver on Council's commitment to procurement that meets operational requirements and achieves the highest commercial and sustainability outcomes, Council will:

- Comply with applicable laws and documentation.
- Avoid unnecessary consumption, manage demand for goods and services, and maximise the efficiency of those products and services acquired.
- Exercise responsible financial management and accountability for actions.
- Support the establishment of a diverse supply chain, with particular focus on entities that deliver or have potential to deliver social, economic and/or environmental benefit locally.
- Support Australian owned suppliers and/or suppliers who manufacture in Australia, where doing so is appropriate and permissible by law, focusing on those locally.
- Support suppliers and industry groups that develop and/or apply innovative responses in relation to sustainability issues.
- Establish performance agreements with our key suppliers, and monitor their performance over time.
- Develop practical and transparent tools for assessing and providing feedback to existing and potential suppliers about their proposals and performance.
- Identify and manage the risks associated with procurement.

4 BUY LOCAL PURCHASING

4.1 Council requires all purchases of goods and/or services below $3,000 to be sourced from a Local Supplier (as defined in Council's Operational Procurement Policy) unless they are not of sufficient quality or it is not practicable to purchase.

4.2 For goods and/or services from $3,000 to below $250,000, Council will apply a percentage price advantage (as defined in Council's Operational Procurement Policy) to suppliers whose business is permanently located within the Orange Local Government Area, or situated within the Central NSW Joint Organisation member council jurisdictions.

4.3 The Buy Local price advantage only applies when a non-local supplier is included in the quotation process.

4.4 Specifications for the calling of quotations must state how the Buy Local price advantage will be applied so that all respondents are aware of Council's policy.

4.5 For tenders, a "Local Content" (as defined in Council's Operational Procurement Policy) criterion is to be applied when submissions are being evaluated to determine a successful supplier. The "Local Content" criterion will form a minimum of 5% (default value) to a maximum of 10% of the

FOR ADOPTION

ORANGE CITY COUNCIL

STRATEGIC POLICY – ST47

overall assessment criteria (as approved by the Chief Executive Officer). The score associated with this criterion will be a ratio of the Local Content to the overall tendered price.

5 RISK

5.1 For larger purchases of $50,000 or greater or purchases where there is the potential for significant impacts upon Council, a risk assessment is to be carried out. Such risk assessment is to identify among other matters:

- If there is an appropriate pool of suppliers locally or if more broad tenders should be called in accordance with the Local Government Act 1993.
- The likelihood of contract variations, taking escalating prices above the legislated tender threshold.
- The most appropriate Conditions of Contract to be used.
- The weighting to be applied to the assessment evaluation, e.g. financial, WHS, environmental, etc.
- Any pre-qualifications that should be a mandatory requirement of suppliers or contractors.
- Confidentiality and probity issues.

5.2 Council is committed to protecting its information, system, and community data. Suppliers (including contractors, and consultants) engaged by Council must take reasonable and appropriate steps to manage cybersecurity risks relevant to the goods or services being provided.

5.3 Where a supplier will access, store, process, or transmit Council information or connect to Council systems, the supplier must comply with Council's cybersecurity requirements as notified from time to time, including obligations relating to information security, data protection, and incident reporting.

5.4 Council may require suppliers to demonstrate their cybersecurity practices, acknowledge Council cybersecurity obligations, or agree to specific cybersecurity conditions as part of the procurement and contracting process, consistent with Council's Cyber Security Policy.

FOR ADOPTION

6 TENDER DETERMINATION

6.1 The Local Government Act 1993 (Act) and Local Government (General) Regulation 2021 specify a financial threshold of $250,000 to determine when a tender is required for the procurement of goods and/or services. This means projects of this value must be managed via a tender process unless exempt under the Act.

6.2 This mandated requirement should be considered in concert with the risk assessment above to determine if purchases of a lower dollar value should follow the Local Government Act 1993 (Act), and Local Government (General) Regulation 2021 relating to tendering.

7 MODERN SLAVERY PREVENTION

7.1 Section 438ZE of the Local Government Act 1993 prescribes that "A council must

ORANGE CITY COUNCIL

STRATEGIC POLICY – ST47

take reasonable steps to ensure that goods and services procured by and for the council are not the product of modern slavery within the meaning of the NSW Modern Slavery Act 2018".

7.2 Council is committed to ensuring:

- its operations and supply chains do not cause, involve, or contribute to modern slavery; and
- its suppliers, relevant stakeholders, and others with whom Council does business respect and share Council's commitment regarding minimising the risk of modern slavery.
- This policy applies to all persons employed by Council or on Council's behalf in any capacity. The prevention, detection, and reporting of modern slavery in any part of Council's operations or supply chain is its responsibility.

8 OPERATIONAL PROCUREMENT POLICY AND PROCUREMENT PROCEDURE MANUAL

8.1 Instruction and guidance on complying with this policy will be provided by the Operational Procurement Policy (including its attached Procurement Procedure Manual) which will be updated from time to time to reflect improved practices and minimise risk to Council.

9 RELATED DOCUMENTS

- OP047 - Operational Procurement Policy and Procurement Procedure Manual
- ST01 – Code of Conduct
- ST13 – Cyber Security Policy
- Local Government Act 1993
- Local Government (General) Regulation 2021
- ST28 – Asset Management
- ST06 – Statement of Business Ethics
- ST15 – Risk Management
- ST07 – Modern Slavery Prevention

FOR ADOPTION

ORANGE CITY COUNCIL

STRATEGIC POLICY – ST47

All policies can be reviewed or revoked by the Chief Executive Officer, at any time.

ST47 - Strategic Policy – Procurement

Amendments:

- Policy number updated to reflect new numbering structure
- Name change from Purchasing Policy to Procurement Policy (noting that purchasing only forms part of the broader procurement process).
- Inclusion of the Buy Local objectives and applicability from the Buy Local Purchasing Policy.
- Major formatting changes using new template format.
- Removal of clause 'fostering relationships with suppliers…."
- Replaced references to "Operational Purchasing Policy" with "Operational Procurement Policy (incorporating Procedure Manual)".
- Replacing references to the Buy Local Purchasing Policy with the buy local purchasing provisions detailed in Council's Operational Procurement Policy (incorporating Procedure Manual).
- Inclusion of Modern Slavery provisions.
- Updated related policies/documents to include Local Government (General) Regulation 2021.
- The 'Buy Local' objectives will be incorporated into the revised Strategic Procurement Policy, with the detailed procedures transferred to the revised Operational Procurement Policy and Procedure. This change aims to enhance clarity and make procedural referencing easier for Council staff.
- Transferred to Operational Procurement Policy (incorporating a Procedure Manual).

Review Due: November 2028	Version V1_26	Last Revision: April 2026
Approved By:	Minute Number:	Approval Date:

FOR ADOPTION

5.9 Strategic Policy Reviews - Exhibition

RECORD NUMBER: 2026/1148
AUTHOR: Janessa Constantine, Manager Corporate Governance

EXECUTIVE SUMMARY

This report presents the following strategic policies which has been reviewed and updated:

- ST03 – Councillor Expenses and Provision of Facilities
- ST20 - Community Engagement.

It is recommended that the policies be placed on public exhibition for a period of at least 28 days.

LINK TO DELIVERY/OPERATIONAL PLAN

The recommendation in this report relates to the Delivery/Operational Plan strategy "15.1 Provide representative, responsible and accountable community governance".

FINANCIAL IMPLICATIONS

Nil.

POLICY AND GOVERNANCE IMPLICATIONS

Council's Strategic Policies are reviewed and amended to ensure ongoing compliance with legislation and industry best practice.

Policies of Council are of two types – Strategic Policies are determined by Council, and relate to Councillors, required by Legislation or Regulation and/or have an impact on the Orange community. The Local Government Act 1993 requires the public exhibition of Policies (if new or include significant changes) and adoption by Council. Operational Policies are determined and implemented by the Chief Executive Officer and relate to staff and the operations of the organisation.

RECOMMENDATION

That Council resolves to place the following Strategic Policies on public exhibition for a minimum of 28 days:

- **Strategic Policy - ST03 - Councillor Expenses & Provision of Facilities**
- **Strategic Policy - ST20 - Community Engagement.**

FURTHER CONSIDERATIONS

The recommendation of this report has been assessed against Council's key risk categories and the following comments are provided:

Service/Project Delivery	Public feedback may delay implementation or require changes to planned services.
Financial	Exhibition may lead to cost implications if significant revisions or additional consultation are required.
Reputation/Political	Public disagreement or backlash could affect Council's reputation or political standing.
Environment	Community input may highlight overlooked environmental impacts or concerns.
Compliance	Failure to exhibit policies appropriately may breach statutory

5.9 Strategic Policy Reviews - Exhibition

	consultation requirements.
People & WHS	Feedback may raise workforce-related risks or highlight gaps in safety-related provisions.
Information Technology/ Cyber Security	Online exhibition platforms may be vulnerable to data breaches or cyber threats.

SUPPORTING INFORMATION

It is recommended the policies be placed on public exhibition for a period of at least 28 days to allow for Council and public review and submissions.

Strategic Policy – ST03 – Councillor Expenses & Provision of Facilities

Reference	Update
General	**Amendments**: • Minor formatting updates. • Addition of cl 6.4-6.12 – requirements for using a Council/Private Vehicle for travel. • Update of cl 10.3 – the Mayoral allowance will be reduced to cover private travel costs above 1,000km per month. • Addition of cl 10.5-10.7 – including a provision of a Corporate Credit Card to the Mayor.

Strategic Policy – ST20 – Community Engagement

Reference	Update

General	**Amendments:**
	• Policy rewritten:
	  ○ to reflect Community Engagement Strategy
	  ○ to include situations covered by previous resolutions of Council
	  ○ to include examples of Engagement
	• Formatting updates.

ATTACHMENTS

1 FOR EXHIBITION - Strategic Policy - ST03 - Councillor Expenses & Provision of Facilities, D26/72255⇩

2 FOR EXHIBITION - Strategic Policy - ST20 - Community Engagement, D26/65746⇩

ORANGE CITY COUNCIL

Strategic Policy – ST03

Councillor Payment of Expenses & Provision of Facilities

FOR EXHIBITION

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ORANGE CITY COUNCIL

STRATEGIC POLICY – ST03

CONTENTS

POLICY OUTLINE 3
APPLICABILITY 3
SCOPE 3
SUMMARY OF EXPENSES 3
1 INTRODUCTION 5
2 POLICY OBJECTIVES 5
3 PRINCIPLES 5
4 PRIVATE AND POLITICAL BENEFIT 5
5 GENERAL EXPENSES 6
6 SPECIFIC EXPENSES 6
7 INSURANCES 12
8 LEGAL ASSISTANCE 12
9 GENERAL FACILITIES TO ALL COUNCILLORS 13
10 ADDITIONAL FACILITIES TO THE MAYOR 13
11 APPROVAL, PAYMENT AND REIMBURSEMENT ARRANGEMENTS 14
12 DISPUTES 15
13 RETURN OR RETENTION OF FACILITIES 15
14 PUBLICATION 16
15 REPORTING 16
16 BREACHES 16
17 DEFINITIONS 16
18 APENDIX A – COUNCILLOR REIMBURSEMENT FORM 18

FOR EXHIBITION

ORANGE CITY COUNCIL

STRATEGIC POLICY – ST03

POLICY OUTLINE

Purpose

To provide a policy for the reasonable and appropriate management and reimbursement of expenses and the provision of facilities to Councillors to assist them in undertaking their civic duties. This Policy ensures accountability and transparency, and seeks to align Councillor expenses and facilities with community expectations. Councillors must not obtain private or political benefit from any expense or facility provided under this Policy.

APPLICABILITY

This policy applies to all Councillors.

SCOPE

The Policy provides for management of the expenses incurred by Councillors, including the reimbursement of expenditure. Payment of expenses or the provision of facilities to Councillors can only be provided in accordance with the adopted policy, and claims for expenses must be made in accordance with the Policy.

Any Councillor expenditure is to be approved by the Mayor and Chief Executive Officer in accordance with this Policy.

Council will reject any claim for payment of expenses or reimbursement of expenses that is made outside the requirements set by the Policy.

The Policy sets out the maximum amounts Council will pay for specific expenses and facilities. Expenses not explicitly addressed in this policy will not be paid or reimbursed.

The Policy is based on the Office of Local Government Guidelines in relation to the payment of expenses and provision of facilities to Councillors, as well as the relevant provisions of the Local Government Act 1993 and Local Government (General) Regulation 2021.

FOR EXHIBITION

SUMMARY OF EXPENSES

The main expenses and facilities are summarised in the table below. All monetary amounts are exclusive of GST.

Expense or facility	Maximum amount	Frequency
Interstate, overseas and long distance intrastate travel expenses (refer section 6.6)	**$4,000** total for each Councillor	Per year
Accommodation and meals (refer section 6.16-6.20)	As per the NSW Crown Employees (Public Service Conditions of Employment) Reviewed Award 2009, adjusted annually	Per meal/night
Professional development (refer section 6.23)	**$1,500** per Councillor	Per year
Conferences and seminars (registration) (refer section 6.29)	**$60,000** total for all Councillors	Per year

ORANGE CITY COUNCIL

STRATEGIC POLICY – ST03

Expense or facility	Maximum amount	Frequency
Information and communication technology expenses (refer section 6.35-6.39)	**Provision of an iPad and mobile phone for the term** (ie. Remains the property of Council)	Per Term
Carer expenses (refer section 6.49)	**$1200** per Councillor	Per year
Home office expenses (refer section 6.52)	**$250** per Councillor	Per year
Corporate uniform (refer section 9.1)	**$450** per Councillor on a dollar for dollar basis	Per year
Personal protective equipment (refer section 9.1)	**$120** per Councillor	Per year
Access to facilities in Councillors Workroom (refer section 9.1)	Provided to all Councillors	Not relevant
Business cards (refer section 9.4)	500 per Councillor	Per year
Council vehicle and fuel card (refer section 10.1)	Provided to the Mayor (Councillors may use Council pool vehicles for travel on Council business)	Not relevant
Furnished office (refer section 10.4)	Provided to the Mayor	Not relevant
Corporate Credit Card (refer section 10.5-10.7)	**$2,000** limit provided to the Mayor	Not relevant
Executive Support Office supporting Mayor and Councillors (refer section 10.6)	Provided to the Mayor and Councillors	Not relevant

FOR EXHIBITION

Additional costs incurred by a Councillor in excess of these limits are considered a personal expense that is the responsibility of the Councillor.

Councillors must provide claims for reimbursement within **28 days** (section 11.13) of an expense being incurred. Claims made after this time cannot be approved.

Detailed reports on the provision of expenses and facilities to Councillors will be publicly tabled at a Council Meeting every six months and published in full on Council's website. These reports will include expenditure summarised by individual Councillor and as a total for all Councillors.

ORANGE CITY COUNCIL

STRATEGIC POLICY – ST03

PART A: OVERVIEW

1 INTRODUCTION

1.1 The provision of expenses and facilities enables Councillors to fulfil their civic duties as the elected representatives of Orange City Council.

1.2 The community is entitled to know the extent of expenses paid to Councillors, as well as the facilities provided.

1.3 The purpose of this policy is to clearly state the facilities and support that are available to Councillors to assist them in fulfilling their civic duties.

1.4 Council is empowered to question or refuse a request for payment from a Councillor when it does not accord with this policy.

1.5 Expenses and facilities provided by this policy are in addition to fees paid to Councillors. The minimum and maximum fees a Council may pay each Councillor are set by the Local Government Remuneration Tribunal as per Section 241 of the Act and reviewed annually. Council must adopt its annual fees within this set range. Council adopts the fees paid to the Mayor and the Councillors as part of the annual Delivery/Operational Plan.

2 POLICY OBJECTIVES

The objectives of this policy are to:

2.1 Enable the reasonable and appropriate reimbursement of expenses incurred by Councillors while undertaking their civic duties

2.2 Enable facilities and appropriate standard to be provided to Councillors to support them in undertaking their civic duties

2.3 Ensure accountability and transparency in reimbursement of expenses and provision of facilities to Councillor

2.4 Ensure facilities and expenses provided to Councillors meet community expectation

2.5 Support a diversity of representation

2.6 Fulfil the Council's statutory responsibilities.

3 PRINCIPLES

Council commits to the following principles

3.1 **Proper Conduct**: Councillors and staff acting lawfully and honestly, exercising care and diligence in carrying out their functions

3.2 **Reasonable Expenses**: providing for Councillors to be reimbursed for expenses reasonably incurred as part of their role as Councillor

3.3 **Participation and access**: enabling people from diverse backgrounds, underrepresented groups, those in carer roles and those with special needs to serve as a Councillor

3.4 **Equity:** there must be equitable access to expenses and facilities for all Councillors

3.5 **Appropriate use of resources**: providing clear direction on the appropriate use of Council resources in accordance with legal requirements and community expectations

3.6 **Accountability and transparency**: clearly stating and reporting on the expenses and facilities provided to Councillors.

4 PRIVATE AND POLITICAL BENEFIT

4.1 Councillors must not obtain private or political benefit from any expense or facility provided under this policy.

4.2 Private use of Council equipment and facilities by Councillors may occur from time to time. For example, telephoning home to advise that a Council meeting will run later than expected.

4.3 Such incidental private use does not require a compensatory payment back to Council.

4.4 Councillors must avoid obtaining any greater private benefit from Council than an incidental benefit. Where there are unavoidable circumstances and more

FOR EXHIBITION

ORANGE CITY COUNCIL

STRATEGIC POLICY – ST03

substantial private use of Council facilities does occur, Councillors must reimburse the Council.

4.5 Campaigns for re-election are considered to be a political benefit. The following are examples of what is considered to be a political interest during a re-election campaign:

- production of election material
- use of Council resources and equipment for campaigning
- use of official Council letterhead, publications, websites or services for political benefit
- fundraising activities of political parties or individuals, including political fundraising events.

PART B: EXPENSES

5 GENERAL EXPENSES

5.1 All expenses provided under this policy will be for a purpose specific to the functions of holding civic office. Allowances for general expenses are not permitted under this policy.

5.2 Expenses not explicitly addressed in this policy will not be paid or reimbursed.

5.3 All expenses provided under this policy will be for a purpose specific to the functions of holding civic office. Allowances for general expenses are not permitted under this policy

5.4 Expenses not explicitly addressed in this policy will not be paid or reimbursed.

6 SPECIFIC EXPENSES

General Travel Arrangements and Expenses

6.1 All travel by Councillors should be undertaken using the most direct route and the most practicable and economical mode of transport.

6.2 Each Councillor may be reimbursed for incidental travel expenses incurred while undertaking official business, professional development or attending approved conferences and seminars. This includes reimbursement for:

- public transport fares
- the use of a private vehicle or hire car
- parking costs for Council and other meetings
- tolls
- Cabcharge card or equivalent
- documented ride-share programs, such as Uber, where tax invoices can be issued.

6.3 Councillors should use the Mayoral vehicle where it is available, or a Council pool vehicle, wherever practical for travel on Council business.

6.4 Users of Council vehicles must:

- Hold a current licence for the vehicle being used and notify Council if licences are cancelled when it is required for their position
- Operate vehicles in a manner that is appropriate and demonstrates awareness of managing issues that may give rise to negligence
- Ensure others using or who are passengers in Council vehicles are aware of safety requirements
- Comply with the road rules and relevant legislation whilst also driving at a safe speed considering the work environment
- Ensure they do not exceed the prescribed level of alcohol or drugs as identified in Council's Alcohol and other Drugs Policy
- Not smoke in any vehicles, plant or equipment at any time
- Park the vehicle in a secure location – preferably off street and under cover
- Keep the Council vehicle clean, tidy, serviced and maintained

FOR EXHIBITION

ORANGE CITY COUNCIL

STRATEGIC POLICY – ST03

- Check all equipment prior to use report any faults ASAP to the Chief Executive Officer or workshop staff
- Immediately report any accidents where a Council vehicle is involved
- Familiarise themselves with the operators manual for the vehicles and carry out the regular checks accordingly including daily pre-start checks.

Use of Private Vehicles

6.5 Private vehicles shall only be used for Council purposes when a Council Vehicle is not available.

6.6 If a Council Vehicle is not available at the time of booking attendance at Training/Conferences etc, then use of a personal vehicle is permitted.

6.7 If a Council Vehicle is available, and a Councillor wishes to use a private vehicle to travel to/from a specific location, the Councillor must receive approval from the Chief Executive Officer, before undertaking the travel.

6.8 The Councillor or other registered owner/entity of a private vehicle will still maintain the cost of all repairs, servicing, maintenance, fuel, registration and insurance of their private vehicle, including any excess payable.

6.9 Allowances for the use of a private vehicle will be reimbursed by kilometre at the rate contained in the Local Government (State) Award. Should the private vehicle be owned by a company or business, reimbursement will be paid to that entity.

6.10 Councillors seeking to be reimbursed for use of a private vehicle must keep a log book recording the date, distance and purpose of travel being claimed. Copies of the relevant log book contents must be provided with the claim.

6.11 In circumstances where a Council Vehicle is unavailable and the use of a private vehicle occurs, in the event of an incident where insurance excess is payable, Council at its discretion, may pay the insurance excess up to a maximum of $1,000.

6.12 If a Council Vehicle is available but a Councillor chooses to use their own private vehicle without approval from the Chief Executive Officer, Council will not cover any costs in relation to any incident. This includes repairs, insurance claims, or any insurance excess.

Interstate, overseas and long-distance intrastate travel expenses

6.13 Council will scrutinise the value and need for Councillors to undertake overseas travel. Councils should avoid interstate, overseas and long-distance intrastate trips unless direct and tangible benefits can be established for the Council and the local community. This includes travel to sister and friendship cities.

6.14 Total interstate, overseas and long-distance intrastate travel expenses for all Councillors will be capped at a maximum of $4000 per year, per Councillor.

6.15 Councillors seeking approval for any interstate and long distance intrastate travel must submit a case to, and obtain the approval of, the Chief Executive Officer prior to travel. The Councillor is to provide a report to Council on their return outlining program highlights and notable learnings relevant to Council strategies and operations.

6.16 Councillors seeking approval for any overseas travel must submit a case to, and obtain the approval of, a full Council meeting prior to travel. The Councillor is to provide a report to Council on their return

FOR EXHIBITION

ORANGE CITY COUNCIL

STRATEGIC POLICY – ST03

outlining program highlights and notable learnings relevant to Council strategies and operations.

6.17 The case should include:

- objectives to be achieved in travel, including an explanation of how the travel aligns with current Council priorities and business, the community benefits which will accrue as a result, and its relevance to the exercise of the Councillor's civic duties
- who is to take part in the travel
- duration and itinerary of travel
- a detailed budget including a statement of any amounts expected to be reimbursed by the participant/s.

6.18 For interstate and long-distance intrastate journeys by air of less than three hours, the class of air travel is to be economy class.

6.19 For interstate journeys by air of more than three hours, the class of air travel may be premium economy.

6.20 For international travel, the class of air travel is to be premium economy if available. Otherwise, the class of travel is to be economy.

6.21 Bookings for approved air travel are to be made through the Chief Executive's office.

6.22 For air travel that is reimbursed as Council business, Councillors are not permitted to accrue points from the airline's frequent flyer program. This is considered a private benefit.

Travel Expenses NOT paid by Council

6.23 Council will not pay any traffic or parking fines or administrative charges for road toll accounts.

Accommodation and Meals

6.24 In circumstances where it would introduce undue risk for a Councillor to travel to or from official business in the late evening or early morning, reimbursement of costs for accommodation and meals on the night before or after the meeting may be approved by the Chief Executive Officer. This includes where a meeting finishes later that 9.00pm or starts earlier than 7.00am and the Councillor lives more than 50 kilometres from the meeting location.

6.25 Council will reimburse costs for accommodation and meals while Councillors are undertaking prior approved travel or professional development outside the central west.

6.26 The daily limits for accommodation and meal expenses within Australia are to be consistent with those set out in Part B Monetary Rates of the NSW Crown Employees (Public Service Conditions of Employment) Reviewed Award 2009, as adjusted annually.

6.27 The daily limits for accommodation and meal expenses outside Australia are to be determined in advance by the Chief Executive Officer.

6.28 Councillors will not be reimbursed for alcoholic beverages.

Refreshments for Council Related Meetings

6.29 Appropriate refreshments will be available for Council meetings, Council committee meetings, Councillor Briefings, approved meetings and engagements, and official Council functions as approved by the Chief Executive Officer.

6.30 As an indicative guide for the standard of refreshments to be provided at Council related meetings, the Chief Executive Officer will consider Part B Monetary

FOR EXHIBITION

ORANGE CITY COUNCIL

STRATEGIC POLICY – ST03

Rates of the NSW Crown Employees (Public Service Conditions of Employment) Reviewed Award 2009, as adjusted annually.

Professional Development

6.31 Council will set aside $1,500 per Councillor annually in its budget to facilitate professional development of Councillors through programs, training, education courses and membership of professional bodies (as defined in section 6.25). Any further professional development costs would be subject to a business case submitted to the Chief Executive Officer.

6.32 In the first year of a new Council term, Council will provide a comprehensive induction program for all Councillors which considers any guidelines issued by the Office of Local Government (OLG). The cost of the induction program will be in addition to the ongoing professional development funding.

6.33 Annual membership of professional bodies will only be covered where the membership is relevant to the exercise of the Councillor's civic duties, the Councillor actively participates in the body and the cost of membership is likely to be fully offset by savings from attending events as a member.

6.34 Approval for professional development activities is subject to a prior written request to the Chief Executive Officer outlining the:

- details of the proposed professional development
- relevance to Council priorities and business
- relevance to the exercise of the Councillor's civic duties.

6.35 In assessing a Councillor request for a professional development activity, the Chief Executive Officer must consider the factors set out in Clause 6.26, as well as the cost of the professional development in relation to the Councillor's remaining budget.

Conferences and Seminars

6.36 Council is committed to ensuring its Councillors are up to date with contemporary issues facing Council and the community, and Local Government in NSW.

6.37 Council will set aside a total amount of $60,000 annually in its budget to facilitate Councillor attendance at conferences and seminars (providing for $5,000 per Councillor). The $60,000 allocation is for all Councillors. The Chief Executive Officer will ensure that access to expenses relating to conferences and seminars is distributed equitably.

6.38 Any Councillor who attends a Council-funded conference or educational event, regardless of location, to submit a written report within four Ordinary Council Meetings of their return.

6.39 All such reports are included in the Council meeting agenda and minutes to promote transparency and allow other Councillors and community members to benefit from the learnings.

6.40 That Council Meetings minutes record when a Councillor has attended a Council-funded conference or education event but has not submitted a report within the specified timeframe.

6.41 The conference report will be based on a template prepared by staff and staff attending the conference will assist with the preparation of the report.

FOR EXHIBITION

ORANGE CITY COUNCIL

STRATEGIC POLICY – ST03

6.42 Approval to attend a conference or seminar is subject to approval of the Chief Executive Officer followed by a resolution of Council. In assessing a Councillor request, Council must consider factors including:

a) the relevance of the topics and presenters to current Council priorities and business and the exercise of the Councillor's civic duties
b) any business case submitted by a Councillor
c) cost of the conference or seminar in relation to the total remaining budget
d) ensuring no more than half of sitting Councillors attend any given external event, conference or forum on behalf of Council, where a ticket has been paid for by Council or through donation to Council
e) ensuring Councillors who have not yet attended a ticketed event during the current calendar year be given priority in allocation, so that opportunities are distributed equitably and attendance is not concentrated amongst a smaller group
f) any Councillor who fails to provide a Post Attendance report within four ordinary meetings (cl6.30) will not be eligible to attend another external event within the same calendar year.
g) Council will meet the reasonable cost of registration fees, transportation and accommodation associated with attendance at conferences approved by the Chief Executive Officer. Council will also meet the reasonable cost of meals when they are not included in the conference fees. Reimbursement for accommodation and meals not included in the conference fees will be subject to Clauses 6.16-6.20.

Information and Communication Technology (ICT) Expenses

6.43 Each Councillor will be provided with a mobile phone on request. Alternatively, Councillor may wish to utilise their own mobile phones for Council use.

6.44 For Councillors utilising Council-provided mobile phones, Council will pay the costs of usage up to $40 per month without requiring substantiation from the Councillor as to usage. Amounts over $40, and to a maximum of $100 per month, can be claimed, subject to the Councillor indicating on the mobile phone account all Council-related use. No landline phone costs will be reimbursed where a Council mobile is provided.

6.45 For Councillors utilising their own private mobile or landline phones for Council purposes, Council will provide a payment of $40 per month to cover the cost of calls. Requests for reimbursement above $40, and to a maximum of $100 per month, can be claimed, subject to the Councillor indicating on their phone accounts all Council related use.

6.46 Council will provide internet access on request. In relation to Council-supplied internet access, the amount provided by Council is set by the data package purchased by Council staff at the time. The package is currently $40 per month for 4GB of data.

6.47 For Councillors utilising Council-provided internet access, Council will pay the costs of the data plan ($40 per month) without requiring substantiation from the Councillor as to usage. Requests for reimbursement over $40 per month can

FOR EXHIBITION

ORANGE CITY COUNCIL

STRATEGIC POLICY – ST03

be claimed, subject to the Councillor providing verification of Council-related use.

6.48 For Councillors utilising their own private internet access, Council will provide payment of a maximum of $40 per month to cover the cost of this use. Requests for reimbursement above $40 per month can be claimed, subject to the Councillor providing verification of Council-related use.

6.49 Usage of all Council-related technology (including internet access) should be limited to use for Council purposes only, where possible. The viewing, downloading or transmission of any material of a pornographic or offensive nature is not permitted.

6.50 Councillors will be provided with an iPad (or similar) to assist in accessing Council information. Appropriate accessories will be provided as necessary. Only one item will be provided per term of Council. All items remain the property of Council and are to be returned to Council at the end of the Council term.

6.51 All repairs/maintenance are to be undertaken by Council. On request, Councillors must return the iPad (or provided device) to Council for maintenance/updates. This will occur on at least an annual basis.

6.52 Reimbursements will be made only for communications devices and services used for Councillors to undertake their civic duties, such as:

- receiving and reading Council business papers
- relevant phone calls and correspondence
- diary and appointment management.

6.53 Councillors may seek reimbursement for applications on their mobile electronic communication device that are directly related to their duties as a Councillor, within the maximum limit (as outlined in sections 6.34 and 6.37).

Special Requirement and Carer Expenses

6.54 Council encourages wide participation and interest in civic office. It will seek to ensure Council premises and associated facilities are accessible, including provision for sight or hearing impaired Councillors and those with other disabilities.

6.55 Transportation provisions outlined in this policy will also assist Councillors who may be unable to drive a vehicle.

6.56 In addition to the provisions above, the Chief Executive Officer may authorise the provision of reasonable additional facilities and expenses in order to allow a Councillor with a disability to perform their civic duties.

6.57 Councillors who are the principal carer will be entitled to reimbursement of carer's expenses up to a maximum of $1200 per annum for attendance at official business, plus reasonable travel from the principal place of residence.

6.58 Child care expenses may be claimed for children up to and including the age of 16 years where the carer is not a relative.

6.59 In the event of caring for an adult person, Councillors will need to provide suitable evidence to the Chief Executive Officer that reimbursement is applicable. This may take the form of advice from a medical practitioner.

FOR EXHIBITION

ORANGE CITY COUNCIL

STRATEGIC POLICY – ST03

Home Office Expenses

6.60 Each Councillor may be reimbursed up to $250 per year for costs associated with the maintenance of a home office, such as a printer, minor items of consumable stationery and printer ink cartridges.

7 INSURANCES

7.1 In accordance with Section 382 of the Local Government Act, Council is insured against public liability and professional indemnity claims.

7.2 Council will meet on an annual basis the premium costs of Councillors' liability insurance, defamation insurance, personal injury insurance and public liability insurance (for matters arising out of Councillors' performance of their civic duties and/or exercise of their Council functions) and professional indemnity insurance (for matters arising out of Councillors' performance of their civic duties and/or exercise of their functions). This includes payment of the relevant excess in the event of a claim.

7.3 Insurance protection is only provided if a claim arises out of or in connection with the Councillor's performance of his or her civic duties, or exercise of his or her functions as a Councillor. All insurances are subject to any limitations or conditions set out in the policies of insurance.

7.4 Council shall pay the insurance policy excess in respect of any claim accepted by Council's insurers, whether defended or not.

7.5 Appropriate travel insurances will be provided for any Councillors travelling on approved interstate and overseas travel on Council business.

8 LEGAL ASSISTANCE

8.1 Council may, if requested by the Councillor, indemnify or reimburse the reasonable legal expenses of:

- a Councillor defending an action arising from the performance in good faith of a function under the Local Government Act provided that the outcome of the legal proceedings is favourable to the Councillor
- a Councillor defending an action in defamation, provided the statements complained of were made in good faith in the course of exercising a function under the Act and the outcome of the legal proceedings is favourable to the Councillor
- a Councillor for proceedings before an appropriate investigative or review body, provided the subject of the proceedings arises from the performance in good faith of a function under the Act and the matter has proceeded past any initial assessment phase to a formal investigation or review and the investigative or review body makes a finding substantially favourable to the Councillor.

8.2 In the case of a Code of Conduct complaint made against a Councillor, legal costs will only be made available where the matter has been referred by the Chief Executive Officer to a Conduct Reviewer and the Conduct Reviewer's investigation makes a finding favourable to the Councillor.

8.3 Legal expenses incurred in relation to proceedings arising out of the performance by a Councillor of his or her functions under the Act are distinguished from expenses incurred in relation to proceedings arising merely from something that a Councillor

FOR EXHIBITION

ORANGE CITY COUNCIL

STRATEGIC POLICY – ST03

has done during his or her term in office. For example, expenses arising from an investigation as to whether a Councillor acted corruptly would not be covered by this policy.

8.4 Council will not meet the legal costs:

- of legal proceedings initiated by a Councillor under any circumstances
- of a Councillor seeking advice in respect of possible defamation, or in seeking a non-litigious remedy for possible defamation
- for legal proceedings that do not involve a Councillor performing their role as a Councillor.

8.5 Reimbursement of expenses for reasonable legal expenses (based on a cost estimate of the legal practitioner) must have Council approval by way of a resolution at a Council meeting prior to costs being incurred.

PART C: FACILITIES

9 GENERAL FACILITIES TO ALL COUNCILLORS

9.1 Council will provide the following facilities to Councillors to assist them to effectively discharge their civic duties:

- A Councillors Workroom and reception area will be available for use by Councillors for activities associated with their role as a Councillor
- Reasonable administrative support will be provided to Councillors by the Chief Executive Officer's Office during normal office hours for work directly related to the duties of the office of Councillor. Requests for support are to be directed to the Executive Support Manager
- Councillor pigeon holes
- Reasonable access to a photocopier and a computer during normal office hours for work directly related to the duties of a Councillor
- Corporate uniform allowance in accordance with the annual allowance set by Council in the Delivery/Operational Plan, on a dollar for dollar basis
- personal protective equipment for use during site visits
- a name badge which may be worn at official functions, indicating that the wearer holds the office of a Councillor and/or mayor or deputy mayor.

9.2 Councillors may book meeting rooms for official business in a specified Council building at no cost. Rooms may be booked through the Executive Support Office.

9.3 The provision of facilities will be of a standard deemed by the Chief Executive Officer as appropriate for the purpose.

Stationery

9.4 Council will provide the following stationery to Councillors each year:

- letterhead, to be used only for correspondence associated with civic duties
- business cards (500 per annum per Councillor).

Administrative support

9.5 Council will provide administrative support to Councillors to assist them with their civic duties only. Administrative support will be provided by the Executive Support Manager or other staff as delegated by the Chief Executive Officer.

9.6 Council staff are expected to assist Councillors with civic duties only, and not assist with matters of personal or political interest, including campaigning.

FOR EXHIBITION

ORANGE CITY COUNCIL

STRATEGIC POLICY – ST03

10 ADDITIONAL FACILITIES TO THE MAYOR

10.1 Council will provide to the Mayor a maintained vehicle to a similar standard of other Council vehicles, with a fuel card. The vehicle will be supplied for use on business, professional development and attendance at the Mayor's office.

10.2 The Mayor must keep a log book setting out the date, distance and purpose of all travel. This must include any travel for private benefit. The log book must be submitted to the Executive Support Manager on a monthly basis. Monthly records will be retained in the corporate records system.

10.3 The Mayoral allowance will be reduced to cover the cost of any private travel, above 1,000 kilometres per month, recorded in the log book, calculated on a per kilometre basis by the rate set by the Local Government (State) Award.

10.4 Council will provide the Mayor with a furnished office, telephone and meeting space.

10.5 The Mayor may be provided with a Corporate Credit Card, with a $2,000 limit for Council related costs, on application.

10.6 A Mayoral credit card must be used and managed in accordance with Operational Policy OP016 – Corporate Credit Cards which provides for extra controls because of the public interest, the need for strong transparency and the accountability of the office. These controls sit on top of the standard cardholder rules and override them if there is any difference.

10.7 Controls:

- The Mayor must not approve, review or otherwise influence the approval of their own transactions
- The monthly reconciliation must be independently reviewed and approved by the Chief Financial Officer
- The ARIC must review and approve the Mayor's credit card reconciliation as part of their quarterly meeting
- The ARIC must review the appropriateness of the credit limits, transaction limits and transactions being made on the Credit Card.

10.8 In performing his or her civic duties, the Mayor will be assisted by a member of staff providing administrative and secretarial support, as determined by the Chief Executive Officer.

10.9 The number of staff provided to support the Mayor and Councillors will not exceed one full time equivalent.

10.10 Staff in the Mayor's office are expected to work on official business only, and not for matters of personal or political interest, including campaigning.

FOR EXHIBITION

PART D: PROCESSES

11 APPROVAL, PAYMENT AND REIMBURSEMENT ARRANGEMENTS

11.1 Expenses should only be incurred by Councillors in accordance with the provisions of this policy.

11.2 Approval for incurring expenses beyond amounts resolved for travel, information and communications technology etc, or for the reimbursement of such expenses, should be obtained before the expense is incurred.

11.3 Final approval for payments made under this policy will be granted by the Chief Executive Officer.

Direct Payment to a Supplier

11.4 Council may approve and directly pay expenses. Requests for direct payment must be submitted to the Executive Support Manager using the prescribed form, with

ORANGE CITY COUNCIL

STRATEGIC POLICY – ST03

sufficient information and time to allow for the claim to be assessed and processed.

Reimbursement

11.5 All claims for reimbursement of expenses incurred must be made on the prescribed form, supported by appropriate tax invoices and be submitted to the Executive Support Manager. Councillors are not to earn reward points or other benefits for any Council-related transaction (refer Council's Gifts and Benefits Policy).

Advance Payment

11.6 Council may pay a cash advance for Councillors attending Council booked and approved conferences, seminars or professional development.

11.7 The maximum value of a cash advance is $100 per day of the conference. For seminars or professional development courses, a maximum of $300 per event is available.

11.8 Requests for advance payment must be submitted to the Executive Support Manager using the prescribed form with sufficient information and time to allow for the claim to be assessed and processed.

11.9 Councillors must fully reconcile all expenses against the cost of the advance within one month of incurring the cost and/or returning home. This includes providing to Council:

- a full reconciliation of all expenses including appropriate tax invoices
- reimbursement of any amount of the advance payment not spent in attending to official business or professional development.

Notification

11.10 If a claim is approved, Council will make payment directly or reimburse the Councillor by direct deposit to a specified account.

11.11 If a claim is refused, Council will inform the Councillor in writing that the claim has been refused and the reason for the refusal.

Reimbursement to Council

11.12 If a Councillor has incurred an expense that exceeds a maximum limit, exceeds reasonable incidental private use or is not provided for in this policy, Council will deduct the expense from the Councillor's monthly allowance.

Timeframe for Reimbursement

11.13 Unless otherwise specified in this policy, Councillors must provide all claims for reimbursement within 28 days of an expense being incurred. Claims made after this time will not be approved nor reimbursed.

12 DISPUTES

12.1 Where an individual Councillor disputes the decision on an expenses claim, or the provision of facilities, the following process will apply:

- The Councillor must notify the Chief Executive Officer, in writing, of the details of the claim or request for facilities.
- The Chief Executive Officer will investigate the issue and inform the Councillor of the decision, in writing, within seven days of the request being received.
- Should the Councillor not accept the Chief Executive Officer's decision, the Chief Executive Officer will submit a report to Council outlining the reasons for denying the claim or request.

FOR EXHIBITION

ORANGE CITY COUNCIL

STRATEGIC POLICY – ST03

13 RETURN OR RETENTION OF FACILITIES

13.1 All unexpended facilities or equipment supplied under this policy are to be relinquished immediately upon a Councillor ceasing to hold office or at the cessation of their civic duties.

13.2 Should a Councillor desire to keep any equipment allocated by Council, then this policy enables the Councillor to make application to the Chief Executive Officer to purchase any such equipment. The Chief Executive Officer will determine an agreed fair market price or written down value for the item of equipment.

13.3 The prices for all equipment purchased by Councillors under Clause 13.2 will be recorded in Council's annual report.

14 PUBLICATION

14.1 This policy will be published on Council's website.

15 REPORTING

15.1 Council will report on the provision of expenses and facilities to Councillors as required in the Act and Regulations.

15.2 Detailed reports on the provision of expenses and facilities to Councillors will be reported to Council every six months and published in full on Council's website. These reports will include expenditure summarised by individual Councillor and as a total for all Councillors.

16 BREACHES

16.1 Suspected breaches of this policy are to be reported to the Chief Executive Officer.

Alleged breaches of this policy shall be dealt with by following the processes outlined for breaches of the Code of Conduct, as detailed in the Code and in the Procedures for the Administration of the Code.

FOR EXHIBITION

17 DEFINITIONS

The following definitions apply throughout this policy.

Term	Definition
Appropriate refreshments	Means food and beverages, excluding alcohol, provided by Council to support Councillors undertaking official business
Act	Means the *Local Government Act 1993* (NSW)
Clause	Unless stated otherwise, a reference to a clause is a reference to a clause of this policy
Code of Conduct	Means the Code of Conduct adopted by Council or the Model Code if none is adopted
Councillor	Means a person elected or appointed to civic office as a member of the governing body of Council who is not suspended
Incidental personal use	Means use that is infrequent and brief and use that does not breach this policy or the Code of Conduct
Long distance intrastate travel	Means travel to other parts of NSW of more than three hours duration by private vehicle
Maximum limit	Means the maximum limit for an expense or facility provided in the text

ORANGE CITY COUNCIL

STRATEGIC POLICY – ST03

Term	Definition
Official business	Means functions that the Mayor or Councillors are required or invited to attend to fulfil their legislated role and responsibilities for Council or result in a direct benefit for Council and/or for the Local Government area, and includes: • meetings of Council and committees of the whole • meetings of committees facilitated by Council • civic receptions hosted or sponsored by Council • meetings, functions, workshops and other events to which attendance by a Councillor has been requested or approved by Council
Professional development	Means a seminar, conference, training course or other development opportunity relevant to the role of a Councillor
Regulation	Means the Local Government (General) Regulation 2005 (NSW)
Year	Means the financial year, that is the 12 month period commencing on 1 July each year

FOR EXHIBITION

All policies can be reviewed or revoked by Council at any time.		
ST03 - Strategic Policy - Councillor Payment of Expenses & Provision of Facilities		
Amendments: • Minor formatting updates. • Addition of cl 6.4-6.12 – requirements for using a Council/Private Vehicle for travel. • Update of cl 10.3 – the Mayoral allowance will be reduced to cover private travel costs above 1,000km per month. • Addition of cl 10.5-10.7 – including a provision of a Corporate Credit Card to the Mayor.		
Review Due: November 2028	Version V1_26	Last Revision: June 2026
Approved By:	Minute Number:	Approval Date:

ORANGE CITY COUNCIL

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Reimbursement

REQUEST FORM

Use this form to claim reimbursement where you have paid for something that was required to perform an approved activity in the course of Council business. Please give completed form with relevant receipts to the CEO's Executive Support Office.

CLAIMANT DETAILS

Name

Contact Number | Email address

EXPENSES - INVOICES MUSH BE ATTACHED TO VERIFY ALL CLAIMS

Date of Expense	Description of Expense (including names of other persons paid for on this receipt)	Amount	Job Number
		$	
		$	
		$	
		$	
		$	

DECLARATION

☐ I acknowlege that I have read the instructions relating to reimbursements and that these costs were incurred by me in line with Orange City Council Policies and I have attached the required supporting documents

☐ I acknowledge the reimbursement will be made with my monthly Councillors allowance

Date	Name:	Signature:

AUTHORISED BY CEO

Date	Name:	Signature:

AUTHORISED BY MAYOR

Date	Name:	Signature:

REIMBURSEMENT REQUEST FORM | Updated November 14, 2024 page 1 of 1

ORANGE CITY COUNCIL

Strategic Policy – ST20

Community Engagement

FOR EXHIBITION

PO Box 35, Orange
NSW 2800 Australia

135 Byng Street, Orange
NSW 2800 Australia

P: +61 2 6393 8000
F: +61 2 6393 8199

council@orange.nsw.gov.au
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ORANGE CITY COUNCIL

STRATEGIC POLICY – ST20

1 PURPOSE

1.1 This policy establishes a consistent and transparent approach to community engagement across Orange City Council.

1.2 It ensures compliance with relevant legislation and the Integrated Planning & Reporting guidelines for NSW local government, which require Councils to outline how they will engage with their communities.

1.3 The policy is grounded in the internationally recognised levels of public participation — Inform, Consult, Involve, Collaborate, and Empower — and works in tandem with Council's Operational Community Engagement Procedures.

2 APPLICABILITY

2.1 This policy applies to Councillors, the CEO, staff, volunteers, and contractors involved in community engagement activities that inform Council decision making.

3 OBJECTIVES

3.1 To affirm Council's commitment to meaningful engagement that informs decision making.

3.2 To provide a clear framework for designing, planning, and managing engagement activities.

3.3 To embed community engagement as a core practice across Council operations.

3.4 To provide direction and ensure the community, Councillors and staff are informed of decisions, policies, issues, events and programs of Council

4 POLICY STATEMENT

4.1 Orange City Council is committed to meaningful, inclusive, and transparent engagement that strengthens relationships, builds community capacity, and contributes to informed decision making.

4.2 Council's engagement practices will align with international best practice, including the Engagement Institute's Core Values (formerly International Association for Public Participation/IAP2), and reflect the social justice principles of access, equity, participation, and rights. Engagement will also be guided by Council's adopted principles and values.

4.3 To support this commitment, Council will:

- Ensure staff are equipped with the skills and resources to plan, design, and deliver effective engagement
- Promote a culture where engagement is embedded in everyday decision making
- Recognise the complementary roles of Councillors and staff in engaging with the community, and ensure both groups understand and apply the principles outlined in this policy.

5 PRINCIPLES OF ENGAGEMENT

5.1 Council's engagement principles are aligned with the Community Participation Plan and shaped by our Guiding Principles. They represent our promise to the community:

- The community has a right to be informed about planning matters that affect it
- Information will be timely, accessible, and communicated in plain language
- Engagement will be early, representative, ongoing, and tailored to the significance of the issue.
- Decision making will be open and transparent, with clear reasoning shared.

FOR EXHIBITION

ORANGE CITY COUNCIL

STRATEGIC POLICY – ST20

6 ENGAGEMENT FRAMEWORK

6.1 Council's framework is based on the IAP2 Australasia Community Engagement Model, which outlines levels of influence and participation. This model recognises that engagement is not a one-way process and helps identify appropriate roles for Council and the community.

IAP2 Spectrum of Public Participation

IAP2's Spectrum of Public Participation was designed to assist with the selection of the level of participation that defines the public's role in any public participation process. The Spectrum is used internationally, and it is found in public participation plans around the world.

INCREASING IMPACT ON THE DECISION

	INFORM	CONSULT	INVOLVE	COLLABORATE	EMPOWER
PUBLIC PARTICIPATION GOAL	To provide the public with balanced and objective information to assist them in understanding the problem, alternatives, opportunities and/or solutions.	To obtain public feedback on analysis, alternatives and/or decisions.	To work directly with the public throughout the process to ensure that public concerns and aspirations are consistently understood and considered.	To partner with the public in each aspect of the decision including the development of alternatives and the identification of the preferred solution.	To place final decision making in the hands of the public.
PROMISE TO THE PUBLIC	We will keep you informed.	We will keep you informed, listen to and acknowledge concerns and aspirations, and provide feedback on how public input influenced the decision.	We will work with you to ensure that your concerns and aspirations are directly reflected in the alternatives developed and provide feedback on how public input influenced the decision.	We will look to you for advice and innovation in formulating solutions and incorporate your advice and recommendations into the decisions to the maximum extent possible.	We will implement what you decide.

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Figure 1: IAP2 Spectrum of Public Participation Council will use this spectrum to determine the appropriate level of influence and select suitable tools and channels for engagement. This ensures clarity about what the community can influence — and what it cannot — across the spectrum from Inform to Empower.

ORANGE CITY COUNCIL

STRATEGIC POLICY – ST20

7 EXAMPLES OF WHEN ENGAGEMENT WILL OCCUR

7.1 **Operational or low-impact services -**

- **Examples:** Street tree pruning, temporary road closure
- **Tools**: Project updates via Councils social media channels, letter mailouts, emails, phone calls
- **Purpose**: To inform residents of routine works or services with minimal disruption or decision-making input

7.2 **Projects affecting specific residents or neighbourhoods -**

- ***Examples***: water main renewal, new footpath installation
- ***Tools***: Targeted emails or phone calls, project website page, letter mailouts, focus group meetings
- ***Purpose***: To consult and involve directly affected stakeholders, offering clear channels for feedback and clarification

7.3 **Projects affecting multiple streets or precincts -**

- ***Examples:*** road upgrade/resurfacing, street revitalisation, construction of significant infrastructure
- ***Tools:*** Community meetings, surveys, or facilitated workshops
- ***Purpose:*** To gather diverse perspectives and co-design solutions where broader community input is valuable

7.4 **Strategic or city-wide initiatives -**

- ***Examples:*** water restrictions, Community Strategic Plan (CSP), waste delivery services
- ***Tools:*** Pop-up engagement, online survey platforms, forums, and stakeholder roundtables
- ***Purpose:*** To collaborate with a wide cross-section of the community on high-impact or long-term planning decisions

7.5 **Engagement with underrepresented or priority groups -**

- ***Examples:*** Disability Inclusion Action Plan (DIAP), Reconciliation Action Plan
- ***Tools:*** Culturally appropriate engagement sessions, translated materials, youth advisory groups, and accessible digital tools
- ***Purpose:*** To ensure inclusive participation and uphold equity and access principles

7.6 These examples are not exhaustive. Council recognises that no two engagement strategies or projects are identical. Each presents unique challenges and opportunities, requiring a flexible and responsive approach tailored to the specific context, timing, and needs of the initiative.

8 RELATED DOCUMENTS

- Strategic Policy ST01 - Code of Conduct
- Community Engagement Strategy
- Local Government Act 1993
- Local Government (General) Regulation 2021
- NSW Office of Local Government - Integrated Planning & Reporting Guidelines.
- IAP2's Spectrum of Public Participation.

FOR EXHIBITION

ORANGE CITY COUNCIL

STRATEGIC POLICY – ST20

All policies can be reviewed or revoked by Council, at any time.		
ST20 Strategic Policy – Community Engagement		
Amendments • Policy rewritten: ○ to reflect Community Engagement Strategy ○ to include situations covered by previous resolutions of Council ○ to include examples of Engagement • Formatting updates		
Review Due: November 2028	Version V1_26	Last Revision: May 2026
Approved By:	Minute Number:	Approval Date:

FOR EXHIBITION

5.10 Adoption - Integrated Planning and Reporting - Operational Plan & Resourcing Strategy 2026-2027 including Long Term Financial Plan, Budget, Fees & Charges, Workforce Management Strategy & Asset Management Strategy, Adoption of Strategic Policies ST27 Statement of Revenue & ST28 Asset Management

RECORD NUMBER: 2026/1004
AUTHOR: Scott Maunder, Chief Executive Officer

EXECUTIVE SUMMARY

At the Council Meeting held on 5 May 2026, Council resolved:

5.4 DRAFT INTEGRATED PLANNING AND REPORTING - DELIVERY PROGRAM 2025-2029, OPERATIONAL PLAN AND RESOURCING STRATEGY 2026-2027 INCLUDING LONG TERM FINANCIAL PLAN, BUDGET, FEES & CHARGES, WORKFORCE MANAGEMENT STRATEGY AND ASSET MANAGEMENT STRATEGY

TRIM REFERENCE: 2026/547

RESOLVED - 26/226 ***Cr J Whitton/Cr G Power***

That Council resolves to place on public exhibition for a minimum of 28 days the following documents:

1. *Draft Operational Plan 2026/2027 including Delivery Program 2025-2029*
2. *Draft Asset Management Strategy 2026/2027 (2027-2046)*
3. *Draft Long Term Financial Plan 2026/2027 (2027-2036)*
4. *Draft Workforce Management Strategy 2026/2027 (2027-2030)*
5. *Draft Budget 2026/2027*
6. *Draft Fees and Charges 2026/2027*
7. *Draft Strategic Policy ST27 - Statement of Revenue*
8. *Draft Strategic Policy ST28 - Asset Management.*

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman, Cr J Whitton
Against: Nil
Absent: Nil

The draft documents were placed on public exhibition during which three submissions were received.

The Delivery Program 2025–2029 and the Operational Plan 2026/2027 show the wide range of services Orange City Council provides to the community

These plans cover everything from everyday activities like planting trees through to major, long term projects that will benefit the city for decades.

The Operational Plan for 2026/2027 delivers a responsible budget. It continues major projects, completes some already underway, and maintains current service levels.

Around these plans is a framework to make sure we can meet the needs and ambitions of the community.

This includes:

- The Community Strategic Plan is our shared vision for the future. It sets the direction for the decade ahead, guiding how Council, the community and other levels of government can work together to make it a reality

- The Workforce Management Strategy to make sure we have the right people in the right jobs in the right numbers to get the work done
- The Long-Term Financial Plan which projects and quantifies the cost of Council's services, investments and capital programs for the next ten years.
- The Asset Management Strategy which is reviewed annually and guides how Council maintains and renews infrastructure to support service delivery
- The Annual budget which provides a breakdown of Council Finances.

Council is operating in a difficult financial environment. Inflation rising construction costs, a growing city that needs more services, and ageing infrastructure all add pressure. Even so, new and important infrastructure is still needed to support Orange's growth

Major projects include:

- Orange Regional Sporting Precinct
- Orange Regional Conservatorium and Planetarium
- Road construction
- Footpath construction
- East Orange stormwater harvesting

These projects will serve the city for decades to come. At the same time, Council staff continue to deliver everyday services such as childcare, parks and sports fields, the Civic Theatre, Regional Gallery, Library and Museum, community events, waste services and water supply.

Balancing funding, good financial management, community needs and being ambitious about what Orange might look like in the next 20 years is challenging. The 2026/2027 plan achieves that balance.

A small number of changes to the Budget are outlined for consideration of the Council.

It is recommended that The Integrated Planning & Reporting suite be adopted including those changes outlined in this report.

LINK TO DELIVERY/OPERATIONAL PLAN
The recommendation in this report relates to the Delivery/Operational Plan strategy "15.1 Provide representative, responsible and accountable community governance".

FINANCIAL IMPLICATIONS
The proposed Operational Plan identifies the operational and subsequent budgetary impacts arising in the delivery of the levels of service proposed. The financial implications of this investment are significant. The finance team with the Chief Executive Officer and Executive Leadership Team have modelled the proposed program of works so Council can continue its operational programmes whilst at the same time committing significant capital funds.

POLICY AND GOVERNANCE IMPLICATIONS

The Local Government Act 1993 requires Council to exhibit the documents for a minimum of 28 days. The documents were exhibited from 6 May 2026 to 2 June 2026.

RECOMMENDATION

1 That Council determines each item 2-8 separately.

2 That the 2026/2027 budget include the following items:

Item	Description	Amount A$'000	Type
A	Removal of Service Fees received duplication.	1,650	General Fund Operational Adjustment
B	Adjustment to IT Services: Software and license agreements within IT Services.	1,263	General Fund Operational Adjustment
C	Correction of contribution from Central West Libraries for new library.	588	General Fund Operational Adjustment
D	Wage increase: Wage increase for employees revised from 3.5% to 4%, resulting in an additional expense.	245	General Fund Operational Adjustment
E	Recognition of Profit on Sale for planned sale of property in FY27.	(700)	General Fund Operational Adjustment
F	Development Assessment and Compliance: Reviewed income estimates.	(250)	General Fund Operational Adjustment
G	Tourism Development: Operational grant income of $54K identified, together with a $474K reduction in business projects expenditure.	(483)	General Fund Operational Adjustment
H	Airport Operation: Reviewed income estimates.	(651)	General Fund Operational Adjustment
I	Pool administration: Reviewed income estimates.	(659)	General Fund Operational Adjustment
J	Net Adjustments: Multiple smaller errors identified during reviewing process.	(20)	General Fund Operational Adjustment
K	Water Admin Management and Reticulation: reduced expenditure in feasibility study costs, maintenance, water services and water metering replacement costs.	(770)	Water Fund Operational Adjustments
L	Water Treatment: Reduction in telemetry license costs and other operational costs.	(349)	Water Fund Operational Adjustments
M	Water Storage Dams: Increase to water storage dam projects, including dam surveillance and specialist reporting costs.	222	Water Fund Operational Adjustments
N	Wage increase: Wage increase for employees revised from 3.5% to 4%, resulting in an additional expense.	21	Water Fund Operational Adjustments

O	Sewage Treatment: Sewage Treatment Plant capacity review.	300	Sewer Fund Operational Adjustments
P	Sewage Reticulation: Equipment purchases and additional costs including CCTV inspections.	57	Sewer Fund Operational Adjustments
Q	Wage increase: Wage increase for employees revised from 3.5% to 4%, resulting in an additional expense	13	Sewer Fund Operational Adjustments
R	Synthetic grass replacement for four wickets at Carl Sharpe Cricket Centre.	40	General Fund - Capital Adjustments
S	Expenditure on Library office equipment no longer required.	(40)	General Fund - Capital Adjustments
T	Building Maintenance: Additional Asset Renewal for building capital works.	300	General Fund - Capital Adjustments
U	Shiralee Water Supply Augmentation – not required in FY27.	(500)	Water Fund - Capital Adjustments
V	Line Sludge Lagoon works – not required in FY27.	(275)	Sewer Fund - Capital Adjustments
W	Flow gauges/modelling – not required in FY27.	(15)	Sewer Fund - Capital Adjustments

3 That Council include the Renovation of the Redmond Place Air Hangar to be suitable to house an indoor playground at a cost of $950,000 into the approved budget.

4 That the following expenditure for the period 1 July 2026 to 30 June 2027 be adopted in accordance with the requirements of Clause 211 (2) of the Local Government (General) Regulation 2021:

2026/2027	General Fund	Water Fund	Sewer Fund	All Funds
Operational Expenditure	107,721,348	20,391,316	14,878,674	142,991,338
Capital Expenditure	36,009,989	26,081,827	15,999,135	78,090,951
TOTAL	**143,731,337**	**46,473,143**	**30,877,809**	**221,082,289**

5 To adopt the Schedule of Fees and Charges as listed in the exhibited draft Delivery/Operational Plan for the period 1 July 2026 to 30 June 2027, provided that such changes may be varied by any alteration to the Local Government Act 1993 or Local Government (General) Regulation 2021 as directed by the NSW Government and subject to Council having the right to vary fees charged during the year subject to the required exhibition processes being observed. The fees and charges for the Companion Animals Act are yet to be published and circulated by the NSW Government. These fees and charges will be amended and adopted as soon as they are received from the NSW Government.

6 In accordance with Sections 534, 535, 537 and 538 of the Local Government Act 1993, to adopt the following structure for rating purposes for the period 1 July 2026 to 30 June 2027, and make the ad valorem rate in the dollar and base amount as detailed in the table below, noting that land value to be used is based on the valuation date of 1 July 2024 and

supplementary information provided since that date, for the rateable land in the Orange Local Government Area, as follows:

Ordinary Rates	No. of assessments	Value of assessments $M	Ad Valorem Amount	Base Amount	Base Amount % of Total	Estimated Yield $
Residential	17,351	5,476	0.002939	868.43	48.36%	$31,161,423
Residential – Rural Residential	499	481	0.001522	868.43	37.18%	$1,165,666
Residential – Clifton Grove	232	146	0.002418	868.43	36.33%	$554,525
Residential – Ammerdown	44	38	0.002350	868.43	29.86%	$127,979
Residential – Village	196	54	0.001887	515.44	49.60%	$203,694
Farmland	381	651	0.000825	868.43	38.14%	$867,571
Business	1,450	1,018	0.008788	868.43	12.34%	$10,202,545
Business – Village	18	5	0.001842	474.23	49.11%	$17,380
Special Rates						
Orange Central Business Area	323	233	0.003697	N/A	N/A	$861,611
					TOTAL	**$45,162,394**

7 To adopt the:
- **a. Operational Plan 2026/2027**
- **b. Resourcing Strategy 2026/2027 incorporating the:**
  - **Long-Term Financial Plan (2026-2036)**
  - **Workforce Management Strategy (2026-2030)**
  - **Asset Management and Strategy (2026-2046)**
- **c. Strategic Policy ST27 - Statement of Revenue**
- **d. Strategic Policy ST28 - Asset Management**

8 That the Councillor allowance be set at $28,890 and the Mayoral Allowance be set at $71,350 for 2026/2027, being the maximum allowance for Regional Centre Councils as determined by the Local Government Remuneration Tribunal on 26 April 2026.

FURTHER CONSIDERATIONS

The recommendation of this report has been assessed against Council's other key risk categories, and the following comments are provided:

Service/Project Delivery	The Delivery Program and Operational Plan identify levels of service for the range of Council's operations. These levels of service are also identified as part of the Asset Management and Workforce Management planning documents. The Operational Plan identifies

	the key services Council will deliver over the term of the Plan, and half yearly performance indicators will provide a measure of Council's performance in achieving these objectives in 2026/2027.
Financial	The proposed Operational Plan identifies the operational and subsequent budgetary impacts arising in the delivery of the levels of service proposed. The financial implications of this investment are significant. The finance team with the Chief Executive Officer and Executive Leadership Team have modelled the proposed program of works so Council can continue its operational programmes whilst at the same time committing significant capital funds.
Reputation/Political	Council considers the impacts of decisions on the Community and works with other Government Entities to ensure engagements with the community are respectful, impactful and the input of the community is valued and considered through all processes.
Environment	Council's IP&R Suite includes considerations of Environmental Strategies, and the Delivery Program & Operational Plan outlined actions to be taken to ensure sustainable growth, land use and considerations for the natural environment.
Compliance	Council has publicly exhibited the IP&R Suite for the required period and provided Council with any submissions received during this period for consideration.
People & WHS	Council's Workforce Management Strategy contains the plans for the staff, skills and capabilities needed for the future to allow for the delivery of Council's Services, programs and projects as outlined in the Delivery Program and Operational Plan.
Information Technology/ Cyber Security	Council's Delivery Program & Operational Plan has considered actions to ensure the adequate management of Council's Information Technology and Cyber Security.

SUPPORTING INFORMATION

Delivery Program (four years)
The Delivery Program turns the strategic goals found in the Community Strategic Plan into *actions.* It is the point where a Council makes a commitment to the Community Strategic Plan, and act upon those issues that are within its area of responsibility.

The Delivery Program is the key 'go to' document for the Councillors. It identifies all the key activities the Council has committed to undertake over its four-year term All plans, projects, activities, and funding allocations of the council *must* be directly linked to the Delivery Program.

Operational Plan (one year)
The Operational Plan details specific individual projects and activities that will be undertaken in the next year to achieve the commitments made in the Delivery Program. The Operational Plan includes the Council's detailed annual budget, along with the Council's Statement of Revenue Policy, which includes the proposed rates, fees and charges for that financial year.

2026/2027 Operating Position

The Operational Plan proposes a consolidated operating surplus (before capital) of $2.1M for 2026/2027 financial year.

The distribution across the funds is as follows with the table also showing the draft operating positions in the subsequent three years. The four consecutive deficit projections in red show the work that will need to be done to either gain increased grant funding and savings or reduce service levels. It should also be noted these figures assume continued capped rates.

Fund	2026/2027 Proposed	2027/2028 Proposed	2028/2029 Proposed	2029/2030 Proposed
General	(3,493,603)	(3,953,370)	(4,555,550)	(5,442,670)
Water	2,562,684	1,810,991	2,112,933	2,370,919
Sewer	3,056,006	3,674,050	3,919,413	4,170,058
Total (All Funds)	**2,125,087**	**1,531,671**	**1,476,796**	**1,098,307**

2026/2027 Capital Budget

The capital budget proposes to deliver a combined total of projects of $78m in the 2026/2027 financial year including principal repayments on capital loans. Over the next four years a total capital spend of $261m is proposed. This expenditure is distributed across the funds and the expenditure levels over the subsequent three years are also shown:

Fund	2026/2027 Proposed	2027/2028 Proposed	2028/2029 Proposed	2029/2030 Proposed
General	36,009,989	28,260,763	36,828,887	27,946,382
Water	26,081,827	13,101,321	21,153,650	16,764,290
Sewer	15,999,135	5,762,779	24,799,826	8,564,891
Total (All Funds)	**78,090,951**	**47,124,863**	**82,782,363**	**53,275,563**

Local Government Remuneration Tribunal 2026/2027

The Local Government Remuneration Tribunal has determined an increase of 3.7% to Mayoral and Councillor fees for the 2026/2027 financial year, with effect from 1 July 2026.

Orange City Council remains categorised as a Non-Metropolitan Regional Centre and this categorisation is un-changed for 2026/2027.

Councillor/Member Annual Fee ($) effective 1 July 2026

Category	Minimum	Maximum
Major Regional City	21,900	38,050
Major Strategic Area	21,900	38,050
Regional Strategic Area	21,900	36,110
Regional Centre	16,420	28,890
Regional Rural	10,920	24,080
Rural Large	10,920	19,590
Rural	10,920	14,450

Mayor/Chairperson Additional Fee* ($) effective 1 July 2026

Category	Minimum	Maximum
Major Regional City	46,500	118,530
Major Strategic Area	46,500	118,530
Regional Strategic Area	46,500	105,220
Regional Centre	34,160	71,350
Regional Rural	23,250	52,560
Rural Large	17,440	42,030
Rural	11,620	31,510

The budget for 2026/2027 has made provision for Mayoral allowance of $71,350 and Councillors remuneration of $28,890.

The Councillor and Mayoral remuneration for 2025/2026 was adopted at the maximum being $27,860 for Councillors and $68,800 for the Mayor.

A copy of the current determination can be read at:
https://www.remtribunals.nsw.gov.au/local-government/current-lgrt-determinations

Public Exhibition
The draft Operational Plan, Long Term Financial Plan, Workforce Management Plan, Asset Management Plan, Budget, Fees and Charges and the Strategic Policies - Asset Management and Statement of Revenue, were placed on public exhibition from 6 May to 2 June 2026.

The 2026/2027 budget online community consultation was hosted on the YourSay Orange site. The budget site was promoted through traditional media and through Council's own social channels.

As part of the exhibition period for the budget a dedicated Orange Your Say page was operating for the 28-day exhibition period.

From the Your Say page, there were 559 visitors to the site of which 472 were aware participants, 253 were informed participants and 10 were engaged participants as the contributed to the site.

Of the informed participants, 96 viewed a photo, 114 downloaded a document and 173 visited multiple pages.

The following is a snapshot of matters raised by the engaged participants:

- General comments regarding the rate increase. Unhappy community members referring to the current cost of living and viewing another rate increase as a "tough pill to swallow"
- Two comments on specific areas of the city needing proper attention (e.g. Gosling Creek is not maintained, Tanderra Park is an eyesore, issues around Glenroi and East Orange)
- Frustrated comments around Council's priorities being incorrect – spending money on major infrastructure projects rather than fixing roads or having a greater focus on economic diversification beyond tourism
- "Concerning to hear Council speak about aiming for a surplus while residents are struggling financially".

In addition to the YourSay engagement, Council received written submissions relating to:

Submission	Management Response
• Request for more seating on shared pathways.	Council has a budget for park seating. Will speak with the resident about their specific area of concern.
• Request for pedestrian refuges on busy shared pathway road crossings.	Crossing points are discussed in the Active Transport Plan revision. Likely to go on exhibition in late June.
• Increased shade tree plantings along shared	Council will continue to plant trees along shared path network where appropriate.

Submission	Management Response
pathways.	
• Upgrade of shared pathways in outlying villages.	Routes to outlying villages are considered recreational routes and can be reviewed during the year on a case by case basis.
• More detail on tree variety and replacement v's new tree plantings.	Refer to Greening Orange – Our Urban Forest Strategy and Street Tree Master Plan for planting locations, species and how the community can be involved. The 450 trees is a combination of replacement trees and new trees.
• More action detail in Emission Reduction Plan.	Detail is available in the Council Sustainability Plan, we will contact the contributor directly to discuss.
• Funding for community tree planting activities.	Community Tree Planting activities are included in the budget.
• Public education on purified recycled water.	The Purified Recycled Water Demonstration Plant and Learning Centre Preliminary Business case is currently being developed. This business case will address how to implement stakeholder engagement and education in the Orange Community.
• Transparency on East Orange Harvesting Wetland project.	Design and operation documents are all public documents. Compliance reports in line with the Operational Environmental Management Plan for the Orange Raw Water supply system will also be made public as they are produced.
• New or upgraded public toilet at Lucknow.	Feedback noted. Consideration will be given to this project when pending the approval of additional building renewal funds in this paper.
• Pedestrian crossing at the southern end Anson St outside School.	Provision of a pedestrian crossing in Anson St outside James Sheahan, will be discussed with the school in an effort to understand the specific needs and find a workable solution, which would go through the traffic forum.
• Contribution to bus shelter at school which is used by multiple schools as an interchange.	Discussions will be had with the schools and the bus companies to establish the need and the appropriate funding source. If Council contribution is appropriate, it can be brought to a future budget quarterly revision.

Integrated Planning and Reporting Suite amendments:
While on exhibition - the IP&R documents have been amended to reflect the following changes:

Document	Summary of Amendments
Operational Plan 2026/2027	Change of Directorate name from Technical Services to Infrastructure
Operational Plan 2026/2027	Change of Management Unit Directorate: City Presentation from Community Recreation and Cultural Services to Infrastructure
Operational Plan 2026/2027	Change of Management Unit Directorate: Engineering from Infrastructure to Development.

Document	Summary of Amendments
Operational Plan 2026/2027	Small capitalisation and spelling amendments.
Workforce Management Strategy 2026-2030	Workforce profile page; update of % on page due to incorrect initial information; Extension of acronym CWJO and update to LGBTQIA+
Fees & Charges 2026/2027	Schedule 4: Environmental Planning and Assessment Regulation Fee. Amended after recent statutory update released
Fees & Charges 2026/2027	Page 6; Certificate Section 603 and Page 7: Section 566(3) amended after recent statutory update released
Fees & Charges 2026/2027	Font size increased throughout document
Fees & Charges 2026-2027	Companion Animal fees will be amended when updates are released at the end of June.
Long Term Financial Plan 2026-2036	Update to pages 10-11 graph and pie graph, page 14-16,18,19,22-24,26,28, 30,32,34; actuals updated from 31 March to 31 May 2026; updates to reflect the changes listed in item 2 of this report.
Budget 2026/2027	Pages 5-9,15,18-27, Update of actuals from 31 March to 31 May 2026; pie graph updated to reflect the changes listed in item 2 of this report. Removal of pages “Budget as per the CSP”.

ATTACHMENTS

1 YourSay - IP&R Engagement Report (redacted), D26/71070⇩
2 YourSay - Budget Report (redacted), D26/71066⇩
3 Submissions (redacted), D26/71064⇩
4 FOR ADOPTION - Annual Budget 2026/2027, D26/72502⇩
5 FOR ADOPTION - Fees & Charges 2026/2027, D26/71513⇩
6 FOR ADOPTION - Operational Plan 2026/2027, D26/71738⇩
7 FOR ADOPTION - Long Term Financial Plan 2026-2036, D26/72441⇩
8 FOR ADOPTION - Workforce Management Strategy 2026-2030, D26/71737⇩
9 FOR ADOPTION - Asset Management Strategy 2026-2046, D26/71740⇩
10 FOR ADOPTION - Strategic Policy - ST27 - Statement of Revenue, D26/72252⇩
11 FOR ADOPTION - Strategic Policy - ST28 - Asset Management, D26/72253⇩

Project Report

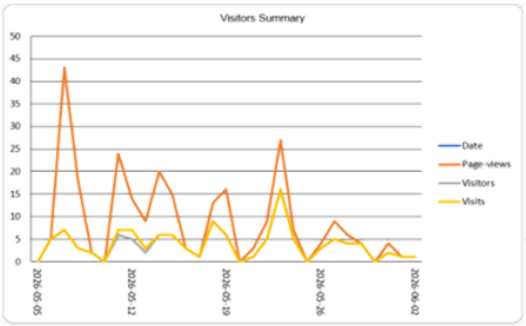
06 May 2026 - 02 June 2026

Your Say Orange

Integrated Planning and Reporting (IP&R) documents 2026

GRANICUS

Visitors Summary



Highlights

TOTAL VISITS	MAX VISITORS PER DAY	NEW REGISTRATIONS
112	16	0

ENGAGED VISITORS	INFORMED VISITORS	AWARE VISITORS
0	25	81

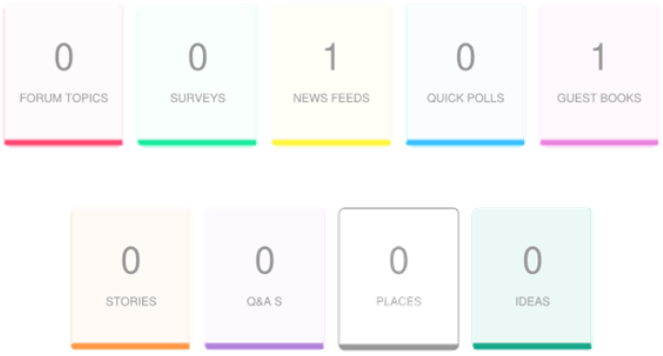
Aware Participants	81
Aware Actions Performed	Participants
Visited a Project or Tool Page	81

Informed Participants	25
Informed Actions Performed	Participants
Viewed a video	0
Viewed a photo	0
Downloaded a document	23
Visited the Key Dates page	0
Visited an FAQ list Page	0
Visited Instagram Page	0
Visited Multiple Project Pages	23
Contributed to a tool (engaged)	0

Engaged Participants	0		
Engaged Actions Performed	Registered	Unverified	Anonymous
Contributed on Forums	0	0	0
Participated in Surveys	0	0	0
Contributed to Newsfeeds	0	0	0
Participated in Quick Polls	0	0	0
Posted on Guestbooks	0	0	0
Contributed to Stories	0	0	0
Asked Questions	0	0	0
Placed Pins on Places	0	0	0
Contributed to Ideas	0	0	0

Your Say Orange : Summary Report for **06 May 2026** to **02 June 2026**

ENGAGEMENT TOOLS SUMMARY



Tool Type	Engagement Tool Name	Tool Status	Visitors	Contributors		
				Registered	Unverified	Anonymous
Newsfeed	Integrated Planning and Reporting documents on exhibition	Archived	3	0	0	0
Guest Book	Leave a comment	Archived	1	0	0	0

Your Say Orange : Summary Report for **06 May 2026** to **02 June 2026**

INFORMATION WIDGET SUMMARY

8	0	0	0	0
DOCUMENTS	PHOTOS	VIDEOS	FAQS	KEY DATES

Widget Type	Engagement Tool Name	Visitors	Views/Downloads
Document	FOR EXHIBITION Fees and Charges 2026-27	13	24
Document	FOR EXHIBITION Annual Budget 2026-27	7	8
Document	FOR EXHIBITION Operational Plan 2026-27 including Delivery Program ...	7	11
Document	FOR EXHIBITION Long Term Financial Plan 2026-27 (2027-46)	5	5
Document	FOR EXHIBITION Workforce Management Strategy 2026-27 (2027-30)	3	3
Document	FOR EXHIBITION Strategic Policy ST27 - Statement of Revenue	2	2
Document	FOR EXHIBITION Asset Management Strategy 2026-27 (2027-46)	2	2
Document	deleted document from	1	1
Document	FOR EXHIBITION Strategic Policy ST28 - Asset Management	1	1

Project Report

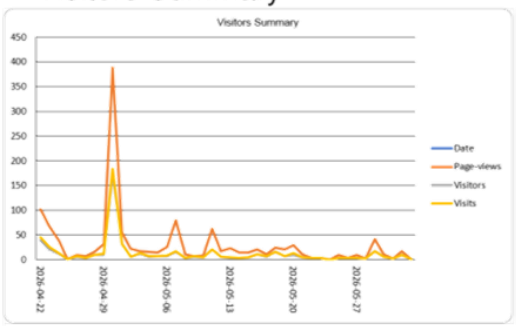
22 April 2026 - 02 June 2026

Your Say Orange

Budget 2026

GRANICUS

Visitors Summary



Highlights

TOTAL VISITS	MAX VISITORS PER DAY
559	176

NEW REGISTRATIONS
3

ENGAGED VISITORS	INFORMED VISITORS	AWARE VISITORS
10	253	472

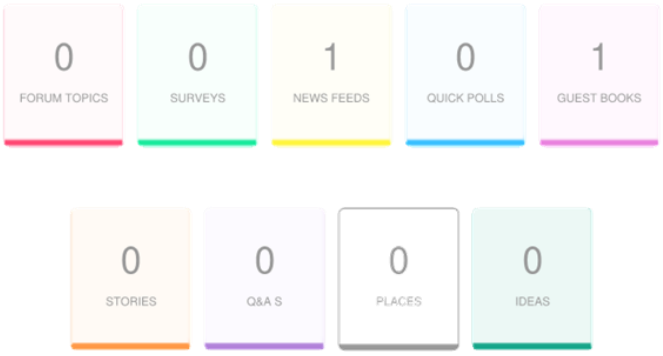
Aware Participants	472
Aware Actions Performed	Participants
Visited a Project or Tool Page	472

Informed Participants	253
Informed Actions Performed	Participants
Viewed a video	0
Viewed a photo	96
Downloaded a document	114
Visited the Key Dates page	0
Visited an FAQ list Page	0
Visited Instagram Page	0
Visited Multiple Project Pages	173
Contributed to a tool (engaged)	10

Engaged Participants	10		
Engaged Actions Performed	Registered	Unverified	Anonymous
Contributed on Forums	0	0	0
Participated in Surveys	0	0	0
Contributed to Newsfeeds	0	0	0
Participated in Quick Polls	0	0	0
Posted on Guestbooks	4	6	0
Contributed to Stories	0	0	0
Asked Questions	0	0	0
Placed Pins on Places	0	0	0
Contributed to Ideas	0	0	0

Your Say Orange : Summary Report for **22 April 2026** to **02 June 2026**

ENGAGEMENT TOOLS SUMMARY



Tool Type	Engagement Tool Name	Tool Status	Visitors	Contributors		
				Registered	Unverified	Anonymous
Newsfeed	Responsible budget with focus on generational projects an...	Archived	17	0	0	0
Guest Book	Leave a comment about the budget	Archived	55	4	6	0

Your Say Orange : Summary Report for **22 April 2026** to **02 June 2026**

INFORMATION WIDGET SUMMARY

1	1	0	0	0
DOCUMENTS	PHOTOS	VIDEOS	FAQS	KEY DATES

Widget Type	Engagement Tool Name	Visitors	Views/Downloads
Document	Draft Budget 2026-27.pdf	114	143
Document	deleted document from	1	1
Photo	Budget at-a-glance	96	98

Your Say Orange : Summary Report for **22 April 2026** to **02 June 2026**

GUEST BOOK

Leave a comment about the budget

Visitors 55	Contributors 10	CONTRIBUTIONS 10

30 April 26

AGREES 0 DISAGREES 0 REPLIES 0

Another rate hike is ridiculous, we already pay the highest rates in NSW , our roads are terri ble and they never get fixed properly. We are not getting thing new with the new rates. Coun cil really needs to rethink this increase.

30 April 26

AGREES 0 DISAGREES 0 REPLIES 0

I can't believe roads are 5th on the list! Please explain why? Also if my car was to be damag ed because of the potholes can I have the council pay for the damages?
I think the sporting arena should be last on the list. There are many sporting grounds in Ora nge.

30 April 26

AGREES 0 DISAGREES 0 REPLIES 0

They can't keep increasing rates without giving us decent services to begin with. My rates a re already over $3000 a year it's just becoming a joke people are struggling to afford to live as it is at the moment.

30 April 26

AGREES 0 DISAGREES 0 REPLIES 0

Increasing rates whilst aiming for a surplus with rate payers money is a bit hard to swallow at the moment. Especially given the state of the roads. Stating that council has issues due t o aging infrastructure is a cop out as it is known that infrastructure declines over time, it can hardly be a surprise. It's also not clear if the 4% spent on development and construction app rovals is from rates, that should be 100% cost recovered from the applicants not the rate pa yers who are not developing.

30 April 26

AGREES 0 DISAGREES 0 REPLIES 0

With projects failing, and arguments over outdated dog racing funding and introduction to O range despite backlash in animal cruelty, we are not seeing the money in our main areas. T anderra Park is an eyesore, ponds can be maintained cheaply, the incident with the birds at Cook Park is condemnable. Gosling Creek is not maintained. Botanic gardens care is mini mal as well. The issues around Glenroi and East Orange being left in the dust again, and ag ain, an abandoned endeavour. There are smaller, sustainable, revamping ideas that show hi gh impact, that is not currently being shown with each increase. The basics need to be care d for. Appealing to local citizens will positively influence the tourism youre trying to entice.

GUEST BOOK

Leave a comment about the budget

01 May 26

AGREES 0 DISAGREES 0 REPLIES 0

I appreciate Council's investment in community facilities, but I am concerned the budget pri oritises major assets that create long-term maintenance and operating costs without clear r evenue strategies. Projects such as the Sports Precinct and Conservatorium may deliver co mmunity value, but they also add ongoing costs for staffing, utilities, depreciation and renew als. Council should only proceed with major assets where transparent business cases show they are self-sustaining, revenue-generating, or essential to core services. Greater focus is also needed on economic diversification beyond tourism. I ask Council to prioritise whole-of -life costing, revenue generation and long-term financial sustainability.

01 May 26

AGREES 0 DISAGREES 0 REPLIES 0

Another rate hike is difficult to justify at a time when many households are already under sig nificant cost-of-living pressure. Residents in Orange already pay some of the highest rates i n NSW, yet many people feel they are not seeing meaningful improvements or value added in return. Core services and basic infrastructure should be the priority before asking ratepay ers to contribute more.

The condition of local roads remains a major concern, with many repairs feeling temporary rather than long-term solutions. Claims that ageing infrastructure is driving costs are also ha

Your Say Orange : Summary Report for **22 April 2026** to **02 June 2026**

rd to accept as a complete explanation, as infrastructure deterioration is predictable and sh ould be part of long-term planning, not a surprise used to justify increases.

It is also concerning to hear council speak about aiming for a surplus while residents are str uggling financially. Surpluses built from ratepayer funds are hard to understand when visible community priorities remain unresolved. There should be greater transparency around wher e money is going, particularly areas such as development and construction approvals, whic h many believe should be fully cost-recovered through applicant fees rather than subsidised by ordinary ratepayers.

Across the city, many public spaces and community assets appear neglected or under-maint ained. Areas such as parks, gardens, ponds, recreational spaces, and outer suburbs like Gl enroi and East Orange are often raised by residents as being overlooked. At the same time, controversial spending decisions and failed projects create the impression that money is not being directed toward the basics people rely on every day.

Before increasing rates again, council should focus on practical, visible improvements: bett er roads, cleaner and safer public spaces, consistent maintenance, and fair investment acro ss all suburbs. Looking after locals first will naturally make the city more appealing to visitor s and support tourism in a more genuine and sustainable way.

01 May 26

AGREES	DISAGREES	REPLIES
0	0	0

This will kill our small businesses and struggling homes!

01 May 26

AGREES	DISAGREES	REPLIES
0	0	0

Residence of Orange are struggling enough with price increases over numerous industries. Interest rates continue to rise and now our local council wants to hit us with a rate increase. Please help the residence of your city and allow them some grace in tough times.
A lot will need to start selling their houses if prices continue to rise and we'll see more home less on our streets.

02 May 26

AGREES	DISAGREES	REPLIES
0	0	0

Residents are already paying among the highest rates in the state, on top of out of control f uel and living costs. Council has bungled several projects using our hard earned money an d shouldn't be on residents to bear the burden, especially when are already paying such hig h rates compared to other areas!

1st June 2026

Dear

Re – **Budget Submission**

We request that you consider the following items for inclusion in Orange City Council's upcoming budget;

- **Pedestrian crossing** – we again appeal to Orange City Council for the establishment of a pedestrian crossing at the front of school allowing for a safer passage across Anson Street for our students and school community. staff and parents are increasingly concerned that students and community cannot safely cross Anson Street, particularly in the busy time periods, before and after school. We have approached Orange City Council several times requesting some type of crossing over the years and this hasn't been able to be facilitated.

- **Bus shelter** – request that Orange City Council build or assist with the building of a bus shelter for bus bay. A bus shelter would provide cover for those waiting for buses and cover for those who have just gotten off buses. bus bay is used by students from all Orange schools and members of the community as a bus interchange.

Thank you for considering the above requests. Please do not hesitate to contact

20 May 2026

Scott Maunder
Chief Executive Officer
Orange City Council

Orange City Council Budget and Operational Plan 2026-2027

Thank you for the opportunity to comment on Orange City Council's 2026-2027 Budget and Operational Plan. This submission is made on behalf of local community group, and incorporates a range of comments and input from our members.

Since 2006, as been advocating for appropriate levels of funding for environmental initiatives in and around the city of Orange. Our submission covers issues related to open space, biodiversity, climate change, active travel, water management and urban forest management. Please find our comments below.

CSP Strategy 1.1 *A liveable city that is connected through open space.*

Principal Activity: *Develop, maintain and enhance accessible and inclusive parks and open spaces to meet evolving community needs.*

Operational Activity: *Plan, deliver and maintain a network of shared pathways and green corridors that strengthen connections between open spaces, neighbourhoods and key destinations.*

Comment:

- requests that provision be made for additional seating to be placed in appropriate locations along shared pathways around Orange, to encourage and support Orange's various walking groups. Members of these groups include older residents, people with disability, and others with limited mobility. Parents walking with prams or with young children on foot would also benefit from additional seating.
- There are some shared pathways that are crossed by busy thoroughfares, such as the pathway along Ploughman's Creek crossed by Escort Way. Provision should be made for pedestrian refuges on all thoroughfares crossed by shared pathways.
- As part of our Urban Forest Strategy, shade trees should be established beside all shared pathways.

- Despite improvements, shared pathways to outlying villages such as Spring Hill via Orange Airport are still dangerous in parts and unsuitable for active travel. Cyclists and walkers using these longer routes should be able to do so easily and safely.

CSP Strategy 1.2: Improve access to shade throughout parks and open spaces.

Principal activity: 1.2.1: *Implement the Greening Orange-Urban Forest Strategy.*

Operational Activity: *Plant 450 trees per year. Budget allocation: $49,670.*

Comment:

- While we support the planting of 450 trees, more detail would be appreciated, i.e. where will they be planted, which varieties will be planted, will they be part of a community tree planting program run by Council, and will this be 450 'new' trees or will the 450 include replacements for removed trees.

CSP Strategy 7.1 *Sustainable growth and respectful planning that values the natural environment. Ensure best practice in climate change mitigation and adaption for Council and community projects.*

Principal Activity: 7.1.1: *Implement the Climate Change policy to mitigate and adapt to the effects of climate change.*

Comment:

- While is very supportive of Council implementing climate change mitigation and adaptation strategies, more detail on what is proposed for the coming financial year would be appreciated, including budget allocations for specific activities.

Operational Activity: 7.1.1.1: *Implement Council Emissions Reduction Plan. Complete two actions from the plan.*

comment:

- Again would like to see more detail including which two actions are to be completed and the funding to be allocated.

Operational Activity: 7.1.1.2: *Develop and implement Community Climate Change Management Plan to support climate change mitigation and adaption. Engage with the community on climate mitigation and adaption.*

Operational Activity 7.1.2.3: *Implement the Community Climate Change Management Plan. Implement the high priority targets identified in the Plan*

Comment:

- applauds Council on this initiative and has been involved in the consultation processes for development of the Community CAP. However, as indicated by OA 7.1.2.3, a plan should not be the end result but the first stage in an ongoing process. Implementation of high priority targets from the plan are identified in this activity, which is great, and advocates for sufficient budget allocation to ensure their successful implementation.

Operational Activity: 7.1.3.1: *Engage the local community to plant native trees, shrubs and grasses to improve biodiversity and connectivity throughout the city.*

Comment:

- has been very supportive of this activity and will continue to do so. We would suggest that extra funding be made available for the purpose of organising and coordinating more community tree planting activities.

CSP Strategy 8.1: *Identify and deliver essential water, waste and sewer infrastructure to service the community into the future.*

Principal Activity 8.1.1: *Improve Water Supply Security for Orange to cater for potential increased population growth rates.*

Operational Activity 8.1.1.1: *Undertake a preliminary Business Case for purified water subject to funding.*

comment:

- We recommend that at the appropriate time, funding be made available for public education on this important issue.

Operational Activity 8.1.1.2: *Deliver the East Orange Harvesting Wetland Project.*

Comment:

- As Council would be aware, opposed this project on environmental grounds relating to the health of downstream waterways. However, as it has now been approved, we request full transparency regarding the conditions of consent and the funding to be made available for future activity relating to those conditions of consent.

Summary Comments:

congratulates Council on the environmental initiatives and ongoing work contained in the Operational Plan. We commend Council's development of important plans and strategies including the Open Space and Recreation Strategy, Active Transport Strategy, Urban Forest Strategy and the Community Climate Action Plan. However, the ultimate success of these documents will depend on the allocation of appropriate levels of funding to implement their recommendations, and strongly advocates that such funding be included in Council's Budget for 2026-2027 and the forward estimates for future years.

Yours sincerely

Sent: Wednesday, 20 May 2026 7:02 PM
To: Orange City Council
Subject: Lucknow Public Toilet - Submission for review under the draft budget
Attachments: 20260406_095941.jpg

Council,

Please see below for justification of the need for a public toilet within the community of Lucknow

Lucknow experiences high volumes of traffic from the Mitchell Highway and is a hotspot for people throughout the week and weekends. Be that if people are visiting Larder and Home, the Skin Shop, Mens Shed, Old Wares, local pub, petrol station, or simply, truck drivers and families pulling up for a rest from their journeys. Please see the attached photo for evidence of such events.

Whilst local businesses do provide toilets for their customers, there is a significant lack of available infrastructure for the general public. The toilets at the mens shed lacks identification and signposting, making it hard to find, especially being quite far away from the primary parking/pull over areas for trucks and caravans. Additionally, the general public place additional stress on the businesses toilets, which may only cater for a single user at a time.

I have witnessed people pulling over near the Wentworth Mine near the Emu Swamp Road turnoff to relieve themselves. Pulling over in non-designated areas creates an unsafe road enviroment. For example, parking in the auxillary lane near the Beasley Road turnoff, resulting in traffic having to hault for vehicles turning up Beasley Road as they cannot use the auxillary lane.

Furthermore, people from running clubs have voiced their concerns to locals regarding the need for a public toilet. Stating that large numbers congegate to the area for leisure activities and the current infrastructure does not provide capacity or access when needed.

With increasing community events such as the farmers market held at Larder and Home, the village of Lucknow quickly turns into a sea of parked cars, filling all available parking spaces and taking up the parking lanes of the highway. The current ammentities cannot support these increases in numbers.

From the above-mentioned items, it is evident a new public toilet is required within the community of Lucknow.

INTEGRATED PLANNING AND REPORTING

Annual Budget

IP&R

ORANGE CITY COUNCIL

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FOR ADOPTION



2026_2027

Yuga Mawang

MOVING TOGETHER

This artwork embodies the deep connection between Orange City Council and the local community, highlighting the harmony essential for collaborative initiatives. At its centre, two significant landmarks—Gaanha bula – Mount Canobolas and Guriyan Gaanha bula – Lake Canobolas serve as focal points. Surrounding them are eight circles in yellow and navy, representing my core values that strengthen cultural relationships: Culture, Connection, Community, History, Storytelling, Water, Totems, and Gathering Places. Framed by blue borders that reflect the Council's logo and the outline of Orange, these areas feature symbols of the cultural connections unique to our region.

The Goanna and Platypus represent the Wiradjuri and Orange totems, and bush tucker signifies local produce.

Each border begins and ends with a symbol of a person, representing the idea that everything in the community starts and ends with people. Veins of gold and yellow speaks to the regions abundance, while ripples of green and blue signify the connections between Gaanha bula, Guriyan Gaanha bula and the community. These colours illustrate the ripple effect of Council's influence, showcasing its meaningful impact within and beyond the community.

Artwork and words by Wiradjuri Artist, Mitchell Groat.



ACKNOWLEDGEMENT OF COUNTRY

Orange City Council is situated within the traditional lands of the Wiradjuri Nation. We acknowledge the traditional custodianship of these lands, and pay our respect to the Wiradjuri people for their care and stewardship of these lands for more than 40,000 years and to the Elders of the Wiradjuri Nation, past, present and emerging.

Contents

Executive Summary	04
Financial Statement	05
Financial Sustainability	06
Income Sources	08
How Orange City Spends an Average $100	10
Major Capital Works	11
Budget as per the Community Strategic Plan	12
Operating Results by Fund	15
Cash Reserves	16
Annual Budget	17

FOR ADOPTION



Executive Summary

Orange is a prosperous and growing city with a changing demographic as people realise that Orange is a great place to visit, live and grow with all the opportunities offered by larger metropolitan centres with the added benefit of a country lifestyle. As Orange grows is it time to look ahead and build the social infrastructure the city and its next generations will need in 2027 and beyond.

Through prudent investment and planning, previous Councils have built the Council finances into a solid state. To continue for the city to grow it is considered that now is the time to consider future spend carefully for the future.

FOR ADOPTION

Financial Statement

As part of the Operational Plan a detailed breakdown of Council's finances helps to give context to the planned projects and activities in the Operational Plan. The 2026-27 budget aims to achieve the objectives and strategies set out in the Community Strategic Plan. The 2026-27 budget ensures financial sustainability with a projected operating result of $2.6m and a capital works budget of $78m.

The 2026-27 financial year is Year 2 of the 4 year Delivery Plan for 2025-29. Given changes in the economic climate including rate peg increases, steady investment interest rates balanced against inflationary and revenue pressures, Council has a decreased projected Operating Result for Year 2 of the plan. Below is the projected Operating Result for 2026-27.

Income from Continuing Operations	Revised 2025-26 Budget	Budget (2026-27)
Rates and Annual Charges	$70,895,484	$73,552,748
User Charges & Fees	$33,587,841	$37,039,369
Other Revenues	$14,073,813	$10,681,593
Operating Grants & Contributions	$15,970,061	$12,554,525
Capital Grants & Contributions	$23,448,062	$19,765,783
Interest & Investment Revenue	$11,215,691	$11,241,816
Net Gain from the Sale of Assets	$1,499,000	$1,700,000
Total Income from Continuing Operations	**$ 170,689,952**	**$ 166,535,834**
Expenses from Continuing Operations	**Revised 2025-26 Budget**	**Budget (2026-27)**
Employee Benefits & Oncosts	$54,945,152	$56,171,809
Materials & Contracts	$54,791,041	$58,720,688
Borrowing Costs	$1,678,485	$1,265,999
Depreciation & Amortisation	$28,541,808	$27,174,754
Other Expenses	$1,319,946	$1,311,714
Net Loss on Sale of Assets	-	-
Total Expenses from Continuing Operations	**$141,276,432**	**$144,644,964**
Operating Result from Continuing Operations	**$29,413,520**	**$21,890,870**
Operating Result before Capital	**$5,965,458**	**$2,125,087**

FOR ADOPTION

Financial Sustainability

Council is measured against performance measures and benchmarks set by the Office of Local Government. Long term financial plans also ensure that Council is monitoring and planning for 10 years and can maintain long term financial sustainability.

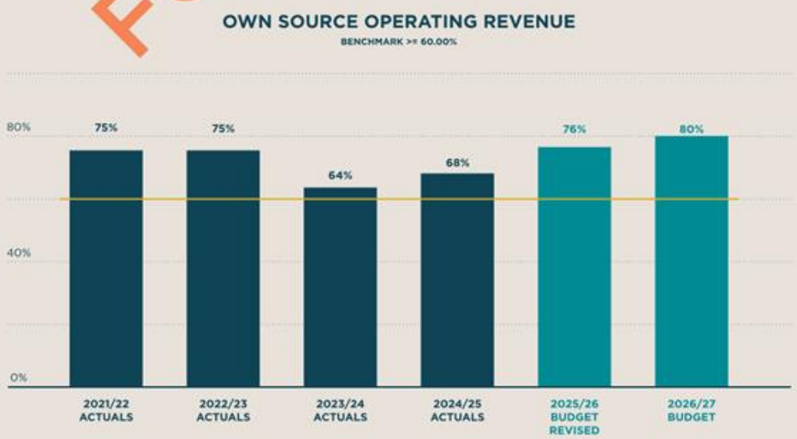
The operating performance ratio measures how well Council contains its expenditure within its operating revenue. The benchmark set by the OLG is greater than zero per cent. Council meets this benchmark for 2026–27 budget.

OPERATING PERFORMANCE RATIO



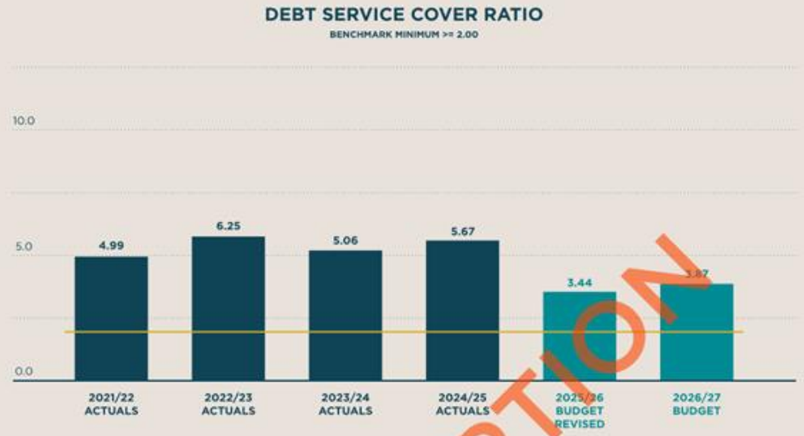
OWN SOURCE REVENUE

The own source revenue ratio measures the Council's ability to be self-supporting and the degree to which it does not rely on external funding sources such as operating grants and contributions. The benchmark set by the OLG is greater than 60 per cent. Council meets this benchmark for 2026–27.



DEBT SERVICE COVER RATIO

The purpose of this ratio is to measure the availability of operating cash to service debt including interest and principal repayments. Council meets this benchmark for the 2026–27 year.



LONG TERM OPERATING RESULT

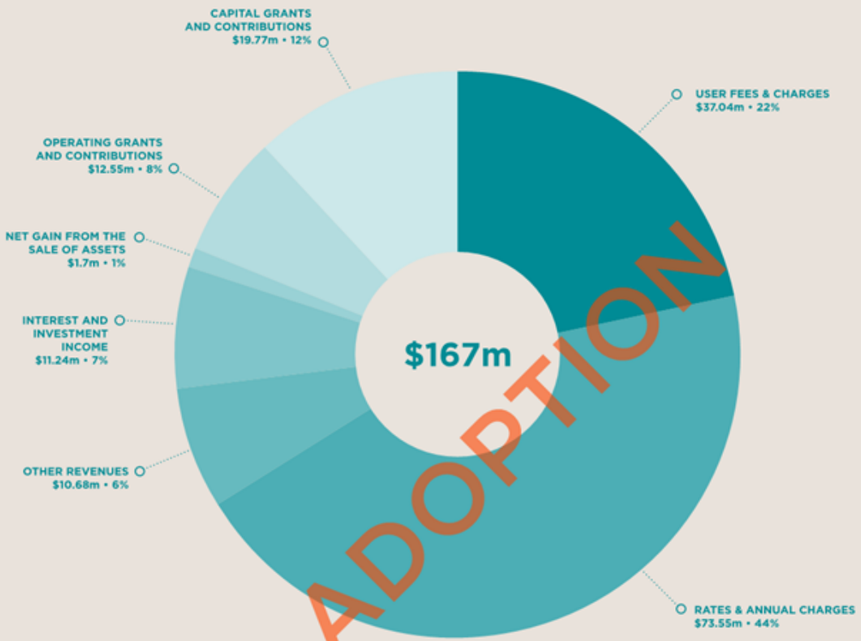
Over the 10 year long term financial plan, Council can maintain its Operating Income to its Operating Expenditure, showing that Council will be financially sustainable long term.



FOR ADOPTION

Income Sources

The total income from operations projected for 2026-27 is $166.54m.

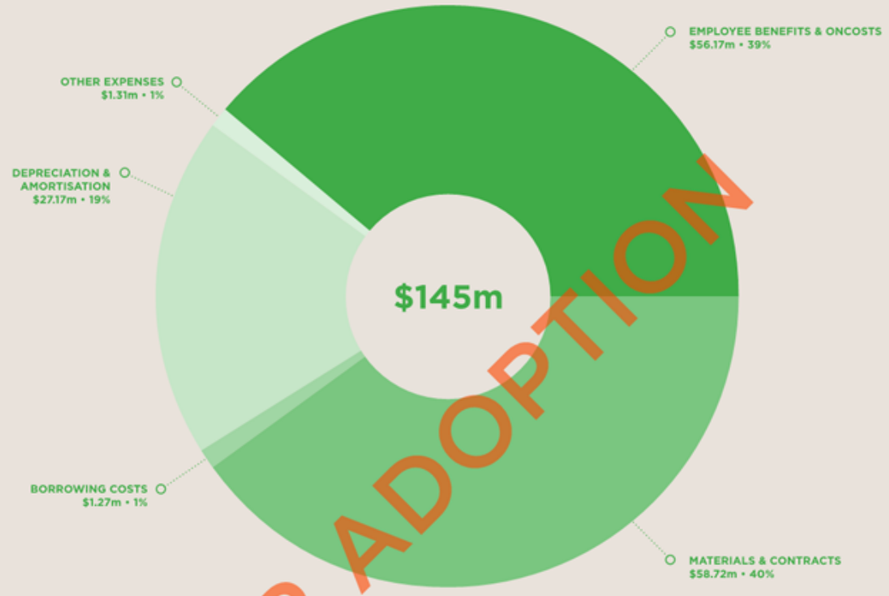


Assumptions used in projecting this income are:

- The rate pegging increase of 3.0%
- Majority of fees and charges have been increased by 4.0%
- Increase in water and sewer charges of 4.0%
- Grant income expected of $19.77m funding major capital works
- Interest revenues from investments of $11.2m with anticipated average interest rate of 4.2%

Expenditure

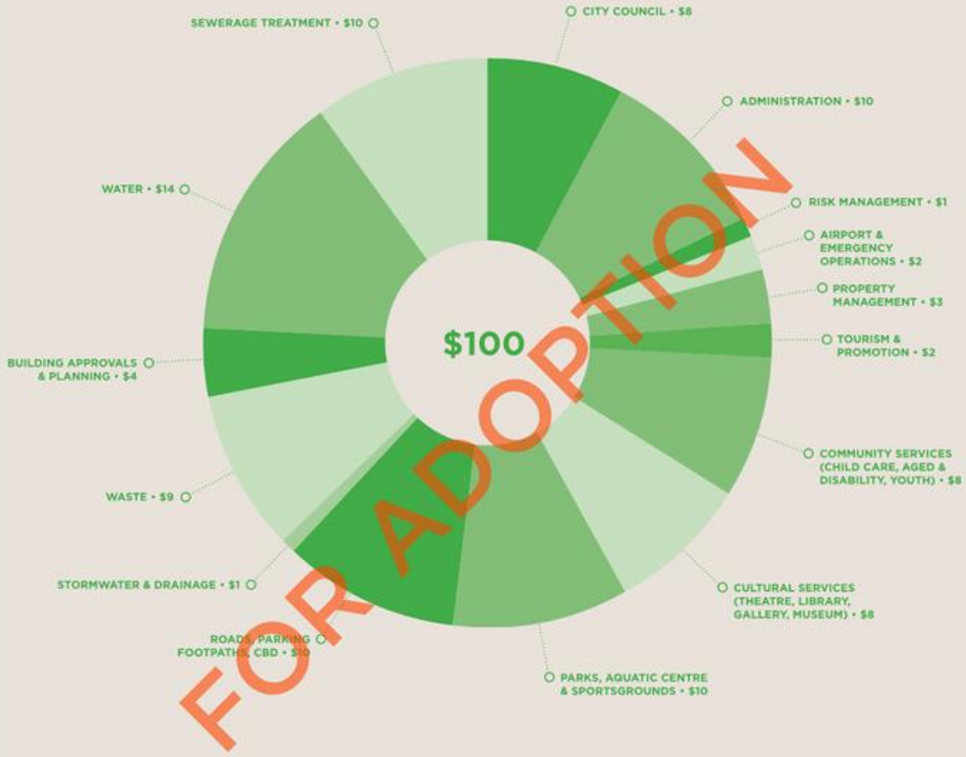
The total operating expenses projected for 2026-27 is $144.64m.



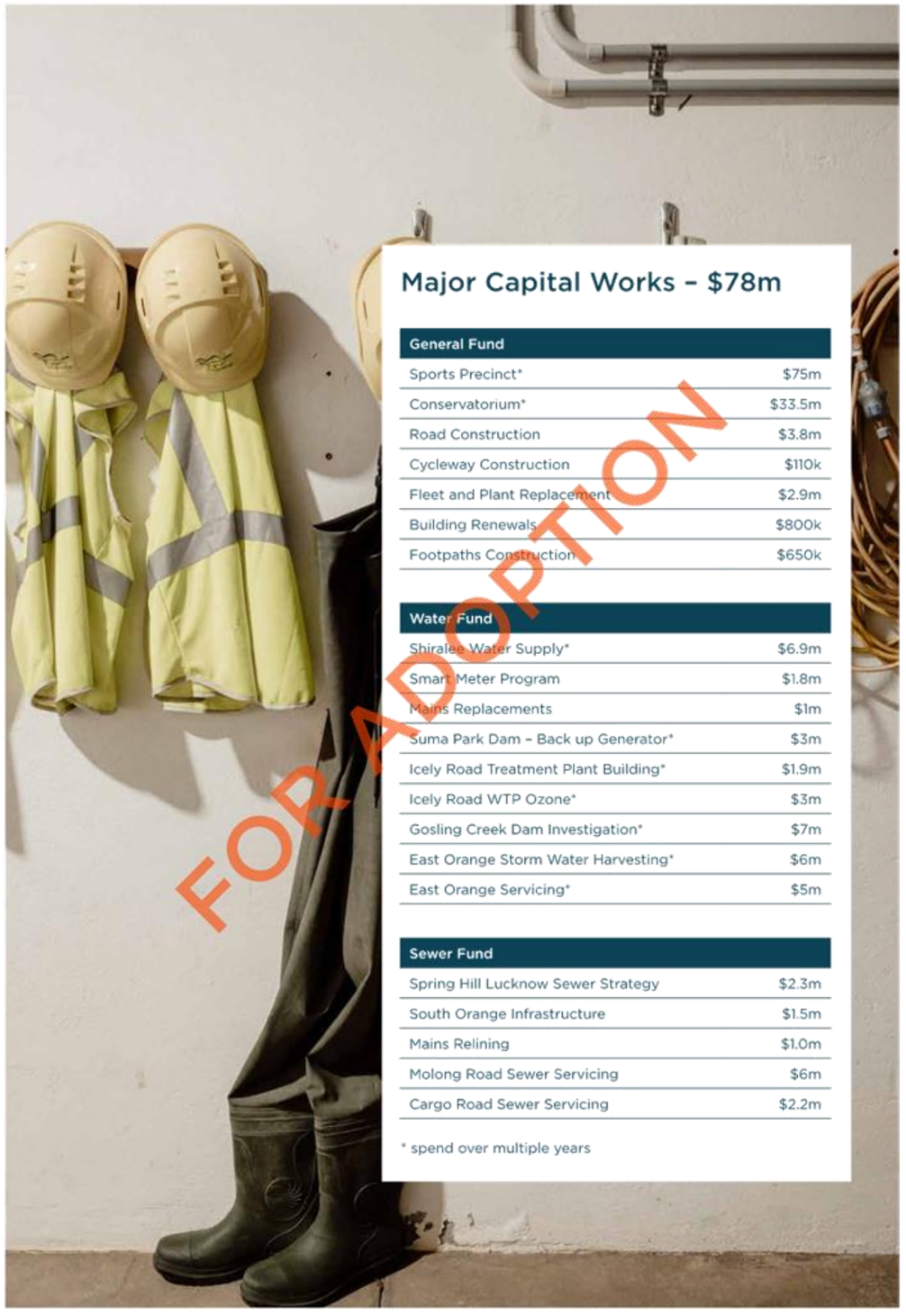
FOR ADOPTION

How Orange City Spends an Average $100

This graphic shows how Orange City Council spends its annual budget. The amounts shown here do not include the proposed spending on major capital projects, but it gives a glimpse of how operational spending compares across different Council programs.



FOR ADOPTION



Major Capital Works – $78m

General Fund	
Sports Precinct*	$75m
Conservatorium*	$33.5m
Road Construction	$3.8m
Cycleway Construction	$110k
Fleet and Plant Replacement	$2.9m
Building Renewals	$800k
Footpaths Construction	$650k

Water Fund	
Shiralee Water Supply*	$6.9m
Smart Meter Program	$1.8m
Mains Replacements	$1m
Suma Park Dam – Back up Generator*	$3m
Icely Road Treatment Plant Building*	$1.9m
Icely Road WTP Ozone*	$3m
Gosling Creek Dam Investigation*	$7m
East Orange Storm Water Harvesting*	$6m
East Orange Servicing*	$5m

Sewer Fund	
Spring Hill Lucknow Sewer Strategy	$2.3m
South Orange Infrastructure	$1.5m
Mains Relining	$1.0m
Molong Road Sewer Servicing	$6m
Cargo Road Sewer Servicing	$2.2m

* spend over multiple years

FOR ADOPTION



FOR ADOPTION

Operating Result by Fund

Income from Continuing Operations	General Fund	Water Fund	Sewer Fund
Rates and Annual Charges	$55,886,670	$6,858,634	$10,807,444
User Charges & Fees	$22,028,644	$11,732,838	$3,277,887
Other Revenues	$9,557,077	$784,781	$339,735
Operating Grants & Contributions	$12,211,927	$155,386	$187,212
Capital Grants & Contributions	$14,611,902	$3,658,795	$1,495,086
Interest & Investment Revenue	$4,497,053	$3,422,361	$3,322,402
Net Gain from the Sale of Assets	$1,700,000	-	-
Total Income from Continuing Operations	$ 120,493,273	$ 26,612,795	$ 19,429,766
Expenses from Continuing Operations	**General Fund**	**Water Fund**	**Sewer Fund**
Employee Benefits & Oncosts	$49,353,105	$4,070,511	$2,748,193
Materials & Contracts	$41,180,858	$9,991,312	$7,548,518
Borrowing Costs	$1,265,999	-	-
Depreciation & Amortisation	$16,892,828	$5,699,963	$4,581,963
Other Expenses	$682,184	$629,530	-
Net Loss on Sale of Assets	-	-	-
Total Expenses from Continuing Operations	$109,374,974	$20,391,316	$14,878,674
Operating Result from Continuing Operations	$11,118,299	$6,221,479	$4,551,092
Operating Result before Capital	**($3,493,603)**	**$2,562,684**	**$3,056,006**

FOR ADOPTION

Cash Reserves

Cash reserves are broken into external restrictions, internal restrictions and unrestricted.

External restrictions are for a specific use by Council due to a restriction placed by legislation or third-party contractual agreement i.e. grants, Section 64 contributions. Internal restrictions are not subject to external restrictions and are generally reserved for future commitments i.e. asset renewal funds, employment leave entitlements.

Unrestricted cash is used for the immediate cashflow requirements of Council's operating revenues and expenditure.

Particulars	Estimated Balance at 30 June 2026	Movements	Estimated Balance at 30 June 2027
Total Investments	**$244,887,104**		**$245,241,164**
External Restrictions			
Contracted Liabilities/Unspent Grants	$14,333,000	($9,100,000)	$5,233,000
Section 7.11 Developer Contributions	$19,750,000	$1,240,000	$20,990,000
Water Fund inc. Section 64 Contributions	$85,805,000	$2,723,000	$88,528,000
Sewer Fund Inc. Section 64 Contributions	$62,453,000	$2,460,000	$64,913,000
Stormwater Management	$2,574,000	$160,000	$2,734,000
Domestic Waste Management	$16,484,000	$1,500,000	$17,984,000
Total External Restrictions	**201,399,000**	**($1,017,000)**	**$200,382,000**
Internal Restrictions			
Plant and Vehicle Replacement	$2,892,613	-	$2,892,613
Infrastructure Replacement	$644,630	$105,000	$749,630
Employee Leave Entitlements	$3,489,000	-	$3,489,000
Ageing and Disability Services	$350,000	-	$350,000
Airport Operations	$3,861,000	$750,000	$4,611,000
Asset Renewals	$6,114,000	$100,000	$6,214,000
Children's Services	$14,000	-	$14,000
Carry over works	$6,601,371	$87,500	$6,688,871
Future Funds reserve	$4,995,000	-	$4,995,000
Heritage and Tourism	$60,000	-	$60,000
Insurance Incentive Bonus	$64,000	-	$64,000
Land Development	$6,501,000	-	$6,501,000
Library	$4,000	-	$4,000
Parks and Sportsgrounds	$40,000	-	$40,000
Quarry Operations	$192,000	$27,000	$219,000
Regional Art Gallery	$22,000	-	$22,000
Rural Fire Service	$69,000	-	$69,000
Community Safety	$7,000	-	$7,000
Election Expenses	$110,000	$110,000	$220,000
Private works - Income in advance	$1,690,000	-	$1,690,000
Other	$2,443,000	$25,000	$2,468,000
Total Internal Restrictions	**$40,163,614**	**$1,204,500**	**$41,368,114**
Estimated Unrestricted	**$3,324,490**		**$3,491,050**

FOR THE PERIOD 1.7.2026 TO 30.6.2027

Annual Budget

Notes:

- Original Budget = 2026-27 Annual budget approved in June 2025 excludes approved budget changes
- Revised Budget = 2026-27 Original Budget +/- approved budget changes in Q1 and Q2 of 2026-27



FOR ADOPTION

Annual Budget for 2026-27: Summary

CONSOLIDATED	Original Budget 2025-26	Revised Budget 2025-26	2025-26 Actuals to 31-May-26*	Proposed Budget 2026-27	Proposed Budget 2027-28	Proposed Budget 2028-29	Proposed Budget 2029-30
Operational							
Income from Continuing Operations	164,837,311	170,689,952	167,126,079	166,535,834	157,637,673	159,907,483	164,953,763
less Expenditure for Continuing Operations	139,114,582	141,276,432	120,998,515	144,644,964	147,086,385	149,834,642	152,541,915
Net Operating Result from Continuing Operations	**25,722,729**	**29,413,520**	**46,127,564**	**21,890,870**	**10,551,288**	**10,072,841**	**12,411,848**
less Capital Income	21,630,552	23,448,062	30,718,607	19,765,783	9,019,617	8,596,045	11,313,541
Operating Result before Capital	**4,092,177**	**5,965,458**	**15,408,957**	**2,125,087**	**1,531,671**	**1,476,796**	**1,098,307**
Capital							
Capital Funding	24,600,618	26,418,128	33,597,758	23,293,419	11,790,940	11,504,334	13,489,197
less Capital Expenditure	73,210,380	52,900,303	44,903,483	78,090,951	47,124,863	82,782,363	53,275,563
add New Loans Borrowings*	9,250,000	9,250,000	9,250,000	0	0	0	0
Capital Result before Reserve Movements	**(39,359,762)**	**(17,232,175)**	**(2,055,725)**	**(54,797,532)**	**(35,333,923)**	**(71,278,029)**	**(39,786,366)**
add Operating Result before Capital	4,092,177	5,965,458	15,408,957	2,125,087	1,531,671	1,476,796	1,098,307
add Budgeted use of Reserves	13,672,209	(6,108,312)	121,456,952	25,734,099	7,793,283	22,772,378	3,042,819
add Adjust for Non-Cash Depreciation	28,541,808	28,541,808	26,163,324	27,174,754	28,343,586	28,659,315	28,928,607
Net Cash Movement - increase / (decrease)	**6,946,432**	**11,166,779**	**160,973,508**	**236,408**	**2,334,617**	**(18,369,540)**	**(6,716,633)**
Reserves Movement	Increase	Increase	Decrease	Increase	Increase	Decrease	Decrease

WATER FUND	Original Budget 2025-26	Revised Budget 2025-26	2025-26 Actuals to 31-May-26*	Proposed Budget 2026-27	Proposed Budget 2027-28	Proposed Budget 2028-29	Proposed Budget 2029-30
Operational							
Income from Continuing Operations	30,956,546	24,868,076	25,905,083	26,612,795	26,125,480	26,784,388	27,466,254
less Expenditure for Continuing Operations	20,406,026	20,727,391	17,150,813	20,391,316	21,710,551	21,989,399	22,332,817
Net Operating Result from Continuing Operations	**10,550,520**	**4,140,685**	**8,754,270**	**6,221,479**	**4,414,929**	**4,794,989**	**5,133,437**
less Capital Income	8,742,931	2,654,461	3,071,808	3,658,795	2,603,938	2,682,056	2,762,518
Operating Result before Capital	**1,807,589**	**1,486,224**	**5,682,462**	**2,562,684**	**1,810,991**	**2,112,933**	**2,370,919**
Capital							
Capital Funding	9,276,472	3,188,002	12,945,213	4,200,239	3,207,200	3,290,100	3,439,351
less Capital Expenditure	24,439,582	5,771,187	2,585,650	26,081,827	13,101,321	21,153,650	16,764,290
Capital Result before Reserve Movements	**(15,163,110)**	**(2,583,185)**	**10,359,563**	**(21,881,588)**	**(9,894,121)**	**(17,863,550)**	**(13,324,939)**
add Operating Result before Capital	1,807,589	1,486,224	5,682,462	2,562,684	1,810,991	2,112,933	2,370,919
add Budgeted use of Reserves	6,655,216	(3,885,344)	64,330,000	19,904,218	13,149,511	(660,233)	7,081,155
add Adjust for Non-Cash Depreciation	6,700,305	6,700,305	6,141,946	5,699,963	5,699,963	5,699,963	5,699,963
Net Cash Movement - increase / (decrease)	**0**	**1,718,000**	**86,513,971**	**6,285,277**	**10,766,344**	**(10,710,887)**	**1,827,098**
Reserves Movement	Nil	Increase	Decrease	Increase	Increase	Decrease	Increase

GENERAL FUND	Original Budget 2025-26	Revised Budget 2025-26	2025-26 Actuals to 31-May-26	Proposed Budget 2026-27	Proposed Budget 2027-28	Proposed Budget 2028-29	Proposed Budget 2029-30
Operational							
Income from Continuing Operations	114,887,993	126,664,332	124,421,718	120,493,273	111,626,907	112,762,830	116,638,297
less Expenditure for Continuing Operations	103,451,912	105,351,177	91,887,173	109,374,974	110,704,537	112,990,528	115,163,665
Net Operating Result from Continuing Operations	**11,436,081**	**21,313,155**	**32,534,545**	**11,118,299**	**922,370**	**(227,698)**	**1,474,632**
less Capital Income	11,436,081	19,342,061	26,645,713	14,611,902	4,875,740	4,327,852	6,917,302
Operating Result before Capital	**0**	**1,971,094**	**5,888,832**	**(3,493,603)**	**(3,953,370)**	**(4,555,550)**	**(5,442,670)**
Capital							
Capital Funding	12,900,536	20,806,516	28,775,232	16,646,302	6,352,790	5,884,807	7,668,547
less Capital Expenditure	28,375,296	40,305,473	38,891,983	36,009,989	28,260,763	36,828,887	27,946,382
add New Loans Borrowings*	9,250,000	9,250,000	9,250,000	0	0	0	0
Capital Result before Reserve Movements	**(6,224,760)**	**(10,248,957)**	**(866,751)**	**(19,363,687)**	**(21,907,973)**	**(30,944,080)**	**(20,277,835)**
add Operating Result before Capital	0	1,971,094	5,888,832	(3,493,603)	(3,953,370)	(4,555,550)	(5,442,670)
add Budgeted use of Reserves	(3,290,289)	1,265,389	2,784,952	210,916	(227,189)	9,679,703	(1,263,360)
add Adjust for Non-Cash Depreciation	16,461,481	16,461,481	15,089,691	16,892,828	18,060,047	18,374,116	18,641,697
Net Cash Movement - increase / (decrease)	**6,946,432**	**9,449,007**	**22,896,724**	**(5,753,546)**	**(8,028,485)**	**(7,445,811)**	**(8,342,168)**
Reserves Movement	Increase	Increase	Decrease	Decrease	Decrease	Decrease	Decrease

SEWER FUND	Original Budget 2025-26	Revised Budget 2025-26	2025-26 Actuals to 31-May-26	Proposed Budget 2026-27	Proposed Budget 2027-28	Proposed Budget 2028-29	Proposed Budget 2029-30
Operational							
Income from Continuing Operations	18,992,772	19,157,544	16,799,278	19,429,766	19,885,286	20,360,265	20,849,212
less Expenditure for Continuing Operations	15,256,644	15,197,864	11,960,529	14,878,674	14,671,297	14,854,715	15,045,433
Net Operating Result from Continuing Operations	**3,736,128**	**3,959,680**	**4,838,749**	**4,551,092**	**5,213,989**	**5,505,550**	**5,803,779**
less Capital Income	1,451,540	1,451,540	1,001,086	1,495,086	1,539,939	1,586,137	1,633,721
Operating Result before Capital	**2,284,588**	**2,508,140**	**3,837,663**	**3,056,006**	**3,674,050**	**3,919,413**	**4,170,058**
Capital							
Capital Funding	2,423,610	2,423,610	(8,122,687)	2,446,878	2,230,950	2,329,427	2,381,299
less Capital Expenditure	20,395,502	6,823,643	3,425,850	15,999,135	5,762,779	24,799,826	8,564,891
Capital Result before Reserve Movements	**(17,971,892)**	**(4,400,033)**	**(11,548,537)**	**(13,552,257)**	**(3,531,829)**	**(22,470,399)**	**(6,183,592)**
add Operating Result before Capital	2,284,588	2,508,140	3,837,663	3,056,006	3,674,050	3,919,413	4,170,058
add Budgeted use of Reserves	10,307,282	(3,488,357)	54,342,000	5,618,965	(5,129,039)	13,752,908	(2,774,976)
add Adjust for Non-Cash Depreciation	5,380,022	5,380,022	4,931,687	4,581,963	4,583,576	4,585,236	4,586,947
Net Cash Movement - increase / (decrease)	**0**	**(228)**	**51,562,813**	**(295,323)**	**(403,242)**	**(212,842)**	**(201,563)**
Reserves Movement	Nil	Decrease	Decrease	Decrease	Decrease	Decrease	Decrease

* includes commitments

FOR ADOPTION

Annual Budget for 2026-27: Consolidated

INCOME & EXPENSES - CONTINUING OPERATIONS

	Original Budget 2025-26	Revised Budget 2025-26	2025-26 Actuals to 31-May-26#	Proposed Budget 2026-27	Proposed Budget 2027-28	Proposed Budget 2028-29	Proposed Budget 2029-30
Income							
Rates and Annual Charges	70,895,484	70,895,484	72,230,287	73,552,748	76,799,126	78,074,994	80,398,244
User Charges and Fees	33,587,841	33,587,841	36,047,775	37,039,369	37,055,349	38,101,440	39,274,787
Other Revenues	11,853,614	14,073,813	8,411,399	10,681,593	12,675,735	12,979,668	11,397,898
Grants & Contributions for Operating Purposes	14,155,129	15,970,061	12,642,670	12,554,525	9,763,589	9,734,207	10,048,978
Grants & Contributions for Capital Purposes	21,630,552	23,448,062	30,718,607	19,765,783	9,019,617	8,596,045	11,313,541
Interest and Investment Income	11,215,691	11,215,691	7,075,341	11,241,816	11,324,257	11,421,129	11,520,315
Net Gains from the Sale of Assets	1,499,000	1,499,000	0	1,700,000	1,000,000	1,000,000	1,000,000
Total Income from Continuing Operations	**164,837,311**	**170,689,952**	**167,126,079**	**166,535,834**	**157,637,673**	**159,907,483**	**164,953,763**
Expenses							
Employee Benefits and Oncosts	55,216,585	54,945,152	49,972,644	56,171,809	58,843,186	59,838,418	61,398,637
Materials and Contracts	52,310,797	54,791,041	44,361,260	58,720,688	57,217,725	58,715,014	59,642,143
Borrowing Costs - Operational	1,678,485	1,678,485	390,501	1,265,999	1,332,239	1,243,680	1,159,574
Borrowing Costs - Capital	0	0	0	0	0	0	0
Depreciation and Amortisation	28,541,808	28,541,808	26,163,324	27,174,754	28,343,586	28,659,315	28,928,607
Other Expenses	1,366,907	1,319,946	110,786	1,311,714	1,349,649	1,378,215	1,412,954
Net Loss from the Sale of Assets	0	0	0	0	0	0	0
Total Expenses from Continuing Operations	**139,114,582**	**141,276,432**	**120,998,515**	**144,644,964**	**147,086,385**	**149,834,642**	**152,541,915**
Net Operating Result from Contining Operations	**25,722,729**	**29,413,520**	**46,127,564**	**21,890,870**	**10,551,288**	**10,072,841**	**12,411,848**
less Grants & Contributions for Capital Purposes	21,630,552	23,448,062	30,718,607	19,765,783	9,019,617	8,596,045	11,313,541
Net Operating Result before Capital Items	**4,092,177**	**5,965,458**	**15,408,957**	**2,125,087**	**1,531,671**	**1,476,796**	**1,098,307**
Surplus Movement	Increase	Increase	Increase	Increase	Increase	Increase	Increase

Annual Budget for 2026-27: General Fund

INCOME & EXPENSES - CONTINUING OPERATIONS

	Original Budget 2025-26	Revised Budget 2025-26	2025-26 Actuals to 31-May-26#	Proposed Budget 2026-27	Proposed Budget 2027-28	Proposed Budget 2028-29	Proposed Budget 2029-30
Income							
Rates and Annual Charges	53,751,895	53,751,895	54,138,698	55,886,670	58,603,066	59,333,052	61,094,044
User Charges and Fees	19,210,277	19,210,277	20,520,364	22,028,644	21,592,179	22,177,877	22,873,519
Other Revenues	10,743,796	12,963,995	7,839,358	9,557,077	11,517,561	11,786,829	10,169,351
Grants & Contributions for Operating Purposes	13,821,958	15,472,118	12,388,169	12,211,927	9,413,312	9,373,420	9,677,368
Grants & Contributions for Capital Purposes	11,436,081	19,342,061	26,645,713	14,611,902	4,875,740	4,327,852	6,917,302
Interest and Investment Income	4,424,986	4,424,986	2,889,416	4,497,053	4,625,049	4,763,800	4,906,713
Net Gains from the Sale of Assets	1,499,000	1,499,000	0	1,700,000	1,000,000	1,000,000	1,000,000
Total Income from Continuing Operations	**114,887,993**	**126,664,332**	**124,421,718**	**120,493,273**	**111,626,907**	**112,762,830**	**116,638,297**
Expenses							
Employee Benefits and Oncosts	49,324,182	49,052,749	45,501,801	49,353,105	51,876,162	52,735,567	54,120,511
Materials and Contracts	35,408,455	37,626,114	30,794,394	41,180,858	38,901,172	40,093,134	40,683,149
Borrowing Costs - Operational	1,512,169	1,512,169	390,501	1,265,999	1,165,923	1,077,364	993,258
Borrowing Costs - Capital	0	0	0	0	0	0	0
Depreciation and Amortisation	16,461,481	16,461,481	15,089,691	16,892,828	18,060,047	18,374,116	18,641,697
Other Expenses	745,625	698,664	110,786	682,184	701,233	710,347	725,050
Net Loss from the Sale of Assets	0	0	0	0	0	0	0
Total Expenses from Continuing Operations	**103,451,912**	**105,351,177**	**91,887,173**	**109,374,974**	**110,704,537**	**112,990,528**	**115,163,665**
Net Operating Result from Contining Operations	**11,436,081**	**21,313,155**	**32,534,545**	**11,118,299**	**922,370**	**(227,698)**	**1,474,632**
less Grants & Contributions for Capital Purposes	11,436,081	19,342,061	26,645,713	14,611,902	4,875,740	4,327,852	6,917,302
add Borrowing Costs - Capital	0	0	0	0	0	0	0
Net Operating Result before Capital Items	**0**	**1,971,094**	**5,888,832**	**(3,493,603)**	**(3,953,370)**	**(4,555,550)**	**(5,442,670)**
Surplus Movement	Nil	Increase	Increase	Decrease	Decrease	Decrease	Decrease

FOR ADOPTION

includes commitments

Annual Budget for 2026-27: Water Fund

INCOME & EXPENSES - CONTINUING OPERATIONS

	Original Budget 2025-26	Revised Budget 2025-26	2025-26 Actuals to 31-May-26#	Proposed Budget 2026-27	Proposed Budget 2027-28	Proposed Budget 2028-29	Proposed Budget 2029-30
Income							
Rates and Annual Charges	6,650,925	6,650,925	7,156,063	6,858,634	7,064,393	7,276,325	7,494,614
User Charges and Fees	11,198,504	11,198,504	12,830,265	11,732,838	12,087,400	12,446,520	12,819,915
Other Revenues	774,500	774,500	360,423	784,781	808,326	832,575	857,553
Grants & Contributions for Operating Purposes	148,411	148,411	(8,477)	155,386	157,449	162,173	167,038
Grants & Contributions for Capital Purposes	8,742,931	2,654,461	3,071,808	3,658,795	2,603,938	2,682,056	2,762,518
Interest and Investment Income	3,441,275	3,441,275	2,495,001	3,422,361	3,403,974	3,384,739	3,364,616
Net Gains from the Sale of Assets	0	0	0	0	0	0	0
Total Income from Continuing Operations	**30,956,546**	**24,868,076**	**25,905,083**	**26,612,795**	**26,125,480**	**26,784,388**	**27,466,254**
Expenses							
Employee Benefits and Oncosts	3,227,021	3,227,021	2,640,432	4,070,511	4,178,998	4,245,097	4,348,896
Materials and Contracts	9,691,102	10,012,467	8,368,435	9,991,312	11,016,858	11,210,155	11,429,738
Borrowing Costs	166,316	166,316	0	0	166,316	166,316	166,316
Depreciation and Amortisation	6,700,305	6,700,305	6,141,946	5,699,963	5,699,963	5,699,963	5,699,963
Other Expenses	621,282	621,282	0	629,530	648,416	667,868	687,904
Net Loss from the Sale of Assets	0	0	0	0	0	0	0
Total Expenses from Continuing Operations	**20,406,026**	**20,727,391**	**17,150,813**	**20,391,316**	**21,710,551**	**21,989,399**	**22,332,817**
Net Operating Result from Contining Operations	**10,550,520**	**4,140,685**	**8,754,270**	**6,221,479**	**4,414,929**	**4,794,989**	**5,133,437**
less Grants & Contributions for Capital Purposes	8,742,931	2,654,461	3,071,808	3,658,795	2,603,938	2,682,056	2,762,518
Net Operating Result before Capital Items	**1,807,589**	**1,486,224**	**5,682,462**	**2,562,684**	**1,810,991**	**2,112,933**	**2,370,919**
Surplus Movement	Increase	Increase	Increase	Increase	Increase	Increase	Increase

Annual Budget for 2026-27: Sewer Fund

INCOME & EXPENSES - CONTINUING OPERATIONS

	Original Budget 2025-26	Revised Budget 2025-26	2025-26 Actuals to 31-May-26#	Proposed Budget 2026-27	Proposed Budget 2027-28	Proposed Budget 2028-29	Proposed Budget 2029-30
Income							
Rates and Annual Charges	10,492,664	10,492,664	10,935,526	10,807,444	11,131,667	11,465,617	11,809,586
User Charges and Fees	3,179,060	3,179,060	2,697,146	3,277,887	3,375,770	3,477,043	3,581,353
Other Revenues	335,318	335,318	211,618	339,735	349,848	360,264	370,994
Grants & Contributions for Operating Purposes	184,760	349,532	262,978	187,212	192,828	198,614	204,572
Grants & Contributions for Capital Purposes	1,451,540	1,451,540	1,001,086	1,495,086	1,539,939	1,586,137	1,633,721
Interest and Investment Income	3,349,430	3,349,430	1,690,924	3,322,402	3,295,234	3,272,590	3,248,986
Net Gains from the Sale of Assets	0	0	0	0	0	0	0
Total Income from Continuing Operations	**18,992,772**	**19,157,544**	**16,799,278**	**19,429,766**	**19,885,286**	**20,360,265**	**20,849,212**
Expenses							
Employee Benefits and Oncosts	2,665,382	2,665,382	1,830,411	2,748,193	2,788,026	2,857,754	2,929,230
Materials and Contracts	7,211,240	7,152,460	5,198,431	7,548,518	7,299,695	7,411,725	7,529,256
Borrowing Costs	0	0	0	0	0	0	0
Depreciation and Amortisation	5,380,022	5,380,022	4,931,687	4,581,963	4,583,576	4,585,236	4,586,947
Other Expenses	0	0	0	0	0	0	0
Net Loss from the Sale of Assets	0	0	0	0	0	0	0
Total Expenses from Continuing Operations	**15,256,644**	**15,197,864**	**11,960,529**	**14,878,674**	**14,671,297**	**14,854,715**	**15,045,433**
Net Operating Result from Contining Operations	**3,736,128**	**3,959,680**	**4,838,749**	**4,551,092**	**5,213,989**	**5,505,550**	**5,803,779**
less Grants & Contributions for Capital Purposes	1,451,540	1,451,540	1,001,086	1,495,086	1,539,939	1,586,137	1,633,721
Net Operating Result before Capital Items	**2,284,588**	**2,508,140**	**3,837,663**	**3,056,006**	**3,674,050**	**3,919,413**	**4,170,058**
Surplus Movement	Increase	Increase	Increase	Increase	Increase	Increase	Increase

FOR ADOPTION

includes commitments

Annual Budget for 2026-27: Consolidated

CAPITAL BUDGET

	Original Budget 2025-26	Revised Budget 2025-26	2025-26 Actuals to 31-May-26#	Proposed Budget 2026-27	Proposed Budget 2027-28	Proposed Budget 2028-29	Proposed Budget 2029-30
Capital Funding							
Total Income from the Sale of Assets	1,673,455	1,673,455	2,406,601	2,162,400	1,633,050	1,722,955	941,245
Total Loan Income	1,296,611	1,296,611	472,550	1,365,236	1,138,273	1,185,334	1,234,411
Grants and Contributions for Capital Purposes							
Capital Grants	15,039,769	17,095,409	28,338,620	13,009,700	2,067,000	1,441,000	3,949,994
Capital Contributions	196,893	(41,237)	(806,608)	211,984	212,194	212,410	212,632
Contributions - Section 64	3,906,001	3,906,001	2,263,168	4,023,181	4,143,877	4,268,193	4,396,239
Contributions - Section 7.11	2,487,889	2,487,889	614,565	2,520,918	2,596,546	2,674,442	2,754,676
Total Grants and Contributions for Capital	**21,630,552**	**23,448,062**	**30,718,607**	**19,765,783**	**9,019,617**	**8,596,045**	**11,313,541**
Total Capital Funding	**24,600,618**	**26,418,128**	**33,597,758**	**23,293,419**	**11,790,940**	**11,504,334**	**13,489,197**
Capital Expenditure							
Capital Renewals							
Plant & Equipment	224,596	224,596	185,345	156,556	156,720	156,888	157,060
Office Equipment	5,494	5,494	0	5,752	5,829	6,003	6,184
Furniture & Fittings	5,000	49,000	2,890	5,235	5,304	5,464	5,628
Buildings	940,162	1,300,575	205,167	1,104,783	814,218	837,024	860,515
Other Structures	111,750	425,610	1,553,384	10,619,250	10,111,750	10,111,750	10,111,750
Roads.	2,220,047	2,195,773	1,427,638	3,689,697	3,790,366	4,429,359	2,929,579
Stormwater Drainage	1,636,000	1,706,000	39,466	680,401	443,000	270,000	70,000
Water Supply Network	2,960,000	(203,000)	212,134	5,909,000	7,409,000	11,409,000	11,209,000
Sewer Network	2,440,000	1,540,000	199,979	2,660,000	4,521,000	4,521,000	4,521,000
Other	40,500	4,540,500	3,631,172	235,000	600,000	4,400,000	3,410,000
Total Capital Renewals	**10,583,549**	**11,784,548**	**7,457,175**	**25,065,674**	**27,857,187**	**36,146,488**	**33,280,716**
Capital Upgrades							
Water Network	0	0	96,345	0	0	0	0
Sewer Network	0	0	19,240	0	0	0	0
Plant & Equipment	0	0	0	550,000	0	0	0
Total Capital Upgrades	**0**	**0**	**115,585**	**550,000**	**0**	**0**	**0**
Capital Replacements							
Plant & Equipment	6,485,779	5,876,214	3,552,354	6,986,135	3,307,883	3,761,205	3,668,701
Office Equipment	37,055	117,055	57,756	11,526	11,929	25,091	12,412
Land.	910,000	910,000	159,782	10,000	10,000	10,000	10,000
Buildings	7,892,270	7,985,455	10,556,931	1,893,001	93,440	94,443	95,476
Other Structures	3,690,137	1,131,048	640,144	2,264,245	209,493	10,718,341	363,842
Roads, Bridges, Footpaths	2,847,442	6,640,248	7,914,780	5,408,171	6,042,868	3,944,589	7,108,848
Stormwater Drainage	0	1,166,000	2,094,446	1,200,000	600,000	0	0
Water Supply Network	16,682,000	3,372,301	1,134,383	20,031,826	5,455,881	9,550,207	5,259,814
Sewer Network	14,630,000	4,359,141	2,308,837	10,499,135	263,909	15,448,826	273,891
Library Books	570,362	615,907	445,348	618,992	666,493	721,364	781,370
Other	0	60,600	348,703	450,000	0	0	0
Total Capital Replacements	**53,745,045**	**32,233,969**	**29,482,169**	**49,373,031**	**16,661,896**	**44,274,066**	**17,574,354**
Total Loan Repayments	**6,881,786**	**6,881,786**	**5,848,554**	**3,102,246**	**2,605,780**	**2,361,809**	**2,420,493**
Total Capital Expenditure	**73,210,380**	**52,900,303**	**44,903,483**	**78,090,951**	**47,124,863**	**82,782,363**	**53,275,563**
Capital Funding less Capital Expenditure	**(48,609,762)**	**(26,482,175)**	**(11,305,725)**	**(54,797,532)**	**(35,333,922)**	**(71,278,028)**	**(39,786,364)**
add New Loans Borrowings	9,250,000	9,250,000	9,250,000	0	0	0	0
Capital Result before Reserve Movements	**(39,359,762)**	**(17,232,175)**	**(2,055,725)**	**(54,797,532)**	**(35,333,923)**	**(71,278,029)**	**(39,786,366)**
add Net Operating Result before Capital Items	4,092,177	5,965,458	15,408,957	2,125,087	1,531,671	1,476,796	1,098,307
add Budgeted use of Reserves	13,672,209	(6,108,312)	121,456,952	25,734,099	7,793,283	22,772,378	3,042,819
add Adjust for Non-Cash Depreciation	28,541,808	28,541,808	26,163,324	27,174,754	28,343,586	28,659,315	28,928,607
Net Cash Movement - increase / (decrease)	**6,946,432**	**11,166,779**	**160,973,508**	**236,408**	**2,334,617**	**(18,369,540)**	**(6,716,633)**
Reserves Movement	Increase	Increase	Increase	Increase	Increase	Decrease	Decrease

Annual Budget for 2026-27: General Fund

CAPITAL BUDGET

	Original Budget 2025-26	Revised Budget 2025-26	2025-26 Actuals to 31-May-26#	Proposed Budget 2026-27	Proposed Budget 2027-28	Proposed Budget 2028-29	Proposed Budget 2029-30
Capital Funding							
Total Income from the Sale of Assets	1,464,455	1,464,455	2,129,519	2,034,400	1,477,050	1,556,955	751,245
Grants and Contributions for Capital Purposes							
Capital Grants	8,751,299	16,895,409	26,838,338	11,879,000	2,067,000	1,441,000	3,949,994
Capital Contributions	196,893	(41,237)	(807,190)	211,984	212,194	212,410	212,632
Contributions - Section 7.11	2,487,889	2,487,889	614,565	2,520,918	2,596,546	2,674,442	2,754,676
Total Grants and Contributions for Capital	11,436,081	19,342,061	26,645,713	14,611,902	4,875,740	4,327,852	6,917,302
Total Capital Funding	**12,900,536**	**20,806,516**	**28,775,232**	**16,646,302**	**6,352,790**	**5,884,807**	**7,668,547**
Capital Expenditure							
Capital Renewals							
Plant & Equipment	74,596	74,596	61,395	6,556	6,720	6,888	7,060
Office Equipment	5,494	5,494	0	5,752	5,829	6,003	6,184
Furniture & Fittings	5,000	49,000	2,890	5,235	5,304	5,464	5,628
Buildings	940,162	1,300,575	205,167	1,104,783	814,218	837,024	860,515
Other Structures	111,750	176,306	1,534,282	10,619,250	10,111,750	10,111,750	10,111,750
Roads.	2,220,047	2,195,773	1,427,638	3,689,697	3,790,366	4,429,359	2,929,579
Stormwater Drainage	1,636,000	1,706,000	39,466	680,401	443,000	270,000	70,000
Other	40,500	4,540,500	3,631,172	0	0	0	0
Total Capital Renewals	**5,033,549**	**10,048,244**	**6,902,010**	**16,111,674**	**15,177,187**	**15,666,488**	**13,990,716**
Capital Replacements							
Plant & Equipment	3,222,695	4,369,130	2,006,191	5,493,135	2,887,013	3,331,205	3,208,701
Office Equipment	37,055	117,055	57,756	11,526	11,929	25,091	12,412
Land.	0	0	159,782	0	0	0	0
Buildings	2,692,270	7,785,455	10,393,493	1,860,000	60,000	60,000	60,000
Other Structures	90,137	681,048	452,215	2,204,245	209,493	10,718,341	363,842
Roads, Bridges, Footpaths	2,847,442	6,640,248	7,914,780	5,408,171	6,042,868	3,944,589	7,108,848
Stormwater Drainage	0	1,166,000	2,094,446	1,200,000	600,000	0	0
Library Books	570,362	615,907	445,348	618,992	666,493	721,364	781,370
Other	0	600	348,703	0	0	0	0
Total Capital Replacements	**14,459,961**	**21,375,443**	**24,141,419**	**16,796,069**	**10,477,796**	**18,800,590**	**11,535,173**
Total Loan Repayments	**6,881,786**	**6,881,786**	**5,848,554**	**3,102,246**	**2,605,780**	**2,361,809**	**2,420,493**
Total Capital Expenditure	**28,375,296**	**40,305,473**	**38,891,983**	**36,009,989**	**28,260,763**	**36,828,887**	**27,946,382**
Capital Funding less Capital Expenditure	**(15,474,760)**	**(19,498,957)**	**(10,116,751)**	**(19,363,687)**	**(21,907,973)**	**(30,944,080)**	**(20,277,835)**
add New Loans Borrowings*	9,250,000	9,250,000	9,250,000	0	0	0	0
Capital Result before Reserve Movements	**(6,224,760)**	**(10,248,957)**	**(866,751)**	**(19,363,687)**	**(21,907,973)**	**(30,944,080)**	**(20,277,835)**
add Net Operating Result before Capital Items	0	1,971,094	5,888,832	(3,493,603)	(3,953,370)	(4,555,550)	(5,442,670)
add Budgeted use of Reserves	(3,290,289)	1,265,389	2,784,952	210,916	(227,189)	9,679,703	(1,263,360)
add Adjust for Non-Cash Depreciation	16,461,481	16,461,481	15,089,691	16,892,828	18,060,047	18,374,116	18,641,697
Net Cash Movement - increase / (decrease)	**6,946,432**	**9,449,007**	**22,896,724**	**(5,753,546)**	**(8,028,485)**	**(7,445,811)**	**(8,342,168)**
Reserves Movement	Increase	Increase	Increase	Decrease	Decrease	Decrease	Decrease

includes commitments

FOR ADOPTION

Annual Budget for 2026-27: Water Fund

CAPITAL BUDGET

	Original Budget 2025-26	Revised Budget 2025-26	2025-26 Actuals to 31-May-26#	Proposed Budget 2026-27	Proposed Budget 2027-28	Proposed Budget 2028-29	Proposed Budget 2029-30
Capital Funding							
Total Income from the Sale of Assets	81,000	81,000	150,855	48,000	88,000	70,000	115,000
Total Loan Income	452,541	452,541	9,722,550	493,444	515,262	538,044	561,833
Grants and Contributions for Capital Purposes							
Capital Grants	6,288,470	200,000	1,500,282	1,130,700	0	0	0
Contributions - Section 64	2,454,461	2,454,461	1,378,850	2,528,095	2,603,938	2,682,056	2,762,518
Total Grants and Contributions for Capital	8,742,931	2,654,461	3,071,808	3,658,795	2,603,938	2,682,056	2,762,518
Total Capital Funding	**9,276,472**	**3,188,002**	**12,945,213**	**4,200,239**	**3,207,200**	**3,290,100**	**3,439,351**
Capital Expenditure							
Capital Renewals							
Other Structures	0	249,304	19,102	0	0	0	0
Water Supply Network	2,960,000	(203,000)	212,134	5,909,000	7,409,000	11,409,000	11,209,000
Total Capital Renewals	**2,960,000**	**46,304**	**231,236**	**5,909,000**	**7,409,000**	**11,409,000**	**11,209,000**
Capital Upgrades							
Water Network	0	0	96,345	0	0	0	0
Total Capital Upgrades	**0**	**0**	**96,345**	**0**	**0**	**0**	**0**
Capital Replacements							
Plant & Equipment	187,582	892,582	772,319	98,000	193,000	150,000	250,000
Land.	910,000	910,000	0	10,000	10,000	10,000	10,000
Buildings	100,000	100,000	163,438	33,001	33,440	34,443	35,476
Other Structures	3,600,000	450,000	187,929	0	0	0	0
Water Supply Network	16,682,000	3,372,301	1,134,383	20,031,826	5,455,881	9,550,207	5,259,814
Total Capital Replacements	**21,479,582**	**5,724,883**	**2,258,069**	**20,172,827**	**5,692,321**	**9,744,650**	**5,555,290**
Total Loan Repayments	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Total Capital Expenditure	**24,439,582**	**5,771,187**	**2,585,650**	**26,081,827**	**13,101,321**	**21,153,650**	**16,764,290**
Capital Funding less Capital Expenditure	**(15,163,110)**	**(2,583,185)**	**10,359,563**	**(21,881,588)**	**(9,894,121)**	**(17,863,550)**	**(13,324,939)**
Capital Result before Reserve Movements	**(15,163,110)**	**(2,583,185)**	**10,359,563**	**(21,881,588)**	**(9,894,121)**	**(17,863,550)**	**(13,324,939)**
add Net Operating Result before Capital Items	1,807,589	1,486,224	5,682,462	2,562,684	1,810,991	2,112,933	2,370,919
add Budgeted use of Reserves	6,655,216	(3,885,344)	64,330,000	19,904,218	13,149,511	(660,233)	7,081,155
add Adjust for Non-Cash Depreciation	6,700,305	6,700,305	6,141,946	5,699,963	5,699,963	5,699,963	5,699,963
Net Cash Movement - increase / (decrease)	**0**	**1,718,000**	**86,513,971**	**6,285,277**	**10,766,344**	**(10,710,887)**	**1,827,098**
Reserves Movement	Nil	Increase	Increase	Increase	Increase	Decrease	Increase

Annual Budget for 2026-27: Sewer Fund

CAPITAL BUDGET

	Original Budget 2025-26	Revised Budget 2025-26	2025-26 Actuals to 31-May-26#	Proposed Budget 2026-27	Proposed Budget 2027-28	Proposed Budget 2028-29	Proposed Budget 2029-30
Capital Funding							
Total Income from the Sale of Assets	128,000	128,000	126,227	80,000	68,000	96,000	75,000
Total Loan Income	844,070	844,070	(9,250,000)	871,792	623,011	647,290	672,578
Grants and Contributions for Capital Purposes							
Sewer Capital Contributions	0	0	0	0	0	0	0
Contributions - Section 64	1,451,540	1,451,540	884,318	1,495,086	1,539,939	1,586,137	1,633,721
Total Grants and Contributions for Capital	1,451,540	1,451,540	1,001,086	1,495,086	1,539,939	1,586,137	1,633,721
Total Capital Funding	**2,423,610**	**2,423,610**	**(8,122,687)**	**2,446,878**	**2,230,950**	**2,329,427**	**2,381,299**
Capital Expenditure							
Capital Renewals							
Plant & Equipment	150,000	150,000	123,950	150,000	150,000	150,000	150,000
Sewer Network	2,440,000	1,540,000	199,979	2,660,000	4,521,000	4,521,000	4,521,000
Other	0	0	0	235,000	600,000	4,400,000	3,410,000
Total Capital Renewals	**2,590,000**	**1,690,000**	**323,929**	**3,045,000**	**5,271,000**	**9,071,000**	**8,081,000**
Capital Upgrades							
Sewer Network	0	0	19,240	0	0	0	0
Plant & Equipment	0	0	0	550,000	0	0	0
Total Capital Upgrades	**0**	**0**	**19,240**	**550,000**	**0**	**0**	**0**
Capital Replacements							
Plant & Equipment	3,075,502	614,502	773,844	1,395,000	227,870	280,000	210,000
Buildings	100,000	100,000	0	0	0	0	0
Sewer Network	14,630,000	4,359,141	2,308,837	10,499,135	263,909	15,448,826	273,891
Other	0	60,000	0	450,000	0	0	0
Total Capital Replacements	**17,805,502**	**5,133,643**	**3,082,681**	**12,404,135**	**491,779**	**15,728,826**	**483,891**
Total Loan Repayments	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Total Capital Expenditure	**20,395,502**	**6,823,643**	**3,425,850**	**15,999,135**	**5,762,779**	**24,799,826**	**8,564,891**
Capital Funding less Capital Expenditure	**(17,971,892)**	**(4,400,033)**	**(11,548,537)**	**(13,552,257)**	**(3,531,829)**	**(22,470,399)**	**(6,183,592)**
Capital Result before Reserve Movements	**(17,971,892)**	**(4,400,033)**	**(11,548,537)**	**(13,552,257)**	**(3,531,829)**	**(22,470,399)**	**(6,183,592)**
add Net Operating Result before Capital Items	2,284,588	2,508,140	3,837,663	3,056,006	3,674,050	3,919,413	4,170,058
add Budgeted use of Reserves	10,307,282	(3,488,357)	54,342,000	5,618,965	(5,129,039)	13,752,908	(2,774,976)
add Adjust for Non-Cash Depreciation	5,380,022	5,380,022	4,931,687	4,581,963	4,583,576	4,585,236	4,586,947
Net Cash Movement - increase / (decrease)	**0**	**(228)**	**51,562,813**	**(295,323)**	**(403,242)**	**(212,842)**	**(201,563)**
Reserves Movement	Nil	Decrease	Increase	Decrease	Decrease	Decrease	Decrease

FOR ADOPTION

includes commitments


ORANGE CITY COUNCIL
FOR ADOPTION
Enquiries
For information about the
2026-27 Budget, contact:
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Fees and Charges

ORANGE CITY COUNCIL

ORANGE.NSW.GOV.AU

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2026 _ 2027

ORANGE CITY COUNCIL

Table Of Contents

Orange City Council 5
THEME: COLLABORATE 5
Council Meeting Administration 5
Government Information (Public Access) Act 2009 5
Governance Administration 6
Rates Management 6
Rates and General Revenue 7
Photocopying (including the reproduction of electronic documents) 9
Printery 9
Advertising on Council's CCTV network 9
Development Contributions 9
Council Asset Security Bond 10
Road Opening Permit 11
Local Environmental Plans & Development Control Plans 11
THEME: LIVE 14
Showground 14
Building Hire 15
Showground Other Areas 17
Photography and Filming Sessions 18
Commercial Public Events 18
THEME: LIVE 19
Aquatic Centre Administration/Management 19
THEME: LIVE 25
Parks, Reserves & Sportsgrounds 25
Ranger Services/Companion Animals 31
THEME: LIVE 35
Retail Pods 35
Orange Regional Museum 35
Orange Regional Museum Front of House 35
Orange Regional Museum Roof 36
South Court - Including Amphitheatre Hire 36
Theatre Administration/Management 36
City Events 39
Orange Regional Gallery 40
Function Centre Administration/Management 43
Orange City Library 46
THEME: LIVE 48
Courallie Park Child Development Centre 48
Family Day Care 49
Occasional Child Care 49
Before and After School Care 50
Spring Street Children's Centre 50
Vacation Care 50
Yarrawong Children's Centre 51
Anson Street OSHC 51

continued on next page ...

FOR ADOPTION

Table Of Contents [continued]

Ageing and Disability Services 51
Public Halls and Community Centres 53
Canobolas Scout Camp 56
THEME: PROSPER 57
Colour City Caravan Park 57
THEME: PROSPER 60
Airport Operations 60
Private Works Management 61
Private Works 61
Private Works - Replacing Damaged Concrete Gutter Bridge Slabs 62
Private Works - Erection of Banners 62
Property Administration - Rental per annum 62
THEME: PRESERVE 63
Cemetery 63
THEME: PRESERVE 66
Sewerage Services 66
Liquid Trade Waste 68
Construction Approvals 70
Occupation Certificates (only) and Replace Principal Certifier - to Council 71
Occupation Certificates - Change of Use Only (plus inspection fee) 72
Inspection Fees 72
Compliance Certificates and Fire Safety Schedule - (replacement or never issued) 72
NCC Compliance and Upgrade Reports (includes fire and access compliance) 72
Residential Swimming Pools 73
Commercial Swimming Pools/Spas 73
Property Certificates/Information 73
Section 68 Water and Sewer Works Applications 73
Water and Sewer Compliance Inspections 74
Movable/Mobile Dwelling Applications 74
On-Site Sewage Management (OSM) Fees 74
Development Applications 74
Complying Development Application Fees & Modification of Complying Development Certificate Fees 81
Building Control Fees 81
Sundry Local Government Act Application Fees 83
Subdivision And Development Fees 85
Subdivision Plan Approval Fee 86
Rural Residential (Standard all 2 Hectare or less allotments) 86
Urban and Industrial 86
Plan Approval Fees for Dual Occupancy, Unit Developments and Industrial Building 87
Compliance Certificates for Dual Occupancy, Unit Developments and Industrial Buildings 87
Compliance Certificates for Rural, Urban and Industrial Subdivisions 88
Road 88
Bond for Outstanding Development Works 88
Private Works - Road Signs 88
Maintenance Security Deposit 88
Environmental Health 89

continued on next page ...

FOR ADOPTION

Table Of Contents [continued]

Environmental Management & Monitoring 90
THEME: PRESERVE 90
Drainage Construction/Maintenance 90
Infrastructure Asset Management 90
Traffic Facilities 91
Car Park Management 91
Water Supply Services 92
Waste Services 95

FOR ADOPTION

ORANGE CITY COUNCIL

Orange City Council

THEME: COLLABORATE

Council Meeting Administration

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Sale of full Council business papers for 12 month period (Postage cost only, free copies available on Council's website)	$451.00	$451.00	$0.00	$451.00	N	N
Sale of Policy Committee papers only for 12 month period (Postage cost only, free copies available on Council's website)	$225.50	$225.50	$0.00	$225.50	N	N
Provision of full Council Business Papers or Planning and Development Committee Papers collected from Civic Centre				No Charge	N	N

Road Closure

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Stage 1 - Processing initial investigation including entitled authority	$500.00	$500.00	$0.00	$500.00	N	N
Stage 2 - Report to Council	$500.00	$500.00	$0.00	$500.00	N	N
Stage 3 - (Council ownership) processing finalisation of closure		$1,500 plus disbursements			N	N
Stage 3 - (Crown ownership) processing finalisation of closure		$3,500 plus disbursements			N	N

Section 611

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Gas networks (Jemena)		0.75% of Income Derived			N	N

FOR ADOPTION

Government Information (Public Access) Act 2009

Formal Access to Information Requests

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Formal Access Application fee	$30.00	$30.00	$0.00	$30.00	Y	N
Processing charge per hour after first 20 hours (only applies if seeking personal information about the applicant)	$30.00	$30.00	$0.00	$30.00	Y	N
Processing charge per hour - all other Formal Access Applications	$30.00	$30.00	$0.00	$30.00	Y	N
Internal Review Application fee	$40.00	$40.00	$0.00	$40.00	Y	N
Internal Review hourly processing charge				No Charge	N	N
Photocopying				No Charge	N	N

ORANGE CITY COUNCIL

Informal Access to Information Requests

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Application fee				No Charge	N	N
Processing charge per hour				No Charge	N	N

Informal Access to Information Requests - Photocopying/Scanning Fees (including the reproduction of electronic documents)

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
A4 Black & White (including electronic)	$0.85	$0.90	$0.00	$0.90	N	N
A4 Black & White (more than 20 sheets)	$0.80	$0.85	$0.00	$0.85	N	N
A4 Colour	$1.35	$1.40	$0.00	$1.40	N	N
A3 Black & White	$1.30	$1.35	$0.00	$1.35	N	N
A3 Colour	$2.60	$2.70	$0.00	$2.70	N	N
A2 Black & White or Colour	$11.65	$12.10	$0.00	$12.10	N	N
A1 Black & White or Colour	$16.90	$17.60	$0.00	$17.60	N	N
A0 Black & White or Colour	$28.50	$29.65	$0.00	$29.65	N	N
A3 Electronic Version	$1.15	$1.20	$0.00	$1.20	N	N
A2 Electronic Version	$7.10	$7.40	$0.00	$7.40	N	N
A1 Electronic Version	$10.30	$10.70	$0.00	$10.70	N	N
A0 Electronic Version	$12.90	$13.40	$0.00	$13.40	N	N

USB/Electronic Storage for Access to Information Applications

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
8 to 16 GB USB	$10.85	$11.30	$0.00	$11.30	N	N
32 GB USB	$16.35	$17.00	$0.00	$17.00	N	N
64 GB USB	$27.25	$28.35	$0.00	$28.35	N	N
128 GB USB	$43.60	$45.35	$0.00	$45.35	N	N
256 GB USB	$81.70	$84.95	$0.00	$84.95	N	N

FOR ADOPTION

Governance Administration

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Comply with Subpoena, administer legal documentation and similar documents - per hour	$150.00	$156.00	$0.00	$156.00	N	N

Rates Management

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Certificate – Section 603	$100.00	$105.00	$0.00	$105.00	Y	N
Fee to be determined by council circular from the Office of Local Government						

continued on next page ...

ORANGE CITY COUNCIL

Rates Management [continued]

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Urgency fee	$50.00	$50.00	$0.00	$50.00	N	N
Valuation enquiries (per valuation)	$11.00	$11.00	$0.00	$11.00	N	N
Overdue Rates and Charges – In accordance with Section 566(3) of the Local Government Act 1993				9.5% per annum	Y	N
				Last year fee 10.5% per annum		
Interest rate to be determined by council circular from the Office of Local Government						
Debt Recovery Charges on Overdue Rates and Charges (s.712) including prior legal action, legal action and late stage intervention				Full Cost	N	N
Rejected direct debit fee	$10.00	$10.00	$0.00	$10.00	N	N
Copy of Rates/Instalment/Water Notice	$20.00	$20.00	$0.00	$20.00	N	N

Rates and General Revenue

Residential

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Base Amount	$843.14	$868.43	$0.00	$868.43	N	N
Calculated (Rate in the $)				0.002939	N	N
				Last year fee 0.002854		

Business

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Base Amount	$843.14	$868.43	$0.00	$868.43	N	N
Calculated (Rate in the $)				0.008788	N	N
				Last year fee 0.008532		

Farmland

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Base Amount	$843.14	$868.43	$0.00	$868.43	N	N
Calculated (Rate in the $)				0.000825	N	N
				Last year fee 0.000801		

FOR ADOPTION

ORANGE CITY COUNCIL

Rural Residential

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Base Amount	$843.14	$868.43	$0.00	$868.43	N	N
Calculated (Rate in the $)				0.001522	N	N
				Last year fee 0.001478		

Clifton Grove

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Base Amount	$843.14	$868.43	$0.00	$868.43	N	N
Calculated (Rate in the $)				0.002348	N	N

Ammerdown

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Base Amount	$843.14	$868.43	$0.00	$868.43	N	N
Calculated (Rate in the $)				0.002350	N	N
				Last year fee 0.002282		

Village

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Base Amount	$500.43	$515.44	$0.00	$515.44	N	N
Calculated (Rate in the $)				0.001887	N	N
				Last year fee 0.001832		

Business Village

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Base Amount	$460.42	$474.23	$0.00	$474.23	N	N
Calculated (Rate in the $)				0.001842	N	N
				Last year fee 0.001788		

FOR ADOPTION

ORANGE CITY COUNCIL

Special Rate Central Business

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Calculated (Rate in the $)				0.003697	N	N
				Last year fee 0.003539		

Photocopying (including the reproduction of electronic documents)

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Black & White - per page (A3 or A4)	$0.20	$0.18	$0.02	$0.20	N	Y
Colour - per page A4	$1.00	$0.91	$0.09	$1.00	N	Y
Colour - per page A3	$2.00	$1.82	$0.18	$2.00	N	Y

Printery

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Design				Quotation	N	Y
External Printing				Quotation	N	Y

Advertising on Council's CCTV network

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Advertising fee				By negotiation	N	Y

Development Contributions

Indexed quarterly on 1 December, 1 March, 1 June and 1 September

Orange Development Contributions Plan (Section 7.11)

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Year 26/27 Fee (incl. GST)	Statutory	GST
1993 Orange Development Contributions Plan		Indexed rates available upon request			N	N
1999 Orange Development Contributions Plan		Indexed rates available upon request			N	N
2005 Waratah Development Contributions Plan		Indexed rates available upon request			N	N
2010 Orange Development Contributions Plan		Indexed rates available upon request			N	N
2012 Orange Development Contributions Plan		Indexed rates available upon request			N	N
2015 Orange Development Contributions Plan		Indexed rates available upon request			N	N
2015 Orange Car Parking Contributions Plan		Indexed rates available upon request			N	N

FOR ADOPTION

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Orange Development Contributions Plan (Section 7.11) [continued]

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
2017 Orange Development Contributions Plan		Indexed rates available upon request			N	N
2024 Orange Development Contributions Plan		Indexed rates available upon request			N	N

Water and Sewer Development Contributions (Section 64)

Water Supply

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
1 bedroom dwelling	$4,689.60	$4,830.30	$0.00	$4,830.30	N	N
2 bedroom dwelling	$7,241.40	$7,458.65	$0.00	$7,458.65	N	N
3+ bedroom dwelling	$9,739.75	$10,031.95	$0.00	$10,031.95	N	N
Standard lot	$9,739.75	$10,031.95	$0.00	$10,031.95	N	N

Sewerage

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
1 bedroom dwelling	$2,607.90	$2,686.15	$0.00	$2,686.15	N	N
2 bedroom dwelling	$3,987.25	$4,106.85	$0.00	$4,106.85	N	N
3+ bedroom dwelling	$5,981.60	$6,161.05	$0.00	$6,161.05	N	N
Standard lot	$5,981.60	$6,161.05	$0.00	$6,161.05	N	N

Leeds Parade

Applicable to Leeds Parade water supply from 28 April 2011

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Standard lot	$2,780.60	$2,864.00	$0.00	$2,864.00	N	N

FOR ADOPTION

Council Asset Security Bond

An asset security bond application fee may be applied in conjunction with an application for a Road Opening Permit based on a risk assessment undertaken by Council's Road Opening Officer.

Application Fee

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Each council asset security bond	$150.00	$150.00	$0.00	$150.00	N	N
Development value $0 – $150,000	$1,000.00	$1,000.00	$0.00	$1,000.00	N	N
Development value $150,001 – $300,000	$1,500.00	$1,500.00	$0.00	$1,500.00	N	N
Development value $300,001 – $600,000	$2,000.00	$2,000.00	$0.00	$2,000.00	N	N
Development value $600,001 – $1,000,000	$3,000.00	$3,000.00	$0.00	$3,000.00	N	N

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Application Fee [continued]

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Development value $1,000,001 – $2,000,000	$6,000.00	$6,000.00	$0.00	$6,000.00	N	N
Development value $2,000,001 – $3,000,000	$9,000.00	$9,000.00	$0.00	$9,000.00	N	N
Development value $3,000,001 – $4,000,000	$12,000.00	$12,000.00	$0.00	$12,000.00	N	N
Development value $4,000,001 – $5,000,000	$15,000.00	$15,000.00	$0.00	$15,000.00	N	N
Development value $5,000,001 – $6,000,000	$18,000.00	$18,000.00	$0.00	$18,000.00	N	N
Development value $6,000,001 – $7,000,000	$21,000.00	$21,000.00	$0.00	$21,000.00	N	N
Development value greater than $7,000,001	$24,000.00	$24,000.00	$0.00	$24,000.00	N	N

Inspection Fee

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
2 off inspections	$100.00	$100.00	$0.00	$100.00	N	N

Road Opening Permit

An asset security bond application fee may be applied in conjunction with an application for a Road Opening Permit based on a risk assessment undertaken by Council's Road Opening Officer.

Application Fee

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Late fee where work has commenced prior to permit being obtained – application & inspection fees will also need to be paid	$1,020.80	$1,061.65	$0.00	$1,061.65	N	N
Per application	$340.30	$353.90	$0.00	$353.90	N	N

Inspection Fee

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Per additional inspection	$68.05	$70.75	$0.00	$70.75	N	N
Per application	$136.15	$141.60	$0.00	$141.60	N	N

Local Environmental Plans & Development Control Plans

Strategic Planning - Planning Proposals

NSW DPE Guideline has been adopted as the criteria for determining the fee structure for preparing planning proposals, which creates the following categories of Planning Proposals:

FOR ADOPTION

Basic Planning Proposal

A basic planning proposal refers to any one or more of the following proposed LEP amendment types, including an amendment:

- To correct an administrative error
- For a few minor 'housekeeping' amendments
- To list a local heritage item
- To reclassify land where the Governor's approval is not required
- That is consistent with a Department endorsed/approved local strategy, such as a Local Housing Strategy
- That is consistent with section 3.22 Expedited amendments of environmental planning instruments of the EP&A Act to:

a) correct an obvious error in the principal instrument consisting of a misdescription, the inconsistent numbering of provisions, a wrong cross-reference, a spelling error, a grammatical mistake, the insertion of obviously missing words, the removal of obviously unnecessary words or a formatting error
b) address matters in the principal instrument that are of a consequential, transitional, machinery or other minor nature, and/or
c) deal with matters that the Minister considers do not warrant compliance with the conditions precedent for the making of the instrument because they will not have any significant adverse impact on the environment or adjoining land.

Fee Structure

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Pre-lodgement	$1,092.00	$1,136.00	$0.00	$1,136.00	N	N
Lodgement	$4,368.00	$4,543.00	$0.00	$4,543.00	N	N
Submission to gateway	$6,552.00	$6,814.00	$0.00	$6,814.00	N	N
Exhibition through to finalisation	$5,460.00	$5,678.00	$0.00	$5,678.00	N	N

Standard Planning Proposal

A standard planning proposal refers to any one or more of the following proposed LEP amendment types, including an amendment:

- To change the land use zone where the proposal is consistent with the objectives identified in the LEP for that proposed zone
- That relates to altering the principal development standards of the LEP
- That relates to the addition of a permissible land use or uses and/or any conditional arrangements under Schedule 1 Additional Permitted Uses of the LEP
- That is consistent with an endorsed District/Regional Strategic Plan and/or LSPS
- Relating to classification or reclassification of public land through the LEP

Fee Structure

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Pre-lodgement	$3,276.00	$3,407.00	$0.00	$3,407.00	N	N
Lodgement	$8,736.00	$9,085.00	$0.00	$9,085.00	N	N
Submission to gateway	$17,420.00	$18,117.00	$0.00	$18,117.00	N	N
Exhibition through to finalisation	$11,980.80	$12,460.00	$0.00	$12,460.00	N	N

FOR ADOPTION

Complex Planning Proposal

A complex planning proposal refers to any one or more of the following proposed LEP amendment types, including an amendment:

- To change in the land use zone and/or the principal development standards of the LEP, which would result in a significant increase in demand for supporting local, regional or State infrastructure and would require infrastructure funding
- To respond to a new policy e.g. local character or new provision not in the standard instrument template
- That is inconsistent with a District/Regional Plan or council's endorsed LSPS
- Responding to a change in circumstances, such as the investment in new infrastructure or changing demographic trends
- That is progressed under the Aboriginal Land SEPP
- Any other amendment or amendments that are not categorised as a principal LEP, standard or basic planning proposal.

Fee Structure

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Pre-lodgement	$10,920.00	$11,357.00	$0.00	$11,357.00	N	N
Lodgement	$16,328.00	$16,981.00	$0.00	$16,981.00	N	N
Submission to gateway	$21,788.00	$22,660.00	$0.00	$22,660.00	N	N
Exhibition through to finalisation	$15,246.40	$15,856.00	$0.00	$15,856.00	N	N

Planning Agreements

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Negotiation and assessment	$1,092.00	$5,000.00	$0.00	$5,000.00	N	N
Public consultation and notification	$1,092.00	$3,000.00	$0.00	$3,000.00	N	N
Amendments to Planning Agreements	$0.00	$1,500.00	$0.00	$1,500.00	N	N
Ancillary Legal Costs (including Registration)				As agreed	N	N

FOR ADOPTION

Fee for submitting onto the Planning Portal

In accordance with the Environmental Planning and Assessment Regulation 2021, Schedule 4, Part 9.

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Submitting complying development certificate on the NSW Planning Portal (0.36 fee unit)	$0.00	$43.00	$0.00	$43.00	Y	N
Submitting application for construction certificate, subdivision works certificate, occupation certificate, subdivision certificate or building information certificate on the NSW Planning Portal (0.40 fee unit)	$0.00	$47.00	$0.00	$47.00	Y	N
Submitting construction certificate, subdivision works certificate, occupation certificate, subdivision certificate, complying development certificate or planning agreement on the NSW Planning Portal (0.05 fee unit)	$0.00	$6.00	$0.00	$6.00	Y	N
Application for planning certificate under the Act, section 10.7(1) (0.62 fee unit)	$0.00	$74.00	$0.00	$74.00	Y	N

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Fee for submitting onto the Planning Portal [continued]

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Provision of certified copy of a document, map or plan under the Act, section 10.8(2) (0.62 fee unit)	$0.00	$74.00	$0.00	$74.00	Y	N

Expenses incurred by Council in undertaking studies and other matters in relation to planning proposals

Environment Planning and Assessment Regulation 2021, Part 2, Division 1, Section 10

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Full cost of environmental study plus base fee plus 10%				Base fee + Cost + 10%	Y	N

Development Control Plans

Part 2 - Division 2 - Section 19 - Determined by the relevant planning authority.

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Basic Amendment (where Council adopted structure plan in place and/or <10 lots) associated with Urban Release Areas	$0.00	$5,000.00	$0.00	$5,000.00	Y	N
Standard Amendments (where there is NO Council adopted structure plan in place and/or <10 lots) associated with Urban Release Areas	$0.00	$15,000.00	$0.00	$15,000.00	Y	N
Complex Amendments (site-specific Development Control Plan, or new chapter) associated with Urban Release Areas	$0.00	$30,000.00	$0.00	$30,000.00	Y	N
Amendment to a Development Control Plan (text and/or mapping)	$0.00	$2,500.00	$0.00	$2,500.00	Y	N

FOR ADOPTION

State of Environment Report

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Printed copy	$78.75	$81.90	$0.00	$81.90	N	N
Electronic copy – available from Councils website				No Charge	N	N

THEME: LIVE

Showground

Orange City Council - No charge for all categories.

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Showground [continued]

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Orange City Council Partnered Events				No Charge	N	Y

Building Hire

Naylor Pavillion

Local Rotary and Lions Clubs

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Rotary and Lions Clubs within LGA – non-profit community focused event – up to 2 times in one year – free – subject to approval under the Small Donations Program				No Charge	N	Y

Sporting Groups - All Days (including Public Holidays)

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Daily maximum rate for entire facility 80m x 33m (excluding canteen)	$427.00	$403.64	$40.36	$444.00	N	Y
Daily maximum rate per lane 20m x 33m (excluding canteen)	$142.50	$134.73	$13.47	$148.20	N	Y
Rate per hour – entire facility of 80m x 33m (excluding canteen)	$71.25	$67.36	$6.74	$74.10	N	Y
Rate per hour per lane of 20m x 33m (excluding canteen)	$21.30	$20.14	$2.01	$22.15	N	Y
Canteen Hire - per event	$100.00	$94.55	$9.45	$104.00	N	Y
Alarm/security call out fee			Actual Cost + $50.00		N	Y

FOR ADOPTION

School - LGA and Non LGA Hire

All Days (including Public Holidays)

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Daily maximum rate for entire facility 80m x 33m (excluding canteen)	$106.60	$100.77	$10.08	$110.85	N	Y
Daily maximum rate per lane 20m x 33m (excluding canteen)	$35.90	$33.95	$3.40	$37.35	N	Y
Rate per hour – entire facility of 80m x 33m (excluding canteen)	$21.30	$20.14	$2.01	$22.15	N	Y
Rate per hour per lane of 20m x 33m (excluding canteen)	$7.30	$6.91	$0.69	$7.60	N	Y
Canteen Hire - per event	$100.00	$94.55	$9.45	$104.00	N	Y
Alarm/security call out fee			Actual Cost + $50.00		N	Y

ORANGE CITY COUNCIL

Commercial Hire

All Days (including Public Holidays)

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Daily maximum rates for entire facility 80m x 33m (excluding canteen)	$1,423.00	$1,145.45	$114.55	$1,260.00	N	Y
Daily maximum rate per lane 20m x 33m (excluding canteen)	$0.00	$327.27	$32.73	$360.00	N	Y
Rate per hour - entire facility of 80m x 33m (excluding canteen)	$0.00	$163.64	$16.36	$180.00	N	Y
Rate per hour per lane of 20m x 33m (excluding canteen)	$0.00	$40.91	$4.09	$45.00	N	Y
Canteen Hire - per event	$100.00	$94.55	$9.45	$104.00	N	Y
Alarm/security call out fee				Actual Cost + $50.00	N	Y

Community Groups / Not For Profit Including Government Departments, Private Hire

All Days (including Public Holidays)

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Daily rate for entire facility 80m x 33m (excluding canteen)	$427.00	$403.64	$40.36	$444.00	N	Y
Rate per half day - entire facility of 80m x 33m (excluding canteen)	$285.00	$269.45	$26.95	$296.40	N	Y
Orange Farmers Markets - Rates Per Use (excluding canteen)	$304.00	$287.41	$28.74	$316.15	N	Y
Canteen Hire - per event	$100.00	$94.55	$9.45	$104.00	N	Y
Alarm/security call out fee				Actual Cost + $50.00	N	Y

FOR ADOPTION

Environmental Learning Facility (ELF)

Community Groups/Not For Profit including Commercial, Sporting Groups and Government Department Hire. Facility not available for private hire.

All Days (including Public Holidays)

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Community Groups / NFP				No Charge	N	Y
Organisation / Government - 1 hour	$20.00	$18.91	$1.89	$20.80	N	Y
Organisation / Government - per half day (less than 4 hours)	$65.00	$61.45	$6.15	$67.60	N	Y
Organisation / Government - more than 4 hours	$95.00	$89.81	$8.98	$98.80	N	Y
Cleaning - Additional				Actual Cost	N	Y
Alarm/security call out fee				Actual Cost + $50.00	N	Y

Other Building Hire

- Per use is no more than 5 consecutive days including bump in and out.

ORANGE CITY COUNCIL

Community Groups/Not For Profit including Government Departments, Sporting Groups Hire

All Days (including Public Holidays)

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Agricultural Pavilion – per use*	$258.95	$244.82	$24.48	$269.30	N	Y
Williams Pavilion – per use*	$144.55	$136.68	$13.67	$150.35	N	Y
Cattle Pavilion/Sheep Pavilion - per use*	$110.00	$104.00	$10.40	$114.40	N	Y
Poultry and Pigeon Shows – Poultry Pavilion – per use*	$106.60	$100.77	$10.08	$110.85	N	Y

Private Hire

All Days (including Public Holidays)

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Agricultural Pavilion - per use*	$424.00	$400.86	$40.09	$440.95	N	Y
Agricultural Pavilion security bond - per use*	$2,000.00	$2,000.00	$0.00	$2,000.00	N	N

Commercial Hire

All Days (including Public Holidays)

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Agricultural Pavilion – per use*	$507.50	$479.82	$47.98	$527.80	N	Y
Williams Pavilion – per use*	$284.95	$269.41	$26.94	$296.35	N	Y
Cattle Pavilion/Sheep Pavilion - per use*	$110.00	$104.00	$10.40	$114.40	N	Y

Additional Building Charges - All Hirers - if required

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Bin Servicing				$10.35 per bin	N	Y
Cleaning				Actual cost + 10%	N	Y

Showground Other Areas

Sporting Groups and Not for Profit, Private Hire

All Days (including Public Holidays)

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Rodeo Arena – per day	$139.90	$132.27	$13.23	$145.50	N	Y
Rodeo Arena - per hour	$26.00	$24.59	$2.46	$27.05	N	Y
Camp Draft Arena – per day	$178.90	$169.14	$16.91	$186.05	N	Y
Camp Draft Arena - per hour	$30.00	$28.36	$2.84	$31.20	N	Y
Orange Camp Draft Club Annual Event	$484.65	$458.23	$45.82	$504.05	N	Y
Grassed Area - per day	$231.40	$218.77	$21.88	$240.65	N	Y

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FOR ADOPTION

All Days (including Public Holidays) [continued]

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Camping fees (per night per site) - events only	$14.55	$13.77	$1.38	$15.15	N	Y
Grandstand - relocation fee				Actual cost	N	Y
Bin Servicing				$10.35 per bin	N	Y
Cleaning				Actual cost + 10%	N	Y

Private

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
RV - Completely self-contained. When showground isn't booked for major events. Per night	$20.00	$18.18	$1.82	$20.00	N	Y

Photography and Filming Sessions

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Per financial year	$100.00	$90.91	$9.09	$100.00	N	Y

Commercial Public Events

Security bond deductions include metered electricity, ground restoration, garbage receptable hire and tipping charges.

Capacity of up to 1,000 Attendees

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Charge per non-performing day	$243.35	$230.09	$23.01	$253.10	N	Y
Charge per performing day	$442.50	$418.36	$41.84	$460.20	N	Y
Security bond	$3,000.00	$3,000.00	$0.00	$3,000.00	N	N

Capacity of 1,000-3,000 Attendees

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Charge per non-performing day	$359.85	$340.23	$34.02	$374.25	N	Y
Charge per performing day	$737.90	$697.64	$69.76	$767.40	N	Y
Security bond	$4,800.00	$4,800.00	$0.00	$4,800.00	N	N

Capacity of 3,000 plus Attendees

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Charge per non-performing day	$637.50	$602.73	$60.27	$663.00	N	Y
Charge per performing day	$1,593.80	$1,506.86	$150.69	$1,657.55	N	Y

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FOR ADOPTION

ORANGE CITY COUNCIL

Capacity of 3,000 plus Attendees [continued]

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Security bond	$7,500.00	$7,500.00	$0.00	$7,500.00	N	N

THEME: LIVE

Aquatic Centre Administration/Management

Concession entry is applicable only where the patron is able to present an Australian Seniors Card, Australian Pension Card, Australian Student Card, Health Care Card or Australian Veterans Health Card.

For the purpose entry to the facility or to purchase a membership, a family is 2 adults and their children residing at the same address, as listed on their medicare card.

For the purpose of entry into the facility, a child is someone aged 1-17 inclusive.
The following are allowed entry free of charge during normal trading hours:

- Non Swimmers (excluding carnival spectators)
- Carers accompanying someone with a disability into the water

General Admission Charges

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Adult	$8.40	$7.73	$0.77	$8.50	N	Y
Child 0-11 months			Free with fee paying adult		N	Y
Child 1-5 years			$2.50 with fee paying adult		N	Y
			Last year fee $2.70 with fee paying adult			
Child 6-17 years	$6.25	$5.68	$0.57	$6.25	N	Y
Concession Cardholder	$6.25	$5.68	$0.57	$6.25	N	Y
Over 75				Free	N	Y
Family	$21.65	$20.00	$2.00	$22.00	N	Y
Adult 10 visit pass	$75.60	$69.55	$6.95	$76.50	N	Y
Concession/child 10 visit pass	$56.25	$51.14	$5.11	$56.25	N	Y
Membership Card Replacement	$8.00	$7.27	$0.73	$8.00	N	Y
Shower	$3.65	$3.18	$0.32	$3.50	N	Y
Use of Inflatables	$5.00	$4.55	$0.45	$5.00	N	Y

FOR ADOPTION

12 Months swim only membership

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Family	$1,570.80	$884.00	$88.40	$972.40	N	Y
Adult	$631.10	$602.73	$60.27	$663.00	N	Y
Child/Concession	$451.25	$443.18	$44.32	$487.50	N	Y

ORANGE CITY COUNCIL

6 Months swim only membership

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Family	$936.55	$650.00	$65.00	$715.00	N	Y
Adult	$362.00	$341.36	$34.14	$375.50	N	Y
Child/Concession	$258.10	$236.36	$23.64	$260.00	N	Y

3 Months swim only membership

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Family	$497.00	$390.00	$39.00	$429.00	N	Y
Adult	$191.45	$180.73	$18.07	$198.80	N	Y
Child/Concession	$137.20	$132.95	$13.30	$146.25	N	Y

Direct Debit - swim only membership

Weekly

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Family	$0.00	$18.18	$1.82	$20.00	N	Y
Adult	$0.00	$11.82	$1.18	$13.00	N	Y
Child/Concession	$0.00	$8.18	$0.82	$9.00	N	Y

Fortnightly

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Family	$0.00	$36.36	$3.64	$40.00	N	Y
Adult	$0.00	$23.64	$2.36	$26.00	N	Y
Child/Concession	$0.00	$16.36	$1.64	$18.00	N	Y

FOR ADOPTION

12 Months swim + fitness membership

Includes aqua aerobics.

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Adult	$725.00	$756.36	$75.64	$832.00	N	Y
Child/Concession	$552.00	$520.00	$52.00	$572.00	N	Y

6 Months swim + fitness membership

Includes aqua aerobics.

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Adult	$436.00	$472.73	$47.27	$520.00	N	Y

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6 Months swim + fitness membership [continued]

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Child/Concession	$337.15	$325.00	$32.50	$357.50	N	Y

3 Months swim + fitness membership

Includes aqua aerobics.

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Adult	$244.00	$283.64	$28.36	$312.00	N	Y
Child/Concession	$191.35	$195.00	$19.50	$214.50	N	Y

Direct Debit - All access including Aqua

Weekly

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Family	$0.00	$22.73	$2.27	$25.00	N	Y
Adult	$0.00	$14.55	$1.45	$16.00	N	Y
Child/Concession	$0.00	$10.00	$1.00	$11.00	N	Y

Fortnightly

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Family	$0.00	$45.45	$4.55	$50.00	N	Y
Adult	$0.00	$29.09	$2.91	$32.00	N	Y
Child/Concession	$0.00	$20.00	$2.00	$22.00	N	Y

FOR ADOPTION

Fitness Passport

Below are the costs paid by Fitness Passport to OCC.
Charges do not relate to the cardholder

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
All passes	$7.56	$6.95	$0.70	$7.65	N	Y
Child	$5.62	$5.31	$0.53	$5.85	N	Y

School Carnival

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Child – For school carnivals only	$5.00	$4.55	$0.45	$5.00	N	Y

Special carnival event - diving, waterpolo, swimming club/authority event

Participants will be charged normal general admission cost. Facility membership card or another entry card such as Fitness Passport is acceptable for entry

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Special carnival event - diving, waterpolo, swimming club/authority event [continued]

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Officials and spectators (All ages, except children under 5 are free). Excludes local school carnivals	$3.10	$3.18	$0.32	$3.50	Y	Y

Cleaning deposit

Monies are refundable upon inspection conducted by staff provided the centre has not suffered damage and is left tidy. If any damage or cleaning costs are more than the deposit the difference will be charged to the organisation in question.

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
> 250 attendees	$480.05	$499.25	$0.00	$499.25	N	N
100 – 250 attendees	$300.00	$312.00	$0.00	$312.00	N	N
50 – 100 attendees	$180.10	$187.30	$0.00	$187.30	N	N

Lane Hire

Exemptions from lane hire include School carnivals, Major carnivals, internally operated programs.

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Lane hire - local schools and community groups (off peak times). Fee per lane/ hour	$10.40	$9.82	$0.98	$10.80	N	Y
Lane hire - peak times. Fee per lane/hour	$26.00	$24.59	$2.46	$27.05	N	Y
Orange Aquatic Club - Annual Fee	$31,200.00	$29,498.18	$2,949.82	$32,448.00	N	Y

FOR ADOPTION

Meeting Room Hire

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Per hour OR	$36.30	$34.32	$3.43	$37.75	N	Y
Per day	$176.00	$166.36	$16.64	$183.00	N	Y

Centre Hire

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Centre Hire	Variable - each function assessed individually				N	Y
Large functions requiring the whole centre or parts which are closed to the public						

Learn to Swim Classes (conducted by Orange City Council)

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Per child in a group lesson	$19.05	$19.80	$0.00	$19.80	N	N
Sibling discount				10% discount	N	N
Private lesson	$57.10	$59.40	$0.00	$59.40	N	N

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Learn to Swim Classes (conducted by Orange City Council) [continued]

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Additional child in private lesson				75%	N	N
Squad Fee - first lesson	$19.05	$18.00	$1.80	$19.80	N	Y
Squad Fee - second lesson				75% discount	N	Y
Squad Fee - third lesson (available to level 7 & 8)				100% discount	N	Y

Diving Programs

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Per Child in a Group Lesson	$19.05	$18.00	$1.80	$19.80	N	Y
Sibling Discount				10% discount	N	Y
Private lesson	$57.10	$54.00	$5.40	$59.40	N	Y
Additional child in Private lesson				75%	N	Y

Schools - Learn to Swim, Programs and Sport (conducted by Orange City Council)

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Instructor Hire LTS - per hour per instructor	$46.80	$46.80	$0.00	$46.80	N	N
Instructor Hire Other Programs & Sport – per hour per instructor	$46.80	$44.27	$4.43	$48.70	N	Y
Equipment supplied free of charge						
Entry – per child	$3.10	$2.95	$0.30	$3.25	N	Y

Schools - Learn to Swim (conducted by an external group at a time agreeable to centre management)

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Entry Fee				As per group entry rates	N	Y
LTS platform hire – one off session/ platform	$13.25	$12.55	$1.25	$13.80	N	Y
LTS platform hire – per day/platform	$39.65	$37.50	$3.75	$41.25	N	Y

Access & Inclusion Lessons

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
1:1 Lesson	$30.00	$30.00	$0.00	$30.00	N	N
1:2 Lesson (CALD Only)	$15.00	$15.00	$0.00	$15.00	N	N
Aqua therapy registered with the NDIS Class Ratio 1:1	$70.00	$70.00	$0.00	$70.00	N	N

FOR ADOPTION

Wet fitness/Aqua aerobics per class

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Adult	$17.35	$14.55	$1.45	$16.00	N	Y
Child/Concession	$11.75	$10.00	$1.00	$11.00	N	Y
Over 75's		Free (2 classes/week max. free)			N	Y

Member class fees

Required to scan membership card or Fitness Passport to gain entry to facility in addition to class fee.

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Adult	$10.40	$9.09	$0.91	$10.00	N	Y
Child/Concession	$6.76	$6.36	$0.64	$7.00	N	Y

10 Class Entry

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Adult	$156.15	$130.91	$13.09	$144.00	N	Y
Child/Concession	$105.75	$90.00	$9.00	$99.00	N	Y

Group Discount

To receive the group discount the whole amount must be paid as one transaction. No partial payments can be accepted.

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Adult 10-19 = 10%	$7.55	$6.95	$0.70	$7.65	N	Y
Adult 20-29 = 15%	$7.15	$6.59	$0.66	$7.25	N	Y
Adult 30+ = 20%	$6.70	$6.18	$0.62	$6.80	N	Y
Child/Concession 10-19 = 10%	$5.60	$5.09	$0.51	$5.60	N	Y
Child/Concession 20-29 = 15%	$5.30	$4.82	$0.48	$5.30	N	Y
Child/Concession 30+ = 20%	$5.00	$4.55	$0.45	$5.00	N	Y

FOR ADOPTION

Community Programs

Variable costs:

- Funded programs
- Joint programs with other Council services
- Community event
- Lifeguard courses
- First aid courses
- Bronze Medallion courses
- CPR courses

Seniors Week

Free activity schedule for all participants who hold a valid Seniors Card. Schedule to be approved by the Director.

Welcome to Summer

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
First Sunday of December or other suitable date approved by director		Free entry, aqua aerobics and inflatables on designated day			N	Y
		Last year fee Free Entry and Inflatables on designated day				
Summer Holiday Family Membership - Dates to follow Dept of Education Summer Holidays (example 19th December - 6th Feb)	$220.00	$136.36	$13.64	$150.00	N	Y

THEME: LIVE

Parks, Reserves & Sportsgrounds

Donation of Park Furniture

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Picnic table and bench seats – Cook Park	$7,270.00	$7,270.00	$0.00	$7,270.00	N	N
Furphy seating (park bench) – Cook Park	$2,980.00	$2,980.00	$0.00	$2,980.00	N	N
Recycled plastic picnic setting – Table and 2 chairs – Gosling Creek	$3,490.00	$3,490.00	$0.00	$3,490.00	N	N
Recycled plastic seat – park bench style – Gosling Creek	$1,326.00	$1,326.00	$0.00	$1,326.00	N	N
Recycled plastic seat – park bench style – General Public Open Space	$0.00	$1,326.00	$0.00	$1,326.00	N	N
Steal frame timber slated seat, with OBG in each end – Orange Botanic Gardens	$3,130.00	$3,130.00	$0.00	$3,130.00	N	N
Tree donation				Price on application	N	N

FOR ADOPTION

Use of All Parks, Reserves and Sportsgrounds excluding Orange Botanic Gardens

Orange City Council - No charge for all categories.

Community Groups Not For Profit and Government Departments (Except Wade Park)

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
No preparation required				No charge	N	Y
Large events including markets - per use	$383.00	$362.09	$36.21	$398.30	N	Y

Sporting Groups (Except Wade Park)

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Season fee per registered player - Senior	$27.05	$25.59	$2.56	$28.15	N	Y
Season fee per registered player - Junior	$8.10	$7.64	$0.76	$8.40	N	Y
Glenroi Oval - Orange Hockey Incorporated grass field provision for Winter Season	$520.00	$491.64	$49.16	$540.80	N	Y

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ORANGE CITY COUNCIL

Sporting Groups (Except Wade Park) [continued]

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Bloomfield Oval Pavillion - per hour	$28.00	$26.45	$2.65	$29.10	N	Y
Multi day cricket wicket preparation	$3,177.70	$3,004.36	$300.44	$3,304.80	N	Y
Ground Hire				No charge	N	Y
Linemarking - out of season				Actual Cost	N	Y
Cleaning - additional				Actual Cost	N	Y
Alarm/security call out fee				Actual Cost + $50.00	N	Y

School - LGA and Non LGA Hire

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
School groups where no preparation is required				No charge	N	Y
School groups where preparation is required				Preparation Cost + 10%	N	Y

Private Hire

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Event Administration Charge	$77.00	$72.73	$7.27	$80.00	N	Y
Mud Hut - Security bond for 18th + 21st birthdays and other high risk events	$500.00	$500.00	$0.00	$500.00	N	N

FOR ADOPTION

Lighting Charges - All Hirers

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Anzac Park	$10.00	$9.45	$0.95	$10.40	N	Y
Brendon Sturgeon	$10.00	$9.45	$0.95	$10.40	N	Y
Perry Oval	$10.00	$9.45	$0.95	$10.40	N	Y
Country Club	$15.00	$14.18	$1.42	$15.60	N	Y
Half lights				50% reduction for half lights	N	Y

Commercial Hire - Regular Use

Including fitness, Kindy programs, photography and filming sessions.

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Business (one trainer/operator) – Per Financial Year	$100.00	$90.91	$9.09	$100.00	N	Y
Business (multiple trainer/operator) – Per Financial Year	$206.00	$187.27	$18.73	$206.00	N	Y

Commerical Hire - Non Public Event

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Event Administration Charge	$76.95	$72.73	$7.27	$80.00	N	Y

Commercial Public Events

Security bond deductions include metered electricity, ground restoration, garbage receptable hire and tipping charges.

Capacity of up to 1,000 Attendess

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Charge per non-performing day	$243.35	$230.09	$23.01	$253.10	N	Y
Charge per performing day	$442.50	$418.36	$41.84	$460.20	N	Y
Security bond	$3,000.00	$3,000.00	$0.00	$3,000.00	N	N

Capacity of 1,000-3,000 Attendees

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Charge per non-performing day	$359.85	$340.23	$34.02	$374.25	N	Y
Charge per performing day	$737.90	$697.64	$69.76	$767.40	N	Y
Security bond	$4,800.00	$4,800.00	$0.00	$4,800.00	N	N

Capacity of 3,000 plus Attendees

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Charge per non-performing day	$637.50	$602.73	$60.27	$663.00	N	Y
Charge per performing day	$1,593.80	$1,506.86	$150.69	$1,657.55	N	Y
Security bond	$7,500.00	$7,500.00	$0.00	$7,500.00	N	N

FOR ADOPTION

Wade Park

Sporting Groups - Community Groups / Not For Profit

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Senior Sport (not including cricket)	$686.90	$649.41	$64.94	$714.35	N	Y
Junior Sport	$209.55	$198.14	$19.81	$217.95	N	Y
Community Events (not for profit)	$418.05	$395.27	$39.53	$434.80	N	Y
Venue cleaning charge (if user leaves the venue in an unsatisfactory condition)				Actual cost + 10%	N	Y
Kiosk cleaning charge (if user leaves the kiosk in an unsatisfactory condition)				Actual cost + 10%	N	Y
Turf cricket wicket for events additional to Orange District Cricket Association draw				Preparation Cost + 10%	N	Y
Dream Cricket				No Charge	N	Y
Linemarking				Actual Cost	N	Y
Cleaning - Additional				Actual Cost	N	Y

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Sporting Groups - Community Groups / Not For Profit [continued]

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Alarm/security call out fee			Actual Cost + $50.00		N	Y
Lighting charge – per hour	$50.00	$47.27	$4.73	$52.00	N	Y

Carl Sharpe Cricket Centre

Community Groups / Not For Profit - Commercial Organisation - Government Departments - Schools, Sporting Groups, Private Hire

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Rate per hour per lane (off peak 6am to 3pm)	$22.90	$21.64	$2.16	$23.80	N	Y
Rate per hour per lane (peak 3pm to 12am)	$28.00	$26.36	$2.64	$29.00	N	Y
Non-Commercial Operator (approved events only). Hourly rate charged per above to a maximum of $300 per day, regardless of lane hire. Any day of week.	$288.00	$272.73	$27.27	$300.00	N	Y
Orange District Cricket Association & Orange Junior Cricket Association, Annual Cricket Centre Levy (per registered player)	$22.00	$20.91	$2.09	$23.00	N	Y
Dream Cricket				No Charge	N	Y
Community Room per hour (excludes seasonal bookings for cricket and football) Private hire - unable to book	$28.00	$26.36	$2.64	$29.00	N	Y
Venue cleaning charge (if user leaves the venue in an unsatisfactory condition)			Actual cost + 10%		N	Y
Kiosk cleaning charge (if user leaves the kiosk in an unsatisfactory condition)			Actual cost + 10%		N	Y
Alarm/security call out fee			Actual Cost + $50.00		N	Y

FOR ADOPTION

Orange Botanic Gardens - Excluding Botanic Gardens Function Room

Orange City Council - no charge for all categories.

Community Groups / Not For Profit including Government Departments, Sporting Groups & Schools - LGA and Non LGA

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Ground Hire				No Charge	N	Y
Large events including markets - per use	$398.30	$376.59	$37.66	$414.25	N	Y

Private Hire

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Event Administration Charge	$77.00	$72.73	$7.27	$80.00	N	Y

ORANGE CITY COUNCIL

Commercial

Funerals - Monday to Friday Only

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Native Garden Display	$330.00	$312.00	$31.20	$343.20	N	Y

Commercial Hire - Regular Use

Including fitness, Kindy program, photography and filming sessions.

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Business (one trainer/operator) – Per Financial Year	$100.00	$90.91	$9.09	$100.00	N	Y
Business (multiple trainer/operator) – Per Financial Year	$206.00	$187.27	$18.73	$206.00	N	Y

Commercial Hire - Non Public Event

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Event Administration Charge	$76.95	$72.73	$7.27	$80.00	N	Y

Guided Tours

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Guided Tours				No Charge	N	Y

Commercial Public Events

Security bond deductions include metered electricity, ground restoration, garbage receptable hire and tipping charges.

Capacity of up to 1,000 Attendees

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Charge per non-performing day	$243.35	$230.09	$23.01	$253.10	N	Y
Charge per performing day	$442.50	$418.36	$41.84	$460.20	N	Y
Security Bond	$3,000.00	$3,000.00	$0.00	$3,000.00	N	N

Capacity of 1,000-3,000 Attendees

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Charge per non-performing day	$359.85	$340.23	$34.02	$374.25	N	Y
Charge per performing day	$737.90	$697.64	$69.76	$767.40	N	Y
Security Bond	$4,800.00	$4,800.00	$0.00	$4,800.00	N	N

FOR ADOPTION

ORANGE CITY COUNCIL

Capacity of 3,000 plus Attendees

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Charge per non-performing day	$638.05	$603.27	$60.33	$663.60	N	Y
Charge per performing day	$1,593.80	$1,506.87	$150.69	$1,657.55	N	Y
Security Bond	$7,500.00	$7,500.00	$0.00	$7,500.00	N	N

Orange Botanic Gardens - Botanic Gardens Function Room

Orange City Council - no charge for all categories.
Hire fee includes cleaning.
Cancellation Terms: If a booking is cancelled 30+ days from hire then 100% of fee will be returned, if cancelled 14-29 days from hire then 50% of hire fees will be returned and if cancelled less than 14 days from hire, all hire fees are forfeited.

Monday to Friday (until 5pm Friday)

Community Groups / Not For Profit - Government - Private Hire

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
4+ hours per day	$188.00	$178.18	$17.82	$196.00	N	Y
Per half day (less than 4 hours)	$104.00	$98.32	$9.83	$108.15	N	Y
Security Bond - Private Hire	$250.00	$250.00	$0.00	$250.00	N	N

Commercial Hire

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
4+ hours per day	$251.70	$237.95	$23.80	$261.75	N	Y
Per half day (less than 4 hours)	$148.70	$140.59	$14.06	$154.65	N	Y

Weekend Hire

From 5:00pm Friday to Midnight Sunday.

Community Groups / Not For Profit - Government - Private Hire

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Hire	$441.00	$417.27	$41.73	$459.00	N	Y
Security Bond	$250.00	$250.00	$0.00	$250.00	N	N
Security Bond - 18th and 21st birthday parties	$750.00	$750.00	$0.00	$750.00	N	N

Commercial Hire

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Hire	$857.00	$810.00	$81.00	$891.00	N	Y
Security Bond	$500.00	$500.00	$0.00	$500.00	N	N

FOR ADOPTION

ORANGE CITY COUNCIL

Additional Fees if Required

All Hirers

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Alarm/security call out fee			Actual Cost + $50.00		N	Y

Local Rotary and Lions Clubs

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Rotary and Lions Clubs within LGA – non-profit community focused event – up to 2 times in one year – free – subject to approval under the Small Donations Program				No Charge	N	Y

Heritage Church

Private Hire

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Bond	$110.00	$110.00	$0.00	$110.00	N	N
Flat rate	$137.30	$129.82	$12.98	$142.80	N	Y

Emmaville Cottage

Commercial - Private Hire

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Per day	$137.30	$129.82	$12.98	$142.80	N	Y

FOR ADOPTION

Ranger Services/Companion Animals

Companion Animals (Dogs and Cats) registered under Companion Animals Act 1998

NSW Office of Local Government Circular prior 1 July 2026 will be used to determine the applicable fees for the 2026/2027 financial year.

Dogs

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Dog Registration fee - by 12 weeks or when sold earlier than 12 weeks (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2026)	$80.00	$80.00	$0.00	$80.00	Y	N
Dog additional fee - dog not de-sexed by 6 months. (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2026)	$189.00	$189.00	$0.00	$189.00	Y	N

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ORANGE CITY COUNCIL

Dogs [continued]

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Dog Registration Combined fees - for not desexing dog by 6 months (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2026)	$269.00	$269.00	$0.00	$269.00	Y	N
For a de-sexed dog owned by an eligible pensioner, or not recommended (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2026)	$35.00	$35.00	$0.00	$35.00	Y	N
De-sexed dog sold by eligible pound/ shelter or rehoming Organisation (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2026)	$0.00	$0.00	$0.00	$0.00	Y	N
Dog not de-sexed but kept by a recognised breeder for breeding purposes; or not recommended (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2026)	$80.00	$80.00	$0.00	$80.00	Y	N
For a dog exempt from registration (Working dog; Assistance Animal; State Service Dog)				No Charge	Y	N
Dog registration late fee (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2026)	$23.00	$23.00	$0.00	$23.00	Y	N
Inspection of Restricted and Dangerous Dog Enclosures (s.58H)	$150.00	$150.00	$0.00	$150.00	Y	N

Cats

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Cat Registration fee - by 12 weeks or when sold if earlier than 12 weeks (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2026)	$70.00	$70.00	$0.00	$70.00	Y	N
For a de-sexed cat owned by an eligible pensioner, or not recommended (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2026)	$35.00	$35.00	$0.00	$35.00	Y	N
De-sexed cat sold by eligible pound/ shelter or rehoming Organisation (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2026)	$0.00	$0.00	$0.00	$0.00	Y	N
Cat not de-sexed but kept by a recognised breeder for breeding purposes; or not recommended (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2026)	$70.00	$70.00	$0.00	$70.00	Y	N

FOR ADOPTION

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Cats [continued]

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Cat registration late fee (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2026)	$23.00	$23.00	$0.00	$23.00	Y	N

Annual permits (transition period for compliance and enforcement)

NSW Office of Local Government Circular prior 1 July 2026 will be used to determine the applicable fees for the 2026/2027 financial year.

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Dogs of a restricted breed or declared to be dangerous will be required to pay an annual permit in addition to a one-off lifetime pet registration fee	$236.00	$236.00	$0.00	$236.00	Y	N
Cats not de-sexed by four months of age will be required to pay an annual permit in addition to their one-off lifetime pet registration fee	$99.00	$99.00	$0.00	$99.00	Y	N
Permit late fee	$23.00	$23.00	$0.00	$23.00	Y	N

Orange City Council Desexing Program

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Special Program				Price on request	N	Y
Pound Desexing Program (impounded, un-desexed animals only)	Applicable statutory registration fees only. Impound, microchipping and daily care fees do not apply.				N	Y
Ranger Desexing Program (risk to the community safety)	$0.00	$72.73	$7.27	$80.00	N	Y

FOR ADOPTION

Pound Fees

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Cat at Pound – after 24hrs/per day	$36.00	$37.00	$0.00	$37.00	N	N
Dog at Pound – after 24hrs/per day	$36.00	$37.00	$0.00	$37.00	N	N
Microchipping	$30.00	$30.00	$0.00	$30.00	N	N
Veterinary Costs (minor)				As per charged by vet	N	N
Impound 1st time	$78.00	$0.00	$0.00	$0.00	N	N
2nd or subsequent - Impound	$124.00	$200.00	$0.00	$200.00	N	N
Surrender Fee	$200.00	$200.00	$0.00	$200.00	N	N
Surrender Fee (Risk to Community Safety)	$0.00	$0.00	$0.00	$0.00	N	N
Surrender Fee (Animal already Impounded)	$0.00	$0.00	$0.00	$0.00	N	N
Borrowing of Trap Cage - per day	$5.00	$4.73	$0.47	$5.20	N	Y
Borrowing of Trap Cage - Refundable Bond Payment	$50.00	$50.00	$0.00	$50.00	N	N

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Pound Fees [continued]

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Statutory	GST
Pensioner/Concession Card Discount	30% discount on total of non-statutory fees				N	N
	Last year fee 30% discount of total fee for 1st impound (does not apply to 2nd or subsequent impound within 12 months)					

Rehoming

Includes desexing, microchipping, veterinary check, vaccination, registration, FIV (cats only over 6 months), worming/ fleas.
Note: 10% discount if 2 or more animals are adopted at the same time.

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Statutory	GST
Male Cat	$190.00	$172.73	$17.27	$190.00	N	Y
Female Cat	$220.00	$200.00	$20.00	$220.00	N	Y
Male Dog	$410.00	$372.73	$37.27	$410.00	N	Y
Female Dog	$410.00	$372.73	$37.27	$410.00	N	Y
Senior Animal > 7 years	$210.00	$190.91	$19.09	$210.00	N	Y

Rehoming - Transfer to Rescues

Includes similar rehoming (complete vet work)

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Statutory	GST
Male Cat	$150.00	$136.36	$13.64	$150.00	N	Y
Female Cat	$180.00	$163.64	$16.36	$180.00	N	Y
Male Dog	$200.00	$181.82	$18.18	$200.00	N	Y
Female Dog	$200.00	$181.82	$18.18	$200.00	N	Y

FOR ADOPTION

Impounding

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Statutory	GST
For release of articles	$155.30	$161.50	$0.00	$161.50	N	N
For release of shopping trolleys – per item	$292.90	$304.60	$0.00	$304.60	N	N

Livestock (animal other than companion animals)

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Statutory	GST
Release – First Offence	$59.00	$61.00	$0.00	$61.00	N	N
Subsequent offences	$64.75	$67.35	$0.00	$67.35	N	N
Maintence per day	$44.00	$46.00	$0.00	$46.00	N	N
Carriers fees for transport of livestock				Contract price + 10%	N	N

ORANGE CITY COUNCIL

THEME: LIVE

Retail Pods

Occupancy (per day)

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Longer-term - 7 days plus (includes utilities charge)	$27.45	$25.95	$2.60	$28.55	N	Y
Casual - 1-6 days (includes utilities charge)	$35.45	$33.50	$3.35	$36.85	N	Y

Orange Regional Museum

Ticket Prices

The ticket price below includes online booking fees.

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Children's workshop (part day)				Free - $25.00	N	Y
Adult workshop				Free - $150.00	N	Y
Orange Regional Museum Talks	$15.00	$13.64	$1.36	$15.00	N	Y
Other events				As determined by event type	N	Y
Mondays at the Museum (under 5's program)				No charge	N	Y
School educational programs				No charge	N	Y

FOR ADOPTION

Exhibition Hire

Touring exhibitions produced by Orange Regional Museum.

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Hire Fee				$0 - $10,000 (see relevant touring prospectus)	N	Y

Collection Image and Footage Access Fees

Subject to Orange Regional Museum terms and conditions for usage and clearance from copyright holders.

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Digital Images				$0.00 - $90.00	N	Y
Digitised Film and Television Sequences (per segment)				$0.00 - $500.00	N	Y
Research fee (where applicable) - per hour	$0.00	$45.45	$4.55	$50.00	N	Y

Orange Regional Museum Front of House

Not available for private hire.

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Orange Regional Museum Front of House [continued]

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Orange Regional Arts Foundation				No Charge	N	Y
Orange City Council				No Charge	N	Y
Orange Visitor Centre supported Tourism Events				No Charge	N	Y

Orange Regional Museum Roof

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Orange Regional Arts Foundation				No Charge	N	Y
Orange City Council				No Charge	N	Y
Orange Visitor Centre supported Tourism Events				No Charge	N	Y
Private/Commercial hire (Weddings, Naming Ceremony, Graduations, photography sessions etc) – Adminstrative charge	$85.45	$80.77	$8.08	$88.85	N	Y

South Court - Including Amphitheatre Hire

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Charities/Not for profit community groups (per day)	$383.00	$361.82	$36.18	$398.00	N	Y
Commercial Hire – Charge per non-performing day	$284.90	$269.36	$26.94	$296.30	N	Y
Commercial Hire – Charge per performing day	$854.00	$807.27	$80.73	$888.00	N	Y
Commercial Hire – Security bond	To be determined based on size and nature of event				N	N
Rotary and Lions Clubs within LGA – non-profit community focused event – up to 2 times in one year – free – subject to approval under the Small Donations Program				No Charge	N	Y
Orange Regional Arts Foundation				No Charge	N	Y
Orange City Council				No Charge	N	Y
Stallholder fees	$59.90	$56.64	$5.66	$62.30	N	Y

Theatre Administration/Management

Performances

Monday to Sunday

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Community fee	$1,110.00	$1,050.00	$105.00	$1,155.00	N	Y
OR % of Box Office, whichever is greater				10%	N	Y

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FOR ADOPTION

ORANGE CITY COUNCIL

Monday to Sunday [continued]

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Schools Matinee Fee (non-ticketed audience of school students and teachers only)	$560.00	$527.27	$52.73	$580.00	N	Y
City Orange Eisteddfod Society Daily Rate	$560.00	$527.27	$52.73	$580.00	N	Y

Commercial Hire

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Hire Fee	$1,800.00	$1,700.00	$170.00	$1,870.00	N	Y
OR % of Box Office, whichever is greater				12.50%	N	Y

Rehearsals

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Venue Rental Access (per hour – minimum 4 hours)	$65.00	$59.09	$5.91	$65.00	N	Y
Technician's Charge (per hour – minimum 4 hours)	$55.00	$50.00	$5.00	$55.00	N	Y

Conferences/Meetings

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Per day (8am – 11pm)	$2,885.00	$2,727.27	$272.73	$3,000.00	N	Y
Per half-day – maximum four hours	$1,285.00	$1,213.64	$121.36	$1,335.00	N	Y
Orange City Council per day	$0.00	$0.00	$0.00	$0.00	N	Y

FOR ADOPTION

Bookings Fees

The booking fees per ticket issued covers selling tickets on the Ticketek system Monday to Friday between 9am-5pm. Inclusive of this cost provided is the box office service: access to the theatre one hour prior to the performance; for half hour after the performance commences; access to the Ticketek website and an after-hours telephone service.
Fees are based on Calendar year.

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Supplementary booking fee				1.95%	N	Y
- Any ticket less than $30	$5.40	$4.91	$0.49	$5.40	N	Y
- Any ticket more than $30 less than $60	$8.30	$7.55	$0.75	$8.30	N	Y
- Any ticket more than $60 less than $100	$10.55	$9.59	$0.96	$10.55	N	Y
- Any ticket more than $100	$11.85	$10.77	$1.08	$11.85	N	Y
School and community events	$3.20	$2.91	$0.29	$3.20	N	Y
Complimentary Tickets - First 10	$0.60	$0.55	$0.05	$0.60	N	Y
Complimentary Tickets - More than 10	$4.00	$3.64	$0.36	$4.00	N	Y
Capital Renewal Levy	$1.50	$1.36	$0.14	$1.50	N	Y

ORANGE CITY COUNCIL

Cancellation of Ticketed Show

The Cancellation Fee, in respect of each ticket sold for an event at the Orange Civic Theatre, is twice the inside charge for each ticket that is refunded.

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Administration Charge	$280.00	$263.64	$26.36	$290.00	N	Y

Forum

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Conferences / meetings - per hour (minimum hire four hours)	$130.00	$122.73	$12.27	$135.00	N	Y
Conferences/ meetings per day (8am – 11pm)	$885.00	$836.36	$83.64	$920.00	N	Y
Dinners/receptions	$545.00	$513.64	$51.36	$565.00	N	Y
Performances	$995.00	$940.91	$94.09	$1,035.00	N	Y
OR % Box Office, whichever is greater				12.50%	N	Y
Rehearsals (minimum charge four hours)	$130.00	$118.18	$11.82	$130.00	N	Y
Per hour thereafter	$55.00	$50.00	$5.00	$55.00	N	Y

Additional to Basic Rental Charges

Staff

The Manager Performing Arts and Venues will determine when additional cleaning charges are applicable.
Events repeatedly incurring such charges may be required to pay bond in advance

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Extra technician for operation of sound equipment, follow spots, fly system or as stage hand (per hour)	$55.00	$50.00	$5.00	$55.00	N	Y
Programs sellers (by prior arrangement) (per hour)	$55.00	$50.00	$5.00	$55.00	N	Y
Additional cleaning if required (per hour)	$55.00	$50.00	$5.00	$55.00	N	Y
Testing and tagging (each)	$4.00	$3.64	$0.36	$4.00	N	Y

Merchandise Commission

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Merchandise Commission	10% of Gross Sales to be collected by Front of House Manager at the conclusion of sales,				N	Y

Equipment

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Batteries				At cost	N	Y
Use of Steinway Grand Piano (per performance)	$200.00	$181.82	$18.18	$200.00	N	Y

continued on next page ...

FOR ADOPTION

Equipment [continued]

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Tuning of piano is at hirer's expense. Costs will be charged at the Piano Tuner's rate.				At cost	N	Y
Lighting gels additional to current stock will be charged at half cost and will remain the property of the Civic Theatre. These will be charged as consumables				At cost	N	Y
Hire fee for the use of wireless microphones to cover the cost of replace and repair (per day)	$12.00	$10.91	$1.09	$12.00	N	Y

Rehearsals

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Lighting design which requires a variation from the house rig (as per estimate arrived at during the initial consultation) – per hour	$55.00	$50.00	$5.00	$55.00	N	Y
Lighting design requiring additional prior consultations with the director of a production reading of a script, studying of set plans, attendance at rehearsal and for all time taken to prepare the design – per hour	$55.00	$50.00	$5.00	$55.00	N	Y
Technicians – when required to be present at a rehearsal – per hour	$55.00	$50.00	$5.00	$55.00	N	Y

Promotion

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Placement of Advertising				Cost + 10%	N	Y

Additional hours

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
City of Orange Eisteddfod technical fees additional hours (first 8 hours included in hire rate)	$55.00	$50.00	$5.00	$55.00	N	Y

City Events

Stallholder fees (excluding South Court)

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Stallholder fees - community groups / not for profit / charities - per stall				No charge	N	Y
Stallholder fees - undertaking retail sales - per stall site (excluding Zest Fest)	$80.00	$90.91	$9.09	$100.00	N	Y

continued on next page ...

FOR ADOPTION

ORANGE CITY COUNCIL

Stallholder fees (excluding South Court) [continued]

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Stallholder fees - commercial operator/ promotions - per stall site (excluding Zest Fest)	$80.00	$90.91	$9.09	$100.00	N	Y
Stallholder fees - Food and Beverage - per stall site (excluding Zest Fest)	$103.00	$109.09	$10.91	$120.00	N	Y
Stallholder fees - Zest Fest - retail sales, commercial operator/promotions, Food and Beverage	$0.00	$181.82	$18.18	$200.00	N	Y

Orange Regional Gallery

Ticket Prices

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Children's Workshop (part day)				Free - $25.00	N	Y
Adult's Workshop (full day)				$25.00 - $150.00	N	Y
Talks				Free - $15.00	N	Y
Other Events				As determined by event type	N	Y
School Educational Programs				No charge	N	Y
Friends of Orange Regional Gallery				25% fee reduction in total (adult) ticket price	N	Y

East Room

East Room only available for internal Council groups.

West Room

One room (per hour)

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Monday-Friday: 9am-5pm; Saturday & Sunday: 10am-4pm (Half the hourly rate will be charged for non-profit and community groups)	$40.05	$37.86	$3.79	$41.65	N	Y
Orange City Council				No Charge	N	Y
Orange City Council Partnered Events				No Charge	N	Y
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation, community and/or arts groups in partnership with the Gallery				No Charge	N	Y

Two rooms (per hour)

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Monday-Friday: 9am-5pm; Saturday & Sunday: 10am-4pm	$66.05	$62.45	$6.25	$68.70	N	Y
Orange City Council				No Charge	N	Y

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FOR ADOPTION

Two rooms (per hour) [continued]

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Orange City Council Partnered Events				No Charge	N	Y
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation, community and/or arts groups in partnership with the Gallery				No Charge	N	Y

Gallery 1, Gallery 2, Gallery 3, Extension Gallery & Gallery Theatre

Commercial Activity - For Profit organisations

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Gallery 1 – per day or part thereof	$1,774.00	$1,677.27	$167.73	$1,845.00	N	Y
Gallery 2 – per day or part thereof	$708.70	$670.05	$67.00	$737.05	N	Y
Gallery 3 – per day or part thereof	$708.70	$670.05	$67.00	$737.05	N	Y
Extension Gallery	$1,722.95	$1,628.95	$162.90	$1,791.85	N	Y
Gallery Theatre				3 hours - $250 Per day $500	N	Y
If additional staff required for security – per hour	$46.35	$43.82	$4.38	$48.20	N	Y
Opening/Closing fee outside gallery opening hours	$40.05	$37.86	$3.79	$41.65	N	Y

Conferences and Community Service Non-Profit Organisations

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Gallery 1 – per day or part thereof	$689.30	$651.73	$65.17	$716.90	N	Y
Gallery 2 – per day or part thereof	$360.60	$340.95	$34.10	$375.05	N	Y
Gallery 3 – per day or part thereof	$360.60	$340.95	$34.10	$375.05	N	Y
Extension Gallery	$669.85	$633.32	$63.33	$696.65	N	Y
Gallery Theatre				3 hours - $175 Per day $250	N	Y
If additional staff required for security – per hour	$46.35	$43.82	$4.38	$48.20	N	Y
Charge for opening/closing when outside gallery opening hours	$40.05	$37.86	$3.79	$41.65	N	Y
Orange City Council				No Charge	N	Y
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation, community and/or arts groups in a formal partnership with the Gallery				No Charge	N	Y

FOR ADOPTION

ORANGE CITY COUNCIL

North Court (Day Hire)

Where admission is charged to the event

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Charities/Not for profit community groups (per day)		Unavailable to hire until further notice			N	Y
Commercial hire (per day)		Unavailable to hire until further notice			N	Y
Orange City Council		Unavailable to hire until further notice			N	Y
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation, community and/or arts groups in partnership with the Gallery		Unavailable to hire until further notice			N	Y

Where no admission is charged to the event

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Charities/Not for profit community groups (per day)		Unavailable to hire until further notice			N	Y
Commercial hire (per day)		Unavailable to hire until further notice			N	Y
Orange City Council		Unavailable to hire until further notice			N	Y
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation, community and/or arts groups in partnership with the Gallery		Unavailable to hire until further notice			N	Y

Overnight hire

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Hire fees plus $ per night		Unavailable to hire until further notice			N	Y
Orange City Council Per Day		Unavailable to hire until further notice			N	Y
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation Per Pay, community and/or arts groups in partnership with the Gallery		Unavailable to hire until further notice			N	Y

Commercial Hire - Performance Events

Capacity of 1,000 spectators

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Charge per performing day	$813.90	$769.50	$76.95	$846.45	N	Y
Charge per non-performing day	$262.30	$248.00	$24.80	$272.80	N	Y
Security bond	$3,500.00	$3,500.00	$0.00	$3,500.00	N	N

FOR ADOPTION

ORANGE CITY COUNCIL

Capacity of 1,000-2,000 spectators

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Charge per performing day	$1,208.35	$1,142.45	$114.25	$1,256.70	N	Y
Charge per non-performing day	$394.30	$372.77	$37.28	$410.05	N	Y
Security bond	$5,000.00	$5,000.00	$0.00	$5,000.00	N	N

Capacity of 2,000+ spectators

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Charge per performing day	$1,003.65	$948.91	$94.89	$1,043.80	N	Y
Charge per non-performing day	$445.80	$421.50	$42.15	$463.65	N	Y
Security bond	$5,500.00	$5,500.00	$0.00	$5,500.00	N	N

Function Centre Administration/Management

Orange Function Centre Hire fees

Ball/dinner/theatre style using Main Hall, up to 300 people

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Monday to Friday (day rate per day)	$1,035.00	$977.27	$97.73	$1,075.00	N	Y
Saturday	$1,260.00	$1,190.91	$119.09	$1,310.00	N	Y
Sunday	$1,375.00	$1,300.00	$130.00	$1,430.00	N	Y

Ball/dinner/theatre style using Main Hall & Wings, 300-500 people

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Monday to Friday (day rate per day)	$1,375.00	$1,300.00	$130.00	$1,430.00	N	Y
Saturday	$1,575.00	$1,490.91	$149.09	$1,640.00	N	Y
Sunday	$1,810.00	$1,709.09	$170.91	$1,880.00	N	Y

Ball/dinner/theatre style using Main Hall & Wings, 500-800 people

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Monday to Friday (day rate per day)	$1,490.00	$1,409.09	$140.91	$1,550.00	N	Y
Saturday	$1,785.00	$1,686.36	$168.64	$1,855.00	N	Y
Sunday	$1,990.00	$1,881.82	$188.18	$2,070.00	N	Y

Hire for decorations/rehearsals - per hour

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Monday to Friday (day rate per day)	$72.00	$65.45	$6.55	$72.00	N	Y
Saturday	$82.00	$74.55	$7.45	$82.00	N	Y

FOR ADOPTION

continued on next page ...

ORANGE CITY COUNCIL

Hire for decorations/rehearsals - per hour [continued]

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Sunday	$124.00	$112.73	$11.27	$124.00	N	Y

City of Orange Eisteddfod

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Daily Rate	$560.00	$509.09	$50.91	$560.00	N	Y

Local Rotary and Lions Clubs

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Rotary and Lions Clubs within LGA – non-profit community focused event – up to 2 times in one year – free – subject to approval under the Small Donations Program				No Charge	N	Y

Exhibitions (professional/commercial)

Display/Trade shows (main hall and side halls)

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Monday to Friday (day rate per day)	$2,980.00	$2,818.18	$281.82	$3,100.00	N	Y
Saturday	$3,725.00	$3,522.73	$352.27	$3,875.00	N	Y
Sunday	$4,465.00	$4,222.73	$422.27	$4,645.00	N	Y

Exhibitions (community/not-profit)

Display/Trade shows (main hall and side halls)

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Monday to Friday (day rate per day)	$1,460.00	$1,381.82	$138.18	$1,520.00	N	Y
Saturday	$1,735.00	$1,640.91	$164.09	$1,805.00	N	Y
Sunday	$1,935.00	$1,827.27	$182.73	$2,010.00	N	Y
Orange City Council per Day	$1,015.00	$959.09	$95.91	$1,055.00	N	Y

Sporting/Entertainment Event

Shows/Events that require designated seating must be sold through Ticketek

Without alcohol

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Monday to Friday (day rate per day)	$1,630.00	$1,540.91	$154.09	$1,695.00	N	Y
Saturday	$2,035.00	$1,922.73	$192.27	$2,115.00	N	Y

continued on next page ...

FOR ADOPTION

ORANGE CITY COUNCIL

Without alcohol [continued]

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Sunday	$2,435.00	$2,300.00	$230.00	$2,530.00	N	Y
Bond (paid prior to event)	$3,075.00	$3,198.00	$0.00	$3,198.00	N	N

With alcohol

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Monday to Friday (day rate per day)	$3,725.00	$3,522.73	$352.27	$3,875.00	N	Y
Saturday	$4,730.00	$4,472.73	$447.27	$4,920.00	N	Y
Sunday	$5,620.00	$5,313.64	$531.36	$5,845.00	N	Y
Bond (paid prior to event)	$7,380.00	$7,675.00	$0.00	$7,675.00	N	N

Concert format up to 300 people

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Monday to Friday (day rate per day)	$1,200.00	$1,136.36	$113.64	$1,250.00	N	Y
Saturday	$1,375.00	$1,300.00	$130.00	$1,430.00	N	Y
Sunday	$1,670.00	$1,577.27	$157.73	$1,735.00	N	Y
OR % of Box Office, whichever is greater				12.50%	N	Y

Concert format over 300 people

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Monday to Friday (day rate per day)	$1,490.00	$1,409.09	$140.91	$1,550.00	N	Y
Saturday	$1,785.00	$1,686.36	$168.64	$1,855.00	N	Y
Sunday	$1,990.00	$1,881.82	$188.18	$2,070.00	N	Y
OR % of Box Office, whichever is greater				12.50%	N	Y

Church Service or Prize Night

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Community Christmas Day Lunch				No Charge	N	Y
Monday to Friday (day rate per day)	$1,490.00	$1,409.09	$140.91	$1,550.00	N	Y
Saturday	$1,615.00	$1,527.27	$152.73	$1,680.00	N	Y
Sunday	$1,670.00	$1,577.27	$157.73	$1,735.00	N	Y

School exam rate

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Monday to Friday (day rate per day)	$900.00	$850.00	$85.00	$935.00	N	Y
Saturday	$1,045.00	$986.36	$98.64	$1,085.00	N	Y

continued on next page ...

FOR ADOPTION

School exam rate [continued]

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Sunday	$1,145.00	$1,081.82	$108.18	$1,190.00	N	Y

Catering levy per person

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Minimum Charge	$2.00	$1.82	$0.18	$2.00	N	Y

Overtime surcharge after 11pm on staff engaged to continue function

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Monday to Saturday				At cost plus 25%	N	Y
Sunday				Hourly rate	N	Y

Function Centre Additional Charges

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Napkins - each				Cost + 10%	N	Y
Security				At cost	N	Y
Tablecloths	$12.00	$10.91	$1.09	$12.00	N	Y
Additional cleaning/sorting of kitchen equipment, cutlery, plates etc.				At cost plus 10%	N	Y
Kitchen Hire per hour (minimum three hours)	$42.00	$40.00	$4.00	$44.00	N	Y
Urns (large)	$19.60	$18.55	$1.85	$20.40	N	Y
Carpet rolls	$87.10	$82.36	$8.24	$90.60	N	Y
Tables (each)	$14.15	$13.36	$1.34	$14.70	N	Y
Chairs black (each)	$7.60	$7.18	$0.72	$7.90	N	Y
Cutlery and crockery (per piece)	$0.50	$0.45	$0.05	$0.50	N	Y
Glasses	$0.80	$0.77	$0.08	$0.85	N	Y
Corkage (per bottle)	$6.00	$5.68	$0.57	$6.25	N	Y

FOR ADOPTION

Orange City Library

Lost items

There may be a reduction or exemption of the fee based on the discretion of the Chief Executive Officer (CEO).

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Lost borrower card	$2.30	$2.40	$0.00	$2.40	N	N
Lost or damaged material – replacement cost				Varies	N	N
Lost or damaged material – processing fee	$25.00	$10.00	$0.00	$10.00	N	N

ORANGE CITY COUNCIL

Library Bags

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Library Bags	$1.00	$0.91	$0.09	$1.00	N	Y

Inter Library Loans

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Search fee	$5.50	$5.00	$0.50	$5.50	N	Y
Inter Library Loan Fee – Non Reciprocal Libraries				Various	N	Y

Printing

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
A4 Black & White – per page	$0.20	$0.18	$0.02	$0.20	N	Y
A4 Colour – per page	$1.00	$0.91	$0.09	$1.00	N	Y
A3 Black & White - per page	$0.20	$0.18	$0.02	$0.20	N	Y
A3 Colour - per page	$2.00	$1.82	$0.18	$2.00	N	Y

Used Book Sales

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Sale of used books				Various	N	Y

Scanning

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Scanning per document	$2.00	$1.82	$0.18	$2.00	N	Y

Exam Invigilation

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Exam supervision per hour	$100.00	$90.91	$9.09	$100.00	N	Y

Local Studies

Photographic Reproduction

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Non Commercial	$15.00	$13.64	$1.36	$15.00	N	Y
Commercial	$100.00	$90.91	$9.09	$100.00	N	Y

FOR ADOPTION

continued on next page ...

ORANGE CITY COUNCIL

Photographic Reproduction [continued]

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Digital Photographer/Photographic Services				Various	N	Y

Local Studies Research

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Assistance from staff - first hour free then per hour	$50.00	$50.00	$0.00	$50.00	N	N

Events

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Author Events				Various	N	Y
Publication Events				Various	N	Y
Holiday Programs				Various	N	Y
Workshops				Various	N	Y

Banjo Writing Awards

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Adult - Per Entry	$15.00	$13.64	$1.36	$15.00	N	Y
Child - Per Entry	$5.00	$4.55	$0.45	$5.00	N	Y

THEME: LIVE

Courallie Park Child Development Centre

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Non-refundable re-enrolment fee per booked day, per child, for one week. Once the child commences care, a credit for each actual day of attendance will be provided.	$20.00	$20.00	$0.00	$20.00	N	N
Bookings for extra day – one 24-hour working day cancellation notice or fee will be charged	$135.00	$140.00	$0.00	$140.00	N	N
Full fee per child per day (including public holidays, excluding Christmas Day and New Years Day)	$135.00	$140.00	$0.00	$140.00	N	N
Fees based on annual enrolment						
Late fee (per 15 minutes after 6:00 pm)	$20.00	$20.00	$0.00	$20.00	N	N
Registration fee (per booked day for one week per family)	$25.00	$25.00	$0.00	$25.00	N	N

FOR ADOPTION

Family Day Care

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Administration fee per hour of care	$2.00	$2.10	$0.00	$2.10	N	N
Educator Weekly Levy	$23.00	$24.00	$0.00	$24.00	N	N
Registration fee per family (non-refundable)	$40.00	$40.00	$0.00	$40.00	N	N
New carer registration	$150.00	$150.00	$0.00	$150.00	N	N
Playgroup fee per session	$10.00	$10.00	$0.00	$10.00	N	N
Late fee			As per educator fee schedule		N	N
Playgroup pick up fee – Full	$10.00	$10.00	$0.00	$10.00	N	N
Playgroup pick up fee – Part	$7.00	$7.00	$0.00	$7.00	N	N

Fee per hour of contracted care or part there of

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Before and After School Care			$10.05-$16.45		N	N
			Last year fee $9.70-$15.85			
Casual – non contracted hours			$10.45-$16.45		N	N
			Last year fee $10.10-$15.85			
Non Standard Hours 6pm – 8am Mon to Fri			$10.45-$16.45		N	N
			Last year fee $10.10-$15.85			
Public Holidays – cannot exceed the double hourly standard rate			Maximum of $26.60		N	N
			Last year fee Maximum of $25.70			
Standard Hours 8am – 6pm Mon to Fri			$10.05-$13.30		N	N
			Last year fee $9.70-$12.85			
Transport – per trip			$4.00- $6.90		N	N
			Last year fee $3.85- $6.65			
Vacation Care – can be charged at hourly rate or a daily session			Daily rate $72.60- $79.10		N	N
			Last year fee Daily rate $70.00- $76.30			
Weekends – cannot exceed 1.5 x the hourly standard rate			Maximum of $19.95		N	N
			Last year fee Maximum of $19.25			

FOR ADOPTION

Occasional Child Care

CCS - Child Care Subsidy

continued on next page ...

ORANGE CITY COUNCIL

Occasional Child Care [continued]

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Registration fee per family (non-refundable)	$40.00	$40.00	$0.00	$40.00	N	N
Fee per hour or part thereof - per child (CCS eligible)	$13.60	$14.00	$0.00	$14.00	N	N
Fee per hour or part thereof – per child (not eligible for CCS)	$11.30	$11.70	$0.00	$11.70	N	N
Late fee (after closing time per 15 minutes)	$20.00	$20.00	$0.00	$20.00	N	N
Cancellation fee	Individual bookings must be cancelled or altered with 1 weeks notice or full booked charges apply				N	N

Before and After School Care

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Before school session per child	$30.00	$31.00	$0.00	$31.00	N	N
After school session per child	$36.00	$38.00	$0.00	$38.00	N	N
Registration fee (per family per booked day for one week)	$10.00	$10.00	$0.00	$10.00	N	N
Pupil free day per child	$75.00	$77.50	$0.00	$77.50	N	N
Late fee per 15 minutes after Service closes per child	$20.00	$20.00	$0.00	$20.00	N	N

FOR ADOPTION

Spring Street Children's Centre

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Non-refundable re-enrolment fee per booked day, per child, for one week. Once the child commences care, a credit for each actual day of attendance will be provided.	$20.00	$20.00	$0.00	$20.00	N	N
Full fee per child per day (including public holidays, excluding Christmas Day and New Years Day)	$135.00	$140.00	$0.00	$140.00	N	N
Fees based on annual enrolment						
Bookings for extra day	$135.00	$140.00	$0.00	$140.00	N	N
Late fee (per 15 minutes after 6:00 pm)	$20.00	$20.00	$0.00	$20.00	N	N
Registration fee (per booked day for one week per family)	$25.00	$25.00	$0.00	$25.00	N	N

Vacation Care

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Without Child Care Benefit per child per day	$75.00	$77.50	$0.00	$77.50	N	N

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ORANGE CITY COUNCIL

Vacation Care [continued]

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Pupil free day per child	$75.00	$77.50	$0.00	$77.50	N	N
Late fee (per 15 minutes after Service closes) per child	$20.00	$20.00	$0.00	$20.00	N	N

Yarrawong Children's Centre

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Non-refundable re-enrolment fee per booked day, per child, for one week. Once the child commences care, a credit for each actual day of attendance will be provided.	$20.00	$20.00	$0.00	$20.00	N	N
Full fee per child per day (including public holidays, excluding Christmas Day and New Years Day)	$135.00	$140.00	$0.00	$140.00	N	N
Fees based on annual enrolment						
Bookings for extra day	$135.00	$140.00	$0.00	$140.00	N	N
Late fee (per 15 minutes after 6:00 pm)	$20.00	$20.00	$0.00	$20.00	N	N
Registration fee (per booked day for one week per new family)	$25.00	$25.00	$0.00	$25.00	N	N

FOR ADOPTION

Anson Street OSHC

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
After school session per child	to be determined by the National Disability Insurance Agency				N	N
Pupil free day per child	to be determined by the National Disability Insurance Agency				N	N
Vacation care per day per child	to be determined by the National Disability Insurance Agency				N	N
Late fee - after 15 minutes of service closure, hourly ratio rate applies	to be determined by the National Disability Insurance Agency				N	N
Short Notice Cancellations	to be determined by the National Disability Insurance Agency				N	N

Ageing and Disability Services

Choices at Home

Food Services

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Commonwealth Home Support Programme - Main Meal				$7.00 - $10.50	N	N
				Last year fee $7.00 - $10.00		

continued on next page ...

ORANGE CITY COUNCIL

Food Services [continued]

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Statutory	GST
Mini Meal				$6.50 - $8.50	N	N
				Last year fee $6.50 - $8.00		
Dessert				$3.50 - $4.50	N	N
				Last year fee $3.50 - $4.00		
Soup				$3.50 - $4.50	N	N
				Last year fee $3.50 - $4.00		
Private/Package/NDIS				Variable	N	N

Social Support

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Statutory	GST
Return outings in Orange Local Government Area	$7.00	$7.00	$0.00	$7.00	N	N
Return outings outside Orange Local Government Area	$15.00	$15.00	$0.00	$15.00	N	N
Community Transport - within Orange City limits (each way)	$5.00	$5.00	$0.00	$5.00	N	N
Home pick up – each way (for Choices at Home outings)	$2.00	$2.00	$0.00	$2.00	N	N
Shopping				$14.00 Per Session (Max 2 hours) includes transport each way	N	N
Gardening & Community Restaurant	$2.00	$2.00	$0.00	$2.00	N	N
Social Support - variety	$5.00	$5.00	$0.00	$5.00	N	N
Private/Package/NDIS fee				Variable	N	N

FOR ADOPTION

Residential Service

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Statutory	GST
Supported Independent Living program activities				to be determined by the National Disability Insurance Agency	N	N
Residents – contribution of their benefits – Residents rent contribution				to be determined by the National Disability Insurance Agency	N	N
Supported Disability Accommodation				to be determined by the National Disability Insurance Agency	N	N
Residents – contribution of their benefits – Residents board and lodgings				to be determined by the National Disability Insurance Agency	N	N
Food Services				Meal costs are based on the cost of provision of meals to the clients	N	N

ORANGE CITY COUNCIL

Home Maintenance

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Lawn Mowing - per half hour	$20.80	$21.65	$0.00	$21.65	N	N
Lawn Mowing - per hour	$41.60	$43.25	$0.00	$43.25	N	N

Public Halls and Community Centres

Carriage Cottage

Orange City Council exempt from hire rates.

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Community Group – non-profit – up to 10 times in one year – free				No Charge	N	Y
Community Group – non-profit – per hour after 10 times per year	$12.50	$11.82	$1.18	$13.00	N	Y
Government/For-profit Organisation per hour	$29.00	$27.27	$2.73	$30.00	N	Y
Bond (for community gatherings only)	$250.00	$250.00	$0.00	$250.00	N	N
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)				Actual Cost + 10%	N	Y
Security/Alarm Callout Fee				Actual Cost + $50.00	N	Y

Private Functions

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Per Hour	$29.00	$27.27	$2.73	$30.00	N	Y
Bond	$250.00	$250.00	$0.00	$250.00	N	N
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)				Actual Cost + 10%	N	Y
Security/Alarm Callout Fee				Actual Cost + $50.00	N	Y

FOR ADOPTION

Lucknow School Community Centre

Orange City Council exempt from hire rates.

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Community Group – non-profit – up to 10 times in one year – free				No Charge	N	Y
Community Group – non-profit – per hour after 10 times per year	$12.50	$11.82	$1.18	$13.00	N	Y
Government/For-profit Organisation – per hour	$29.00	$27.27	$2.73	$30.00	N	Y
Bond (for community gatherings only)	$250.00	$250.00	$0.00	$250.00	N	N
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)				Actual Cost + 10%	N	Y
Security/Alarm Callout Fee				Actual Cost + $50.00	N	Y

ORANGE CITY COUNCIL

Private Functions

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Per Hour	$29.00	$27.27	$2.73	$30.00	N	Y
Bond	$250.00	$250.00	$0.00	$250.00	N	N
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)				Actual Cost + 10%	N	Y
Security/Alarm Callout Fee				Actual Cost + $50.00	N	Y

Spring Hill Community Centre

Orange City Council exempt from hire rates.

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Community Group – non-profit – up to 10 times in one year – free				No Charge	N	Y
Community Group – non-profit – per hour after 10 times per year	$12.50	$11.82	$1.18	$13.00	N	Y
Government/For-profit Organisation – per hour	$29.00	$27.27	$2.73	$30.00	N	Y
Bond (for community gatherings only)	$250.00	$250.00	$0.00	$250.00	N	N
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)				Actual Cost + 10%	N	Y
Security/Alarm Callout Fee				Actual Cost + $50.00	N	Y

Private Functions

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Per Hour	$29.00	$27.27	$2.73	$30.00	N	Y
Bond	$250.00	$250.00	$0.00	$250.00	N	N
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)				Actual Cost + 10%	N	Y
Security/Alarm Callout Fee				Actual Cost + $50.00	N	Y

FOR ADOPTION

Wentworth Mine Site

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Admission Charge (over 18 only) per person	$0.00	$0.00	$0.00	$0.00	N	Y
Pensioners and children under 18 FREE						
Hire Fees - Half Day	$400.00	$378.19	$37.82	$416.00	N	Y
Hire Fees - Full Day	$800.00	$756.36	$75.64	$832.00	N	Y

Community Services Centre, Giyalang Ganya

Orange City Council exempt from hire rates.

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Community Services Centre, Giyalang Ganya [continued]

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Community Group – non-profit – up to 10 times in one year – free				No Charge	N	Y
Community Group – non-profit – per hour after 10 times per year	$12.50	$11.82	$1.18	$13.00	N	Y
Government/For-profit Organisation – per hour	$29.00	$27.27	$2.73	$30.00	N	Y
Bond (for community gatherings only)	$250.00	$250.00	$0.00	$250.00	N	N
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)			Actual Cost + 10%		N	Y
Security/Alarm Callout Fee			Actual Cost + $50.00		N	Y

Private Functions

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Per hour	$29.00	$27.27	$2.73	$30.00	N	Y
Bond	$250.00	$250.00	$0.00	$250.00	N	N
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)			Actual Cost + 10%		N	Y
Security/Alarm Callout Fee			Actual Cost + $50.00		N	Y

Nguluway Ngurang - Seniors Village Hub

Orange City Council exempt from hire rates.

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Community Group – non-profit – up to 10 times in one year – free				No Charge	N	Y
Community Group – non-profit – per hour after 10 times per year	$12.50	$11.82	$1.18	$13.00	N	Y
Government/For-profit Organisation – per hour	$29.00	$27.27	$2.73	$30.00	N	Y
Senior Citizen's - fob purchase	$18.00	$16.36	$1.64	$18.00	N	Y
Bond (for community gatherings only)	$250.00	$250.00	$0.00	$250.00	N	N
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)			Actual Cost + 10%		N	Y
Security/Alarm Callout Fee			Actual Cost + $50.00		N	Y

Private Functions

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Per hour	$29.00	$27.27	$2.73	$30.00	N	Y
Bond	$250.00	$250.00	$0.00	$250.00	N	N
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)			Actual Cost + 10%		N	Y

FOR ADOPTION

continued on next page ...

ORANGE CITY COUNCIL

Private Functions [continued]

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Security/Alarm Callout Fee			Actual Cost + $50.00		N	Y

Annual Charges

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Senior Citizens	$900.00	$845.45	$84.55	$930.00	N	Y
U3A	$2,450.00	$2,316.36	$231.64	$2,548.00	N	Y
Combined Pensioners	$720.00	$680.00	$68.00	$748.00	N	Y

Orange Youth Hub

Orange City Council exempt from hire rates.

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Community Group- non-profit - up to 10 times in one year - free				No Charge	N	Y
Community Group- non-profit - per hour after 10 times per year	$12.50	$11.82	$1.18	$13.00	N	Y
Government / For-profit organisation - per hour	$29.00	$27.27	$2.73	$30.00	N	Y
Bond (for community gatherings only)	$250.00	$250.00	$0.00	$250.00	N	N
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)			Actual Cost + 10%		N	Y
Community Group / Organisation in conjunction with Orange City Council Youth Services			Price on Application		N	Y
Security / Alarm Callout Fee			Actual Cost + $50.00		N	Y

FOR ADOPTION

Private Functions

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Per hour	$29.00	$27.27	$2.73	$30.00	N	Y
Bond	$250.00	$250.00	$0.00	$250.00	N	N
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)			Actual Cost + 10%		N	Y
Security / Alarm Callout Fee			Actual Cost + $50.00		N	Y

Canobolas Scout Camp

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Dormitory overnight flat fee – groups below 10 people	$250.00	$227.27	$22.73	$250.00	N	Y
Dormitory overnight (per person) - groups over 9 people	$25.00	$22.73	$2.27	$25.00	N	Y

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Canobolas Scout Camp [continued]

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Camping overnight (per person) - subject to availability	$15.00	$13.64	$1.36	$15.00	N	Y
Day use (including showers) more than 3.5 hours (per person)	$5.00	$4.55	$0.45	$5.00	N	Y
Scouts Australia full site use (available 6 times a year)				No Charge	N	Y
Scouts and guides additional use				1/2 price of other groups	N	Y
Orange City Council use				No hire charge - contribution to cleaning costs	N	Y
Orange Local Aboriginal Lands Council (Pilot projects)				Subject to negotiation based on cost and social delivery outcomes	N	Y
Damage and cleaning costs				At cost plus 20% admin fee	N	Y
Cancellation fee	$52.00	$47.27	$4.73	$52.00	N	Y
Kitchen use only - no accommodation	$208.00	$189.09	$18.91	$208.00	N	Y

THEME: PROSPER

Colour City Caravan Park

Off Peak Season

All other times not listed in peak season.

Budget Cabins

Maximum length of stay is 2 weeks.
Included in the price is bedding on a double bed only, two towels and a bath mat.

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Single – per night	$103.00	$97.27	$9.73	$107.00	N	Y
Double – per night	$120.00	$113.64	$11.36	$125.00	N	Y
Each additional person (beyond 2) – per night. Additional linen charges apply as quoted.	$17.00	$16.36	$1.64	$18.00	N	Y

Standard Cabins

Maximum length of stay is 2 weeks.
Included in the price is bedding on a double bed only, two towels and a bath mat.

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Single – per night	$120.00	$113.64	$11.36	$125.00	N	Y
Double – per night	$136.00	$128.18	$12.82	$141.00	N	Y
Each additional person (beyond 2) – per night	$17.00	$16.36	$1.64	$18.00	N	Y

Powered sites/powered tent sites

Maximum length of stay is 150 days per site.

FOR ADOPTION

continued on next page ...

ORANGE CITY COUNCIL

Powered sites/powered tent sites [continued]

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
1-2 person/s – per night	$45.00	$42.73	$4.27	$47.00	N	Y
Each additional person (beyond 2) – per night	$12.00	$10.91	$1.09	$12.00	N	Y

Unpowered sites self-contained RV

Maximum length of stay is 50 days per site.

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Self-Contained RV - per night	$30.00	$28.18	$2.82	$31.00	N	Y
Each additional person (beyond 2) - per night	$5.00	$4.55	$0.45	$5.00	N	Y

Four Seasons Cottage - Up to 4 persons

Maximum length of stay is 2 weeks. Minimum 2 nights.

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Per night	$270.00	$255.45	$25.55	$281.00	N	Y
Each additional person (over 4 persons)	$30.00	$28.18	$2.82	$31.00	N	Y

FOR ADOPTION

Peak Season

Peak Season is * Autumn Season (1st March to 30th April), Long Weekends and Spring Season (1st September to 30th November)

Budget Cabins

Maximum length of stay is 2 weeks.
Included in the price is bedding on a double bed only, two towels and a bath mat.

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Single – per night	$114.00	$108.18	$10.82	$119.00	N	Y
Double – per night	$133.00	$125.45	$12.55	$138.00	N	Y
Each additional person (beyond 2) – per night. Additional linen charges apply as quoted.	$20.00	$19.09	$1.91	$21.00	N	Y

Standard Cabin

Maximum length of stay is 2 weeks.
Included in the price is bedding on a double bed only, two towels and a bath mat.

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Single – per night	$135.00	$127.27	$12.73	$140.00	N	Y
Double – per night	$150.00	$141.82	$14.18	$156.00	N	Y

continued on next page ...

ORANGE CITY COUNCIL

Standard Cabin [continued]

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Each additional person (beyond 2) – per night. Additional linen charges apply as quoted.	$20.00	$19.09	$1.91	$21.00	N	Y

Powered sites/powered tent sites

Maximum length of stay is 150 days per site.

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
1-2 person/s – per night	$48.00	$45.45	$4.55	$50.00	N	Y
Each additional person (beyond 2) – per night	$15.00	$14.55	$1.45	$16.00	N	Y

Unpowered sites self-contained RV

Maximum length of stay is 50 days per site.

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
1-2 Person/s – per night (additional person $10 each)	$35.00	$32.73	$3.27	$36.00	N	Y
Each additional person (beyond 2) - per night	$10.00	$9.09	$0.91	$10.00	N	Y

Four Seasons Cottage - Up to 4 persons

Maximum length of stay is 2 weeks. Minimum 2 nights.

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Per night (up to 4 persons)	$310.00	$292.73	$29.27	$322.00	N	Y
Each additional person	$30.00	$28.18	$2.82	$31.00	N	Y

FOR ADOPTION

Linen hire

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Per person				As per quote	N	Y

Permanent sites (Existing occupants only)

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
1 Adult – per week	$95.00	$99.00	$0.00	$99.00	N	N
Each additional adult – per week	$11.95	$12.00	$0.00	$12.00	N	N

ORANGE CITY COUNCIL

Electricity Charges

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Access charge – per week PLUS	$7.00	$6.36	$0.64	$7.00	N	Y
Per kilowatt (Kw)	$0.33	$0.31	$0.03	$0.34	N	Y

THEME: PROSPER

Airport Operations

Passenger tax

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
New regular passenger transport routes		By individual commercial agreement			N	Y
Regular Passenger Transport (RPT) operators on existing routes where they are charged per passenger	$22.80	$21.55	$2.15	$23.70	N	Y

Landing charges levied for each aircraft movement based on maximum take-off weight of aircraft

For the purposed of establishing liability for landing charges,
a flight by an aircraft may be identified by documentation which includes:
- A light strip summary used to compile records of movements of aircraft in relation to aerodromes
- Messages extracted from the Aeronautical Telecommunications Network
- A flight plan submitted to air traffic control
- Information supplied by the civil aviation authority
- Recordings of messages broadcast to or from aircraft

Exemptions to Landing Charges
- Aircraft associated non-profit or charity purposes
- Aircraft contracted to the Rural Fire Service (RFS) during the fire season

FOR ADOPTION

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Avgas/Avtur per 1000kg or part thereof for aircraft over 2000kg	$16.20	$15.32	$1.53	$16.85	N	Y
Aircraft less than 2000kg (per tonne)	$6.90	$6.50	$0.65	$7.15	N	Y
Minimum Charge	$6.90	$6.50	$0.65	$7.15	N	Y
Non-profit/Charity flights/flights for operational purposes during bush fire fighting season				No charge	N	Y
Local private aircraft per registered aircraft per year over 2000kg	$675.45	$638.59	$63.86	$702.45	N	Y
Local private aircraft per registered aircraft per year under 2000kg	$270.50	$255.73	$25.57	$281.30	N	Y
Local business aircraft per registered aircraft per year over 2000kg	$1,352.15	$1,278.41	$127.84	$1,406.25	N	Y
Local business aircraft per registered aircraft per year under 2000kg	$675.45	$638.59	$63.86	$702.45	N	Y
Access Code (to access airside)	$44.35	$41.95	$4.20	$46.15	N	Y

ORANGE CITY COUNCIL

Meeting Room Hire

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Per Day	$156.90	$148.36	$14.84	$163.20	N	Y
Per hour	$31.20	$29.49	$2.95	$32.44	N	Y

Car Parking

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Paid parking in secured carpark	$5.00 per day - maximum $25.00 per week				N	Y

Car Rental

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Per licence per year	$2,705.20	$2,557.64	$255.76	$2,813.40	N	Y
Per car park per year (designated car park, max 6 cars)	$270.50	$255.73	$25.57	$281.30	N	Y

Land lease charges for hangars

Per square metre for developed and undeveloped land (subject to market valuation and negotiation of suitable rent by the Chief Executive Officer (CEO).)

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Minimum charge per sqm	$8.70	$8.23	$0.82	$9.05	N	Y

Per square metre for hangar space (subject to market valuation and negotiation of suitable rent by the Chief Executive Officer (CEO).)

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Minimum charge per sqm	$26.20	$24.77	$2.48	$27.25	N	Y

FOR ADOPTION

Private Works Management

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Government Grant and Roads and Maritime Services (RMS) works on cost on labour				36.90%	N	Y

Private Works

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
On-cost on labour wages				40%	N	Y
On-cost on plant hire charges				30%	N	Y

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Private Works [continued]

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
On-cost on material charges				10%	N	Y
Administration on-cost on total of account including above on- cost				20%	N	Y

Private Works - Replacing Damaged Concrete Gutter Bridge Slabs

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Replacing 1 slab	$204.00	$192.87	$19.29	$212.15	N	Y
Additional slabs	$107.00	$101.18	$10.12	$111.30	N	Y

Private Works - Erection of Banners

Minimum erection of 1 zone

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Zone 1 - Hill to Anson - 16 Banners	$493.05	$512.75	$0.00	$512.75	N	N
Zone 2 - Anson to Peisley - 16 Banners	$493.05	$512.75	$0.00	$512.75	N	N
Zone 3 - Anson Street - 8 Banners	$369.75	$384.55	$0.00	$384.55	N	N
Zone 4 - McNamara Street Carpark - 10 Banners	$858.55	$892.90	$0.00	$892.90	N	N

FOR ADOPTION

Property Administration - Rental per annum

Lease and license fees subject to terms contained in each agreement and/or negotiation of suitable rent by the Chief Executive Officer (CEO). Those leases which refer to Landlords Assessment are calculated as a CPI increase. CPI is calculated by Council using actual CPI as measured by the Australian Bureau of Statistics (ABS) and is the measure of actual inflation. The actual CPI utilises the last advertised quarter (at the time the increase is due) and the same quarter of the prior year from the ABS All groups CPI, index numbers (a); Sydney.

$$\text{Inflation Rate} = \frac{CPI_2 - CPI_1}{CPI_1} * 100$$

where:

CPI_2 – is the CPI in the second period
CPI_1 – is the CPI in the previous period

Minimal Fee for any lease or memorandum of understanding licence agreement $352.00

Cultural Centre

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Orange Lapidary & Mineral Club Inc	$840.00	$794.55	$79.45	$874.00	N	Y
Orange Spinners & Handcraft Group	$840.00	$794.55	$79.45	$874.00	N	Y
Community Group - non-profit - up to 10 times in one year - free				No Charge	N	Y

continued on next page ...

ORANGE CITY COUNCIL

Cultural Centre [continued]

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Community Group - non-profit - per hour after 10 times per year	$12.50	$11.82	$1.18	$13.00	N	Y
Profit/government agencies – per hour	$29.00	$27.27	$2.73	$30.00	N	Y
Orange Arts Society Lease – per annum	$1,435.70	$1,357.41	$135.74	$1,493.15	N	Y
Permanent space for community groups – per annum	$840.00	$794.55	$79.45	$874.00	N	Y
Orange Lace Makers	$840.00	$794.55	$79.45	$874.00	N	Y

THEME: PRESERVE

Cemetery

Interment Right (Reservation)

Reservation fees are deducted from Interment fees at time of burial.

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Purchase of Interment Right - burial or interment of ashes in new lawn plot (reservation)	$1,338.00	$1,392.00	$0.00	$1,392.00	N	N
Purchase of Interment Right - ashes (reservation)	$0.00	$213.00	$0.00	$213.00	N	N
Purchase of Interment Right - Columbarium Wall (reservation)	$0.00	$655.00	$0.00	$655.00	N	N

Purchase of Interment Right for Above Ground Crypt and Vault Land

Includes plan approval, survey and setout fee.

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Crypt - single only	$0.00	$2,258.00	$0.00	$2,258.00	N	N
Vault - per square metre of required land	$0.00	$941.00	$0.00	$941.00	N	N
Plan approval, survey and setout	$0.00	$454.55	$45.45	$500.00	N	Y

General Cemetery Charges

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Grave Digging - lawn area	$0.00	$966.36	$96.64	$1,063.00	N	Y
Grave Digging - by hand	$0.00	$594.55	$59.45	$654.00	N	Y
Grave Digging - where contractor is required				As per quote	N	Y
Grave Digging - reopening for second interment (in lawn)	$0.00	$893.64	$89.36	$983.00	N	Y
Grave Digging - reopening for second interment (in old portion - monumental). Note if a contractor is required an additional fee may be quoted.	$0.00	$966.36	$96.64	$1,063.00	N	Y

FOR ADOPTION

continued on next page ...

ORANGE CITY COUNCIL

General Cemetery Charges [continued]

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Ashes Digging (Melaleuca Gardens, Garden of Memories, existing lawn plot)	$0.00	$193.64	$19.36	$213.00	N	Y
Permits - Annual (Stone Masons)	$364.00	$379.00	$0.00	$379.00	N	N
Provision of Monument (small white headstone)	$245.00	$231.82	$23.18	$255.00	N	Y
Funeral Late Fee (greater than 30min after booking time) - per hour	$178.18	$185.45	$18.55	$204.00	N	Y
Exhumation				Cost plus 15%	N	Y
Weekend and Public Holiday (surcharge) Burials	$0.00	$841.82	$84.18	$926.00	N	Y
Weekend and Public Holiday (surcharge) Ashes interment	$0.00	$416.36	$41.64	$458.00	N	Y
Transfer of interment rights within immediate family	$0.00	$80.00	$0.00	$80.00	N	N
Transfer of interment rights to other persons not related	$0.00	$210.00	$0.00	$210.00	N	N
Administration Fee	$0.00	$462.73	$46.27	$509.00	N	Y

Levy - NSW Government Interment Services Levy

A NSW Government Interment Services Levy may be applied to all interments as prescribed by the Cemeteries and Crematoria Act. The Levy being prescribed by State Legislation.

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Ash Interment (each)	$63.00	$59.09	$5.91	$65.00	Y	Y
Burial (each)	$156.00	$147.27	$14.73	$162.00	Y	Y
Cremation (each)	$0.00	$39.09	$3.91	$43.00	Y	Y

Lawn Portion (no reservation)

Includes all denominational lawn areas and Melaleuca Gardens.

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Land	$0.00	$1,392.00	$0.00	$1,392.00	N	N
Perpetual Maintenance	$0.00	$1,000.00	$100.00	$1,100.00	N	Y
Grave Digging	$0.00	$966.36	$96.64	$1,063.00	N	Y

Baby Lawn

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Land	$0.00	$150.00	$0.00	$150.00	N	N
Perpetual Maintenance	$0.00	$200.00	$20.00	$220.00	N	Y
Grave Digging	$0.00	$150.00	$15.00	$165.00	N	Y

FOR ADOPTION

ORANGE CITY COUNCIL

Aboveground Crypt/Vaults

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Land Crypt (size as per Cemetery Guidelines)	$0.00	$1,758.00	$0.00	$1,758.00	N	N
Land Vault (fee per square metre required)	$904.55	$941.00	$0.00	$941.00	N	N
Perpetual Maintenance	$0.00	$1,363.64	$136.36	$1,500.00	N	Y
Plan approval, survey and setout	$0.00	$454.55	$45.45	$500.00	N	Y
Administration Fee	$0.00	$462.73	$46.27	$509.00	N	Y

Ashes Interment

Ashes Interment - Lawn Area (new plot only)

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Land	$0.00	$1,392.00	$0.00	$1,392.00	N	N
Perpetual Maintenance	$0.00	$1,000.00	$100.00	$1,100.00	N	Y
Grave Digging (by hand)	$0.00	$594.55	$59.45	$654.00	N	Y

Ashes Interment - Columbarium Wall

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Interment of ashes in Columbarium Wall - applicant to provide plaque and arrange ashes interment	$572.73	$595.45	$59.55	$655.00	N	Y
Perpetual Maintenance	$0.00	$100.00	$10.00	$110.00	N	Y

Ashes Interment - Garden of Memories and Melaleuca Gardens

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Land	$0.00	$213.00	$0.00	$213.00	N	N
Perpetual Maintenance	$0.00	$330.91	$33.09	$364.00	N	Y
Digging	$0.00	$193.64	$19.36	$213.00	N	Y

Ashes Interment - In Existing Grave (lawn and monumental)

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Digging	$0.00	$193.64	$19.36	$213.00	N	Y
Administration/Records	$0.00	$462.73	$46.27	$509.00	N	Y

FOR ADOPTION

ORANGE CITY COUNCIL

Old Portion - Monumental/Conservation Area

New burial - with proof of reservation

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Land	$0.00	$1,392.00	$0.00	$1,392.00	N	N
Perpetual Maintenance	$959.09	$1,000.00	$100.00	$1,100.00	N	Y
Grave digging (if a contractor is required an additional fee may be quoted)	$0.00	$966.36	$96.64	$1,063.00	N	Y

Second burial - reopening of monumental grave

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Grave digging (if a contractor is required an additional fee may be quoted)	$0.00	$966.36	$96.64	$1,063.00	N	Y

Burials on Private Land

Application to establish burial on Private Land (<5 persons)

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Admin	$0.00	$520.00	$0.00	$520.00	N	N
Inspection	$0.00	$208.00	$0.00	$208.00	N	N
Approval	$0.00	$406.00	$0.00	$406.00	N	N

Application to establish cemetery on Private Land (>5 persons)

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Admin	$0.00	$520.00	$0.00	$520.00	N	N
Inspection	$0.00	$208.00	$0.00	$208.00	N	N
Approval	$0.00	$738.00	$0.00	$738.00	N	N

FOR ADOPTION

Application to bury on Private Land Cemetery/Private (<5 persons)

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Admin	$0.00	$205.00	$0.00	$205.00	N	N

THEME: PRESERVE

Sewerage Services

Residential

Sewerage Charges

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Annual residential sewerage bill	$631.80	$650.76	$0.00	$650.76	N	N

continued on next page ...

ORANGE CITY COUNCIL

Sewerage Charges [continued]

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Sewer Usage Charge (per kL)	$2.94	$3.03	$0.00	$3.03	N	N

Non-residential

Minimum Charge

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Minimum annual non-residential sewerage bill	$631.80	$650.76	$0.00	$650.76	N	N

Annual sewerage access charges

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
20mm	$203.96	$210.08	$0.00	$210.08	N	N
25mm	$317.20	$326.72	$0.00	$326.72	N	N
32mm	$522.25	$537.92	$0.00	$537.92	N	N
40mm	$815.94	$840.40	$0.00	$840.40	N	N
50mm	$1,274.87	$1,313.12	$0.00	$1,313.12	N	N
65mm	$2,154.38	$2,219.00	$0.00	$2,219.00	N	N
80mm	$3,263.48	$3,361.36	$0.00	$3,361.36	N	N
100mm	$5,099.24	$5,252.20	$0.00	$5,252.20	N	N
150mm	$11,473.28	$11,817.48	$0.00	$11,817.48	N	N
200mm	$20,392.49	$21,004.28	$0.00	$21,004.28	N	N

Usage

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Sewer Usage Charge (per kL)	$2.94	$3.03	$0.00	$3.03	N	N

Sewer junction cut in

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
150mm diameter sewer – excavation by applicant	$582.40	$599.85	$0.00	$599.85	N	N
Other than above				Quotation	N	N

Sewer disconnection

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
150mm diameter				Quotation	N	N

FOR ADOPTION

Detailed Hydraulic Analysis

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Detailed Hydraulic Analysis				Quotation	N	N

Vacuum Pressure Test Sewer Main

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Vacuum pressure test sewer main (per ET -equivalent tenement)	$65.18	$67.14	$0.00	$67.14	N	N

CCTV Inspections

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
CCTV Inspections per connection (Sewer)	$33.07	$34.39	$0.00	$34.39	N	N
CCTV Inspections per connection (Stormwater)	$41.36	$43.01	$0.00	$43.01	N	N

Liquid Trade Waste

Application fees

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
A, B&S classifications	$185.58	$191.15	$0.00	$191.15	N	N
C classification	$499.94	$514.94	$0.00	$514.94	N	N
Annual trade waste fee per exempt business	$50.15	$51.65	$0.00	$51.65	N	N

FOR ADOPTION

Category 1: Trade waste discharges requiring nil or minimal pre-treatment

This category includes retail food outlets with no hot food or foods that generate an oily/greasy waste, and other processes

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Re-inspection fee	$99.70	$102.70	$0.00	$102.70	N	N

Trade waste discharges with limited requirements and that do not require approval

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Annual trade waste fee per business	$106.35	$109.55	$0.00	$109.55	N	N

Category 2: Trade waste discharges with prescribed pre-treatment

This category includes: premises that prepare and/or serve hot foods or that generate oily/greasy waste, classification A activities

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Category 2: Trade waste discharges with prescribed pre-treatment [continued]

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Annual trade waste fee	$106.35	$109.55	$0.00	$109.55	N	N
Re-inspection fee	$99.70	$102.70	$0.00	$102.70	N	N

Trade waste usage charge for those:

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
- with adequate pre-treatment (per kL)	$2.97	$3.06	$0.00	$3.06	N	N
- without adequate pre-treatment (per kL)	$20.90	$21.55	$0.00	$21.55	N	N

Category 2S: Septic Waste

This category includes: chemical toilets and septic tank waste (effluent and septage)

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Septic Waste Disposal Charge (per kL)	$21.70	$22.35	$0.00	$22.35	N	N
Annual trade waste fee	$106.35	$109.55	$0.00	$109.55	N	N
Re-inspection fee	$99.70	$102.70	$0.00	$102.70	N	N

Category 3: Large discharges and industrial waste

This category includes large trade waste discharges (over about 20kL/day) and dischargers of industrial waste
Excess mass charges (EMC) apply for all wastes exceeding the concentration of pollutants in domestic sewage (Biological Oxygen Demand=300mg/L, Suspended solids=300mg/L,
Ammonia (as N)= 35mg/L, Total Kjeldahl Nitrogen= 50mg/L, Phosphorus= 10mg/L, Total dissolved solids= 1000mg/L etc.)

Charging rate for pH, if outside the approved range = K x [actual pH - approved pH]# x 2
[actual pH - approved pH] #

K = pH coefficient = $0.58

FOR ADOPTION

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Zinc (per kg)	$20.83	$21.45	$0.00	$21.45	N	N
pH coefficient	$0.56	$0.58	$0.00	$0.58	N	N
Annual trade waste fee	$716.67	$738.17	$0.00	$738.17	N	N
Re-inspection fee	$99.68	$102.70	$0.00	$102.70	N	N
Suspended Solids (per kg)	$2.09	$2.15	$0.00	$2.15	N	N
Total Kjeldahl Nitrogen (per kg)	$3.81	$3.92	$0.00	$3.92	N	N
Total Phosphorus (per kg)	$44.00	$45.30	$0.00	$45.30	N	N
Oil & Grease (per kg)	$4.86	$5.01	$0.00	$5.01	N	N
Total Dissolved Solids (per kg)	$0.09	$0.09	$0.00	$0.09	N	N
Sulphate (per kg)	$0.21	$0.22	$0.00	$0.22	N	N
Sulphites (per kg)	$2.29	$2.36	$0.00	$2.36	N	N
Aluminium (per kg)	$1.01	$1.04	$0.00	$1.04	N	N
Chromium (per kg)	$34.65	$35.69	$0.00	$35.69	N	N

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Category 3: Large discharges and industrial waste [continued]

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Biochemical Oxygen Demand (per kg) (1 specific formulas apply)	$2.23	$2.30	$0.00	$2.30	N	N

Construction Approvals

Where applications are required to be forwarded to the NSW Fire and Rescue for assessment or comment - the applicant shall pay the appropriate fee to Council as per the fees required by the NSW Fire and Rescue. This is at the discretion of the Director of Development Services.

Should Council be required to obtain external advice or certification advice then the applicant shall pay the Council fee charged by that company. This is at the discretion of the Director of Development Services.

Construction Certificate Application fee

To be collected at the time of submission of application for building works where council is nominated as the certifier by the applicant

Activities Where Building Works Are Proposed

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Up to $50,000	$270.60	$255.82	$25.58	$281.40	N	Y
$50,001-$100,000	$406.30	$384.14	$38.41	$422.55	N	Y

$100,001-$250,000

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Base Fee	$738.15	$697.91	$69.79	$767.70	N	Y
- Plus per additional $1,000 (or part of $1,000) by which the estimated cost exceeds $100,000	$3.35	$3.18	$0.32	$3.50	N	Y

More than $250,000

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Base Fee	$1,319.60	$1,247.64	$124.76	$1,372.40	N	Y
- Plus per additional $1,000 (or part of $1,000) by which the estimated cost exceeds $250,000	$1.60	$1.50	$0.15	$1.65	N	Y

Modifications

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Minor amendment	$135.25	$127.86	$12.79	$140.65	N	Y
Other amendments – % of the Original Fee				50%	N	Y
Minimum Charge	$197.35	$186.59	$18.66	$205.25	N	Y

FOR ADOPTION

Application for Peer Review

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Statutory	GST
Referral of Construction Certificate Application to external certifier – Cost Plus				Cost + 30%	N	Y

Replace Principal Certifier - to Council

Class 1 and 10 (residential)

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Statutory	GST
Occupation Certificate	$520.00	$491.64	$49.16	$540.80	N	Y
Critical Stage per Inspections	$197.60	$186.82	$18.68	$205.50	N	Y
Administration	$520.00	$563.64	$56.36	$620.00	N	Y

Class 2, 3, 4, 5, 6, 7, 8, 9 (commercial/industrial)

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Statutory	GST
Occupation Certificate	$780.00	$737.45	$73.75	$811.20	N	Y
Critical Stage Inspections	$520.00	$491.64	$49.16	$540.80	N	Y
Administration	$1,560.00	$1,509.09	$150.91	$1,660.00	N	Y
Building with Performance Solutions	Will have added fees at the discretion of the Director of Development Services				N	Y

FOR ADOPTION

Occupation Certificates (only) and Replace Principal Certifier - to Council

Applies when Council is not the original Principal Certifying Authority relating to the development and includes guidance with procedure to change PCA.

Class 1 and 10 (residential)

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Statutory	GST
Occupation Certificate	$780.00	$800.00	$80.00	$880.00	N	Y
Administration	$520.00	$491.64	$49.16	$540.80	N	Y

Class 2, 3, 4, 5, 6, 7, 8, 9 (commercial/industrial)

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Statutory	GST
Occupation Certificate	$988.00	$989.09	$98.91	$1,088.00	N	Y
Administration	$1,560.00	$1,474.91	$147.49	$1,622.40	N	Y
Building with Performance Solutions	May incur additional fees depending on complexity - as determined by the Director of Development Services				N	Y

Occupation Certificates - Change of Use Only (plus inspection fee)

Application Fee

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Residential	$0.00	$472.73	$47.27	$520.00	N	Y
Commercial	$0.00	$727.27	$72.73	$800.00	N	Y

Inspection Fees

To be collected where council is nominated as the Principal Certifying Authority by the applicant, at the time of submission of application. Fees include mandatory inspections, plumbing and drainage application and inspection fees and also an occupation certificate.

Inspection Fees

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Residential (includes rural sheds, swimming pools, alterations and additions) – per inspection	$197.60	$200.00	$20.00	$220.00	N	Y
Commercial/Industrial (including alterations and additions) – per inspection	$208.00	$227.27	$22.73	$250.00	N	Y
Minor reinspection	$104.00	$172.73	$17.27	$190.00	N	Y
Additional inspections - residential	$197.60	$200.00	$20.00	$220.00	N	Y
Additional inspections - commercial/ industrial	$208.00	$227.27	$22.73	$250.00	N	Y
Where Inspector arrives at arranged time and inspection is not ready	$208.00	$227.27	$22.73	$250.00	N	Y
Change of use inspection - residential (end use)	$0.00	$272.73	$27.27	$300.00	N	Y
Change of use inspection - commercial (end use)	$0.00	$590.91	$59.09	$650.00	N	Y

FOR ADOPTION

Compliance Certificates and Fire Safety Schedule - (replacement or never issued)

Applies when Council is not the Principal Certifying Authority relating to the approved construction works (other than water and sewer compliance inspections). Includes fire safety schedules/certificate inspection.

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Initial Inspection	$197.60	$200.00	$20.00	$220.00	N	Y
Completion of Works Inspection	$197.60	$200.00	$20.00	$220.00	N	Y
Administration	$520.00	$490.91	$49.09	$540.00	N	Y
Issue of Fire Safety Schedule	$280.80	$318.18	$31.82	$350.00	N	Y
Fire Safety Report	As determined by the Director of Development Services				N	Y

NCC Compliance and Upgrade Reports (includes fire and access compliance)

Not associated with a Council construction certificate or complying development certificate.
Note - fee for building reports will be determined by the Director Development Services.

continued on next page ...

NCC Compliance and Upgrade Reports (includes fire and access compliance) [continued]

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
NCC Compliance Report (Basic)			TBD at time of request		N	Y

Residential Swimming Pools

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Pool fence Compliance Certificate – First Inspection	$165.00	$150.00	$15.00	$165.00	Y	Y
Pool fence Compliance Certificate – Subsequent inspection	$110.00	$100.00	$10.00	$110.00	Y	Y
Registration of Pool on NSW State Register	$11.00	$10.00	$1.00	$11.00	Y	Y

Commercial Swimming Pools/Spas

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Pool fence Compliance Certificate - First Inspection	$165.00	$150.00	$15.00	$165.00	Y	Y
Pool fence Compliance Certificate - Subsequent Inspection	$110.00	$100.00	$10.00	$110.00	Y	Y

Property Certificates/Information

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Certificate under s735A of the Local Government Act	$125.50	$130.50	$0.00	$130.50	N	N
PLUS where a certificate requires a site inspection	$226.35	$235.40	$0.00	$235.40	N	N
Outstanding Notices and Orders Certificate under Environmental Planning and Assessment Act	$125.50	$130.50	$0.00	$130.50	N	N
Where combined S735A or EPAA Outstanding Notices Certificate is sought	$212.30	$220.80	$0.00	$220.80	N	N

Section 68 Water and Sewer Works Applications

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Application fee	$225.00	$235.00	$0.00	$235.00	N	N
Minor Application Fee - 2 max fixtures	$109.00	$113.00	$0.00	$113.00	N	N

FOR ADOPTION

Water and Sewer Compliance Inspections

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Standard inspection (all developments)	$197.60	$205.50	$0.00	$205.50	N	N
Re-inspections	$208.00	$216.30	$0.00	$216.30	N	N

Movable/Mobile Dwelling Applications

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Per Inspection	$197.60	$205.50	$0.00	$205.50	N	N
Application Fee	$270.00	$270.00	$0.00	$270.00	N	N
Final Compliance Inspection	$0.00	$220.00	$0.00	$220.00	N	N

On-Site Sewage Management (OSM) Fees

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Installation of new system or alteration of an existing system (Fee includes determination of application, registration and inspection of system)	$330.00	$345.00	$0.00	$345.00	N	N
Re-inspection of system	$140.00	$145.00	$0.00	$145.00	N	N
Inspection of existing systems listed on Council's OSM Register (as part of Council audit)	$215.00	$225.00	$0.00	$225.00	N	N
Inspection of existing systems (one-off to determine compliance eg, requested at sale)	$280.00	$290.00	$0.00	$290.00	N	N

FOR ADOPTION

Development Applications

Administration of Easements

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Application to apply restriction to Council land for the purposes of an easement	Purchase of restriction to be in accordance with Licenced Valuer's valuation for the affected Council land.(Note: all costs of valuation report, survey and drafting of easement, Council approval and registration of easement shall also be borne by the proponent)				N	Y
Easement negotiation and administration fees - Council owned land	$1,500.00	$1,363.64	$136.36	$1,500.00	N	Y

Variation or Modification of a Restriction

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Request to vary Restriction-as-to- User or other legal document	$150.00	$156.00	$0.00	$156.00	N	N

ORANGE CITY COUNCIL

Pre-lodgement Planning Advice

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
The first meeting/verbal advice on a development proposal				Free of charge	N	Y
Written planning advice on development proposals and follow up meetings regarding the same development - per hour/minimum half hour charge	$0.00	$190.91	$19.09	$210.00	N	Y
Written planning advice including advice on existing use rights, physical commencement, dwelling entitlements - per hour/minimum half hour charge	$0.00	$190.91	$19.09	$210.00	N	Y

Estimated Cost of Development

These fees incorporate the Plan First fee of 0.00064 cents per dollar of estimated cost of certain development in excess of $50,000

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Development not involving a building, work, subdivision or demolition	$379.00	$395.00	$0.00	$395.00	Y	N
Development for erection of dwelling house with an estimated construction cost of $100,000 or less	$606.00	$631.00	$0.00	$631.00	Y	N
Erection of signage	$379.00	$395.00	$0.00	$395.00	Y	N
Plus $ (for each advertisement in excess of one or the fee calculated in accordance with the above table, whichever is the greater	$93.00	$93.00	$0.00	$93.00	Y	N

FOR ADOPTION

Development for residential buildings including the erection of a dwelling house, additions to a dwelling and residential outbuildings

- where development consent only is required

Noted that this is a statutory fee. In the 1 July 2026 financial year - the amount calculated as follows:
$118.55 x fee units per Schedule 4 of the Environmental Planning and Assessments Regulation 2021.
Prior year 25/26 fee unit was $113.90.

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Up to $5,000				$153.00	Y	N
				Last year fee $147.00		
Between $5,001 to $50,000				$235.00 plus $3.00 over $1,000 (or part thereof) over $5,000	Y	N
				Last year fee $226.00 plus $3.00 over $1,000 (or part thereof) over $5,000		

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Development for residential buildings including the erection of a dwelling house, additions to a dwelling and residential outbuildings [continued]

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Between $50,001 to $250,000		$488.00 plus $3.64 over $1,000 (or part thereof) over $50,000			Y	N
		Last year fee $469.00 plus $3.64 over $1,000 (or part thereof) over $50,000				
Between $250,001 to $500,000		$1,608.00 plus $2.34 over $1,000 (or part thereof) over $250,000			Y	N
		Last year fee $1,544.00 plus $2.34 over $1,000 (or part thereof) over $250,000				
Between $500,001 to $1,000,000		$2,420.00 plus $1.64 over $1,000 (or part thereof) over $500,000			Y	N
		Last year fee $2,325.00 plus $1.64 over $1,000 (or part thereof) over $500,000				
Between $1,000,001 to $10,000,000		$3,625.00 plus $1.44 over $1,000 (or part thereof) over $1,000,000			Y	N
		Last year fee $3,483.00 plus $1.44 over $1,000 (or part thereof) over $1,000,000				
Over $10,000,000		$22,009.00 plus $1.19 over $1,000 (or part thereof) over $10,000,000			Y	N
		Last year fee $21,146.00 plus $1.19 over $1,000 (or part thereof) over $10,000,000				

Designated Development

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Per Application	$1,226.00	$1,276.00	$0.00	$1,276.00	Y	N

Development requiring concurrence

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Concurrence fee for payment to each concurrence authority (separate cheque/s)	$426.00	$443.00	$0.00	$443.00	Y	N
Additional processing fee (payable to Council) where concurrent fee is applicable	$187.00	$194.00	$0.00	$194.00	Y	N

Integrated Development

These fees are in addition to the fees calculated in accordance with the above

continued on next page ...

FOR ADOPTION

ORANGE CITY COUNCIL

Integrated Development [continued]

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Additional fee	$187.00	$194.00	$0.00	$194.00	Y	N
- Plus concurrence fee payable to each approval body (Payments must be made out to the relevant approval body)	$426.00	$443.00	$0.00	$443.00	Y	N

State Significant Development

Fees will apply as per the Environmental Planning Assessment Act and associated Regulation.

Development involving the subdivision of land

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Per Application (includes creation of New Road)	$885.00	$921.00	$0.00	$921.00	Y	N
- Plus per additional lot	$65.00	$65.00	$0.00	$65.00	Y	N
(includes creation of new road)						
Per Application (no New Road created)	$440.00	$458.00	$0.00	$458.00	Y	N
- Plus per additional lot	$53.00	$53.00	$0.00	$53.00	Y	N
(no new road created)						
Per Application (Strata Title)	$440.00	$458.00	$0.00	$458.00	Y	N
- Plus per additional lot	$65.00	$65.00	$0.00	$65.00	Y	N
(strata title)						

Advertising Fee

In addition to other fees payable, the following maximum fees for the giving of notice required for the development are payable. Per EP&A Regs 2021, Schedule 4, Part 3.

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
- In the case of designated development (3.5)	$2,890.00	$3,078.00	$0.00	$3,078.00	Y	N
- In the case of advertised development (3.8)	$150.00	$1,532.00	$0.00	$1,532.00	Y	N
- In the case of prohibited development (3.7)	$150.00	$1,532.00	$0.00	$1,532.00	Y	N
- In the case of development for which an environmental planning instrument or development control plan requires notice to be given otherwise than as referred to above (3.8)	$150.00	$1,532.00	$0.00	$1,532.00	Y	N

Request for Review of Determination

- where development consent only is required

Noted that this is a statutory fee. In the 1 July 2026 financial year - the amount calculated as follows: $118.55 x fee units per Schedule 4 of the Environmental Planning and Assessments Regulation 2021. Prior year 25/26 fee unit was $113.90.

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FOR ADOPTION

Request for Review of Determination [continued]

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
not involving building, work or demolition (% of Original DA Application fee)		50% of original DA application fee			Y	N
where the erection of a dwelling house with an estimated cost of construction of $100,000 or less is involved	$253.00	$263.00	$0.00	$263.00	Y	N
Up to $5,000				$76.00	Y	N
				Last year fee $73.00		
$5,001 to $250,000		$117.00 plus $1.50 per $1,000 (or part thereof) of estimated cost			Y	N
				Last year fee $114.00 plus $1.50 per $1,000 (or part thereof) of estimated cost		
$250,001 to $500,000		$694.00 plus $0.85 per $1,000 (or part thereof) of estimated cost over $250,000			Y	N
				Last year fee $666.00 plus $0.85 per $1,000 (or part thereof) of estimated cost over $250,000		
$500,001 to $1,000,000		$988.00 plus $0.50 per $1,000 (or part thereof) of estimated cost over $500,000			Y	N
				Last year fee $949.00 plus $0.50 per $1,000 (or part thereof) of estimated cost over $500,000		
$1,000,001 to $10,000,000		$1,368.00 plus $0.40 per $1,000 (or part thereof) of estimated cost over $1,000,000			Y	N
				Last year fee $1,314.00 plus $0.40 per $1,000 (or part thereof) of estimated cost over $1,000,000		
More than $10,000,000		$6,568.00 plus $0.27 per $1,000 (or part thereof) of estimated cost over $10,000,000			Y	N
				Last year fee $6,310.00 plus $0.27 per $1,000 (or part thereof) of estimated cost over $10,000,000		

FOR ADOPTION

Fee for review of decision to reject a development application

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
a) if estimated cost of development is less than $100,000	$73.00	$76.00	$0.00	$76.00	Y	N
b) if estimated cost of development is > $100,000 and < $1 million	$199.00	$207.00	$0.00	$207.00	Y	N
c) if estimated cost of development is > $1 million	$333.00	$346.00	$0.00	$346.00	Y	N

Modification of a consent for local development or state significant development

- where development consent only is required

Noted that this is a statutory fee. In the 1 July 2026 financial year - the amount calculated as follows: $118.55 x fee units per Schedule 4 of the Environmental Planning and Assessments Regulation 2021. Prior year 25/26 fee unit was $113.90.

Section 4.55 (1)

Council staff have discretion to waive the fee where the application arises from an error, misdescription or miscaluation attributable to Council.

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Fee for an Application under s4.55(1) of the Act for the modification of a development consent (0.83 fee units)	$0.00	$98.00	$0.00	$98.00	Y	N

Section 4.55 (1A) or 4.56 - minimal impact

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Max. fee for a Application under s4.55(1A) or s4.56 OR	$859.00	$894.00	$0.00	$894.00	Y	N
% of the fee for the original application, whichever is the lesser				50%	Y	N
For an application that involves minor works or consideration	$253.00	$263.00	$0.00	$263.00	N	N
Fee for review of modification application under S4.55 (% of Original fee)				50%	Y	N

Section 4.55 (2) other modifications or 4.56 granted by the court

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
(a) % of fee if original application fee < $100				50%	Y	N
(b) i) % of original fee where application does not involve erection of building, carrying out of work or demolition of work or building				50%	Y	N
(b) ii) where application is for erection of a dwelling with estimated cost of construction of $100,000 or less	$253.00	$263.00	$0.00	$263.00	Y	N
(b) iii) with respect to any other DA other than above		See below Table			Y	N
Plus additional amount if notice of application is required to be given under section 4.55 (2) or 4.56 of the act	$150.00	$922.00	$0.00	$922.00	Y	N

FOR ADOPTION

Table (b) iii)

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Statutory	GST
Up to $5,000				$76.00	Y	N
				Last year fee $73.00		
$5,001 to $250,000				$119.00 plus $1.50 per $1,000 (or part thereof) of estimated cost	Y	N
				Last year fee $113.00 plus $1.50 per $1,000 (or part thereof) of estimated cost		
$250,001 to $500,000				$694.00 plus $0.85 per $1,000 (or part thereof) of estimated cost over $250,000	Y	N
				Last year fee $666.00 plus $0.85 per $1,000 (or part thereof) of estimated cost over $250,000		
$500,001 to $1,000,000				$988.00 plus $0.50 per $1,000 (or part thereof) of estimated cost over $500,000	Y	N
				Last year fee $949.00 plus $0.50 per $1,000 (or part thereof) of estimated cost over $500,000		
$1,00,001 to $10,000,000				$1,368.00 plus $0.40 per $1,000 (or part thereof) of estimated cost over $1,000,000	Y	N
				Last year fee $1,314.00 plus $0.40 per $1,000 (or part thereof) of estimated cost over $1,000,000		
More than $10,000,000				$6,568.00 plus $0.27 per $1,000 (or part thereof) of estimated cost over $10,000,000	Y	N
				Last year fee $6,310.00 plus $0.27 per $1,000 (or part thereof) of estimated cost over $10,000,000		

FOR ADOPTION

Refund of development application fee

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Statutory	GST
Where technical assessment has not been given – Fee Paid Less	$175.65	$182.70	$0.00	$182.70	N	N
Where technical assessment has been given – Fee Paid Less	$208.55	$216.90	$0.00	$216.90	N	N
Where report has been prepared				No refund	N	N

Refund of advertising fee

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Statutory	GST
Where application is yet to be advertised – Fee Paid Less	$32.00	$33.30	$0.00	$33.30	N	N
Where application has been advertised or has been prepared for advertising				No refund	N	N

ORANGE CITY COUNCIL

Complying Development Application Fees & Modification of Complying Development Certificate Fees

Building (Estimated Cost)

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Up to $5,000	$360.00	$340.91	$34.09	$375.00	N	Y
$5,001 to $29,999	$430.00	$404.55	$40.45	$445.00	N	Y
$30,000 to $100,000	$540.00	$509.09	$50.91	$560.00	N	Y
More than $100,000	$690.00	$654.55	$65.45	$720.00	N	Y

Subdivision (Estimated Cost)

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Subdivision	$270.60	$255.82	$25.58	$281.40	N	Y
- Plus fee per additional lot	$27.05	$25.59	$2.56	$28.15	N	Y
Subdivision						
Strata Subdivision	$270.60	$255.82	$25.58	$281.40	N	Y
- Plus fee per additional lot	$27.05	$25.59	$2.56	$28.15	N	Y
Strata Subdivision						

Modification of Complying Development

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Modification				50% of original fee	N	Y

FOR ADOPTION

Building Control Fees

Town Planning Certificates

[additional information under section 10.7(5) will not be issued separately to the certificate under section 10.7 (2)]

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Certificate under s10.7(1) Environmental Planning and Assessment Amendment Act (Planning Certificate) - per parcel of land	$71.00	$74.00	$0.00	$74.00	Y	N
Additional information required under s10.7(5) of Environmental Planning and Assessment Act	$107.00	$111.00	$0.00	$111.00	Y	N
Urgency fee	$70.00	$70.00	$0.00	$70.00	N	N

Refund of Planning Certificate

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Where the application is yet to be processed				Fee paid less $20.00	N	N

continued on next page ...

ORANGE CITY COUNCIL

Refund of Planning Certificate [continued]

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Where the application has been processed				Zero	N	N

Outstanding Notices

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Fee, applied under s608 of Local Government Act, for information on notices issued under the following Acts: Swimming Pool Act; Public Health Act; Protection of the Environment Operations Act – Base fee	$118.25	$123.00	$0.00	$123.00	N	N
PLUS – where a certificate requires a site inspection	$216.70	$220.00	$0.00	$220.00	N	N
Information under each additional Act – per Act	$39.45	$41.05	$0.00	$41.05	N	N

Building Information Certificates

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Building Information Certificate Classes 1 and 10 (Sale of property)	$510.00	$510.00	$0.00	$510.00	N	N
Building Information Certificate - Classes 2 - 9 (Sale of Property)				$1,100 + $0.15 per M2 floor area	N	N
Building Information Certificate - Classes 1 & 10 (Unauthorised or Uncertified Work)				0.5% Cost of works Minimum Fee $2000.00	N	N
Building Information Certificate - Classes 2 - 9 (Unauthorised or Uncertified Work)				0.79% of cost of work. Minimum $3500.00	N	N

FOR ADOPTION

In the case of any other class of building - as follows

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Not exceeding 200m2	$250.00	$250.00	$0.00	$250.00	N	N
Exceeding 200m2 but not exceeding 2,000m2 – minimum	$250.00	$250.00	$0.00	$250.00	N	N
- Plus, for each square metre over 200, an additional	$0.50	$0.50	$0.00	$0.50	N	N
Exceeding 2,000m2 – minimum	$1,165.00	$1,165.00	$0.00	$1,165.00	N	N
- plus for each square metre over 2,000 an additional (charge $0.075)	$0.08	$0.08	$0.00	$0.08	N	N
In any case where the application relates to a part of a building and that part consists of an external wall only or does not otherwise have a floor area	$250.00	$250.00	$0.00	$250.00	N	N
Reinspections (each)	$172.75	$172.75	$0.00	$172.75	N	N

continued on next page ...

In the case of any other class of building - as follows [continued]

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Special urgency fee (same-day issue) – base fee plus	$50.00	$50.00	$0.00	$50.00	N	N

Drainage Diagrams

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Applications	$139.80	$220.00	$0.00	$220.00	N	N
Urgency fee (same-day issue)	$54.00	$80.00	$0.00	$80.00	N	N
Reinspection fee (of works)	$54.00	$190.00	$0.00	$190.00	N	N
Reinspection fee (due to no access)	$139.80	$220.00	$0.00	$220.00	N	N
Copy of Diagram for building purposes	$54.00	$56.00	$0.00	$56.00	N	N

Sundry Local Government Act Application Fees

Waste

(in excess of 240-litre) - per week

Community Land (per application)

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Engage in a trade or business (other than mobile food van/premises)	$260.00	$270.00	$0.00	$270.00	N	N
Direct or procure entertainment for public	$260.00	$270.00	$0.00	$270.00	N	N
Play musical instrument for fee or reward (Busking)	$26.00	$27.00	$0.00	$27.00	N	N
Set up, operate or use a loudspeaker or sound amplifier	$26.00	$27.00	$0.00	$27.00	N	N
Hold a public meeting	$260.00	$270.00	$0.00	$270.00	N	N

FOR ADOPTION

Public Roads (per application)

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Charitable collections	$19.00	$20.00	$0.00	$20.00	N	N
Operate a stall	$19.00	$20.00	$0.00	$20.00	N	N
Hold a raffle or other competition	$19.00	$20.00	$0.00	$20.00	N	N

Other Activities

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Operate a public car park – per space	$9.25	$9.60	$0.00	$9.60	N	N
Operate a caravan park or camping ground – per site	$21.65	$22.50	$0.00	$22.50	N	N

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Other Activities [continued]

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Caravan park inspection fee	$131.30	$136.55	$0.00	$136.55	N	N

Install or operate amusement device (defined by construction Safety Act 1992)

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Install or operate amusement device (defined by construction Safety Act 1992)	$86.00	$89.00	$0.00	$89.00	N	N
- large device - each						
Install or operate amusement device (defined by construction Safety Act 1992)	$62.00	$64.00	$0.00	$64.00	N	N
- small device - each						
Install or operate amusement device (defined by construction Safety Act 1992)	$220.00	$230.00	$0.00	$230.00	N	N
- more than two devices						
Mobile Food Business operating in a public place - not temporary event (annual approval)	$615.25	$639.85	$0.00	$639.85	N	N
Install domestic oil or solid fuel heating appliance + inspection fee	$260.00	$270.00	$0.00	$270.00	N	N

Stand Plant

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Permit to stand plant on public road, such as a crane or concrete truck – (per day or part day)	$164.90	$171.50	$0.00	$171.50	N	N

Construction Zone

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Where pedestrian or traffic management plan required – (per day or part day)	$164.90	$171.50	$0.00	$171.50	N	N
Application for placement of street furniture	$194.80	$202.60	$0.00	$202.60	N	N
Outdoor Eating Area Licence – per year	$52.50	$54.60	$0.00	$54.60	N	N
Commercial mobile vans (non-food) on public streets and places – per day	$373.65	$388.60	$0.00	$388.60	N	N

FOR ADOPTION

ORANGE CITY COUNCIL

Rent

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Rent for use of public places industrial bins, trolley bags, awnings and miscellaneous (including street furniture) – per m2 leased area per annum	$95.65	$99.50	$0.00	$99.50	N	N
Existing holding status notification or advice to establish dwelling entitlement	$193.50	$193.50	$0.00	$193.50	N	N

Hoardings

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Erection of hoarding on Council land/ footpath application fee	$50.00	$50.00	$0.00	$50.00	N	N
Plus additional daily fee per lineal metre of hoarding where hoarding is proposed to be in place for up to two weeks. Periods in excess of 2 weeks TBD at time of application.	$3.00	$3.00	$0.00	$3.00	N	N

Subdivision And Development Fees

Subdivision Works Certificate

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Subdivision Works Certificate	$94.30	$98.05	$0.00	$98.05	N	N

Withdraw Subdivision Works Certificate

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Before consideration				Full refund	N	Y
Less administration fee	$94.20	$89.05	$8.90	$97.95	N	Y
After consideration				No refund	N	Y
If Subdivision Works Certificate is refused				No refund	N	Y

Application for Subdivision Certificate

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
- Fee per lot	$40.80	$42.45	$0.00	$42.45	N	N
- Minimum fee	$317.40	$330.10	$0.00	$330.10	N	N
Signing of Plans of Consolidation and other plans not requiring Subdivision Certificate	$308.50	$320.85	$0.00	$320.85	N	N

FOR ADOPTION

ORANGE CITY COUNCIL

Subdivision Plan Approval Fee

Additional Subdivision Inspection

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Additional Subdivision Final Inspection Fee after 2 inspections	$2,000.00	$2,000.00	$0.00	$2,000.00	N	N

Rural

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Soil Erosion Control Plan	$94.20	$89.05	$8.90	$97.95	N	Y
Road	$396.45	$374.82	$37.48	$412.30	N	Y
Drainage (Culvert)	$94.20	$89.05	$8.90	$97.95	N	Y

Rural Residential (Standard all 2 Hectare or less allotments)

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Soil Erosion Control Plan	$94.20	$89.05	$8.90	$97.95	N	Y
Interlot Drainage	$94.20	$89.05	$8.90	$97.95	N	Y
PLUS per lin metre	$2.25	$2.14	$0.21	$2.35	N	Y
Interlot Drainage						
Road – half width	$201.20	$190.23	$19.02	$209.25	N	Y
PLUS per lin metre	$2.25	$2.14	$0.21	$2.35	N	Y
Road - half width						
Road – full width	$297.70	$281.45	$28.15	$309.60	N	Y
PLUS per lin metre	$3.80	$3.59	$0.36	$3.95	N	Y
Road - full width						
Drainage	$297.70	$281.45	$28.15	$309.60	N	Y
PLUS per lin metre	$3.80	$3.59	$0.36	$3.95	N	Y
Drainage						
On Site Detention	$297.70	$281.45	$28.15	$309.60	N	Y
Water Reticulation Plan	$201.45	$190.45	$19.05	$209.50	N	Y
Sewer Reticulation Plan	$201.45	$190.45	$19.05	$209.50	N	Y
Minimum fee / re-issue of engineering plans with minor amendments	$297.70	$281.45	$28.15	$309.60	N	Y

FOR ADOPTION

Urban and Industrial

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Soil Erosion Control Plan	$101.90	$96.36	$9.64	$106.00	N	Y
Interlot Drainage	$101.90	$96.36	$9.64	$106.00	N	Y
PLUS per lin metre	$2.25	$2.14	$0.21	$2.35	N	Y
Interlot Drainage						

continued on next page ...

Urban and Industrial [continued]

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Road – half width	$201.45	$190.45	$19.05	$209.50	N	Y
PLUS per lin metre	$7.50	$7.09	$0.71	$7.80	N	Y
Road - half width						
Road – full width	$297.70	$281.45	$28.15	$309.60	N	Y
PLUS per lin metre	$7.50	$7.09	$0.71	$7.80	N	Y
Road - full width						
Drainage	$297.70	$281.45	$28.15	$309.60	N	Y
PLUS per lin metre	$7.50	$7.09	$0.71	$7.80	N	Y
Drainage						
On Site Detention Minor <50m3	$297.70	$281.45	$28.15	$309.60	N	Y
On Site Detention Major >50m3	$1,490.55	$1,409.27	$140.93	$1,550.20	N	Y
Water Reticulation Plan	$329.00	$311.05	$31.10	$342.15	N	Y
Sewer Reticulation Plan	$329.00	$311.05	$31.10	$342.15	N	Y
Minimum Fee / re-issue of engineering plans with minor amendments	$297.70	$281.45	$28.15	$309.60	N	Y

Plan Approval Fees for Dual Occupancy, Unit Developments and Industrial Building

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Dual Occupancy	$610.75	$577.45	$57.75	$635.20	N	Y
2 units or less	$610.75	$577.45	$57.75	$635.20	N	Y
3 to 10 units	$984.30	$930.59	$93.06	$1,023.65	N	Y
PLUS per each additional unit	$94.20	$89.05	$8.90	$97.95	N	Y
Industrial Buildings	$548.25	$518.36	$51.84	$570.20	N	Y

Compliance Certificates for Dual Occupancy, Unit Developments and Industrial Buildings

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Engineering Inspection and Compliance Certificate Fees for Dual Occupancy Developments	$201.45	$190.45	$19.05	$209.50	N	Y
Engineering Inspection and Compliance Certificate Fees for Unit Developments – per unit	$94.20	$89.05	$8.90	$97.95	N	Y
Engineering Inspection and Compliance Certificate Fees for Industrial Developments	$201.45	$190.45	$19.05	$209.50	N	Y

FOR ADOPTION

Compliance Certificates for Rural, Urban and Industrial Subdivisions

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Development Contributions	$43.25	$40.91	$4.09	$45.00	N	Y
Street Trees	$43.25	$40.91	$4.09	$45.00	N	Y
Street Signs	$43.25	$40.91	$4.09	$45.00	N	Y
Water Reticulation – per lot	$78.95	$74.64	$7.46	$82.10	N	Y
Water Pressure and Chlorination – per test	$854.20	$807.59	$80.76	$888.35	N	Y
Sewer Reticulation – per lot	$78.95	$74.64	$7.46	$82.10	N	Y
Drainage – per lot	$29.35	$27.73	$2.77	$30.50	N	Y
Minimum fee	$131.30	$124.14	$12.41	$136.55	N	Y

Road

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Subgrade – per lot	$29.35	$27.73	$2.77	$30.50	N	Y
Sub-base – per lot	$29.35	$27.73	$2.77	$30.50	N	Y
Base – per lot	$29.35	$27.73	$2.77	$30.50	N	Y
Surface – per lot	$29.35	$27.73	$2.77	$30.50	N	Y
Kerb and Gutter – per lot	$29.35	$27.73	$2.77	$30.50	N	Y
On-site Detention Minor <50m3	$94.20	$89.05	$8.90	$97.95	N	Y
On-site Detention Major >50m3	$275.45	$260.41	$26.04	$286.45	N	Y
Reinspection – per hour	$94.20	$89.05	$8.90	$97.95	N	Y
Minimum fee / re-issue of engineering plans with minor amendments	$94.20	$89.05	$8.90	$97.95	N	Y

FOR ADOPTION

Bond for Outstanding Development Works

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Application to bond outstanding development works (If a draw on bond is required then GST will be applicable)	$781.60	$812.85	$0.00	$812.85	N	N

Private Works - Road Signs

Council will supply and erect standard street name signs

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
1 Road Sign	$482.00	$455.73	$45.57	$501.30	N	Y
2 Road Signs	$802.20	$758.45	$75.85	$834.30	N	Y
Additional Road Signs	$341.85	$323.18	$32.32	$355.50	N	Y

Maintenance Security Deposit

Maintenance period: minimum 12 months. Deposit held for maintenance period and refunded at release from maintenance period if unused

continued on next page ...

Maintenance Security Deposit [continued]

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
% of Construction costs OR				5%	N	N
$ per lot, whichever is the greater	$509.45	$509.45	$0.00	$509.45	N	N

Environmental Health

Annual Permits

Under S68 (1) of the Local Government Act 1993 and the NSW Food Act 2003.

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Temporary Food Permit - Shows & Markets	$44.00	$44.00	$0.00	$44.00	N	N
Temporary Food Permit - Sporting Groups, charities & Not for profit	$44.00	$44.00	$0.00	$44.00	N	N

Inspections

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Food safety inspection (fixed premises, 1st routine inspection only)	$236.00	$245.00	$0.00	$245.00	Y	N
Food safety inspection (charities and community not-for-profit)	$0.00	$0.00	$0.00	$0.00	N	N
Food safety inspection (Complaint, unsubstantiated)	$0.00	$0.00	$0.00	$0.00	N	N
Food safety inspection (other)	$0.00	$185.00	$0.00	$185.00	Y	N
Improvement Notice issued under the Food Act	$330.00	$565.00	$0.00	$565.00	Y	N
Food premises pre-purchase consultation (per hour)	$350.00	$350.00	$0.00	$350.00	N	N
Clearance Certificate for a Prohibition Order issued under the Food Act	$0.00	$500.00	$0.00	$500.00	Y	N
Commercial pools & spa public health water quality inspection	$205.00	$215.00	$0.00	$215.00	N	N
Cooling towers	$262.80	$273.30	$0.00	$273.30	N	N
Hairdresser	$107.00	$111.00	$0.00	$111.00	N	N
Skin penetration premises inspection	$170.00	$170.00	$0.00	$170.00	N	N
Pre trade/advice (new premises onsite) - where a private certifier is involved	$248.00	$258.00	$0.00	$258.00	N	N

FOR ADOPTION

Environmental Management & Monitoring

Protection of the Environment

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
CleanUp, Prevention or Noise Control Notice (Section 151 POEO - General Regulation 2022)	$821.00	$840.00	$0.00	$840.00	Y	N
Clean Up Notice for litter or waste under S144AG	$267.00	$286.00	$0.00	$286.00	N	N
Improvement Notice or Prohibition Order issued on a regulated system under Public Health Act	$635.00	$665.00	$0.00	$665.00	Y	N
Improvement Notice or Prohibition Order issued in other case under Public Health Act	$295.00	$309.00	$0.00	$309.00	Y	N
Reinspection to assess compliance with a Prohibition Order issued under Public Health Act	$255.00	$255.00	$0.00	$255.00	Y	N

THEME: PRESERVE

Drainage Construction/Maintenance

Stormwater Levy - per assessment

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Residential Stormwater Charge	$25.00	$25.00	$0.00	$25.00	N	N
Residential Strata Stormwater	$12.50	$12.50	$0.00	$12.50	N	N
0-350m Business Stormwater	$25.00	$25.00	$0.00	$25.00	N	N
351-700m Business Stormwater	$50.00	$50.00	$0.00	$50.00	N	N
701-1000m Business Stormwater	$75.00	$75.00	$0.00	$75.00	N	N
1001-9999m Business Stormwater	$100.00	$100.00	$0.00	$100.00	N	N
Business Strata Stormwater	$5.00	$5.00	$0.00	$5.00	N	N
Village Stormwater Charge	$25.00	$25.00	$0.00	$25.00	N	N

FOR ADOPTION

Infrastructure Asset Management

Rural/Urban Street Map:

** Emergency Services are exempt from charges for rural/urban maps of the Orange Local Government Area **

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
A0 Sized Sheet	$28.50	$29.65	$0.00	$29.65	N	N
A1 Sized Sheet	$16.90	$17.60	$0.00	$17.60	N	N
A2 Sized Sheet	$11.65	$12.10	$0.00	$12.10	N	N
Electronic Version	$14.20	$14.75	$0.00	$14.75	N	N
- Small (A2/A3)	$7.10	$7.40	$0.00	$7.40	N	N
- Medium (A1)	$10.30	$10.70	$0.00	$10.70	N	N
- Large (A0)	$12.90	$13.40	$0.00	$13.40	N	N

continued on next page ...

ORANGE CITY COUNCIL

Rural/Urban Street Map: [continued]

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Electronic plans	$14.20	$14.75	$0.00	$14.75	N	N
Rural Area Map	$21.35	$22.20	$0.00	$22.20	N	N
Copy per sheet of Survey Plan (DPs etc.)	$8.30	$8.65	$0.00	$8.65	N	N

Specific Requests for Individual Plots

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Small (A2)	$32.95	$34.25	$0.00	$34.25	N	N
Medium (A1)	$45.95	$47.80	$0.00	$47.80	N	N
Large (A0)	$58.90	$61.25	$0.00	$61.25	N	N
Copy Existing Plans	$13.10	$13.60	$0.00	$13.60	N	N

Traffic Facilities

Vehicle Impounding

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Vehicle – per unit	$295.55	$307.35	$0.00	$307.35	N	N

Traffic Counts

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Installation and removal of traffic classifiers	$308.05	$291.27	$29.13	$320.40	N	Y

Pavement Markings

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
"No Parking"	$338.80	$320.32	$32.03	$352.35	N	Y

Car Park Management

Penalty notices issued by council are set by the fixed penalty handbook (State Debt Recovery Office). Penalties vary according to the offence

Ophir Car Parking Fees

There may be a reduction or exemption of the fee based on the discretion of the Chief Executive Officer (CEO).

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Per day	$3.00	$2.73	$0.27	$3.00	N	Y
1 month	$44.50	$40.45	$4.05	$44.50	N	Y
3 months	$133.50	$121.36	$12.14	$133.50	N	Y

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FOR ADOPTION

Ophir Car Parking Fees [continued]

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
6 months	$272.50	$247.73	$24.77	$272.50	N	Y
12 months	$500.00	$454.55	$45.45	$500.00	N	Y

Car Parking - Electric Vehicle Charge Stations Fees (Council Operated)

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Electric Vehicle Charge Stations (Council Operated) - 7KW				$0.52 / kWh	N	Y
Electric Vehicle Charge Stations (Council Operated) - 22KW				$0.55 / kWh	N	Y

Water Supply Services

Water Access Charges

Availability charge* - water service size:

* A water access charge applies for each strata lot in a residential body corporate or strata titled property.

FOR ADOPTION

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
20mm	$324.84	$334.60	$0.00	$334.60	N	N
25mm	$507.64	$522.88	$0.00	$522.88	N	N
32mm	$831.72	$856.68	$0.00	$856.68	N	N
40mm	$1,299.48	$1,338.48	$0.00	$1,338.48	N	N
50mm	$2,030.52	$2,091.44	$0.00	$2,091.44	N	N
65mm	$3,431.52	$3,534.48	$0.00	$3,534.48	N	N
80mm	$5,198.08	$5,354.04	$0.00	$5,354.04	N	N
100mm	$8,121.96	$8,365.60	$0.00	$8,365.60	N	N
150mm	$18,274.48	$18,822.76	$0.00	$18,822.76	N	N
200mm	$32,487.96	$33,462.60	$0.00	$33,462.60	N	N

Water Usage Charges

Residential

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
First 450 kL (per kL)	$2.94	$3.03	$0.00	$3.03	N	N
More than 450kL (per kL)	$4.42	$4.55	$0.00	$4.55	N	N

Non Residential

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
All consumption (per kL)	$2.94	$3.03	$0.00	$3.03	N	N

ORANGE CITY COUNCIL

Dialysis Patients

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
All consumption (per kL)	$0.78	$0.80	$0.00	$0.80	N	N

Other

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Cabonne Council (non-potable)	$2.54	$2.62	$0.00	$2.62	N	N
Central Tablelands Water (Potable) (per KL)	$2.26	$2.33	$0.00	$2.33	N	N
Ploughmans Valley/North Orange (non-potable)	$2.94	$3.03	$0.00	$3.03	N	N

Other Charges

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Restricting water supply	$202.85	$208.95	$0.00	$208.95	N	N
Reconnect water supply	$202.85	$208.95	$0.00	$208.95	N	N

Water Service Connections

From 1 July 2021 Smart Meters will be supplied and installed on all new developments with Orange City Council completing the works.

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Purchase and installation of water meter and meter box	$635.95	$655.05	$0.00	$655.05	N	N
20mm (where water main is on adjacent footpath)	$1,697.05	$1,747.95	$0.00	$1,747.95	N	N
20mm (where water main is not in adjacent footpath)				Quotation	N	N
Greater than 20mm				Quotation	N	N

FOR ADOPTION

Dual Water Connections

From 1 July 2021 Smart Meters will be supplied and installed on all new developments with Orange City Council completing the works.

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Purchase and installation of 2 water meters and 2 meter boxes	$1,052.20	$1,083.75	$0.00	$1,083.75	N	N

Section 68 Water and Sewer Works Applications

When council is not the principal certifying authority relating to the development or where the works are not associated with a construction approval issued by council, the following fees apply for each approval and associated inspection required

ORANGE CITY COUNCIL

Water and Sewer Compliance Inspections

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Water and Sewer infrastructure compliance application review	$224.00	$231.00	$0.00	$231.00	N	N
Water and sewer infrastructure compliance inspections	$180.00	$185.00	$0.00	$185.00	N	N

Water Service Disconnections

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
20mm and 25mm with main in adjacent footpath	$321.65	$331.30	$0.00	$331.30	N	N
20mm and 25mm (other)				Quotation	N	N
Greater than 25mm				Quotation	N	N

Water Meters

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Special Reading Fee	$113.85	$117.25	$0.00	$117.25	N	N
Urgency Fee	$64.65	$66.60	$0.00	$66.60	N	N
Testing Fee (Accuracy)	$116.20	$119.70	$0.00	$119.70	N	N

Fire Flow and Pressure Analysis

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Pressure and flow analysis including field testing plus details of water main and hydrant locations (if required)	$335.65	$345.70	$0.00	$345.70	N	N

Detailed Hydraulic Analysis

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Detailed Hydraulic Analysis				Quotation	N	N

Water Carting (Potable)

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Tank inspection (if required)	$143.15	$147.45	$0.00	$147.45	N	N
Approval (annual)	$143.15	$147.45	$0.00	$147.45	N	N
Key Bond	$108.80	$112.05	$0.00	$112.05	N	N
Filling station (potable) (per kL)	$4.20	$4.35	$0.00	$4.35	N	N

FOR ADOPTION

Utility Damage

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Each case assessed separately				Quotation	N	N

Pressure Test and Chlorination

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Pressure test and chlorination (per connection)	$36.25	$37.35	$0.00	$37.35	N	N

Waste Services

Garbage Services

Rateable Properties S 496(1)

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Domestic Waste Management Charge – per annum per service	$301.70	$313.75	$0.00	$313.75	N	N
White Goods, Scrap Steel and General Bulky Waste - collected once per year on a scheduled basis	$13.70	$14.25	$0.00	$14.25	N	N
Recycling Charge – per annum per service	$117.95	$122.65	$0.00	$122.65	N	N
Domestic Organic Charge – per annum per service	$86.05	$89.50	$0.00	$89.50	N	N
Organics Equalisation Levy	$28.70	$29.85	$0.00	$29.85	N	N

FOR ADOPTION

Non-Rateable Properties S 496(2)

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Waste Management Charge – per annum per service	$301.70	$313.75	$0.00	$313.75	N	N
Recycling Charge – per annum per service	$117.95	$122.65	$0.00	$122.65	N	N
Organic Charge – per annum per service	$86.05	$89.50	$0.00	$89.50	N	N

Non-Domestic Waste Collection S 501

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Statutory	GST
Non-Domestic Waste Management Charge – per annum per service	$301.70	$313.75	$0.00	$313.75	N	N
Non-Domestic Recycling Charge – per annum per service	$117.95	$122.65	$0.00	$122.65	N	N
Non-Domestic Organic Charge – per annum per service	$86.05	$89.50	$0.00	$89.50	N	N
Depot Access Charge (s501)	$27.30	$28.40	$0.00	$28.40	N	N

ORANGE CITY COUNCIL

Additional Services

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Green Waste "User-Pay" ticket	$2.00	$2.00	$0.00	$2.00	N	N
Season Green Waste Sticker collection	$57.70	$57.70	$0.00	$57.70	N	N
Purchase of organic chip (per m3)	$24.95	$23.59	$2.36	$25.95	N	Y
Purchase of organic chip (per m3) > 50m3	$11.00	$10.00	$1.00	$11.00	N	Y
Purchase of compost (per m3)	$50.05	$47.32	$4.73	$52.05	N	Y
Recycling Service – "User-Pay" ticket	$2.00	$2.00	$0.00	$2.00	N	N
Waste Service – "User-Pay" ticket	$2.00	$2.00	$0.00	$2.00	N	N
Bulk waste collection – "User-Pay" ticket	$220.25	$220.25	$0.00	$220.25	N	N
Purchase of Bin	$115.45	$120.05	$0.00	$120.05	N	N

Trade Refuse Approval Fee (including solid, liquid & contaminated)

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Per annum (service provider of solid, liquid and contaminated)	$1,000.00	$1,000.00	$0.00	$1,000.00	N	N
Trade refuse approval fee (solid waste only) – per annum	$500.00	$500.00	$0.00	$500.00	N	N
Trade refuse approval fee (liquid waste only) – per annum	$500.00	$500.00	$0.00	$500.00	N	N
Trade refuse approval fee (contaminated trade waste only) – per annum	$250.00	$250.00	$0.00	$250.00	N	N

FOR ADOPTION

Dumping of Refuse & Similar Material at the Resource Recovery Centre

Resident Dumping Fees

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Large bogie trailers or trucks – per tonne	$190.25	$179.86	$17.99	$197.85	N	Y
Full utes, vans and single axle trailers	$57.15	$54.05	$5.40	$59.45	N	Y
Partially full utes, vans and single axle trailers	$34.20	$32.32	$3.23	$35.55	N	Y
or minimum charge (eg. Bag of waste)	$11.45	$10.82	$1.08	$11.90	N	Y
Recyclables or green waste				No Charge	N	Y

Non-Resident Dumping Fees

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Bogie trailers and trucks – per tonne	$380.65	$359.91	$35.99	$395.90	N	Y
Full utes, vans and single axle trailers	$114.20	$107.95	$10.80	$118.75	N	Y
Partially full utes, vans and single axle trailers	$68.40	$64.68	$6.47	$71.15	N	Y
Minimum Charge	$23.00	$21.73	$2.17	$23.90	N	Y

ORANGE CITY COUNCIL

Commercial and Industrial Putrescible/Mixed Waste Dumping Fees

Non-Resident dumping charge - multiply by 2

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Bogie trailers and trucks – per tonne	$190.25	$179.86	$17.99	$197.85	N	Y
Full utilities, vans and single axle trailers	$57.15	$54.05	$5.40	$59.45	N	Y
Minimum charge (i.e partially full utilities, vans and single axle trailers)	$34.20	$32.32	$3.23	$35.55	N	Y

Segregated Waste

Non-Resident dumping charge - multiply by 2

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Bogie Trailers and Trucks – Per tonne	$142.90	$135.09	$13.51	$148.60	N	Y
Full utes, vans and single axle trailers	$42.85	$40.50	$4.05	$44.55	N	Y
Minimum charge (ie partially full utes, vans and single axled trailers)	$21.35	$20.18	$2.02	$22.20	N	Y

Virgin Excavated Material (VEM)

Non-Resident dumping charge - multiply by 2

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Per tonne	$34.60	$32.73	$3.27	$36.00	N	Y
Utes, van and single axled trailers	$17.20	$16.27	$1.63	$17.90	N	Y
Minimum charge for partially full trailers	$11.45	$10.82	$1.08	$11.90	N	Y

Green Waste (Commercial Premises/Quantities)

Non-Resident dumping charge - multiply by 2

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Per tonne	$73.90	$69.86	$6.99	$76.85	N	Y
Full utes, vans and single axled trailers	$22.30	$21.09	$2.11	$23.20	N	Y
Minimum charge for partially full utes, vans, trailers	$11.45	$10.82	$1.08	$11.90	N	Y

Tyres

Non-Resident dumping charge - multiply by 2

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Passenger/Motorcycle (without rim) – each	$9.90	$9.36	$0.94	$10.30	N	Y
Passenger (with rim) – each	$14.35	$13.59	$1.36	$14.95	N	Y
Light truck (without rim)	$24.95	$23.59	$2.36	$25.95	N	Y
Light truck (with rim)	$33.65	$31.82	$3.18	$35.00	N	Y

continued on next page ...

FOR ADOPTION

ORANGE CITY COUNCIL

Tyres [continued]

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Truck (without rim)	$33.65	$31.82	$3.18	$35.00	N	Y
Truck (with rim)	$67.90	$64.18	$6.42	$70.60	N	Y
De-walled – each	$4.25	$4.00	$0.40	$4.40	N	Y
- or if delivered in bulk: weighed and charged – per tonne	$503.05	$475.59	$47.56	$523.15	N	Y
Super single	$67.90	$64.18	$6.42	$70.60	N	Y
Solid large (18" – 24")	$54.15	$51.18	$5.12	$56.30	N	Y
Solid medium (12" – 18")	$37.95	$35.86	$3.59	$39.45	N	Y
Solid small (Up to 12")	$27.25	$25.77	$2.58	$28.35	N	Y
Solid XL (Greater than 24")	$81.65	$77.18	$7.72	$84.90	N	Y
Loader	$147.10	$139.09	$13.91	$153.00	N	Y
Tractor small (Up to 1.2m)	$135.65	$128.27	$12.83	$141.10	N	Y
Fork large (18" – 24")	$68.00	$64.27	$6.43	$70.70	N	Y
Fork medium (12" – 18")	$45.05	$42.59	$4.26	$46.85	N	Y
Fork small (Up to 12")	$33.75	$31.91	$3.19	$35.10	N	Y
Grader	$152.40	$144.09	$14.41	$158.50	N	Y
Earthmover large				Not accepted	N	Y
Earthmover medium				Not accepted	N	Y
Earthmover small (Up to 1.2m)	$181.15	$171.27	$17.13	$188.40	N	Y
Bobcat	$27.25	$25.77	$2.58	$28.35	N	Y
Racing slicks	$33.75	$31.91	$3.19	$35.10	N	Y
Tractor Tyre (with rim)	$143.75	$135.91	$13.59	$149.50	N	Y
Tractor Greater than 1.2m				Not Accepted	N	Y

FOR ADOPTION

Scrap Steel

The Chief Executive Officer (CEO) may as required impose a charge for receipt of scrap metal, wire and car bodies that reflects the cost to Council for collection, transport and processing of this material as a recyclable product. Should no costs be incurred by council, the following charges will not be applied.

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Bogie trailer and trucks – Per tonne	$40.00	$36.36	$3.64	$40.00	N	Y
Full utes, vans and single axle trailers	$20.00	$18.18	$1.82	$20.00	N	Y
Partially full utes, vans and single axle trailers	$10.00	$9.09	$0.91	$10.00	N	Y
Minimum charge	$5.00	$4.55	$0.45	$5.00	N	Y

Mattresses

Non-Resident dumping charge - multiply by 2

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Cots/Single mattresses with or without base	$42.45	$40.14	$4.01	$44.15	N	Y

continued on next page ...

ORANGE CITY COUNCIL

Mattresses [continued]

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Double mattresses or greater with or without base	$42.45	$40.14	$4.01	$44.15	N	Y

Animals

Non-Resident dumping charge - multiply by 2

Collection, Removal and Disposal of Dead Animals (if Council's waste management contractor is requested to perform collection Service)

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Horses, cows, bulls and bullocks – each	$483.15	$456.82	$45.68	$502.50	N	Y
Calves and foals – each	$483.15	$456.82	$45.68	$502.50	N	Y
Sheep, goats, pigs and kangaroos – each	$297.85	$281.59	$28.16	$309.75	N	Y
Dogs, cats, possums – each	$201.35	$190.36	$19.04	$209.40	N	Y

Disposal of Dead Animals (if resident delivers to Ophir Road Resource Recovery Centre)

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Horses, cows, bulls, bullocks – each	$76.75	$72.55	$7.25	$79.80	N	Y
Calves and foals – each	$76.75	$72.55	$7.25	$79.80	N	Y
Sheep, goats, pigs, kangaroos – each	$38.50	$36.41	$3.64	$40.05	N	Y
Dogs, cats, possums – each	$11.45	$10.82	$1.08	$11.90	N	Y

FOR ADOPTION

Asbestos

(In reference to charge rates shown in asbestos and contaminated waste, the Chief Executive Officer (CEO) may determine a rate of fees based on levels
of contamination and volume as may lead to a reduced amount of treatment costs to a maximum of 25%)
Non-Resident dumping charge - multiply by 2

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Per tonne	$580.40	$548.73	$54.87	$603.60	N	Y
Minimum charge	$58.00	$54.82	$5.48	$60.30	N	Y

Contaminated Waste

In reference to charge rates shown in asbestos and contaminated waste, the Chief Executive Officer (CEO) may determine a rate of fees based on levels
of contamination and volume as may lead to a reduced amount of treatment costs to a maximum of 25%).
Non-resident dumping charge - multiply by 2

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Per tonne	$580.40	$548.73	$54.87	$603.60	N	Y
Minimum charge	$27.75	$26.23	$2.62	$28.85	N	Y
Per 240 litre MGB	$27.75	$26.23	$2.62	$28.85	N	Y

ORANGE CITY COUNCIL

Waste unsuitable for applying a tonnage charge

Non-Resident dumping charge - multiply by 2

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Waste items that are unsuitable for applying a tonnage charge, ie polystyrene, feathers etc. and are required to be landfilled or recycled shall be charged at the following rate (per m3)	$31.45	$29.73	$2.97	$32.70	N	Y
Textile Recycling (per kg)	$0.00	$0.45	$0.05	$0.50	N	Y

Material Transfer Facility Waste Disposal

Name	Year 25/26	Year 26/27			Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Per tonne	$133.95	$126.64	$12.66	$139.30	N	Y

Reference

Schedule Definitions

Putrescible/Mixed Waste
- Wastes being food or animal matter (including dead animals or animal parts)
or unstable or untreated bio solids, mixed loads of refuse consisting of unsegregated material.
Examples: mixed domestic and commercial waste, organic matter, food scraps.

Inert Waste
- Wastes which do not undergo environmentally significant physical, chemical or biological
transformations and have no potentially hazardous content once landfilled. They must not be contaminated or mixed with any other material.
Examples: bricks, concrete, glass, plastics, metals and timber
*Individual waste items need to be segregated to attract the lower waste disposal cost.

Virgin Excavated Material (VEM)
- Includes clay, gravel sand, soil and rock that is not mixed with any other type of waste.

Segregated Waste
- Wastes not mixed and readily disposed to Councils designated drop off points for reprocessing

Note

Special Event Recycling
- J R Richards supply and service recycling bins for special events
- Rates vary dependent on number of bins serviced
- Price on application

No Charge Items
- Household recyclables
- Household hazardous Waste consisting of batteries, light bulbs, fluorescent tubes, smoke detectors and gas bottles directed to
the designated recovery facility
- Sump oil
- Residential Green Waste
- Items of use to the "Recovery Shop"
- Saw dust (with no timber off-cuts or other contamination)
- Other council wastes (ie street sweepings, 'Clean up" wastes, park/street litter bin waste)

Contaminated or mixed loads are charged at the rates detailed in the fees and charges

FOR ADOPTION

Index of all Fees

Fee Name	Parent Name	Page
0		
0-350m Business Stormwater	[Stormwater Levy - per assessment]	90
1		
1 Adult – per week	[Permanent sites (Existing occupants only)]	59
1 bedroom dwelling	[Water Supply]	10
1 bedroom dwelling	[Sewerage]	10
1 month	[Ophir Car Parking Fees]	91
1 Road Sign	[Private Works - Road Signs]	88
1-2 person/s – per night	[Powered sites/powered tent sites]	58
1-2 person/s – per night	[Powered sites/powered tent sites]	59
1-2 Person/s – per night (additional person $10 each)	[Unpowered sites self-contained RV]	59
1:1 Lesson	[Access & Inclusion Lessons]	23
1:2 Lesson (CALD Only)	[Access & Inclusion Lessons]	23
100 – 250 attendees	[Cleaning deposit]	22
1001-9999m Business Stormwater	[Stormwater Levy - per assessment]	90
100mm	[Annual sewerage access charges]	67
100mm	[Availability charge* - water service size:]	92
12 months	[Ophir Car Parking Fees]	92
128 GB USB	[USB/Electronic Storage for Access to Information Applications]	6
150mm	[Annual sewerage access charges]	67
150mm	[Availability charge* - water service size:]	92
150mm diameter	[Sewer disconnection]	67
150mm diameter sewer – excavation by applicant	[Sewer junction cut in]	67
1993 Orange Development Contributions Plan	[Orange Development Contributions Plan (Section 7.11)]	9
1999 Orange Development Contributions Plan	[Orange Development Contributions Plan (Section 7.11)]	9
2		
2 bedroom dwelling	[Sewerage]	10
2 bedroom dwelling	[Water Supply]	10
2 off inspections	[Inspection Fee]	11
2 Road Signs	[Private Works - Road Signs]	88
2 units or less	[Plan Approval Fees for Dual Occupancy, Unit Developments and Industrial Building]	87
2005 Waratah Development Contributions Plan	[Orange Development Contributions Plan (Section 7.11)]	9
200mm	[Annual sewerage access charges]	67
200mm	[Availability charge* - water service size:]	92
2010 Orange Development Contributions Plan	[Orange Development Contributions Plan (Section 7.11)]	9
2012 Orange Development Contributions Plan	[Orange Development Contributions Plan (Section 7.11)]	9
2015 Orange Car Parking Contributions Plan	[Orange Development Contributions Plan (Section 7.11)]	9
2015 Orange Development Contributions Plan	[Orange Development Contributions Plan (Section 7.11)]	9
2017 Orange Development Contributions Plan	[Orange Development Contributions Plan (Section 7.11)]	10
2024 Orange Development Contributions Plan	[Orange Development Contributions Plan (Section 7.11)]	10
20mm	[Annual sewerage access charges]	67
20mm	[Availability charge* - water service size:]	92
20mm (where water main is not in adjacent footpath)	[Water Service Connections]	93
20mm (where water main is on adjacent footpath)	[Water Service Connections]	93
20mm and 25mm (other)	[Water Service Disconnections]	94
20mm and 25mm with main in adjacent footpath	[Water Service Disconnections]	94
256 GB USB	[USB/Electronic Storage for Access to Information Applications]	6
25mm	[Annual sewerage access charges]	67
25mm	[Availability charge* - water service size:]	92
2nd or subsequent - Impound	[Pound Fees]	33

FOR ADOPTION

Fee Name	Parent Name	Page
3		
3 months	[Ophir Car Parking Fees]	91
3 to 10 units	[Plan Approval Fees for Dual Occupancy, Unit Developments and Industrial Building]	87
3+ bedroom dwelling	[Sewerage]	10
3+ bedroom dwelling	[Water Supply]	10
32 GB USB	[USB/Electronic Storage for Access to Information Applications]	6
32mm	[Annual sewerage access charges]	67
32mm	[Availability charge* - water service size:]	92
351-700m Business Stormwater	[Stormwater Levy - per assessment]	90
4		
4+ hours per day	[Commercial Hire]	30
4+ hours per day	[Community Groups / Not For Profit - Government - Private Hire]	30
40mm	[Annual sewerage access charges]	67
40mm	[Availability charge* - water service size:]	92
5		
50 – 100 attendees	[Cleaning deposit]	22
50mm	[Annual sewerage access charges]	67
50mm	[Availability charge* - water service size:]	92
6		
6 months	[Ophir Car Parking Fees]	92
64 GB USB	[USB/Electronic Storage for Access to Information Applications]	6
65mm	[Annual sewerage access charges]	67
65mm	[Availability charge* - water service size:]	92
7		
701-1000m Business Stormwater	[Stormwater Levy - per assessment]	90
8		
8 to 16 GB USB	[USB/Electronic Storage for Access to Information Applications]	6
80mm	[Annual sewerage access charges]	67
80mm	[Availability charge* - water service size:]	92
A		
A, B&S classifications	[Application fees]	68
a) if estimated cost of development is less than $100,000	[Fee for review of decision to reject a development application]	78
A0 Black & White or Colour	[Informal Access to Information Requests - Photocopying/ Scanning Fees (including the reproduction of electronic documents)]	6
A0 Electronic Version	[Informal Access to Information Requests - Photocopying/ Scanning Fees (including the reproduction of electronic documents)]	6
A0 Sized Sheet	[Rural/Urban Street Map:]	90
A1 Black & White or Colour	[Informal Access to Information Requests - Photocopying/ Scanning Fees (including the reproduction of electronic documents)]	6
A1 Electronic Version	[Informal Access to Information Requests - Photocopying/ Scanning Fees (including the reproduction of electronic documents)]	6
A1 Sized Sheet	[Rural/Urban Street Map:]	90
A2 Black & White or Colour	[Informal Access to Information Requests - Photocopying/ Scanning Fees (including the reproduction of electronic documents)]	6

FOR ADOPTION

continued on next page ...

Fee Name	Parent Name	Page
A [continued]		
A2 Electronic Version	[Informal Access to Information Requests - Photocopying/ Scanning Fees (including the reproduction of electronic documents)]	6
A2 Sized Sheet	[Rural/Urban Street Map:]	90
A3 Black & White	[Informal Access to Information Requests - Photocopying/ Scanning Fees (including the reproduction of electronic documents)]	6
A3 Black & White - per page	[Printing]	47
A3 Colour	[Informal Access to Information Requests - Photocopying/ Scanning Fees (including the reproduction of electronic documents)]	6
A3 Colour - per page	[Printing]	47
A3 Electronic Version	[Informal Access to Information Requests - Photocopying/ Scanning Fees (including the reproduction of electronic documents)]	6
A4 Black & White – per page	[Printing]	47
A4 Black & White (including electronic)	[Informal Access to Information Requests - Photocopying/ Scanning Fees (including the reproduction of electronic documents)]	6
A4 Black & White (more than 20 sheets)	[Informal Access to Information Requests - Photocopying/ Scanning Fees (including the reproduction of electronic documents)]	6
A4 Colour	[Informal Access to Information Requests - Photocopying/ Scanning Fees (including the reproduction of electronic documents)]	6
A4 Colour – per page	[Printing]	47
Access charge – per week PLUS	[Electricity Charges]	60
Access Code (to access airside)	[Landing charges levied for each aircraft movement based on maximum take-off weight of aircraft]	60
Additional child in private lesson	[Learn to Swim Classes (conducted by Orange City Council)]	23
Additional child in Private lesson	[Diving Programs]	23
Additional cleaning if required (per hour)	[Staff]	38
Additional cleaning/sorting of kitchen equipment, cutlery, plates etc.	[Function Centre Additional Charges]	46
Additional fee	[Integrated Development]	77
Additional information required under s10.7(5) of Environmental Planning and Assessment Act	[Town Planning Certificates]	81
Additional inspections - commercial/industrial	[Inspection Fees]	72
Additional inspections - residential	[Inspection Fees]	72
Additional processing fee (payable to Council) where concurrent fee is applicable	[Development requiring concurrence]	76
Additional Road Signs	[Private Works - Road Signs]	88
Additional slabs	[Private Works - Replacing Damaged Concrete Gutter Bridge Slabs]	62
Additional Subdivision Final Inspection Fee after 2 inspections	[Additional Subdivision Inspection]	86
Admin	[Application to establish burial on Private Land (<5 persons)]	66
Admin	[Application to bury on Private Land Cemetery/Private (<5 persons)]	66
Admin	[Application to establish cemetery on Private Land (>5 persons)]	66
Administration	[Class 2, 3, 4, 5, 6, 7, 8, 9 (commercial/industrial)]	71
Administration	[Class 1 and 10 (residential)]	71
Administration	[Compliance Certificates and Fire Safety Schedule - (replacement or never issued)]	72
Administration	[Class 2, 3, 4, 5, 6, 7, 8, 9 (commercial/industrial)]	71
Administration	[Class 1 and 10 (residential)]	71
Administration Charge	[Cancellation of Ticketed Show]	38
Administration Fee	[Aboveground Crypt/Vaults]	65
Administration Fee	[General Cemetery Charges]	64
Administration fee per hour of care	[Family Day Care]	49
Administration on-cost on total of account including above on- cost	[Private Works]	62

continued on next page ...

FOR ADOPTION

FOR ADOPTION

Fee Name	Parent Name	Page
A [continued]		
Administration/Records	[Ashes Interment - In Existing Grave (lawn and monumental)]	65
Admission Charge (over 18 only) per person	[Wentworth Mine Site]	54
Adult	[3 Months swim only membership]	20
Adult	[3 Months swim + fitness membership]	21
Adult	[6 Months swim + fitness membership]	20
Adult	[12 Months swim + fitness membership]	20
Adult	[Member class fees]	24
Adult	[Weekly]	20
Adult	[Weekly]	21
Adult	[Fortnightly]	20
Adult	[Fortnightly]	21
Adult	[General Admission Charges]	19
Adult	[12 Months swim only membership]	19
Adult	[6 Months swim only membership]	20
Adult	[Wet fitness/Aqua aerobics per class]	24
Adult	[10 Class Entry]	24
Adult - Per Entry	[Banjo Writing Awards]	48
Adult 10 visit pass	[General Admission Charges]	19
Adult 10-19 = 10%	[Group Discount]	24
Adult 20-29 = 15%	[Group Discount]	24
Adult 30+ = 20%	[Group Discount]	24
Adult workshop	[Ticket Prices]	35
Adult's Workshop (full day)	[Ticket Prices]	40
Advertising fee	[Advertising on Council's CCTV network]	9
After consideration	[Withdraw Subdivision Works Certificate]	85
After school session per child	[Before and After School Care]	50
After school session per child	[Anson Street OSHC]	51
Agricultural Pavilion - per use*	[All Days (including Public Holidays)]	17
Agricultural Pavilion – per use*	[All Days (including Public Holidays)]	17
Agricultural Pavilion – per use*	[All Days (including Public Holidays)]	17
Agricultural Pavilion security bond - per use*	[All Days (including Public Holidays)]	17
Aircraft less than 2000kg (per tonne)	[Landing charges levied for each aircraft movement based on maximum take-off weight of aircraft]	60
Alarm/security call out fee	[Community Groups / Not For Profit Including Government Departments, Private Hire]	16
Alarm/security call out fee	[Sporting Groups - All Days (including Public Holidays)]	15
Alarm/security call out fee	[All Days (including Public Holidays)]	15
Alarm/security call out fee	[All Hirers]	31
Alarm/security call out fee	[Sporting Groups (Except Wade Park)]	26
Alarm/security call out fee	[All Days (including Public Holidays)]	16
Alarm/security call out fee	[All Days (including Public Holidays)]	16
Alarm/security call out fee	[Carl Sharpe Cricket Centre]	28
Alarm/security call out fee	[Sporting Groups - Community Groups / Not For Profit]	28
All consumption (per kL)	[Non Residential]	92
All consumption (per kL)	[Dialysis Patients]	93
All passes	[Fitness Passport]	21
Aluminium (per kg)	[Category 3: Large discharges and industrial waste]	69
Amendment to a Development Control Plan (text and/or mapping)	[Development Control Plans]	14
Amendments to Planning Agreements	[Planning Agreements]	13
Ancillary Legal Costs (including Registration)	[Planning Agreements]	13
Annual residential sewerage bill	[Sewerage Charges]	66
Annual trade waste fee	[Category 2: Trade waste discharges with prescribed pre-treatment]	69
Annual trade waste fee	[Category 2S: Septic Waste]	69
Annual trade waste fee	[Category 3: Large discharges and industrial waste]	69
Annual trade waste fee per business	[Trade waste discharges with limited requirements and that do not require approval]	68
Annual trade waste fee per exempt business	[Application fees]	68
Anzac Park	[Lighting Charges - All Hirers]	26
Application fee	[Informal Access to Information Requests]	6
Application fee	[Section 68 Water and Sewer Works Applications]	73
Application Fee	[Movable/Mobile Dwelling Applications]	74

continued on next page ...

Fee Name	Parent Name	Page
A [continued]		
Application for placement of street furniture	[Construction Zone]	84
Application for planning certificate under the Act, section 10.7(1) (0.62 fee unit)	[Fee for submitting onto the Planning Portal]	13
Application to apply restriction to Council land for the purposes of an easement	[Administration of Easements]	74
Application to bond outstanding development works (If a draw on bond is required then GST will be applicable)	[Bond for Outstanding Development Works]	88
Applications	[Drainage Diagrams]	83
Approval	[Application to establish cemetery on Private Land (>5 persons)]	66
Approval	[Application to establish burial on Private Land (<5 persons)]	66
Approval (annual)	[Water Carting (Potable)]	94
Aqua therapy registered with the NDIS Class Ratio 1:1	[Access & Inclusion Lessons]	23
Ash Interment (each)	[Levy - NSW Government Interment Services Levy]	64
Ashes Digging (Melaleuca Gardens, Garden of Memories, existing lawn plot)	[General Cemetery Charges]	64
Assistance from staff - first hour free then per hour	[Local Studies Research]	48
Author Events	[Events]	48
Avgas/Avtur per 1000kg or part thereof for aircraft over 2000kg	[Landing charges levied for each aircraft movement based on maximum take-off weight of aircraft]	60
B		
b) if estimated cost of development is > $100,000 and < $1 million	[Fee for review of decision to reject a development application]	78
Base – per lot	[Road]	88
Base Amount	[Residential]	7
Base Amount	[Village]	8
Base Amount	[Clifton Grove]	8
Base Amount	[Business]	7
Base Amount	[Rural Residential]	8
Base Amount	[Business Village]	8
Base Amount	[Farmland]	7
Base Amount	[Ammerdown]	8
Base Fee	[$100,001-$250,000]	70
Base Fee	[More than $250,000]	70
Basic Amendment (where Council adopted structure plan in place and/or <10 lots) associated with Urban Release Areas	[Development Control Plans]	14
Batteries	[Equipment]	38
Before and After School Care	[Fee per hour of contracted care or part there of]	49
Before consideration	[Withdraw Subdivision Works Certificate]	85
Before school session per child	[Before and After School Care]	50
Between $1,000,001 to $10,000,000	[Development for residential buildings including the erection of a dwelling house, additions to a dwelling and residential outbuildings]	76
Between $250,001 to $500,000	[Development for residential buildings including the erection of a dwelling house, additions to a dwelling and residential outbuildings]	76
Between $5,001 to $50,000	[Development for residential buildings including the erection of a dwelling house, additions to a dwelling and residential outbuildings]	75
Between $50,001 to $250,000	[Development for residential buildings including the erection of a dwelling house, additions to a dwelling and residential outbuildings]	76
Between $500,001 to $1,000,000	[Development for residential buildings including the erection of a dwelling house, additions to a dwelling and residential outbuildings]	76
Bin Servicing	[Additional Building Charges - All Hirers - if required]	17
Bin Servicing	[All Days (including Public Holidays)]	18

continued on next page ...

FOR ADOPTION

Fee Name	Parent Name	Page
B [continued]		
Biochemical Oxygen Demand (per kg) (1 specific formulas apply)	[Category 3: Large discharges and industrial waste]	70
Black & White - per page (A3 or A4)	[Photocopying (including the reproduction of electronic documents)]	9
Bloomfield Oval Pavillion - per hour	[Sporting Groups (Except Wade Park)]	26
Bobcat	[Tyres]	98
Bogie trailer and trucks – Per tonne	[Scrap Steel]	98
Bogie trailers and trucks – per tonne	[Non-Resident Dumping Fees]	96
Bogie trailers and trucks – per tonne	[Commercial and Industrial Putrescible/Mixed Waste Dumping Fees]	97
Bogie Trailers and Trucks – Per tonne	[Segregated Waste]	97
Bond	[Private Hire]	31
Bond	[Private Functions]	56
Bond	[Private Functions]	55
Bond	[Private Functions]	53
Bond	[Private Functions]	54
Bond	[Private Functions]	54
Bond	[Private Functions]	55
Bond (for community gatherings only)	[Orange Youth Hub]	56
Bond (for community gatherings only)	[Carriage Cottage]	53
Bond (for community gatherings only)	[Lucknow School Community Centre]	53
Bond (for community gatherings only)	[Spring Hill Community Centre]	54
Bond (for community gatherings only)	[Community Services Centre, Giyalang Ganya]	55
Bond (for community gatherings only)	[Nguluway Ngurang - Seniors Village Hub]	55
Bond (paid prior to event)	[Without alcohol]	45
Bond (paid prior to event)	[With alcohol]	45
Bookings for extra day	[Spring Street Children's Centre]	50
Bookings for extra day	[Yarrawong Children's Centre]	51
Bookings for extra day – one 24-hour working day cancellation notice or fee will be charged	[Courallie Park Child Development Centre]	48
Borrowing of Trap Cage - per day	[Pound Fees]	33
Borrowing of Trap Cage - Refundable Bond Payment	[Pound Fees]	33
Brendon Sturgeon	[Lighting Charges - All Hirers]	26
Building Information Certificate - Classes 1 & 10 (Unauthorised or Uncertified Work)	[Building Information Certificates]	82
Building Information Certificate - Classes 2 - 9 (Sale of Property)	[Building Information Certificates]	82
Building Information Certificate - Classes 2 - 9 (Unauthorised or Uncertified Work)	[Building Information Certificates]	82
Building Information Certificate Classes 1 and 10 (Sale of property)	[Building Information Certificates]	82
Building with Performance Solutions	[Class 2, 3, 4, 5, 6, 7, 8, 9 (commercial/industrial)]	71
Building with Performance Solutions	[Class 2, 3, 4, 5, 6, 7, 8, 9 (commercial/industrial)]	71
Bulk waste collection – "User-Pay" ticket	[Additional Services]	96
Burial (each)	[Levy - NSW Government Interment Services Levy]	64
Business (multiple trainer/operator) – Per Financial Year	[Commercial Hire - Regular Use]	26
Business (multiple trainer/operator) – Per Financial Year	[Commercial Hire - Regular Use]	29
Business (one trainer/operator) – Per Financial Year	[Commercial Hire - Regular Use]	26
Business (one trainer/operator) – Per Financial Year	[Commercial Hire - Regular Use]	29
Business Strata Stormwater	[Stormwater Levy - per assessment]	90
C		
C classification	[Application fees]	68
c) if estimated cost of development is > $1 million	[Fee for review of decision to reject a development application]	78
Cabonne Council (non-potable)	[Other]	93
Calculated (Rate in the $)	[Special Rate Central Business]	9

continued on next page ...

FOR ADOPTION

Fee Name	Parent Name	Page
C [continued]		
Calculated (Rate in the $)	[Farmland]	7
Calculated (Rate in the $)	[Residential]	7
Calculated (Rate in the $)	[Ammerdown]	8
Calculated (Rate in the $)	[Business Village]	8
Calculated (Rate in the $)	[Business]	7
Calculated (Rate in the $)	[Village]	8
Calculated (Rate in the $)	[Clifton Grove]	8
Calculated (Rate in the $)	[Rural Residential]	8
Calves and foals – each	[Collection, Removal and Disposal of Dead Animals (if Council's waste management contractor is requested to perform collection Service)]	99
Calves and foals – each	[Disposal of Dead Animals (if resident delivers to Ophir Road Resource Recovery Centre)]	99
Camp Draft Arena - per hour	[All Days (including Public Holidays)]	17
Camp Draft Arena – per day	[All Days (including Public Holidays)]	17
Camping fees (per night per site) - events only	[All Days (including Public Holidays)]	18
Camping overnight (per person) - subject to availability	[Canobolas Scout Camp]	57
Cancellation fee	[Canobolas Scout Camp]	57
Cancellation fee	[Occasional Child Care]	50
Canteen Hire - per event	[Community Groups / Not For Profit Including Government Departments, Private Hire]	16
Canteen Hire - per event	[Sporting Groups - All Days (including Public Holidays)]	15
Canteen Hire - per event	[All Days (including Public Holidays)]	15
Canteen Hire - per event	[All Days (including Public Holidays)]	16
Capital Renewal Levy	[Bookings Fees]	37
Caravan park inspection fee	[Other Activities]	84
Carpet rolls	[Function Centre Additional Charges]	46
Carriers fees for transport of livestock	[Livestock (animal other than companion animals)]	34
Casual - 1-6 days (includes utilities charge)	[Occupancy (per day)]	35
Casual – non contracted hours	[Fee per hour of contracted care or part there of]	49
Cat at Pound – after 24hrs/per day	[Pound Fees]	33
Cat not de-sexed but kept by a recognised breeder for breeding purposes; or not recommended (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2026)	[Cats]	32
Cat Registration fee - by 12 weeks or when sold if earlier than 12 weeks (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2026)	[Cats]	32
Cat registration late fee (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2026)	[Cats]	33
Cats not de-sexed by four months of age will be required to pay an annual permit in addition to their one-off lifetime pet registration fee	[Annual permits (transition period for compliance and enforcement)]	33
Cattle Pavilion/Sheep Pavilion - per use*	[All Days (including Public Holidays)]	17
Cattle Pavilion/Sheep Pavilion - per use*	[All Days (including Public Holidays)]	17
CCTV Inspections per connection (Sewer)	[CCTV Inspections]	68
CCTV Inspections per connection (Stormwater)	[CCTV Inspections]	68
Central Tablelands Water (Potable) (per KL)	[Other]	93
Centre Hire	[Centre Hire]	22
Certificate – Section 603	[Rates Management]	6
Certificate under s10.7(1) Environmental Planning and Assessment Amendment Act (Planning Certificate) - per parcel of land	[Town Planning Certificates]	81
Certificate under s735A of the Local Government Act	[Property Certificates/Information]	73
Chairs black (each)	[Function Centre Additional Charges]	46
Change of use inspection - commercial (end use)	[Inspection Fees]	72

continued on next page ...

FOR ADOPTION

Fee Name	Parent Name	Page
C [continued]		
Change of use inspection - residential (end use)	[Inspection Fees]	72
Charge for opening/closing when outside gallery opening hours	[Conferences and Community Service Non-Profit Organisations]	41
Charge per non-performing day	[Capacity of 1,000-3,000 Attendees]	27
Charge per non-performing day	[Capacity of 3,000 plus Attendees]	27
Charge per non-performing day	[Capacity of up to 1,000 Attendess]	27
Charge per non-performing day	[Capacity of up to 1,000 Attendees]	29
Charge per non-performing day	[Capacity of 1,000-3,000 Attendees]	29
Charge per non-performing day	[Capacity of 3,000 plus Attendees]	30
Charge per non-performing day	[Capacity of up to 1,000 Attendees]	18
Charge per non-performing day	[Capacity of 1,000-3,000 Attendees]	18
Charge per non-performing day	[Capacity of 3,000 plus Attendees]	18
Charge per non-performing day	[Capacity of 1,000 spectators]	42
Charge per non-performing day	[Capacity of 1,000-2,000 spectators]	43
Charge per non-performing day	[Capacity of 2,000+ spectators]	43
Charge per performing day	[Capacity of up to 1,000 Attendess]	27
Charge per performing day	[Capacity of 1,000-3,000 Attendees]	27
Charge per performing day	[Capacity of 3,000 plus Attendees]	27
Charge per performing day	[Capacity of up to 1,000 Attendees]	29
Charge per performing day	[Capacity of 3,000 plus Attendees]	30
Charge per performing day	[Capacity of 1,000-3,000 Attendees]	29
Charge per performing day	[Capacity of up to 1,000 Attendees]	18
Charge per performing day	[Capacity of 1,000-3,000 Attendees]	18
Charge per performing day	[Capacity of 3,000 plus Attendees]	18
Charge per performing day	[Capacity of 1,000 spectators]	42
Charge per performing day	[Capacity of 1,000-2,000 spectators]	43
Charge per performing day	[Capacity of 2,000+ spectators]	43
Charitable collections	[Public Roads (per application)]	83
Charities/Not for profit community groups (per day)	[South Court - Including Amphitheatre Hire]	36
Charities/Not for profit community groups (per day)	[Where admission is charged to the event]	42
Charities/Not for profit community groups (per day)	[Where no admission is charged to the event]	42
Child	[Fitness Passport]	21
Child - Per Entry	[Banjo Writing Awards]	48
Child – For school carnivals only	[School Carnival]	21
Child 0-11 months	[General Admission Charges]	19
Child 1-5 years	[General Admission Charges]	19
Child 6-17 years	[General Admission Charges]	19
Child/Concession	[3 Months swim only membership]	20
Child/Concession	[12 Months swim + fitness membership]	20
Child/Concession	[6 Months swim + fitness membership]	21
Child/Concession	[3 Months swim + fitness membership]	21
Child/Concession	[Member class fees]	24
Child/Concession	[Fortnightly]	21
Child/Concession	[Weekly]	20
Child/Concession	[Weekly]	21
Child/Concession	[Fortnightly]	20
Child/Concession	[12 Months swim only membership]	19
Child/Concession	[6 Months swim only membership]	20
Child/Concession	[Wet fitness/Aqua aerobics per class]	24
Child/Concession	[10 Class Entry]	24
Child/Concession 10-19 = 10%	[Group Discount]	24
Child/Concession 20-29 = 15%	[Group Discount]	24
Child/Concession 30+ = 20%	[Group Discount]	24
Children's workshop (part day)	[Ticket Prices]	35
Children's Workshop (part day)	[Ticket Prices]	40
Chromium (per kg)	[Category 3: Large discharges and industrial waste]	69
City of Orange Eisteddfod technical fees additional hours (first 8 hours included in hire rate)	[Additional hours]	39

continued on next page ...

FOR ADOPTION

Fee Name	Parent Name	Page
C [continued]		
City Orange Eisteddfod Society Daily Rate	[Monday to Sunday]	37
Clean Up Notice for litter or waste under S144AG	[Protection of the Environment]	90
Cleaning	[Additional Building Charges - All Hirers - if required]	17
Cleaning	[All Days (including Public Holidays)]	18
Cleaning - additional	[Sporting Groups (Except Wade Park)]	26
Cleaning - Additional	[All Days (including Public Holidays)]	16
Cleaning - Additional	[Sporting Groups - Community Groups / Not For Profit]	27
CleanUp, Prevention or Noise Control Notice (Section 151 POEO - General Regulation 2022)	[Protection of the Environment]	90
Clearance Certificate for a Prohibition Order issued under the Food Act	[Inspections]	89
Colour - per page A3	[Photocopying (including the reproduction of electronic documents)]	9
Colour - per page A4	[Photocopying (including the reproduction of electronic documents)]	9
Combined Pensioners	[Annual Charges]	56
Commercial	[Application Fee]	72
Commercial	[Photographic Reproduction]	47
Commercial Hire – Charge per non-performing day	[South Court - Including Amphitheatre Hire]	36
Commercial Hire – Charge per performing day	[South Court - Including Amphitheatre Hire]	36
Commercial Hire – Security bond	[South Court - Including Amphitheatre Hire]	36
Commercial hire (per day)	[Where admission is charged to the event]	42
Commercial hire (per day)	[Where no admission is charged to the event]	42
Commercial mobile vans (non-food) on public streets and places – per day	[Construction Zone]	84
Commercial pools & spa public health water quality inspection	[Inspections]	89
Commercial/Industrial (including alterations and additions) – per inspection	[Inspection Fees]	72
Commonwealth Home Support Programme - Main Meal	[Food Services]	51
Community Christmas Day Lunch	[Church Service or Prize Night]	45
Community Events (not for profit)	[Sporting Groups - Community Groups / Not For Profit]	27
Community fee	[Monday to Sunday]	36
Community Group - non-profit - per hour after 10 times per year	[Cultural Centre]	63
Community Group - non-profit - up to 10 times in one year - free	[Cultural Centre]	62
Community Group – non-profit – per hour after 10 times per year	[Carriage Cottage]	53
Community Group – non-profit – per hour after 10 times per year	[Lucknow School Community Centre]	53
Community Group – non-profit – per hour after 10 times per year	[Spring Hill Community Centre]	54
Community Group – non-profit – per hour after 10 times per year	[Community Services Centre, Giyalang Ganya]	55
Community Group – non-profit – per hour after 10 times per year	[Nguluway Ngurang - Seniors Village Hub]	55
Community Group – non-profit – up to 10 times in one year – free	[Carriage Cottage]	53
Community Group – non-profit – up to 10 times in one year – free	[Lucknow School Community Centre]	53
Community Group – non-profit – up to 10 times in one year – free	[Spring Hill Community Centre]	54
Community Group – non-profit – up to 10 times in one year – free	[Community Services Centre, Giyalang Ganya]	55
Community Group – non-profit – up to 10 times in one year – free	[Nguluway Ngurang - Seniors Village Hub]	55
Community Group / Organisation in conjunction with Orange City Council Youth Services	[Orange Youth Hub]	56

continued on next page ...

FOR ADOPTION

Fee Name	Parent Name	Page
C [continued]		
Community Group- non-profit - per hour after 10 times per year	[Orange Youth Hub]	56
Community Group- non-profit - up to 10 times in one year - free	[Orange Youth Hub]	56
Community Groups / NFP	[All Days (including Public Holidays)]	16
Community Room per hour (excludes seasonal bookings for cricket and football) Private hire - unable to book	[Carl Sharpe Cricket Centre]	28
Community Transport - within Orange City limits (each way)	[Social Support]	52
Completion of Works Inspection	[Compliance Certificates and Fire Safety Schedule - (replacement or never issued)]	72
Complex Amendments (site-specific Development Control Plan, or new chapter) associated with Urban Release Areas	[Development Control Plans]	14
Complimentary Tickets - First 10	[Bookings Fees]	37
Complimentary Tickets - More than 10	[Bookings Fees]	37
Comply with Subpoena, administer legal documentation and similar documents - per hour	[Governance Administration]	6
Concession Cardholder	[General Admission Charges]	19
Concession/child 10 visit pass	[General Admission Charges]	19
Concurrence fee for payment to each concurrence authority (separate cheque/s)	[Development requiring concurrence]	76
Conferences / meetings - per hour (minimum hire four hours)	[Forum]	38
Conferences/ meetings per day (8am – 11pm)	[Forum]	38
Cooling towers	[Inspections]	89
Copy Existing Plans	[Specific Requests for Individual Plots]	91
Copy of Diagram for building purposes	[Drainage Diagrams]	83
Copy of Rates/Instalment/Water Notice	[Rates Management]	7
Copy per sheet of Survey Plan (DPs etc.)	[Rural/Urban Street Map:]	91
Corkage (per bottle)	[Function Centre Additional Charges]	46
Cots/Single mattresses with or without base	[Mattresses]	98
Country Club	[Lighting Charges - All Hirers]	26
Cremation (each)	[Levy - NSW Government Interment Services Levy]	64
Critical Stage Inspections	[Class 2, 3, 4, 5, 6, 7, 8, 9 (commercial/industrial)]	71
Critical Stage per Inspections	[Class 1 and 10 (residential)]	71
Crypt - single only	[Purchase of Interment Right for Above Ground Crypt and Vault Land]	63
Cutlery and crockery (per piece)	[Function Centre Additional Charges]	46
D		
Daily maximum rate for entire facility 80m x 33m (excluding canteen)	[All Days (including Public Holidays)]	15
Daily maximum rate for entire facility 80m x 33m (excluding canteen)	[Sporting Groups - All Days (including Public Holidays)]	15
Daily maximum rate per lane 20m x 33m (excluding canteen)	[All Days (including Public Holidays)]	15
Daily maximum rate per lane 20m x 33m (excluding canteen)	[Sporting Groups - All Days (including Public Holidays)]	15
Daily maximum rate per lane 20m x 33m (excluding canteen)	[All Days (including Public Holidays)]	16
Daily maximum rates for entire facility 80m x 33m (excluding canteen)	[All Days (including Public Holidays)]	16
Daily Rate	[City of Orange Eisteddfod]	44
Daily rate for entire facility 80m x 33m (excluding canteen)	[Community Groups / Not For Profit Including Government Departments, Private Hire]	16
Damage and cleaning costs	[Canobolas Scout Camp]	57
Day use (including showers) more than 3.5 hours (per person)	[Canobolas Scout Camp]	57

continued on next page ...

FOR ADOPTION

Fee Name	Parent Name	Page
D [continued]		
De-sexed cat sold by eligible pound/shelter or rehoming Organisation (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2026)	[Cats]	32
De-sexed dog sold by eligible pound/shelter or rehoming Organisation (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2026)	[Dogs]	32
De-walled – each	[Tyres]	98
Debt Recovery Charges on Overdue Rates and Charges (s.712) including prior legal action, legal action and late stage intervention	[Rates Management]	7
Depot Access Charge (s501)	[Non-Domestic Waste Collection S 501]	95
Design	[Printery]	9
Dessert	[Food Services]	52
Detailed Hydraulic Analysis	[Detailed Hydraulic Analysis]	68
Detailed Hydraulic Analysis	[Detailed Hydraulic Analysis]	94
Development Contributions	[Compliance Certificates for Rural, Urban and Industrial Subdivisions]	88
Development for erection of dwelling house with an estimated construction cost of $100,000 or less	[Estimated Cost of Development]	75
Development not involving a building, work, subdivision or demolition	[Estimated Cost of Development]	75
Development value $0 – $150,000	[Application Fee]	10
Development value $1,000,001 – $2,000,000	[Application Fee]	11
Development value $150,001 – $300,000	[Application Fee]	10
Development value $2,000,001 – $3,000,000	[Application Fee]	11
Development value $3,000,001 – $4,000,000	[Application Fee]	11
Development value $300,001 – $600,000	[Application Fee]	10
Development value $4,000,001 – $5,000,000	[Application Fee]	11
Development value $5,000,001 – $6,000,000	[Application Fee]	11
Development value $6,000,001 – $7,000,000	[Application Fee]	11
Development value $600,001 – $1,000,000	[Application Fee]	10
Development value greater than $7,000,001	[Application Fee]	11
Digging	[Ashes Interment - In Existing Grave (lawn and monumental)]	65
Digging	[Ashes Interment - Garden of Memories and Melaleuca Gardens]	65
Digital Images	[Collection Image and Footage Access Fees]	35
Digital Photographer/Photographic Services	[Photographic Reproduction]	48
Digitised Film and Television Sequences (per segment)	[Collection Image and Footage Access Fees]	35
Dinners/receptions	[Forum]	38
Direct or procure entertainment for public	[Community Land (per application)]	83
Dog additional fee - dog not de-sexed by 6 months. (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2026)	[Dogs]	31
Dog at Pound – after 24hrs/per day	[Pound Fees]	33
Dog not de-sexed but kept by a recognised breeder for breeding purposes; or not recommended (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2026)	[Dogs]	32
Dog Registration Combined fees - for not desexing dog by 6 months (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2026)	[Dogs]	32
Dog Registration fee - by 12 weeks or when sold earlier than 12 weeks (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2026)	[Dogs]	31
Dog registration late fee (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2026)	[Dogs]	32

continued on next page ...

FOR ADOPTION

Fee Name	Parent Name	Page
D [continued]		
Dogs of a restricted breed or declared to be dangerous will be required to pay an annual permit in addition to a one-off lifetime pet registration fee	[Annual permits (transition period for compliance and enforcement)]	33
Dogs, cats, possums – each	[Collection, Removal and Disposal of Dead Animals (if Council's waste management contractor is requested to perform collection Service)]	99
Dogs, cats, possums – each	[Disposal of Dead Animals (if resident delivers to Ophir Road Resource Recovery Centre)]	99
Domestic Organic Charge – per annum per service	[Rateable Properties S 496(1)]	95
Domestic Waste Management Charge – per annum per service	[Rateable Properties S 496(1)]	95
Dormitory overnight (per person) - groups over 9 people	[Canobolas Scout Camp]	56
Dormitory overnight flat fee – groups below 10 people	[Canobolas Scout Camp]	56
Double – per night	[Budget Cabins]	57
Double – per night	[Standard Cabins]	57
Double – per night	[Budget Cabins]	58
Double – per night	[Standard Cabin]	58
Double mattresses or greater with or without base	[Mattresses]	99
Drainage	[Rural Residential (Standard all 2 Hectare or less allotments)]	86
Drainage	[Urban and Industrial]	87
Drainage – per lot	[Compliance Certificates for Rural, Urban and Industrial Subdivisions]	88
Drainage (Culvert)	[Rural]	86
Dream Cricket	[Carl Sharpe Cricket Centre]	28
Dream Cricket	[Sporting Groups - Community Groups / Not For Profit]	27
Dual Occupancy	[Plan Approval Fees for Dual Occupancy, Unit Developments and Industrial Building]	87
E		
Each additional adult – per week	[Permanent sites (Existing occupants only)]	59
Each additional person	[Four Seasons Cottage - Up to 4 persons]	59
Each additional person (beyond 2) - per night	[Unpowered sites self-contained RV]	59
Each additional person (beyond 2) - per night	[Unpowered sites self-contained RV]	58
Each additional person (beyond 2) – per night	[Powered sites/powered tent sites]	58
Each additional person (beyond 2) – per night	[Standard Cabins]	57
Each additional person (beyond 2) – per night	[Powered sites/powered tent sites]	59
Each additional person (beyond 2) – per night. Additional linen charges apply as quoted.	[Budget Cabins]	57
Each additional person (beyond 2) – per night. Additional linen charges apply as quoted.	[Budget Cabins]	58
Each additional person (beyond 2) – per night. Additional linen charges apply as quoted.	[Standard Cabin]	59
Each additional person (over 4 persons)	[Four Seasons Cottage - Up to 4 persons]	58
Each case assessed separately	[Utility Damage]	95
Each council asset security bond	[Application Fee]	10
Earthmover large	[Tyres]	98
Earthmover medium	[Tyres]	98
Earthmover small (Up to 1.2m)	[Tyres]	98
Easement negotiation and administration fees - Council owned land	[Administration of Easements]	74
Educator Weekly Levy	[Family Day Care]	49
Electric Vehicle Charge Stations (Council Operated) - 22KW	[Car Parking - Electric Vehicle Charge Stations Fees (Council Operated)]	92
Electric Vehicle Charge Stations (Council Operated) - 7KW	[Car Parking - Electric Vehicle Charge Stations Fees (Council Operated)]	92
Electronic copy – available from Councils website	[State of Environment Report]	14

continued on next page ...

FOR ADOPTION

Fee Name	Parent Name	Page
E [continued]		
Electronic plans	[Rural/Urban Street Map:]	91
Electronic Version	[Rural/Urban Street Map:]	90
Engage in a trade or business (other than mobile food van/premises)	[Community Land (per application)]	83
Engineering Inspection and Compliance Certificate Fees for Dual Occupancy Developments	[Compliance Certificates for Dual Occupancy, Unit Developments and Industrial Buildings]	87
Engineering Inspection and Compliance Certificate Fees for Industrial Developments	[Compliance Certificates for Dual Occupancy, Unit Developments and Industrial Buildings]	87
Engineering Inspection and Compliance Certificate Fees for Unit Developments – per unit	[Compliance Certificates for Dual Occupancy, Unit Developments and Industrial Buildings]	87
Entry – per child	[Schools - Learn to Swim, Programs and Sport (conducted by Orange City Council)]	23
Entry Fee	[Schools - Learn to Swim (conducted by an external group at a time agreeable to centre management)]	23
Erection of hoarding on Council land/footpath application fee	[Hoardings]	85
Erection of signage	[Estimated Cost of Development]	75
Event Administration Charge	[Private Hire]	26
Event Administration Charge	[Commercial Hire - Non Public Event]	29
Event Administration Charge	[Commerical Hire - Non Public Event]	27
Event Administration Charge	[Private Hire]	28
Exam supervision per hour	[Exam Invigilation]	47
Exceeding 2,000m2 – minimum	[In the case of any other class of building - as follows]	82
Exceeding 200m2 but not exceeding 2,000m2 – minimum	[In the case of any other class of building - as follows]	82
Exhibition through to finalisation	[Fee Structure]	12
Exhibition through to finalisation	[Fee Structure]	13
Exhibition through to finalisation	[Fee Structure]	12
Exhumation	[General Cemetery Charges]	64
Existing holding status notification or advice to establish dwelling entitlement	[Rent]	85
Extension Gallery	[Commercial Activity - For Profit organisations]	41
Extension Gallery	[Conferences and Community Service Non-Profit Organisations]	41
External Printing	[Printery]	9
Extra technician for operation of sound equipment, follow spots, fly system or as stage hand (per hour)	[Staff]	38
F		
Family	[3 Months swim only membership]	20
Family	[Weekly]	20
Family	[Weekly]	21
Family	[Fortnightly]	20
Family	[Fortnightly]	21
Family	[General Admission Charges]	19
Family	[12 Months swim only membership]	19
Family	[6 Months swim only membership]	20
Fee for an Application under s4.55(1) of the Act for the modification of a development consent (0.83 fee units)	[Section 4.55 (1)]	79
Fee for review of modification application under S4.55 (% of Original fee)	[Section 4.55 (1A) or 4.56 - minimal impact]	79
Fee per hour or part thereof - per child (CCS eligible)	[Occasional Child Care]	50
Fee per hour or part thereof – per child (not eligible for CCS)	[Occasional Child Care]	50

FOR ADOPTION

continued on next page ...

Fee Name	Parent Name	Page
F [continued]		
Fee, applied under s608 of Local Government Act, for information on notices issued under the following Acts: Swimming Pool Act; Public Health Act; Protection of the Environment Operations Act – Base fee	[Outstanding Notices]	82
Female Cat	[Rehoming - Transfer to Rescues]	34
Female Cat	[Rehoming]	34
Female Dog	[Rehoming]	34
Female Dog	[Rehoming - Transfer to Rescues]	34
Filling station (potable) (per kL)	[Water Carting (Potable)]	94
Final Compliance Inspection	[Movable/Mobile Dwelling Applications]	74
Fire Safety Report	[Compliance Certificates and Fire Safety Schedule - (replacement or never issued)]	72
First 450 kL (per kL)	[Residential]	92
First Sunday of December or other suitable date approved by director	[Welcome to Summer]	25
Flat rate	[Private Hire]	31
Food premises pre-purchase consultation (per hour)	[Inspections]	89
Food safety inspection (charities and community not-for-profit)	[Inspections]	89
Food safety inspection (Complaint, unsubstantiated)	[Inspections]	89
Food safety inspection (fixed premises, 1st routine inspection only)	[Inspections]	89
Food safety inspection (other)	[Inspections]	89
Food Services	[Residential Service]	52
For a de-sexed cat owned by an eligible pensioner, or not recommended (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2026)	[Cats]	32
For a de-sexed dog owned by an eligible pensioner, or not recommended (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2026)	[Dogs]	32
For a dog exempt from registration (Working dog; Assistance Animal; State Service Dog)	[Dogs]	32
For an application that involves minor works or consideration	[Section 4.55 (1A) or 4.56 - minimal impact]	79
For release of articles	[Impounding]	34
For release of shopping trolleys – per item	[Impounding]	34
Fork large (18" – 24")	[Tyres]	98
Fork medium (12" – 18")	[Tyres]	98
Fork small (Up to 12")	[Tyres]	98
Formal Access Application fee	[Formal Access to Information Requests]	5
Friends of Orange Regional Gallery	[Ticket Prices]	40
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation Per Pay, community and/or arts groups in partnership with the Gallery	[Overnight hire]	42
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation, community and/or arts groups in a formal partnership with the Gallery	[Conferences and Community Service Non-Profit Organisations]	41
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation, community and/or arts groups in partnership with the Gallery	[One room (per hour)]	40
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation, community and/or arts groups in partnership with the Gallery	[Two rooms (per hour)]	41

continued on next page ...

FOR ADOPTION

Fee Name	Parent Name	Page
F [continued]		
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation, community and/or arts groups in partnership with the Gallery	[Where admission is charged to the event]	42
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation, community and/or arts groups in partnership with the Gallery	[Where no admission is charged to the event]	42
Full cost of environmental study plus base fee plus 10%	[Expenses incurred by Council in undertaking studies and other matters in relation to planning proposals]	14
Full fee per child per day (including public holidays, excluding Christmas Day and New Years Day)	[Courallie Park Child Development Centre]	48
Full fee per child per day (including public holidays, excluding Christmas Day and New Years Day)	[Spring Street Children's Centre]	50
Full fee per child per day (including public holidays, excluding Christmas Day and New Years Day)	[Yarrawong Children's Centre]	51
Full utes, vans and single axle trailers	[Scrap Steel]	98
Full utes, vans and single axle trailers	[Resident Dumping Fees]	96
Full utes, vans and single axle trailers	[Non-Resident Dumping Fees]	96
Full utes, vans and single axle trailers	[Segregated Waste]	97
Full utes, vans and single axled trailers	[Green Waste (Commercial Premises/Quantities)]	97
Full utilities, vans and single axle trailers	[Commercial and Industrial Putrescible/Mixed Waste Dumping Fees]	97
Funeral Late Fee (greater than 30min after booking time) - per hour	[General Cemetery Charges]	64
Furphy seating (park bench) – Cook Park	[Donation of Park Furniture]	25
G		
Gallery 1 – per day or part thereof	[Commercial Activity - For Profit organisations]	41
Gallery 1 – per day or part thereof	[Conferences and Community Service Non-Profit Organisations]	41
Gallery 2 – per day or part thereof	[Commercial Activity - For Profit organisations]	41
Gallery 2 – per day or part thereof	[Conferences and Community Service Non-Profit Organisations]	41
Gallery 3 – per day or part thereof	[Commercial Activity - For Profit organisations]	41
Gallery 3 – per day or part thereof	[Conferences and Community Service Non-Profit Organisations]	41
Gallery Theatre	[Commercial Activity - For Profit organisations]	41
Gallery Theatre	[Conferences and Community Service Non-Profit Organisations]	41
Gardening & Community Restaurant	[Social Support]	52
Gas networks (Jemena)	[Section 611]	5
Glasses	[Function Centre Additional Charges]	46
Glenroi Oval - Orange Hockey Incorporated grass field provision for Winter Season	[Sporting Groups (Except Wade Park)]	25
Government / For-profit organisation - per hour	[Orange Youth Hub]	56
Government Grant and Roads and Maritime Services (RMS) works on cost on labour	[Private Works Management]	61
Government/For-profit Organisation – per hour	[Lucknow School Community Centre]	53
Government/For-profit Organisation – per hour	[Spring Hill Community Centre]	54
Government/For-profit Organisation – per hour	[Community Services Centre, Giyalang Ganya]	55
Government/For-profit Organisation – per hour	[Nguluway Ngurang - Seniors Village Hub]	55
Government/For-profit Organisation per hour	[Carriage Cottage]	53
Grader	[Tyres]	98
Grandstand - relocation fee	[All Days (including Public Holidays)]	18
Grassed Area - per day	[All Days (including Public Holidays)]	17
Grave Digging	[Lawn Portion (no reservation)]	64
Grave Digging	[Baby Lawn]	64
Grave Digging - by hand	[General Cemetery Charges]	63
Grave Digging - lawn area	[General Cemetery Charges]	63
Grave Digging - reopening for second interment (in lawn)	[General Cemetery Charges]	63

continued on next page ...

FOR ADOPTION

Fee Name	Parent Name	Page
G [continued]		
Grave Digging - reopening for second interment (in old portion - monumental). Note if a contractor is required an additional fee may be quoted.	[General Cemetery Charges]	63
Grave Digging - where contractor is required	[General Cemetery Charges]	63
Grave Digging (by hand)	[Ashes Interment - Lawn Area (new plot only)]	65
Grave digging (if a contractor is required an additional fee may be quoted)	[Second burial - reopening of monumental grave]	66
Grave digging (if a contractor is required an additional fee may be quoted)	[New burial - with proof of reservation]	66
Greater than 20mm	[Water Service Connections]	93
Greater than 25mm	[Water Service Disconnections]	94
Green Waste "User-Pay" ticket	[Additional Services]	96
Ground Hire	[Sporting Groups (Except Wade Park)]	26
Ground Hire	[Community Groups / Not For Profit including Government Departments, Sporting Groups & Schools - LGA and Non LGA]	28
Guided Tours	[Guided Tours]	29
H		
Hairdresser	[Inspections]	89
Half lights	[Lighting Charges - All Hirers]	26
Hire	[Commercial Hire]	30
Hire	[Community Groups / Not For Profit - Government - Private Hire]	30
Hire Fee	[Exhibition Hire]	35
Hire Fee	[Commercial Hire]	37
Hire fee for the use of wireless microphones to cover the cost of replace and repair (per day)	[Equipment]	39
Hire Fees - Full Day	[Wentworth Mine Site]	54
Hire Fees - Half Day	[Wentworth Mine Site]	54
Hire fees plus $ per night	[Overnight hire]	42
Hold a public meeting	[Community Land (per application)]	83
Hold a raffle or other competition	[Public Roads (per application)]	83
Holiday Programs	[Events]	48
Home pick up – each way (for Choices at Home outings)	[Social Support]	52
Horses, cows, bulls and bullocks – each	[Collection, Removal and Disposal of Dead Animals (if Council's waste management contractor is requested to perform collection Service)]	99
Horses, cows, bulls, bullocks – each	[Disposal of Dead Animals (if resident delivers to Ophir Road Resource Recovery Centre)]	99
I		
If additional staff required for security – per hour	[Commercial Activity - For Profit organisations]	41
If additional staff required for security – per hour	[Conferences and Community Service Non-Profit Organisations]	41
If Subdivision Works Certificate is refused	[Withdraw Subdivision Works Certificate]	85
Impound 1st time	[Pound Fees]	33
Improvement Notice issued under the Food Act	[Inspections]	89
Improvement Notice or Prohibition Order issued in other case under Public Health Act	[Protection of the Environment]	90
Improvement Notice or Prohibition Order issued on a regulated system under Public Health Act	[Protection of the Environment]	90
In any case where the application relates to a part of a building and that part consists of an external wall only or does not otherwise have a floor area	[In the case of any other class of building - as follows]	82
Industrial Buildings	[Plan Approval Fees for Dual Occupancy, Unit Developments and Industrial Building]	87
Information under each additional Act – per Act	[Outstanding Notices]	82

continued on next page ...

FOR ADOPTION

Fee Name	Parent Name	Page
I [continued]		
Initial Inspection	[Compliance Certificates and Fire Safety Schedule - (replacement or never issued)]	72
Inspection	[Application to establish burial on Private Land (<5 persons)]	66
Inspection	[Application to establish cemetery on Private Land (>5 persons)]	66
Inspection of existing systems (one-off to determine compliance eg, requested at sale)	[On-Site Sewage Management (OSM) Fees]	74
Inspection of existing systems listed on Council's OSM Register (as part of Council audit)	[On-Site Sewage Management (OSM) Fees]	74
Inspection of Restricted and Dangerous Dog Enclosures (s.58H)	[Dogs]	32
Install domestic oil or solid fuel heating appliance + inspection fee	[Install or operate amusement device (defined by construction Safety Act 1992)]	84
Install or operate amusement device (defined by construction Safety Act 1992)	[Install or operate amusement device (defined by construction Safety Act 1992)]	84
Install or operate amusement device (defined by construction Safety Act 1992)	[Install or operate amusement device (defined by construction Safety Act 1992)]	84
Install or operate amusement device (defined by construction Safety Act 1992)	[Install or operate amusement device (defined by construction Safety Act 1992)]	84
Installation and removal of traffic classifiers	[Traffic Counts]	91
Installation of new system or alteration of an existing system (Fee includes determination of application, registration and inspection of system)	[On-Site Sewage Management (OSM) Fees]	74
Instructor Hire LTS - per hour per instructor	[Schools - Learn to Swim, Programs and Sport (conducted by Orange City Council)]	23
Instructor Hire Other Programs & Sport – per hour per instructor	[Schools - Learn to Swim, Programs and Sport (conducted by Orange City Council)]	23
Inter Library Loan Fee – Non Reciprocal Libraries	[Inter Library Loans]	47
Interlot Drainage	[Rural Residential (Standard all 2 Hectare or less allotments)]	86
Interlot Drainage	[Urban and Industrial]	86
Interment of ashes in Columbarium Wall - applicant to provide plaque and arrange ashes interment	[Ashes Interment - Columbarium Wall]	65
Internal Review Application fee	[Formal Access to Information Requests]	5
Internal Review hourly processing charge	[Formal Access to Information Requests]	5
Issue of Fire Safety Schedule	[Compliance Certificates and Fire Safety Schedule - (replacement or never issued)]	72
J		
Junior Sport	[Sporting Groups - Community Groups / Not For Profit]	27
K		
Kerb and Gutter – per lot	[Road]	88
Key Bond	[Water Carting (Potable)]	94
Kiosk cleaning charge (if user leaves the kiosk in an unsatisfactory condition)	[Carl Sharpe Cricket Centre]	28
Kiosk cleaning charge (if user leaves the kiosk in an unsatisfactory condition)	[Sporting Groups - Community Groups / Not For Profit]	27
Kitchen Hire per hour (minimum three hours)	[Function Centre Additional Charges]	46
Kitchen use only - no accommodation	[Canobolas Scout Camp]	57
L		
Land	[Ashes Interment - Lawn Area (new plot only)]	65
Land	[Baby Lawn]	64
Land	[Lawn Portion (no reservation)]	64
Land	[Ashes Interment - Garden of Memories and Melaleuca Gardens]	65
Land	[New burial - with proof of reservation]	66
Land Crypt (size as per Cemetery Guidelines)	[Aboveground Crypt/Vaults]	65

continued on next page ...

FOR ADOPTION

Fee Name	Parent Name	Page
L [continued]		
Land Vault (fee per square metre required)	[Aboveground Crypt/Vaults]	65
Lane hire - local schools and community groups (off peak times). Fee per lane/hour	[Lane Hire]	22
Lane hire - peak times. Fee per lane/hour	[Lane Hire]	22
Large (A0)	[Specific Requests for Individual Plots]	91
Large bogie trailers or trucks – per tonne	[Resident Dumping Fees]	96
Large events including markets - per use	[Community Groups Not For Profit and Government Departments (Except Wade Park)]	25
Large events including markets - per use	[Community Groups / Not For Profit including Government Departments, Sporting Groups & Schools - LGA and Non LGA]	28
Late fee	[Family Day Care]	49
Late fee - after 15 minutes of service closure, hourly ratio rate applies	[Anson Street OSHC]	51
Late fee (after closing time per 15 minutes)	[Occasional Child Care]	50
Late fee (per 15 minutes after 6:00 pm)	[Courallie Park Child Development Centre]	48
Late fee (per 15 minutes after 6:00 pm)	[Spring Street Children's Centre]	50
Late fee (per 15 minutes after 6:00 pm)	[Yarrawong Children's Centre]	51
Late fee (per 15 minutes after Service closes) per child	[Vacation Care]	51
Late fee per 15 minutes after Service closes per child	[Before and After School Care]	50
Late fee where work has commenced prior to permit being obtained – application & inspection fees will also need to be paid	[Application Fee]	11
Lawn Mowing - per half hour	[Home Maintenance]	53
Lawn Mowing - per hour	[Home Maintenance]	53
Less administration fee	[Withdraw Subdivision Works Certificate]	85
Library Bags	[Library Bags]	47
Light truck (with rim)	[Tyres]	97
Light truck (without rim)	[Tyres]	97
Lighting charge – per hour	[Sporting Groups - Community Groups / Not For Profit]	28
Lighting design requiring additional prior consultations with the director of a production reading of a script, studying of set plans, attendance at rehearsal and for all time taken to prepare the design – per hour	[Rehearsals]	39
Lighting design which requires a variation from the house rig (as per estimate arrived at during the initial consultation) – per hour	[Rehearsals]	39
Lighting gels additional to current stock will be charged at half cost and will remain the property of the Civic Theatre. These will be charged as consumables	[Equipment]	39
Linemarking	[Sporting Groups - Community Groups / Not For Profit]	27
Linemarking - out of season	[Sporting Groups (Except Wade Park)]	26
Loader	[Tyres]	98
Local business aircraft per registered aircraft per year over 2000kg	[Landing charges levied for each aircraft movement based on maximum take-off weight of aircraft]	60
Local business aircraft per registered aircraft per year under 2000kg	[Landing charges levied for each aircraft movement based on maximum take-off weight of aircraft]	60
Local private aircraft per registered aircraft per year over 2000kg	[Landing charges levied for each aircraft movement based on maximum take-off weight of aircraft]	60
Local private aircraft per registered aircraft per year under 2000kg	[Landing charges levied for each aircraft movement based on maximum take-off weight of aircraft]	60
Lodgement	[Fee Structure]	12
Lodgement	[Fee Structure]	13
Lodgement	[Fee Structure]	12
Longer-term - 7 days plus (includes utilities charge)	[Occupancy (per day)]	35
Lost borrower card	[Lost items]	46
Lost or damaged material – processing fee	[Lost items]	46
Lost or damaged material – replacement cost	[Lost items]	46

continued on next page ...

FOR ADOPTION

Fee Name	Parent Name	Page
L [continued]		
LTS platform hire – one off session/platform	[Schools - Learn to Swim (conducted by an external group at a time agreeable to centre management)]	23
LTS platform hire – per day/platform	[Schools - Learn to Swim (conducted by an external group at a time agreeable to centre management)]	23
M		
Maintence per day	[Livestock (animal other than companion animals)]	34
Male Cat	[Rehoming - Transfer to Rescues]	34
Male Cat	[Rehoming]	34
Male Dog	[Rehoming - Transfer to Rescues]	34
Male Dog	[Rehoming]	34
Max. fee for a Application under s4.55(1A) or s4.56 OR	[Section 4.55 (1A) or 4.56 - minimal impact]	79
Medium (A1)	[Specific Requests for Individual Plots]	91
Membership Card Replacement	[General Admission Charges]	19
Merchandise Commission	[Merchandise Commission]	38
Microchipping	[Pound Fees]	33
Mini Meal	[Food Services]	52
Minimum annual non-residential sewerage bill	[Minimum Charge]	67
Minimum charge	[Asbestos]	99
Minimum charge	[Contaminated Waste]	99
Minimum charge	[Scrap Steel]	98
Minimum Charge	[Catering levy per person]	46
Minimum Charge	[Landing charges levied for each aircraft movement based on maximum take-off weight of aircraft]	60
Minimum Charge	[Modifications]	70
Minimum Charge	[Non-Resident Dumping Fees]	96
Minimum charge (i.e partially full utilities, vans and single axle trailers)	[Commercial and Industrial Putrescible/Mixed Waste Dumping Fees]	97
Minimum charge (ie partially full utes, vans and single axled trailers)	[Segregated Waste]	97
Minimum charge for partially full trailers	[Virgin Excavated Material (VEM)]	97
Minimum charge for partially full utes, vans, trailers	[Green Waste (Commercial Premises/Quantities)]	97
Minimum charge per sqm	[Per square metre for developed and undeveloped land (subject to market valuation and negotiation of suitable rent by the Chief Executive Officer (CEO).)]	61
Minimum charge per sqm	[Per square metre for hangar space (subject to market valuation and negotiation of suitable rent by the Chief Executive Officer (CEO).)]	61
Minimum fee	[Compliance Certificates for Rural, Urban and Industrial Subdivisions]	88
Minimum fee / re-issue of engineering plans with minor amendments	[Rural Residential (Standard all 2 Hectare or less allotments)]	86
Minimum fee / re-issue of engineering plans with minor amendments	[Road]	88
Minimum Fee / re-issue of engineering plans with minor amendments	[Urban and Industrial]	87
Minor amendment	[Modifications]	70
Minor Application Fee - 2 max fixtures	[Section 68 Water and Sewer Works Applications]	73
Minor reinspection	[Inspection Fees]	72
Mobile Food Business operating in a public place - not temporary event (annual approval)	[Install or operate amusement device (defined by construction Safety Act 1992)]	84
Modification	[Modification of Complying Development]	81
Monday to Friday (day rate per day)	[Ball/dinner/theatre style using Main Hall, up to 300 people]	43
Monday to Friday (day rate per day)	[Ball/dinner/theatre style using Main Hall & Wings, 300-500 people]	43
Monday to Friday (day rate per day)	[Ball/dinner/theatre style using Main Hall & Wings, 500-800 people]	43
Monday to Friday (day rate per day)	[Hire for decorations/rehearsals - per hour]	43
Monday to Friday (day rate per day)	[Display/Trade shows (main hall and side halls)]	44
Monday to Friday (day rate per day)	[Display/Trade shows (main hall and side halls)]	44

continued on next page ...

FOR ADOPTION

Fee Name	Parent Name	Page
M [continued]		
Monday to Friday (day rate per day)	[Without alcohol]	44
Monday to Friday (day rate per day)	[With alcohol]	45
Monday to Friday (day rate per day)	[Concert format up to 300 people]	45
Monday to Friday (day rate per day)	[Concert format over 300 people]	45
Monday to Friday (day rate per day)	[Church Service or Prize Night]	45
Monday to Friday (day rate per day)	[School exam rate]	45
Monday to Saturday	[Overtime surcharge after 11pm on staff engaged to continue function]	46
Monday-Friday: 9am-5pm; Saturday & Sunday: 10am-4pm	[Two rooms (per hour)]	40
Monday-Friday: 9am-5pm; Saturday & Sunday: 10am-4pm (Half the hourly rate will be charged for non-profit and community groups)	[One room (per hour)]	40
Mondays at the Museum (under 5's program)	[Ticket Prices]	35
More than $10,000,000	[Table (b) iii)]	80
More than $10,000,000	[Request for Review of Determination]	78
More than $100,000	[Building (Estimated Cost)]	81
More than 450kL (per kL)	[Residential]	92
Mud Hut - Security bond for 18th + 21st birthdays and other high risk events	[Private Hire]	26
Multi day cricket wicket preparation	[Sporting Groups (Except Wade Park)]	26
N		
Napkins - each	[Function Centre Additional Charges]	46
Native Garden Display	[Funerals - Monday to Friday Only]	29
NCC Compliance Report (Basic)	[NCC Compliance and Upgrade Reports (includes fire and access compliance)]	73
Negotiation and assessment	[Planning Agreements]	13
New carer registration	[Family Day Care]	49
New regular passenger transport routes	[Passenger tax]	60
No preparation required	[Community Groups Not For Profit and Government Departments (Except Wade Park)]	25
Non Commercial	[Photographic Reproduction]	47
Non Standard Hours 6pm – 8am Mon to Fri	[Fee per hour of contracted care or part there of]	49
Non-Commercial Operator (approved events only). Hourly rate charged per above to a maximum of $300 per day, regardless of lane hire. Any day of week.	[Carl Sharpe Cricket Centre]	28
Non-Domestic Organic Charge – per annum per service	[Non-Domestic Waste Collection S 501]	95
Non-Domestic Recycling Charge – per annum per service	[Non-Domestic Waste Collection S 501]	95
Non-Domestic Waste Management Charge – per annum per service	[Non-Domestic Waste Collection S 501]	95
Non-profit/Charity flights/flights for operational purposes during bush fire fighting season	[Landing charges levied for each aircraft movement based on maximum take-off weight of aircraft]	60
Non-refundable re-enrolment fee per booked day, per child, for one week. Once the child commences care, a credit for each actual day of attendance will be provided.	[Courallie Park Child Development Centre]	48
Non-refundable re-enrolment fee per booked day, per child, for one week. Once the child commences care, a credit for each actual day of attendance will be provided.	[Spring Street Children's Centre]	50
Non-refundable re-enrolment fee per booked day, per child, for one week. Once the child commences care, a credit for each actual day of attendance will be provided.	[Yarrawong Children's Centre]	51
Not exceeding 200m2	[In the case of any other class of building - as follows]	82
not involving building, work or demolition (% of Original DA Application fee)	[Request for Review of Determination]	78

FOR ADOPTION

Fee Name	Parent Name	Page
O		
Occupation Certificate	[Class 2, 3, 4, 5, 6, 7, 8, 9 (commercial/industrial)]	71
Occupation Certificate	[Class 1 and 10 (residential)]	71
Occupation Certificate	[Class 2, 3, 4, 5, 6, 7, 8, 9 (commercial/industrial)]	71
Occupation Certificate	[Class 1 and 10 (residential)]	71
Officials and spectators (All ages, except children under 5 are free). Excludes local school carnivals	[Special carnival event - diving, waterpolo, swimming club/ authority event]	22
Oil & Grease (per kg)	[Category 3: Large discharges and industrial waste]	69
On Site Detention	[Rural Residential (Standard all 2 Hectare or less allotments)]	86
On Site Detention Major >50m3	[Urban and Industrial]	87
On Site Detention Minor <50m3	[Urban and Industrial]	87
On-cost on labour wages	[Private Works]	61
On-cost on material charges	[Private Works]	62
On-cost on plant hire charges	[Private Works]	61
On-site Detention Major >50m3	[Road]	88
On-site Detention Minor <50m3	[Road]	88
Opening/Closing fee outside gallery opening hours	[Commercial Activity - For Profit organisations]	41
Operate a caravan park or camping ground – per site	[Other Activities]	83
Operate a public car park – per space	[Other Activities]	83
Operate a stall	[Public Roads (per application)]	83
OR % Box Office, whichever is greater	[Forum]	38
OR % of Box Office, whichever is greater	[Monday to Sunday]	36
OR % of Box Office, whichever is greater	[Commercial Hire]	37
OR % of Box Office, whichever is greater	[Concert format up to 300 people]	45
OR % of Box Office, whichever is greater	[Concert format over 300 people]	45
or minimum charge (eg. Bag of waste)	[Resident Dumping Fees]	96
Orange Aquatic Club - Annual Fee	[Lane Hire]	22
Orange Arts Society Lease – per annum	[Cultural Centre]	63
Orange Camp Draft Club Annual Event	[All Days (including Public Holidays)]	17
Orange City Council	[South Court - Including Amphitheatre Hire]	36
Orange City Council	[Orange Regional Museum Front of House]	36
Orange City Council	[Orange Regional Museum Roof]	36
Orange City Council	[One room (per hour)]	40
Orange City Council	[Two rooms (per hour)]	40
Orange City Council	[Conferences and Community Service Non-Profit Organisations]	41
Orange City Council	[Where admission is charged to the event]	42
Orange City Council	[Where no admission is charged to the event]	42
Orange City Council Partnered Events	[Showground]	15
Orange City Council Partnered Events	[One room (per hour)]	40
Orange City Council Partnered Events	[Two rooms (per hour)]	41
Orange City Council per day	[Conferences/Meetings]	37
Orange City Council per Day	[Display/Trade shows (main hall and side halls)]	44
Orange City Council Per Day	[Overnight hire]	42
Orange City Council use	[Canobolas Scout Camp]	57
Orange District Cricket Association & Orange Junior Cricket Association, Annual Cricket Centre Levy (per registered player)	[Carl Sharpe Cricket Centre]	28
Orange Farmers Markets - Rates Per Use (excluding canteen)	[Community Groups / Not For Profit Including Government Departments, Private Hire]	16
Orange Lace Makers	[Cultural Centre]	63
Orange Lapidary & Mineral Club Inc	[Cultural Centre]	62
Orange Local Aboriginal Lands Council (Pilot projects)	[Canobolas Scout Camp]	57
Orange Regional Arts Foundation	[South Court - Including Amphitheatre Hire]	36
Orange Regional Arts Foundation	[Orange Regional Museum Front of House]	36
Orange Regional Arts Foundation	[Orange Regional Museum Roof]	36
Orange Regional Museum Talks	[Ticket Prices]	35
Orange Spinners & Handcraft Group	[Cultural Centre]	62
Orange Visitor Centre supported Tourism Events	[Orange Regional Museum Front of House]	36

continued on next page ...

FOR ADOPTION

Fee Name	Parent Name	Page
O [continued]		
Orange Visitor Centre supported Tourism Events	[Orange Regional Museum Roof]	36
Organic Charge – per annum per service	[Non-Rateable Properties S 496(2)]	95
Organics Equalisation Levy	[Rateable Properties S 496(1)]	95
Organisation / Government - 1 hour	[All Days (including Public Holidays)]	16
Organisation / Government - more than 4 hours	[All Days (including Public Holidays)]	16
Organisation / Government - per half day (less than 4 hours)	[All Days (including Public Holidays)]	16
Other amendments – % of the Original Fee	[Modifications]	70
Other events	[Ticket Prices]	35
Other Events	[Ticket Prices]	40
Other than above	[Sewer junction cut in]	67
Outdoor Eating Area Licence – per year	[Construction Zone]	84
Outstanding Notices and Orders Certificate under Environmental Planning and Assessment Act	[Property Certificates/Information]	73
Over $10,000,000	[Development for residential buildings including the erection of a dwelling house, additions to a dwelling and residential outbuildings]	76
Over 75	[General Admission Charges]	19
Over 75's	[Wet fitness/Aqua aerobics per class]	24
Overdue Rates and Charges – In accordance with Section 566(3) of the Local Government Act 1993	[Rates Management]	7
P		
Paid parking in secured carpark	[Car Parking]	61
Partially full utes, vans and single axle trailers	[Resident Dumping Fees]	96
Partially full utes, vans and single axle trailers	[Non-Resident Dumping Fees]	96
Partially full utes, vans and single axle trailers	[Scrap Steel]	98
Passenger (with rim) – each	[Tyres]	97
Passenger/Motorcycle (without rim) – each	[Tyres]	97
Pensioner/Concession Card Discount	[Pound Fees]	34
Per 240 litre MGB	[Contaminated Waste]	99
Per additional inspection	[Inspection Fee]	11
Per annum (service provider of solid, liquid and contaminated)	[Trade Refuse Approval Fee (including solid, liquid & contaminated)]	96
Per application	[Application Fee]	11
Per application	[Inspection Fee]	11
Per Application	[Designated Development]	76
Per Application (includes creation of New Road)	[Development involving the subdivision of land]	77
Per Application (no New Road created)	[Development involving the subdivision of land]	77
Per Application (Strata Title)	[Development involving the subdivision of land]	77
Per car park per year (designated car park, max 6 cars)	[Car Rental]	61
Per child in a group lesson	[Learn to Swim Classes (conducted by Orange City Council)]	22
Per Child in a Group Lesson	[Diving Programs]	23
Per day	[Commercial - Private Hire]	31
Per day	[Meeting Room Hire]	22
Per day	[Ophir Car Parking Fees]	91
Per Day	[Meeting Room Hire]	61
Per day (8am – 11pm)	[Conferences/Meetings]	37
Per financial year	[Photography and Filming Sessions]	18
Per half day (less than 4 hours)	[Commercial Hire]	30
Per half day (less than 4 hours)	[Community Groups / Not For Profit - Government - Private Hire]	30
Per half-day – maximum four hours	[Conferences/Meetings]	37
Per hour	[Private Functions]	56
Per hour	[Private Functions]	55
Per hour	[Private Functions]	55
Per hour	[Meeting Room Hire]	61
Per Hour	[Private Functions]	53

continued on next page ...

FOR ADOPTION

Fee Name	Parent Name	Page
P [continued]		
Per Hour	[Private Functions]	54
Per Hour	[Private Functions]	54
Per hour OR	[Meeting Room Hire]	22
Per hour thereafter	[Forum]	38
Per Inspection	[Movable/Mobile Dwelling Applications]	74
Per kilowatt (Kw)	[Electricity Charges]	60
Per licence per year	[Car Rental]	61
Per night	[Four Seasons Cottage - Up to 4 persons]	58
Per night (up to 4 persons)	[Four Seasons Cottage - Up to 4 persons]	59
Per person	[Linen hire]	59
Per tonne	[Virgin Excavated Material (VEM)]	97
Per tonne	[Green Waste (Commercial Premises/Quantities)]	97
Per tonne	[Asbestos]	99
Per tonne	[Contaminated Waste]	99
Per tonne	[Material Transfer Facility Waste Disposal]	100
Performances	[Forum]	38
Permanent space for community groups – per annum	[Cultural Centre]	63
Permit late fee	[Annual permits (transition period for compliance and enforcement)]	33
Permit to stand plant on public road, such as a crane or concrete truck – (per day or part day)	[Stand Plant]	84
Permits - Annual (Stone Masons)	[General Cemetery Charges]	64
Perpetual Maintenance	[Ashes Interment - Garden of Memories and Melaleuca Gardens]	65
Perpetual Maintenance	[Ashes Interment - Columbarium Wall]	65
Perpetual Maintenance	[Ashes Interment - Lawn Area (new plot only)]	65
Perpetual Maintenance	[New burial - with proof of reservation]	66
Perpetual Maintenance	[Baby Lawn]	64
Perpetual Maintenance	[Lawn Portion (no reservation)]	64
Perpetual Maintenance	[Aboveground Crypt/Vaults]	65
Perry Oval	[Lighting Charges - All Hirers]	26
pH coefficient	[Category 3: Large discharges and industrial waste]	69
Photocopying	[Formal Access to Information Requests]	5
Picnic table and bench seats – Cook Park	[Donation of Park Furniture]	25
Placement of Advertising	[Promotion]	39
Plan approval, survey and setout	[Purchase of Interment Right for Above Ground Crypt and Vault Land]	63
Plan approval, survey and setout	[Aboveground Crypt/Vaults]	65
Play musical instrument for fee or reward (Busking)	[Community Land (per application)]	83
Playgroup fee per session	[Family Day Care]	49
Playgroup pick up fee – Full	[Family Day Care]	49
Playgroup pick up fee – Part	[Family Day Care]	49
Ploughmans Valley/North Orange (non-potable)	[Other]	93
PLUS – where a certificate requires a site inspection	[Outstanding Notices]	82
Plus $ (for each advertisement in excess of one or the fee calculated in accordance with the above table, whichever is the greater	[Estimated Cost of Development]	75
Plus additional amount if notice of application is required to be given under section 4.55 (2) or 4.56 of the act	[Section 4.55 (2) other modifications or 4.56 granted by the court]	79
Plus additional daily fee per lineal metre of hoarding where hoarding is proposed to be in place for up to two weeks. Periods in excess of 2 weeks TBD at time of application.	[Hoardings]	85
PLUS per each additional unit	[Plan Approval Fees for Dual Occupancy, Unit Developments and Industrial Building]	87
PLUS per lin metre	[Rural Residential (Standard all 2 Hectare or less allotments)]	86
PLUS per lin metre	[Rural Residential (Standard all 2 Hectare or less allotments)]	86
PLUS per lin metre	[Rural Residential (Standard all 2 Hectare or less allotments)]	86
PLUS per lin metre	[Rural Residential (Standard all 2 Hectare or less allotments)]	86

continued on next page ...

FOR ADOPTION

Fee Name	Parent Name	Page
P [continued]		
PLUS per lin metre	[Urban and Industrial]	86
PLUS per lin metre	[Urban and Industrial]	87
PLUS per lin metre	[Urban and Industrial]	87
PLUS per lin metre	[Urban and Industrial]	87
PLUS where a certificate requires a site inspection	[Property Certificates/Information]	73
Pool fence Compliance Certificate - First Inspection	[Commercial Swimming Pools/Spas]	73
Pool fence Compliance Certificate - Subsequent Inspection	[Commercial Swimming Pools/Spas]	73
Pool fence Compliance Certificate – First Inspection	[Residential Swimming Pools]	73
Pool fence Compliance Certificate – Subsequent inspection	[Residential Swimming Pools]	73
Poultry and Pigeon Shows – Poultry Pavilion – per use*	[All Days (including Public Holidays)]	17
Pound Desexing Program (impounded, un-desexed animals only)	[Orange City Council Desexing Program]	33
Pre trade/advice (new premises onsite) - where a private certifier is involved	[Inspections]	89
Pre-lodgement	[Fee Structure]	12
Pre-lodgement	[Fee Structure]	12
Pre-lodgement	[Fee Structure]	13
Pressure and flow analysis including field testing plus details of water main and hydrant locations (if required)	[Fire Flow and Pressure Analysis]	94
Pressure test and chlorination (per connection)	[Pressure Test and Chlorination]	95
Printed copy	[State of Environment Report]	14
Private lesson	[Diving Programs]	23
Private lesson	[Learn to Swim Classes (conducted by Orange City Council)]	22
Private/Commercial hire (Weddings, Naming Ceremony, Graduations, photography sessions etc) – Adminstrative charge	[Orange Regional Museum Roof]	36
Private/Package/NDIS	[Food Services]	52
Private/Package/NDIS fee	[Social Support]	52
Processing charge per hour	[Informal Access to Information Requests]	6
Processing charge per hour - all other Formal Access Applications	[Formal Access to Information Requests]	5
Processing charge per hour after first 20 hours (only applies if seeking personal information about the applicant)	[Formal Access to Information Requests]	5
Profit/government agencies – per hour	[Cultural Centre]	63
Programs sellers (by prior arrangement) (per hour)	[Staff]	38
Provision of certified copy of a document, map or plan under the Act, section 10.8(2) (0.62 fee unit)	[Fee for submitting onto the Planning Portal]	14
Provision of full Council Business Papers or Planning and Development Committee Papers collected from Civic Centre	[Council Meeting Administration]	5
Provision of Monument (small white headstone)	[General Cemetery Charges]	64
Public consultation and notification	[Planning Agreements]	13
Public Holidays – cannot exceed the double hourly standard rate	[Fee per hour of contracted care or part there of]	49
Publication Events	[Events]	48
Pupil free day per child	[Before and After School Care]	50
Pupil free day per child	[Vacation Care]	51
Pupil free day per child	[Anson Street OSHC]	51
Purchase and installation of 2 water meters and 2 meter boxes	[Dual Water Connections]	93
Purchase and installation of water meter and meter box	[Water Service Connections]	93

continued on next page ...

FOR ADOPTION

Fee Name	Parent Name	Page
P [continued]		
Purchase of Bin	[Additional Services]	96
Purchase of compost (per m3)	[Additional Services]	96
Purchase of Interment Right - ashes (reservation)	[Interment Right (Reservation)]	63
Purchase of Interment Right - burial or interment of ashes in new lawn plot (reservation)	[Interment Right (Reservation)]	63
Purchase of Interment Right - Columbarium Wall (reservation)	[Interment Right (Reservation)]	63
Purchase of organic chip (per m3)	[Additional Services]	96
Purchase of organic chip (per m3) > 50m3	[Additional Services]	96
R		
Racing slicks	[Tyres]	98
Ranger Desexing Program (risk to the community safety)	[Orange City Council Desexing Program]	33
Rate per half day - entire facility of 80m x 33m (excluding canteen)	[Community Groups / Not For Profit Including Government Departments, Private Hire]	16
Rate per hour - entire facility of 80m x 33m (excluding canteen)	[All Days (including Public Holidays)]	16
Rate per hour – entire facility of 80m x 33m (excluding canteen)	[All Days (including Public Holidays)]	15
Rate per hour – entire facility of 80m x 33m (excluding canteen)	[Sporting Groups - All Days (including Public Holidays)]	15
Rate per hour per lane (off peak 6am to 3pm)	[Carl Sharpe Cricket Centre]	28
Rate per hour per lane (peak 3pm to 12am)	[Carl Sharpe Cricket Centre]	28
Rate per hour per lane of 20m x 33m (excluding canteen)	[All Days (including Public Holidays)]	15
Rate per hour per lane of 20m x 33m (excluding canteen)	[Sporting Groups - All Days (including Public Holidays)]	15
Rate per hour per lane of 20m x 33m (excluding canteen)	[All Days (including Public Holidays)]	16
Re-inspection fee	[Category 1: Trade waste discharges requiring nil or minimal pre-treatment]	68
Re-inspection fee	[Category 2: Trade waste discharges with prescribed pre-treatment]	69
Re-inspection fee	[Category 2S: Septic Waste]	69
Re-inspection fee	[Category 3: Large discharges and industrial waste]	69
Re-inspection of system	[On-Site Sewage Management (OSM) Fees]	74
Re-inspections	[Water and Sewer Compliance Inspections]	74
Reconnect water supply	[Other Charges]	93
Recyclables or green waste	[Resident Dumping Fees]	96
Recycled plastic picnic setting – Table and 2 chairs – Gosling Creek	[Donation of Park Furniture]	25
Recycled plastic seat – park bench style – General Public Open Space	[Donation of Park Furniture]	25
Recycled plastic seat – park bench style – Gosling Creek	[Donation of Park Furniture]	25
Recycling Charge – per annum per service	[Rateable Properties S 496(1)]	95
Recycling Charge – per annum per service	[Non-Rateable Properties S 496(2)]	95
Recycling Service – "User-Pay" ticket	[Additional Services]	96
Referral of Construction Certificate Application to external certifier – Cost Plus	[Application for Peer Review]	71
Registration fee (per booked day for one week per family)	[Courallie Park Child Development Centre]	48
Registration fee (per booked day for one week per family)	[Spring Street Children's Centre]	50
Registration fee (per booked day for one week per new family)	[Yarrawong Children's Centre]	51
Registration fee (per family per booked day for one week)	[Before and After School Care]	50
Registration fee per family (non-refundable)	[Family Day Care]	49

continued on next page ...

FOR ADOPTION

Fee Name	Parent Name	Page
R [continued]		
Registration fee per family (non-refundable)	[Occasional Child Care]	50
Registration of Pool on NSW State Register	[Residential Swimming Pools]	73
Regular Passenger Transport (RPT) operators on existing routes where they are charged per passenger	[Passenger tax]	60
Rehearsals (minimum charge four hours)	[Forum]	38
Reinspection – per hour	[Road]	88
Reinspection fee (due to no access)	[Drainage Diagrams]	83
Reinspection fee (of works)	[Drainage Diagrams]	83
Reinspection to assess compliance with a Prohibition Order issued under Public Health Act	[Protection of the Environment]	90
Reinspections (each)	[In the case of any other class of building - as follows]	82
Rejected direct debit fee	[Rates Management]	7
Release – First Offence	[Livestock (animal other than companion animals)]	34
Rent for use of public places industrial bins, trolley bags, awnings and miscellaneous (including street furniture) – per m2 leased area per annum	[Rent]	85
Replacing 1 slab	[Private Works - Replacing Damaged Concrete Gutter Bridge Slabs]	62
Request to vary Restriction-as-to- User or other legal document	[Variation or Modification of a Restriction]	74
Research fee (where applicable) - per hour	[Collection Image and Footage Access Fees]	35
Residential	[Application Fee]	72
Residential (includes rural sheds, swimming pools, alterations and additions) – per inspection	[Inspection Fees]	72
Residential Stormwater Charge	[Stormwater Levy - per assessment]	90
Residential Strata Stormwater	[Stormwater Levy - per assessment]	90
Residents – contribution of their benefits – Residents board and lodgings	[Residential Service]	52
Residents – contribution of their benefits – Residents rent contribution	[Residential Service]	52
Restricting water supply	[Other Charges]	93
Return outings in Orange Local Government Area	[Social Support]	52
Return outings outside Orange Local Government Area	[Social Support]	52
Road	[Rural]	86
Road – full width	[Rural Residential (Standard all 2 Hectare or less allotments)]	86
Road – full width	[Urban and Industrial]	87
Road – half width	[Rural Residential (Standard all 2 Hectare or less allotments)]	86
Road – half width	[Urban and Industrial]	87
Rodeo Arena - per hour	[All Days (including Public Holidays)]	17
Rodeo Arena – per day	[All Days (including Public Holidays)]	17
Rotary and Lions Clubs within LGA – non-profit community focused event – up to 2 times in one year – free – subject to approval under the Small Donations Program	[Local Rotary and Lions Clubs]	44
Rotary and Lions Clubs within LGA – non-profit community focused event – up to 2 times in one year – free – subject to approval under the Small Donations Program	[South Court - Including Amphitheatre Hire]	36
Rotary and Lions Clubs within LGA – non-profit community focused event – up to 2 times in one year – free – subject to approval under the Small Donations Program	[Local Rotary and Lions Clubs]	31
Rotary and Lions Clubs within LGA – non-profit community focused event – up to 2 times in one year – free – subject to approval under the Small Donations Program	[Local Rotary and Lions Clubs]	15
Rural Area Map	[Rural/Urban Street Map:]	91

continued on next page ...

FOR ADOPTION

Fee Name	Parent Name	Page
R [continued]		
RV - Completely self-contained. When showground isn't booked for major events. Per night	[Private]	18
S		
Sale of full Council business papers for 12 month period (Postage cost only, free copies available on Council's website)	[Council Meeting Administration]	5
Sale of Policy Committee papers only for 12 month period (Postage cost only, free copies available on Council's website)	[Council Meeting Administration]	5
Sale of used books	[Used Book Sales]	47
Saturday	[Ball/dinner/theatre style using Main Hall, up to 300 people]	43
Saturday	[Ball/dinner/theatre style using Main Hall & Wings, 300-500 people]	43
Saturday	[Ball/dinner/theatre style using Main Hall & Wings, 500-800 people]	43
Saturday	[Hire for decorations/rehearsals - per hour]	43
Saturday	[Display/Trade shows (main hall and side halls)]	44
Saturday	[Display/Trade shows (main hall and side halls)]	44
Saturday	[Without alcohol]	44
Saturday	[With alcohol]	45
Saturday	[Concert format up to 300 people]	45
Saturday	[Concert format over 300 people]	45
Saturday	[Church Service or Prize Night]	45
Saturday	[School exam rate]	45
Scanning per document	[Scanning]	47
School and community events	[Bookings Fees]	37
School educational programs	[Ticket Prices]	35
School Educational Programs	[Ticket Prices]	40
School groups where no preparation is required	[School - LGA and Non LGA Hire]	26
School groups where preparation is required	[School - LGA and Non LGA Hire]	26
Schools Matinee Fee (non-ticketed audience of school students and teachers only)	[Monday to Sunday]	37
Scouts and guides additional use	[Canobolas Scout Camp]	57
Scouts Australia full site use (available 6 times a year)	[Canobolas Scout Camp]	57
Search fee	[Inter Library Loans]	47
Season fee per registered player - Junior	[Sporting Groups (Except Wade Park)]	25
Season fee per registered player - Senior	[Sporting Groups (Except Wade Park)]	25
Season Green Waste Sticker collection	[Additional Services]	96
Security	[Function Centre Additional Charges]	46
Security / Alarm Callout Fee	[Private Functions]	56
Security / Alarm Callout Fee	[Orange Youth Hub]	56
Security bond	[Capacity of 3,000 plus Attendees]	27
Security bond	[Capacity of up to 1,000 Attendess]	27
Security bond	[Capacity of 1,000-3,000 Attendees]	27
Security bond	[Capacity of up to 1,000 Attendees]	18
Security bond	[Capacity of 1,000-3,000 Attendees]	18
Security bond	[Capacity of 3,000 plus Attendees]	19
Security bond	[Capacity of 1,000 spectators]	42
Security bond	[Capacity of 1,000-2,000 spectators]	43
Security bond	[Capacity of 2,000+ spectators]	43
Security Bond	[Commercial Hire]	30
Security Bond	[Community Groups / Not For Profit - Government - Private Hire]	30
Security Bond	[Capacity of 3,000 plus Attendees]	30
Security Bond	[Capacity of up to 1,000 Attendees]	29
Security Bond	[Capacity of 1,000-3,000 Attendees]	29
Security Bond - 18th and 21st birthday parties	[Community Groups / Not For Profit - Government - Private Hire]	30
Security Bond - Private Hire	[Community Groups / Not For Profit - Government - Private Hire]	30
Security/Alarm Callout Fee	[Private Functions]	53

continued on next page ...

FOR ADOPTION

Fee Name	Parent Name	Page
S [continued]		
Security/Alarm Callout Fee	[Private Functions]	56
Security/Alarm Callout Fee	[Spring Hill Community Centre]	54
Security/Alarm Callout Fee	[Private Functions]	54
Security/Alarm Callout Fee	[Private Functions]	54
Security/Alarm Callout Fee	[Private Functions]	55
Security/Alarm Callout Fee	[Community Services Centre, Giyalang Ganya]	55
Security/Alarm Callout Fee	[Nguluway Ngurang - Seniors Village Hub]	55
Security/Alarm Callout Fee	[Carriage Cottage]	53
Security/Alarm Callout Fee	[Lucknow School Community Centre]	53
Self-Contained RV - per night	[Unpowered sites self-contained RV]	58
Senior Animal > 7 years	[Rehoming]	34
Senior Citizen's - fob purchase	[Nguluway Ngurang - Seniors Village Hub]	55
Senior Citizens	[Annual Charges]	56
Senior Sport (not including cricket)	[Sporting Groups - Community Groups / Not For Profit]	27
Septic Waste Disposal Charge (per kL)	[Category 2S: Septic Waste]	69
Set up, operate or use a loudspeaker or sound amplifier	[Community Land (per application)]	83
Sewer Reticulation – per lot	[Compliance Certificates for Rural, Urban and Industrial Subdivisions]	88
Sewer Reticulation Plan	[Rural Residential (Standard all 2 Hectare or less allotments)]	86
Sewer Reticulation Plan	[Urban and Industrial]	87
Sewer Usage Charge (per kL)	[Sewerage Charges]	67
Sewer Usage Charge (per kL)	[Usage]	67
Sheep, goats, pigs and kangaroos – each	[Collection, Removal and Disposal of Dead Animals (if Council's waste management contractor is requested to perform collection Service)]	99
Sheep, goats, pigs, kangaroos – each	[Disposal of Dead Animals (if resident delivers to Ophir Road Resource Recovery Centre)]	99
Shopping	[Social Support]	52
Short Notice Cancellations	[Anson Street OSHC]	51
Shower	[General Admission Charges]	19
Sibling discount	[Learn to Swim Classes (conducted by Orange City Council)]	22
Sibling Discount	[Diving Programs]	23
Signing of Plans of Consolidation and other plans not requiring Subdivision Certificate	[Application for Subdivision Certificate]	85
Single – per night	[Budget Cabins]	57
Single – per night	[Standard Cabins]	57
Single – per night	[Budget Cabins]	58
Single – per night	[Standard Cabin]	58
Skin penetration premises inspection	[Inspections]	89
Small (A2)	[Specific Requests for Individual Plots]	91
Social Support - variety	[Social Support]	52
Soil Erosion Control Plan	[Rural]	86
Soil Erosion Control Plan	[Rural Residential (Standard all 2 Hectare or less allotments)]	86
Soil Erosion Control Plan	[Urban and Industrial]	86
Solid large (18" – 24")	[Tyres]	98
Solid medium (12" – 18")	[Tyres]	98
Solid small (Up to 12")	[Tyres]	98
Solid XL (Greater than 24")	[Tyres]	98
Soup	[Food Services]	52
Special Program	[Orange City Council Desexing Program]	33
Special Reading Fee	[Water Meters]	94
Special urgency fee (same-day issue) – base fee plus	[In the case of any other class of building - as follows]	83
Squad Fee - first lesson	[Learn to Swim Classes (conducted by Orange City Council)]	23
Squad Fee - second lesson	[Learn to Swim Classes (conducted by Orange City Council)]	23
Squad Fee - third lesson (available to level 7 & 8)	[Learn to Swim Classes (conducted by Orange City Council)]	23
Stage 1 - Processing initial investigation including entitled authority	[Road Closure]	5
Stage 2 - Report to Council	[Road Closure]	5
Stage 3 - (Council ownership) processing finalisation of closure	[Road Closure]	5

continued on next page ...

FOR ADOPTION

FOR ADOPTION

Fee Name	Parent Name	Page
S [continued]		
Stage 3 - (Crown ownership) processing finalisation of closure	[Road Closure]	5
Stallholder fees	[South Court - Including Amphitheatre Hire]	36
Stallholder fees - commercial operator/ promotions - per stall site (excluding Zest Fest)	[Stallholder fees (excluding South Court)]	40
Stallholder fees - community groups / not for profit / charities - per stall	[Stallholder fees (excluding South Court)]	39
Stallholder fees - Food and Beverage - per stall site (excluding Zest Fest)	[Stallholder fees (excluding South Court)]	40
Stallholder fees - undertaking retail sales - per stall site (excluding Zest Fest)	[Stallholder fees (excluding South Court)]	39
Stallholder fees - Zest Fest - retail sales, commercial operator/promotions, Food and Beverage	[Stallholder fees (excluding South Court)]	40
Standard Amendments (where there is NO Council adopted structure plan in place and/or <10 lots) associated with Urban Release Areas	[Development Control Plans]	14
Standard Hours 8am – 6pm Mon to Fri	[Fee per hour of contracted care or part there of]	49
Standard inspection (all developments)	[Water and Sewer Compliance Inspections]	74
Standard lot	[Sewerage]	10
Standard lot	[Water Supply]	10
Standard lot	[Leeds Parade]	10
Steal frame timber slated seat, with OBG in each end – Orange Botanic Gardens	[Donation of Park Furniture]	25
Strata Subdivision	[Subdivision (Estimated Cost)]	81
Street Signs	[Compliance Certificates for Rural, Urban and Industrial Subdivisions]	88
Street Trees	[Compliance Certificates for Rural, Urban and Industrial Subdivisions]	88
Sub-base – per lot	[Road]	88
Subdivision	[Subdivision (Estimated Cost)]	81
Subdivision Works Certificate	[Subdivision Works Certificate]	85
Subgrade – per lot	[Road]	88
Submission to gateway	[Fee Structure]	12
Submission to gateway	[Fee Structure]	13
Submission to gateway	[Fee Structure]	12
Submitting application for construction certificate, subdivision works certificate, occupation certificate, subdivision certificate or building information certificate on the NSW Planning Portal (0.40 fee unit)	[Fee for submitting onto the Planning Portal]	13
Submitting complying development certificate on the NSW Planning Portal (0.36 fee unit)	[Fee for submitting onto the Planning Portal]	13
Submitting construction certificate, subdivision works certificate, occupation certificate, subdivision certificate, complying development certificate or planning agreement on the NSW Planning Portal (0.05 fee unit)	[Fee for submitting onto the Planning Portal]	13
Subsequent offences	[Livestock (animal other than companion animals)]	34
Sulphate (per kg)	[Category 3: Large discharges and industrial waste]	69
Sulphites (per kg)	[Category 3: Large discharges and industrial waste]	69
Summer Holiday Family Membership - Dates to follow Dept of Education Summer Holidays (example 19th December - 6th Feb)	[Welcome to Summer]	25
Sunday	[Ball/dinner/theatre style using Main Hall, up to 300 people]	43
Sunday	[Ball/dinner/theatre style using Main Hall & Wings, 300-500 people]	43
Sunday	[Ball/dinner/theatre style using Main Hall & Wings, 500-800 people]	43
Sunday	[Hire for decorations/rehearsals - per hour]	44
Sunday	[Display/Trade shows (main hall and side halls)]	44
Sunday	[Display/Trade shows (main hall and side halls)]	44
Sunday	[Without alcohol]	45

continued on next page ...

Fee Name	Parent Name	Page
S [continued]		
Sunday	[With alcohol]	45
Sunday	[Concert format up to 300 people]	45
Sunday	[Concert format over 300 people]	45
Sunday	[Church Service or Prize Night]	45
Sunday	[School exam rate]	46
Sunday	[Overtime surcharge after 11pm on staff engaged to continue function]	46
Super single	[Tyres]	98
Supplementary booking fee	[Bookings Fees]	37
Supported Disability Accommodation	[Residential Service]	52
Supported Independent Living program activities	[Residential Service]	52
Surface – per lot	[Road]	88
Surrender Fee	[Pound Fees]	33
Surrender Fee (Animal already Impounded)	[Pound Fees]	33
Surrender Fee (Risk to Community Safety)	[Pound Fees]	33
Suspended Solids (per kg)	[Category 3: Large discharges and industrial waste]	69
T		
Tablecloths	[Function Centre Additional Charges]	46
Tables (each)	[Function Centre Additional Charges]	46
Talks	[Ticket Prices]	40
Tank inspection (if required)	[Water Carting (Potable)]	94
Technician's Charge (per hour – minimum 4 hours)	[Rehearsals]	37
Technicians – when required to be present at a rehearsal – per hour	[Rehearsals]	39
Temporary Food Permit - Shows & Markets	[Annual Permits]	89
Temporary Food Permit - Sporting Groups, charities & Not for profit	[Annual Permits]	89
Testing and tagging (each)	[Staff]	38
Testing Fee (Accuracy)	[Water Meters]	94
Textile Recycling (per kg)	[Waste unsuitable for applying a tonnage charge]	100
The first meeting/verbal advice on a development proposal	[Pre-lodgement Planning Advice]	75
Total Kjeldahl Nitrogen (per kg)	[Category 3: Large discharges and industrial waste]	69
Total Dissolved Solids (per kg)	[Category 3: Large discharges and industrial waste]	69
Total Phosphorus (per kg)	[Category 3: Large discharges and industrial waste]	69
Tractor Greater than 1.2m	[Tyres]	98
Tractor small (Up to 1.2m)	[Tyres]	98
Tractor Tyre (with rim)	[Tyres]	98
Trade refuse approval fee (contaminated trade waste only) – per annum	[Trade Refuse Approval Fee (including solid, liquid & contaminated)]	96
Trade refuse approval fee (liquid waste only) – per annum	[Trade Refuse Approval Fee (including solid, liquid & contaminated)]	96
Trade refuse approval fee (solid waste only) – per annum	[Trade Refuse Approval Fee (including solid, liquid & contaminated)]	96
Transfer of interment rights to other persons not related	[General Cemetery Charges]	64
Transfer of interment rights within immediate family	[General Cemetery Charges]	64
Transport – per trip	[Fee per hour of contracted care or part there of]	49
Tree donation	[Donation of Park Furniture]	25
Truck (with rim)	[Tyres]	98
Truck (without rim)	[Tyres]	98
Tuning of piano is at hirer's expense. Costs will be charged at the Piano Tuner's rate.	[Equipment]	39
Turf cricket wicket for events additional to Orange District Cricket Association draw	[Sporting Groups - Community Groups / Not For Profit]	27

FOR ADOPTION

Fee Name	Parent Name	Page
U		
U3A	[Annual Charges]	56
Up to $5,000	[Table (b) iii)]	80
Up to $5,000	[Development for residential buildings including the erection of a dwelling house, additions to a dwelling and residential outbuildings]	75
Up to $5,000	[Request for Review of Determination]	78
Up to $5,000	[Building (Estimated Cost)]	81
Up to $50,000	[Activities Where Building Works Are Proposed]	70
Urgency fee	[Rates Management]	7
Urgency fee	[Town Planning Certificates]	81
Urgency Fee	[Water Meters]	94
Urgency fee (same-day issue)	[Drainage Diagrams]	83
Urns (large)	[Function Centre Additional Charges]	46
Use of Inflatables	[General Admission Charges]	19
Use of Steinway Grand Piano (per performance)	[Equipment]	38
Utes, van and single axled trailers	[Virgin Excavated Material (VEM)]	97
V		
Vacation Care – can be charged at hourly rate or a daily session	[Fee per hour of contracted care or part there of]	49
Vacation care per day per child	[Anson Street OSHC]	51
Vacuum pressure test sewer main (per ET -equivalent tenement)	[Vacuum Pressure Test Sewer Main]	68
Valuation enquiries (per valuation)	[Rates Management]	7
Vault - per square metre of required land	[Purchase of Interment Right for Above Ground Crypt and Vault Land]	63
Vehicle – per unit	[Vehicle Impounding]	91
Venue cleaning charge (if user leaves the venue in an unsatisfactory condition)	[Carl Sharpe Cricket Centre]	28
Venue cleaning charge (if user leaves the venue in an unsatisfactory condition)	[Sporting Groups - Community Groups / Not For Profit]	27
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)	[Private Functions]	56
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)	[Orange Youth Hub]	56
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)	[Private Functions]	53
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)	[Private Functions]	54
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)	[Private Functions]	55
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)	[Private Functions]	54
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)	[Private Functions]	55
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)	[Spring Hill Community Centre]	54
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)	[Community Services Centre, Giyalang Ganya]	55
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)	[Nguluway Ngurang - Seniors Village Hub]	55
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)	[Lucknow School Community Centre]	53
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)	[Carriage Cottage]	53
Venue Rental Access (per hour – minimum 4 hours)	[Rehearsals]	37
Veterinary Costs (minor)	[Pound Fees]	33
Village Stormwater Charge	[Stormwater Levy - per assessment]	90

FOR ADOPTION

Fee Name	Parent Name	Page
W		
Waste items that are unsuitable for applying a tonnage charge, ie polystyrene, feathers etc. and are required to be landfilled or recycled shall be charged at the following rate (per m3)	[Waste unsuitable for applying a tonnage charge]	100
Waste Management Charge – per annum per service	[Non-Rateable Properties S 496(2)]	95
Waste Service – "User-Pay" ticket	[Additional Services]	96
Water and Sewer infrastructure compliance application review	[Water and Sewer Compliance Inspections]	94
Water and sewer infrastructure compliance inspections	[Water and Sewer Compliance Inspections]	94
Water Pressure and Chlorination – per test	[Compliance Certificates for Rural, Urban and Industrial Subdivisions]	88
Water Reticulation – per lot	[Compliance Certificates for Rural, Urban and Industrial Subdivisions]	88
Water Reticulation Plan	[Rural Residential (Standard all 2 Hectare or less allotments)]	86
Water Reticulation Plan	[Urban and Industrial]	87
Weekend and Public Holiday (surcharge) Ashes interment	[General Cemetery Charges]	64
Weekend and Public Holiday (surcharge) Burials	[General Cemetery Charges]	64
Weekends – cannot exceed 1.5 x the hourly standard rate	[Fee per hour of contracted care or part there of]	49
Where application has been advertised or has been prepared for advertising	[Refund of advertising fee]	80
Where application is yet to be advertised – Fee Paid Less	[Refund of advertising fee]	80
Where combined S735A or EPAA Outstanding Notices Certificate is sought	[Property Certificates/Information]	73
Where Inspector arrives at arranged time and inspection is not ready	[Inspection Fees]	72
Where pedestrian or traffic management plan required – (per day or part day)	[Construction Zone]	84
Where report has been prepared	[Refund of development application fee]	80
Where technical assessment has been given – Fee Paid Less	[Refund of development application fee]	80
Where technical assessment has not been given – Fee Paid Less	[Refund of development application fee]	80
Where the application has been processed	[Refund of Planning Certificate]	82
Where the application is yet to be processed	[Refund of Planning Certificate]	81
where the erection of a dwelling house with an estimated cost of construction of $100,000 or less is involved	[Request for Review of Determination]	78
White Goods, Scrap Steel and General Bulky Waste - collected once per year on a scheduled basis	[Rateable Properties S 496(1)]	95
Williams Pavilion – per use*	[All Days (including Public Holidays)]	17
Williams Pavilion – per use*	[All Days (including Public Holidays)]	17
Without Child Care Benefit per child per day	[Vacation Care]	50
Workshops	[Events]	48
Written planning advice including advice on existing use rights, physical commencement, dwelling entitlements - per hour/minimum half hour charge	[Pre-lodgement Planning Advice]	75
Written planning advice on development proposals and follow up meetings regarding the same development - per hour/minimum half hour charge	[Pre-lodgement Planning Advice]	75
Z		
Zinc (per kg)	[Category 3: Large discharges and industrial waste]	69
Zone 1 - Hill to Anson - 16 Banners	[Private Works - Erection of Banners]	62

continued on next page ...

FOR ADOPTION

Fee Name	Parent Name	Page
Z [continued]		
Zone 2 - Anson to Peisley - 16 Banners	[Private Works - Erection of Banners]	62
Zone 3 - Anson Street - 8 Banners	[Private Works - Erection of Banners]	62
Zone 4 - McNamara Street Carpark - 10 Banners	[Private Works - Erection of Banners]	62
Other		
- Any ticket less than $30	[Bookings Fees]	37
- Any ticket more than $100	[Bookings Fees]	37
- Any ticket more than $30 less than $60	[Bookings Fees]	37
- Any ticket more than $60 less than $100	[Bookings Fees]	37
- Fee per lot	[Application for Subdivision Certificate]	85
- In the case of advertised development (3.8)	[Advertising Fee]	77
- In the case of designated development (3.5)	[Advertising Fee]	77
- In the case of development for which an environmental planning instrument or development control plan requires notice to be given otherwise than as referred to above (3.8)	[Advertising Fee]	77
- In the case of prohibited development (3.7)	[Advertising Fee]	77
- Large (A0)	[Rural/Urban Street Map:]	90
- Medium (A1)	[Rural/Urban Street Map:]	90
- Minimum fee	[Application for Subdivision Certificate]	85
- or if delivered in bulk: weighed and charged – per tonne	[Tyres]	98
- Plus concurrence fee payable to each approval body (Payments must be made out to the relevant approval body)	[Integrated Development]	77
- Plus fee per additional lot	[Subdivision (Estimated Cost)]	81
- Plus fee per additional lot	[Subdivision (Estimated Cost)]	81
- plus for each square metre over 2,000 an additional (charge $0.075)	[In the case of any other class of building - as follows]	82
- Plus per additional $1,000 (or part of $1,000) by which the estimated cost exceeds $100,000	[$100,001-$250,000]	70
- Plus per additional $1,000 (or part of $1,000) by which the estimated cost exceeds $250,000	[More than $250,000]	70
- Plus per additional lot	[Development involving the subdivision of land]	77
- Plus per additional lot	[Development involving the subdivision of land]	77
- Plus per additional lot	[Development involving the subdivision of land]	77
- Plus, for each square metre over 200, an additional	[In the case of any other class of building - as follows]	82
- Small (A2/A3)	[Rural/Urban Street Map:]	90
- with adequate pre-treatment (per kL)	[Trade waste usage charge for those:]	69
- without adequate pre-treatment (per kL)	[Trade waste usage charge for those:]	69
“No Parking”	[Pavement Markings]	91
(a) % of fee if original application fee < $100	[Section 4.55 (2) other modifications or 4.56 granted by the court]	79
(b) i) % of original fee where application does not involve erection of building, carrying out of work or demolition of work or building	[Section 4.55 (2) other modifications or 4.56 granted by the court]	79
(b) ii) where application is for erection of a dwelling with estimated cost of construction of $100,000 or less	[Section 4.55 (2) other modifications or 4.56 granted by the court]	79
(b) iii) with respect to any other DA other than above	[Section 4.55 (2) other modifications or 4.56 granted by the court]	79
% of Construction costs OR	[Maintenance Security Deposit]	89
% of the fee for the original application, whichever is the lesser	[Section 4.55 (1A) or 4.56 - minimal impact]	79
> 250 attendees	[Cleaning deposit]	22
$ per lot, whichever is the greater	[Maintenance Security Deposit]	89
$1,00,001 to $10,000,000	[Table (b) iii)]	80
$1,000,001 to $10,000,000	[Request for Review of Determination]	78
$250,001 to $500,000	[Table (b) iii)]	80
$250,001 to $500,000	[Request for Review of Determination]	78
$30,000 to $100,000	[Building (Estimated Cost)]	81

continued on next page ...

FOR ADOPTION

Fee Name	Parent Name	Page
Other [continued]		
$5,001 to $250,000	[Table (b) iii)]	80
$5,001 to $250,000	[Request for Review of Determination]	78
$5,001 to $29,999	[Building (Estimated Cost)]	81
$50,001-$100,000	[Activities Where Building Works Are Proposed]	70
$500,001 to $1,000,000	[Table (b) iii)]	80
$500,001 to $1,000,000	[Request for Review of Determination]	78

FOR ADOPTION

INTEGRATED PLANNING AND REPORTING

IP&R

2026—2027

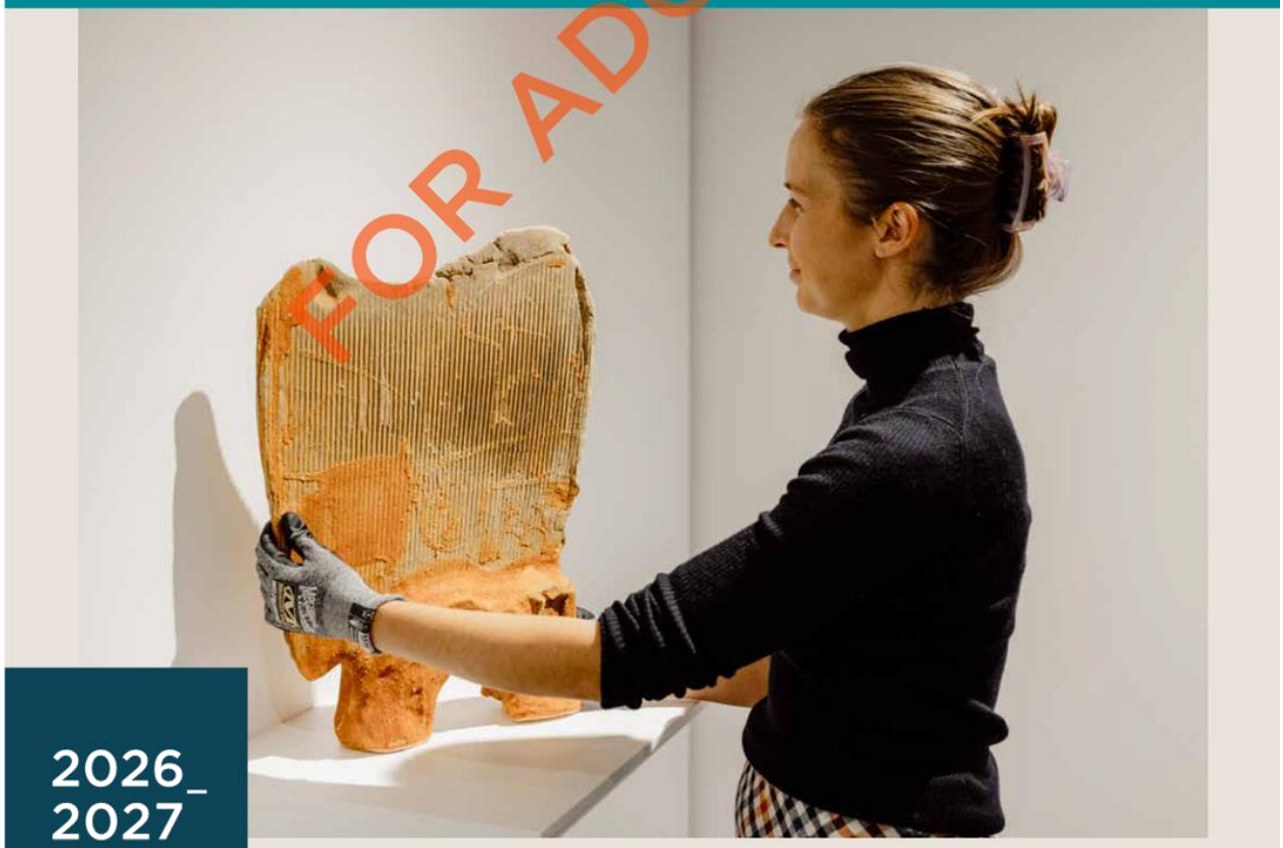
Operational Plan

including Delivery Program 2025-2029

ORANGE CITY COUNCIL

ORANGE.NSW.GOV.AU

FOR ADOPTION



2026_
2027

Yuga Mawang

MOVING TOGETHER

This artwork embodies the deep connection between Orange City Council and the local community, highlighting the harmony essential for collaborative initiatives. At its center, two significant landmarks—Gaanha bula – Mount Canobolas and Guriyan Gaanha bula – Lake Canobolas serve as focal points. Surrounding them are eight circles in yellow and navy, representing my core values that strengthen cultural relationships: Culture, Connection, Community, History, Storytelling, Water, Totems, and Gathering Places. Framed by blue borders that reflect the Council's logo and the outline of Orange, these areas feature symbols of the cultural connections unique to our region.

The Goanna and Platypus represent the Wiradjuri and Orange totems, and bush tucker signifies local produce.

Each border begins and ends with a symbol of a person, representing the idea that everything in the community starts and ends with people. Veins of gold and yellow speaks to the regions abundance, while ripples of green and blue signify the connections between Gaanha bula, Guriyan Gaanha bula and the community. These colours illustrate the ripple effect of Council's influence, showcasing its meaningful impact within and beyond the community.

Artwork and words by Wiradjuri Artist, Mitchell Groat.



ACKNOWLEDGEMENT OF COUNTRY

Orange City Council is situated within the traditional lands of the Wiradjuri Nation. We acknowledge the traditional custodianship of these lands, and pay our respect to the Wiradjuri people for their care and stewardship of these lands for more than 40,000 years and to the Elders of the Wiradjuri Nation, past, present and emerging.

Contents

Message from the Mayor	04
Message from the Chief Executive Officer	05
Delivery Program and Operational Plan	06
Our community	08
Budget	10
Advocacy	11
Community Engagement	12
Community vision statement	14
Our values	15
Operational Plan 2026–2027:	18
Live	20
Preserve	31
Prosper	37
Collaborate	40
Prior year complete actions report 2026–2027	48
Business as usual	54
What we do for you	58
Capital Works	61

FOR ADOPTION

FOREWORD

Message from the Mayor



The Delivery Program 2025-2029 and the Operational Plan 2026-2027 are shaped by the whole-of-community shared vision for the city's future as outlined in the Community Strategic Plan and is the key document outlining the Council's plan over the current term.

The Annual Operational Plan breaks down the strategies from the Community Strategic Plan (CSP) and Delivery Program (DP) into actions to be achieved over the next financial year and how they will be resourced and funded to achieve the community's priorities.

The plan is structured around four strategic themes Live, Preserve, Prosper and Collaborate - each supported by clear objectives, strategies, Delivery Program principal activities and measurable operational actions.

Across these themes, Council focuses on improving liveability through parks, recreation, cultural services, community safety and inclusion; protecting the natural environment and heritage through climate action, water security, waste management and sustainable planning; strengthening the local economy through economic development, tourism, events, infrastructure and business growth; and fostering strong relationships through effective communication, customer service, governance and partnerships.

A significant component of the plan is the capital works program, which commits substantial investment across community facilities, transport networks, water and sewer infrastructure, cultural facilities and organisational assets. Major projects include the Orange Regional Sporting Precinct, Orange Regional Conservatorium and Planetarium, road and footpath upgrades, water supply security initiatives, sewer system improvements, and delivery of new and renewed cultural and civic facilities.

Overall, the plans provide a transparent roadmap for service delivery and investment, demonstrating how Council will respond to community needs, deliver essential infrastructure, support growth and resilience, and track progress through defined performance measures and reporting.

While this is a Council plan the real owner of the plan is the Orange community and as such, community involvement in reviewing the plan is important for Council to get it right.

Tony Mileto
Mayor

FOR ADOPTION

FOREWORD

Message from the Chief Executive Officer



The Delivery Program 2025–2029 and the Operational Plan 2026–2027 show the wide range of services Orange City Council provides to the community.

These plans cover everything from everyday activities like planting trees through to major, longterm projects that will benefit the city for decades.

The Operational Plan for 2026–2027 delivers a responsible budget. It continues major projects, completes some already underway, and maintains current service levels.

Around these plans is a framework to make sure we can meet the needs and ambitions of the community.

This includes:

- The Community Strategic Plan is our shared vision for the future. It sets the direction for the decade ahead, guiding how Council, the community and other levels of government can work together to make it a reality
- The Workforce Management Strategy to make sure we have the right people in the right jobs in the right numbers to get the work done
- The Long Term Financial Plan which projects and quantifies the cost of Council's services, investments and capital programs for the next ten years
- The Asset Management Strategy which is reviewed annually and guides how Council maintains and renews infrastructure to support service delivery
- The Annual Budget which provides a detailed breakdown of Council's finances

Council is operating in a difficult financial environment. Inflation, rising construction costs, a growing city that needs more services, and ageing infrastructure all add pressure. Even so, new and important infrastructure is still needed to support Orange's growth.

Major projects include:

- Orange Regional Sporting Precinct
- Orange Regional Conservatorium and Planetarium
- Road construction
- Footpath construction
- East Orange stormwater harvesting

These projects will serve the city for decades to come. At the same time, Council staff continue to deliver everyday services such as childcare, parks and sports fields, the Civic Theatre, Regional Gallery, Library and Museum, community events, waste services and water supply.

Balancing funding, good financial management, community needs and being ambitious about what Orange might look like in the next 20 years is challenging. The 2026–2027 plan achieves that balance.

Scott Maunder
Chief Executive Officer

FOR ADOPTION

INTRODUCTION

Delivery Program and Operational Plan

Shaped by community input, the 2025–2035 Orange Community Strategic Plan (CSP) sets the direction for the decade ahead. It guides how Council, the community and other governments will work together to achieve this shared vision. The Delivery Program (DP) details Council's commitments over its term, while the Operational Plan (OP) outlines the specific projects, budget and activities planned each year.

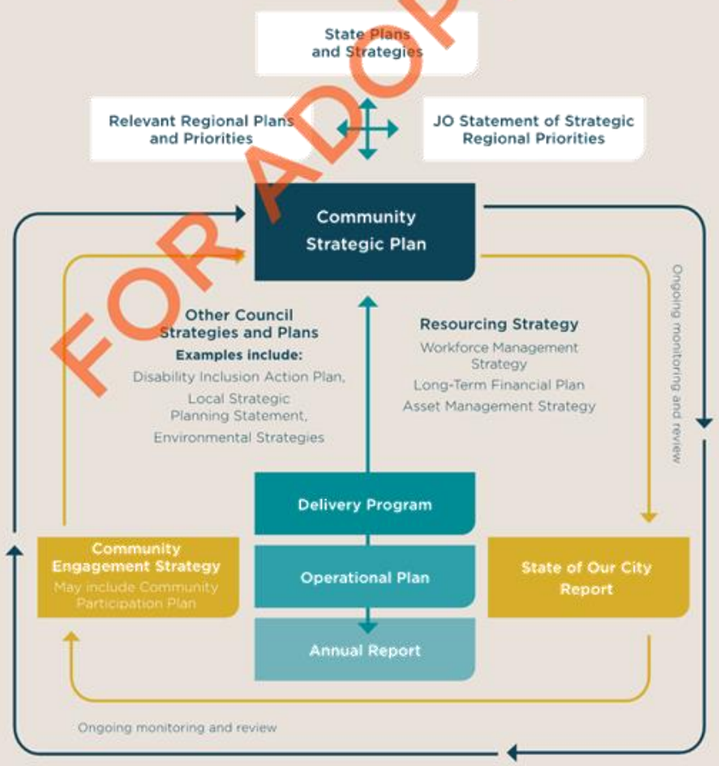
Service Review Program

Community expectations of local government services continue to grow. As a result, councils must regularly review and adapt how they operate. At the same time, revenue growth is limited—rate pegging means income often doesn't keep pace with rising costs. This creates pressure to deliver services more efficiently within tight resource constraints. Orange City Council delivers a wide range of services, grouped into Core Service Areas and Sub-Services. We are committed to the ongoing review and improvement of these services, including how they're delivered and what they cost. Our Service Review program assesses the purpose, cost, quality and efficiency of services to ensure they meet community needs. The program is outlined in our Operational Plan and reviewed annually.

Integrated Planning and Reporting Framework

Under the Local Government Act 1993, councils must take an integrated approach to planning and reporting. This includes developing plans, strategies and reports that align with the community's vision and priorities in the CSP.

INTEGRATED PLANNING & REPORTING FRAMEWORK





Community Strategic Plan: Our highest-level plan guiding all other strategies and setting out our community's vision and aspirations, aligning with state and regional plans and incorporating social justice principles, strategic directions, outcomes and measures of progress.

Duration: 10+ years

Review: 4 years



Delivery Program: Outlines our elected council's four-year commitment to achieving the CSP, detailing what can be delivered within available resources and aligning with the CSP's strategic directions and outcomes.
Operational Plan: Outlines the Actions on the principal activity over the financial year to work towards to achieving the 4 year plan.

Duration: DP 4 years, **OP** annually

Review: Annual review with 6-monthly reporting.



Resourcing Strategy: Shows how the work outlined in the Delivery Program and Operational Plan will be supported, through long-term financial planning, workforce management and asset management.

Duration: AMS & **LTFP** are 10 years, **WMS** is 4 years

Review: Annually



Community Engagement Strategy: Supports the development of all plans, policies, programs, and key activities, ensuring a genuine, inclusive approach grounded in social justice principles.

Duration: As required

Review: Within 3 months of the local government elections.



Annual Report: Provides a yearly update to our community on the council's progress in delivering the Delivery Program through that year's Operational Plan, and includes the audited financial statements.

Duration: 12 months

Review: Annually



State of Our City: Prepared by our outgoing Council and noted by the incoming council, providing a summary to the community on the effectiveness of the Community Strategic Plan's implementation over their 4 year Council term.

Duration: 4 years

Review: 4 years

FOR ADOPTION
FOR ADOPTION

CONTEXT

Our community

Orange is part of Wiradjuri land—the largest Aboriginal territory at the time of European settlement, covering the Central West slopes and plains. Orange is situated at the base of Gaanha bulla (Mount Canobolas), a site of great significance to the Aboriginal community.

Orange Local Government Area (LGA) is located three and half hours from Sydney in Central NSW. Orange has four distinct seasons, elegant streetscapes, beautiful parks and some of the best regional food and wine in Australia.

The Orange LGA has a population of 44,244 people and a city population of 42,642 people (ABS Estimated Residential Population 30 June 2024) and includes the regional city of Orange, and small villages and localities of March to the north, Lucknow and Shadforth to the east and Spring Hill, Huntley and Spring Terrace to the south. By 2036 it is expected that Orange will reach a population of 50,400 people, through both natural population growth and migration into the area.

The Orange economy is driven by health service activities, retail, mining, public administration, tourism, viticulture and horticulture. Healthcare is the largest employer in Orange and it is followed by retail and then education. Orange has a low unemployment rate and more than 7000 people work in Orange who don't live in the Orange Local Government area.

The spectacular natural environment and highly productive agricultural land contribute to a thriving tourism sector.



OUR COMMUNITY

If Orange consisted of 100 people, there would be





25 Aged under 18 years

53 Aged between 18 and 59 years

22 Aged over 60 years



32 live by themselves

1 walked to work



62 drive to work

68 live in families

6 Aboriginal and/or Torres Strait Islander

9 are born overseas

6 speak languages other than English at home





41 did not complete year 12

42 completed higher education

22 have an individual income less than $400 per week

cares for someone with a disability 9

6 have a disability

47 are in the labour force

28 work full-time

15 work part-time

3 are unemployed & looking for work

16 are volunteers

FOR ADOPTION

2026-2027 BUDGET AT-A-GLANCE

How Council spends an average $100.

This pie graph shows how Orange City Council spends its annual budget.
The amounts shown here does not include the proposed spending on major capital projects, but it gives a glimpse of how operational spending compares across different Council programs.



2026-27 BUDGET AT-A-GLANCE

Where an average $100 of Council income comes from.



Advocacy

Orange City Council plays an active role in advocating for the needs of our community, working with regional partners, local service providers, and all levels of government to drive positive change.

While Council doesn't make decisions or hold responsibility for every service or issue, we are often the first point of contact for our community. This includes some key matters raised in the CSP engagement. We value our unique relationship with residents and the trust they place in us to listen, understand, and pass on their views. Our advocacy efforts focus on areas where we may have limited scope, like public transport, housing, health, and community safety, but where we can use our voice to influence and represent.

Through our advocacy efforts, we help ensure the voices of the people of Orange are heard by the agencies and levels of government with the responsibility and resources to respond.

WHAT WE ADVOCATE FOR

Health and Safety

- A strong Local Public Health network
- Support for projects and programs that address crime and safety and contribute to an increased sense of safety in our homes and the wider community
- Support for victims of family violence.
- Crime prevention
- Community Services collaborations including mental health services

Economic Development

- State and Federal funding
- Assistance with business development in the City in conjunction with the Orange Business Chamber and other peak industry and Government bodies.
- Partnerships with other councils, regional organisations and State and Federal Governments.
- Strengthened public transport throughout and to/from our city and villages.

Emergency services

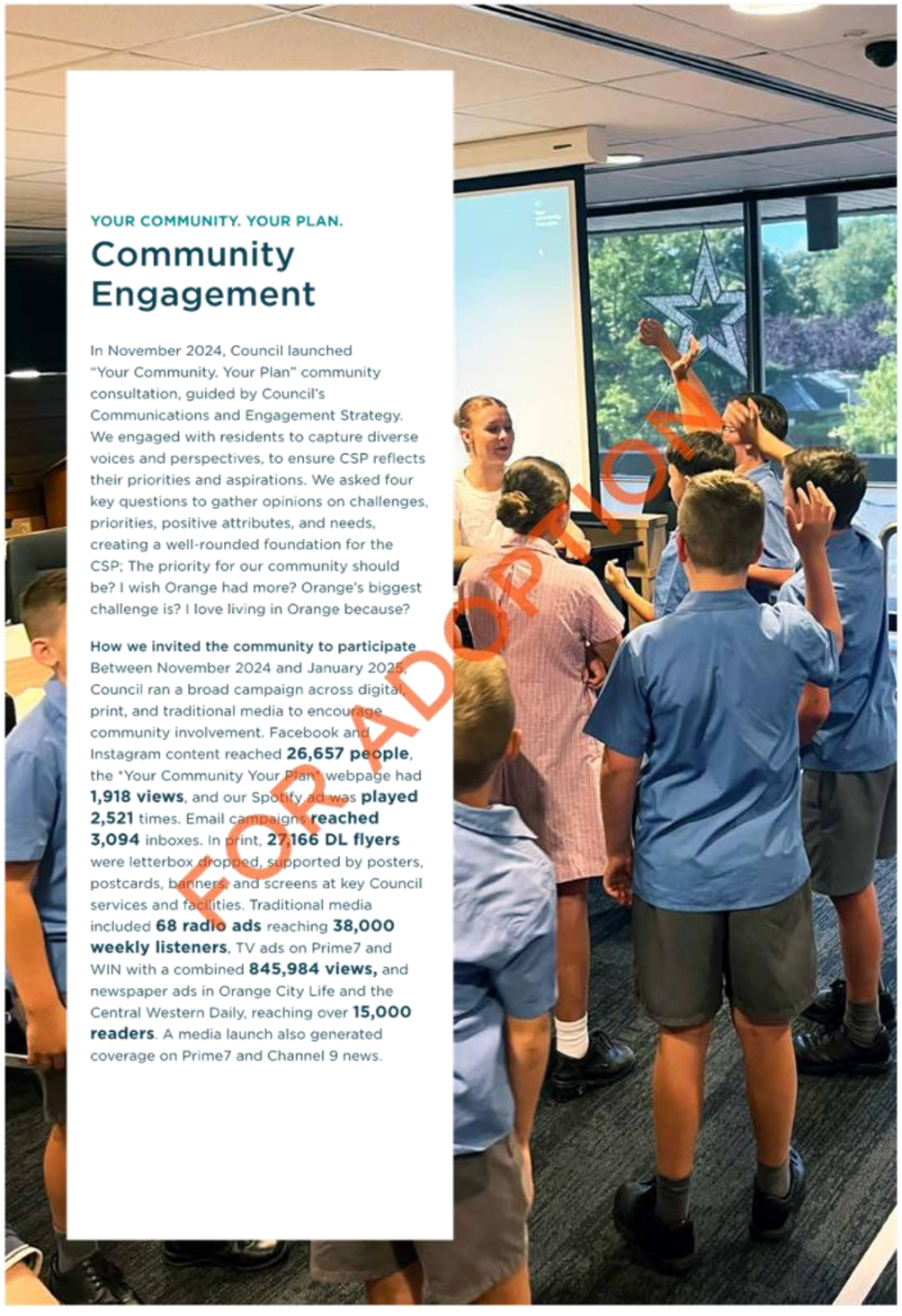
Supporting our:

- Emergency Services
- Local Emergency Management Committee.
- Rural Fire Service.

Planning and Housing

- Support local service providers to increase subsidised housing options and grant opportunities.
- Strengthened strategic planning at a state and regional level with a continued focus on affordable housing.
- Ongoing engagements with the Central NSW Joint Organisation (CNSWJO), neighbouring Councils, and state government to advocate for regional land use planning improvements.

FOR ADOPTION



YOUR COMMUNITY. YOUR PLAN.

Community Engagement

In November 2024, Council launched "Your Community. Your Plan" community consultation, guided by Council's Communications and Engagement Strategy. We engaged with residents to capture diverse voices and perspectives, to ensure CSP reflects their priorities and aspirations. We asked four key questions to gather opinions on challenges, priorities, positive attributes, and needs, creating a well-rounded foundation for the CSP; The priority for our community should be? I wish Orange had more? Orange's biggest challenge is? I love living in Orange because?

How we invited the community to participate
Between November 2024 and January 2025, Council ran a broad campaign across digital, print, and traditional media to encourage community involvement. Facebook and Instagram content reached **26,657 people**, the "Your Community Your Plan" webpage had **1,918 views**, and our Spotify ad was **played 2,521** times. Email campaigns **reached 3,094** inboxes. In print, **27,166 DL flyers** were letterbox dropped, supported by posters, postcards, banners, and screens at key Council services and facilities. Traditional media included **68 radio ads** reaching **38,000 weekly listeners**, TV ads on Prime7 and WIN with a combined **845,984 views,** and newspaper ads in Orange City Life and the Central Western Daily, reaching over **15,000 readers**. A media launch also generated coverage on Prime7 and Channel 9 news.



FOR ADOPTION

COMMUNITY VISION STATEMENT

A great place to live, work and belong—where we respect our heritage, plan for the future and protect the environment. As a community, we're creating a city that's prosperous, inclusive, and resilient.

FOUR VALUES THAT SUPPORT OUR VISION



Each value is represented by a unique icon, featured in the artwork, Yuga Mawang on the first page by Wiradjuri artist Mitchell Groat. The icon for Live is a person, Preserve is symbolised by a gum leaf, Prosper is represented by stars, and Collaborate is expressed through Mitchell's artistic interpretation of Council's iconic leaf symbol. In the artwork, each border begins and ends with a symbol of a person, representing the idea that everything in our community starts and ends with people.

OUR VALUES

Turning vision into action

Our community vision statement is guided by four key values: Live, Preserve, Prosper and Collaborate. Each value reflects what matters most to our community and provides a clear link between community aspirations and Council's actions. They shape how we plan, deliver and report on services, projects and outcomes each year.

Live

We value encouraging healthy lifestyles, community pride, and a sense of belonging.
We strive to maintain a safe, caring, and connected community, with active participation supported by enhanced cultural and recreational facilities and inclusive services for all residents. Our beautiful parks, gardens, and natural assets make Orange a desirable place to live, work and play.

Preserve

We value preserving the unique natural, cultural, social, and historical aspects of our community while recognising the need for growth and development.
We are committed to sustainability by promoting renewable energy, reducing waste, and protecting our natural resources. We also prioritise infrastructure to support a growing city, including roads, footpaths, parking and a vibrant CBD.

Prosper

We value providing positive choices for investment, employment and study.
We aim to strengthen and diversify our economy by targeting new and innovative industries, as well as fostering our existing strengths such as medical services, mining, local food and wine production and tourism. We encourage engagement between Council, local businesses, and industry.

Collaborate

We value forging a collaborative community that engages in open and ongoing decision-making.
We support developing future leaders and community groups to deliver services and programs.
We look to Council for leadership, guidance and responsible governance.

STRATEGIC DIRECTION

How to read this plan

VALUE ICON FOR SECTION THEME

COMMUNITY STRATEGIC PLAN OBJECTIVE

THAT IS THE COMMUNITY STRATEGIC PLAN STRATEGY

THE DELIVERY PROGRAM - PRINCIPAL ACTIVITY IS HERE

DIRECTOR RESPONSIBLE FOR DIVISION DELIVERING THE ACTION

OPERATIONAL PLAN ACTIONS TO ACHIEVE THE OBJECTIVES OF THE CSP AND DELIVERY PROGRAM

CSP OBJECTIVE 3:

A friendly environment where people feel safe and included.

CSP Strategy 3.1: Support projects and programs that address crime and safety and contribute to an increased sense of safety in our homes and the wider community.

Principal Activity 3.1.1: Collaborate with Police and community partners to sustain the Operational Area under the Children (Protection and Parental Responsibility) Act 1997.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
3.1.1.1	Collaborate with Police and community partners to report to the Attorney-General on the use of the Children (Protection and Parental Responsibility) Act 1997.	Report to the Attorney-General on the use of the Children (Protection and Parental Responsibility) Act 1997.	Report submission.	Community Recreation & Cultural Services	
3.1.1.2	Prepare and lodge submission for renewal of Children (Protection and Parental Responsibility) Act 1997.	Application submitted.	Approval of submission.	Community Recreation & Cultural Services	

Principal Activity 3.1.2: Deliver infrastructure and activities that maintain the safety and security of the community.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
3.1.2.1	Maintain, monitor and optimise the Public CCTV network through performance reviews and implementing enhancements or maintenance actions to enhance community safety in consultation with the Central West Police District.	Continue to maintain, monitor, review and augment CCTV coverage, implementing necessary maintenance or expansion projects to enhance effectiveness.	Bi-Annual reporting on monitoring and enhancements.	Community Recreation & Cultural Services	$243,464

FOR ADOPTION




2026-2027
Operational Plan
FOR ADOPTION
FOR ADOPTION
FOR ADOPTION
WIFEDOM

Live

We value encouraging healthy lifestyles, community pride, and a sense of belonging.

We strive to maintain a safe, caring, and connected community, with active participation supported by enhanced cultural and recreational facilities and inclusive services for all residents.

Our beautiful parks, gardens, and natural assets make Orange a desirable place to live, work and play.

CSP OBJECTIVE 1:

A liveable city that is connected through open space.

CSP Strategy 1.1: Develop and maintain parks and open spaces within the city, that meet the needs of the community.

Principal Activity 1.1.1: Develop, maintain, and enhance accessible and inclusive parks and open spaces to meet evolving community needs.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
1.1.1.2	**Plan, deliver and maintain a network of shared pathways and green corridors that strengthen connections between open spaces, neighbourhoods and key destinations, supporting active transport, environmental resilience and a liveable city.**	400 lineal metres of path constructed through public open space.	Lineal metres of shared pathway constructed through public open space.	Infrastructure	

CSP Strategy 1.2: Improve access to shade throughout parks and open spaces.

Principal Activity 1.2.1: Implement the Greening Orange - Urban Forest Strategy.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
1.2.1.1	**Implement the Strategic Urban Forest Strategy.**	Plant 450 trees per year.	Number of trees planted and % increase.	Community Recreation & Cultural Services	$49,670

FOR ADOPTION

CSP OBJECTIVE 2:

A healthy and active community that is supported by sport and recreational infrastructure.

CSP Strategy 2.1: Deliver sport and recreational facilities, programs and activities that are accessible and affordable to service the community into the future.

~~Principal Activity 2.1.1: Develop a Recreational needs Strategy.~~
DP actions complete in 2025-2026.

~~Principal Activity 2.1.2: Develop a Strategy to create a Council Indoor Play Facility.~~
DP actions complete in 2025-2026.

Principal Activity 2.1.3: Develop and maintain Aquatic Programs that address the diverse needs of our community.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
2.1.3.1	**Engage with diverse groups of the community to ensure aquatic programs are relevant and meet the needs of the community.**	Deliver four programs to meet diverse needs.	Number of programs delivered.	Community Recreation & Cultural Services	$18,000

Principal Activity 2.1.4: Deliver Orange's Sports Precinct.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
2.1.4.1	**Construction of the Orange Sports Precinct.**	Complete Sports Precinct by June 2027.	Bi-annual progress report on project status.	Infrastructure	Capital Works

CSP OBJECTIVE 3:

A friendly environment where people feel safe and included.

CSP Strategy 3.1: Support projects and programs that address crime and safety and contribute to an increased sense of safety in our homes and the wider community.

Principal Activity 3.1.1: Collaborate with Police and community partners to sustain the Operational Area under the Children (Protection and Parental Responsibility) Act 1997.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
3.1.1.1	**Collaborate with Police and community partners to report to the Attorney-General on the use of the Children (Protection and Parental Responsibility) Act 1997.**	Report to the Attorney-General on the use of the Children (Protection and Parental Responsibility) Act 1997.	Report submission.	Community Recreation & Cultural Services	
3.1.1.2	**Prepare and lodge submission for renewal of Children (Protection and Parental Responsibility) Act 1997.**	Application submitted.	Approval of submission.	Community Recreation & Cultural Services	

Principal Activity 3.1.2: Deliver infrastructure and activities that maintain the safety and security of the community.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
3.1.2.1	**Maintain, monitor and optimise the public CCTV network through performance reviews and implementing enhancements or maintenance actions to enhance community safety in consultation with the Central West Police District.**	Continue to maintain, monitor, review and augment CCTV coverage, implementing necessary maintenance or expansion projects to enhance effectiveness.	Bi-Annual reporting on monitoring and enhancements.	Community Recreation & Cultural Services	$243,464

Principal Activity 3.1.3: Implement crime prevention initiatives focused on property crime, road safety, and anti-social behaviour, achieving a 5% reduction in BOCSAR-recorded crime rates by 2026 and improving community perceptions of safety by 10% in the 2030 Community Safety Evaluation.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
3.1.3.1	**Deliver at least one targeted community safety initiative annually in collaboration with law enforcement and community groups.**	Implement one safety initiative per year and track changes in community perceptions through an annual survey.	Initiative implemented.	Community Recreation & Cultural Services	

Principal Activity 3.1.4: Strengthen partnerships with family violence support providers by collaborating with agencies to improve referral pathways and deliver community awareness initiatives.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
3.1.4.1	**Support local agencies to deliver education for victims and perpetrators of family violence.**	Facilitate one forum per year, with participation from at least four agencies.	Number of forums and number of agencies participating.	Community Recreation & Cultural Services	

FOR ADOPTION

CSP Strategy 3.2: Improve access, inclusion, equity and diversity in our community.

Principal Activity 3.2.1: Reduce and remove barriers for people with disability and foster a more accessible and inclusive community.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
3.2.1.1	**Implement the Disability Inclusion Action Plan, prioritising and implementing high-priority actions to enhance inclusivity. Provide a copy of Council's Disability Inclusion Action Plan as required under the Disability Inclusion Act. Complete and submit annual progress report for the Disability Council of NSW.**	Maintain the Disability Inclusion Action Plan and fulfil reporting requirements.	Outcomes reported, number of Actions completed.	Community Recreation & Cultural Services	

Principal Activity 3.2.2: Support and provide events that recognise and are representative of the whole community.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
3.2.2.1	**Support and provide events that are accessible, inclusive and diverse recognising and are representing the whole community.**	Deliver Council's Event program and provide support to inclusive diverse Events through Council's Event Funding.	Number of Events held and supported.	Corporate & Commercial Services	$144,000

CSP Strategy 3.3: Develop and promote initiatives that value and protects domestic animals and the role they play in residents' wellbeing both physical, social and psychological.

Principal Activity 3.3.1: To engage the community in the strategic management of companion animals within the city.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
3.3.1.1	**Develop and implement a Re-homing and Adoption Strategy to meet legislative changes and educational campaign to strengthen partnerships, increase re-homing rates, and enhance community awareness of adoption opportunities.**	Develop and implement the Re-homing and Adoption Strategy by December 2026 and deliver at least two educational projects.	Strategy developed % increase in re-homing rates compared to the previous year.	Development Services	

CSP OBJECTIVE 4:

A creative community participating in arts and cultural services.

CSP Strategy 4.1: Provide a diverse range of creative and cultural facilities, services and programs that meet community needs.

Principal Activity 4.1.1: Support and provide exhibitions and programming that caters a diverse community.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
4.1.1.1	**The Orange Regional Gallery creates the conditions for the development and exhibition of new work.**	Three exhibitions held.	Number of Exhibitions.	Community Recreation & Cultural Services	$672,850
4.1.1.2	**The Orange Regional Gallery creates opportunities for local artists.**	Two exhibitions from local artists held.	Number of Exhibitions.	Community Recreation & Cultural Services	$672,850
4.1.1.3	**Source and generate high-quality art exhibitions for the region.**	Two exhibitions held.	Number of Exhibitions.	Community Recreation & Cultural Services	$672,850
4.1.1.4	**Partner with business and community organisations to facilitate and amplify innovative projects.**	Partner on two projects.	Number of Partnered exhibitions.	Community Recreation & Cultural Services	$672,850

Principal Activity 4.1.2: Engage with and provide educational opportunities that promote the Orange Regional Gallery and the audiences understanding and experience of Art.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
4.1.2.1	**The Orange Regional Gallery is a inclusive space for learning and creative expression.**	Three School Programs, one Tour & three Wellbeing Workshops delivered.	Number of Programs, Tours and Workshops.	Community Recreation & Cultural Services	$450,809
4.1.2.4	**The Orange Regional Gallery facilitates the production and exchange of ideas between artists and audiences.**	Six artist/curator talks held.	Number of talks.	Community Recreation & Cultural Services	$450,809

Principal Activity 4.1.3: Maintain, build and strengthen Gallery Collections.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
4.1.3.1	**The Orange Regional Gallery maintains industry standard collections management.**	Collection works digitised relocated, records updated and reproduction permissions obtained.	Collection management completed, and outcomes reported.	Community Recreation & Cultural Services	$225,405
4.1.3.3	**The Orange Regional Gallery fosters community pride by sharing collections broadly.**	One Exhibition per year.	Exhibitions featuring works from the permanent collection.	Community Recreation & Cultural Services	$225,405

FOR ADOPTION

Principal Activity 4.1.4: Develop and deliver dynamic and accessible exhibition program at the Orange Regional Museum that are valued by our local community and visitors.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
4.1.4.1	**Develop and deliver a diverse exhibition program to provide high-quality experiences for local and regional audience at the Orange Regional Museum.**	Deliver a minimum of two exhibition per year, with 25,000 total attendances.	Number of Exhibitions, Total attendance.	Community Recreation & Cultural Services	$191,229

Principal Activity 4.1.5: Develop and deliver cultural and educational programs at the Orange Regional Museum that are valued by our local community and visitors.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
4.1.5.1	**Develop and deliver education and public programming to meet the needs of educators and engage visitors with Orange Regional Museum's exhibitions and collections.**	Deliver 40 education and engagement activities per year, with at least 2,000 total attendance.	Number of Activities. Total Attendance.	Community Recreation & Cultural Services	$191,229

Principal Activity 4.1.6: Manage the Orange Regional Museum's Collection to preserve our cultural heritage.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
4.1.6.1	**Encourage community donations of cultural material to the Orange Regional Museum through community engagement activities.**	Conduct two community engagement activities annually.	Number of Activities.	Community Recreation & Cultural Services	$191,229

Principal Activity 4.1.7: Provide the community with a venue (Orange Function Centre) to host a range of events.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
4.1.7.1	**Delivery of functions or events.**	Ten events held annually.	Number of events.	Community Recreation & Cultural Services	$144,649

Principal Activity 4.1.8: Enhance library services and engagement by implementing targeted strategies to increase library use and access across physical and digital platforms.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
4.1.8.1	**Provide and increase usage of library services and collections across the Central West Libraries network.**	Achieve 5% increase/usage rates of collections, visitors and loans.	% increase/usage.	Community Recreation & Cultural Services	$604,427

CSP Strategy 4.2: Deliver cultural facilities and programs that reflect the interests of a culturally diverse community.

Principal Activity 4.2.1: Engage with community members and organisations to contribute to the content of exhibitions and programs at the Orange Regional Museum.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
4.2.1.1	**Provide opportunities for community participation in the development of exhibitions.**	Develop or deliver one exhibition in collaboration with local or regional community groups, organisations or subject specialists.	Number of exhibitions.	Community Recreation & Cultural Services	$225,405

Principal Activity 4.2.2: Develop a well-balanced theatre program that entertains, informs and challenges audiences.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
4.2.2.1	**Develop annual program that entertains, informs and challenges audiences in partnership with other cultural partners and key stakeholders.**	Deliver a well-balanced annual program.	Program delivered and outcomes reported.	Community Recreation & Cultural Services	

Principal Activity 4.2.3: Deliver Orange's Conservatorium and Planetarium.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
4.2.3.1	**Construction of Orange Conservatorium and Planetarium.**	Completed in half one 2026-2027	Construction completed and outcomes reported.	Infrastructure	Capital Works

FOR ADOPTION

CSP OBJECTIVE 5:

Responsive programs and services that support our community's lifestyle and social needs.

CSP Strategy 5.1: Provide services to people at all stages of life.

Principal Activity 5.1.1: Engage with the local culturally and linguistically diverse community to identify needs and opportunities.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
5.1.1.1	**Ensure the diversity and inclusion of all community members are recognised and celebrated through events including but not limited to NAIDOC Week, Harmony Day, Rainbow Festival, Seniors Week, Children's Week, International Day of People with Disability, and Youth Week.**	Four events held annually.	Number of events.	Community Recreation & Cultural Services	$98,048

Principal Activity 5.1.2: Provide recreational activities to support healthy, active and improved life outcomes for all community members.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
5.1.2.1	**Develop and deliver a wide range of healthy lifestyle, wellbeing and socialisation programs.**	Deliver a minimum of five programs annually.	Number of programs delivered.	Community Recreation & Cultural Services	
5.1.2.2	**Investigate additional funding and grants to provide activities and programs at a subsidised level to ensure all community members have opportunities to participate.**	Submission of a minimum of two grant applications annually.	Number of Grant submissions and report on outcomes.	Community Recreation & Cultural Services	

Principal Activity 5.1.3: Provide services for older people in our community.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
5.1.3.1	**Meet service level expectations for the Commonwealth Home Support Program (CHSP) as determined by the Department of Health and Aged Care.**	Programs delivered.	% of programs retained.	Community Recreation & Cultural Services	
5.1.3.2	**Provide services, support and activities for older people by sourcing additional funding and grants to provide a variety of projects and programs.**	A minimum of two grant applications submitted.	Number of Grant Submissions and report on outcomes.	Community Recreation & Cultural Services	

Principal Activity 5.1.4: Deliver quality Education and Care services for children birth to 12 years.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
5.1.4.1	**Maintain childcare facilities that meet industry standards.**	Comply with NSW Early Childhood Education and Care Services Regulation and law, and ensure ongoing maintenance of a Meeting Rating through the Assessment and Rating process.	Program delivered and outcomes reported.	Community Recreation & Cultural Services	Capital Works

Principal Activity 5.1.5: Provide supported accommodation services to adults with an intellectual disability in the Orange region.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
5.1.5.1	**Implement and monitor a quality enhancement program for Council supported accommodation services, focusing on continuous improvement in service delivery and housing conditions.**	Implementation of enhancement programs.	Program delivered and outcomes reported.	Community Recreation & Cultural Services	

Principal Activity 5.1.6: Investigate and deliver internment options for strategic planning of new burial types and areas at the Orange Cemetery.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
5.1.6.1	**Implement the landscaping and design program in emerging internment areas.**	Landscape one identified area from design program.	Number of areas complete	Development Services	$5,000

CSP Strategy 5.2: Improve housing supply, diversity and affordability.

Principal Activity 5.2.1: Support the provision of social and affordable housing through the adoption of the Local Housing Strategy.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
5.2.1.1	**Continued development of the Landcom Affordable Housing Project.**	50% complete stage one construction by 30 June 2027.	% complete.	Development Services	
5.2.1.2	**Review the Orange Local Housing Strategy.**	Five strategies implemented.	Number of Strategies implemented.	Development Services	

FOR ADOPTION

CSP OBJECTIVE 6: ACTIVITIES FOR YOUNG PEOPLE.

CSP Strategy 6.1: Provide spaces that meet the needs of a broad range of ages.

Principal Activity 6.1.1: Expand the range of experiences and accessibility to facilities and fields.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
6.1.1.2	**Implement the Play Strategy and assess parks annually to identify accessibility gaps and prioritise upgrades.**	Install or upgrade at least one play facility annually.	Number of play facilities upgraded or built.	Infrastructure	$52,742

CSP Strategy 6.2: Develop programs and activities for young people across the region.

Principal Activity 6.2.1: Develop programs and activities for Youth.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
6.2.1.1	**Develop and present a diverse range of programs and activities targeted for Orange's youth activities such as Aquatic Centre, Gallery, Library, Museum Theatre and recreation.**	30 Programs/Activities delivered.	Number of Programs/ Activities.	Community Recreation & Cultural Services	$158,050

CSP Strategy 6.3: Establish indoor attractions and venues that allow year-round, all-weather places for young people and their families to enjoy.

Principal Activity 6.3.1: Provide the Orange community with a year-round swim, play and fitness facility.

No Operational Action in 2026-2027.

Principal Activity 6.3.2: Work with the community and industry to deliver an indoor play facility for Orange families and visitors.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
6.3.2.2	**One Indoor Play facility in Orange by June 2028 through Business Partnership.**	Agreement on business model and Council support mechanism for Indoor Play Facility by June 2027.	Bi Annual report on progress.	Corporate & Commercial Services	

Preserve

We value preserving the unique natural, cultural, social, and historical aspects of our community while recognising the need for growth and development.

We are committed to sustainability by promoting renewable energy, reducing waste, and protecting our natural resources. We also prioritise infrastructure to support a growing city, including roads, footpaths, parking and a vibrant CBD.

CSP OBJECTIVE 7:

Sustainable growth and respectful planning that values the natural environment.

CSP Strategy 7.1: Ensure best practice in climate change mitigation and adaptation options for Council and community projects.

Principal Activity 7.1.1: Implement the Climate Change Policy to mitigate and adapt to the effects of climate change.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
7.1.1.1	**Implement Council Emission Reduction Plan.**	Complete two actions from the Plan.	% completed.	Development Services	
7.1.1.2	**Develop an internal Sustainable Building Policy.**	Developed by June 2027.	% developed.	Development Services	
7.1.1.3	**Develop a Fleet Transition Plan for Council vehicles.**	Plan complete.	% of Plan developed.	Development Services	

Principal Activity 7.1.2: Develop and implement Community Climate Change Management Plan to support climate change mitigation and adaptation.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
7.1.2.2	**Engage with the community in climate change mitigation and adaptation.**	Three community engagement sessions held.	Number of sessions held.	Development Services	
7.1.2.3	**Implement the Community Climate Change Management Plan.**	Implement the high priority targets identified in the Plan.	% implemented.	Development Services	

Principal Activity 7.1.3: Identify and enhance natural corridors to improve biodiversity and ecological connectivity by assessing landscapes, restoring key habitats, and supporting wildlife movement and ecosystem resilience.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
7.1.3.1	**Engage the local community to plant native trees, shrubs and grasses to improve biodiversity and connectivity throughout the city.**	At least three community programs/sessions held and 1500 trees planted.	Number programs/ sessions held and trees planted.	Development Services	$16,008

CSP Strategy 7.2: Enact policies and practices to protect the sustainability and security of water destined for potable supply from the water catchment area.

Principal Activity 7.2.1: Drinking water that meets health guidelines is provided through ongoing implementation and review of the Drinking Water Management System (DWMS).

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
7.2.1.1	**Continued implementation and review of Drinking Water Management System (DWMS) including participation in NSW Health Monitoring Program.**	100% compliance with the Australian Drinking Water Guidelines health targets and provision of information to Council's Infrastructure Policy Committee monthly.	% compliance and reported.	Infrastructure	

CSP Strategy 7.3: Plan for growth and development that balances liveability with valuing the local environment.

Principal Activity 7.3.1: Strengthen regional biosecurity through inclusive collaboration, ensuring all stakeholders contribute to effective weed management.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
7.3.1.1	**Promote education & events through information packs, social media and the Department of Primary Industries and Regional Development and host a minimum of four field days.**	Four events held annually. Information packs sent to all new land owners (over 2ha).	Number of Events and packs sent.	Development Services	$51,900

Principal Activity 7.3.2: Provide a framework for development in the city through the Orange Local Environmental Plan 2011, Plans of Management and Development Control Plans for sustained growth.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
7.3.2.1	**Review and update the Orange Local Environmental Plan (LEP) to align with growth strategies and community needs.**	LEP amendments are managed, up to date and progressing in accordance to Departmental targets.	Number of amendments notified.	Development Services	
7.3.2.2	**Review and update the Orange Development Control Plan (DCP).**	Development Control Plan adopted by Council.	% reviewed.	Development Services	
7.3.2.5	**Review and implement the Orange Local Strategic Planning Statement.**	Complete review.	% reviewed.	Development Services	
7.3.2.6	**Develop and implement the Orange Employment Lands and Centres Strategy.**	Review completed.	% reviewed.	Development Services	

CSP Strategy 7.4: Celebrate, maintain and preserve our cultural, social, natural and built heritage assets.

Principal Activity 7.4.1: Ensure plans for growth and development are respectful of our heritage.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
7.4.1.1	**Provide opportunities for engagement with building owners about the value of protecting and enhancing the heritage of the city.**	Ten engagement opportunities.	Number of engagements.	Development Services	$55,538
7.4.1.2	**Review and develop suite of information to increase knowledge of city heritage.**	Suite of information developed.	% developed.	Development Services	$52,350

Principal Activity 7.4.2: Support the community to protect and maintain their heritage buildings.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
7.4.2.1	**Engage with the community to provide support through the Local Heritage Assistance Fund.**	Four engagement opportunities held and fund administered.	Number of engagements and % of funding provided.	Community Recreation & Cultural Services	

FOR ADOPTION

CSP OBJECTIVE 8:

Managing our resources wisely.

CSP Strategy 8.1: Identify and deliver essential water, waste and sewer infrastructure to service the community into the future.

Principal Activity 8.1.1: Improve Water Supply Security for Orange to cater for potential increased population growth rates.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
8.1.1.1	**Undertake a preliminary Business Case for purified recycled water, subject to funding.**	Business Case completed by 30 September 2026.	Business Case completed and outcomes reported.	Infrastructure	
8.1.1.2	**Deliver the East Orange Harvesting Wetland project.**	East Orange Harvesting Wetland Project delivered on time and within budget.	East Orange Harvesting Wetland Project delivered on time and within budget.	Infrastructure	Capital Works
8.1.1.4	**Monitor, review and implement Council's water conservation strategies.**	Monitor water storage levels to determine implementation requirements of Council's water conservation strategies including water restrictions.	Monthly reporting to council.	Infrastructure	
8.1.1.5	**Work with stakeholders to deliver on the actions identified in the NSW Central West Drought Resilience Plan.**	Deliver actions as identified the NSW Central West Drought Resilience Plan.	Number of completed actions as identified the NSW Central West Drought Resilience Plan.	Corporate & Commercial Services	
8.1.1.6	**Undertake Central West Regional Water Supply Grid Preliminary Business Case in partnership with Cabonne Council and Central Tablelands Water.**	Complete Milestone One.	Milestone One - Project plan accepted by Australian Government for delivery of the Preliminary Business Case, including key deliverables and timelines, budget, risk management and stakeholder engagement plan.	Infrastructure	
8.1.1.7	**Develop and deliver Water and Sewer augmentation strategies.**	Develop the South Orange Sewer Strategy.	100% developed.	Infrastructure	

Principal Activity 8.1.2: Operations, maintenance, and capital upgrades for all Council owned dams comply with the Dams Safety Act 2015, Dam Regulations 2019, and associated guidelines.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
8.1.2.1	**Ongoing implementation and review of the Dams Safety Management System (DSMS).**	100% compliance with DSMS.	Annual Dams Safety Standards Report submitted by 31 March 2027 and outcomes reported.	Infrastructure	

CSP Strategy 8.2: Develop and promote initiatives to reduce water, energy and water waste in consultation with the community.

Principal Activity 8.2.1: Promote the enhancement of waste collection performance within the community.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
8.2.1.1	**Provide educational resources and information sources to the community to assist with appropriate utilisation of waste collection services.**	Ten community engagement sessions held.	Number of sessions.	Infrastructure	$5,200

Principal Activity 8.2.2: Design and implement waste conservation strategies.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
8.2.2.1	**Implement Councils Food Organics and Garden Organics (FOGO) collection and process education services.**	Annual education plan initiatives implemented.	% education plan initiatives.	Infrastructure	$38,000

FOR ADOPTION

CSP OBJECTIVE 9:

Infrastructure for our growing communities.

CSP Strategy 9.1: Develop an extensive network of shared use paths connecting the city to allow for active travel.

Principal Activity 9.1.1: Construct footpaths to enhance existing path network.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
9.1.1.1	**Apply for capital works grants to support construction of pedestrian and cycle path networks.**	Two grant applications.	Number of applications and report on outcomes.	Infrastructure	

CSP Strategy 9.2: Design and deliver the Road Infrastructure for a growing city.

Principal Activity 9.2.1: Road Works Programs to be undertaken in accordance with the Transport Asset Management Plan.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
9.2.1.1	**Deliver all road works programs within allocated budgets.**	100% of programs delivered within budget.	% programs delivered, within % budget variance.	Infrastructure	Capital Works

CSP Strategy 9.3: Ensure that sufficient car parking spaces are available to support growth.

Principal Activity 9.3.1: Parking Restrictions reflect the evolving dynamics of the City.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
9.3.1.1	**Review parking restrictions within the city to accommodate the evolving dynamics.**	Review completed and reported to Traffic Committee.	Report to Traffic Committee.	Development Services	
9.3.1.2	**Conduct annual audits of disability parking spaces for compliance and assess opportunities for improved accessibility.**	Audit completed and recommendations reported to Traffic Committee.	% of audits complete.	Development Services	
9.3.1.3	**Manage parking demand to promote turnover, achieve optimal utilisation.**	Carrying out scheduled parking patrols using a range of available technologies to ensure the equitable sharing of spaces.	Schedule implemented and outcomes reported.	Development Services	

Principal Activity 9.3.2: Enhanced community engagement and education to improve parking compliance.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
9.3.2.1	**Undertake an annual "Know the Rules" campaign to educate the public on parking laws and common violations.**	Conduct three public engagement events and 5% reduction in repeat parking offences.	Number of engagements held.	Development Services	

Prosper

We value providing positive choices for investment, employment and study.

We aim to strengthen and diversify our economy by targeting new and innovative industries, as well as fostering our existing strengths such as medical services, mining, local food and wine production and tourism. We encourage engagement between Council, local businesses and industry.

CSP OBJECTIVE 10:

Sustainable tourism, events and visitor experiences.

CSP Strategy 10.1: Capitalise on the character and lifestyle of Orange to remain a destination of choice.

Principal Activity 10.1.1: Supercharge tourism events, utilising the 2032 Economic Development Strategy (EDS), and the Orange Region Destination Management Plan (DMP).

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
10.1.1.1	**Work with stakeholders to prioritise and agree priority actions from the Economic Development Strategy (EDS) and Destination Management Plan (DMP). Manage agreement with Orange 360 to deliver agreed KPIs.**	Deliver actions identified by the EDS and DMP. Orange360 delivers outcomes aligned to the contract KPIs.	Actions implemented and outcomes reported.	Corporate & Commercial Services	$31,622

Principal Activity 10.1.2: Enhance the Colour City Caravan Park (CCCP) to provide a variety of accommodation options that meets the needs of visitors.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
10.1.2.1	**Provide opportunity for maintenance and improvements to the Colour City Caravan Park that draw visitors to stay.**	Increase occupancy and reduce operating deficit.	% increase in occupancy and reduction in operating deficit.	Corporate & Commercial Services	Capital Works

CSP Strategy 10.2: Develop and attract a variety of events, festivals, venues and activities that attract visitors.

Principal Activity 10.2.1: Support and provide events that attract visitors.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
10.2.1.1	**Support and provide events that are accessible, inclusive and diverse that attract visitors.**	Deliver Council's event program and provide support to inclusive diverse. Events through Council's Event Funding.	Number of events and number of visitors.	Corporate & Commercial Services	$144,000

CSP OBJECTIVE 11:

A smart, innovative and resilient industry sector.

CSP Strategy 11.1: Encourage and facilitate inward investment to grow the number of new inbound businesses to the city.

Principal Activity 11.1.1: Attract new enterprises that diversify offering within our priority industries to increase economic resilience.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
11.1.1.1	**Promote and support expansion in key anchor industries: Health and social support; Education; Public administration; Resources and renewables; Ag-innovation and value-add and manufacturing.**	Improve the capability of Council to manage reactive and proactive business enquiries through development of Customer Relationship Management system and processes.	Number of new business enquiries, as reported by enhanced Customer Relationship Management processes.	Corporate & Commercial Services	$31,622

CSP Strategy 11.2: Enhance opportunities for local business to grow and prosper.

Principal Activity 11.2.1: Foster an environment for small and medium business to thrive and support local industry innovation.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
11.2.1.1	**Improve conditions for new business formation, expand local small and medium business, encourage a diverse business mix in the central business district and other identified commercial hubs and develop support mechanisms to foster new business innovation.**	Action plan developed with Economic Development Community Committee.	Number of initiative and outcomes reported.	Corporate & Commercial Services	

CSP OBJECTIVE 12:

Transport services, connectivity and infrastructure that support community, tourism, business and industry.

CSP Strategy 12.1: Strengthen air services.

Principal Activity 12.1.1: Operate the Orange Airport.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
12.1.1.1	**Ensure the airport meets requirements of the Civil Aviation Safety Authority and the Office of Transport Security.**	100% compliance and airport safety is upheld.	All annual safety surveys are completed.	Infrastructure	Capital Works
12.1.1.2	**Implementation of Airport security upgrade.**	Secure funding to commence the upgrade.	% commenced.	Infrastructure	

FOR ADOPTION

Collaborate

We value forging a collaborative community that engages in open and ongoing decision-making.

We support developing future leaders and community groups to deliver services and programs.

We look to Council for leadership, guidance and responsible governance.

CSP OBJECTIVE 13:

An informed community.

CSP Strategy 13.1: Deliver communication that is open, accessible, meaningful and regular across a range of media.

Principal Activity 13.1.1: Increase community engagement across communication channels by delivering rich content that encourages audiences to follow and share information.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
13.1.1.1	**Inform the Community about Council's activities through advertising in the local media, boosting social posts on Council's social media channels and updating information on Council's website.**	Increase engagement on each platform.	% increase.	Corporate & Commercial Services	$40,920

CSP Strategy 13.2: Deliver excellent customer service.

Principal Activity 13.2.1: Develop customer service commitment and strategy to delivery Key Performance Indicators (KPIs).

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
13.2.1.2	**Develop and implement a Customer Service Improvement Plan that enhances the delivery of excellent customer service.**	Plan to be adopted and Actions implemented.	% complete.	Corporate & Commercial Services	

Principal Activity 13.2.2: Implement consistent customer centric language across all Council's correspondence and touch points.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
13.2.2.2	**Implement the Style Guide.**	50% implementation across Council by June 2027.	% implementation.	Corporate & Commercial Services	

Principal Activity 13.2.3: Provide efficient and effective development and certification services in a timely manner.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
13.2.3.1	**Implement workflow improvements to enhance efficiency and reduce Development Application processing times.**	Assessment timeframe below the NSW Planning Portal target of 81 days.	Average assessment days against NSW Planning Portal target for Orange City Council.	Development Services	
13.2.3.2	**Provide certification services for the purpose of issuing Complying Development Certificates and Post Consent Certificates (Construction Certificate, Occupation Certificates),**	Certificates issued in Legislated timeframe.	% issued in timeframe.	Development Services	
13.2.3.3	**Provide certification services for the purpose of issuing Complying Development Certificates.**	Complying Development Certificates issued in 20 days.	% issued in timeframe.	Development Services	

FOR ADOPTION

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
13.2.3.4	**Provide Building Information Certificates.**	Building Information Certificates issued in seven days of receiving all documentation.	% issued in timeframe.	Development Services	
13.2.3.5	**Improve customer experience through clear and accessible guidance material.**	Four reviews of guidance material provided on website.	Number of reviews.	Development Services	

Principal Activity 13.2.4: Enhance and deliver excellent customer service through Information Technology.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
13.2.4.1	**Develop and implement an IT and Customer Response Plan that enhances the delivery of excellent customer service.**	Plan implemented by June 2027.	100% complete.	Corporate & Commercial Services	$196,000

CSP Strategy 13.3: Provide opportunities for widespread and quality engagement and, where appropriate, shared decision making.

Principal Activity 13.3.1: Engage with the community to facilitate shared decision making on the services and works delivered by the Orange City Council.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
13.3.1.1	**Maintain and support the Community Committee Framework.**	Committees maintained, meetings facilitated, recommendations provided to Council.	Number of Committee Meetings held.	Corporate & Commercial Services	
13.3.1.2	**Undertake engagement activities to involve the community in Council decision making process.**	Meet the Engagement Institute Standards	Feedback collected during engagement activities is considered as part of the council decision making process.	Corporate & Commercial Services	

CSP OBJECTIVE 14:

Strong relationships.

CSP Strategy 14.1: Work in partnership with other councils, regional organisations and State and Federal Governments.

Principal Activity 14.1.1: Maintain, build and strengthen relationships.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
14.1.1.1	**Work with government bodies at all levels, local industry organisations and representative bodies to pursue common goals and interests.**	Maintain membership of key lobby groups to advance regional priorities.	Report on meetings and interactions with key lobby groups.	Office of the Chief Executive	

CSP Strategy 14.2: Recognise and celebrate our Aboriginal culture.

Principal Activity 14.2.1: Assist in the achievement of the outcomes of the Orange Aboriginal Place Based Plan.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
14.2.1.1	**Provide support through youth services for Indigenous youth to continue positive life outcomes.**	Deliver two significant cultural initiatives annually, ensuring alignment with the Orange Aboriginal Social Plan.	Number initiatives delivered.	Community Recreation & Cultural Services	$31,610
14.2.1.2	**Foster good communication and relationships with Elders.**	Increase engagement.	% increase.	Community Recreation & Cultural Services	
14.2.1.3	**Improve communication with the Orange Local Aboriginal Lands Council.**	Increase engagement.	% increase.	Office of the Chief Executive	
14.2.1.4	**Support NAIDOC week and other important Indigenous recognition days.**	Partner on two or more events or programs per year.	Number of events or programs delivered.	Community Recreation & Cultural Services	$12,915

FOR ADOPTION

CSP OBJECTIVE 15:

Responsible Governance.

CSP Strategy 15.1: Provide representative, responsible and accountable community governance.

Principal Activity 15.1.1: Enforce environmental pollution breaches.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
15.1.1.1	**Investigate and respond to environmental health complaints and pollution incidents, conducting inspections, enforcing regulations, and providing education to protect public health and environmental quality.**	Conduct preliminary investigation of environmental health complaints within four business days and respond to significant/urgent pollution incidents within four hours.	% investigated in required timeframes.	Development Services	

Principal Activity 15.1.2: Safeguard public health and environmental safety by promoting compliance with health regulations, enhancing food safety standards, and strengthening community awareness of environmental health risks and best practices.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
15.1.2.1	**Deliver a proactive inspection program for food businesses, skin penetration establishments, and public pools, ensuring compliance and prompt breach response.**	Complete 100% of scheduled inspections and deliver at least two educational projects annually.	% of scheduled inspections completed, and number of educational projects conducted.	Development Services	

Principal Activity 15.1.3: Complete the four-year Internal Audit Program and implement any mandatory Internal Audit guidelines from the Office of Local Government.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
15.1.3.1	**Complete the Internal Audit Program.**	Complete two audits in reporting period.	Number of audits completed and outcomes reported.	Corporate & Commercial Services	$60,000

Principal Activity 15.1.4: Develop and implement the suite of Integrated Planning and Reporting documents (IP&R).

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
15.1.4.1	Deliver Integrated Planning and Reporting (IP&R) documents for public exhibition and adoption.	Compile documents and report to Council.	Date adopted.	Corporate & Commercial Services	
15.1.4.2	Adopt an Asset Management Strategy to align with Integrated Planning and Reporting documents (IP&R).	Compile strategy and report to Council.	Date adopted.	Infrastructure	
15.1.4.3	Adopt a Workforce Management Strategy to align with Integrated Planning and Reporting documents (IP&R).	Compile strategy and report to Council.	Date adopted.	Corporate & Commercial Services	

Principal Activity 15.1.5: Complete the four-year Service Review Program.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
15.1.5.1	**Complete the Service Review Program.**	Complete two reviews in the reporting period.	Number of reviews completed and outcomes reported.	Corporate & Commercial Services	

Principal Activity 15.1.6: Maintain a framework of relevant policies and procedures.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
15.1.6.1	**All Strategic and Operational policies reviewed in accordance with the review schedule.**	100% of policies due are reviewed.	% reviewed.	Corporate & Commercial Services	

Principal Activity 15.1.7: Maintain Council's Corruption Prevention Framework.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
15.1.7.1	**Review Corruption Prevention Framework and provide recommendations for continuous improvement.**	Review completed and any recommendations for improvement implemented.	Review completed, outcomes reported and % recommendations implemented.	Corporate & Commercial Services	

Principal Activity 15.1.8: Maintain Council's Risk Management Framework.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
15.1.8.1	**Review Council's Risk Management Framework.**	Council's Risk Appetite Statements reviewed and adopted.	100% complete.	Corporate & Commercial Services	

Principal Activity 15.1.9: Enhance & Monitor Council's Business Continuity Framework.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
15.1.9.1	**Conduct Business Continuity Plan (BCP) exercise and implement improvement recommendations.**	Business Continuity Plan exercise complete, 100% of recommendations implemented.	Exercise completed, outcomes reported and % recommendations implemented.	Corporate & Commercial Services	$10,000

Principal Activity 15.1.10: Co-ordinate with the Mayor and Councillors Training and Development Plans in accordance with requirements under the Local Government Act.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
15.1.10.1	**Coordinate and implement Councillor training and Development Plans, including induction training for the new Council.**	100% attendance and completion of annual training plans by Councillors.	% complete and outcomes reported.	Office of the Chief Executive	$18,000

FOR ADOPTION

Principal Activity 15.1.11: Develop and resource Information Technology operational roadmap ensuring the Operational Projects reflect the goals and milestone of the Information Technology and Spatial strategies. Continue to upgrade and implement core business, infrastructure and spatial systems as per the Information Technology Operational Roadmap, ensuring that systems are current and fit-for-purpose while supporting business programs.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
15.1.11.1	**Deliver Information Technology Operations (Infrastructure), Information Technology Business Systems (Applications), Information Technology Spatial, and Information Technology Cyber Roadmap Projects.**	All agreed programs and projects meet stakeholder expectations and delivered on time and within budget.	% programs delivered, within % budget variance.	Corporate & Commercial Services	$2,327,947

CSP Strategy 15.2: Employees work together to make a difference.

Principal Activity 15.2.1: A Workforce Management Strategy that enables employees to make a difference in our community whilst also ensuring effective workforce utilisation, safety and governance.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
15.2.1.1	**Implement the Workforce Management Strategy to enable employees to make a difference in our community whilst also ensuring effective workforce utilisation safety and governance.**	100% of actions are completed.	% of all actions from the Workforce Management Strategy are completed.	Corporate & Commercial Services	$18,829

CSP Strategy 15.3: Ensure financial stability and support efficient ongoing operation.

Principal Activity 15.3.1: Develop and implement finance plans that ensure Council is financially sustainable, innovative and efficient.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
15.3.1.1	**Contribute to Council project development initiation through grant applications.**	At least 50% grant funding success from applications.	% of successful grant applications.	Financial Services	
15.3.1.2	**Prepare an annual budget, review the Long Term Financial Plan and Fees and Charges.**	Completed by June 2027.	Date adopted.	Financial Services	

Principal Activity 15.3.2: Maintain Council's Plant and Fleet.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
15.3.2.1	**Maintain and renew Council's Plant and Fleet in accordance with the maintenance schedule and adopted replacement program and outcomes of the Plant and Fleet audit.**	All programs delivered.	% of scheduled maintenance & renewal actions completed.	Infrastructure	$1,843,549

Principal Activity 15.3.3: Design and deliver programmed maintenance, inspection and testing programs to ensure all buildings fulfil relevant statutory compliance obligations.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
15.3.3.1	**Implement inspection and testing programs for statutory compliance across building portfolio. For services such as fire, electrical, height access safety systems and building asbestos.**	100% delivery of all building statutory compliance programs.	% compliance.	Infrastructure	

Principal Activity 15.3.4: Deliver contracted programmed maintenance and facility services that ensure continued effective operation of the building portfolio.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
15.3.4.1	**Implement contracted facilities and maintenance services including functions such as heating, ventilation and air conditioning (HVAC), security and cleaning.**	100% delivery of Council's requirements for monthly operations meetings and quarterly contractor performance reviews for HVAC, cleaning and security contracted services.	% completed.	Infrastructure	

Principal Activity 15.3.5: Plan and deliver Building Capital Renewal Programs that prioritise the available budget to projects addressing safety, compliance and operational risks.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Director	Budget
15.3.5.1	**Implement Building Capital Renewal Programs that prioritise the available budget to projects addressing safety, compliance and operational risks.**	100% delivery of identified projects.	% delivered.	Infrastructure	Capital Works

FOR ADOPTION

INTEGRATED PLANNING & REPORTING (IP&R) 2025-2026

Prior year complete actions



FOR ADOPTION

CSP OBJECTIVE 1:

A liveable city that is connected through open space.

CSP Strategy 1.1: Develop and maintain parks and open spaces within the city, that meet the needs of the community.

Principal Activity 1.1.1: Develop, maintain, and enhance accessible and inclusive parks and open spaces to meet evolving community needs.

OP Code	Operational Action on Principal Activity	Performance Measure	Target	Completed 2025-2026
1.1.1.1	**Implement Council's Play Strategy and conduct an annual assessment of parks and play facilities to identify gaps in accessibility and prioritise new or upgraded play spaces to ensure equitable community access.**	Number of play facilities installed or upgraded and % increase in coverage.	Install or upgrade at least one play facilities annually, ensuring progress toward achieving 90% urban area and village coverage within a 750m radius.	

CSP OBJECTIVE 2:

A healthy and active community that is supported by sport and recreational infrastructure.

CSP Strategy 2.1: Deliver sport and recreational facilities, programs and activities that are accessible and affordable to service the community into the future.

Principal Activity 2.1.1: Develop a Recreational needs Strategy.

OP Code	Operational Action on Principal Activity	Performance Measure	Target	Completed 2025-2026
2.1.1.1	**Commence investigations into the City's recreational needs.**	Bi-annual Progress Report on Investigation status.	Investigation commenced.	

Principal Activity 2.1.2: Develop a Strategy to create a Council Indoor Play Facility.

OP Code	Operational Action on Principal Activity	Performance Measure	Target	Completed 2025-2026
2.1.2.1	**Investigation of opportunities and develop a strategy for a Council run or business partnered Indoor Play Facility.**	Bi-annual progress report on Investigation and Strategy status.	Completion of investigation and Strategy and outcomes reported.	

FOR ADOPTION

CSP OBJECTIVE 4:

A creative community participating in arts and cultural services.

CSP Strategy 4.1: Provide a diverse range of creative and cultural facilities, services and programs that meet community needs.

Principal Activity 4.1.1: Support and provide exhibitions and programming that caters a diverse community.

OP Code	Operational Action on Principal Activity	Performance Measure	Target	Completed 2025-2026
4.1.1.5	**Embrace the diversity of cultural expression.**	Number of Exhibitions.	One exhibition held.	

Principal Activity 4.1.2: Engage with and provide educational opportunities that promote the Orange Regional Gallery and the audiences understanding and experience of Art.

OP Code	Operational Action on Principal Activity	Performance Measure	Target	Completed 2025-2026
4.1.2.2	**The Orange Regional Gallery creates a welcoming and inclusive environment for all.**	Number of Surveys and training sessions.	100 Surveys gathered and training session held for the Front of House Team.	
4.1.2.3	**The Orange Regional Gallery provides activities and programs for people of all ages and abilities.**	Number of Programs.	Four Wellbeing focused Programs developed and delivered.	

Principal Activity 4.1.3: Maintain, build and strengthen Gallery Collections.

OP Code	Operational Action on Principal Activity	Performance Measure	Target	Completed 2025-2026
4.1.3.2	**The Orange Regional Gallery continues to build and strengthen collections.**	Number of Acquisitions and Policies reviewed.	New works acquired. Acquisitions and Policies reviewed. Interpretive information developed for Tier One.	

Principal Activity 4.1.6: Manage the Orange Regional Museum's Collection to preserve our cultural heritage.

OP Code	Operational Action on Principal Activity	Performance Measure	Target	Completed 2025-2026
4.1.6.2	**Undertake proactive collecting, including contemporary and born-digital collecting, to better reflect our local history and experiences at the Orange Regional Museum.**	Number of Campaigns.	One targeted collecting campaign annually.	

CSP OBJECTIVE 6:

Activities for young people.

CSP Strategy 6.1: Provide spaces that meet the needs of a broad range of ages.

Principal Activity 6.1.1: Expand the range of experiences and accessibility to facilities and fields.

OP Code	Operational Action on Principal Activity	Performance Measure	Target	Completed 2025-2026
6.1.1.1	**Develop, construct and install facilities to meet the accessibility demands to enable access to a range of facilities.**	Number of facilities upgrade or built.	Install or upgrade at least one play facility annually, ensuring progress towards achieving 90% urban area and village coverage within a 750M radius.	

CSP Strategy 6.3: Establish indoor attractions and venues that allow year-round, all-weather places for young people and their families to enjoy.

Principal Activity 6.3.1: Provide the Orange community with a year-round swim, play and fitness facility.

OP Code	Operational Action on Principal Activity	Performance Measure	Target	Completed 2025-2026
6.3.1.1	**Design of the Indoor Aquatic Centre Expansion completed.**	Design delivered and outcomes reported.	Design stage complete.	

Principal Activity 6.3.2: Work with the community and industry to deliver an indoor play facility for Orange families and visitors.

OP Code	Operational Action on Principal Activity	Performance Measure	Target	Completed 2025-2026
6.3.2.1	**Produce a business case to facilitate the establishment and operation of the Indoor Play facility.**	Completed and outcomes reported.	Business Case complete.	

FOR ADOPTION

CSP OBJECTIVE 7:

Sustainable growth and respectful planning that values the natural environment.

CSP Strategy 7.1: Ensure best practice in climate change mitigation and adaptation options for Council and community projects.

Principal Activity 7.1.2: Develop and implement Community Climate Change Management Plan to support climate change mitigation and adaptation.

OP Code	Operational Action on Principal Activity	Performance Measure	Target	Completed 2025-2026
7.1.2.1	**Develop Community Climate Change Management Plan (CCCMP).**	Adoption date.	Plan adopted by Council.	

CSP Strategy 7.3: Plan for growth and development that balances liveability with valuing the local environment.

Principal Activity 7.3.2: Provide a framework for development in the city through the Orange Local Environmental Plan 2011, Plans of Management and Development Control Plans for sustained growth.

OP Code	Operational Action on Principal Activity	Performance Measure	Target	Completed 2025-2026
7.3.2.3	**Develop and implement the Affordable Housing Strategy to support the delivery of affordable and diverse housing options in Orange.**	Date adopted and % implemented.	Strategy Adopted and Implementation commenced.	
7.3.2.4	**Review and update Strategic Policy - Voluntary Planning Agreements.**	Date adopted.	Review completed and Policy adopted by Council.	

CSP OBJECTIVE 8:

Managing our resources wisely.

CSP Strategy 8.1: Identify and deliver essential water, waste and sewer infrastructure to service the community into the future.

Principal Activity 8.1.1: Improve Water Supply Security for Orange to cater for potential increased population growth rates.

OP Code	Operational Action on Principal Activity	Performance Measure	Target	Completed 2025-2026
8.1.1.3	**Continue to support NSW Central West Drought Resilience Plan through collaboration with other agencies.**	Number of completed deliverables as per Regional Drought Resilience Planning (RDRP) funding agreement.	Deliver Regional Drought Resilience Plan implementation actions as agreed by the NSW Central West consortium by 30 November 2025.	

CSP OBJECTIVE 13:

An informed community.

CSP Strategy 13.2: Deliver excellent customer service.

Principal Activity 13.2.1: Develop customer service commitment and strategy to delivery Key Performance Indicators (KPIs).

OP Code	Operational Action on Principal Activity	Performance Measure	Target	Completed 2025-2026
13.2.1.1	**Finalise and implement the Customer Service Strategy across all departments. Investigate an integrated system for real-time tracking of service delivery KPIs, including customer satisfaction, call and email response times, and after-hours calls.**	Implementation complete and outcomes reported. % investigation complete.	Implementation complete. Investigation commenced.	

Principal Activity 13.2.2: Implement consistent customer centric language across all Council's correspondence and touch points.

OP Code	Operational Action on Principal Activity	Performance Measure	Target	Completed 2025-2026
13.2.2.1	**Develop a Style Guide to ensure consistent use of customer-centric language in all Council communications and interactions.**	Completed and outcomes reported.	Style guide developed.	

CSP OBJECTIVE 15:

Responsible Governance.

CSP Strategy 15.3: Ensure financial stability and support efficient ongoing operation.

Principal Activity 15.3.1: Develop and implement finance plans that ensure Council is financially sustainable, innovative and efficient.

OP Code	Operational Action on Principal Activity	Performance Measure	Target	Completed 2025-2026
15.3.1.3	**Work with Council service leaders to identify savings and further efficiencies with the aim to reduce expenditure to achieve a balanced year-end result.**	Operating Ratio Performance.	Balanced result.	

FOR ADOPTION



Business as usual

FOR ADOPTION

BUSINESS AS USUAL (BAU)

Our Services

Community, Recreation and Cultural Services

RESPONSIBLE MANAGEMENT AREAS	WHAT WE DO
Aquatic Centre	Pools
	Learn to Swim Program
	Customer Service
Central West Libraries	Central West Libraries
	Electronic Collection
	Programs
	Public Computing Access
	Physical Collection
	Community Museum and Heritage
Community Services	Community Services
	Information Services
	Disability Services
	Youth Services
	Ageing Services
	Children Services
	Community Development
Orange Regional Gallery	Collections
	Exhibitions
	Engagement (Opening, Education, Social Events)
Orange Regional Museum	Collections
	Exhibitions
	Engagement (Opening, Education, Social Events)
Performing Arts and Venues	Program and Touring Presenting
	Events
	Ticketek Sales Agency

Corporate and Commercial Services

RESPONSIBLE MANAGEMENT AREAS	WHAT WE DO
Corporate Governance	Delegations
	Internal Audit
	Compliance and Reporting
	Compliance Incident Notification (PID, Fraud and Corruption etc.)
	Council and Community Committee Meeting Management
	Business Continuity
	Risk Management
	IP&R
	Insurance and Claims
	Records Management
	Access to Information
Communications & Engagement	Community Engagement
	Internal Engagement
	Communications and Media
	Brand and Corporate Image
	Graphic Design for print and digital
	Website development and management
	Printery
	Customer Service and Front Counter
	Call Centre
	Cashiering
Economic Development	Colour City Caravan Park
	Canobolas Scout Camp
	Tourism
	Orange Visitor Information Centre
	Event Coordination and Delivery
	Economic Development

Corporate and Commercial Services (continued)

RESPONSIBLE MANAGEMENT AREAS	WHAT WE DO

People & Culture	Human Resources Management
	Industrial Relations
	Diversity and Inclusion
	Workforce Planning
	Training and Development
	Work Health and Safety
	Payroll
	Employee Relations
	Performance Management Oversight
	Benefits programs
Information Technology	Digital services
	ICT disaster recovery
	Technology asset management
	Vendor / contract management
	Data management and cybersecurity
	GIS and Spatial Data Services
	ICT help desk / tech support
	Infrastructure management (network, server, cloud)
	Telephony

Finance

RESPONSIBLE MANAGEMENT AREAS	WHAT WE DO
Financial Services	Accounts Payable
	Procurement
	Asset Accounting
	Payroll File Approval
	Banking and Agency Management
	Budget Management, Support and Reporting
	Capital Budgeting
	Cash in Transit
	OLG Compliance Reporting
	Rates Inquiries
	Debt Recovery

Development Services

RESPONSIBLE MANAGEMENT AREAS	WHAT WE DO
Building Certification	DA Assessment
	Building Certification
	Building Inspections
	Water, Sewer and Septic
	Swimming Pools
	Building Information Certificates
	Orders – Building
Environmental Health	Orders - Environmental
	Pollution Incident Response
	Environmental Compliance Response (Sediment, Noise, Litter)
	Public Health Enforcement (Skin Penetration, Public Pool Water Quality, Septic)
	Food Shop Inspections
Animals	Orange City Pound
	Pet Registrations
Rangers	Dangerous Animal
	Stray Companion Animal
	Stray Stock
	Dog Noise Complaints
Development Assessment	Development Assessment
	Planning Certificates
	Strategic Planning
	DA Compliance & Investigation
	Administration
	Parking Officers
Engineering Services	Design
	Development
	Asset management
Natural Resources	Lake Canobolas
	Wetlands Management
	Tidy Town Community Committee
	Girralang Biobank Block
Weed Management	Weed Management
	Regional Weeds Committee
	Grant Administration
	Private Property Inspections

Infrastructure

RESPONSIBLE MANAGEMENT AREAS	WHAT WE DO
Building Services	Programmed Essential Services Maintenance (HVACC, Fire, Electrical)
	Reactive Essential Services Maintenance (HVACC, Fire, Electrical)
	Building Program Maintenance
	Programmed Soft Facility Services (Cleaning, Pest Control, Security)
	Responsive Soft Services (Cleaning, Pest Control, Security)
	Capital Works Modelling & Delivery
City Presentation	City Presentation
	Horticultural Services
	Cemetery
	Public Open Space
	Sport and Recreation
	Botanic Gardens
	City Gardens
	Tree Care
Depot	Repair and Maintenance Program
	Unscheduled Repair and Maintenance
	Store
Emergency Services	Emergency Services
Major Projects	Contracts Management
	Project Management
Orange Regional Airport	Airport Operations
Sewer Network Operations	Sewer Mains Reactive Maintenance
	Sewer Mains Scheduled Inspection and Maintenance
Waste Services	Waste, Recycling and Organics Collection & Processing
	Waste Burial - Ophir Road
	Waste Burial - Euchareena Road
	Leachate Transfer
	NetWaste Management
Water and Sewer Strategic	Water Security
	Water and Sewer Capital Works Program
	Water and Sewer Private Works Program
	Dam Safety
Water Network Operations	Water Mains Reactive Maintenance
	Water Mains Scheduled Inspection and Maintenance
Water Treatment	Icely Road Water Treatment Plant Operations
	Sewage Treatment Plant Operations
	Liquid Trade Waste
	CCTV Operations
	Plumbing Maintenance
	Mechanical Maintenance
	Electrical / SCADA Maintenance
	Water and Sewer Operations and Maintenance Supervision
Works	Road Maintenance
	Reactive Road Maintenance
	Drainage Maintenance
	Reactive Drainage Maintenance
	Footpath maintenance
	Reactive Footpath Maintenance
	Road Construction
	Drainage Construction
	Heavy vehicle approval
	Street sweeping
	Civil Construction Contracts
	Footpath construction
	Asset management
	Engineering survey

FOR ADOPTION
FOR ADOPTION
FOR ADOPTION

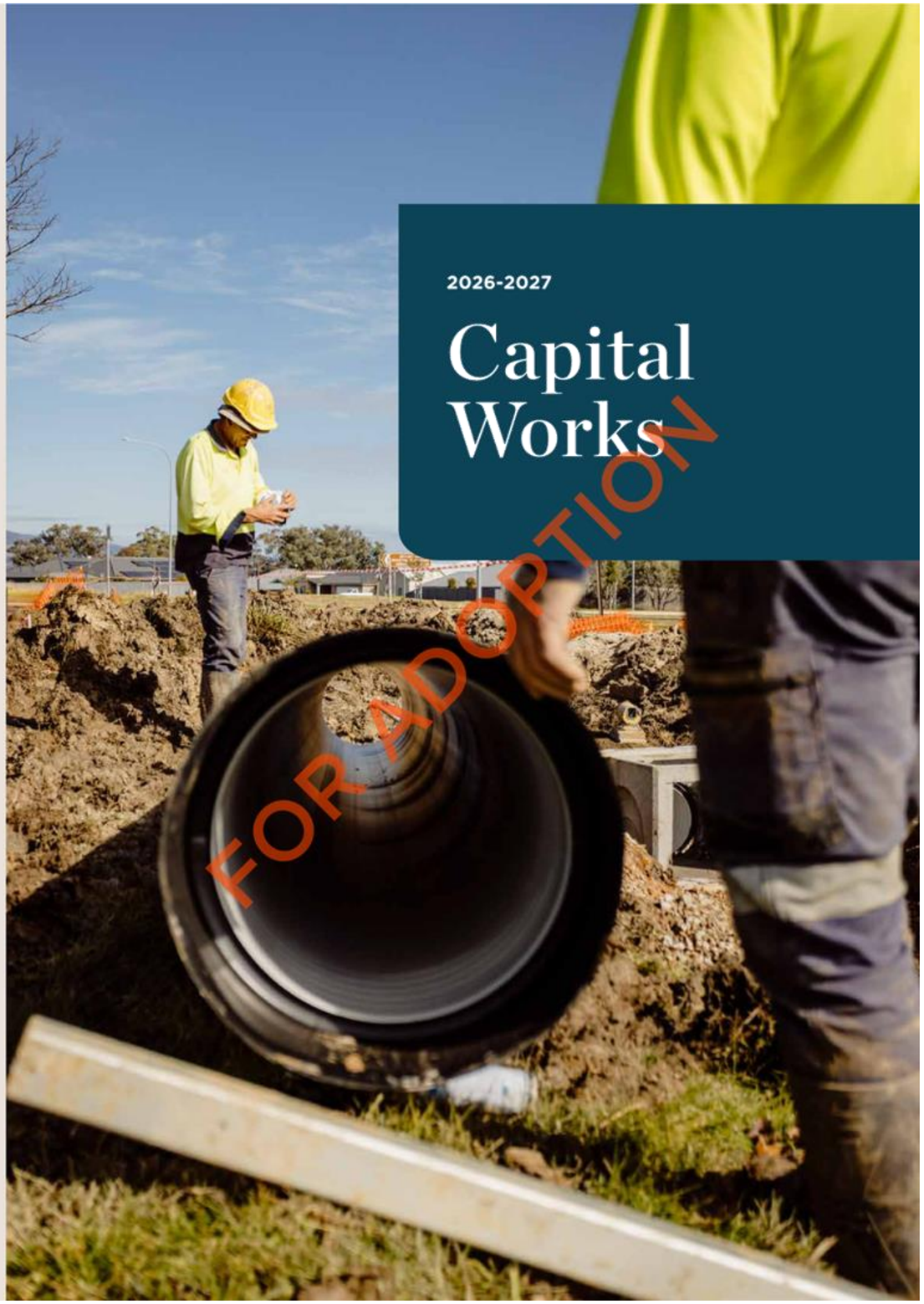
BUSINESS AS USUAL (BAU)

What we do for you

WHAT WE DO FOR YOU	RESPONSIBLE DIVISION	RESPONSIBLE SECTION
Develop plans and cost estimates for enhancement of existing facilities.	Infrastructure	City Presentation
Support the sporting community through the implementation of Council's sports facility program (minor grants).	Infrastructure	City Presentation
Inspect the streetscape to identify residential properties that require a tree to be planted or replaced; identify opportunities for tree planting in public open space.	Infrastructure	City Presentation
Plant or replace trees in the urban area outside each residential property.	Infrastructure	City Presentation
Collaborate with local agencies and NGOs to increase capacity.	Community, Recreation & Cultural Services	Community Services
Provide recreational activities for older people, people with disabilities and younger people to support healthy, active living and improved life outcomes.	Community, Recreation & Cultural Services	Community Services
Deliver Orange and Cabonne Road Safety Program to conduct programs such as Free Cuppa, Driver Fatigue and Learner Driving.	Community, Recreation & Cultural Services	Community Services
Provide support to new migrants through the Settlement Services Program.	Community, Recreation & Cultural Services	Community Services
Maintain and promote Orange Regional Gallery as a space for learning and of community pride.	Community, Recreation & Cultural Services	Gallery
Operate the Orange Regional Gallery	Community, Recreation & Cultural Services	Gallery
Operate the Orange City Library and Central West Libraries network	Community, Recreation & Cultural Services	Library
Maintain and Increase theatre members.	Community, Recreation & Cultural Services	Theatre
Maintain sister-cities relationships with: Timaru, New Zealand, Orange, California and Mt Hagen, Papua New Guinea.	Corporate & Commercial Services	Communications & Engagement
Manage & Maintain a Community Committee Structure.	Corporate & Commercial Services	Corporate Governance
Deliver an annual program of Council-run events to create vibrancy and liveability for residents and visitors to the city.	Corporate & Commercial Services	Economic Development
Implement the Lake Canobolas Precinct masterplan for the Scout Camp to attract additional groups and visitors to the Orange Region.	Corporate & Commercial Services	Economic Development
Support community organizations to stage community-run events through the administration of Council's Event Sponsorship Programs.	Corporate & Commercial Services	Economic Development
Develop a vibrant, comfortable and clean civic and commercial precinct as a centre for the community.	Corporate & Commercial Services	Economic Development
Support the community through the implementation of Council's Small Donations Program.	Corporate & Commercial Services	Executive Office
Maintain & Support Diversity and Inclusion in the workplace.	Corporate & Commercial Services	People & Culture
Operate Orange Cemetery for the community.	Development Services	Building & Environment
Deliver education and services relating to animal health and wellbeing.	Development Services	Compliance
Deliver Ranger Services to assist with lost, stray, noisy or nuisance animals.	Development Services	Compliance
Deliver registration and desexing programs to the community.	Development Services	Compliance
Manage abandoned articles within the city.	Development Services	Compliance
Protect public safety, amenity, and animal welfare by ensuring compliance with regulations, managing public spaces, reducing stray populations, and addressing unlawful activities.	Development Services	Compliance
Provide property information to vendors for conveyancing, financing, and sales.	Development Services	Finance, Building & Environment, Development Assessment
Host Clean Up Australia Day and Clean Up Orange event with active community participation.	Development Services	Natural Resources
Prepare and host clean up events to reduce litter in the region.	Development Services	Natural Resources
To encourage the community to participate in the Tidy Towns Sustainability Program to promote the Environmental and Cultural Programs being undertaken into the city.	Development Services	Natural Resources
Undertake property inspections in accordance with the Weeds Action Program.	Development Services	Natural Resources
Provide timely revaluation of capital value of assets.	Development Services	Engineering Services
Maintain and upgrades to Airport Precinct	Infrastructure	Depot, Airport & Emergency Services
Upgrade the East Orange Drainage Channel from McLachlan Street to March Street., subject to funding.	Infrastructure	Infrastructure
Become regional leader in waste management.	Infrastructure	Waste Services & Technical Support
Complete local and regional contract initiatives and projects as per annual NetWaste Contract Plans.	Infrastructure	Waste Services & Technical Support
Completion of a new landfill cell at the Euchareena Road Resource Recovery Centre (ERRRC).	Infrastructure	Waste Services & Technical Support
Invest in a broader range of local reuse and recycling services.	Infrastructure	Waste Services & Technical Support
Manage Ophir Road and Euchareena Road Resource Recovery Centers in full compliance with management plans and licences.	Infrastructure	Waste Services & Technical Support
Model waste generation and diversion rates through ongoing survey, auditing, and community collaboration	Infrastructure	Waste Services & Technical Support
Monitor collected inventory of household hazardous wastes and record volumes on a weekly basis.	Infrastructure	Waste Services & Technical Support
Monitor scheduled works against allocated budget and engage contractors to complete works.	Infrastructure	Waste Services & Technical Support
Offer free annual Household Hazardous Waste Collection service with licenced service provider.	Infrastructure	Waste Services & Technical Support
Plan infrastructure development based on wastes required to be managed that cannot be diverted from landfill.	Infrastructure	Waste Services & Technical Support

FOR ADOPTION
FOR ADOPTION

Regularly review waste data generation reports to ensure infrastructure and financial model is fit for purpose.	Infrastructure	Waste Services & Technical Support
Deliver the annual Sewer Main Relining Program and Annual Manhole Rehabilitation Program.	Infrastructure	Water & Sewerage
Deliver the annual water main renewal.	Infrastructure	Water & Sewerage
Effectively plan and implement the Water Conservation Strategies.	Infrastructure	Water & Sewerage
Monitor water usage, water restriction levels and dam levels to ensure continued compliance with Council's Water Restriction Policy.	Infrastructure	Water & Sewerage
Operations, maintenance and capital upgrades for all Council owned dams comply with Dam Safety Act 2015, Dam Regulations 2019 and associated guidelines.	Infrastructure	Water & Sewerage
Deliver new Inlet Works at Orange Sewerage Treatment Plant.	Infrastructure	Water Treatment
Enact policies and practices to protect the sustainability and security of water destined for potable supply from the water catchment area.	Infrastructure	Water Treatment
Reduce pollutant concentrations in Orange Sewerage Treatment Plant final effluent, through ongoing monitoring and the implementation of requisite capital upgrades.	Infrastructure	Water Treatment
Service areas identified in the Orange Local Housing Strategy with water and sewer infrastructure.	Infrastructure	Water & Sewerage
Support the Maintenance of existing bus services operating throughout Orange, Mt Canobolas, Spring Hill, Millthorpe, Lucknow and Molong.	Infrastructure	Works
Maintain existing public bus stops within the Council road reserves.	Infrastructure	Works



FOR ADOPTION

Live	$13,420,253
Cultural Services	**$690,518**
MEB	$14,555
Bookstock	$15,379
Lucknow - Master Plan	$20,000
Spring Hill - Master Plan	$20,000
Bookstock (Program 622)	$136,110
Bookstock (Program 690)	$452,948
CWD Heritage Photographic Collection	$11,526
Clifton Grove - Master Plan	$20,000
City Presentation and Recreation	**$12,729,735**
Aquatic Centre - Tables	$5,235
Aquatic Centre - Lane ropes 50m pool	$1,000
Moulder Park Master Plan	$21,750
Playground Renewals	$90,000
Sports Precinct	$10,611,750
Asset Expansion Projects	$2,000,000

Preserve	$12,710,964
Traffic and Transport	**$8,826,962**
Road Rehabilitation	$721,215
Pedestrian Crossing lighting	$28,162
Cycleways Construction	$112,910
Roads Reseals Program	$1,375,857
Traffic Facilities	$36,477
Footpath construction program	$443,827
Footpath rehabilitation	$206,000
Repair Program	$900,000
Annual Crack Sealing - Various locations	$17,625
Anson St Upgrade	$525,000
Edward St Upgrades -Churchill to Bathurst Rd	$400,000
Canobolas and Pinnacle Rd Intersection	$500,000
Cul-de-sac - Hill and Namatjira	$300,000
Winter Street - Stage 2 - Upgrade	$120,000
New Street Lights Installation	$45,293
Road Crew Program	$1,715,596
Spring Hill Bus Shelters	$10,000
Kite Street Peisley to Lords Place	$1,019,000
Woodward Street - Summer Street to Kite	$350,000
Utilities	**$1,880,401**
Moulder Park Detention Basin	$1,200,000
East Orange Channel - March St	$610,401
Stormwater Infrustructure Renewal	$70,000
Waste Management	**$1,978,601**
ERRRC - Progressive Capping and Rehabilitation CV	$25,757
Fleet/Plant replacement - 126	$44,550
Fleet/Plant replacement	$1,185,000
Fleet/Plant replacement - 525	$340,000
Fleet/Plant Replacement - 576	$215,000
Interpretative Billboard/Signs RRC	$13,176
ORRRC - Capping / Rehabilitation	$140,312
Reseal RRC entry and carpark	$8,250
RRC - Receival Bin Painting / Repairs	$6,556
Approvals and Controls	$25,000
Plinths New Section	$20,000
Landscaping/Irrigation New Section	$5,000
Water Supply	**$18,295,015**
Utilities - Water	**$18,295,015**
Water Services	$60,000
New Water Services	$130,000
Meter replacements	$300,000
Fleet/Plant replacement - 130	$50,000
Fleet/Plant replacement - 181	$50,000
Fleet/Plant replacement - 252	$60,000
Dam Warning system	$10,000
Fleet/Plant replacement - 118	$55,000
Water mains extension/realignment program	$300,000
Water mains renewal program - Balance of program	$1,000,000
Gosling Creek Dam Upgrade - Investigation	$2,650,000
Stormwater Earthworks - Icely Road Water	$57,500
Administration Building - Icely Road Water	$1,000,000
Amana Circuit 20ML Reservoir	$500,000
Icely Road Water Treatment Plant Ozone	$1,000,000
Smart Water Metering	$1,800,000
Blackmans Swamp Creek Storm Water Harvesting Scheme	$2,750,000
Shiralee Water supply augmentation	$500,000
Bloomfield water decommissioning	$800,000
Suma Park Dam - Upgrade and Back-Up Generator	$825,000
Orange Development S64 Plan Projects	$100,000
Icely Road Cellar Tank	$345,000
Casey St -Clinton to Hill	$57,000
March St - Spring to Park	$44,000
Woodward St 300mm Trunk Main Renewal	$375,000
Airport RFS Bore - Mechanical Upgrade	$1,750
Spring Hill Bore - Mechanical Upgrade	$8,000
Icely Road - Scraper Upgrade	$400,000
Cargo Rd Reservoir - Decommission	$261,000
Suma Park Dam - Replace Destratifier	$104,000
Structural Assessment of WTP	$136,110
Fleet/Plant replacement - 128	$50,000
Cemetery Staff Office, Amenities Block;	$159,135
West Orange Development Service Area	$125,000
Depot Office Renovations - Water & Sewer	$31,520
S64 Molong Road Entrance Area Water Serv	$1,300,000
S64 Cargo Road Growth Area Water Servicing	$900,000
Sewer Operations	**$14,894,135**
Utilities - Sewer	**$14,894,135**
Sewer reconstruction - Renewals	$120,000
Fleet/Plant replacement - 218	$50,000
Fleet/Plant replacement -167	$50,000
Flow guages/modelling	$60,000
Secondary Clarifier upgrade	$225,000
Shiralee 1 & 2 Pumpstation Upgrades	$675,000
Sewer mains relining program	$1,000,000
Spring Hill Lucknow Sewer Strategy	$1,000,000
Orange STP Biosolids Handling	$210,000
Fleet/Plant replacement - 176	$55,000
March Road SPS Sewer Storage - 61 Burrendong Way	$50,000
S64 North Orange To WWTP DN450 Sewer Gravity Main	$500,000
S64 Northern Corridor Sewer Infrustucture	$900,000
Spring Hill 2 - Electrical Upgrade	$30,000
Beer Road SPS - Pump replacement	$165,000
North Orange 1 - Pump replacement	$55,000
March Street Sewer Capacity Upgrade	$750,000
Cemetery Staff Office, Amenities Block	$159,135
Orange STP - Line Sludge Lagoon	$550,000
Molong Road Entrance Area Sewer Service	$6,000,000
Cargo Road Growth Area Sewer Servicing	$2,200,000
Orange STP Gate Upgrade	$60,000
Sewage Pump Station Lid Upgrades	$30,000

Prosper	$13,933,746
Commercial Operations	$24,000
Colour City Caravan Park - Refurbish three old cabins	$20,000
Colour City Caravan Park - paint amenities	$4,000
Property Services	$13,902,246
Orange Regional Conservatorium & Planetarium - Building	$13,902,246
Enterprise Services	$7,500
Caravan Park - Internal road resealing	$7,500

Collaborate	$4,756,250
Organisational Services	$4,756,250
Office Furniture	$5,752
Fleet & Plant Replacement	$3,707,585
Building Asset Renewal Program	$750,257
Civic Centre - Works to be identified	$30,000
Infrastructure Asset Management Program	$262,656

FOR ADOPTION

ORANGE
CITY COUNCIL

FOR ADOPTION

Enquiries
For information about the
Delivery Program and Operational Plan,
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INTEGRATED PLANNING AND REPORTING

IP&R

Long-Term Financial Plan

ORANGE CITY COUNCIL

ORANGE.NSW.GOV.AU

FOR ADOPTION



2026_2036

Yuga Mawang

MOVING TOGETHER

This artwork embodies the deep connection between Orange City Council and the local community, highlighting the harmony essential for collaborative initiatives. At its center, two significant landmarks—Gaanha bula – Mount Canobolas and Guriyan Gaanha bula – Lake Canobolas serve as focal points. Surrounding them are eight circles in yellow and navy, representing my core values that strengthen cultural relationships: Culture, Connection, Community, History, Storytelling, Water, Totems, and Gathering Places. Framed by blue borders that reflect the Council's logo and the outline of Orange, these areas feature symbols of the cultural connections unique to our region.

The Goanna and Platypus represent the Wiradjuri and Orange totems, and bush tucker signifies local produce.

Each border begins and ends with a symbol of a person, representing the idea that everything in the community starts and ends with people. Veins of gold and yellow speaks to the regions abundance, while ripples of green and blue signify the connections between Gaanha bula, Guriyan Gaanha bula and the community. These colours illustrate the ripple effect of Council's influence, showcasing its meaningful impact within and beyond the community.

Artwork and words by Wiradjuri Artist, Mitchell Groat.



FOR ADOPTION

ACKNOWLEDGEMENT OF COUNTRY

Orange City Council is situated within the traditional lands of the Wiradjuri Nation. We acknowledge the traditional custodianship of these lands, and pay our respect to the Wiradjuri people for their care and stewardship of these lands for more than 40,000 years and to the Elders of the Wiradjuri Nation, past, present and emerging.

Contents

Integrated Planning and Reporting framework	04
Executive Summary	06
Estimates, Assumptions and Forecasts	06
Revenue	06
Expenditure	08
Asset Management	09
Borrowings / Loans	10
Monitoring Our Financial Performance	10
Sensitivity Analysis and Risk Assessment	12
Review and Monitoring	12
Appendix	13

FOR ADOPTION



ABOUT THIS PLAN

The Long-Term Financial Plan has been prepared to provide the community with the appropriate information about how Council's finances will operate over the next ten years in line with the different choices that can be made. This plan links to these Community Strategic Plan (CSP) strategies:

CSP Strategy 15.3
Ensure financial stability and support ongoing efficient operation.

IP&R

Resourcing Strategy

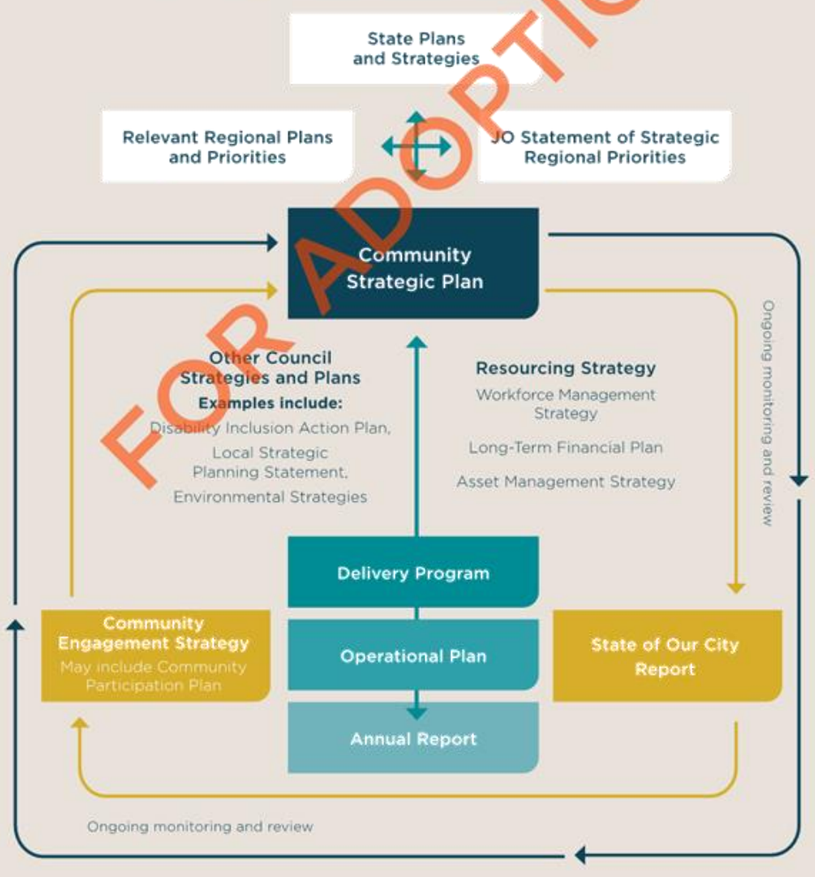
All components of the Integrated Planning and Reporting (IP&R) framework are linked to one another. Activities and actions identified in the Delivery Program and Operational Plan are supported by the Resourcing Strategy, with all resourcing implications identified and addressed.

The Resourcing Strategy outlines how Council will deliver on the community's long-term vision by ensuring the right funding, people, and assets are in place. It is an important component of the IP&R framework and directly supports the goals of the Community Strategic Plan (CSP).

The Resourcing Strategy includes three components:

1. **Long-Term Financial Plan**
   forecasting Council's financial capacity over at least 10 years
2. **Workforce Management Strategy**
   planning for the staff, skills, and capabilities needed to meet future service needs
3. **Asset Management Strategy**
   guiding how Council maintains and renews infrastructure to support service delivery

INTEGRATED PLANNING & REPORTING FRAMEWORK



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Community Strategic Plan: Our highest-level plan guiding all other strategies and setting out our community's vision and aspirations, aligning with state and regional plans and incorporating social justice principles, strategic directions, outcomes and measures of progress.

Duration: 10+ years

Review: 4 years



Delivery Program: Outlines our elected council's four-year commitment to achieving the CSP, detailing what can be delivered within available resources and aligning with the CSP's strategic directions and outcomes.
Operational Plan: Outlines the Actions on the principal activity over the financial year to work towards to achieving the 4 year plan.

Duration: DP 4 years, **OP** annually

Review: Annual review with 6-monthly reporting.



Resourcing Strategy: Shows how the work outlined in the Delivery Program and Operational Plan will be supported, through long-term financial planning, workforce management and asset management.

Duration: AMS & **LTFP** are 10 years, **WMS** is 4 years

Review: Annually



Community Engagement Strategy: Supports the development of all plans, policies, programs, and key activities, ensuring a genuine, inclusive approach grounded in social justice principles.

Duration: As required

Review: Within 3 months of the local government elections.



Annual Report: Provides a yearly update to our community on the council's progress in delivering the Delivery Program through that year's Operational Plan, and includes the audited financial statements.

Duration: 12 months

Review: Annually



State of Our City: Prepared by our outgoing Council and noted by the incoming council, providing a summary to the community on the effectiveness of the Community Strategic Plan's implementation over their 4 year Council term.

Duration: 4 years

Review: 4 years

FOR ADOPTION

Executive summary

The Long Term Financial Plan (LTFP) is a financial projection that quantifies the cost of Council's services, investments and capital programs for the next ten years, given certain assumptions and estimates. It is the mechanism where Council can test the assumptions and objectives against financial realities.

It has been prepared to provide the community with the appropriate information about how Council's finances will operate over the next ten years in line with the different choices that can be made.

The LTFP is based on a set of assumptions, which generally relate to those matters which are most likely to affect the overall outcome of the LTFP. The following assumptions have been considered, discussed and ultimately used as a basis to forecast Council's long term financial position over the ten year plan.

Estimates, assumptions and forecasts

Council's financial strategy has been developed giving consideration to past and future efficiency opportunities, maintaining Council's commitment to invest in our infrastructure assets, and providing services to our community in a financially prudent and sustainable way.

This strategy has been used to underpin the development of the 2026-2027 budget, which forms the first year of the LTFP, and has positioned Council adequately to respond to future community aspirations and expectations whilst maintaining its financial sustainability.

INFLATION AND INDEXATION

The Consumer Price Index has been applied throughout the LTFP to forecast the movement in both expenditures and revenues. An estimate of the Consumer Price Index over the duration of the LTFP is provided below:

Year	Consumer Price Index
2026-27	3%
2027-28 and thereafter	3%

Revenue

RATING INCOME

Under the Local Government Act 1993, Council can choose to structure its rates in a number of ways. Council has elected to use a base amount and ad valorem rating structure, and has applied three rate categories – Residential, Farmland and Business. In addition, Council also levies a special rate for the Orange Central Business area.

Growth within the city, from subdivisions and new land releases, increases Council's rates base. Council's rating structure is reviewed annually and is assumed to remain the same over the life of the LTFP. Council estimates (based on recent historical experience) an extra 250 lots are developed each year.

RATE PEGGING

Since 1977, the regulation of council rates in NSW has been largely based on an approach known as 'rate pegging'. Under this approach, each year the NSW Government determines the maximum amount by which councils can increase their annual general income. Individual councils can then adjust their rates and annual charges, so their general income increases up to this maximum amount, or seek a special variation to exceed the amount.

From 2011–2012 the responsibility for determining the annual rate peg has been delegated to the Independent Pricing and Regulatory Tribunal (IPART). Under this framework a new Local Government Cost Index has been established by IPART and this index, less a productivity coefficient, will form the basis for the rate peg each year. This LTFP assumes that this process will continue for the life of the plan. The following table presents the rate pegging assumption applied in the LTFP.

Year	Rate Peg
2020–21	2.6%
2021–22	2.0%
2022–23*	2.5%
2023–24	3.7%
2024–25	4.7%
2025–26	4.0%
2026–27	3.0%
Future years (estimate only)	3.0%

*Included a 1.8% Additional Special Variation

STORMWATER CHARGES

The Local Government Act provides Council with the option to charge a levy to improve its stormwater network. The LTFP assumes that this will continue throughout the duration of the plan.

DOMESTIC WASTE MANAGEMENT

Under the Local Government Act, the domestic waste service is a service that needs to be established on a full cost recovery basis. All costs associated with the administration, collection, recycling, disposal treatment, community education, and the provision for future remediation works are all part of the costs to be recouped from the individual ratepayer.

Year	Increase
2026-27	3.0%
2027-28 and thereafter	3.0%

WATER PRICING

As part of Council's implementation of Best Practice Management for the provision of water supply services, Council has a two-part water pricing structure, being an Access Charge and Usage (or User) Charge. To ensure the financial sustainability of Council's water supply service the following increases have been applied in the LTFP.

Year	Increase
2026-27	3.0%
2027-28 and thereafter	3.0%

SEWER PRICING

As part of Council's implementation of Best Practice Management for the provision of sewerage services Council has developed its pricing structure to accommodate the service provided to its domestic customers and its business/commercial customers. To ensure the financial sustainability of Council's sewerage service the following increases have been applied in the LTFP.

Year	Increase
2026-27	3.0%
2027-28 and thereafter	3.0%

FEES AND CHARGES

Council is a multi-disciplinary organisation that provides extensive services to the community and this category of income provides approximately 25 per cent of Council's revenue. Fees and charges income includes Statutory Charges and User Fees and Charges including those set by council for commercial activities, but excludes Domestic Waste Charges.

Statutory Fees charged by Council are subject to direction through regulation and other State Government controls. Council does not set or have the power to vary these fees. Examples of statutory fees include development assessment fees, planning certificate fees and building certificate fees.

User Fees and Charges include a diverse range of services from traditional local government services including development related activities, swimming pools, sporting facilities and hall hiring, permits & licences and the erection of banners to more commercial activities including childcare and Council's Caravan and Scout camp facilities.

A number of these revenues are subject to fluctuations particularly as a response to economic conditions.

All fees in this category are annually reviewed and the general considerations for setting these fees include:

- Cost of the service or operation
- Consumer Price Index
- Other revenue sources which may fund the service
- Laws and regulations
- Ability of the persons/group using the service to pay
- Benefit to the community (possible subsidised service)
- Benchmarking with others providing a similar service.

Year	Increase
2026-27	4.0%
2027-28 and thereafter	3.0%

GRANTS AND CONTRIBUTIONS

FOR ADOPTION

Grants and contributions provide a significant source of funds for Council and represent approximately 19.3 per cent of Council's revenue. This income can be separated into two categories: general or specific purpose.

GENERAL PURPOSE

Council receives two general purpose grants in the form of the Financial Assistance Grant and the Pensioners Rates Rebate Subsidy. The Financial Assistance Grant is an annual allocation from the Federal Government and represents Council's allocation of general taxation revenue.

SPECIFIC PURPOSE

These grants and contributions can be either Operating or Capital in nature and are tied to specific works or services.

This income has been set at the levels expected to be received in 2026–2027 and indexed annually by CPI, with corresponding adjustments being made for capital programs. We acknowledge the variability in the receipt of such grant revenue particularly capital grants. These are often dependent upon external factors such as State and Commonwealth Government budgetary impacts. Developer contributions have been indexed in accordance with the applicable Contributions Plan and existing Voluntary Planning Agreements, and the timing of payments have been considered and appropriately incorporated into the LTFP.

For the purpose of the LTFP it has been assumed that all revenues will be in line with established plans and any reduction will be mirrored in infrastructure provision or replaced by grant revenues.

INTEREST AND INVESTMENT REVENUE

Council has an investment portfolio that varies in size from year to year, however it is projected to average approximately $290 million (ranging from $218 million to $405 million) over the life of the LTFP. These funds are a mixture of unspent loan funds and grants, developer contributions and contributions for specific works, other restricted funds and general revenue with the investment or interest income generated being tied to the source of funds. Generally most of council's investment portfolio is tied (restricted) to outcomes.

All investments placed by Council are done so in accordance the Minister's Investment Order and Council's adopted Investment Policy.

Interest earnings are a component of Council's revenue each year and are subject to fluctuations in the market interest rates as they respond to economic conditions and the economic cycle. The LTFP has assumed an estimated return of 75 basis points above the RBA cash rate which is the basis of our current Investment Policy. Due to the longer-term nature of these investments, it is noted there is always a lag in portfolio performance to the actual market rates at the time.

Year	Increase
2026–27	4.2%
2027–28 and thereafter	4.0%

Expenditure

EMPLOYEE COSTS

Employee costs are Council's single biggest area of expenditure each year being around 40 per cent of Council's operating expenditure. Forward projections of annual salary increases have been modelled at 3.5 per cent in 2026–27.

Year	Increase
2026–27	3.5%
2027–28 and thereafter	3.0%

The LTFP has factored in an estimated overall average increase largely consistent with the CPI index each year to the employee costs allocation. This forecast is primarily attributable to known and predicted NSW Local Government (State) Award increases and continued increased superannuation contributions, the impact on Workers Compensation, Employee Leave Entitlements and staff progressing through the salary system.

SALARIES AND WAGES

Council's salaries and wages budget calculation includes an assumption that staff will take four weeks annual leave each year. Council's employee leave entitlement liabilities are actively managed with a number of strategies employed to contain this liability whilst balancing the pressures on the workforce and ensuring work/life balance.

SUPERANNUATION

The minimum level of superannuation for employees who are not members of the Local Government Superannuation Scheme (LGSS) Defined Benefit Scheme (DBS) is set at 12 per cent for 2026–2027. This percentage set to remain at 12 per cent. In accordance with the Superannuation guarantee levy has been included in the plan.

Council has a number of employees covered by the Defined Benefit Scheme (DBS) or "the plan" which requires members to contribute a percentage of their salary to superannuation. This percentage is reviewed and varied by employees on an annual basis. Council's contribution is calculated based on the percentages nominated by the employees. An increase in the percentages nominated by employees will result in an increase in superannuation costs. It has been assumed for this plan that the percentages nominated by employees for the 2026–2027 year will remain unchanged for the duration of this plan.

Included in the plan is an amount for superannuation based upon the Superannuation Guarantee Levy that is available to be paid to Councillors should Council resolve for this optional payment.

INTEREST ON BORROWINGS

Council has an external loan portfolio of $11 million, with the average interest rate of all loans being 4.61 per cent.

Council also maintains an internal loan portfolio of $26 million with an interest rate of 3.5 per cent reviewed annually in accordance with the Minister's Approval of internal loans pursuant to Sections 410(3) and 410(4) of the Local Government Act 1993.

MATERIALS AND CONTRACTS

Expenditure on all major expenditure items including materials and contracts have been increased by CPI. All long-term contracts have been increased in line with the contract terms.

DEPRECIATION

Depreciation has been included in the LTFP based on the estimated remaining lives of existing assets. Council's assets are re-valued in accordance with Australian Equivalents to International Financial Reporting Standards and the NSW Local Government Code of Accounting Practice and Reporting Guidelines. Depreciation is calculated on these revised values and adjusted for any new / disposed assets during the periods between revaluation cycles.

Asset Management

The aim of all asset management programs is to maintain existing assets to maximise their economic life, replacing and upgrading assets as required, to ensure they continue to benefit our community.

There is a strategic approach to this mantra which is articulated in the Assets Management Planning systems and documents. Orange City Council has completed a comprehensive review of its infrastructure culminating in the development of an Asset Management Policy, Asset Management Strategy (AMS) and the respective Asset Management Plans (AMP)s covering the key assets managed by Council.

The LTFP both informs and is informed by the Asset Management Strategy from a funding perspective. The Asset Management Strategy also makes it clear, for each asset class, if a funding gap exists. Where this is evident, the Assets Management Strategy outlines a number of options available to manage these gaps. Options including improving maintenance to extend the life of assets and deferring renewals, improving efficiency and introducing innovative practices for carrying out maintenance and renewal works. The renewal expenditure contained within the LTFP aligns with relevant AMPs, internally allocated reserves and sustains Council's assets at a viable level. These options are discussed in more detail in each of the Asset Management Plans.

Borrowings / Loans

LOAN FUNDING – PROPOSED

Council has borrowings as at 30 June 2025 of $14.8m. Council does not intend to externally borrow in the 2026–2027 financial year. The LTFP anticipates no additional loans during the 10 year period.

In 2025–2026 Council borrowed $9.25m for the Orange Regional Conservatorium and Planetarium through an internal loan from the Sewer Fund as approved by the Office of Local Government (OLG).

Monitoring our financial performance

Key Performance Indicators (KPIs)

OPERATING PERFORMANCE RATIO

The operating performance ratio measures how well council contains its expenditure within its operating revenue. The benchmark set by the OLG is greater than zero per cent.

OWN SOURCE REVENUE

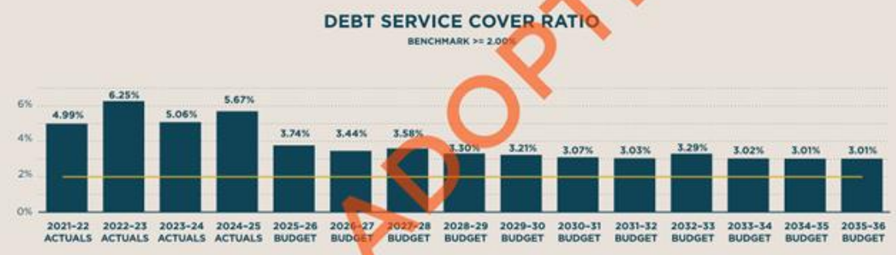
The own source revenue ratio measures Council's fiscal flexibility and the degree to which it relies on external funding sources such as operating grants and contributions. The benchmark set by the OLG is greater than 60 per cent.

DEBT SERVICE COVER RATIO

The purpose of this ratio is to measure the availability of operating cash to service debt including interest and principal repayments.







FOR ADOPTION
FOR ADOPTION

Sensitivity analysis and risk assessment

RISK MANAGEMENT

Council has implemented a comprehensive Enterprise Risk Management program that assesses all areas of Council's operations under risk considerations.

The greatest risk associated with financial modelling is that income is overstated and/or expenditure is understated, which can result in there being insufficient capacity for Council to carry out the activities as identified in the Delivery/Operational Plan.

SENSITIVITY ANALYSIS

Council has modelled different scenarios as part of its sensitivity analysis (Appendix Two).

Review and monitoring

The LTFP is subject to an annual review. Council also reviews the annual budget as presented in the Delivery/Operational Plan on a quarterly basis.

QUARTERLY REPORTING

Each quarter, all Managers are required to review their actual and forecast performance for the relevant financial year and report reasons for variation to their budgets as approved by Council. Managers are also tasked with identifying opportunities for an improved financial result.

Variations and proposals arising from the Managers' reviews are then presented to Chief Executive Officer for consideration before presenting them to Council. Upon resolution, Council's budget is then adjusted to reflect these changes.

This quarterly reporting process enables Council to track its progress of the LTFP via the Delivery Program and Operational Plan to inform the community of its progress in delivering the latest revised budget.

ANNUAL BUDGETING PROCESS

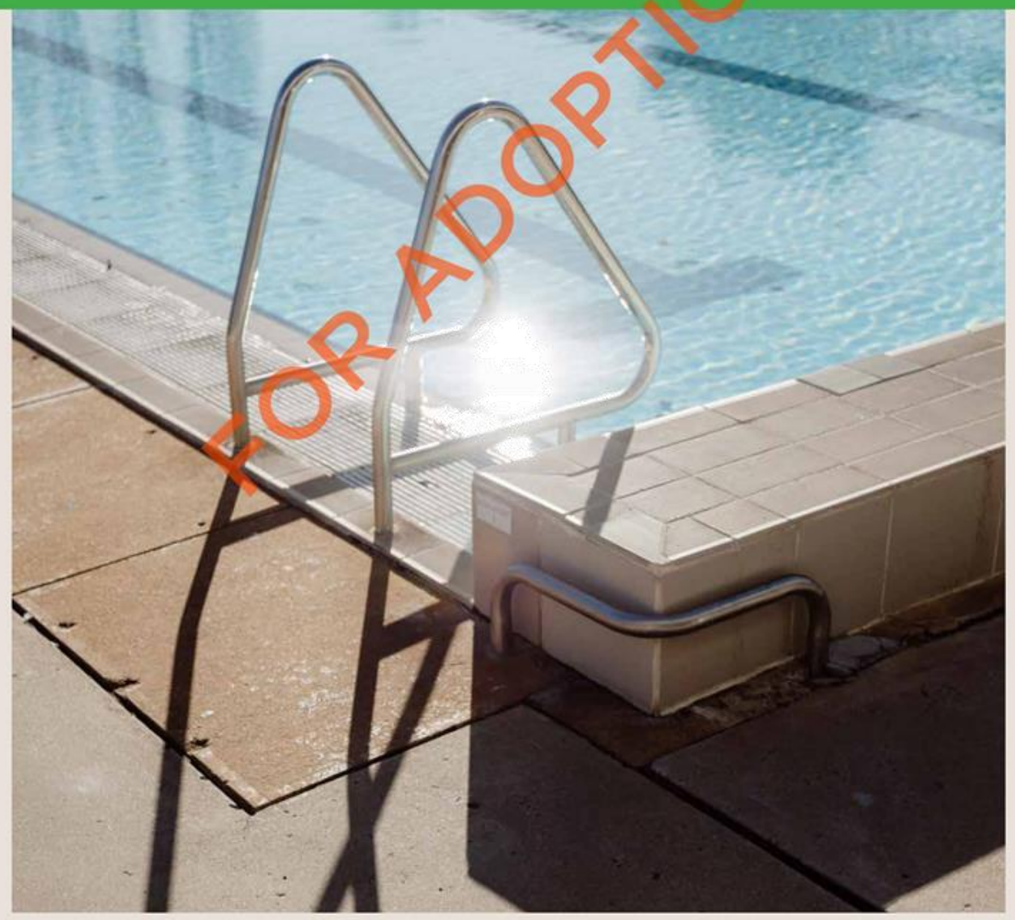
Each year, an extensive and detailed budgeting process is undertaken by Council. Incorporated into this is a comprehensive review of the LTFP. The Managers and Directors identify emerging projects and submit them for consideration to the forecast budgets produced over the 10 years that the LTFP covers.

Scenarios	
Base Scenario	Applies the assumptions as detailed within this Plan with the base year being the 2025–26 Budget.
Modelling Scenario 1	Assumes a Rate Peg of 3.5% in the General Fund instead of 3% with all other conditions unchanged.
Modelling Scenario 2	Assumes a Rate Peg of 2.5% in General Fund instead of 3% with all other conditions unchanged.

Results for the General Fund variances are in the Appendices.

LONG-TERM FINANCIAL PLAN

Appendix



FOR ADOPTION

Appendix One: Base Case (Budget 2026–2027)

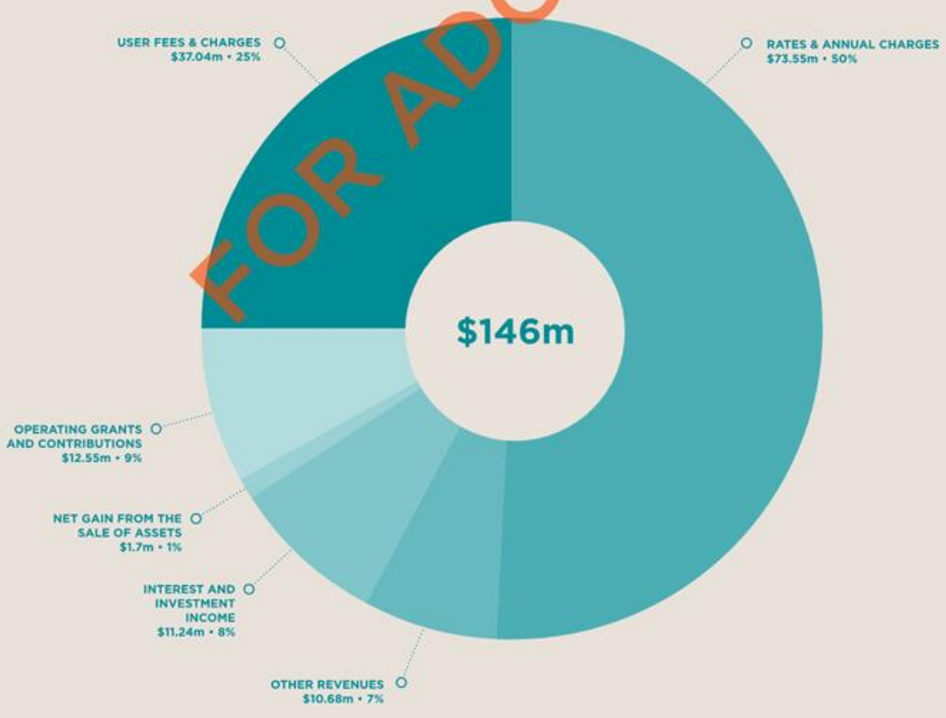
Base Case (Budget 2026–2027) Operating Result

BASE CASE: PEG AT 3%

	2025-26 Current Year	Year 1 2026-2027	Year 2 2027-2028	Year 3 2028-2029	Year 4 2029-2030
General Fund	1,971,094	(3,493,603)	(2,497,774)	(2,374,863)	(2,915,390)
Water Fund	1,486,224	2,562,684	2,657,227	2,707,031	2,272,926
Sewer Fund	2,508,140	3,056,006	2,840,673	2,779,325	2,750,272
CONSOLIDATED	**$5,965,458**	**$2,125,087**	**$3,000,127**	**$3,111,493**	**$2,107,808**

	Year 5 2030-2031	Year 6 2031-2032	Year 7 2032-2033	Year 8 2033-2034	Year 9 2034-2035	Year 10 2035-2036
General Fund	(3,298,116)	(3,695,453)	(3,630,883)	(3,500,477)	(3,529,105)	(3,129,380)
Water Fund	2,456,441	2,610,567	2,826,399	2,479,112	2,564,662	2,662,096
Sewer Fund	2,602,699	2,885,416	2,703,835	2,903,998	3,109,905	3,323,017
CONSOLIDATED	**$1,761,024**	**$1,800,529**	**$1,899,351**	**$1,882,633**	**$2,145,462**	**$2,855,733**

Operating Income



Operating Expenditure



FOR ADOPTION
FOR ADOPTION

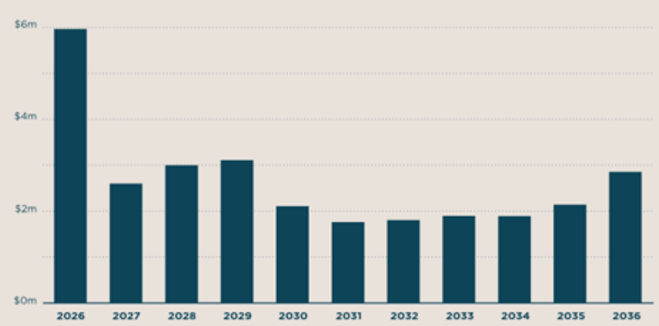
Income Statement - Consolidated

10 YEAR FINANCIAL PLAN FOR THE YEARS ENDING 30 JUNE 2036

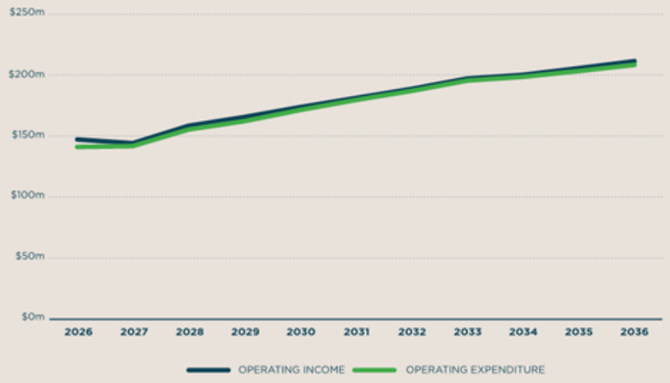
	Actuals	Current Year	Projected Years							
Scenario: Base Case 2026-2027 Budget	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033	2033-2034	2034-2035	2035-2036
	$	$	$	$	$	$	$	$	$	$	$	$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	67,078,000	70,895,484	73,552,748	75,759,330	78,032,110	80,373,074	82,784,266	85,267,794	87,825,828	90,460,602	93,174,421	95,969,653
User Charges & Fees	34,085,000	33,587,841	37,039,369	42,162,116	46,090,767	50,886,118	55,355,329	59,500,524	64,127,284	64,972,373	66,825,943	68,732,417
Other Revenues	7,741,000	14,073,813	10,681,593	14,801,524	15,289,062	15,792,343	16,313,453	16,852,190	17,409,137	17,893,964	18,393,337	18,906,980
Grants & Contributions provided for Operating Purposes	8,197,000	15,970,061	12,554,525	12,924,605	13,218,491	13,519,653	13,827,361	14,140,614	15,001,702	15,001,702	15,001,702	15,430,422
Grants & Contributions provided for Capital Purposes	46,279,000	23,448,062	19,765,783	15,704,631	16,548,252	18,725,571	18,942,596	18,408,706	19,321,914	19,321,914	19,321,914	19,874,097
Interest & Investment Revenue	13,164,000	11,215,691	11,241,816	11,853,468	11,774,213	12,007,160	12,007,017	11,963,306	11,875,985	10,874,843	11,094,087	11,317,752
Other Income:												
Net Gains from the Disposal of Assets	-	1,499,000	1,700,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Other Income	2,061,000	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	**178,605,000**	**170,689,952**	**166,535,834**	**174,205,675**	**181,952,895**	**192,303,918**	**200,230,022**	**207,133,134**	**216,561,850**	**219,525,399**	**224,811,404**	**231,231,321**
Expenses from Continuing Operations												
Employee Benefits & On-Costs	53,589,000	54,945,152	56,171,809	60,758,734	63,966,034	67,305,114	70,780,857	74,398,287	78,162,680	81,085,974	83,518,120	86,023,218
Borrowing Costs	682,000	1,678,485	1,265,999	704,665	625,552	550,835	478,490	410,648	337,411	308,004	308,311	308,618
Materials & Contracts	45,721,000	54,791,041	58,720,688	60,696,904	63,228,600	67,883,423	71,126,414	73,583,821	76,808,198	75,742,386	77,146,599	78,576,846
Depreciation & Amortisation	32,094,000	28,541,808	27,174,754	31,382,737	32,492,350	33,738,924	35,136,665	36,515,332	38,004,541	39,144,678	40,319,018	41,528,589
Other Expenses	1,695,000	1,319,946	1,311,715	1,957,877	1,980,613	1,992,243	2,003,975	2,015,811	2,027,755	2,039,810	2,051,979	2,064,221
Net Losses from the Disposal of Assets	25,636,000	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	**159,417,000**	**141,276,432**	**144,644,965**	**155,500,917**	**162,293,150**	**171,470,539**	**179,526,402**	**186,923,899**	**195,340,585**	**198,320,851**	**203,344,027**	**208,501,491**
Operating Result from Continuing Operations	**19,188,000**	**29,413,520**	**21,890,869**	**18,704,758**	**19,659,745**	**20,833,379**	**20,703,620**	**20,209,235**	**21,221,265**	**21,204,547**	**21,467,376**	**22,729,830**
Operating Result Before Capital	**(27,091,000)**	**5,965,458**	**2,125,086**	**3,000,127**	**3,111,493**	**2,107,808**	**1,761,024**	**1,800,529**	**1,899,351**	**1,882,633**	**2,145,462**	**2,855,733**
Capital Works Program		**52,900,303**	**78,580,425**	**47,124,862**	**43,746,455**	**42,008,405**	**37,223,194**	**36,471,612**	**48,655,364**	**40,060,972**	**40,182,801**	**40,382,801**
Forecast Cash & Investments		**244,887,104**	**245,241,164**	**252,653,591**	**260,852,794**	**272,696,929**	**290,558,919**	**310,579,988**	**321,794,524**	**377,317,231**	**433,964,585**	**442,003,783**

FOR ADOPTION

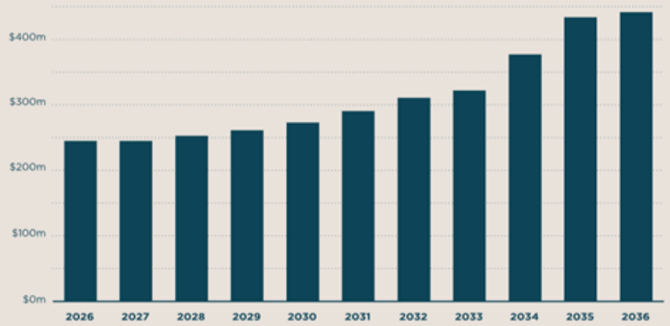
OPERATING RESULT BEFORE CAPITAL



OPERATING INCOME v OPERATING EXPENDITURE



FORECAST CASH & INVESTMENTS



Balance Sheet - Consolidated

10 YEAR FINANCIAL PLAN FOR THE YEARS ENDING 30 JUNE 2036

	Actuals	Current Year	Projected Years	
Scenario: Base Case 2026-2027 Budget	2024-2025	2025-2026	2026-2027	2027-2028
	$	$	$	$
ASSETS				
Current Assets				
Cash & Cash Equivalents	30,847,000	31,846,550	26,953,665	27,950,137
Investments	74,000,000	99,360,412	102,619,773	106,156,416
Receivables	22,442,000	18,370,374	19,461,680	19,927,321
Inventories	4,746,000	1,027,038	1,075,499	1,100,931
Contract assets and contract cost assets	2,885,000	1,128,250	1,128,250	1,128,250
Other	698,000	163,755	171,936	179,577
Total Current Assets	**135,618,000**	**151,896,380**	**151,410,804**	**156,442,632**
Non-Current Assets				
Investments	151,493,000	113,680,142	115,667,725	118,547,037
Receivables	-	3,699,087	3,931,322	4,137,351
Inventories	5,754,000	7,759,136	7,759,136	7,759,136
Contract assets and contract cost assets	-	3,384,750	3,384,750	3,384,750
Infrastructure, Property, Plant & Equipment	1,513,456,000	1,567,569,347	1,595,359,585	1,605,283,839
Right of use assets	15,000	63,000	63,000	63,000
Total Non-Current Assets	**1,670,718,000**	**1,696,155,462**	**1,726,165,518**	**1,739,175,114**
TOTAL ASSETS	**1,806,336,000**	**1,848,051,842**	**1,877,576,321**	**1,895,617,745**
LIABILITIES				
Current Liabilities				
Payables	9,535,000	13,737,713	14,906,004	15,513,684
Income received in advance	1,690,000			
Contract liabilities	10,903,000	14,640,234	16,460,854	13,593,699
Lease liabilities	97,000	-	-	-
Borrowings	7,585,000	2,236,313	1,996,691	1,737,332
Employee benefit provisions	9,275,000	8,920,114	8,920,114	8,920,114
Total Current Liabilities	**39,085,000**	**39,534,374**	**42,283,663**	**39,764,829**
Non-Current Liabilities				
Lease liabilities	-	-	-	-
Borrowings	7,199,000	8,768,888	6,777,562	5,045,834
Employee benefit provisions	1,052,000	886,886	886,886	886,886
Other provisions	3,756,000	2,173,000	2,173,000	2,173,000
Total Non-Current Liabilities	**12,007,000**	**11,828,774**	**9,837,448**	**8,105,720**
TOTAL LIABILITIES	**51,092,000**	**51,363,148**	**52,121,111**	**47,870,548**
Net Assets	**1,755,244,000**	**1,796,688,694**	**1,825,455,211**	**1,847,747,197**
EQUITY				
Retained Earnings	973,422,000	1,002,835,520	1,024,726,389	1,043,431,147
Revaluation Reserves	781,822,000	793,853,174	800,728,821	804,316,050
Total Equity	**1,755,244,000**	**1,796,688,694**	**1,825,455,211**	**1,847,747,197**

2028-2029	2029-2030	2030-2031	2031-2032	2032-2033	2033-2034	2034-2035	2035-2036
$	$	$	$	$	$	$	$
28,951,387	29,953,911	30,969,162	31,953,921	32,972,172	33,953,921	34,964,921	36,006,024
110,281,782	115,853,182	124,268,928	134,012,889	140,649,935	166,663,024	193,136,521	195,067,886
20,727,131	21,776,124	22,798,227	23,732,989	24,744,874	25,573,492	33,274,751	34,693,460
1,144,808	1,192,132	1,247,139	1,277,568	1,332,507	1,364,928	1,398,321	1,458,454
1,128,250	1,128,250	1,128,250	1,128,250	1,128,250	1,128,250	1,128,250	1,128,250
189,918	204,748	214,422	223,872	236,416	243,381	250,555	264,594
162,423,276	**170,108,349**	**180,626,127**	**192,329,489**	**201,064,154**	**228,926,996**	**264,153,319**	**268,618,668**
121,619,625	126,889,836	135,320,829	144,613,178	148,172,416	176,700,286	205,863,143	210,929,873
4,351,791	4,574,948	4,807,142	5,048,701	5,299,968	5,423,591	5,585,269	5,863,239
7,759,136	7,759,136	7,759,136	7,759,136	7,759,136	7,759,136	7,759,136	7,759,136
3,384,750	3,384,750	3,384,750	3,384,750	3,384,750	3,384,750	3,384,750	3,384,750
1,618,868,975	1,630,308,624	1,635,500,087	1,638,428,372	1,652,132,367	1,620,039,100	1,581,364,327	1,599,490,075
63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000
1,756,047,276	**1,772,980,294**	**1,786,834,944**	**1,799,297,137**	**1,816,811,637**	**1,813,369,862**	**1,804,019,624**	**1,827,490,073**
1,918,470,552	**1,943,088,642**	**1,967,461,071**	**1,991,626,626**	**2,017,875,791**	**2,042,296,859**	**2,068,172,943**	**2,096,108,741**
16,310,365	17,378,287	18,166,778	18,915,111	19,882,691	20,429,654	20,995,350	21,508,308
14,114,295	14,978,086	15,323,567	15,370,916	16,250,456	16,360,562	16,473,971	17,416,629
-	-	-	-	-	-	-	-
1,780,513	1,119,191	514,000	514,593	-	-	-	-
8,920,114	8,920,114	8,920,114	8,920,114	8,920,114	8,920,114	8,920,114	8,920,114
41,125,288	**42,395,668**	**42,924,459**	**43,720,733**	**45,053,261**	**45,710,330**	**46,389,435**	**47,845,051**
-	-	-	-	-	-	-	-
3,271,172	2,158,101	1,650,481	1,142,551	1,149,507	-	-	-
886,886	886,886	886,886	886,886	886,886	886,886	886,886	886,886
2,173,000	2,173,000	2,173,000	2,173,000	2,173,000	2,173,000	2,173,000	2,173,000
6,331,058	**5,217,987**	**4,710,367**	**4,202,437**	**4,209,392**	**3,059,886**	**3,059,886**	**3,059,886**
47,456,345	**47,613,655**	**47,634,825**	**47,923,170**	**49,262,654**	**48,770,216**	**49,449,321**	**50,904,937**
1,871,014,207	**1,895,474,987**	**1,919,826,245**	**1,943,703,457**	**1,968,613,138**	**1,993,526,643**	**2,018,723,623**	**2,045,203,804**
1,063,090,892	1,083,924,271	1,104,627,891	1,124,837,126	1,146,058,391	1,167,262,938	1,188,730,315	1,211,460,145
807,923,315	811,550,716	815,198,354	818,866,330	822,554,747	826,263,705	829,993,308	833,743,659
1,871,014,207	**1,895,474,987**	**1,919,826,245**	**1,943,703,457**	**1,968,613,138**	**1,993,526,643**	**2,018,723,623**	**2,045,203,804**

FOR ADOPTION

Cash Flow Statement - Consolidated

10 YEAR FINANCIAL PLAN FOR THE YEARS ENDING 30 JUNE 2036

	Actuals	Current Year	Projected Years							
Scenario: Base Case 2026-2027 Budget	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033	2033-2034	2034-2035	2035-2036
	$	$	$	$	$	$	$	$	$	$	$	$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	66,803,000	70,138,734	74,081,830	75,984,267	78,717,826	80,882,960	82,948,486	84,020,067	88,238,455	90,247,085	92,807,652	95,440,869
User Charges & Fees	35,454,000	34,723,608	36,979,398	41,386,657	44,891,952	49,712,026	54,601,821	60,238,293	63,128,169	64,973,976	66,820,180	68,718,842
Investment & Interest Revenue Received	12,006,000	10,354,480	11,949,191	11,881,678	11,751,016	11,889,680	11,850,850	11,804,621	11,779,853	10,540,129	10,693,367	10,848,833
Grants & Contributions	43,857,000	24,496,626	37,526,955	25,617,503	30,136,843	32,952,380	32,952,441	32,427,644	35,026,183	34,323,616	34,323,616	34,323,616
Bonds & Deposits Received	231,000	-	-	-	-	-	-	-	-	-	-	-
Other	19,852,000	11,701,468	13,591,122	14,390,531	14,555,954	15,053,448	15,563,147	16,109,702	16,602,397	17,186,895	17,677,655	18,182,429
Payments:												
Employee Benefits & On-Costs	-53,096,000	-55,092,835	-57,572,778	-60,645,913	-63,848,480	-67,182,718	-70,653,440	-74,265,662	-78,024,656	-81,000,692	-83,430,280	-85,932,742
Materials & Contracts	-57,103,000	-48,312,691	-58,128,481	-60,244,650	-62,615,491	-67,012,496	-70,547,003	-73,025,726	-76,064,634	-75,333,170	-76,725,107	-78,142,763
Borrowing Costs	-669,000	-1,131,917	-799,450	-712,827	-632,125	-557,465	-481,307	-413,464	-340,231	-308,004	-308,311	-308,618
Other	-792,000	-905,042	-906,536	-953,732	-976,344	-987,846	-999,446	-1,011,146	-1,022,950	-1,034,861	-1,046,882	-1,059,042
Net Cash provided (or used in) Operating Activities	**66,543,000**	**45,972,431**	**56,721,252**	**46,703,514**	**51,981,152**	**54,749,970**	**55,235,551**	**55,884,329**	**59,322,586**	**59,594,975**	**60,811,891**	**62,071,424**
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	94,040,000	14,373,771	4,082,388	8,413,268	4,648,203	-	-	-	229,240	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	4,256,000	1,954,455	1,816,230	1,599,277	1,694,984	874,709	947,452	1,131,213	1,036,993	-	-	-
Deferred Debtors Receipts	-	4,922	5,138	5,366	5,604	5,851	6,110	6,381	6,662	6,956	7,264	7,586
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-94,084,000	-1,673,353	-9,329,332	-14,829,223	-11,846,156	-10,841,612	-16,846,739	-19,036,310	-10,425,525	-54,540,959	-55,636,354	-56,753,749
Purchase of Infrastructure, Property, Plant & Equipment	-62,230,000	-51,499,880	-50,055,763	-38,899,039	-43,745,205	-42,005,881	-37,207,943	-36,486,853	-48,637,113	-4,079,223	-4,171,801	-4,266,480
Other Investing Activity Payments	-667,000	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	**-58,685,000**	**-36,840,085**	**-53,481,340**	**-43,710,351**	**-49,242,570**	**-51,966,932**	**-53,101,119**	**-54,385,570**	**-57,789,742**	**-58,613,226**	**-59,800,891**	**-61,012,643**
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	5,000,000	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-4,812,000	-8,036,280	-2,236,313	-1,996,691	-1,737,332	-1,780,513	-1,119,181	-514,000	-514,593	-	-	-
Repayment of lease liabilities (principal repayments)	-18,000	-96,517	-96,517	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	**170,000**	**-8,132,797**	**-8,132,797**	**-1,996,691**	**-1,737,332**	**-1,780,513**	**-1,119,181**	**-514,000**	**-514,593**	**-**	**-**	**-**
Net Increase/(Decrease) in Cash & Cash Equivalents	8,028,000	999,550	-4,892,885	996,472	1,001,250	1,002,524	1,015,251	984,759	1,018,251	981,749	1,011,000	1,041,123
plus: Cash & Cash Equivalents - beginning of year	22,819,000	30,847,000	31,846,550	26,953,665	27,950,137	28,951,387	29,953,911	30,969,162	31,953,921	32,972,172	33,953,921	34,964,902
Cash & Cash Equivalents - end of the year	**30,847,000**	**31,846,550**	**26,953,665**	**27,950,137**	**28,951,387**	**29,953,911**	**30,969,162**	**31,953,921**	**32,972,172**	**33,953,921**	**34,964,921**	**36,006,024**
Cash & Cash Equivalents - end of the year	30,847,000	31,846,550	26,953,665	27,950,137	28,951,387	29,953,911	30,969,162	31,953,921	32,972,172	33,953,921	34,964,921	36,006,024
Investments - end of the year	225,493,000	213,040,554	218,287,499	224,703,454	231,901,406	242,743,018	259,589,757	278,626,067	288,822,351	343,363,310	398,999,664	405,997,759
Cash, Cash Equivalents & Investments - end of the year	**256,340,000**	**244,887,104**	**245,241,164**	**252,653,591**	**260,852,794**	**272,696,929**	**290,558,919**	**310,579,988**	**321,794,524**	**377,317,231**	**433,964,585**	**442,003,783**
Representing:												
- External Restrictions	214,663,000	201,399,190	200,382,126	206,378,972	213,116,635	223,451,720	239,755,540	258,167,653	267,720,720	321,527,661	376,403,098	383,584,112
- Internal Restrictions	38,511,000	40,163,614	41,368,522	42,609,578	43,887,865	45,204,501	46,560,636	47,957,456	49,396,179	50,878,065	52,404,407	53,974,634
- Unrestricted	3,166,000	3,324,300	3,490,515	3,665,041	3,848,293	4,040,707	4,242,743	4,454,880	4,677,624	4,911,505	5,157,080	4,445,038
	256,340,000	**244,887,104**	**245,241,164**	**252,653,591**	**260,852,794**	**272,696,929**	**290,558,919**	**310,579,988**	**321,794,524**	**377,317,231**	**433,964,585**	**442,003,783**

FOR ADOPTION

Income Statement – General Fund

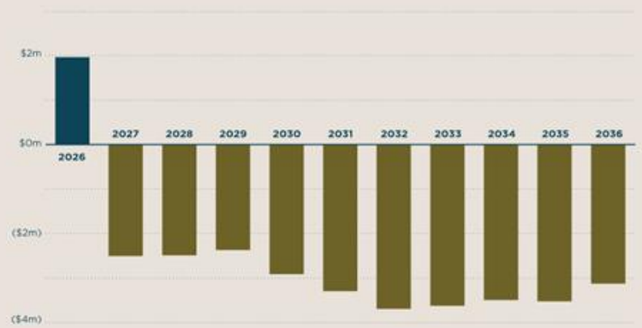
10 YEAR FINANCIAL PLAN FOR THE YEARS ENDING 30 JUNE 2036

	Actuals	Current Year	Projected Years							
Scenario: Base Case 2026–2027 Budget	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033	2033-2034	2034-2035	2035-2036
	$	$	$	$	$	$	$	$	$	$	$	$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	49,870,000	53,751,895	55,886,670	60,046,942	63,176,567	66,433,552	69,822,546	73,348,369	77,016,002	78,921,898	81,296,970	83,743,518
User Charges & Fees	19,290,000	19,210,277	22,028,644	21,902,371	22,967,551	24,075,041	25,226,367	26,419,373	27,666,783	28,393,770	29,142,567	29,910,901
Other Revenues	7,090,000	12,963,995	9,557,077	13,710,340	14,174,540	14,653,704	15,149,891	15,662,873	16,193,206	16,654,156	17,128,934	17,617,246
Grants & Contributions provided for Operating Purposes	8,123,000	15,472,118	12,211,927	12,586,332	12,872,265	13,165,275	13,465,534	13,770,222	14,622,531	14,622,531	14,622,531	15,046,059
Grants & Contributions provided for Capital Purposes	41,484,000	19,342,061	14,611,902	11,702,087	11,935,890	12,000,262	12,066,243	11,412,874	12,203,196	12,203,196	12,203,196	12,590,243
Interest & Investment Revenue	4,788,000	4,424,986	4,497,053	4,680,346	4,813,760	4,951,151	5,092,635	5,223,337	5,387,929	5,536,394	5,689,312	5,863,426
Other Income:												
Net Gains from the Disposal of Assets	(88,000)	1,499,000	1,700,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Other Income	2,061,000	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	**132,618,000**	**126,664,332**	**120,493,273**	**125,628,418**	**130,940,572**	**136,278,985**	**141,823,216**	**146,837,047**	**154,089,647**	**157,331,945**	**161,083,511**	**165,771,392**
Expenses from Continuing Operations												
Employee Benefits & On-Costs	48,566,000	49,052,749	49,353,105	54,744,504	57,636,126	60,646,669	63,780,555	67,042,324	70,436,742	72,549,412	74,725,461	76,966,778
Borrowing Costs	506,000	1,512,169	1,265,999	1,426,790	1,302,517	1,180,763	1,059,421	940,542	814,140	729,350	671,962	632,121
Materials & Contracts	31,592,000	37,626,114	41,180,858	40,447,347	41,792,958	44,052,937	46,001,748	47,990,659	50,153,364	50,549,984	51,503,502	52,474,021
Depreciation & Amortisation	21,603,000	16,461,481	16,892,828	18,496,002	19,335,199	19,997,616	20,893,754	21,822,903	22,786,193	23,469,779	24,173,872	24,899,088
Other Expenses	1,767,000	698,664	682,184	1,309,461	1,312,745	1,316,127	1,319,611	1,323,199	1,326,895	1,330,702	1,334,623	1,338,521
Net Losses from the Disposal of Assets	20,444,000	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	**124,478,000**	**105,351,177**	**109,374,974**	**116,424,105**	**121,379,545**	**127,194,113**	**133,055,089**	**139,119,627**	**145,517,334**	**148,629,226**	**152,409,420**	**156,310,529**
Operating Result from Continuing Operations	**8,140,000**	**21,313,155**	**11,118,299**	**9,204,313**	**9,561,027**	**9,084,872**	**8,768,127**	**7,717,421**	**8,572,313**	**8,702,719**	**8,674,091**	**9,460,863**
Operating Result before Capital	**(33,344,000)**	**1,971,094**	**(3,493,603)**	**(2,497,774)**	**(2,374,863)**	**(2,915,390)**	**(3,298,116)**	**(3,695,453)**	**(3,630,883)**	**(3,500,477)**	**(3,529,105)**	**(3,129,380)**
Capital Works Program		**40,305,473**	**35,709,463**	**28,260,762**	**29,551,425**	**20,186,284**	**19,747,829**	**20,574,757**	**22,124,673**	**22,617,157**	**24,351,680**	**24,076,746**
Forecast Cash & Investments		**121,403,135**	**122,223,534**	**116,738,276**	**115,177,468**	**122,355,582**	**130,843,980**	**138,890,984**	**147,986,143**	**178,480,855**	**209,564,434**	**211,361,536**

FOR ADOPTION

FOR ADOPTION

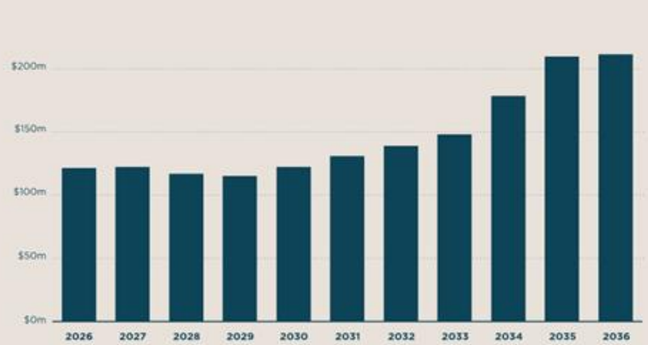
OPERATING RESULT BEFORE CAPITAL



OPERATING INCOME v OPERATING EXPENDITURE



FORECAST CASH & INVESTMENTS



Income Statement – Water Fund

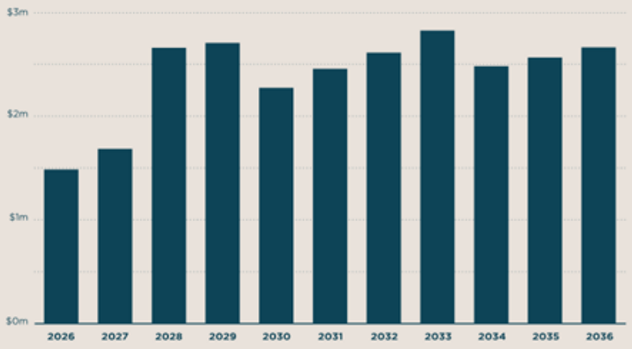
10 YEAR FINANCIAL PLAN FOR THE YEARS ENDING 30 JUNE 2036

	Actuals	Current Year	Projected Years							
Scenario: Base Case 2026–2027 Budget	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033	2033-2034	2034-2035	2035-2036
	$	$	$	$	$	$	$	$	$	$	$	$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	6,993,000	6,650,925	6,858,634	8,382,604	8,944,544	9,945,427	10,564,574	11,109,900	11,678,515	11,457,740	11,801,472	12,155,517
User Charges & Fees	11,938,000	11,198,504	11,732,838	12,571,278	13,304,091	14,336,250	15,290,536	15,859,635	16,735,499	17,237,564	17,754,691	18,287,332
Other Revenues	383,000	774,500	784,781	773,297	796,001	819,463	843,710	868,765	894,655	917,895	941,831	966,486
Grants & Contributions provided for Operating Purposes	48,000	148,411	155,386	155,272	158,832	162,480	165,313	169,147	173,076	173,076	173,076	178,268
Grants & Contributions provided for Capital Purposes	2,866,000	2,654,461	3,658,795	2,561,658	3,138,508	5,217,663	5,334,070	5,418,046	5,504,541	5,504,541	5,504,541	5,669,677
Interest & Investment Revenue	4,676,000	3,441,275	3,422,361	5,131,007	4,857,028	4,937,126	4,899,259	4,651,383	4,503,454	3,262,073	3,233,481	3,205,140
Other Income:												
Net Gains from the Disposal of Assets	34,000	-	-	-	-	-	-	-	-	-	-	-
Other Income												
Total Income from Continuing Operations	**26,938,000**	**24,868,076**	**26,612,795**	**29,575,115**	**31,199,004**	**35,418,409**	**37,097,461**	**38,076,876**	**39,489,740**	**38,552,889**	**39,409,093**	**40,462,420**
Expenses from Continuing Operations												
Employee Benefits & On-Costs	2,929,000	3,227,021	4,070,511	3,088,352	3,266,067	3,451,239	3,644,147	3,845,075	4,054,321	4,754,798	4,897,442	5,044,366
Borrowing Costs	173,000	166,316	-	166,316	166,316	166,316	166,316	166,316	166,316	166,316	166,316	166,316
Materials & Contracts	8,614,000	10,012,467	9,991,312	13,426,591	14,209,481	16,268,669	17,216,920	17,581,213	18,240,126	16,701,922	17,074,571	17,455,535
Depreciation & Amortisation	5,900,000	6,700,305	5,699,963	7,026,555	7,043,733	7,365,480	7,595,204	7,763,047	7,997,176	8,237,091	8,484,204	8,738,730
Other Expenses	(48,000)	621,282	629,530	648,416	667,868	676,116	684,364	692,612	700,860	709,108	717,356	725,700
Net Losses from the Disposal of Assets	3,975,000	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	**21,543,000**	**20,727,391**	**20,391,316**	**24,356,230**	**25,353,465**	**27,927,819**	**29,306,950**	**30,048,263**	**31,158,800**	**30,569,236**	**31,339,889**	**32,130,646**
Operating Result from Continuing Operations	**5,395,000**	**4,140,685**	**6,221,479**	**5,218,885**	**5,845,539**	**7,490,589**	**7,790,511**	**8,028,613**	**8,330,940**	**7,983,653**	**8,069,203**	**8,331,773**
Operating Result before Capital	**2,529,000**	**1,486,224**	**2,562,684**	**2,657,227**	**2,707,031**	**2,272,926**	**2,456,441**	**2,610,567**	**2,826,399**	**2,479,112**	**2,564,662**	**2,662,096**
Capital Works Program		**5,771,187**	**26,581,827**	**13,101,321**	**6,257,000**	**14,399,000**	**12,363,000**	**9,894,000**	**16,899,000**	**13,382,843**	**11,648,320**	**11,997,770**
Forecash Cash & Investments		**71,551,435**	**67,469,048**	**74,569,070**	**81,564,214**	**82,690,552**	**86,010,430**	**92,215,194**	**91,985,954**	**108,763,959**	**125,745,637**	**128,215,093**

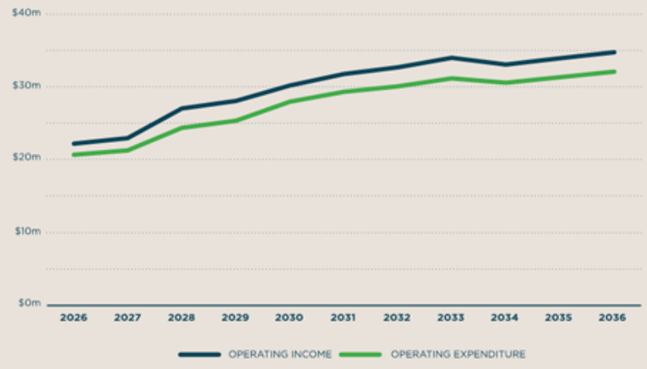
FOR ADOPTION

FOR ADOPTION

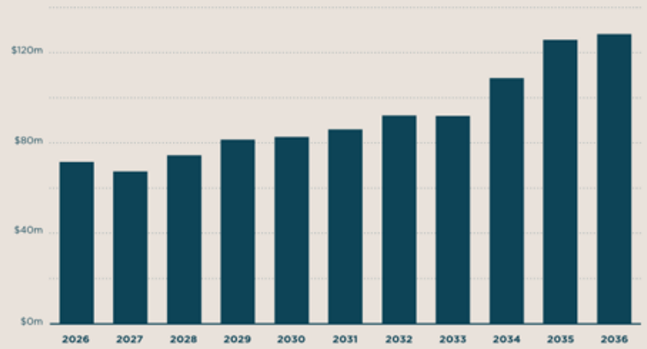
OPERATING RESULT BEFORE CAPITAL



OPERATING INCOME v OPERATING EXPENDITURE



FORECAST CASH & INVESTMENTS



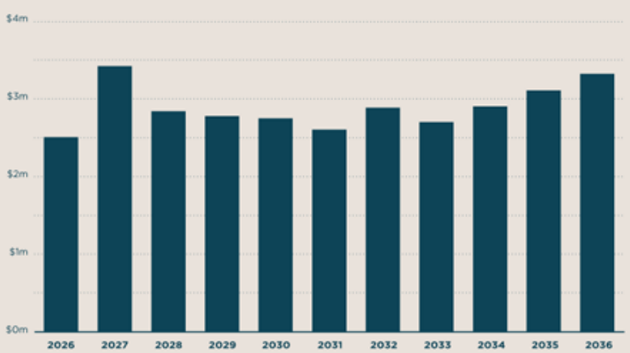
Income Statement – Sewer Fund

10 YEAR FINANCIAL PLAN FOR THE YEARS ENDING 30 JUNE 2036

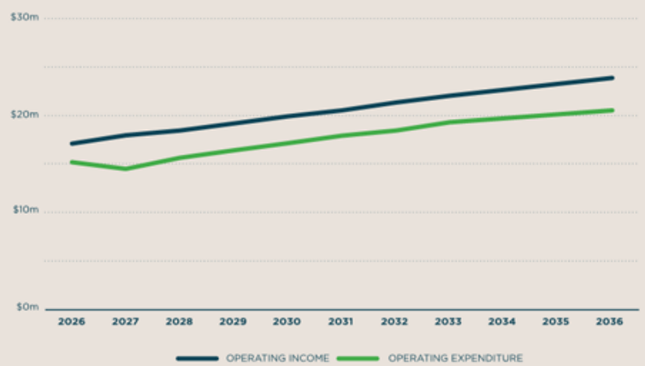
	Actuals	Current Year	Projected Years							
Scenario: Base Case 2026-2027 Budget	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033	2033-2034	2034-2035	2035-2036
	$	$	$	$	$	$	$	$	$	$	$	$
Income from Continuing Operations												
Revenue:												
User Charges & Fees	13,072,000	13,671,724	14,085,331	15,018,252	15,730,125	16,468,922	17,235,573	18,031,042	18,856,313	19,422,003	20,004,663	20,604,803
Other Revenues	268,000	335,318	339,735	317,888	318,521	319,176	319,852	320,552	321,275	321,914	322,571	323,248
Grants & Contributions provided for Operating Purposes	26,000	349,532	187,212	183,001	187,394	191,898	196,514	201,245	206,095	206,095	206,095	206,095
Grants & Contributions provided for Capital Purposes	1,929,000	1,451,540	1,495,086	1,440,886	1,473,854	1,507,646	1,542,283	1,577,786	1,614,177	1,614,177	1,614,177	1,614,177
Interest & Investment Revenue	3,700,000	3,349,430	3,322,402	2,930,556	2,946,707	2,915,127	2,762,370	2,784,796	2,627,647	2,664,039	2,701,262	2,739,004
Other Income:												
Net gains from disposal of assets	54,000											
Other Income												
Total Income from Continuing Operations	**19,049,000**	**19,157,544**	**19,429,766**	**19,890,583**	**20,656,601**	**21,402,769**	**22,056,592**	**22,915,421**	**23,625,508**	**24,228,227**	**24,848,767**	**25,487,327**
Expenses from Continuing Operations												
Employee Benefits & On-Costs	2,094,000	2,665,382	2,748,193	2,925,878	3,063,842	3,207,207	3,356,156	3,510,887	3,671,616	3,781,765	3,895,217	4,012,074
Borrowing Costs	3,000	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	5,515,000	7,152,460	7,548,518	6,822,965	7,226,162	7,561,818	7,907,746	8,011,949	8,414,707	8,490,480	8,568,526	8,647,289
Depreciation & Amortisation	4,591,000	5,380,022	4,581,963	5,860,180	6,113,417	6,375,827	6,647,708	6,929,383	7,221,172	7,437,808	7,660,942	7,890,770
Other Expenses	(24,000)	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	1,217,000											
Total Expenses from Continuing Operations	**13,396,000**	**15,197,864**	**14,878,674**	**15,609,023**	**16,403,421**	**17,144,851**	**17,911,610**	**18,452,220**	**19,307,496**	**19,710,052**	**20,124,685**	**20,550,134**
Operating Result from Continuing Operations	**5,653,000**	**3,959,680**	**4,551,092**	**4,281,559**	**4,253,179**	**4,257,918**	**4,144,982**	**4,463,202**	**4,318,012**	**4,518,175**	**4,724,082**	**4,937,194**
Operating Result before Capital	**3,724,000**	**2,508,140**	**3,056,006**	**2,840,673**	**2,779,325**	**2,750,272**	**2,602,699**	**2,885,416**	**2,703,835**	**2,903,998**	**3,109,905**	**3,323,017**
Capital works Program		**6,823,643**	**16,289,135**	**5,762,779**	**7,938,030**	**7,423,121**	**5,112,365**	**6,002,855**	**9,631,691**	**4,060,972**	**4,182,801**	**4,308,285**
Forecast Cash & Investments		**51,932,533**	**55,548,582**	**61,346,244**	**64,111,111**	**67,650,795**	**73,704,509**	**79,473,810**	**81,822,426**	**90,072,417**	**98,654,514**	**102,427,154**

FOR ADOPTION

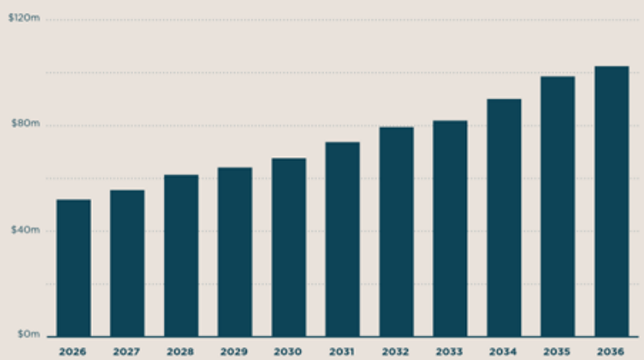
OPERATING RESULT BEFORE CAPITAL



OPERATING INCOME v OPERATING EXPENDITURE



FORECAST CASH & INVESTMENTS



Appendix Two: Modelling

SCENARIO ONE – GENERAL FUND INCREASE RATE PEG TO 3.5%

Income Statement – Consolidated

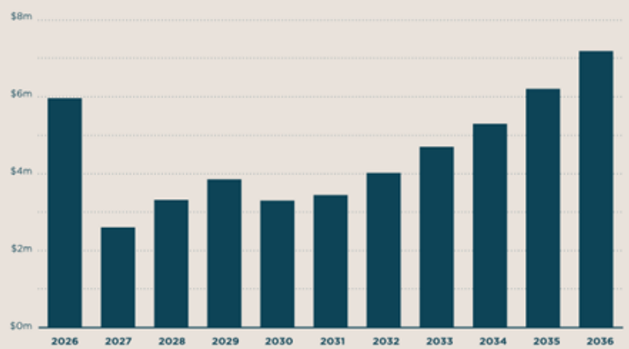
10 YEAR FINANCIAL PLAN FOR THE YEARS ENDING 30 JUNE 2036

- increase of 0.5% in Rate Peg in the General Fund, from 3% to 3.5% for 10 years
- improves the estimated result from surplus of $3m in 2027-2028 to a surplus of $7.2m in 2035-2036

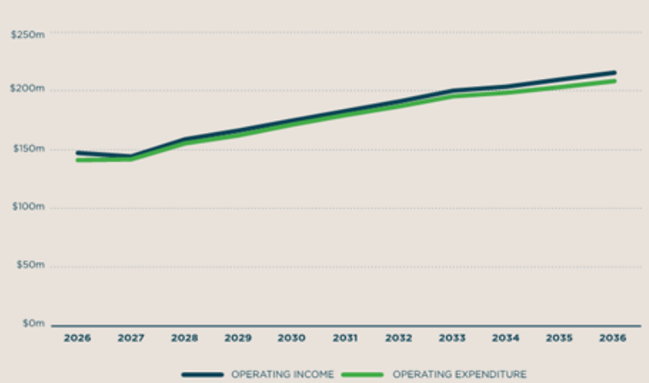
	Actuals	Current Year	Projected Years							
Scenario 1 : Rate Peg Increases 0.5%	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033	2033-2034	2034-2035	2035-2036
	$	$	$	$	$	$	$	$	$	$	$	$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	67,078,000	70,895,484	73,552,748	76,138,127	78,422,271	80,774,939	83,198,187	85,694,133	88,264,957	90,912,906	93,640,293	96,449,501
User Charges & Fees	34,085,000	33,587,841	37,039,369	42,524,261	46,861,088	52,099,590	57,048,995	61,713,594	66,901,225	68,351,078	70,845,810	73,430,591
Other Revenues	7,741,000	14,073,813	10,681,593	14,381,524	14,869,062	15,372,343	15,893,453	16,432,190	16,989,137	17,473,964	17,973,337	18,486,980
Grants & Contributions provided for Operating Purposes	8,197,000	15,970,061	12,554,525	12,924,605	13,218,491	13,519,653	13,827,361	14,140,614	15,001,702	15,001,702	15,001,702	15,001,702
Grants & Contributions provided for Capital Purposes	46,279,000	23,448,062	19,765,783	15,704,631	16,548,252	18,725,571	18,942,596	18,408,706	19,321,914	19,321,914	19,321,914	19,321,914
Interest & Investment Revenue	13,164,000	11,215,691	11,241,816	11,853,468	11,774,213	12,007,160	12,007,017	11,963,306	11,875,985	10,874,843	11,094,087	11,317,752
Other Income:												
Net Gains from the Disposal of Assets	-	1,499,000	1,700,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Other Income	2,061,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain		-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	**178,605,000**	**170,689,952**	**166,535,834**	**174,526,616**	**182,693,377**	**193,499,257**	**201,917,609**	**209,352,543**	**219,354,920**	**222,936,407**	**228,877,142**	**235,008,441**
Expenses from Continuing Operations												
Employee Benefits & On-Costs	53,589,000	54,945,152	56,171,809	60,758,734	63,966,034	67,305,114	70,780,857	74,398,287	78,162,680	81,085,974	83,518,120	86,023,218
Borrowing Costs	682,000	1,678,485	1,265,999	704,665	625,552	550,835	478,490	410,648	337,411	308,004	308,311	308,618
Materials & Contracts	45,721,000	54,791,041	58,720,688	60,696,904	63,228,600	67,883,423	71,126,414	73,583,821	76,808,198	75,742,386	77,146,599	78,576,846
Depreciation & Amortisation	32,094,000	28,541,808	27,174,754	31,382,737	32,492,350	33,738,924	35,136,665	36,515,332	38,004,541	39,144,678	40,319,018	41,528,589
Other Expenses	1,695,000	1,319,946	1,311,715	1,957,877	1,980,613	1,992,243	2,003,975	2,015,811	2,027,755	2,039,810	2,051,979	2,064,221
Net Losses from the Disposal of Assets	25,636,000	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	**159,417,000**	**141,276,432**	**144,644,965**	**155,500,917**	**162,293,150**	**171,470,539**	**179,526,402**	**186,923,899**	**195,340,585**	**198,320,851**	**203,344,027**	**208,501,491**
Operating Result from Continuing Operations	**19,188,000**	**29,413,520**	**21,890,869**	**19,025,699**	**20,400,227**	**22,028,717**	**22,391,208**	**22,428,644**	**24,014,335**	**24,615,555**	**25,533,115**	**26,506,950**
Operating Result before Capital	**(27,091,000)**	**5,965,458**	**2,125,086**	**3,321,068**	**3,851,975**	**3,303,146**	**3,448,612**	**4,019,938**	**4,692,421**	**5,293,641**	**6,211,201**	**7,185,036**
Capital Works Program		**52,900,303**	**78,580,425**	**47,124,862**	**43,746,455**	**42,008,405**	**37,223,194**	**36,471,612**	**48,655,364**	**40,060,972**	**40,182,801**	**40,382,801**
Forecast Cash & Investments		**244,887,104**	**245,241,164**	**255,743,826**	**264,064,738**	**276,476,742**	**295,378,133**	**316,992,332**	**330,330,952**	**388,622,308**	**448,653,899**	**471,983,901**

FOR ADOPTION

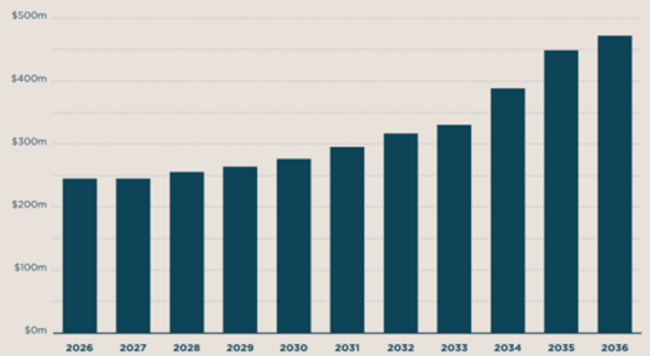
OPERATING RESULT BEFORE CAPITAL



OPERATING INCOME v OPERATING EXPENDITURE



FORECAST CASH & INVESTMENTS



SCENARIO ONE – GENERAL FUND INCREASE RATE PEG TO 3.5%

Income Statement – General Fund

10 YEAR FINANCIAL PLAN FOR THE YEARS ENDING 30 JUNE 2036

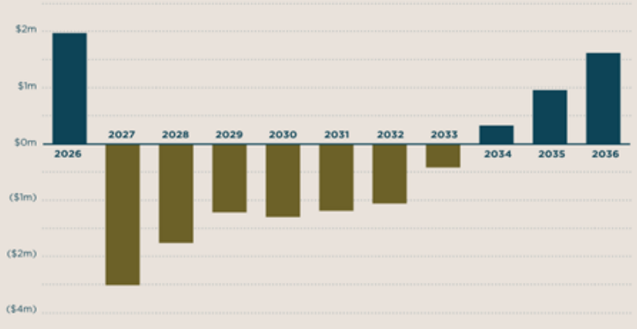
- increase of 0.5% in Rate Peg in the General Fund, from 3% to 3.5% for 10 years
- Improves the estimated result in the General Fund from deficit of $1.7m in 2027-2028 to a surplus of $1.6m in 2035-2036

	Actuals	Current Year	Projected Years							
Scenario 1 : Rate Peg Increases 0.5%	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033	2033-2034	2034-2035	2035-2036
	$	$	$	$	$	$	$	$	$	$	$	$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	49,870,000	53,751,895	55,886,670	60,610,600	64,059,338	67,662,269	71,425,620	75,355,864	79,459,720	81,835,462	84,708,355	87,682,102
User Charges & Fees	19,290,000	19,210,277	22,028,644	22,079,655	23,245,261	24,461,661	25,730,880	27,051,286	28,436,135	29,311,215	30,216,922	31,150,615
Other Revenues	7,090,000	12,963,995	9,557,077	13,710,340	14,174,540	14,653,704	15,149,891	15,662,873	16,193,206	16,654,156	17,128,934	17,617,247
Grants & Contributions provided for Operating Purposes	8,123,000	15,472,118	12,211,927	12,586,332	12,872,265	13,165,275	13,465,534	13,770,222	14,622,531	14,622,531	14,622,531	14,622,531
Grants & Contributions provided for Capital Purposes	41,484,000	19,342,061	14,611,902	11,702,087	11,935,890	12,000,262	12,066,243	11,412,874	12,203,196	12,203,196	12,203,196	12,203,196
Interest & Investment Revenue	4,788,000	4,424,986	4,497,053	4,680,346	4,813,760	4,951,151	5,092,635	5,223,337	5,387,929	5,536,394	5,689,312	5,846,454
Other Income:												
Net Gains from the Disposal of Assets	(88,000)	1,499,000	1,700,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Other Income	2,061,000	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	**132,618,000**	**126,664,332**	**120,493,273**	**126,369,360**	**132,101,053**	**137,894,323**	**143,930,803**	**149,476,456**	**157,302,718**	**161,162,953**	**165,569,249**	**170,122,146**
Expenses from Continuing Operations												
Employee Benefits & On-Costs	48,566,000	49,052,749	49,353,105	54,744,504	57,636,126	60,646,669	63,780,555	67,042,324	70,436,742	72,549,412	74,725,461	76,966,778
Borrowing Costs	506,000	1,512,169	1,265,999	1,426,790	1,302,517	1,180,763	1,059,421	940,542	814,140	729,350	671,962	619,090
Materials & Contracts	31,592,000	37,626,114	41,180,858	40,447,347	41,792,958	44,052,937	46,001,748	47,990,659	50,153,364	50,549,984	51,503,502	52,475,006
Depreciation & Amortisation	21,603,000	16,461,481	16,892,828	18,496,002	19,335,199	19,997,616	20,893,754	21,822,903	22,786,193	23,469,779	24,173,872	24,899,088
Other Expenses	1,767,000	698,664	682,184	1,309,461	1,312,745	1,316,127	1,319,611	1,323,199	1,326,895	1,330,702	1,334,623	1,338,556
Net Losses from the Disposal of Assets	20,444,000	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	**124,478,000**	**105,351,177**	**109,374,974**	**116,424,105**	**121,379,545**	**127,194,113**	**133,055,089**	**139,119,627**	**145,517,334**	**148,629,226**	**152,409,420**	**156,298,518**
Operating Result from Continuing Operations	**8,140,000**	**21,313,155**	**11,118,299**	**9,945,254**	**10,721,508**	**10,700,210**	**10,875,714**	**10,356,829**	**11,785,384**	**12,533,728**	**13,159,830**	**13,823,628**
Operating Result before Capital	**(33,344,000)**	**1,971,094**	**(3,493,603)**	**(1,756,833)**	**(1,214,382)**	**(1,300,052)**	**(1,190,529)**	**(1,056,045)**	**(417,812)**	**330,532**	**956,634**	**1,620,432**
Capital Works Program		**40,305,473**	**35,709,463**	**28,260,762**	**29,551,425**	**20,186,284**	**19,747,829**	**20,574,757**	**22,124,673**	**22,617,157**	**24,351,680**	**24,076,746**
Forecast Cash & Investments		**121,403,135**	**122,223,534**	**119,828,511**	**118,389,413**	**126,135,395**	**135,663,194**	**145,303,327**	**156,522,572**	**189,785,933**	**224,253,748**	**234,345,167**

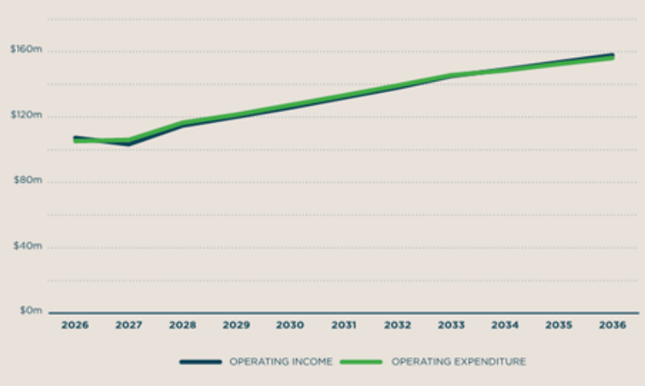
FOR ADOPTION

FOR ADOPTION

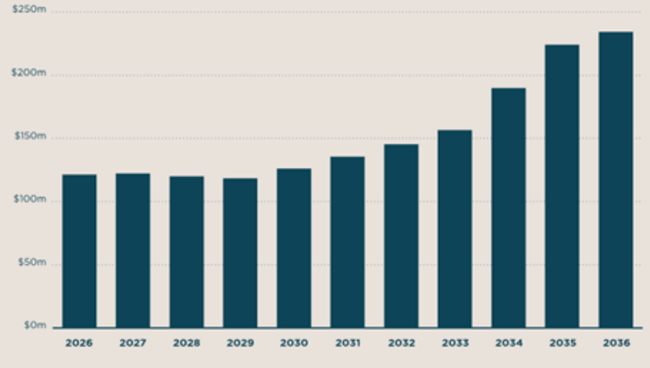
OPERATING RESULT BEFORE CAPITAL



OPERATING INCOME v OPERATING EXPENDITURE



FORECAST CASH & INVESTMENTS



SCENARIO TWO – GENERAL FUND DECREASE RATE PEG TO 2.5%

Income Statement – Consolidated Fund

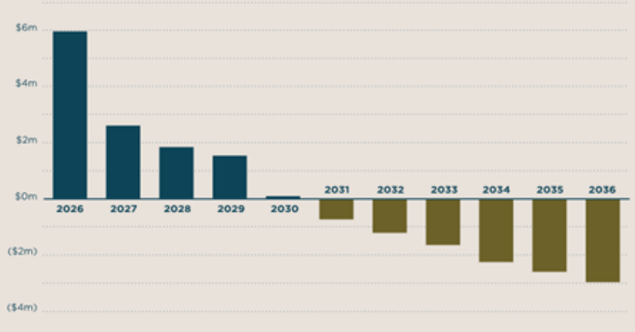
10 YEAR FINANCIAL PLAN FOR THE YEARS ENDING 30 JUNE 2036

- decrease of 0.5% in Rate Peg in the General Fund, from 3% to 2.5% for 10 years
- decreases the estimated result from surplus of $1.8m in 2027-2028 to a deficit of $3m in 2035-2036

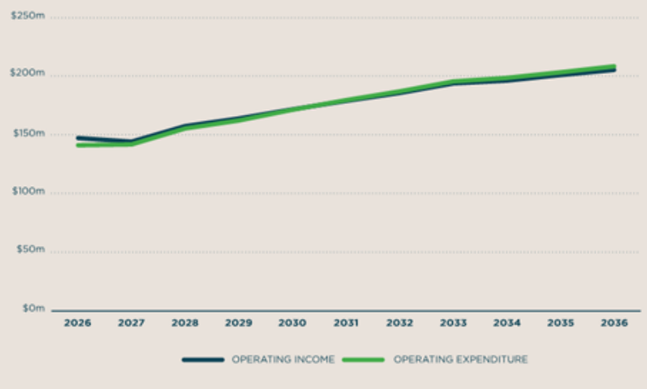
	Actuals	Current Year	Projected Years							
Scenario 2 : Rate Peg Decreases 0.5%	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033	2033-2034	2034-2035	2035-2036
	$	$	$	$	$	$	$	$	$	$	$	$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	67,078,000	70,895,484	73,552,748	75,232,748	77,113,129	79,035,094	80,993,109	82,987,609	85,023,052	87,078,486	89,188,253	92,348,450
User Charges & Fees	34,085,000	33,587,841	37,039,369	41,951,305	45,860,313	50,631,687	55,078,552	59,203,022	63,806,648	64,647,511	66,491,814	67,388,755
Other Revenues	7,741,000	14,073,813	10,681,593	14,381,524	14,869,062	15,372,343	15,893,453	16,432,190	16,989,137	17,473,964	17,973,337	18,486,980
Grants & Contributions provided for Operating Purposes	8,197,000	15,970,061	12,554,525	12,924,605	13,218,491	13,519,653	13,827,361	14,140,614	15,001,702	15,001,702	15,001,702	15,001,702
Grants & Contributions provided for Capital Purposes	46,279,000	23,448,062	19,765,783	15,704,631	16,548,252	18,725,571	18,942,596	18,408,706	19,321,914	19,321,914	19,321,914	19,321,914
Interest & Investment Revenue	13,164,000	11,215,691	11,241,816	11,853,468	11,774,213	12,007,160	12,007,017	11,963,306	11,875,985	10,874,843	11,094,087	11,317,752
Other Income:												
Net Gains from the Disposal of Assets	-	1,499,000	1,700,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Other Income	2,061,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	**178,605,000**	**170,689,952**	**166,535,834**	**173,048,282**	**180,383,460**	**190,291,508**	**197,742,088**	**204,135,446**	**213,018,437**	**215,398,420**	**220,071,106**	**224,865,552**
Expenses from Continuing Operations												
Employee Benefits & On-Costs	53,589,000	54,945,152	56,171,809	60,758,734	63,966,034	67,305,114	70,780,857	74,398,287	78,162,680	81,085,974	83,518,120	86,023,218
Borrowing Costs	682,000	1,678,485	1,265,999	704,665	625,552	550,835	478,490	410,648	337,411	308,004	308,311	308,618
Materials & Contracts	45,721,000	54,791,041	58,720,688	60,696,904	63,228,600	67,883,423	71,126,414	73,583,821	76,808,198	75,742,386	77,146,599	78,576,846
Depreciation & Amortisation	32,094,000	28,541,808	27,174,754	31,382,737	32,492,350	33,738,924	35,136,665	36,515,332	38,004,541	39,144,678	40,319,018	41,528,589
Other Expenses	1,695,000	1,319,946	1,311,715	1,957,877	1,980,613	1,992,243	2,003,975	2,015,811	2,027,755	2,039,810	2,051,979	2,064,221
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	25,636,000	-		-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	**159,417,000**	**141,276,432**	**144,644,965**	**155,500,917**	**162,293,150**	**171,470,539**	**179,526,402**	**186,923,899**	**195,340,585**	**198,320,851**	**203,344,027**	**208,501,491**
Operating Result from Continuing Operations	**19,188,000**	**29,413,520**	**21,890,869**	**17,547,364**	**18,090,310**	**18,820,969**	**18,215,686**	**17,211,547**	**17,677,853**	**17,077,569**	**16,727,079**	**16,364,061**
Operating Result before Capital	**(27,091,000)**	**5,965,458**	**2,125,086**	**1,842,733**	**1,542,058**	**95,398**	**(726,910)**	**(1,197,159)**	**(1,644,061)**	**(2,244,345)**	**(2,594,835)**	**(2,957,853)**
Capital Works Program		**52,900,303**	**78,580,425**	**47,124,862**	**43,746,455**	**42,008,405**	**37,223,194**	**36,471,612**	**48,655,364**	**40,060,972**	**40,182,801**	**40,382,801**
Forecast Cash & Investments		**244,887,104**	**245,241,164**	**253,666,384**	**259,751,864**	**269,045,063**	**283,875,382**	**300,393,537**	**307,534,492**	**358,445,658**	**409,847,899**	**424,192,576**

FOR ADOPTION

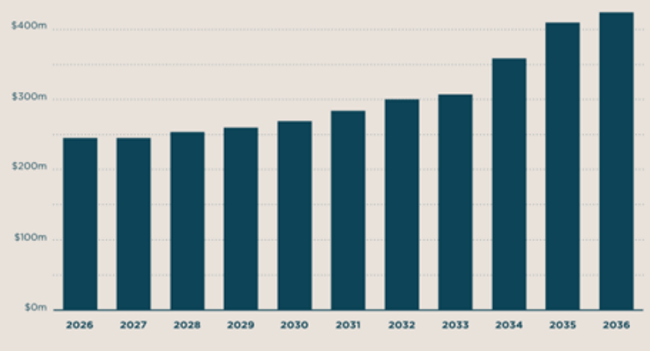
OPERATING RESULT BEFORE CAPITAL



OPERATING INCOME v OPERATING EXPENDITURE



FORECAST CASH & INVESTMENTS



SCENARIO TWO – GENERAL FUND DECREASE RATE PEG TO 2.5%

Income Statement – General Fund

10 YEAR FINANCIAL PLAN FOR THE YEARS ENDING 30 JUNE 2036

- decrease of 0.5% in Rate Peg in the General Fund, from 3% to 2.5% for 10 years
- decreases the estimated result in the General Fund from deficit of $3.2m in 2027-2028 to a deficit of $8.5m in 2035-2036

	Actuals	Current Year	Projected Years							
Scenario 2 : Rate Peg Decreases 0.5%	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033	2033-2034	2034-2035	2035-2036
	$	$	$	$	$	$	$	$	$	$	$	$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	49,870,000	53,751,895	55,886,670	59,485,983	62,302,199	65,222,275	68,249,636	71,387,822	74,640,482	76,102,674	78,011,420	79,968,040
User Charges & Fees	19,290,000	19,210,277	22,028,644	21,725,937	22,692,484	23,693,907	24,731,343	25,802,231	26,918,891	27,506,016	28,107,820	28,722,791
Other Revenues	7,090,000	12,963,995	9,557,077	13,710,340	14,174,540	14,653,704	15,149,891	15,662,873	16,193,206	16,654,156	17,128,934	17,617,247
Grants & Contributions provided for Operating Purposes	8,123,000	15,472,118	12,211,927	12,586,332	12,872,265	13,165,275	13,465,534	13,770,222	14,622,531	14,622,531	14,622,531	14,622,531
Grants & Contributions provided for Capital Purposes	41,484,000	19,342,061	14,611,902	11,702,087	11,935,890	12,000,262	12,066,243	11,412,874	12,203,196	12,203,196	12,203,196	12,203,196
Interest & Investment Revenue	4,788,000	4,424,986	4,497,053	4,680,346	4,813,760	4,951,151	5,092,635	5,223,337	5,387,929	5,536,394	5,689,312	5,846,454
Other Income:												
Net Gains from the Disposal of Assets	(88,000)	1,499,000	1,700,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Other Income	2,061,000	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	**132,618,000**	**126,664,332**	**120,493,273**	**124,891,025**	**129,791,137**	**134,686,574**	**139,755,282**	**144,259,359**	**150,966,235**	**153,624,966**	**156,763,213**	**159,980,259**
Expenses from Continuing Operations												
Employee Benefits & On-Costs	48,566,000	49,052,749	49,353,105	54,744,504	57,636,126	60,646,669	63,780,555	67,042,324	70,436,742	72,549,412	74,725,461	76,966,778
Borrowing Costs	506,000	1,512,169	1,265,999	1,426,790	1,302,517	1,180,763	1,059,421	940,542	814,140	729,350	671,962	619,090
Materials & Contracts	31,592,000	37,626,114	41,180,858	40,447,347	41,792,958	44,052,937	46,001,748	47,990,659	50,153,364	50,549,984	51,503,502	52,475,006
Depreciation & Amortisation	21,603,000	16,461,481	16,892,828	18,496,002	19,335,199	19,997,616	20,893,754	21,822,903	22,786,193	23,469,779	24,173,872	24,899,088
Other Expenses	1,767,000	698,664	682,184	1,309,461	1,312,745	1,316,127	1,319,611	1,323,199	1,326,895	1,330,702	1,334,623	1,338,556
Net Losses from the Disposal of Assets	20,444,000	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	**124,478,000**	**105,351,177**	**109,374,974**	**116,424,105**	**121,379,545**	**127,194,113**	**133,055,089**	**139,119,627**	**145,517,334**	**148,629,226**	**152,409,420**	**156,298,518**
Operating Result from Continuing Operations	**8,140,000**	**21,313,155**	**11,118,299**	**8,466,920**	**8,411,592**	**7,492,462**	**6,700,193**	**5,139,733**	**5,448,901**	**4,995,741**	**4,353,794**	**3,681,741**
Operating Result before Capital	**(33,344,000)**	**1,971,094**	**(3,493,603)**	**(3,235,167)**	**(3,524,298)**	**(4,507,800)**	**(5,366,050)**	**(6,273,141)**	**(6,754,295)**	**(7,207,455)**	**(7,849,402)**	**(8,521,455)**
Capital Works Program		**40,305,473**	**35,709,463**	**29,034,641**	**29,551,425**	**20,186,284**	**19,747,829**	**20,574,757**	**22,124,673**	**22,617,157**	**24,351,680**	**24,076,746**
Forecast Cash & Investments		**121,403,135**	**122,223,534**	**117,751,069**	**114,076,538**	**118,703,715**	**124,160,443**	**128,704,533**	**133,726,112**	**159,609,282**	**175,447,749**	**186,447,749**

FOR ADOPTION

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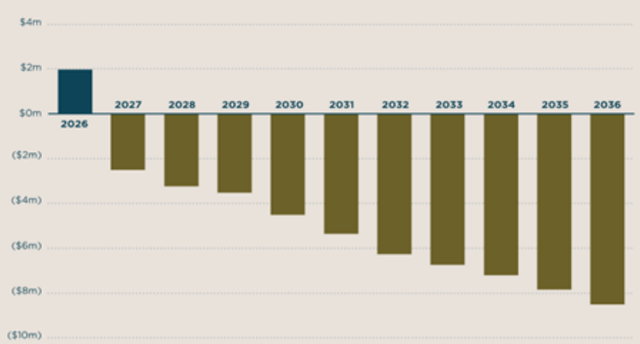
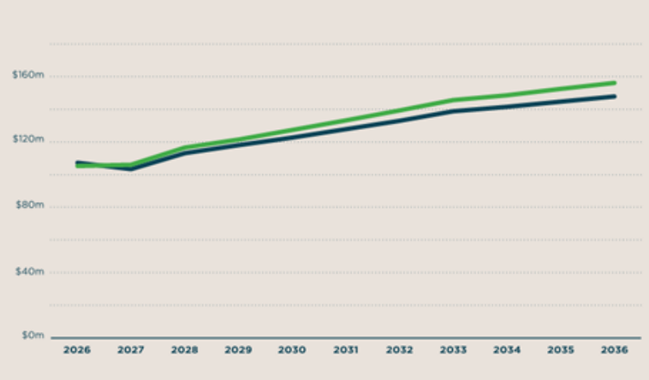
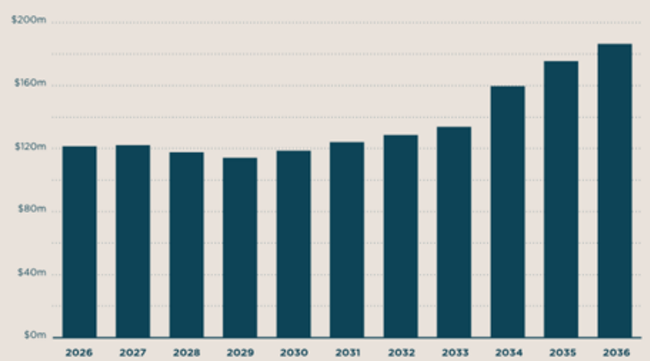
OPERATING RESULT BEFORE CAPITAL



OPERATING INCOME v OPERATING EXPENDITURE



FORECAST CASH & INVESTMENTS



ORANGE CITY COUNCIL

ORANGE
CITY COUNCIL

FOR ADOPTION

Enquiries
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INTEGRATED PLANNING AND REPORTING

IP&R

Workforce Management Strategy

ORANGE CITY COUNCIL

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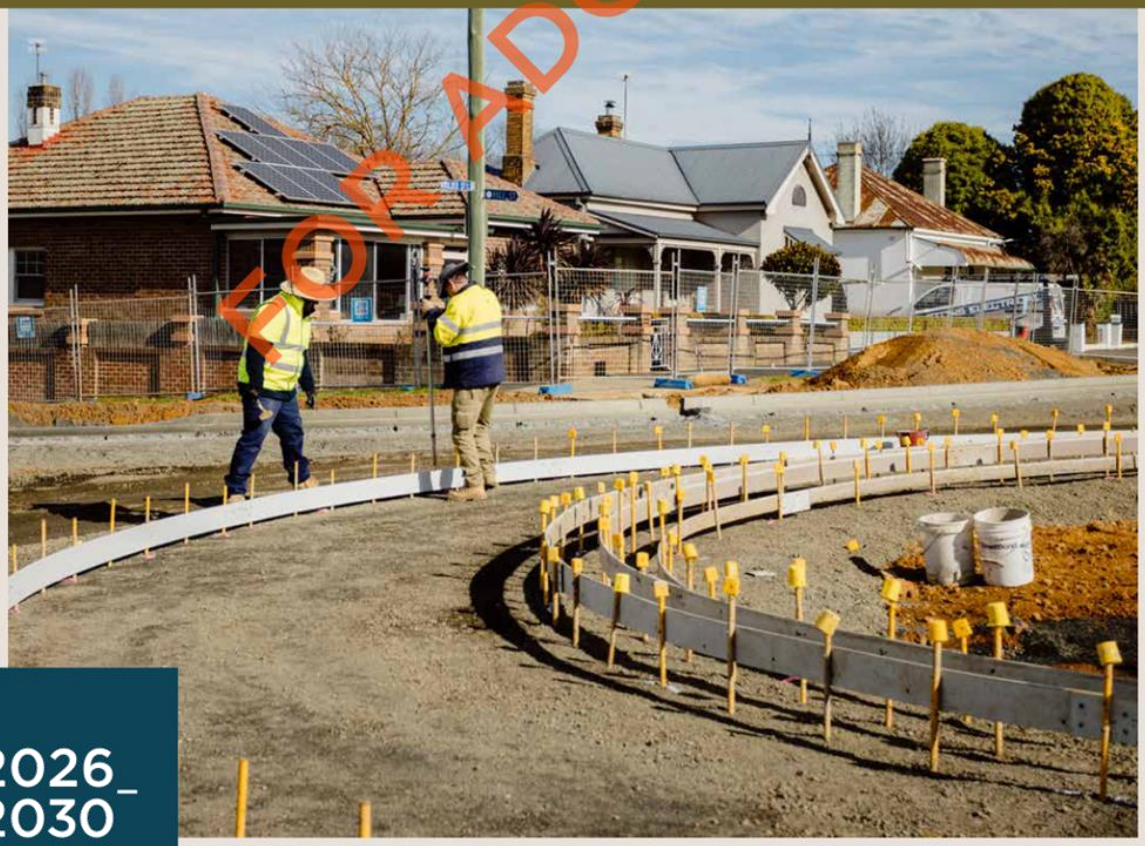


2026_2030

Yuga Mawang

MOVING TOGETHER

This artwork embodies the deep connection between Orange City Council and the local community, highlighting the harmony essential for collaborative initiatives. At its center, two significant landmarks—Gaanha bula – Mount Canobolas and Guriyan Gaanha bula – Lake Canobolas serve as focal points. Surrounding them are eight circles in yellow and navy, representing my core values that strengthen cultural relationships: Culture, Connection, Community, History, Storytelling, Water, Totems, and Gathering Places. Framed by blue borders that reflect the Council's logo and the outline of Orange, these areas feature symbols of the cultural connections unique to our region.

The Goanna and Platypus represent the Wiradjuri and Orange totems, and bush tucker signifies local produce.

Each border begins and ends with a symbol of a person, representing the idea that everything in the community starts and ends with people. Veins of gold and yellow speaks to the regions abundance, while ripples of green and blue signify the connections between Gaanha bula, Guriyan Gaanha bula and the community. These colours illustrate the ripple effect of Council's influence, showcasing its meaningful impact within and beyond the community.

Artwork and words by Wiradjuri Artist, Mitchell Groat.



ACKNOWLEDGEMENT OF COUNTRY

Orange City Council is situated within the traditional lands of the Wiradjuri Nation. We acknowledge the traditional custodianship of these lands, and pay our respect to the Wiradjuri people for their care and stewardship of these lands for more than 40,000 years and to the Elders of the Wiradjuri Nation, past, present and emerging.

Contents

Executive summary	06
Organisational structure	09
Workforce profile	10
External market considerations	11
Financial considerations	13
Engagement	13
Workforce strategic direction	14
Our Safety: Together making it safe	16
Our Culture: Together, making a difference	17
Our Structure: Effective utilisation	18
References	19



ABOUT THIS PLAN

The Workforce Management Strategy is a four-year plan. It is reviewed annually and links to these Community Strategic Plan (CSP) strategies:

CSP Strategy 15.1
Provide representative, responsible and accountable community governance.

CSP Strategy 15.2
Employees working together to make a difference.

FOR ADOPTION

IP&R

Resourcing Strategy

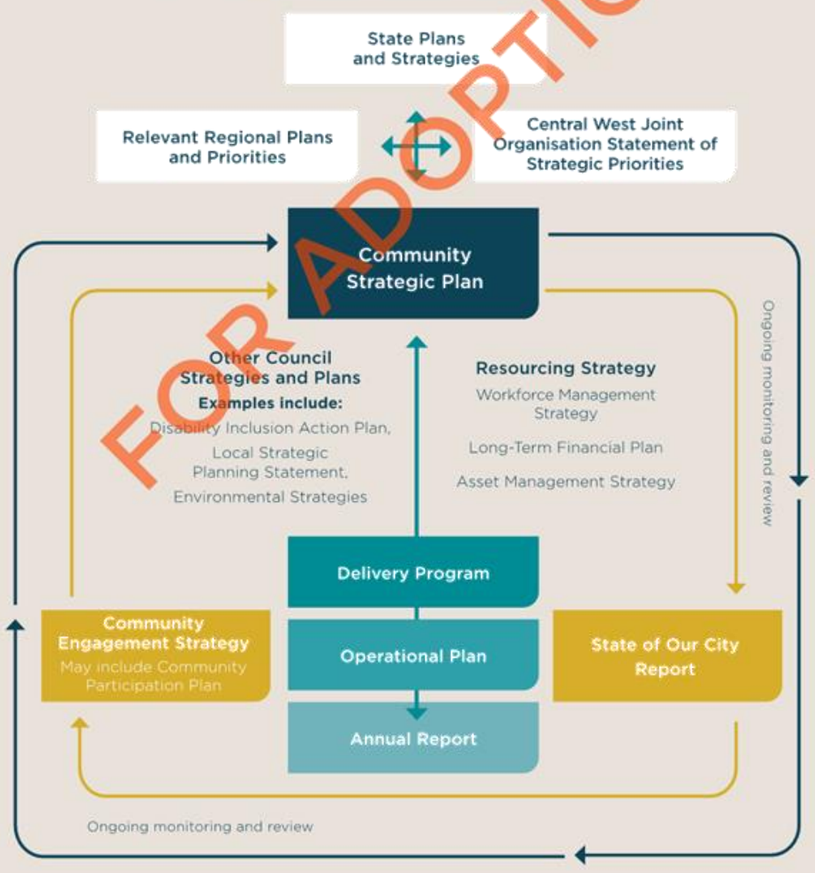
All components of the Integrated Planning and Reporting (IP&R) framework are linked to one another. Activities and actions identified in the Delivery Program and Operational Plan are supported by the Resourcing Strategy, with all resourcing implications identified and addressed.

The Resourcing Strategy outlines how Council will deliver on the community's long-term vision by ensuring the right funding, people, and assets are in place. It is an important component of the IP&R framework and directly supports the goals of the Community Strategic Plan (CSP).

The Resourcing Strategy includes three components:

1. **Long-Term Financial Plan**
   forecasting Council's financial capacity over at least 10 years
2. **Workforce Management Strategy**
   planning for the staff, skills, and capabilities needed to meet future service needs
3. **Asset Management Strategy**
   guiding how Council maintains and renews infrastructure to support service delivery

INTEGRATED PLANNING & REPORTING FRAMEWORK



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Community Strategic Plan: Our highest-level plan guiding all other strategies and setting out our community's vision and aspirations, aligning with state and regional plans and incorporating social justice principles, strategic directions, outcomes and measures of progress.

Duration: 10+ years

Review: 4 years



Delivery Program: Outlines our elected council's four-year commitment to achieving the CSP, detailing what can be delivered within available resources and aligning with the CSP's strategic directions and outcomes.
Operational Plan: Outlines the Actions on the principal activity over the financial year to work towards to achieving the 4 year plan.

Duration: DP 4 years, **OP** annually

Review: Annual review with 6-monthly reporting.



Resourcing Strategy: Shows how the work outlined in the Delivery Program and Operational Plan will be supported, through long-term financial planning, workforce management and asset management.

Duration: AMS & **LTFP** are 10 years, **WMS** is 4 years

Review: Annually



Community Engagement Strategy: Supports the development of all plans, policies, programs, and key activities, ensuring a genuine, inclusive approach grounded in social justice principles.

Duration: As required

Review: Within 3 months of the local government elections.



Annual Report: Provides a yearly update to our community on the council's progress in delivering the Delivery Program through that year's Operational Plan, and includes the audited financial statements.

Duration: 12 months

Review: Annually



State of Our City: Prepared by our outgoing Council and noted by the incoming council, providing a summary to the community on the effectiveness of the Community Strategic Plan's implementation over their 4 year Council term.

Duration: 4 years

Review: 4 years

FOR ADOPTION

Executive summary

Orange City Council plays a vital role in shaping the wellbeing, growth and liveability of our community. Every service we deliver — from essential infrastructure to cultural programs — relies on a skilled, engaged and forward thinking workforce. As the expectations of our community continue to evolve, so too must the capability, resilience and culture of the organisation that serves them.

For the 2026–2030 period, our strategic focus is clear: delivering an exceptional customer experience. We are embedding a simple but powerful mindset across the organisation — "How Can I Help?" — a phrase that reflects our commitment to responsiveness, empathy and collaboration. This approach applies equally to how we support one another inside Council, promoting teamwork, shared accountability and a culture centred on solutions.

Our people remain at the heart of everything we achieve. Their dedication, expertise and community minded spirit enable Council to consistently deliver high quality services. To continue meeting the needs of our growing and changing city, we must ensure our workforce is well planned, adaptable and supported to succeed.

This Workforce Management Strategy provides that foundation. It outlines how Council will:

- build the capabilities needed for the future
- address critical skill shortages and succession risks
- strengthen employee wellbeing, leadership and culture
- attract and retain the talent required to deliver our services
- align workforce resources with the 2026–2030 Delivery Program and long term financial sustainability

Together, these actions ensure Orange City Council remains agile, resilient and ready to meet evolving service demands. By supporting our people and cultivating a culture of excellence, we are building a confident, connected workforce that delivers meaningful outcomes for our community — one interaction at a time.

Scott Maunder
Chief Executive Officer

Alignment with Legislative and IP&R Requirements

This Workforce Management Strategy forms a required component of Council's Resourcing Strategy and has been prepared in accordance with the Integrated Planning and Reporting Guidelines issued under section 406 of the Local Government Act 1993. It meets all mandatory workforce planning elements outlined by the Office of Local Government, including compliance with planning, consultation, content and review requirements specified in the Guidelines. This ensures Council's workforce planning remains aligned with statutory obligations and supports the effective delivery of the Community Strategic Plan and Delivery Program.



Summary of obligations and how we meet them

IP&R Workforce Planning Requirement (OLG)	How This Strategy Meets the Requirement
Ageing workforce	Includes targeted actions for late career support, knowledge transfer, flexible work, and a dedicated Employee Guide to Retirement.
Succession planning	Outlines Council's embedded annual Succession Planning Framework and talent pipeline planning.
Local youth pathways	Expands early career pipelines including trainees, apprentices, cadets and school engagement.
Employer of choice initiatives	Strengthens benefits, wellbeing, recognition, flexibility and customer experience culture.
Learning and development	Provides structured L&D planning, mentoring, leadership development and compliance training.
Performance management	Integrates performance development, capability uplift, leadership expectations and employee career conversations.
Recruitment strategies for skills gaps	Outlines targeted digital recruitment initiatives and identified industry wide shortages.
Workforce diversity	Confirms the Diversity & Inclusion Strategy as Council's EEO Management Plan meeting legislative obligations.
Delivery Program alignment	Directly links workforce capability, succession, development and resourcing to the 2026–2030 Delivery Program.
Integration with Resourcing Strategy	Aligns workforce implications with Long Term Financial Plan and models Award impacts.

Workforce Modelling Assumptions

The workforce forecasts and capability requirements outlined in this Strategy are based on the following modelling assumptions:

- Projected service delivery growth consistent with the strategic priorities and actions in the 2025–2029 Delivery Program.
- Labour market constraints, including national skills shortages identified by Jobs and Skills Australia and industrywide shortages in engineering, water, sewer, environmental health and planning.
- Financial parameters established through the Long Term Financial Plan, including Award wage increases, superannuation rises, and inflationary impacts.
- Operational risk and asset renewal requirements, including constraints tied to water and sewer infrastructure labour availability.

These assumptions ensure that the workforce projections remain grounded in realistic financial, demographic and labour market conditions.

FOR ADOPTION

Monitoring, Review and Continuous Improvement

In alignment with the Integrated Planning and Reporting Guidelines, Council will monitor and review the Workforce Management Strategy through the following mechanisms:

- Annual internal review aligned with the Delivery Program and Resourcing Strategy timelines (required under IP&R guidelines).
- Monthly workforce metrics provided to the Executive as required, including vacancies, turnover, safety outcomes and L&D participation.
- Bi-Annual reporting to the Audit, Risk and Improvement Committee, including workforce risks, WHS performance, and progress on actions.
- Integration with the Staff Engagement Survey cycle to monitor cultural, wellbeing, leadership and experience metrics.
- Formal refresh of the Strategy every four years in accordance with the IP&R cycle.

This continuous improvement approach ensures Council remains responsive to emerging risks, labour market trends and organisational needs.

Workforce Context and Delivery Program Alignment

This Strategy outlines Council's workforce profile, labour market environment and the organisational capabilities required to deliver Council's services. In line with the Integrated Planning and Reporting Framework, it directly supports the 2025–2029 Delivery Program by ensuring Council has the workforce capacity and capability to meet its strategic commitments. Key workforce priorities — including capability development, customer experience uplift, digital transformation and succession planning — are aligned to future service delivery needs and the long-term aspirations of the Community Strategic Plan.

Organisational Structure

Our organisational structure consists of four divisions.

Together making a difference



Future Focused

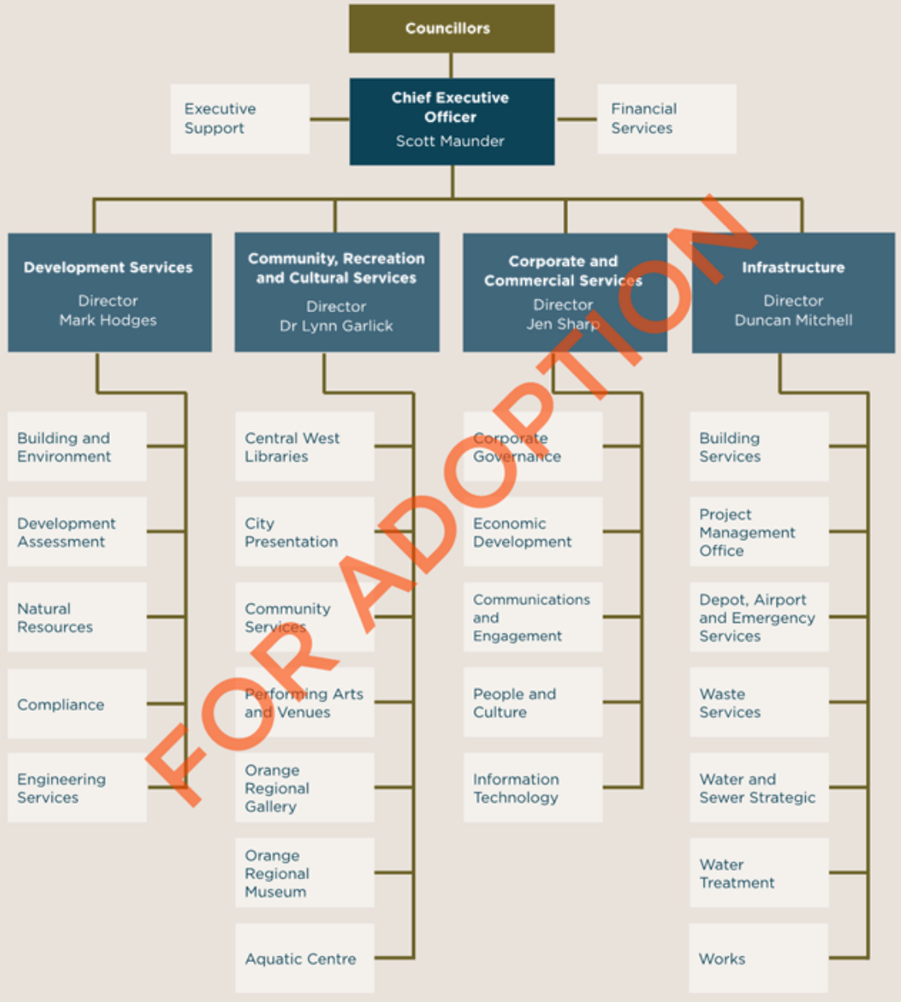


Supportive



Creating your Legacy

Our organisation



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Workforce profile

All figures are as at 27 March 2026 unless otherwise stated

853 Total employees

41.8 Average age of Council employees

9.6 Average length of service in years (ex casuals)

24% Length of service more than 15 years (ex casuals)

31% Length of service between 5 & 15 years (ex casuals)

45% Length of service less than 5 years (ex casuals)

4% New* employees identified as being from the LGBTQIA+ community *since 2020

$679,871 $ of Learning & Development Expenditure in FY25 ($1,416.40 per FTE) (Funded partially by $[illegible] in training grants and/or subsidy payments)

168 New starters in FY25

129 Leavers in FY25

480 Full time equivalent roles (ex casuals)

7.7% Australian Job mobility rate *February 2025 ABS

16% New* employees born overseas *since 2020

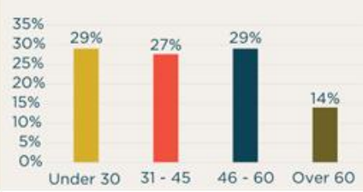
Employee type & Gender split PT/FT/Cas



10% New* employees from non-English speaking backgrounds *since 2020

5% Employees Identify as Aboriginal or Torres Strait Islander

Age distribution of workforce



6.9% of Blayney, Cabonne & Orange LGAs Identify as Aboriginal or Torres Strait Islander *2021 Census

External market considerations

EMPLOYMENT MARKET DYNAMICS

Australia continues to operate within a tight labour market environment, although signs of stabilisation are emerging as economic conditions soften. As at February 2026, the national unemployment rate sits at 4.2% (trend) and 4.3% (seasonally adjusted), supported by historically strong participation rates between 66.8% and 66.9%, and ongoing employment growth despite pressures across several sectors. Deloitte's 2026 labour market outlook reinforces this picture, highlighting that while the labour market has steadied following a period of weak hiring, overall growth is expected to moderate throughout 2026. Notably, a widening divergence in occupation level demand is emerging, with continued growth for professional, community services and labour intensive roles, contrasted by flatter demand for administrative and managerial positions.

For councils, this broader environment suggests that voluntary turnover is likely to remain lower than during the "great resignation" period. Mercer's workforce insights indicate turnover has returned to pre pandemic levels, with employers increasingly shifting focus from recruitment to retention and capability building. At the same time, limited numbers of active jobseekers mean that talent scarcity persists, even in the face of a slowing economy. Accordingly, Orange City Council will need to continue strengthening internal capability development, expanding succession planning, and improving our overall employment value proposition in order to remain competitive

WORKER MOTIVATION

Employee motivations and expectations are also evolving, shaped by rising cost of living pressures, higher workloads, and increased change within workplaces. PwC's Global Workforce Hopes and Fears Survey 2025 found that Australian workers remain highly motivated by wellbeing, workplace culture, and clarity of purpose, with 49% having already used some form of AI in their work and reporting improved productivity as a result.

These workers place strong emphasis on mental health, flexibility, and supportive workplace environments when assessing employers. Complementing this, Gallagher's Workforce Wellbeing Index 2025 identifies rising burnout levels and declining perceptions of organisational support, driven both by economic stresses and increased workplace intensity. Employees are signalling a stronger expectation that their employers provide mental health support, financial wellbeing programs, and flexible work options that genuinely address their lived pressures.

For Council, these insights reinforce the need to continue expanding our Employee Benefits Program, strengthening both physical and psychological wellbeing initiatives, and maintaining the strong foundations of our Flexible Work Program—all of which are critical to retention, engagement and competitiveness in a challenging labour market.

SKILLED SHORTAGE AREAS

Skills shortages continue to be one of the most critical external risks for the local government sector. Jobs and Skills Australia's March 2026 Occupation Shortage List confirms persistent shortages across a wide range of technical and professional disciplines, including engineers, town planners, surveyors, environmental health officers, accountants and project managers—mirroring many of Orange City Council's existing recruitment challenges. The national Local Government Skills Audit (2025–26) further illustrates the depth of these shortages, identifying widespread and severe constraints across engineering, planning, environmental health and similar capability areas, particularly in regional councils where competition with the private sector and limited training pathways make attraction and retention even more difficult.

Of particular concern is the emerging and intensifying shortage in water, waste and sewerage skillsets. As national and regional infrastructure demands increase, labour pressures in these fields are expected to grow substantially. With Orange City Council's current backlog of water and sewerage projects outlined in the Asset Management Plan, workforce availability will directly influence the viability, timing and sequencing of future works. This may necessitate a strategic reconsideration of which projects can be delivered, in what order, and at what pace, ensuring that essential services are maintained while balancing realistic labour capacity.

FOR ADOPTION

These external pressures intersect directly with Council's own workforce profile, which presents both strategic advantages and emerging risks. Council maintains a comparatively strong early career pipeline, with a higher proportion of employees aged 30 or under than is typically seen in NSW local government—a notable strength given the sector's well documented challenges attracting younger workers. This provides a competitive advantage in future proofing hard to fill and growth pipeline roles. At the same time, Council's lower mid career cohort (31–45) and its substantial proportion of employees aged 46 and over—including 14% aged 60+—mirror broader sector wide ageing trends and highlight foreseeable retirement driven capability risks. These demographic factors reinforce the need for strong succession planning, knowledge transfer initiatives, and targeted capability development to sustain service delivery over the coming decade.

Council's longstanding "grow your own" approach—through traineeships, apprenticeships, cadetships and targeted capability development—remains one of the most effective strategies for mitigating these risks, but workforce limitations will still need to be factored into project prioritisation.

SUCCESSION PLANNING FRAMEWORK

Orange City Council has an established and embedded Succession Planning Framework that is implemented annually across the organisation. This Framework supports Council in identifying critical roles, assessing workforce risks, developing internal talent pipelines, and ensuring continuity of capability across key operational and leadership positions. The Framework is reviewed and applied each year as part of Council's workforce planning cycle and directly informs capability development priorities, recruitment strategies, and long term workforce sustainability.

This ongoing, embedded approach ensures Council remains prepared for retirement transitions, skill shortages, and emerging service needs, while supporting our long-term planning commitments under the Delivery Program.

FUTURE WORKFORCE REQUIREMENTS

To meet the workforce demands of the 2026–2030 Delivery Program, Council anticipates continued pressure in several critical areas. Forecast modelling indicates:

- Ongoing shortages across engineering, water, sewer, planning, environmental health and project management roles due to state wide skill scarcity.
- Retirement driven capability loss in experienced technical and operational roles as Council's ageing workforce profile continues.
- Increased capability requirements in digital systems, customer service excellence, data analytics, supervisory capability, and contemporary compliance skills.

These forecasts inform Council's workforce actions, including capability development, succession planning, targeted recruitment and continued investment in early career pipelines. These strategies ensure the workforce remains aligned with evolving service needs and the Delivery Program.





Financial Considerations

Workforce resourcing and anticipated labour costs are modelled within the Long-Term Financial Plan, ensuring workforce planning is fully aligned with broader financial sustainability considerations.

The NSW Local Government (State) Award 2026 is currently under negotiation, with the new Award scheduled to operate from July 2026. The existing Award framework confirmed a 3% salary increase from 1 July 2025, and union commentary anticipates stronger-than-usual wage claims in the upcoming cycle due to ongoing cost of living pressures, sustained inflation, and broader industry wage expectations. Negotiations are set to continue throughout 2026, with unions positioning early for both improved conditions and remuneration.

Financial pressures are also emerging through increased superannuation contributions, rising real labour costs, and inflationary pressures affecting goods, services and materials required for service delivery. Despite these constraints, Council continues to benefit from grant funding and external programs which support traineeships, apprenticeships and specialised workforce development. Funding secured for roles such as the Aboriginal Environmental Health Officer and multiple trainees and apprentices has helped offset some labour costs and build capability in areas affected by skills shortages. Council will continue to pursue all suitable funding to support capability development, particularly in hard to fill roles.

Engagement

As Orange City Council updates its Workforce Management Strategy for the 2026–2030 period, Council uses several well established internal mechanisms to facilitate ongoing engagement, including the Staff Consultative Committee, Diversity & Inclusion Committee and Health & Safety Committee. These are complemented by broader organisational forums such as staff engagement surveys, the Young Professionals Group and Manager and Supervisor meetings. Collectively, these touchpoints help Council to gather workforce insights, respond to emerging trends and identify opportunities to enhance workplace culture, capability and overall employee experience.

Throughout the 2025–2026 review cycle, and in preparation for the 2026–2030 strategy horizon, Council has continued to engage with managers across all operational areas to explore capability needs, workforce development opportunities, succession planning considerations and structural workforce requirements. These discussions provide essential real time insights and help ensure the workforce remains aligned with Council's evolving strategic objectives, service delivery requirements and long term planning commitments. By maintaining this broad, integrated and continuous approach to employee engagement—rather than relying on a singular model—Orange City Council remains well positioned to meet current workforce challenges while preparing for the demands of the years ahead.

EQUAL EMPLOYMENT OPPORTUNITY

Orange City Council meets its obligations under section 345 of the Local Government Act 1993 (NSW) through the implementation of its Diversity and Inclusion Strategy, which functions as Council's Equal Employment Opportunity (EEO) Management Plan. The Strategy outlines Council's commitment to equitable employment practices, identifies and addresses systemic barriers, and supports a workplace that is inclusive, accessible and reflective of the community we serve. By embedding these actions across recruitment, development, promotion and workplace culture, Council ensures ongoing compliance with legislative requirements while strengthening a positive and inclusive workforce environment.

Workforce strategic direction



OUR CULTURE AND VALUES

"Together Making a Difference" – Strengthening Our Culture, Enhancing Our Service

Orange City Council's Employee Culture Program, "Together Making a Difference," continues to evolve as the foundation of how we work, connect and deliver for our community. The program is centred on fostering unity, collaboration and a shared sense of purpose across every part of the organisation. Employees continue to identify strongly with it s core themes—Future Focused, Supportive, and Creating Your Legacy—which remain relevant across generations and workgroups, reinforcing a culture where people feel valued, committed and empowered to contribute to meaningful outcomes for the City of Orange.

Over recent years, Council has established a range of initiatives that have strengthened cultural capability and engagement, including the Employee Speak Up Program, Career Conversations, Leader Guides, a Flexible Work Program and Succession Planning. These initiatives have helped embed positive cultural practices and provided the tools and systems to support a confident and capable workforce. With these foundations now well established, Council is focused on deepening and enhancing the next phase of the Employee Culture Program to ensure it continues to evolve alongside organisational needs.

For the 2026–2030 period, Council is placing increased emphasis on delivering an exceptional customer experience, both for the community and within the organisation. In line with the CEO's direction, a simple but powerful mindset—"How Can I Help?"—is being embedded across all teams and service areas. This mindset reflects a commitment to responsiveness, empathy and collaboration, and highlights the role every employee plays in shaping customer interactions, strengthening workplace relationships and supporting colleagues.

This renewed customer centred focus aligns naturally with the principles of "Together Making a Difference." It reinforces expectations around teamwork, professionalism and continuous improvement, and encourages employees to anticipate needs, remove friction points and seek opportunities to make a positive difference in every interaction. By elevating service excellence as a core cultural priority, Council strengthens its internal environment while enhancing the experience of residents, businesses, visitors and community partners.

Our people remain at the heart of everything we achieve. Their dedication and capabilities enable Council to meet the diverse and evolving needs of the community. As the organisation looks ahead, the Employee Culture Program will continue to support employees to adapt to change, develop their skills and contribute ideas that strengthen how we work. Ensuring our workforce is supported, connected and future-ready is essential to maintaining high-quality service delivery and achieving the aspirations of the Community Strategic Plan.

Through the ongoing evolution of "Together Making a Difference," Council remains committed to building a forward-thinking, community minded organisation that delivers meaningful outcomes for Orange—one interaction, one improvement and one shared effort at a time.



PRIORITY 1

Our Safety: Together Making it Safe

All workers (employees, contractors, and volunteers) work together to make our workplace safe. Effective consultation, education and training as well as embedding WHS best practice within our safety systems is the key to our goal of reducing worker incident, injuries and illness. We know a safe workplace will lead to increased worker participation, engagement and delivery of work.

OBJECTIVE	ACTION	MEASURES
1.1 Build a proactive Safety Culture where employees feel supported to speak up.	Strengthen safety communication by promoting the Speak Up pathway for WHS concerns and sharing outcomes of reported issues.	• Health and Safety Committee (HSC) meetings occur, and feedback is regularly provided. • Trends reported in Employee Survey results. • Monthly WHS report includes external safety advice, trends or legislative updates.
1.2 Support employee health and wellbeing through inclusive, accessible programs.	Review and enhance wellbeing programs and increase awareness through targeted promotion and leaders leader endorsement.	• Participation rates in wellbeing initiatives. • Number of counselling service users. • Wellbeing data reported to HSC to assess program effectiveness.
1.3 Minimise the number of Workers' compensation claims and Lost Time Injury Hours.	Implement targeted prevention programs informed by injury data analysis and employee feedback.	• Reduced Lost Time Injury Frequency Rate (LTIFR) over time. • Annual workers compensation comparative data. • Psychosocial Risks Management Plan implemented by November 2026.
1.4 Leaders model consistent, visible commitment to safety.	Senior Leaders undertake scheduled WHS visits, toolbox talks and recorded safety conversations.	• WHS Monthly Management Report trends. • Number of toolbox meetings recorded. • Number of safety conversations completed.
1.5 Maintain compliance, continuous improvement and accreditation in WHS systems.	Conduct internal and external audits, maintain ISO 45001 certification and ensure WHS policies remain current.	• 75% of internal audits completed quarterly. • ≥ 80% audit score • Compliance reviews completed. • ISO certification maintained.
1.6 Introduce external benchmarking to strengthen WHS performance insights.	Identify benchmarks and implement bi annual reporting to Audit, Risk and Improvement Committee, the Health and Safety Committee and the Monthly Management Meeting.	• Five benchmarking KPIs identified and monitored.

PRIORITY 2

Our Culture: Together making a Difference

Orange City Council has a history of dedicated employees who really care about our city, how it looks, how it works and how it supports our community. We are constantly listening to feedback to identify ways to support our workforce and continue to build our great culture. We know that to provide the services to our community we need to have engaged the right people to perform roles critical to enable those services.

OBJECTIVE	ACTION	MEASURES
2.1 Employees feel safe to speak up, raise ideas and give feedback.	Continue to embed Employee Speak Up programs, provide visible access points, and promote committee involvement.	• Participation in committees. • Employee Survey results • 100% of scheduled Engagement Survey projects delivered.
2.2 Promote benefits, recognition and employee support programs.	Enhance communication of benefits and recognition; develop Employee Guide to Retirement; showcase positive employee contributions and celebration of achievements.	• Sustained or increased Flexible Work utilisation. • 10% improvement in recognition feedback.
2.3 Support an ageing workforce through proactive planning, flexible work options, knowledge transfer initiatives, and late career support.	Promote Council's existing supports for mature aged workers, including flexible work options and mentoring, and through the delivery of the Employee Guide to Retirement.	• Employee Guide to Retirement delivered and promoted within 2026. • Participation in late career / transition to retirement initiatives.
2.4 Strengthen recruitment and talent attraction through community and digital engagement.	Partner with schools and community groups; implement recruitment marketing plan to attract top talent.	• Minimum three engagement events annually. • Vacancy rate trends. • Increased LinkedIn and digital engagement.
2.5 Leaders demonstrate commitment to a supportive, future focused culture.	Deliver Leadership Development & Mentoring Program; annual Planning Days; implement Support Each Other Program elements including Problem Solving Guide and clear roles/responsibilities; embed and promote the Leaders Guide to Performance Management to strengthen fair and proactive performance management.	• >90% Career Conversations offered. • Mentoring Program ready for 2026 launch. • Employee Survey shows clearer direction, teamwork, and support.
2.6 Enhance a respectful, inclusive workforce that reflects and values our community.	Partner with the Diversity & Inclusion Committee to deliver Strategy actions and promote inclusive culture.	• Diversity and Inclusion Committee participation and engagement. • Diversity and Inclusion actions completed. • Staff Consultative Committee feedback.
2.7 Employee development supports workforce capability and engagement.	Promote learning programs; increase cross-team learning (Day in the Life program); grow Education Assistance Program uptake in skill-shortage areas.	• 10% increase in development participation by June 2026. • Day in the Life participation tracked. • Increased Education Assistance uptake in priority areas.

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PRIORITY 3

Our Structure: Effective Utilisation

Effective use of labour and the skills held by our people is a vital part of an effective workforce. Everyone deserves to have a clear understanding of their role and how it forms part of our service delivery to our community. This priority relates to making sure that our structure, systems and reporting support the effective utilisation of our workforce.

OBJECTIVE	ACTION	MEASURES
3.1 Ensure workforce size and service delivery remain aligned to organisational needs.	Monitor service changes; benchmark salary system, retention and separation rates against similar councils.	• FTE within 10% of comparable councils. • Retention and separation rates benchmarked annually. • Workforce distribution aligned to service needs. • Vacancy rates monitored and reported to identify workforce needs and trends.
3.2 Continue to enhance utilisation of digital HR and payroll systems.	Further enhance digital HR and payroll systems, including full digital payroll maintenance and improved accessibility across platforms.	• 100% online timesheet and payroll app utilisation (maintained and optimised). • Payroll audit: show minimal non conformances.
3.3 Learning & Development meets all compliance and operational requirements.	Deliver a compliant L&D plan aligned to essential legislative and Council needs.	• L&D delivered within 5% budget. • Minimal audit non conformances.
3.4 Casuals, contractors and consultants used in line with Award and legislation.	Monitor use patterns; identify internal transfer opportunities; educate leaders annually.	• Full legislative compliance. • 100% of leaders educated each year.
3.5 Leaders understand and utilise workforce data to inform decisions.	Improve dashboards, streamline reporting and deliver training on workforce metrics.	• Five benchmarking KPIs identified and reported annually.

FOR ADOPTION

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INTEGRATED PLANNING AND REPORTING

IP&R

Asset Management Strategy

ORANGE CITY COUNCIL

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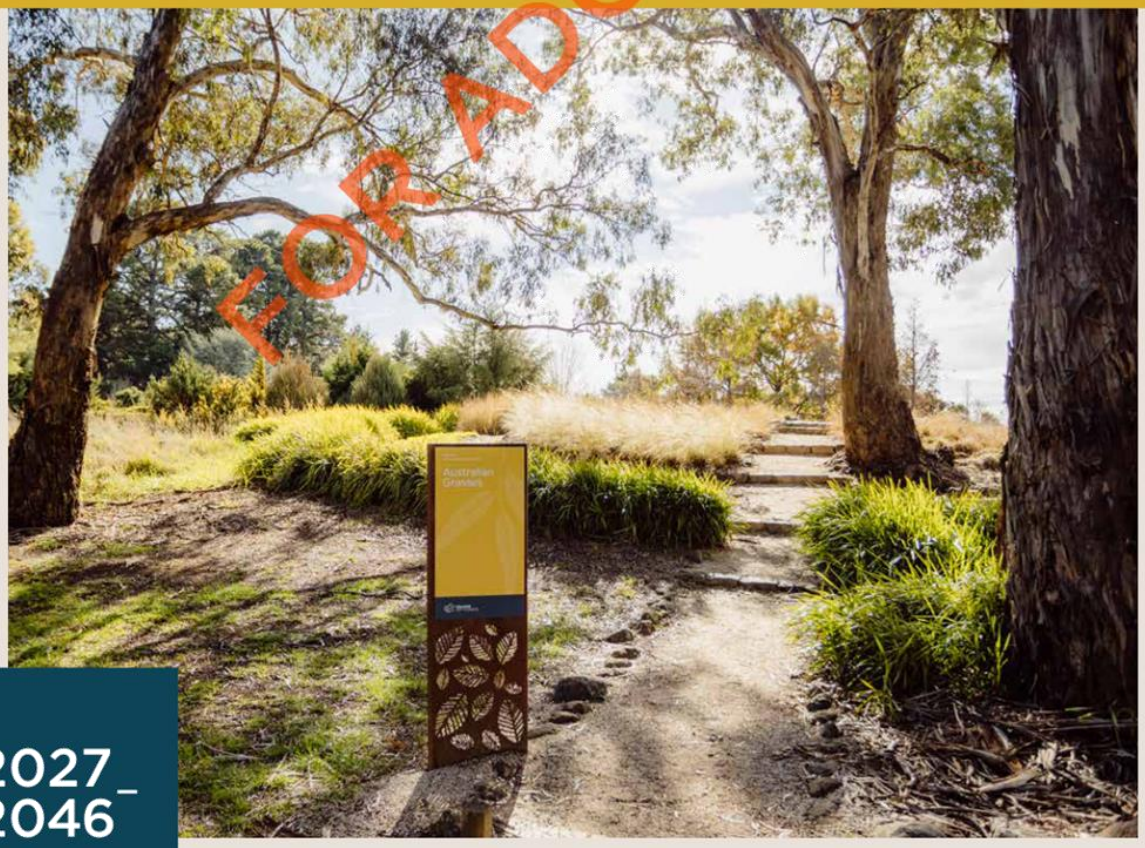

2027_
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Yuga Mawang

MOVING TOGETHER

This artwork embodies the deep connection between Orange City Council and the local community, highlighting the harmony essential for collaborative initiatives. At its center, two significant landmarks—Gaanha bula – Mount Canobolas and Guriyan Gaanha bula – Lake Canobolas serve as focal points. Surrounding them are eight circles in yellow and navy, representing my core values that strengthen cultural relationships: Culture, Connection, Community, History, Storytelling, Water, Totems, and Gathering Places. Framed by blue borders that reflect the Council's logo and the outline of Orange, these areas feature symbols of the cultural connections unique to our region.

The Goanna and Platypus represent the Wiradjuri and Orange totems, and bush tucker signifies local produce.

Each border begins and ends with a symbol of a person, representing the idea that everything in the community starts and ends with people. Veins of gold and yellow speaks to the regions abundance, while ripples of green and blue signify the connections between Gaanha bula, Guriyan Gaanha bula and the community. These colours illustrate the ripple effect of Council's influence, showcasing its meaningful impact within and beyond the community.

Artwork and words by Wiradjuri Artist, Mitchell Groat.



ACKNOWLEDGEMENT OF COUNTRY

Orange City Council is situated within the traditional lands of the Wiradjuri Nation. We acknowledge the traditional custodianship of these lands, and pay our respect to the Wiradjuri people for their care and stewardship of these lands for more than 40,000 years and to the Elders of the Wiradjuri Nation, past, present and emerging.

Contents

Executive summary	06
Strategic framework	12
Services provided	16
Levels of service	17
Condition of our assets	19
Operations	21
Maintenance	22
Capital renewal/rehabilitation	24
Capital upgrades and new assets	27
Disposal plan	28
Financial plan	29
Key Performance Measures	30
Plan improvements	31
Risk management plan	32



ABOUT THIS PLAN

The Asset Management Plan is reviewed annually and guides how Council maintains and renews infrastructure to support service delivery.

This plan links to these Community Strategic Plan (CSP) values:

Live, Prosper, Preserve

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IP&R

Resourcing Strategy

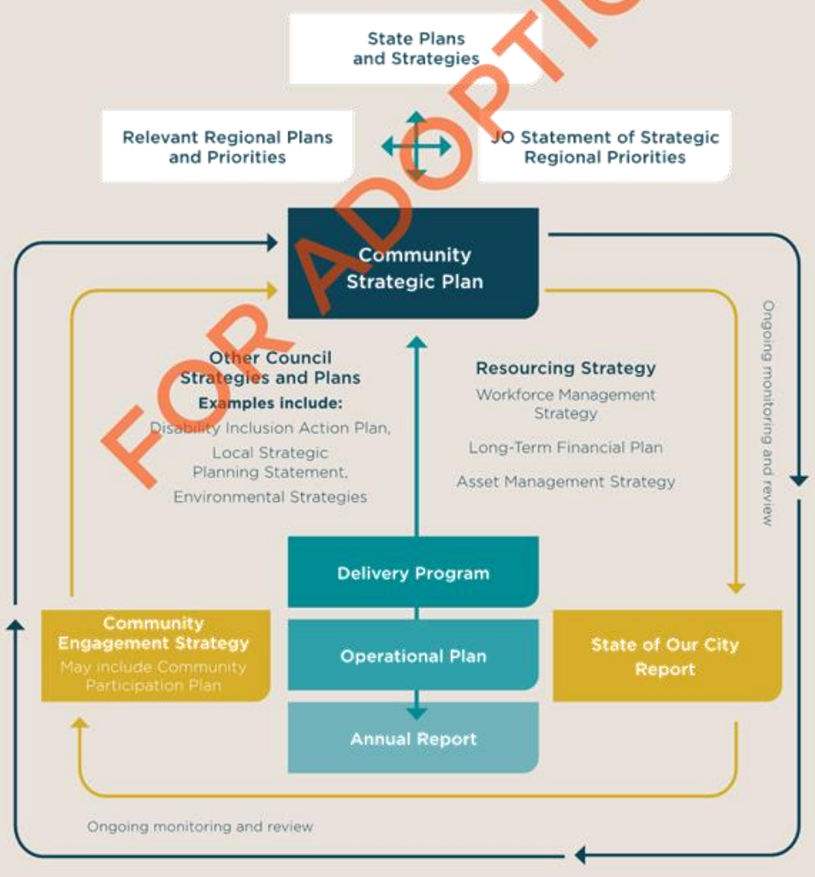
All components of the Integrated Planning and Reporting (IP&R) framework are linked to one another. Activities and actions identified in the Delivery Program and Operational Plan are supported by the Resourcing Strategy, with all resourcing implications identified and addressed.

The Resourcing Strategy outlines how Council will deliver on the community's long-term vision by ensuring the right funding, people, and assets are in place. It is an important component of the IP&R framework and directly supports the goals of the Community Strategic Plan (CSP).

The Resourcing Strategy includes three components:

1. **Long-Term Financial Plan**
   forecasting Council's financial capacity over at least 10 years
2. **Workforce Management Strategy**
   planning for the staff, skills, and capabilities needed to meet future service needs
3. **Asset Management Strategy**
   guiding how Council maintains and renews infrastructure to support service delivery

INTEGRATED PLANNING & REPORTING FRAMEWORK





Community Strategic Plan: Our highest-level plan guiding all other strategies and setting out our community's vision and aspirations, aligning with state and regional plans and incorporating social justice principles, strategic directions, outcomes and measures of progress.

Duration: 10+ years

Review: 4 years



Delivery Program: Outlines our elected council's four-year commitment to achieving the CSP, detailing what can be delivered within available resources and aligning with the CSP's strategic directions and outcomes.
Operational Plan: Outlines the Actions on the principal activity over the financial year to work towards to achieving the 4 year plan.

Duration: DP 4 years, **OP** annually

Review: Annual review with 6-monthly reporting.



Resourcing Strategy: Shows how the work outlined in the Delivery Program and Operational Plan will be supported, through long-term financial planning, workforce management and asset management.

Duration: AMS & **LTFP** are 10 years, **WMS** is 4 years

Review: Annually



Community Engagement Strategy: Supports the development of all plans, policies, programs, and key activities, ensuring a genuine, inclusive approach grounded in social justice principles.

Duration: As required

Review: Within 3 months of the local government elections.



Annual Report: Provides a yearly update to our community on the council's progress in delivering the Delivery Program through that year's Operational Plan, and includes the audited financial statements.

Duration: 12 months

Review: Annually



State of Our City: Prepared by our outgoing Council and noted by the incoming council, providing a summary to the community on the effectiveness of the Community Strategic Plan's implementation over their 4 year Council term.

Duration: 4 years

Review: 4 years

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Executive Summary

A high-level review of Council's Asset Management policies, practices and systems has been completed in conjunction with the development of this document to provide a strategic direction and guidance for improving asset management planning and performance. Council is responsible for an asset portfolio that is valued at approximately 2.2 billion dollars as of 30 June 2026.

This plan assists Council in the decision-making process and is presented at a high level to provide key information that can used in the determination of levels of service and funding required. Table 1.1 identifies the asset groups in this plan, the twenty (20) year average costs and funding gap if one exists between the available renewal budget and predicted renewal requirements. The figures used in Table 1.1 are derived from the 2025-2026 budget. Note a funding analysis has not been undertaken on the 'Other' assets.

This Strategy is presented at a high level to provide key information that can be used in the determination of levels of service and funding required. Table 1.1 provides a snapshot of the Council asset groups, twenty (20) year average costs, the funding gap between the available renewal budget and predicted renewal requirements and the projected backlog of works as at years 1, 10 and 20.

Renewal Backlog, or "Backlog" refers to the accumulated value of asset renewals that are required but have not been or cannot be completed regardless of the underlying cause. The backlog in year 1 of the plan is calculated by determining the value of works that are due as at 1 July 2026 that cannot be funded in the 2026-2027 financial year. Deferring renewal backlog over the longer term creates intergenerational debt.

TABLE 1.1: COUNCIL'S ASSET PORTFOLIO OVERVIEW ($,000)

Asset	Fair Value	Operation & Maintenance	Renewal	Upgrade & New	Funding Gap	Backlog Year 1	Backlog Year 10	Backlog Year 20
Water	440,299	19,047	3,025	14,100	746	5,173	0	14,928
Sewer	304,853	15,832	2,385	20,520	234	11,135	5,578	4,674
Sub-Total	**745,152**	**34,879**	**5,411**	**34,660**	**980**	**16,308**	**5,578**	**19,602**
Transport	585,413	11,230	3,760	24,555	0	19,075	7,286	0
Buildings	285,628	6,589	1,041	7,681	860	10,118	13,713	17,200
Parks	34,368	10,317	175	21,726	594	5,771	7,818	11,873
Drainage	223,297	361	16	3,383	0	227	0	0
Aerodrome	28,451	916	-	536	425	3,098	5,944	8,502
Aquatic Centre	13,208	4,573	-	111	285	2,390	3,754	5,695
Other Assets	289,292							
Sub-Total	**1,459,657**	**33,986**	**4,991**	**57,892**	**2,164**	**40,679**	**38,515**	**43,270**
Total	**2,204,809**	**68,865**	**10,402**	**92,552**	**3,144**	**56,987**	**44,093**	**62,872**

Notes:

- Budget Figures are based on the Corporate Long Term Financial Plan (LTFP).
- Capital Upgrade & New costs relate to projects identified in the 2026-2027 budget, expressed as short-term (5 year) averages
- Other assets Fair value figure include, but aren't limited to land, plant & equipment & library books
- Transport Fair Value figure includes both Roads and Council Car Parks
- Parks & Open Space renewal projections are based on outdated and incomplete data.

WATER AND SEWER FUND ASSETS – RENEWAL

Comparing renewal requirements extracted from Council's asset renewal modelling to allocated renewal expenditure delivered in the 2026-2027 budget, Table 1.1 suggests that, keeping within the parameters of current service levels, Councils 20-year average annual Water and Sewer renewal expenditure of $5.411M pa represents 100% of what is required. Although there are water and sewer assets that, according to Council's renewal model, are due for renewal in 2026-2027 and beyond, it is anticipated that, over time and prior to failure, the renewal of these assets can be achieved through the utilisation of the available annual water and sewer cash reserves on hand.

However, for Council to be able to complete current and future Water and Sewer Infrastructure annual capital works programs, Council will need to review the 2026-2027 Water & Sewer Workforce Strategy so as to ensure Council maintains an adequate workforce capable of completing the projected capital works.

GENERAL FUND ASSETS – RENEWAL

Comparing general fund renewal requirements generated from Council's asset renewal modelling, to budgeted renewal expenditure delivered in the 2026-2027 budget, Table 1.1 suggests that, keeping within the parameters of current service levels, Council's current average general fund renewal expenditure of $4.991M pa represents 70% of the $7.155M pa. required. This trend remains consistent throughout both medium term (0-10 years) and the longer-term (10-20 years) timeframes.

The analysis highlights that, depending on decisions regarding the condition at which assets are maintained or renewed over the next 10 years, the 2026-2027 budget allows for sufficient funding to cover the rate at which Councils' infrastructure assets funded through the general fund are being consumed over the next 20 years, but fails to allow sufficient renewal funding to meaningfully reduce the 2026-2027 Renewal Backlog of approximately $41M.

As a result, the budget delivers an immediate general fund renewal backlog of $41M and a twenty-year annual average Renewal Funding Gap of $2.162M pa for which future generations will become liable if remedial action is not taken. Council's renewal modelling suggests that maintaining the current renewal expenditure over the next 20 years will result in reducing the backlog to $38.5M over the next 10 years but will then rise to $43.3M in Year 20 of this Plan.

RENEWAL DEFERRAL

Long-term infrastructure renewal deferral creates an accumulation of intergenerational debt, which at some point, will need to be addressed. Financing this debt has real consequences on current ratepayers and customers. A recent example can be found within the NSW Electricity supply industry.

In a 2017 submission by 'Energy Works Australia' to the New South Wales Legislative Council's Select Committee Inquiry into Electricity Supply, Demand and Prices in NSW, one of the key drivers identified for the significant increases in electricity prices through 2007 to 2012 was:

'The need to replace aging infrastructure, given that much of Australia's electricity infrastructure was built in the 1960's and 1970's with a working life of 30 – 40 years.'

As a result, the nation's independent regulator, the Australian Energy Regulator (AER) implemented a number of mitigating initiatives. In relation to the aging infrastructure issue, the AER implemented changes in the price modelling structure, including infrastructure life cycle charges. The impact on customers through 2007 to 2012 was a doubling in household electricity prices over 5 years to finance asset consumption that occurred from previous generations of customers, up to 40 years prior.

CAPITAL (NEW) BUDGET

With respect to the 2026-2027 Council budget, keeping in mind the backlog and annual renewal shortfalls identified previously, the budget aims to deliver over $92.6M in new infrastructure over the next 5 years (see Figure 9.1).

As these newly acquired assets age, additional operational, maintenance and renewal expenditure will be required to ensure these assets perform to community expectations. If not adequately funded, this projected renewal backlog will continue to grow resulting in an increasing volume of infrastructure

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performing below the standards expected by the community.

Using Table 1.1 and 9.1 as a guide, the 5-year planned new asset acquisitions represent an increase of 4% to the current asset stock. Increasing the current Operational and Maintenance (O & M) costs proportionally indicates an additional $2.8M pa would be required in O & M to maintain these new assets and an additional $.416M pa in renewal over the longer term. These figures are in excess of any maintenance and/or renewal funding gaps already identified in this plan.

It needs to be stressed that we are considering long-term averages in this strategy and accordingly in some years the cost to renew will be higher and some years' lower dependant on the number of assets that are due for renewal in each particular year. With the current modelling, in certain years there may be a small surplus shown in the analysis. The intention is that these annual "highs and lows" in the projected renewals will be 'smoothed' to provide a more consistent workflow and the Long-Term Financial Plan adjusted to more closely match the timing of specific works.

RENEWAL EXPENDITURE AND PROJECTED RENEWAL BACKLOG

The immediate renewal backlog of $34.9M represents all assets that the 2026-2027 renewal budget does not fund now or into the future.

Quantifying and tracking renewal backlog enables Council to evaluate its own performance in delivering assets to the agreed levels of service set in the Community Strategic Plan.

The Office of Local Government sets a benchmark suggesting that Council's Infrastructure Renewal Backlog should not exceed a value that equivalent to 2% of the Councils Infrastructure Asset Portfolio's Written Down Value.

The Replacement Cost of Councils Infrastructure Asset Portfolio is currently $2.2B, with a Written Down Value of $1.458B.

Councils' year 1 Infrastructure Backlog of $57M represents 3.9% of its Asset base of WDV, suggesting Council is $28M in excess of the recommended 2% benchmark.

Managing this backlog will require a financial strategy that could include the following initiatives:

- Increasing general fund renewal expenditure
- Borrowings funds from a financial institution
- Internal borrowings
- Applying to IPART for a special rate variation to fund the backlog

Doing nothing will simply defer the backlog.

Figure 1.1 below shows the rolling 10-year backlog for each asset category. (The rolling backlog is the renewal works identified as being required, that cannot be funded in the year they are due).

Figure 1.2 provides an indication of the total annual expenditure for all asset categories in each of the major program areas together with the backlog that is expected in any one year based on the currently available funding.

FIGURE 1.1: ANTICIPATED ROLLING BACKLOG OVER THE NEXT 10 YEARS

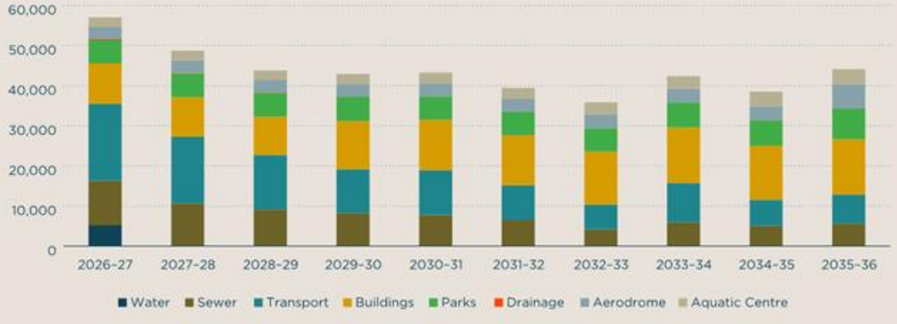
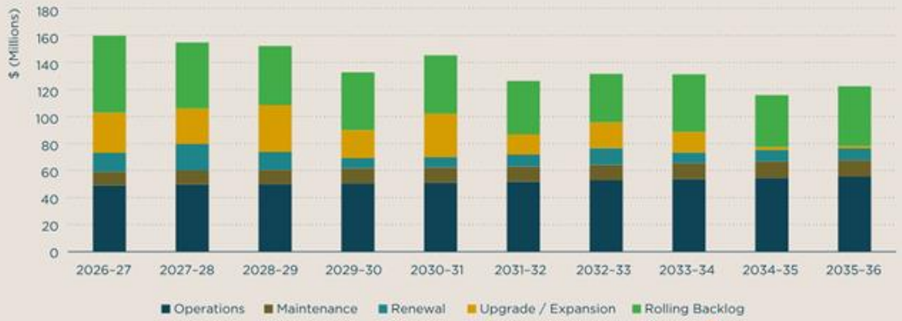


FIGURE 1.2: FORECAST EXPENDITURE OVER THE NEXT 10 YEARS



A number of options are available to address this funding gap including adjustment to service levels, extending asset life (i.e., changing the acceptable condition levels prior to renewal), obtaining increased grant funding, increases in rate revenue (i.e. Special Rate Variation) and borrowing strategies.

LEVELS OF SERVICE, INTERVENTION LEVELS, CONDITION RATING AND USEFUL LIFE

The determination of Levels of Service (LOS) is crucial in the calculation of the gap between required funds for asset service delivery and available budgets. The levels will be determined by defining the outcomes as agreed with the community, identifying the services required to meet those outcomes and the infrastructure required to support those services. Details on proposed LOS are contained within each of the eight Asset Management Plans.

In order to allocate limited funds responsibly, renewal or rehabilitation of assets will only be undertaken once they reach a certain condition, referred to as the intervention level. Typically, assets will not be renewed until they are between a condition 6 and 9 depending on the utilisation, function and/or criticality of the asset. Condition Rating assessments on individual assets are undertaken on a regular basis depending on the component, its current age, previous condition and criticality.

The Useful Life of an asset is the period from when it is constructed until it reaches its defined intervention level. The modelling undertaken is based on this information, which is a 'best estimate', with the actual life dependant on numerous factors that influence the rate of deterioration of the asset (e.g., construction methods, materials, weather, usage, and worker skill). Appendix A provides an example calculation of this.

The graph in Figure 1.3 presents a 2023-24 snapshot of the current condition of Councils assets based on the value of each asset component in each of 10 conditions ranging from 1 being near new to 10 as a completely failed component or asset. Note that this only includes the assets that have been condition rated and modelled in the 2023-24 Asset Management Plans.

RISK MANAGEMENT

Section 14 outlines the management of risk in delivery of assets to the community with their delivery considered in the Enterprise Risk Management Program. Critical assets are identified in each AMP with those most critical listed in this Strategy.

IMPROVEMENT PROGRAM

The process of managing assets is one of continually improving the knowledge Council has including maintaining up to date asset registers, condition ratings, and the cost of work on the asset and the rate at which assets deteriorate and reach their intervention level.

To manage that process Council has undertaken a number of self-assessments against the National Asset Management Assessment Framework (NAMAF), which assisted in developing a plan of action to improve Council's Asset Management knowledge, practices and benchmark performance. Future improvements to activities associated with

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FIGURE 1.3: COUNCILS ASSET CONDITION PROFILE BASED ON VALUE



the management of assets is contained in Appendix B. Council's last external NAMAF assessment was completed in January 2020 and achieved an overall score of 88%.

An Asset Management Long Term Financial Plan has been developed for each of the assets reviewed in the strategy with the details contained in Appendix C based on current (2027) dollars. The 20-year forecasts presented are based on the modelling undertaken and achieving the levels of service presented in the plan and is intended to assist Council when considering future Community Strategic Plan, Delivery Program and Operational Plans. If changes are made to the Corporate Long Term Financial Plan, those changes will be reflected in the next AMS and Asset Management Plans.

In addition, a 20-year renewal backlog projection is contained in Appendix D, detailing modelled renewal requirements, current budget forecasts and the resulting immediate, medium and long-term backlog projected delivered by renewal expenditure contained within the 2026-2027 budget.

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Strategic Framework

Orange City Council developed a comprehensive community engagement strategy to ensure a broad range of opinions; ideas and visions were captured to help shape the Orange Community Strategic Plan. From this Plan several key CSP objectives are supported by this Asset Management Strategy. Table 2.1 below identifies these objectives and explains how the Strategy supports the CSP.

TABLE 2.1: HOW DOES THE ASSET MANAGEMENT STRATEGY SUPPORT THE COMMUNITY STRATEGIC PLAN?

VALUE: LIVE	COUNCILS COMMITMENT TO MEET CSP ASSET BASED OBJECTIVES	AMP
CSP OBJECTIVE 1 A Liveable city that is connected through open spaces.	In Council's 2024 Developer Contribution Plan, Council has identified acquiring approximately 27.65 ha of land specifically for the provision of public open space linking new development networks to existing networks to be delivered over the next 20 years.	Parks & Open Space
	The 2026-2027 budget provides for approx. $250k pa for new development fencing, $578K pa on trees and $117k for park and reserve enhancements.	Parks & Open Space
CSP OBJECTIVE 2 A healthy and active community that is supported by sport and recreational infrastructure.	In Council's 2024 Developer Contribution Plan, Council has identified S7.11 funding of $8.76M for Open Space Improvements which includes playgrounds, creekside parks, sportsgrounds, and kick-about areas and $9.2M for Shared paths to be delivered over the next 20 years.	Parks & Open Space
	Council has actively sought and secured approx. $70M in funding for a Regional Sporting Stadium due for completion in 2026-2027 which will provide a regional sporting venue with a wide range of sporting infrastructure servicing the community over the next 30 years.	Parks & Open Space
	The 2026-2027 budget allocates an average of approx. $572K pa in new footpaths and walkways over the next 20 years.	Transport
	The 2026-2027 Open Space & Recreation budget provides an average of $265K pa in funding for Local event/program support and promotion per annum.	Parks & Open Space
CSP OBJECTIVE 3 A friendly environment where people feel safe and included	Council has installed CCTV cameras in Council administration buildings and in strategic locations around the city.	Buildings AMP
	Council's 2026-2027 budget co-funds a regional Road safety Officer to an amount of $45k pa.	Transport
	Council has allocated $38,000 in Pedestrian Lighting in the 2026-2027 financial year.	Transport
	Transport AMP includes budgeting for numerous road intersection upgrades allowing for safer traffic movements and pedestrian crossing of roads.	Transport
CSP OBJECTIVE 4 A creative community participating in arts and cultural services.	Council owns and operates several buildings that promote a creative community with the provision and maintenance of the Orange Regional Museum, Art Gallery and Theatre and provides the building assets relating to the Conservatorium of Music and the Cultural Centre.	Buildings AMP
CSP OBJECTIVE 6 Activities for young people.	Council provides numerous types of varying play spaces throughout the City. The 2026-2027 budget allocates an average of $48K pa in playground maintenance and $90,000 in 2026-2027 for playground renewals.	Parks & Open Space

VALUE: PRESERVE	COUNCILS COMMITMENT TO MEET CSP ASSET BASED OBJECTIVES	AMP
CSP OBJECTIVE 8 Managing our resources wisely.	Council annually updates Asset Management Plans for water and sewer assets which include a Long-Term Financial Plan detailing new infrastructure requirements, maintenance & operational requirements and renewal requirements over a 20-year timeframe.	Water & Sewer
	Council owns and operates two Waste facilities designed to maximise the re-use of recyclable materials and minimise the on-going need for landfill in the LGA. Council owns and maintains a total of 18 waste buildings including the Materials Recycling Facility, two Recovery Shops, the Community Recycling Centre, an Education Facility and the Receival Hall & Tunnels used for recycling green waste into compost.	Buildings AMP
CSP OBJECTIVE 9 Infrastructure for our growing community.	Council annually updates its Transport Asset Management Plan which include a Long-Term Financial Plan detailing new infrastructure requirements, maintenance & operational requirements and renewal requirements over a 20-year timeframe.	Transport
	The 2026-2027 budget and Long-Term Financial Plan within the Transport Asset Management Plan includes the delivery of new road infrastructure and road infrastructure upgrades funded by Councils Development Contributions plan, external funding sources and Council funds.	Transport
	Council's Development Contribution Plan covers the collection of funds to assist in the funding of all infrastructure required from the demand driven by development. These projects are included in Councils Lon Term Financial Plan and budgets and Asset Management Plans.	All AMP's

VALUE: PROSPER	COUNCILS COMMITMENT TO MEET CSP ASSET BASED OBJECTIVES	AMP
CSP OBJECTIVE 12 Transport services, connectivity and infrastructure that support community, tourism, business and industry.	Council owns, operates, and maintains an airport valued at approximately $28.4M containing various buildings, Internal roads and Aircraft Movement Areas. The airport allows connection between Orange and Sydney, Brisbane, and Melbourne.	Aerodrome AMP
	Council owns and maintains bus-route infrastructure including bus shelters and information poles supporting various public bus routes.	Transport

VALUE: PROSPER	COUNCILS COMMITMENT TO MEET CSP ASSET BASED OBJECTIVES	AMP
CSP OBJECTIVE 15 Responsible governance.	Council annually updates all Asset Management Plans that includes modelling of long-term asset renewal requirements and immediate, 10 year and 20-year backlog forecasts for consideration in developing adequate maintenance and renewal budgets.	All AMP's

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TO ASSIST IN DELIVERING THESE OUTCOMES, COUNCIL WILL OPERATE AND MAINTAIN ITS ASSETS TO:

- Ensure adequate provision is made for the long-term management of assets, the delivery of new assets and the renewal or upgrading of existing assets to meet service delivery objectives.
- Ensure that assets are maintained in a safe and functional condition.
- To encourage and support the economic and social development in and around Orange.
- Ensure that Infrastructure is managed to deliver the requirements of Council's Asset Management Policy and Community Strategic Plan.

WE WILL ACHIEVE THESE OBJECTIVES BY:

- Maximising the service potential of existing assets by ensuring that they are appropriately used and maintained.
- Identifying opportunities to reduce demand for new / upgraded assets by implementing demand management techniques and considering alternative service delivery options (e.g., water restrictions)
- Increasing value for money in the identification and delivery of new works by considering life cycle costing and / or alternative construction techniques
- Focusing attention on results by clearly assigning responsibility, accountability and reporting requirements in relation to asset management

THE KEY PRINCIPLES GUIDING THE DEVELOPMENT OF OUR ASSET MANAGEMENT STRATEGY ARE:

- Sound information and systems are needed to inform decision making.
- Comprehensive asset management planning is required to ensure decisions are based on an evaluation of alternatives that considers life cycle costs, benefits and risks of assets.
- The Community will be informed and have an opportunity to have involvement in establishing level of service standards based on a willingness to pay.
- Responsibility for asset management, including accountability and reporting requirements, is clearly established, communicated and implemented.
- An effective policy framework is established for the strategic management of assets.

THE STRATEGY WILL BE INFLUENCED BY THE FOLLOWING FACTORS:

- The increasing community expectations for a higher quality of service to be provided by Council.
- An increasing focus on lifestyle and environmental issues.
- The combination of ageing asset stock and increased community expectations will make risk management an increasingly important asset management activity.
- The trend for the cost of materials, labour, and risk management will continue to be much greater than CPI in the short to medium term due to:
  - The cost of materials due to a range of factors - increasing: production, wages, cartage, insurances, quality assurance and other ancillary costs.
  - Escalations in the price of petroleum products will continue to have a significant impact because of the high proportion of the budget allocated to maintaining the road network, an area highly sensitive to the price of oil;
  - The continuing increased cost of risk management processes and public liability insurance;
  - The increased cost of work health and safety regulation and superannuation contributions.
- The impact weather patterns have upon the pace of deterioration.
- The ageing of infrastructure will require renewal at some time in the future if service levels are to be maintained.

The City's population is projected to grow at 0.8% per annum, based on the latest projections developed for the Community Strategic Plan. This will require new areas for housing, which are being staged through City planning to provide for logical and economic provision of suitable, serviced land. According to the ABS 2021 Census All persons QuickStats the population of the Orange LGA is estimated to be 48,283.

To assist in the delivery of the objectives in this plan, a number of key documents & systems have been prepared and should be referred to in considering the findings presented:

TABLE 2.2: WHERE CAN I FIND ADDITIONAL INFORMATION?

DOCUMENT / SYSTEM	CONTENT
Community Strategic Plan	Outcomes and Strategies identified by the community and includes the delivery, operational plan, annual report and resourcing strategy – published annually on the Orange City Council website
Council Asset Policy (ST007 – Asset Management)	How we manage assets – located in Councils Electronic filing system CM9 and on Council's intranet and Council's website
Asset Management Plans	Detailed analysis for each asset portfolio including Transport, Buildings, Water, Sewer, Urban Stormwater, and Parks & Landcare – reviewed annually and published on the OCC website
Asset Management Manual	Procedures and Processes that guide the management of assets – located in Councils Electronic filing system CM9
Condition Assessment Manual	Details on the process of assessing condition, including photographic examples of various conditions– located in Councils Electronic filing system CM9
Enterprise Risk Management Plan	The identification and management of risks across Council operations – Council staff Access through Councils Intranet
Authority Asset Management System (AAM)	Electronic system that contains the asset register, condition ratings and used to model future renewals
Authority Strategic Asset Modelling (SAM)	A suite of Software programmes that utilises AAM data and asset life-cycle data that produces an asset renewal program over any given timeframe
Enlighten GIS	Geographical information system that produces maps of assets



Services Provided

Council recognises the importance of asset management planning. The preparation of this Asset Management Strategy is another step in providing guidance to Council on improving its asset management systems and practices.

Situated approximately 250 kilometres west of Sydney, the City of Orange is centrally located within the region commonly known as Central West of New South Wales. The City has an area of 286 square kilometres, and is located within the Tablelands climatic region of New South Wales.

Whilst the area is predominantly rural, about 90% of the population lives in the urban areas. The establishment of a classification system for asset groups will be included in each asset management plan (AMP) to ensure the efficient allocation of resources to maintain levels of service appropriate to their function. These classifications will be developed within each AMP specifically based on functionality, utilisation, and community requirements.

The infrastructure assets managed by Council are detailed in Table 3.1

TABLE 3.1: WHAT ASSETS DOES COUNCIL MANAGE ($M, JUNE 2026)

Asset Category	Component	Dimension / Scale	Fair Value
Transport	Roads (including ancillaries)	575 km	585,413
	Kerb & Gutter	557 km	
	Pathways	175 km	
	Bridges & Ancillaries	54 bridges	
Drainage		240 km	233,297
Parks		40 playgrounds, >850 Ha	34,368
Buildings	Community	85	285,628
	Corporate	40	
	Amenities	39	
	Residential	13	
	Storage Sheds	63	
	Commercial / Industrial	74	
	Emergency Services	13	
	Other Structures (shelters gazebos, retaining walls	85	
Sewer		481km pipes, 61,000 EP S.T.P	264,707
Water		722 km pipes, 38 ML/d W.T.P	389,918
Aerodrome	Includes runways & Internal Roads		28,451
Aquatic Centre	FV included in buildings		13,208
Other	(Includes Plant, office equipment, land and other assets)		289,982
Total			2,124,972

FOR ADOPTION

Levels of service

One of the basic tenets of sound asset management practice is to provide the level of service the current and future community want and are prepared to pay for, in the most cost-effective way (NZ NAMS 2007). The final determination of service levels will be undertaken in conjunction with the community as the Asset Management Project progresses. This will enable Council to make informed decisions on the allocation of community resources in accordance with community priorities and willingness to pay.

The level of service and the cost to deliver services at that level is an essential component in strategic asset management planning. Council must know the true cost of service delivery, priorities placed by the community on infrastructure, the service levels that are desired by the community and at what level they are willing to pay.

As work on developing acceptable levels of service are underway, for the development of each Asset Management Plan, historical defined levels of service will be identified together with options to increase or decrease these levels and the cost savings/increases associated with those options. This will provide an excellent starting point for the consultation required as indicative costs for various service levels will be available.

Council will continue to develop service levels in the future revisions of each Asset Management Plans and link these service levels to the Delivery Program. This will provide the link between service levels and costs

FIGURE 4.1 – HOW DO WE DEVELOP LEVEL OF SERVICE?

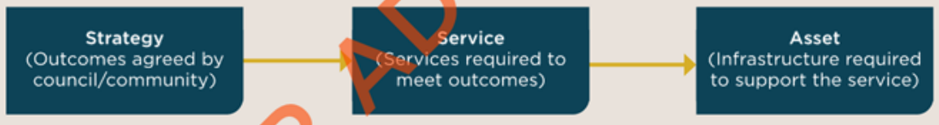


FIGURE 4.2 – HOW CAN WE DETERMINE A SUSTAINABLE LEVEL OF SERVICE?



FOR ADOPTION

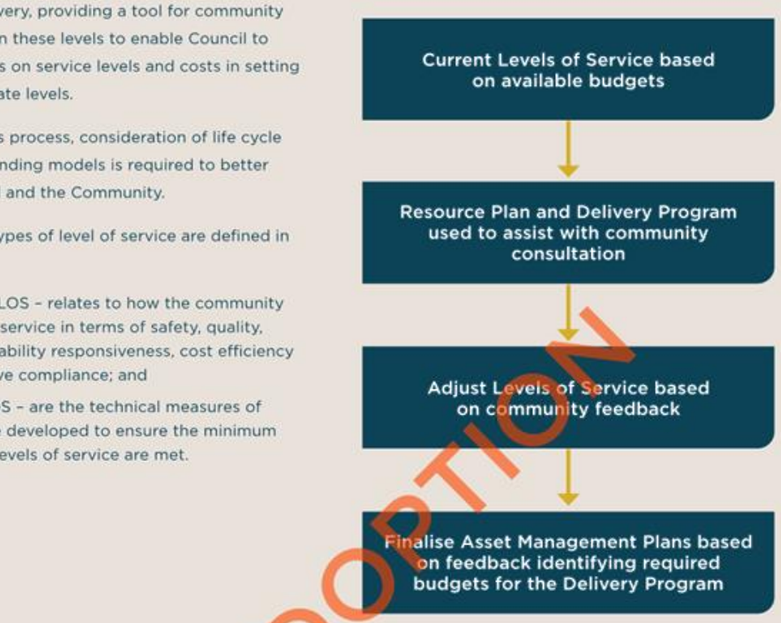
of service delivery, providing a tool for community consultation on these levels to enable Council to make decisions on service levels and costs in setting budgets and rate levels.

To assist in this process, consideration of life cycle costing and funding models is required to better inform Council and the Community.

Two primary types of level of service are defined in the AMP's:

- Community LOS – relates to how the community receives the service in terms of safety, quality, quantity, reliability responsiveness, cost efficiency and legislative compliance; and
- Technical LOS – are the technical measures of performance developed to ensure the minimum community levels of service are met.

FIGURE 4.3 – HOW DO LEVELS OF SERVICE INFLUENCE THE DELIVERY PROGRAM?





FOR ADOPTION

Condition of our assets

Council maintains a Condition Assessment Manual that details the frequency of inspection and condition rating to be used for all assets. This data is recorded in the Council Asset Management System and used to predict the timing of renewal / maintenance requirements in the Long-Term Financial Plan.

Assets are rated on a 1 (Near New) to 10 (Completely Failed) scale consistent with the Maloney model and advanced asset management practices as outlined in the IPWEA International Infrastructure Management Manual. Details on how Council assesses condition and further information on the rating scale are contained in the Condition Assessment Manual.

The intent of Council is not to undertake renewal on an asset until it reaches its 'Intervention Level', that is the condition at which the community has determined renewal is required based on the LOS analysis. Typically, assets will be renewed between condition 6 & 9, which ranges from fair/poor to very poor depending on their classification.

Council's road asset revaluations were last undertaken on 30 June 2020. As part of this revaluation Council's sealed road network underwent an independent condition survey. The results of this survey, including the subsequent condition scores have been considered in this strategy. There are likely to be some shifts in the renewal gap and backlog figures now this revaluation has been completed. Renewal backlog and gap figures for Transport in this strategy have been based on current condition scores.

Each asset's condition is maintained in the Asset Register and the graphs below gives the condition profile based on the dollar value assets in each condition. Note that only modelled assets are graphed.

TABLE 5.1: WHAT ARE OUR INTERVENTION LEVELS TO RENEW AN ASSET?

Component	Component and Class	Intervention Level	Useful Life (Years)
Transport	Collector Roads: Pavement	7	65
Water	All Reticulation water mains	9	70
Sewer	All DICL Sewer pipes	8	90
Drainage	All concrete pipes	9	165
Buildings	Premier Building Ducted Air Conditioners	8	30
Aerodrome	Runway Seal	5	15
Open Space	BBQ's in Regional Parks	6	12

Note: A detailed version of Council's asset intervention levels and remaining lives can be found in Appendix F of this Strategy.

FOR ADOPTION

FIGURE 5.2: WHAT CONDITION ARE COUNCIL'S ASSETS IN?



FOR ADOPTION

Operations

Operational activities are those regular activities that are required to continuously provide the service including asset inspection, electricity costs, fuel and overheads.

TABLE 6.1: WHEN DO WE UNDERTAKE INSPECTIONS?

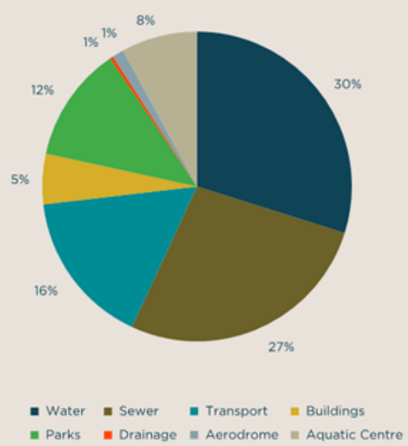
ASSET GROUP	INSPECTION	FREQUENCY
Transport	Condition Assessments: Collector Roads	Annually
Water	Water Treatment Plant Checks	Daily
Sewer	CCTV Sewer Mains	5 Km per year
Drainage	CCTV Drainage Pipes	2% per year
Buildings	Condition Assessments	Annually
Aerodrome	Condition Assessments	Annually
Aquatic Centre	Condition Assessments	Annually
Open Space	Regional Facility Inspections	Annually

The expenditure on operational costs in each asset group are detailed in Table 6.2 and graphed below.

TABLE 6.2: WHAT ARE OUR OPERATIONAL COSTS? ($000)

ITEM	BUDGET
Water	16,763
Sewer	15,189
Transport	9,113
Buildings	2,957
Parks	6,776
Drainage	205
Aerodrome	671
Aquatic Centre	4,466
Total	56,139

FIGURE 6.1: WHAT IS THE BREAKUP OF OUR OPERATIONAL COSTS?



FOR ADOPTION

Maintenance

Routine maintenance is the regular on-going work that is necessary to keep assets operating to ensure they reach their useful life. It includes work on an asset where a portion may fail and need immediate repair to make it operational again. It may be either planned where works are programmed in, cyclic in nature or reactive for example in response to storm damage or vandalism.

Maintenance is either planned or reactive, defined as:

- Reactive maintenance – unplanned repair work carried out in response to service requests.
- Planned maintenance – repair work that is identified and managed through a maintenance management system (MMS). MMS activities include inspection, assessing the condition against failure/breakdown experience, prioritising, scheduling, actioning the work and reporting what was done to develop a maintenance history and improve maintenance and service delivery performance.

Maintenance expenditure levels are adequate to meet required service levels. Future revision of this strategy will include linking required maintenance expenditures with required service levels in the CSP.

TABLE 7.1: WHAT ARE OUR MAINTENANCE ACTIVITIES AND THE FREQUENCY WE UNDERTAKE THEM?

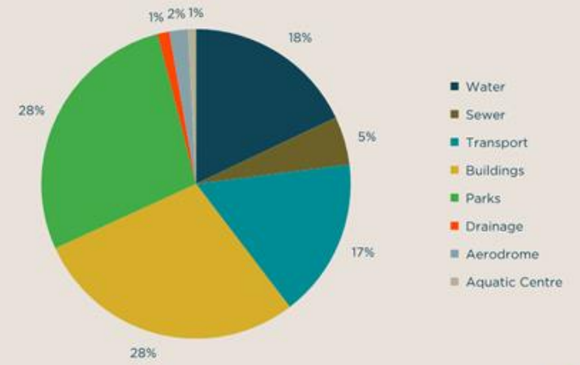
Asset Group	Activity	Class	Frequency
Transport	Jet patching pot holes	Collector	Daily
Water	Ozone servicing	All	Quarterly
Sewer	Blowers servicing	All	6 monthly
Drainage	Tree root removal	All	On inspection
Buildings	Cleaning	Premier Buildings	Daily
Aerodrome	Cleaning	Class A	Daily
Aquatic Centre	Exit Light Inspections	All	Weekly
Open Space	Mowing	Regional Parks	Weekly

Council's proposed maintenance programs are detailed in each AMP, with the average annual costs detailed below:

TABLE 7.2: WHAT ARE OUR MAINTENANCE COSTS? ($000)

Item	Budget
Water	2,284
Sewer	643
Transport	2,116
Buildings	3,632
Parks	3,542
Drainage	156
Aerodrome	246
Aquatic Centre	107
Total	12,726

FIGURE 7.1: WHAT IS THE BREAKUP OF OUR MAINTENANCE COSTS? ($000)



ADJUSTING MAINTENANCE LEVELS OF SERVICE

The opportunity to adjust the level of service provided by varying maintenance activities can be achieved primarily through reducing reaction time to repair defects, increasing the frequency of shoulder and other maintenance grading or other maintenance activities.

FOR ADOPTION
FOR ADOPTION

Capital renewal/rehabilitation

This includes work on an existing asset to replace or rehabilitate it to a condition that restores the capability of the asset back to that which it had originally. The intervention level and estimated useful lives are contained in Table 5.1.

Renewal will be undertaken using 'low-cost' renewal methods where practical. The aim of 'low-cost' renewals is to restore the service potential or future economic benefits of the asset by renewing the assets at a cost less than the full replacement cost.

This Asset Strategy contains an analysis based on broad assumptions and best available knowledge to date. Modelling is not an exact science so we deal with long term averages across the entire asset stock. Work will continue on improving the quality of our asset registers and systems to increase the accuracy of our renewal models.

Assets requiring renewal will be generally identified from estimates of remaining life and condition assessments obtained from the asset register and models. Candidate proposals will be inspected to verify the accuracy of the remaining life estimate and to develop a preliminary renewal estimate. Verified proposals are ranked by priority and available funds and scheduled in future works programmes.

Details of planned renewal activities proposed over the next 4 years are contained in each Asset Management Plan. The first year of the program will be considered in the development of the next Operational Plan and the remaining 3 years of work will be assessed each year to confirm that the asset has reached its intervention level prior to the work being scheduled.

The costs presented in the following table identifies the current level of funding for the required renewal programs and the funding required to maintain the asset to what is considered an appropriate standard. The required funding in that table is based on the intervention specified in Section 5.

For this asset group, an analysis has been undertaken to determine assets that are already at or above intervention level that are not able to be funded in the next Operational Plan. This work is quantified in the 'Backlog' column.

It is clear from the initial analysis of each asset class that a gap in funding may exist depending on the condition at which renewal occurs. A number of options are available to manage this gap, including:

- Improving knowledge of the condition of assets and their remaining life, thereby deferring renewal as late as possible;
- Improving maintenance to extend the life of assets and defer projected renewal;
- Improving efficiency and introducing innovative practices for carrying out maintenance and renewal works;
- Using lower cost renewal / rehabilitation methods;
- Rationalising (disposing of unnecessary assets);
- Lowering service levels;
- Increasing Maintenance Operational and/or Renewal funding; and / or a
- Combinations of each option.

Asset Management Plans for each asset class consider these options in the analysis of service levels and the gap analysis.

It should also be recognised that the acquisition of additional assets (expansion and upgrade) will add to the funding gap for projected renewal and to annual operating and maintenance costs.

TABLE 8.1: WHAT ARE OUR RENEWAL COSTS, GAP AND BACKLOG (20 YEAR AVERAGE $,000)?

Activity	Budget	Required	Gap	Backlog Year 1	Backlog Year 10	Backlog Year 20
Water	3,025	3,771	746	5,173	0	14,928
Sewer	2,385	2,619	234	11,135	5,578	4,674
Transport	3,760	3,201	0	19,075	7,286	0
Buildings	1,041	1,901	860	10,118	13,713	17,200
Parks	175	769	594	5,771	7,818	11,873
Drainage	16	16	0	227	0	0
Aerodrome	-	425	425	3,098	5,944	8,502
Aquatic Centre	-	285	285	2,390	3,754	5,695
Total	10,402	12,987	3,144		44,093	62,872

FIGURE 8.1: WHAT WILL WE SPEND OVER THE NEXT 10 YEARS ON RENEWAL



ADJUSTING LEVELS OF SERVICE USING RENEWAL INTERVENTION SCENARIOS

For all assets covered in this Strategy, a condition based 'intervention level' has been allocated representing the condition at which the renewal of an asset is proposed to be undertaken. Minimising the life cycle cost and indications of the desired level of service obtained through community engagement have been considered in setting intervention level conditions.

A **phase up** scenario raises the level of service so that the asset is renewed earlier in its life-cycle whilst it is performing at a higher standard. While a phase up scenario generally shortens the life of the asset and incurs more frequent renewal costs, it relieves the burden of additional maintenance and operational costs that would normally be required to ensure the asset remains in service longer.

A **phase down** scenario lowers the level of service forcing the asset to remain in use longer whilst performing to a lower standard. Phasing down reduces the renewal frequency, but generally incurs a higher level of maintenance and operational cost as the asset fails to meet the expected requirements of its service.

Table 8.2 and 8.3 details the possible cost of phasing up and the possible savings gained through phasing down of current intervention levels identified in each Asset Management Plan.

TABLE 8.2 – WHAT IS THE COST OF PHASING UP OF 1 CONDITION SCORE? ($000)

Asset	Avg Cost	Base Case	Movement
Transport	5,253	3,823	1,429
Water	3,080	2,936	123
Sewer	1,110	1,653	63
Buildings	1,757	1,476	281
Parks	917	732	185
Drainage	513	26	488
Aerodrome	264	199	65
Aquatic Centre	311	269	42
Total Phase Up Cost pa	16,403	13,771	2,630

TABLE 8.3 – WHAT IS THE SAVING OF PHASING DOWN BY 1 CONDITION SCORE? ($000)

Asset	Avg Cost	Base Case	Movement
Transport	2,545	3,823	-1,278
Water	2,585	2,936	-352
Sewer	932	1,653	-721ww
Buildings	1,328	1,476	-148
Parks	588	732	-143
Drainage	26	26	0
Aerodrome	267	201	-66
Aquatic Centre	244	269	-35
Total Phase Down Savings pa	8,515	11,116	-2,743

LIFECYCLE COSTS

The lifecycle costs are determined based on the total cost of ownership of each asset including operations, maintenance, renewal and disposal costs. The twenty (20) year average annualised lifecycle costs for each component is presented in individual Asset Management Plan. The major asset components of each plan is shown in Table 8.4 below:

TABLE 8.4: WHAT ARE THE LIFECYCLE COSTS OF COUNCIL'S MAJOR ASSET COMPONENTS?

Asset Base	Asset	Quantity	Units	O&M ($000)	Renewal ($000)	Disposal ($000)	Average Annual ($000)	$/Unit p.a.
Transport	Roads	575	km	7,478.9	3,795.2	0.2	11,274.4	19,607
Water	Reticulation	722	km	-	-	-	7,418	10,275
Sewer	Reticulation	476	km	-	-	-	8,565	17,994
Buildings	Roof	92,484.8	sqm	208.8	312.8	46.9	568.6	6
Parks	Pedestrian Bridges	44	each	630	29	4	664	15,097
Drainage	Pipes & Pits	236	km	644.6	1,131.0	0.1	1,775.8	7,517
Aerodrome	Aircraft Movement Areas	130,700	sqm	700.9	181.2	7.2	889.3	7
Aquatic Centre	Swimming Pool Structure	9,445	sqm	1,830.2	118.9	12.3	1,961.5	208

Capital upgrades and new assets

Upgrades enhance an existing asset to provide a higher level of service, for example widening an existing road seal. New assets are those created to meet an additional service level requirement or increase the size of a network, for example, new subdivisions, or extension of the stormwater drainage network.

Capital upgrade and expansion expenditure adds to future liabilities. These works commit Council to fund ongoing budget liabilities for operations, maintenance, depreciation and finance costs (where applicable) for the life of the asset. They are discretional expenditure, which increases future operating and maintenance costs because it increases Council's asset base, but may be associated with additional revenue from the new user group.

The requirements for new assets may result from growth, social or environmental needs. The impact from growth is included will be further developed in the next suite of Asset Plans and this Strategy. At present growth is predicted to continue at 0.8% per annum.

Both capital types may be funded at least in part through Developer Contributions in the form of a Section 64 or 7.11 Contribution, a Voluntary Planning Agreement, or as part of a subdivision development.

New assets and upgrade/expansion of existing assets are identified from various sources such as councillor or community requests, proposals identified by strategic plans or partnerships with other organisations. Candidate proposals are inspected to verify need and to develop a preliminary renewal estimate. Verified proposals are ranked by priority and available funds and scheduled in future works programmes.

FIGURE 9.1: WHAT WILL WE SPEND OVER THE NEXT 10 YEARS ON UPGRADED OR NEW ASSETS?

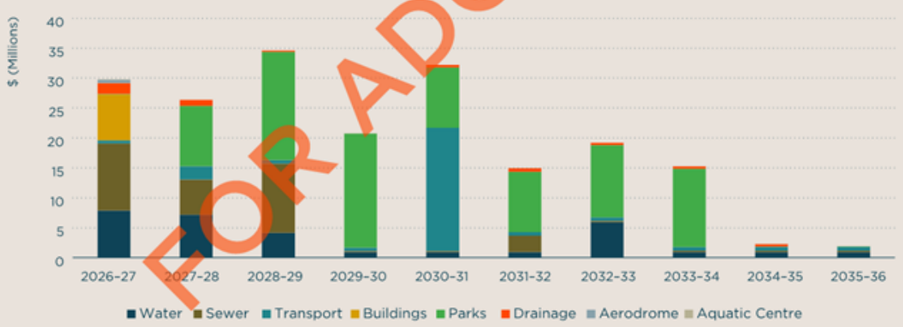


TABLE 9.1 – SUMMARY OF PLANNED 5-YEAR CAPITAL (NEW) WORKS FOR EACH ASSET GROUP. ($000)

Asset Area	2026/27	2027/28	2028/29	2029/20	2030/31	Total
Water	7,190	4,130	940	940	940	14,140
Sewer	5,844	11,609	174	179	2,714	20,520
Transport	517	2,242	549	565	20,582	24,455
Buildings	7,681	-	-	-	-	7,681
Parks	329	5,340	5,344	5,352	5,360	21,726
Drainage	1,810	973	200	-	400	3,383
Aerodrome	536	-	-	-	-	536
Aquatic Centre	72	10	10	10	9	111
Total New/Upgrade	**23,979**	**24,304**	**7,217**	**7,046**	**30,005**	**92,552**

Disposal plan

Disposal is any activity associated with disposal of a decommissioned asset including sale, demolition or relocation. Assets with a condition rating of 9 (poor condition), where Council has received no contact through the Customer Request System indicating that the community don't require the asset (as they have raised concerns or complaints about the asset condition) may be considered to be a redundant asset or not utilised and therefore decommissioned and disposed unless it is considered critical infrastructure.

Prior to consideration of any proposed disposal a detailed report will be presented to Council.

TABLE 10.1: WHAT ASSETS HAVE WE RECENTLY OR ARE PLANNING TO DISPOSE OF?

Asset	Reason	Year	Cost
March Street 75mm CI main	Approaching end of serviceable life	2020/21	34,000
Turner Crescent SPS	Asset is no longer required (further development has removed the need for this pump station – connected now via gravity sewer to North Orange 1 SPS)	2021/22	40,000
44 Park Road Residence	Property strategically purchased with the intent of demolishing the building to allow for the construction of the Southern feeder Road	2021/22	48,807
33 Pinnacle Road Residence	Property strategically purchased with the intent of demolishing the building to allow for the construction of the Southern feeder Road	2021/22	67,246



FOR ADOPTION

Financial plan

As part of its funding strategy, Council has the option to supplement any or all of the current or new Asset proposals that come into consideration for construction with borrowings. This strategy is heavily influenced by the monitoring of Councils Debt Service Cover Ratio. The debt service cover ratio is a measure of the degree to which revenues are committed to servicing debt. The purpose of the ratio is to assess the impact of loan principal and interest repayments on the discretionary revenue of the Council. The Office of Local Government Benchmark for this ratio is for Council's to maintain level of operating cash at least 2 times greater than the debt owed. Councils exceeded the OLG benchmark for the 2020-21 financial year, achieving a debt service cover ratio of approximately 4.7.

A summary of the income and expenditure over the next 20 years is included in Appendix C, with the projected budget amounts being based on 2024 dollars increased for growth by 0.8% per annum. It is important to recognise that the forecasts developed in each AMP and therefore this Strategy are based on delivering the levels of service identified in each Plan. This information will be used to assist in the development of the overall Council Long Term Financial Plan that is adopted with the Community Strategic Plan, Delivery Program and Operational Plan.

Any changes made to the overall Long Term Financial Plan adopted by Council will be reflected in the next Asset Management Strategy and AMP's.

A summary of the funding requirements and expenditure over the next 20 years is included in Appendix C. Funding for management of assets can come from a variety of sources as detailed in the table below.

FIGURE 11.1: WHAT IS THE BREAKUP OF OUR INCOME STREAMS?



TABLE 11.1: WHERE DOES OUR INCOME COME FROM ($,000)?

Item	Budget
Water	33,684
Sewer	24,311
Transport	8,727
Buildings	1,398
Parks	310
Drainage	742
Aerodrome	2,731
Aquatic Centre	-
Total	71,903

FOR ADOPTION

Key Performance Measures

AMPs document the linkage between levels of service and life cycle costs. Performance Levels are target Levels of Service. The performance measures for engineering services typically are:

- The amenity of local retail and industrial areas - including signage, street furniture and gardens, car parking enhancements.
- Community safety and accessibility of the built environment - including reductions in road pavement roughness and increases in accessibility including maintaining and extending network of sealed roads, footpaths, and bridges.
- Accessibility of footpaths, and levels of street lighting.
- Environmental amenity - including the cleaning of stormwater drainage pits, water quality works, public transport and bicycle way enhancements.

To monitor these performance standards the following asset knowledge needs to be assembled:

- Demand projections and forecasts.
- A description of the current asset portfolio.
- A broad description of the management activities (operations & maintenance, renewals, capital works and asset disposals) required to deliver the defined service levels.
- Identification of strategies and actions required to ensure service sustainability, including resources and timeframes.
- A cash-flow forecast outlining the asset related expenditure required over the term of the plan.
- Compliance and risk strategies and costs.

As part of identifying the best value mix of service, there needs to be a clearly understood link between the economic, social and environmental prosperity for the community and the asset stock needed and revenues needed to deliver these objectives.

This information allows Council to make better informed decisions on the allocation of limited resources based on community values of service and cost. It stands to reason that the provision of services providing the highest benefit at the least cost will give the greatest value.

An example of this is the delivery of recreation services to the various sporting activities. The provision of turf cricket wickets is a high-cost service typically used by a small number of cricketers in the top grades of the sport. On the other hand, a netball court is a medium – low-cost service typically used by many netball players. Council can then consider the relative priorities in allocating community resources to a small number of top-grade sportspersons, a larger number of general sporting participants, or both.

Plan improvements

It is not the intention of this strategic document to identify recommendations for individual areas of Council's operations, but to establish the key areas for asset management improvement. A review of Council's asset management processes and data utilising the NAMAF was audited independently by the UTS in January 2020. This involved a more comprehensive audit than undertaken previously, including a review of the advanced elements of the framework.

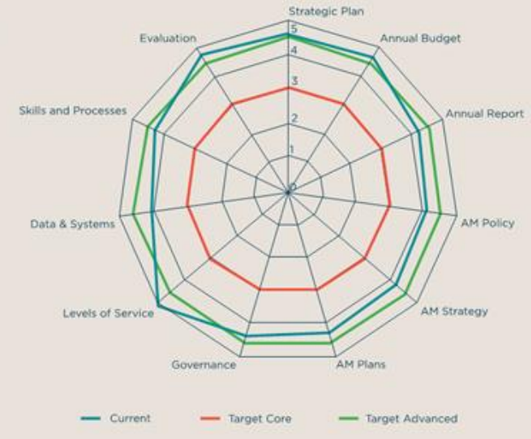
Council's overall assessment scored at 4.4 out of a total possible 5 representing a 'Very high level of Asset Management Maturity'. The subsequent NAMAF report suggested that there are a number of areas that would benefit from an internal review. These are:

- Ensuring that there is common understanding of the Community's Vision, and Council's role in achieving it, across the administration;
- Many of Council's services are provided through land and built assets. The composition and condition of the asset base should therefore be more highly influenced by service plans and delivery methods, rather than technical criteria;
- A stronger alignment of asset service levels and performance with the design and provision of community services (this may be more relevant to buildings, parks, gardens, swimming pools etc. rather than transport assets); and
- The further development of an organisational culture that does not accept a 'good' level of practice as being a finite goal.

Now that the final report has been received the action plan in Appendix B has been reviewed and updated, noting that the annual elements of the plan ensure that Council continues to achieve a high level of maturity.

THE SCORES ACHIEVED FOR THE INDIVIDUAL ELEMENTS AND A SPIDER DIAGRAM OF THE ASSESSMENT SCORES ARE AS FOLLOWS:

ID	Details	Score
1	Strategic Long Term Planning	4.5
2	Annual Budget	4.6
3	Annual Report	4.2
4	Asset Management Policy	4.1
5	Asset Improvement Strategy	4.2
6	Asset Plans	4.3
7	Governance and Management	4.4
8	Levels of Service	5.0
9	Data & Systems	4.1
10	Skills & Processes	4.4
11	Evaluation	4.7
	TOTAL	**4.4**



FOR ADOPTION

Risk Management Plan

Orange City Council is committed to a structured and systematic approach to the management of risk and has committed resources to the implementation of an Enterprise Risk Management Program.

This program aims to embed the principles of risk management in all aspects of Council's operations, which will ultimately:

- Increase the likelihood of Council achieving its objectives
- Create an environment where all employees have a key role in managing risk
- Encourage proactive management
- Improve the identification of opportunities and threats
- Improve stakeholder confidence and trust
- Improve financial stability and minimise losses
- Improve organisational performance

For assets with potentially long lives, risks associated with changing economic conditions, varying levels of demand for services, new competition and maintenance and disposal requirements needs to be analysed and managed to ensure the investment is worthwhile.

Size is not the only consideration. Projects or programs, which are inherently complex will also benefit from particular attention to Risk Management. This might occur when there are important economic or financial aspects, sensitive environmental or safety issues, or complex regulatory and licensing requirements.

Orange City Council has developed an Enterprise Risk Management process based on the Australian Standard AS/NZS ISO 31000:2009 Risk Management – Principals and Guidelines, as shown below:



The ongoing implementation of the ERM program will include a more comprehensive risk assessment and ongoing action plan to manage the risks associated with Council's assets.

One of the outcomes of this risk assessment in each plan will be the determination of Critical Assets. Critical assets are specific assets which have a high consequence of failure but not necessarily a high likelihood of failure. By identifying critical assets and critical failure modes, Council can appropriately target and refine inspection regimes, maintenance plans and capital expenditure plans.

Operations and maintenances activities may also be targeted to mitigate critical assets failure and maintain service levels. These activities may include increased inspection frequency, higher maintenance intervention levels, etc.

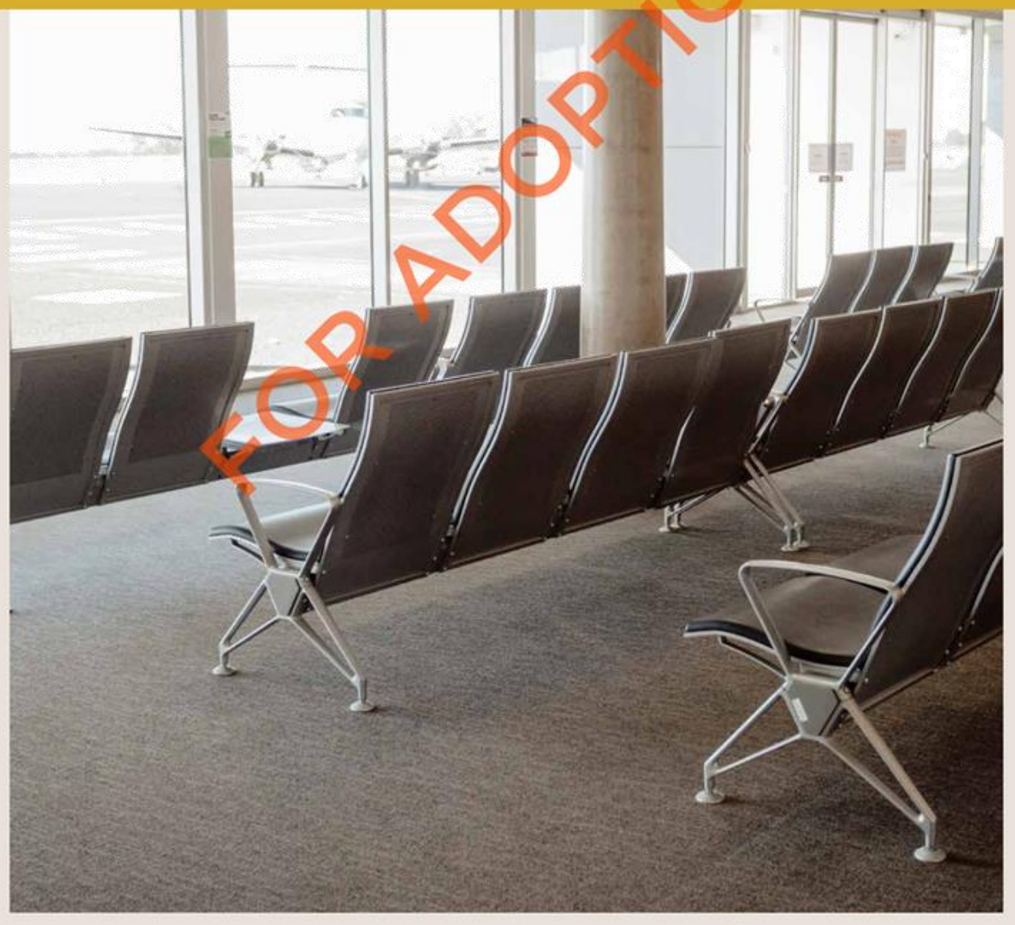
The most critical assets in each group are identified in the individual Asset Management Plans, with examples presented in Table 14.1 below:

TABLE 14.1 CRITICAL ASSETS

Asset Group	Critical Asset	Critical Failure Mode	Treatment Plan
Transport	All CBD Streets	Major pavement or seal failure denying access to CBD businesses.	Elevated inspection, response times and intervention levels
Water	Icely Road Water Treatment plan	Mechanical / electrical failure	Shortened response times to outages and implementation of Business Continuity Plan (BCP).
Sewer	Sewage Treatment	Mechanical/Electrical failure affecting effluent quality	Operational procedures and BCP's
Drainage	Covered Channel running through Robertson Park	Collapse leading to major disruption in the CBD.	Regular monitoring of condition and increased intervention levels / response times.
Buildings	Civic Centre	Loss of critical data	Ensure heat exchange HWS is functioning correctly and the air-conditioner unit in the PABX room is maintained.
Aerodrome	Airport Terminal Building	Destruction due to fire event.	Increased inspection regime on fire detection systems, business continuity planning.
Aquatic Centre	Pool System	Dosing system	Carry out regular inspections and maintenance by contractors to ensure that the dosing system is working correctly. Ensure staff are properly trained in the use of this system.
Parks & Landcare	Wade Park Playing Surfaces	Loss of natural playing surface from disease or pest attack	Increased inspection regime for pest/ disease identification and implantation of contingency venues list

ASSET MANAGEMENT PLAN

Appendix



FOR ADOPTION

Appendix A: Example of Annual Service Costs

This example details the costs to provide, operate (including daily cleaning), and maintain a new public barbeque that is expected to have a life of 10 years. The annual service cost is detailed in Table A.1.

The Annual Service Cost for the provision of the public barbeque is $9,240 for the 10-year life required. The cost per use can be calculated by dividing the Annual Service Cost by the number of uses.

The Costs shown in bold are the ongoing budget commitments that the Council must fund in future budgets for the service provided by the new barbeque. These total $8,500 per annum for the next 10 years (depreciation, operations, and maintenance).

The Annual Service Cost is a tool for evaluating capital works projects and recognising the "Cost of Ownership" the new asset will generate. Council should be satisfied that it will obtain value or community benefits greater than $9,240 per annum for this project, otherwise the project should not be approved.

This information should be used when considering annual capital works programs to assist in assessing projects. This shows the project estimate, apportioned into renewal and new asset components, the budget commitment and equivalent rate increase required to fund the budget commitment and the annual service cost.

In determining its capital works program, Council will make a policy decision to allocate funds for asset renewal in accordance with its Asset Management Plans under the principle of allocating the value of depreciation expense progressively for asset renewals.

TABLE A.1 ANNUAL SERVICE COST FOR A PUBLIC BARBEQUE

Cost Source	Capital Cost	Annual Service Cost	Remarks
Capital Cost	$8,000		
Finance/Opportunity cost		$640	8% pa
Depreciation		$800	10 years
Operations (cleaning)		$7,300	Daily
Maintenance		$400	
Demolition		$100	$1,000 @ 10 yrs
Revenue		$0	
TOTAL	$8,000	$9,240	

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Appendix B: Asset Management Implementation Strategy Action Plan

ID	Details	Due
5	**Asset Management Strategy (Draft)**	**31-03-2027**
5.1	Incorporate review of performance of CLOS and TLOS from NAMAF Element 11 within the AMS. [NAMAF 5.3]	30-10-2027
6	**Asset Management Plans**	**Annually**
6.1	Finalise details on the 'other assets' to be incorporated into AMP's, including a decision on whether additional AMP's are required.[NAMAF 6.1]	July
6.2	Identify opportunities for non-asset service delivery (leasing / PPP etc.). [NAMAF 6.19]	August
6.3	Identify and document any opportunities for asset rationalization and disposal. [NAMAF 6.17]	August
6.4	Update asset registers including capture of any missing asset components. [NAMAF 6.4]	September
6.5	Review Enterprise Risk Management findings and document, including an update to the details on Critical Assets. [NAMAF 6.8]	October
6.6	Review works identified in the previous AMP that are scheduled within the next 4 years to develop a schedule for condition assessments. [NAMAF 6.6]	October
6.7	Review Unit Rates, useful lives and deterioration curves for all components to be modelled. Document unit rates into an appendix in the AMP. [NAMAF 6.7, 6.11]	November
6.8	Review demand forecasts and their impact on Operational, Maintenance and Renewal Costs. [NAMAF 6.10]	November
6.9a	Line managers to discuss AMP modelling renewal and backlog projections with Asset Officer/Engineer and place appropriate asset renewal and backlog reduction Budget Bids for the upcoming draft budget using year 2 of the AMP as the basis of projections.	December
6.9b	Review draft budget and update Model spreadsheets in preparation for development of renewal models. [NAMAF 6.12]	December
6.10	Confirm with Building Owners the renewal / maintenance works approved within the budget	December
6.11	Review Maintenance activities including relationship with renewal modelling to develop zero based LTFP [NAMAF 6.14]	February
6.12	Review Operational activities and identify opportunities for cost savings or requirements for additional funds. [NAMAF 6.15]	February
6.13	Update Condition Assessments for modelled components, focusing on works identified for next 2-4 years and leasing with Asset Owners / Operators as required. [NAMAF 6.6]	February
6.14	Undertake Renewal Modelling and develop LTFP [NAMAF 6.11, 12, 13, 14, 15]	March
6.15	Review LOS and costs to provide agreed levels. Identify costs to increase / reduce LOS. [NAMAF 6.20]	March
6.16	Review performance measures from previous AMP, document, and develop next AM Improvement Plan. [NAMAF 6.18]	April
6.17	Review proposed works schedule with Asset Owners / Operators to confirm priorities	April
6.18	Draft Asset Management Plan. Year 1 based on draft budget and recommended works. [NAMAF 6.1]	April
6.19	Internal Review of AMP's	May
6.20	Draft AMP's submitted to Council for adoption	June

ID	Details	Due
7	**Governance and Management**	**30-06-2027**
7.1	Develop capital works evaluation framework. [NAMAF 7.4]	30-06-2027
8	**Levels of Service**	**30-06-2025**
8.1	Develop a Level of Service Framework. [NAMAF 8.2]	30-10-2025
8.2	Develop a Service Plan template linking the CSP, LTFP and AMS to the approved levels of service identified. [NAMAF 8.1]	30-03-2025
8.3	Incorporate Technical LOS into service agreements with service providers. [NAMAF 8.4]	30-06-2025
9	**Data & Systems**	**31-10-2025**
9.1	Develop written lifecycle strategy to ensure appropriate data is available to asset custodian and this data is utilised in general day to day planning of assets.	29-06-2025
9.2	Improved documentation on useful lives of assets and suitability of use in the Orange context. Refer also 6.7	30-08-2025
9.3	Determine Assets that require an emergency - disaster response and recovery plan or Business Continuity Plan and prepare	30-09-2025
9.4	Investigate integration of existing Authority Systems (CRM, MM, AM, and CVR) as well as TRIM to ensure maximum capability is used to manage assets.	30-10-2025
10	**Skills & Processes**	**30-03-2025**
10.1	Review the overall roles and responsibilities framework for assets across the organisation utilizing information from the engagement process above.	30-09-2025
10.2	Document the procedure for determining the cost to bring assets back to satisfactory (as required in SS7 audit worksheet)	30-11-2025
10.3	Develop process for management strategies around critical assets including reporting on the condition and performance of these assets	30-03-2025
11	**Evaluation**	**30-08-2025**
11.1	Develop an AM Performance Framework that captures KPI's, risks, actions, accountabilities and resource implications and the organisations performance against those KPI. Undertake internal audit against the framework to ensure the entire Framework is being complied with and continuous improvement. [NAMAF 11.1]	30-07-2025
11.2	Develop a process and reporting format for the presentation of Community and Technical Levels of Service including frequency of reporting, to whom and measures to be reported on. [NAMAF 11.2, 11.3]	30-08-2025

FOR ADOPTION
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Appendix C: 20 Year Financial Plan ($,000)

Asset Group	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033	2033-2034	2034-2035
Income									
Water	(27,331)	(26,877)	(27,563)	(28,276)	(29,010)	(29,766)	(30,544)	(31,346)	(32,172)
Sewer	(18,978)	(19,422)	(19,881)	(20,356)	(20,844)	(22,557)	(26,375)	(22,397)	(22,946)
Transport	(6,680)	(8,627)	(7,581)	(9,648)	(45,602)	(5,273)	(5,418)	(5,567)	(5,720)
Buildings	(7,792)	(804)	(827)	(852)	(878)	(904)	(931)	(959)	(988)
Parks	(234)	(237)	(244)	(252)	(259)	(267)	(275)	(283)	(292)
Drainage	(2,345)	(1,314)	(810)	(535)	(1,030)	(1,135)	(535)	(611)	(631)
Aerodrome	(2,033)	(2,094)	(2,157)	(2,221)	(2,288)	(2,357)	(2,427)	(2,500)	(2,575)
Aquatic Centre	0	0	0	0	0	0	0	0	0
Total Income	(65,393)	(59,375)	(59,063)	(62,140)	(99,911)	(62,259)	(66,505)	(63,663)	(65,324)
Operations									
Water	14,780	15,051	15,203	15,389	15,670	15,777	15,980	16,188	16,492
Sewer	13,430	13,573	13,733	13,899	14,069	14,244	14,424	14,609	14,800
Transport	8,267	8,203	8,019	8,204	7,691	7,886	8,086	8,291	8,502
Buildings	3,122	3,037	3,058	3,095	3,133	3,172	3,212	3,253	3,296
Parks	5,225	5,384	5,473	5,621	5,773	5,929	6,090	6,255	6,425
Drainage	124	130	132	135	189	193	197	201	206
Aerodrome	626	639	644	653	662	672	682	692	702
Aquatic Centre	3,453	3,575	3,632	3,728	3,826	3,927	4,030	4,136	4,245
Total Operations	49,027	49,592	49,894	50,724	51,013	51,800	52,701	53,625	54,668
Maintenance									
Water	1,902	1,951	1,970	2,006	2,043	2,081	2,119	2,159	2,200
Sewer	511	524	534	547	560	573	586	600	614
Transport	1,833	1,883	1,939	1,988	2,057	1,757	1,819	1,863	1,929
Buildings	2,771	2,835	2,909	2,977	3,077	3,149	3,254	3,331	3,441
Parks	2,722	2,785	2,849	2,928	3,009	3,092	3,177	3,265	3,356
Drainage	116	121	123	126	130	134	138	142	147
Aerodrome	189	195	199	204	210	215	221	227	233
Aquatic Centre	81	82	85	87	90	93	95	98	101
Total Maintenance	10,125	10,376	10,608	10,863	11,176	11,094	11,409	11,685	12,021
Renewal									
Water	7,576	13,710	6,657	1,505	1,549	1,594	1,641	1,689	1,738
Sewer	2,255	1,892	1,774	1,657	1,707	2,968	6,321	1,865	1,921
Transport	2,982	3,012	3,658	3,156	3,231	3,308	3,388	3,469	3,554
Buildings	819	840	859	880	901	922	945	968	991
Parks	205	208	211	214	218	132	136	140	144
Drainage	70	70	70	70	22	0	0	0	0
Aerodrome	0	0	0	0	0	0	0	0	0
Aquatic Centre	0	0	0	0	0	0	0	0	0
Total Renewal	13,906	19,732	13,229	7,482	7,628	8,924	12,431	8,131	8,348
Upgrade - Expansion									
Water	7,880	7,190	4,130	940	940	940	5,940	940	940
Sewer	11,199	5,844	11,609	174	179	2,714	190	196	202
Transport	517	2,242	549	565	20,582	600	618	636	655
Buildings	7,681	0	0	0	0	0	0	0	0
Parks	80	10,080	18,080	19,080	10,080	10,080	12,080	13,080	80
Drainage	1,810	973	200	0	400	600	350	380	400
Aerodrome	536	0	0	0	0	0	0	0	0
Aquatic Centre	72	10	10	10	9	10	10	10	10
Total Upgrade - Expansion	29,775	26,339	34,578	20,769	32,190	14,944	19,188	15,242	2,287
Total Expenditure									

2035-2036	2036-2037	2037-2038	2038-2039	2039-2040	2040-2041	2041-2042	2042-2043	2043-2044	2044-2045	2045-2046	Average
(33,023)	(33,896)	(34,802)	(35,732)	(36,479)	(36,833)	(37,849)	(38,895)	(39,973)	(41,083)	(42,227)	(33,684)
(23,344)	(23,925)	(24,523)	(25,139)	(25,770)	(26,441)	(27,151)	(27,885)	(28,641)	(29,420)	(30,222)	(24,311)
(5,878)	(6,040)	(6,207)	(6,380)	(6,557)	(6,739)	(6,926)	(7,119)	(7,318)	(7,523)	(7,733)	(8,727)
(1,018)	(1,048)	(1,079)	(1,112)	(1,145)	(1,180)	(1,215)	(1,251)	(1,289)	(1,328)	(1,367)	(1,398)
(300)	(310)	(319)	(328)	(338)	(348)	(359)	(370)	(381)	(392)	(404)	(310)
(536)	(536)	(536)	(536)	(536)	(537)	(537)	(537)	(537)	(537)	(538)	(742)
(2,652)	(2,732)	(2,814)	(2,898)	(2,985)	(3,075)	(3,167)	(3,262)	(3,360)	(3,461)	(3,564)	(2,731)
0	0	0	0	0	0	0	0	0	0	0	0
(66,751)	(68,487)	(70,280)	(72,125)	(73,810)	(75,153)	(77,204)	(79,319)	(81,499)	(83,744)	(86,055)	(71,903)
16,455	16,681	16,914	17,243	17,398	17,651	17,910	18,267	18,452	18,734	19,024	16,763
14,995	15,196	15,403	15,616	15,834	16,059	16,290	16,527	16,772	17,023	17,281	15,189
8,718	8,940	9,168	9,401	9,641	9,887	10,140	10,400	10,666	10,939	11,220	9,113
3,339	3,384	3,430	3,477	3,526	3,154	2,152	1,994	2,048	2,103	2,160	2,957
6,600	6,779	6,963	7,153	7,348	7,548	7,754	7,965	8,183	8,406	8,636	6,776
211	216	221	226	231	237	242	248	242	260	263	205
713	724	735	746	758	595	608	620	633	646	660	671
4,357	4,471	4,589	4,710	4,834	4,962	5,092	5,227	5,364	5,506	5,651	4,466
55,388	56,391	57,423	58,572	59,570	60,093	60,188	61,248	62,360	63,617	64,895	56,139
2,242	2,286	2,330	2,376	2,423	2,471	2,521	2,572	2,624	2,678	2,733	2,284
629	644	659	675	691	708	725	743	761	779	798	643
1,975	2,034	2,094	2,156	2,220	2,286	2,354	2,424	2,496	2,571	2,647	2,116
3,524	3,640	3,729	3,850	3,945	4,073	4,174	4,309	4,417	4,558	4,674	3,632
3,449	3,544	3,642	3,743	3,847	3,953	4,063	4,175	4,291	4,410	4,532	3,542
151	155	160	165	170	175	180	186	191	197	203	156
239	246	253	259	266	274	281	289	297	305	313	246
104	107	111	114	117	121	124	128	132	136	140	107
12,313	12,656	12,978	13,338	13,679	14,061	14,422	14,826	15,209	15,634	16,040	12,726
1,789	1,842	1,896	1,951	2,009	2,068	2,129	2,191	2,256	2,322	2,391	3,025
1,979	2,038	2,100	2,163	2,227	2,294	2,363	2,434	2,507	2,582	2,660	2,385
3,641	3,730	3,823	3,918	4,015	4,116	4,220	4,327	4,437	4,550	4,667	3,760
1,015	1,040	1,065	1,091	1,117	1,145	1,173	1,201	1,231	1,261	1,348	1,041
148	152	157	161	166	171	176	181	187	192	198	175
0	0	0	0	0	0	0	0	12	0	3	16
0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0
8,572	8,802	9,041	9,284	9,534	9,794	10,061	10,334	10,630	10,907	11,267	10,402
940	940	940	940	940	940	940	940	940	940	940	7,880
208	214	220	227	234	241	248	255	263	271	279	11,199
675	695	716	738	760	782	806	830	855	881	907	517
0	0	0	0	0	0	0	0	0	0	0	7,681
80	80	80	80	80	80	80	80	80	80	80	80
0	0	0	0	0	0	0	0	0	0	0	1,810
0	0	0	0	0	0	0	0	0	0	0	536
11	11	11	12	12	13	13	13	14	14	15	72
1,914	1,940	1,967	1,997	2,026	2,056	2,087	2,118	2,152	2,186	2,221	29,775

FOR ADOPTION

Appendix D: 20 Year Renewal Backlog Projections ($,000)

Asset Group	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033	2033-2034	2034-2035
Renewal Required									
Water	12,749	5,762	574	5,624	816	1,778	4,205	1,746	584
Sewer	3,390	1,405	218	814	1,157	1,768	3,970	3,623	1,060
Transport	22,056	525	693	423	3,538	772	868	7,092	262
Buildings	10,938	601	489	3,350	1,484	792	1,725	1,613	634
Parks	5,976	352	232	313	21	112	196	492	230
Drainage	297	0	0	0	5	0	0	0	0
Aerodrome	3,098	0	0	148	7	103	63	2	0
Aquatic Centre	2,390	3	29	24	203	29	354	136	554
Total Required	70,894	8,648	2,235	10,696	7,231	5,354	11,381	14,704	3,324
Renewal Budget									
Water	7,576	13,710	6,657	1,505	1,549	1,594	1,641	1,689	1,738
Sewer	2,255	1,892	1,774	1,657	1,707	2,968	6,321	1,865	1,921
Transport	2,981	3,012	3,658	3,156	3,231	3,308	3,388	3,469	3,554
Buildings	819	840	859	880	901	922	945	968	991
Parks	205	208	211	214	218	132	136	140	144
Drainage	70	70	70	70	22	0	0	0	0
Aerodrome	0	0	0	0	0	0	0	0	0
Aquatic Centre	0	0	0	0	0	0	0	0	0
Total Budget	13,906	19,732	13,229	7,482	7,628	8,924	12,431	8,131	8,348
Renewal Gap									
Water	5,173	0	0	0	0	0	0	0	0
Sewer	1,135	10,647	9,091	8,248	7,697	6,497	4,146	5,904	5,043
Transport	19,075	16,588	13,623	0,890	11,197	8,661	6,142	9,765	6,473
Buildings	10,118	9,879	9,509	11,979	12,563	12,432	13,212	13,857	3,500
Parks	5,771	5,915	5,937	6,035	5,839	5,819	5,879	6,231	6,317
Drainage	227	157	87	17	0	0	0	0	0
Aerodrome	3,098	3,098	3,098	3,246	3,253	3,356	3,419	3,422	3,422
Aquatic Centre	2,390	2,392	2,422	2,445	2,648	2,677	3,031	3,167	3,721
Total Gap	**56,987**	**48,676**	**43,767**	**2,860**	**43,197**	**39,442**	**35,829**	**42,346**	**38,476**

2035-2036	2036-2037	2037-2038	2038-2039	2039-2040	2040-2041	2041-2042	2042-2043	2043-2044	2044-2045	2045-2046	Average
4,989	4,567	5,435	1,277	2,375	1,156	5,572	9,284	1,488	2,774	2,673	3,771
2,514	1,459	4,992	1,861	2,205	2,011	1,540	3,357	1,151	1,846	2,042	2,619
4,453	4,562	164	501	1,868	3,351	7,533	1,118	138	906	3,198	3,201
1,228	1,470	4,705	1,843	285	1,126	714	1,107	654	1,299	1,956	1,901
1,649	1,895	667	411	224	573	890	275	608	172	82	769
0	0	0	0	0	0	0	0	12	0	3	16
2,523	121	21	290	52	6	215	0	435	1,367	50	425
33	77	788	254	21	153	38	413	19	47	132	285
17,389	14,151	16,772	6,437	7,030	8,376	16,502	15,554	4,505	8,411	10,136	12,987
1,789	1,842	1,896	1,951	2,009	2,068	2,129	2,191	2,256	2,322	2,391	3,025
1,979	2,038	2,100	2,163	2,227	2,294	2,363	2,434	2,507	2,582	2,660	2,385
3,641	3,730	3,823	3,918	4,015	4,116	4,220	4,327	4,437	4,550	4,667	3,760
1,015	1,040	1,065	1,091	1,117	1,145	1,173	1,201	1,231	1,261	1,348	1,041
148	152	157	161	166	171	176	181	187	192	198	175
0	0	0	0	0	0	0	0	12	0	3	16
0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0
8,572	8,802	9,041	9,284	9,534	9,794	10,061	10,334	10,630	10,907	11,267	10,402
0	2,104	5,644	4,970	5,336	4,425	7,868	14,961	14,193	14,645	14,928	746
5,578	4,998	7,891	7,589	7,567	7,284	6,461	7,384	6,028	5,292	4,674	234
7,286	8,118	4,459	1,043	0	0	1,445	0	0	0	0	0
13,713	14,144	17,784	18,536	17,703	17,684	17,225	17,131	16,553	16,591	17,200	860
7,818	9,560	10,070	10,320	10,378	10,780	11,494	11,588	12,009	11,989	11,873	594
0	0	0	0	0	0	0	0	0	0	0	0
5,944	6,066	6,087	6,377	6,429	6,435	6,650	6,650	7,085	8,452	8,502	425
3,754	3,830	4,618	4,872	4,893	5,046	5,083	5,496	5,516	5,563	5,695	285
44,093	**48,820**	**56,553**	**53,707**	**52,306**	**51,654**	**56,226**	**63,210**	**61,384**	**62,532**	**62,872**	**3,144**

FOR ADOPTION

Appendix F: Detailed Asset Intervention Levels and Useful Lives

Asset Category	Component	Class	Intervention Level	Life to Intervention (years)
Transport	Road Seals (Flush Seal)	Collector & Above - Residential	6-8	19
	Road Seals (AC)	Collector & Above - Residential	6-8	33 - 42
	Sealed Road Granular Pavements	Collector & Above - Residential	7-8	65 - 71
	Unsealed Gravel Pavements	Residential Roads Only	8	12
	Kerb & Gutter	All Roads	9	120
	Footpaths & Walkways (Concrete)	All Footpaths	8	65
	Footpaths& walkways (AC & Pavers)	All Footpaths	8	37
	Bridges	Concrete All	6	100
	Car Park Spray Seal Surface	All Car Parks	8	19
	Car Park Asphalt Surface	All Car Parks	8	42
	Car Park Granular Pavements	All Car Parks	8	71
	Car Park kerbs	All Car Parks	9	120
Water	Trunk Mains	Water mains - Cementitious (AC)	9.5	70
	Trunk Mains	Water mains - Metallic (CI, DICL)	9.5	100
	Trunk Mains	Water mains - Plastic (UPVC, PE)	9.5	80
	Reticulation Mains	Water mains - Cementitious (AC)	9.5	70
	Reticulation Mains	Water mains - Metallic (CI, DICL)	9.5	100
	Reticulation Mains	Water mains - Plastic (UPVC, PE)	9.5	80
	Dams	Structures	9.5	20-300
	Dams	Electrical	9.5	30
	Dams	Mechanical	9.5	10-40
	Reservoirs	Tank Roof	9.5	40
	Reservoirs	Tank Structure	9.5	100
	Reservoirs	Electrical	9.5	15-40
	Reservoirs	Mechanical	9.5	5-30
	Treatment Plants	Structures	9.5	10-80
	Treatment Plants	Electrical	9.5	15-40
	Treatment Plants	Mechanical	9.5	5-30
	Pump Stations	Structures	9.5	20-80
	Pump Stations	Electrical	9.5	15-40
	Pump Stations	Mechanical	9.5	5-60
Sewer	Trunk Mains	Sewer Mains - Metallic (DICL, CI)	9.5	40
	Trunk Mains	Sewer Mains - Concrete	9.5	100
	Trunk Mains	Sewer Mains - AC	9.5	70
	Trunk Mains	Sewer Mains - Earthenware (VC)	9.5	70
	Trunk Mains	Sewer Mains - Plastic (UPVC, PE)	9.5	70
	Trunk Mains	Sewer Mains - Relined	9.5	50
	Reticulation System	Sewer Mains - Metallic (DICL, CI)	9.5	40
	Reticulation System	Sewer Mains - Concrete	9.5	100
	Reticulation System	Sewer Mains - AC	9.5	70
	Reticulation System	Sewer Mains - Earthenware (VC)	9.5	70
	Reticulation System	Sewer Mains - Plastic (UPVC, PE)	9.5	70
	Reticulation System	Sewer Mains - Relined	9.5	50
	Pump Stations	Structures	9.5	20-80
	Pump Stations	Electrical	9.5	15-40
	Pump Stations	Mechanical	9.5	5-60
Drainage	Pipe Network	A: ≥ 1200 dia.	9	165
	Pipe Network	B: 675 to 1050 dia.	9	165
	Pipe Network	C: ≤ 600 dia.	9	165
	Lined Channels	n-a	9	140
	Covered Channels	n-a	9	140
	Basin	n-a	9	200
	Wetland	n-a	9	50
Buildings	Carpet	Class A-B&O-C	15-20-25	6&8
	Vinyl	Class A-B&O-C	14-25-30	6&8
	Replace Timber Floors	Class A-B&O-C	30-45-50	6&8
	Replace Tiled Floor	Class A-B&O-C	30-45-50	6&8
	Renew Roofing	Class A-B&O-C	50-75-85	6&8
	Interior Paint	Class A-B&O-C	15-18-25	6&8
	Exterior Paint	Class A-B&O-C	8-13-15	6&8
	Ceilings	Class A-B&O-C	15-18-25	6&8
	Renew Lighting	Class A-B&O-C	25-30-40	6
	Electrical	Class A-B&O-C	25-27-30	6
	Wet Area Replacement	Class A-B&O-C	30-45-55	8
	Ducted Air Conditioning	Class A-B&O-C	30-45-55	8
	Split Air Conditioning	Class A-B&O-C	10-12-15	8
	Data and Communications	Class A-B&O-C	15-30-40	6
	Elevators	Class A-B&O-C	30-45-45	6
Aerodrome	Runway - Road Seals	All	15-40	5-7
	Runway - Road Pavements	All	45-100	5-7
Aquatic Centre	Aquatic Centre - Pool Wall Structure	Concrete	100	7
	Aquatic Centre Pool Wall Finish	EA & Tiles	60	8
	Aquatic Centre Pool Wall Finish	Sten & ren	35	8
	Aquatic Centre Pool Wall Finish	Paint	10	6
	Aquatic Centre - Pool Floor Structure	Concrete	100	7
	Aquatic Centre - Pool Floor Finish	Expo Agg & Tiles	60	8
	Aquatic Centre - Pool Floor Finish	Render & stencilled	35	6
	Aquatic Centre - Pool Floor Finish	Paint	10	6
	Aquatic centre - Pool Coping Finish	Expo Agg & Tiles	60	6
	Aquatic centre - Pool Coping Finish	Render & stencilled	35	6
	Aquatic centre - Pool Coping Finish	Paint	10	6
	Pool Wet deck Structure	Concrete	100	6
	Pool Wet Deck Finish	Tiled	60	6
	Pool Wet Deck Finish	Rigid Grate	40	6
	Pool Fixture-Fitting-Equip Item		60	6

FOR ADOPTION


ORANGE
CITY COUNCIL
FOR ADOPTION
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ORANGE CITY COUNCIL

Strategic Policy - ST27

Statement of Revenue

FOR ADOPTION

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ORANGE CITY COUNCIL

STRATEGIC POLICY – ST27

1 PURPOSE

1.1 That Council establish the governing principles that align Council's capacity to generate revenue, and the pricing of Council's services, with the strategic direction of the organisation. It is a requirement of Section 405 of the NSW Local Government Act 1993 for Council to have a statement of Council's Revenue Policy each year.

2 APPLICABILITY

2.1 This policy establishes the principles and methodologies in determining the fees and charges to be levied by Council and applies to all operations and activities of the organisation.

3 GENERAL

3.1 In accordance with the provisions of the Local Government Act 1993, and the Local Government (General) Regulations 2005, Council raises revenue to fund the provision of works, services and facilities to our community.

3.2 Council utilises a variety of sources of income to generate sufficient income to deliver a wide range of services for the community. Revenue Categories include:

- Rates
- Annual charges for services
- Fees for Service
- Grants and Contributions
- Earnings from investments
- Borrowings
- Other revenue including sale of assets.

4 STATEMENT OF RATING STRUCTURE

4.1 Under the Local Government Act 1993, Council can choose to structure its rates in a number of ways. Council has elected to use a base amount and ad valorem rating structure, and has applied three rate categories – Residential, Farmland and Business.

4.2 Council also levies a special rate for the Orange Central Business area.

4.3 Rates are based on the land value of the property with the property valuations provided by the NSW Valuer General on a three year cycle with the 2026/2027 rating year being the second year of the current valuation cycle.

4.4 Rates are levied against properties in accordance with their categorisation as defined in the Local Government Act 1993. Council has defined the following categories/sub-categories for the purposes of levying rates:

- Residential
- Residential - Rural Residential
- Residential - Clifton Grove
- Residential - Ammerdown
- Residential - Village
- Farmland
- Business
- Business – Village

5 SPECIAL RATES

5.1 The Local Government Act 1993 makes a provision for Council (with approval) to levy a special rate to finance a project that will benefit either the whole or part of the City. A project may be comprised of works, services, facilities or activities. Council levies a special rate for the Orange Central Business Area.

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ORANGE CITY COUNCIL

STRATEGIC POLICY – ST27

6 RATE PEGGING

6.1 The Independent Pricing and Regulatory Tribunal (IPART) limits the amount that Council can increase its total general rate income from one to the next by a specific figure. The Chair of IPART has specified a permissible increase of 3% under section 506 of the Local Government Act 1993 for the 2026/2027 rating year. Councils General Rate Categories and Sub Categories are as follows:

Ordinary Rates	No. of assessments	Value of assessments $M	Ad Valorem Amount	Base Amount $	Base Amount % of Total	Estimated Yield $
Residential	17,351	5,476	0.002939	868.43	48.36%	$31,161,423
Residential - Rural Residential	499	481	0.001522	868.43	37.18%	$1,165,666
Residential - Clifton Grove	232	146	0.002418	868.43	36.33%	$554,525
Residential - Ammerdown	44	38	0.002350	868.43	29.86%	$127,979
Residential - Village	196	54	0.001887	515.44	49.60%	$203,694
Farmland	381	651	0.000825	868.43	38.14%	$867,571
Business	1,450	1,018	0.008788	868.43	12.34%	$10,202,545
Business - Village	18	5	0.001842	474.23	49.11%	$17,380
Special Rates						
Orange Central Business Area	323	233	0.003697	N/A	N/A	$861,611
					TOTAL	**$45,162,394**

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7 WASTE MANAGEMENT CHARGES

7.1 The charges levied by Council for domestic waste services are made under the provision of Section 504 of the Local Government Act 1993. Council's pricing of Waste Management Charges will be limited to the recovery of the reasonable costs of providing the services and the funding of the Waste Services plant replacement program. Council estimates for the 2026/2027 financial year a yield of $10.4m for Domestic Waste charges.

Domestic Waste Management Charge	Number of Services	Annual Charge $	Total Revenue $'000s
Domestic Garbage Charge	18,661	313.76	5,855
Domestic Recycling Charge	18,543	122.66	2,274
Depot Access Charge	1,179	28.39	33
Domestic Organics Charge	18,133	89.49	1,623
Organics Equalisation Levy	17,554	29.84	524
Bulky Waste Collection	17,488	14.24	249

ORANGE CITY COUNCIL

STRATEGIC POLICY – ST27

8 STORMWATER CHARGES

8.1 the option to charge a levy to improve its stormwater network. Council estimates for the 2026/2027 financial year a yield of $459,900 for Stormwater charges.

Stormwater Management Service Charge	$
Residential	25.00
Residential - Strata	12.50
Business - 0m^2 to 350m^2	25.00
Business - 351m^2 to 700m^2	50.00
Business - 701m^2 to 1,000m^2	75.00
Business - 1,001m^2 an above	100.00
Business - Strata	5.00
Villages	25.00

9 WATER/SEWER ANNUAL CHARGES

9.1 Council will make and levy annual charges for its water and sewer supply service on each parcel of land where the service is available as defined in Section S552 of the NSW Local Government Act 1993.

9.2 Council estimates for the 2026/2027 financial year a yield of Water Annual Charges of $7.6m and Sewer Annual Charges of $14.2m.

Water Annual Charges	$
20mm Water Availability	334.60
25mm Water Availability	522.88
32mm Water Availability	856.68
40mm Water Availability	1,338.48
50mm Water Availability	2,091.44
65mm Water Availability	3,534.48
80mm Water Availability	5,354.04
100mm Water Availability	8,365.60
150mm Water Availability	18,822.76
200mm Water Availability	33,462.60

Sewer Annual Charges	$
Residential	650.76
Non-Residential	650.76
20mm Access Charge	210.08
25mm Access Charge	326.72
32mm Access Charge	537.92
40mm Access Charge	840.40
50mm Access Charge	1,313.12
65mm Access Charge	2,219.00
80mm Access Charge	3,361.36
100mm Access Charge	5,252.20
150mm Access Charge	11,817.48
200mm Access Charge	21,004.28
Sewer Usage Charge (per KL)	3.03

10 WATER USAGE CHARGES

10.1 In accordance with the provisions of Section 502 of the Act, Council charges water usage consumption on a quarterly basis. Council estimates that for the 2026/2027 financial year Water charges will yield $12.2m.

Usage Charge - Water	$
Residential – First 450kl	3.03
Residential – More than 450kl	4.55
Non-Residential – All consumption	3.03
Dialysis Patients	0.80

11 USER FEES AND CHARGES

11.1 Where it is legally permissible, Council shall charge fees for the provision of all goods and services that it provides. These fees will be charged to all Council's clients that avail themselves of Council's services.

11.2 Services are price-based on one of the following *Pricing Policies*:

- Full Cost Pricing – Fees are set to enable the recovery of all direct and indirect costs involved in the provision of a service
- Subsidised Pricing – Fees and charges are set at a level that recovers less

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ORANGE CITY COUNCIL

STRATEGIC POLICY – ST27

than the full cost incurred in service delivery. In effect some level of subsidisation is factored into the price.

- Rate of Return Pricing – Fees and charges are set to enable the recovery of all direct and indirect costs in the provision of a service plus a profit margin.
- Market Pricing – Fees and charges are based on current market fee structures. The market price is usually determined by examining competitor's prices and may have little relationship to the cost of providing the service.
- Statutory Pricing – Fees and charges are set to comply with statutory legislation.

12 GRANTS AND CONTRIBUTIONS REVENUE

12.1 Council applies for and uses both operating and capital grants to fund its operations and capital program respectively. Grants and contributions make up 19% of total revenue in Council's budget. Council's forecast in the 2026/2027 for expected grants include:

Grants	$
GRP 2 - Sports Precinct (Growing Regions)	10,5000,000
Financial Assistance Grant	3,276,588
Roads to Recovery	1,369,000
Community and Family Support Program	128,747
Department of Home Affairs - Settlement Services Program	151,135
Department of Health and Aged Care - Play our way	175,389
Fresh Start Program - Round 1 Trainees Grant Funded	201,327
Ageing-Disability Services	801,818
Transport for NSW - Street Lighting Subsidy	117,000
Regional Road Traffic Facility Grant	124,959
Disaster Recovery Fund Round 2	610,400
Regional Block Grant	429,041
Create NSW Grant - Orange Regional Museum	160,000
Library Operational & Special Priority Grant	205,694
Pension Rates Subsidy	584,385
Blackmans Swamp Creek	3,551,015

13 INTEREST ON OVERDUE RATES

13.1 In accordance with section 566(3) of the Local Government Act the Minister of Local Government determines the maximum rate of interest payable on overdue rates and charges. Council proposes to charge the maximum rate per annum accruing on a daily basis. The set rate is stated in the Fees and Charges.

14 BORROWINGS

14.1 Council's policy on funding expenditure through loan borrowings is:

- Funds will only be borrowed for specific capital projects, which are clearly linked to Council's adopted Community Strategic Plan.
- Council will consider the use of loans to ensure existing residents are not burdened with the cost of infrastructure which will be enjoyed by future generations.
- Loan borrowings will only be considered after all potential funding strategies have been investigated, including the use of any existing cash
- reserves and external funding opportunities.

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ORANGE CITY COUNCIL

STRATEGIC POLICY – ST27

- The use of loan borrowings to fund operational shortfalls or operational services is not permitted except in special or unique circumstances of a one-off nature. This may be considered upon determination by Council.
- The use of loan borrowings for the purpose of leveraging an investment is not permitted.
- Council will review its long-term financial plan to ensure there is capacity to service debt from recurrent revenues.

14.2 In the 2026/2027 financial year, the Council does not intend to borrow any funds. Funds borrowed internally for the Orange Conservatorium and Planetarium, for which Ministerial approval was granted, have already been drawn down.

15 GST IMPLICATIONS

15.1 Those goods and services that have been subject to GST have been identified in the Schedule of Fees and Charges. In accordance with taxation legislation the price shown for the goods and services is the GST inclusive price.

FOR ADOPTION

All policies can be reviewed or revoked by the Council at any time.		
ST27 - Strategic Policy – Statement of Revenue		
Amendments: • General Formatting • Updates to reflect 2026/2027 rates, charges, grants & borrowings.		
Review Due: July 2027	Version V1_26	Last Revision: April 2026
Approved By:	Minute Number:	Approval Date:

ORANGE CITY COUNCIL

Strategic Policy – ST28

Asset Management

FOR ADOPTION

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ORANGE CITY COUNCIL

STRATEGIC POLICY – ST28

1 ASSET MANAGEMENT VISION

1.1 As stewards, Orange City Council will responsibly provide and manage the City's assets to support a lifestyle that encourages a healthy, safe, inclusive, and vibrant community that preserves a balance of both the natural and built environment, prospers with a smart, innovative, and resilient economy led by a Council that will collaborate with its partners to support the community.

2 APPLICABILITY

2.1 This policy applies to the management of all Orange City Council owned and operated physical assets and forms part of Council's Integrated Planning & Reporting Framework.



3 ORGANISATION CONTEXT – INTEGRATED PLANNING

3.1 Asset management practices impact directly on the core business of Council. Asset Management is embedded within the Community Strategic Plan through numerous objectives developed by the community.

These include:

CSP Reference	Objective
Objective 1	A liveable city that is connected through open spaces.
Objective 2	A healthy and active community that is supported by sport and recreational infrastructure.
Objective 3	A friendly environment where people feel safe and included.
Objective 4	A creative community participating in arts and cultural services.
Objective 6	Activities for young people.
Objective 8	Managing our resources wisely.
Objective 12	Transport services, connectivity, and infrastructure that support community, tourism, business, and industry.
Objective 14	Strong Relationships.
Objective 15	Responsible Governance.

3.2 Realising Council's vision and meeting increased service delivery demands are dependent on a functional and cost-effective asset base. This requires an integrated and multidisciplinary approach to asset management, to address major planning, resource allocation, and accountability measures essential for cost effective service delivery.

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ORANGE CITY COUNCIL

STRATEGIC POLICY – ST28

3.3 Achieving best value in relation to both short and long-term needs require an understanding of the total costs associated with each asset over its lifecycle (from acquisition, planning and design through operation, maintenance, and rehabilitation to disposal). Adopting a best practice approach to asset management will enable Council to safeguard the considerable investment required to sustain its asset portfolio for current and future generations.

4 OBJECTIVES

4.1 To set guidelines for implementing consistent asset management processes throughout the Orange City Council local government area to ensure that Council can provide quality infrastructure to the community.

4.2 To ensure adequate provision is made for the long-term replacement of major assets, the delivery of new assets and the renewal or upgrading of existing assets that meet service delivery objectives efficiently and effectively by:

- Ensuring that Council's services and infrastructure is provided in a sustainable manner at agreed levels of service
- Protecting Council assets including physical assets and employees by implementing appropriate asset management strategies
- Creating an environment where all Council employees take an integral part in overall management of Council assets
- Meeting legislative requirements for asset management associated with the requirements of the Integrated Planning and Reporting and the Local Government Act 1993
- Ensuring resources and operational capabilities are identified and responsibility for asset management is allocated
- Demonstrating transparent and responsible asset management processes that align with demonstrated best practice
- Creating a strategic Asset Management framework.
- Providing appropriate Asset Management training for Councillors and asset management staff to ensure both political and operational decisions are made considering the impact those decisions have on the delivery of Councils assets and services to the community.
- Ensuring all asset management and financial reports use and correctly categorise expenditure under the classifications of:
  - Operational
  - Maintenance
  - Renewal
  - Upgrade
  - New
- Ensuring sound and responsible financial outcomes are being produced by:
  - Identifying best practices to manage assets most cost effectively.
  - Carrying out economic evaluations to determine whether to renew and the best time to do this.
  - Identifying opportunity for investments that have the greatest return.
  - Identifying and prioritising asset needs to deliver the service objectives.

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ORANGE CITY COUNCIL

STRATEGIC POLICY – ST28

4.3 The development of a responsible asset management strategy is critical to achieving these objectives.

4.4 A strategic approach to asset management will ensure that the Council delivers the highest appropriate level of service through its assets. This will provide positive impact on:

- Members of the public and staff
- Council's financial position
- The ability of Council to deliver the expected level of service and infrastructure
- The political environment in which Council operates
- The legal liabilities of Council.

5 COMMITMENT

5.1 Council is committed to implementing a systematic asset management methodology in order to ensure appropriate asset management best practices occur across all areas of Council. This includes ensuring that assets are planned, created, operated, maintained, renewed and disposed of in accordance with Council's priorities of service delivery.

6 GENERAL ASSET MANAGEMENT PRINCIPLES

6.1 A consistent Asset Management Strategy must exist for implementing appropriate asset management best-practice throughout all functions of Council.

6.2 All relevant legislative requirements together with political, social and economic environments are to be taken into account in asset management.

6.3 Asset management principles will be integrated within existing planning and operational processes.

6.4 Service levels will be determined and then reviewed in conjunction with the Integrating Planning and Reporting framework and ongoing development of the Council's Community Strategic Plan.

6.5 An inspection regime will be used as part of the development of asset management plans to ensure agreed service levels are maintained and to identify asset renewal priorities.

6.6 Asset renewal requirements to meet agreed service levels will be identified in infrastructure and asset management plans and long term financial plans.

6.7 Asset renewal budgets consider agreed Service levels defined in Asset Management Plans through the budget development process.

6.8 Asset renewal plans are prioritised and implemented progressively based on agreed service levels and the effectiveness of the current assets to provide that level of service.

6.9 Unfunded renewals are defined, monitored, benchmarked and reported on annually to ensure any ongoing renewal backlog is managed within reasonable and defined constraints.

6.10 Systematic and cyclic reviews will be applied to all asset classes to ensure that the assets are managed, valued and depreciated in accordance with appropriate best practice and applicable Australian Standards.

6.11 Implement a life cycle approach in all decisions relating to creation of new assets and upgrading of existing assets considering the "whole of life" costs through acquisition, operation, maintenance, renewal, and disposal.

FOR ADOPTION

ORANGE CITY COUNCIL

STRATEGIC POLICY – ST28

6.12 Council's asset management practices will be informed by recognised good practice guidance including ISO 55000 and the International Infrastructure Management Manual (IPWEA), appropriate to Council's scale and risk profile.

7 ROLES & RESPONSIBILITIES

7.1 **Council** will:

- Set the Asset Management Policy and vision
- Approve the Asset Management Strategy and Policy and monitor their outcomes
- Set levels of service, risk and cost standards in consultation with the community
- Ensure appropriate resources for Asset Management activities, including funding annual service costs, are made available.

7.2 The **Chief Executive Officer**:

- Has overall responsibility for developing infrastructure asset management systems, policies and procedures and financial models and reporting on the status and effectiveness of asset management within the City.
- Will prepare and implement Asset Management Plans for key asset classes to deliver the Council's Asset Management Strategy and Policy
- Monitor implementation of the Asset Management Plans.

7.3 **Directors and Line Managers** will:

- Embrace the Asset Management Policy adopted by Council
- Implement the Asset Management Strategy and Plans within allocated resources
- Monitor and review performance in achieving the Asset Management Strategy
- Ensure that accurate and reliable information is presented to Council for decision-making
- Develop and continually update Asset Management Plans for individual asset groups, using the principle of life cycle analysis
- Develop operational procedures to ensure the capture and management of asset information for both new and existing assets
- Implement tactical plans (such as maintenance programs, capital works programs) in accordance with Asset Management Plan
- Present information to the Council and the Chief Executive Officer in terms of life cycle risks and costs.

8 PERFORMANCE

8.1 Council's performance in achieving individual Asset Management Plans will be assessed each year.

8.2 Individual Asset Management Plans will be reviewed every year.

8.3 Council will progressively improve its asset management capability and maturity, informed by recognised NSW public sector and local government asset management frameworks.

9 RELATED DOCUMENTS

- Asset Management Strategy
- Asset Management Plans
- Community Strategic Plan
- Delivery Program/Operational Plan
- Long Term Financial Plan
- Workforce Management Plan
- Operational Policy – Asset Handover

FOR ADOPTION

ORANGE CITY COUNCIL

STRATEGIC POLICY – ST28

All policies can be reviewed or revoked by Council at any time.		
ST28 - Strategic Policy – Asset Management		
Amendments: • Minor Formatting Update • Addition of 6.12 – ISO 55000 and IPWEA • Addition of 8.3 – Capability and Maturity.		
Review Due:	Version V1_26	Last Revision: April 2026
Approved By:	Minute Number:	Approval Date:

FOR ADOPTION

5.11 Statement of Investments - May 2026

RECORD NUMBER: 2026/1169
AUTHOR: Jen Sharp, Director Corporate & Commercial Services

EXECUTIVE SUMMARY

The purpose of this report is to provide a statement of Council's investments held for the period May 2026.

LINK TO DELIVERY/OPERATIONAL PLAN

The recommendation in this report relates to the Delivery/Operational Plan strategy "15.3 Ensure financial stability and support efficient ongoing operation".

FINANCIAL IMPLICATIONS

Nil.

POLICY AND GOVERNANCE IMPLICATIONS

Nil.

RECOMMENDATION

That Council resolves to:

1 Note the Statement of Investments for the period May 2026.

2 Adopt the certification of the Responsible Accounting Officer.

FURTHER CONSIDERATIONS

The recommendation of this report has been assessed against Council's other key risk categories and the following comments are provided:

Service/Project Delivery	Minimal risk exposure to our investment assets and ability to deliver services as our investments are fully compliant with our Investment Policy risk appetite and parameters.
Financial	Minimal risk to Council's liquidity, financial performance, and position, respectively with a diverse investment portfolio achieving solid returns.
Reputation/Political	Negligible risk present.
Environment	Most of the larger Approved Deposit Institutions (ADIs) that we invest in have a hybrid portfolio and their underlying investments are in both Renewable and Non-Renewable energy entities respectively.
Compliance	All investments are fully compliant with Council's Investment Policy ST042.
People & WHS	Negligible risk.
Information Technology/ Cyber Security	Risk is low due to strong IT/Cyber Security controls over financial transactions and products invested in. However, vigilance is always taken with all new investments.

SUPPORTING INFORMATION

Statement of Investments – May 2026

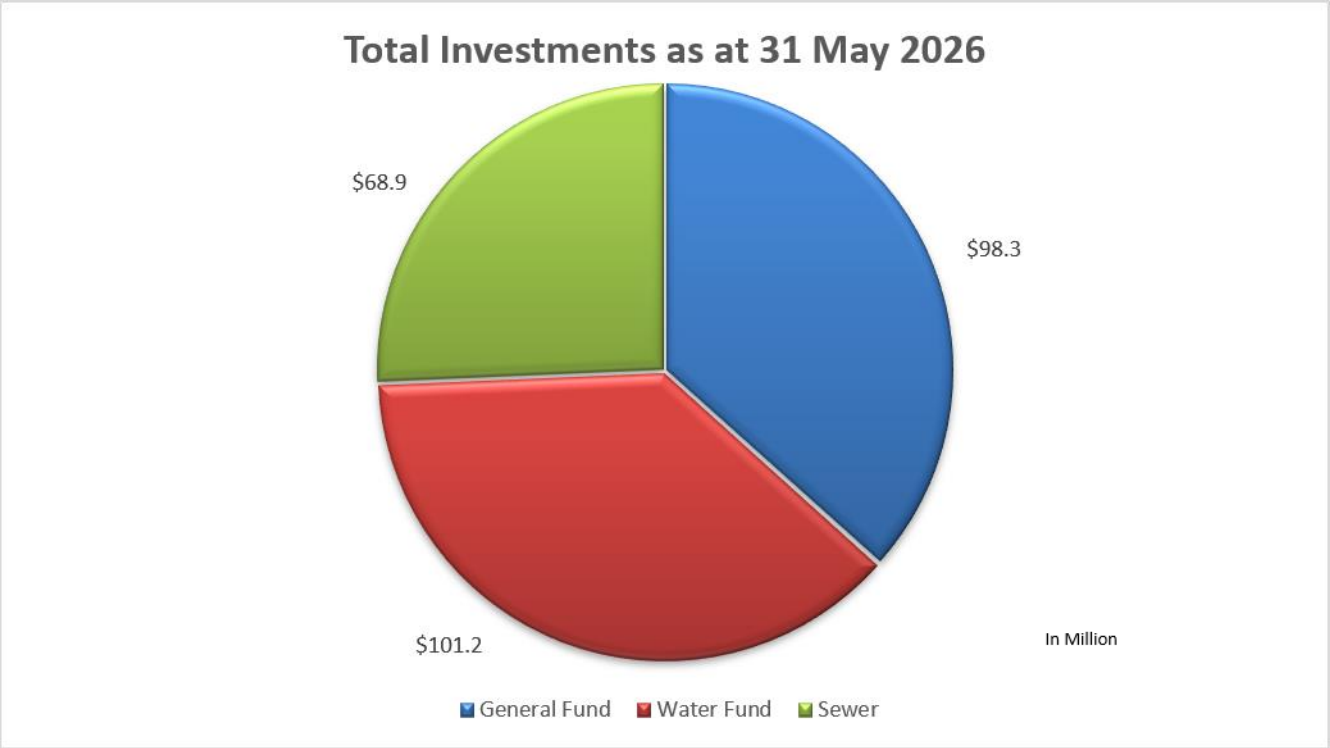
The investments held by Council in each fund is shown below:

5.11 Statement of Investments - May 2026

Fund	30/04/2026	31/05/2026
General Fund	87,026,845	98,294,658
Water Fund	100,873,975	101,169,168
Sewer Fund	68,005,698	68,906,745
Total Funds	**255,906,518**	**268,370,571**

See **Table 1** below:

Table 1: Total investments as of 31 May 2026



Portfolio Performance

As at the end of May 2026, Council's investment portfolio remains largely secured through fixed rate term deposits (85.83%), with the remaining portfolio allocated to FRNs (Floating Rate Note – 4.01%), bonds (2.14%), and cash (8.02%).

Overall Council's portfolio remains highly liquid and diversified with approximately 70.15% of assets maturing under 12 months and no exposure to the unrated ADI sector.

All investments are within Council's risk appetite as per our investment Policy ST042.

The weighted average interest rate of **Council's investment portfolio** (refer to the **green line** in **Table 2** below) for the period ending 31st May 2026 was **4.60 percent (4.49 percent in April)**, which is only slightly below **Council Policy's (ST042) target** or **'mandated' cash rate** (refer to the **red line** in the chart below) of **5.10 percent** or 510 basis points (based on a target of 75 basis points above the cash rate for May at 4.35 percent).

Council acknowledges that it is currently not achieving its 'mandated levels', although it's performance on investments in the last 9 months has been very close to this mandated level. This

5.11 Statement of Investments - May 2026

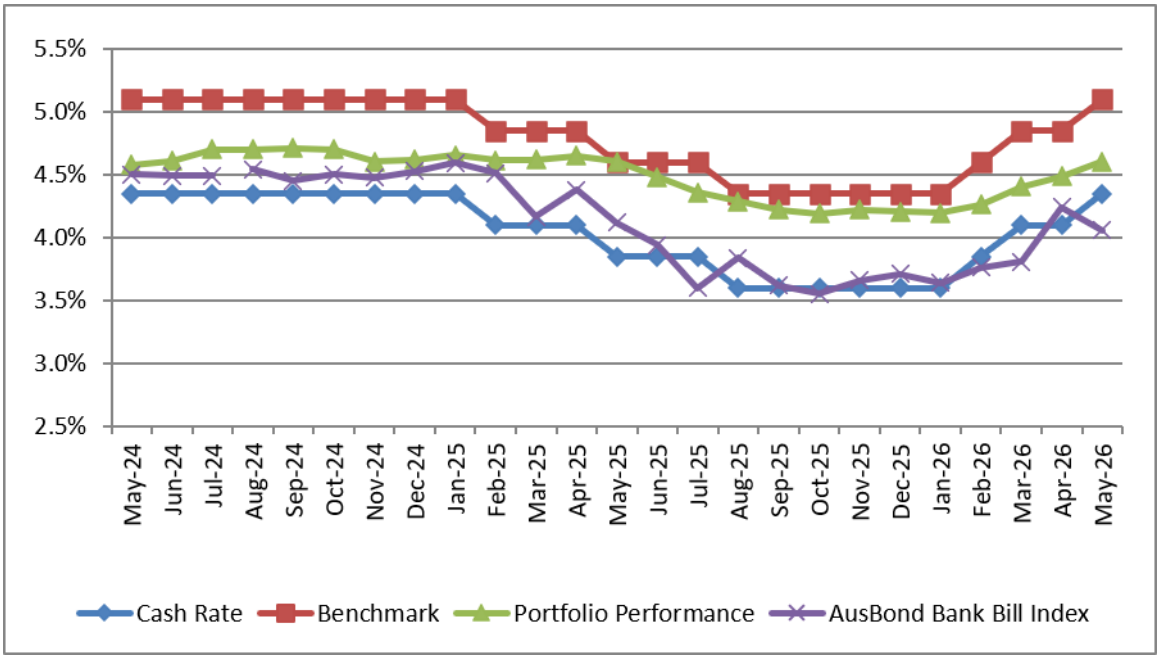
is a function of the interest rate cycle and a stable interest rate environment. It will always have a lag effect to the announced official cash rates as they both increase and decrease respectively.

Council will continue to monitor maturing investments to ensure these are reinvested at optimum investment rates available by respective investment providers at the time balancing these with liquidity and cash flow needs. Retiring investments are reinvested to optimise returns in line with Council's Investment Policy.

A review of the current target benchmark is underway as part of the broader review of Council's Investment Policy as discussed and agreed at the 26 June 2024 Audit, Risk, and Improvement Committee (ARIC). This was tabled for ARIC in the 4 June 2025 meeting, however, has been extended for review, with the resignation of the Chief Financial Officer (CFO) this will be undertaken by the new CFO once appointed.

For your reference Council has also compared its performances to the Bloomberg **AusBond Bank Bill Index** (Baubil or Ausbond) to provide a further benchmark (refer to the **purple line** in the below chart). This index is focused on short term Australian money market investments. For the period April 2026, the AusBond rate was 4.06 percent (noting the cash rate is 4.35 percent), (April AusBond rate was 4.24 percent with the cash rate at 4.10 percent). The AusBond rate is supplied to Council by our investment consultants Arlo Advisory Pty Ltd.

Table 2: Weighted average interest rate indicators v Council's investment portfolio



Council's Investment Policy also establishes limits in relation to the maturity terms of Council's investments as well as the credit ratings of the institutions with whom Council can invest.

The following tables provide a dissection of Council's investment portfolio as required by the Policy. The Policy identifies the maximum amount that can be held in a variety of investment products or with institutions based on their respective credit ratings.

Table 3 shows the percentage held by Council (Holdings) and the additional amount that Council could hold (Capacity) for each term to maturity allocation in accordance with limits established by Council's Policy.

5.11 Statement of Investments - May 2026

Table 3: Maturity – term limits

Term to Maturity Allocation	Maximum	Holdings	Capacity
0 - 3 Months	100.00%	24.42%	75.58%
3 - 12 Months	100.00%	46.53%	53.47%
1 - 2 Years	70.00%	11.54%	58.46%
2 - 5 Years	50.00%	17.51%	32.49%
5+ Years	25.00%	0.00%	25.00%

Table 4 (below) shows the total amount held, and the weighted average interest rate (or Return on investment), by the deposit parcel credit ratings respectively. The credit rating is an independent opinion of the capability and willingness of a financial institution to repay its debts, or in other words, the providers' financial strength or creditworthiness. The rating is typically calculated as the likelihood of a failure occurring over a given period, with the higher rating category (AAA) being superior due to having a lower chance of default. However, it is accepted that generally this lower risk will be accompanied by a lower return on investment and conversely the higher the risk will be accompanied by a higher weighted return.

The level of money held in the bank accounts has been added to the table to illustrate Council's ability to cover its operational liabilities that typically occur (for example payroll, materials and supplies, contracts, utilities, etc.).

Table 4: Credit rating limits

Credit Rating	Maximum	Holding	Remaining Capacity	Value	Return on investment
Bank Accounts	100.00%	8.02%	91.98%	21,525,834	4.15%
AAA Category	100.00%	0.37%	99.63%	994,023	4.50%
AA Category	100.00%	34.70%	65.30%	93,114,288	4.24%
A Category	60.00%	29.00%	31.00%	77,818,994	4.77%
BBB & Unrated Category	40.00%	27.92%	12.08%	74,917,432	4.94%
				268,370,571	

It is noted that Council still holds several long-term investments (longer term investments established several years ago) with a significantly lower than market interest rate. These investments will incur significant costs to redeem (or break) early and would thus impact Council's expected interest income. These investments will naturally be redeemed at maturity and reinvested into the best performing products at that time. It is important to note there will always be a lag in our performance to the spot interest rate at any time (both on the lower side and the higher side) depending on where we are at in the interest rate cycle.

Portfolio advice

Council uses the services of an independent investment advisor in maintaining its portfolio of investments. Council's current investment advisor is Arlo Advisory Pty Ltd. Services provided to Council currently include:

- monthly portfolio summary reports.
- periodic investment opportunities, in particular Floating Rate Note products from ADIs;
- advice on policy construction; and
- year-end market values for Floating Rate Note products held by Council.
- a digital platform to manage all investments.

5.11 Statement of Investments - May 2026

The Orange City Council investment report (attachment 1) shows a 51:49 split between investments funding fossil fuels and those not funding fossil fuels. For investments made during the month consideration was given to alternative investments which were considered ethical investments. An increase in the number of non-fossil fuel funds was able to be made and therefore the split is now 50.5% of investments in non-fossil fuel funds.

Given the large investment portfolio that Council holds, long investment time frames and the competing priority of available interest rate returns the progression towards a higher proportion of non fossil fuel funds will be slow.

Certification by Responsible Accounting Officer

Section 212(1) of the Local Government (General) Regulation 2021 requires that a written report be presented each month at an Ordinary Meeting of the Council detailing all money that Council has invested under *Section 625 of the Local Government Act 1993*.

I, Jennifer Sharp, hereby certify that all investments have been made in accordance with Section 625 of the *Local Government Act 1993*, Clause 212 of the *Local Government (General) Regulation 2021* and Council's Investment Policy.

ATTACHMENTS

1 Monthly Investment Report - May 2026, D26/71701⇩

2 ARLO Monthly Report - May 2026, D26/72247⇩

ORANGE CITY COUNCIL

Investment Report

01/05/2026 to 31/05/2026

ORANGE CITY COUNCIL

Portfolio Valuation as at 31/05/2026

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value ($)	Face Value ($)	Accrued ($)	Accrued MTD ($)
NAB	AA-	TD	GENERAL	At Maturity	18/09/2025	03/06/2026	4.1500	5,000,000.00	5,000,000.00	145,534.25	17,623.29
NAB	AA-	TD	WATER	At Maturity	17/07/2025	04/06/2026	4.1000	2,000,000.00	2,000,000.00	71,665.75	6,964.38
NAB	AA-	TD	GENERAL	At Maturity	18/09/2025	10/06/2026	4.1600	3,000,000.00	3,000,000.00	87,530.96	10,599.45
Australian Unity Bank	BBB+	TD	SEWER	At Maturity	05/06/2025	11/06/2026	4.3000	3,000,000.00	3,000,000.00	127,586.30	10,956.16
Australian Unity Bank	BBB+	TD	SEWER	At Maturity	05/06/2025	18/06/2026	4.3000	3,000,000.00	3,000,000.00	127,586.30	10,956.16
Heartland Bank Australia Limited	BBB	TD	GENERAL	At Maturity	13/11/2025	02/07/2026	4.4000	3,000,000.00	3,000,000.00	72,328.77	11,210.96
Auswide Bank	BBB	TD	WATER	At Maturity	02/10/2025	02/07/2026	4.2000	6,000,000.00	6,000,000.00	167,079.45	21,402.74
BOQ	A-	TD	GENERAL	At Maturity	18/12/2025	02/07/2026	4.5400	3,500,000.00	3,500,000.00	71,831.51	13,495.62
Rabobank Australia Limited	A	TD	SEWER	Annual	04/07/2025	06/07/2026	4.0700	2,000,000.00	2,000,000.00	74,040.55	6,913.42
P&N Bank	BBB+	TD	WATER	Quarterly	13/07/2023	16/07/2026	5.7500	2,000,000.00	2,000,000.00	15,438.36	9,767.12
NAB	AA-	TD	WATER	At Maturity	04/09/2025	05/08/2026	4.1800	2,000,000.00	2,000,000.00	61,841.10	7,100.27
BOQ	A-	TD	GENERAL	At Maturity	12/02/2026	06/08/2026	4.7500	3,000,000.00	3,000,000.00	42,554.79	12,102.74
MyState (Auswide) Bank	BBB	TD	GENERAL	At Maturity	18/12/2025	06/08/2026	4.6000	1,500,000.00	1,500,000.00	31,191.78	5,860.27
BOQ	A-	TD	GENERAL	At Maturity	15/01/2026	06/08/2026	4.4900	2,000,000.00	2,000,000.00	33,705.75	7,626.85
NAB	AA-	TD	SEWER	At Maturity	31/07/2025	06/08/2026	4.1400	3,000,000.00	3,000,000.00	103,783.56	10,548.49
Australian Military Bank	BBB+	TD	GENERAL	Annual	15/01/2026	13/08/2026	4.5400	1,000,000.00	1,000,000.00	17,040.55	3,855.89
Australian Military Bank	BBB+	TD	GENERAL	Annual	15/01/2026	03/09/2026	4.5100	4,000,000.00	4,000,000.00	67,711.78	15,321.64

IMPERIUM MARKETS

Page 2 / 40

ORANGE CITY COUNCIL

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value ($)	Face Value ($)	Accrued ($)	Accrued MTD ($)
Australian Military Bank	BBB+	TD	GENERAL	Annual	05/03/2026	03/09/2026	4.9600	2,000,000.00	2,000,000.00	23,916.71	8,425.21
NAB	AA-	TD	SEWER	At Maturity	31/07/2025	03/09/2026	4.1300	2,000,000.00	2,000,000.00	69,021.92	7,015.34
Bendigo and Adelaide	A-	TD	GENERAL	Annual	14/05/2026	24/09/2026	5.1500	5,000,000.00	5,000,000.00	12,698.63	12,698.63
Bendigo and Adelaide	A-	TD	GENERAL	Annual	14/05/2026	01/10/2026	5.2200	5,000,000.00	5,000,000.00	12,871.23	12,871.23
BOQ	A-	TD	GENERAL	Annual	05/03/2026	08/10/2026	4.8900	4,000,000.00	4,000,000.00	47,158.36	16,612.60
Westpac	AA-	TD	GENERAL	Quarterly	28/10/2021	29/10/2026	1.7800	1,000,000.00	1,000,000.00	1,658.08	1,511.78
Westpac	AA-	TD	SEWER	Quarterly	28/10/2021	29/10/2026	1.7800	1,000,000.00	1,000,000.00	1,658.08	1,511.78
Westpac	AA-	TD	WATER	Quarterly	28/10/2021	29/10/2026	1.7800	2,000,000.00	2,000,000.00	3,316.16	3,023.56
Westpac	AA-	TD	WATER	Quarterly	28/10/2021	29/10/2026	1.7800	4,500,000.00	4,500,000.00	7,461.37	6,803.01
JUDO BANK	BBB	TD	GENERAL	At Maturity	12/02/2026	05/11/2026	4.8000	3,000,000.00	3,000,000.00	43,002.74	12,230.14
Westpac	AA-	TD	SEWER	Annual	12/02/2026	12/11/2026	4.8000	2,000,000.00	2,000,000.00	28,668.49	8,153.42
Bank Australia	BBB+	TD	GENERAL	At Maturity	05/03/2026	13/11/2026	5.0000	5,000,000.00	5,000,000.00	60,273.97	21,232.88
NAB	AA-	TD	GENERAL	Annual	19/03/2026	03/12/2026	5.2500	5,000,000.00	5,000,000.00	53,219.18	22,294.52
Westpac	AA-	TD	WATER	Quarterly	02/12/2021	03/12/2026	2.0000	1,000,000.00	1,000,000.00	4,986.30	1,698.63
Westpac	AA-	TD	SEWER	Quarterly	02/12/2021	03/12/2026	2.0000	2,000,000.00	2,000,000.00	9,972.60	3,397.26
Westpac	AA-	TD	GENERAL	Quarterly	02/12/2021	03/12/2026	2.0000	2,000,000.00	2,000,000.00	9,972.60	3,397.26
Westpac	AA-	TD	WATER	Quarterly	27/11/2025	03/12/2026	4.4300	2,000,000.00	2,000,000.00	1,213.70	1,213.70
NAB	AA-	TD	WATER	Annual	02/04/2026	17/12/2026	5.3000	5,000,000.00	5,000,000.00	43,561.64	22,506.85
Westpac	AA-	TD	WATER	Quarterly	04/12/2025	07/01/2027	4.4200	1,000,000.00	1,000,000.00	10,777.53	3,753.97

ORANGE CITY COUNCIL

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value ($)	Face Value ($)	Accrued ($)	Accrued MTD ($)
Westpac	AA-	TD	SEWER	Quarterly	04/12/2025	07/01/2027	4.4200	1,000,000.00	1,000,000.00	10,777.53	3,753.97
Westpac	AA-	TD	GENERAL	Annual	05/03/2026	07/01/2027	4.9500	6,000,000.00	6,000,000.00	71,605.48	25,224.66
P&N Bank	BBB+	TD	WATER	Annual	16/04/2026	14/01/2027	5.3400	2,000,000.00	2,000,000.00	13,459.73	9,070.68
P&N Bank	BBB+	TD	WATER	Annual	16/04/2026	21/01/2027	5.3400	3,000,000.00	3,000,000.00	20,189.59	13,606.03
Bank Australia	BBB+	TD	SEWER	Annual	07/05/2026	28/01/2027	5.4800	2,000,000.00	2,000,000.00	7,506.85	7,506.85
NAB	AA-	TD	GENERAL	Annual	09/04/2026	28/01/2027	5.3300	2,000,000.00	2,000,000.00	15,478.90	9,053.70
NAB	AA-	TD	GENERAL	Annual	09/04/2026	28/01/2027	5.3300	3,000,000.00	3,000,000.00	23,218.36	13,580.55
Westpac	AA-	TD	WATER	Quarterly	25/01/2024	28/01/2027	4.8400	1,000,000.00	1,000,000.00	4,641.10	4,110.68
P&N Bank	BBB+	TD	GENERAL	Annual	19/03/2026	04/02/2027	5.3000	3,000,000.00	3,000,000.00	32,235.62	13,504.11
NAB	AA-	TD	WATER	Annual	09/04/2026	04/02/2027	5.3300	2,000,000.00	2,000,000.00	15,478.90	9,053.70
NAB	AA-	TD	SEWER	Annual	09/04/2026	04/02/2027	5.3300	3,000,000.00	3,000,000.00	23,218.36	13,580.55
NAB	AA-	TD	SEWER	Quarterly	10/02/2022	09/02/2027	2.3500	1,000,000.00	1,000,000.00	1,352.05	1,352.05
Westpac	AA-	TD	SEWER	Semi-Annual	15/02/2024	18/02/2027	4.8700	1,340,000.00	1,340,000.00	18,772.85	5,542.46
P&N Bank	BBB+	TD	SEWER	Annual	07/05/2026	25/02/2027	5.4500	4,000,000.00	4,000,000.00	14,931.51	14,931.51
NAB	AA-	BOND	WATER	Semi-Annual	25/02/2022	25/02/2027	2.9000	443,218.50	450,000.00	3,432.33	1,108.36
NAB	AA-	BOND	SEWER	Semi-Annual	25/02/2022	25/02/2027	2.9000	443,218.50	450,000.00	3,432.33	1,108.36
Defence Bank	BBB+	TD	GENERAL	At Maturity	07/05/2026	04/03/2027	5.5000	3,000,000.00	3,000,000.00	11,301.37	11,301.37
BankVic	BBB+	TD	SEWER	Quarterly	18/12/2025	04/03/2027	4.7000	2,000,000.00	2,000,000.00	19,315.07	7,983.56
NAB	AA-	TD	WATER	Quarterly	04/07/2025	04/03/2027	4.0000	2,000,000.00	2,000,000.00	12,054.79	6,794.52
Bank Australia	BBB+	TD	SEWER	Annual	07/05/2026	11/03/2027	5.5000	2,000,000.00	2,000,000.00	7,534.25	7,534.25

ORANGE CITY COUNCIL

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value ($)	Face Value ($)	Accrued ($)	Accrued MTD ($)
P&N Bank	BBB+	TD	GENERAL	Annual	07/05/2026	11/03/2027	5.4500	2,000,000.00	2,000,000.00	7,465.75	7,465.75
P&N Bank	BBB+	TD	SEWER	Annual	07/05/2026	11/03/2027	5.4500	2,000,000.00	2,000,000.00	7,465.75	7,465.75
P&N Bank	BBB+	TD	WATER	Annual	07/05/2026	11/03/2027	5.4500	3,000,000.00	3,000,000.00	11,198.63	11,198.63
ING Bank (Australia) Ltd	A	TD	WATER	Quarterly	18/12/2025	01/04/2027	4.6200	5,000,000.00	5,000,000.00	47,465.75	19,619.18
BankVic	BBB+	TD	SEWER	Quarterly	18/12/2025	08/04/2027	4.7000	3,000,000.00	3,000,000.00	28,972.60	11,975.34
NAB	AA-	TD	SEWER	Annual	15/01/2026	06/05/2027	4.5500	4,000,000.00	4,000,000.00	68,312.33	15,457.53
Westpac	AA-	TD	WATER	Annual	05/02/2026	03/06/2027	4.8800	7,000,000.00	7,000,000.00	108,563.29	29,012.60
Royal Bank of Canada	AAA	BOND	WATER	Semi-Annual	13/07/2022	13/07/2027	4.5000	994,023.00	1,000,000.00	17,136.99	3,821.92
BankVic	BBB+	TD	WATER	Annual	15/01/2026	05/08/2027	4.6500	2,000,000.00	2,000,000.00	34,906.85	7,898.63
Westpac	AA-	TD	WATER	Annual	13/11/2025	02/09/2027	4.3300	5,000,000.00	5,000,000.00	118,630.14	18,387.67
State Bank of India, Sydney Branch	BBB	TD	WATER	At Maturity	24/07/2025	02/09/2027	4.1000	1,000,000.00	1,000,000.00	35,046.58	3,482.19
AMP Bank	BBB+	FRN	SEWER	Quarterly	13/09/2024	13/09/2027	5.4475	3,417,431.80	3,400,000.00	40,595.07	15,730.59
Westpac	AA-	TD	SEWER	Annual	12/02/2026	02/12/2027	4.9300	1,000,000.00	1,000,000.00	14,722.47	4,187.12
Westpac	AA-	TD	WATER	Annual	12/02/2026	02/12/2027	4.9300	1,000,000.00	1,000,000.00	14,722.47	4,187.12
Westpac	AA-	TD	GENERAL	Annual	12/02/2026	02/12/2027	4.9300	1,000,000.00	1,000,000.00	14,722.47	4,187.12
BankVic	BBB+	TD	SEWER	Annual	15/01/2026	06/01/2028	4.7000	2,000,000.00	2,000,000.00	35,282.19	7,983.56
ING Bank (Australia) Ltd	A	TD	WATER	Annual	05/03/2026	06/01/2028	5.0600	1,500,000.00	1,500,000.00	18,299.18	6,446.30
ING Bank (Australia) Ltd	A	TD	SEWER	Annual	05/03/2026	06/01/2028	5.0600	1,000,000.00	1,000,000.00	12,199.45	4,297.53

ORANGE CITY COUNCIL

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value ($)	Face Value ($)	Accrued ($)	Accrued MTD ($)
ING Bank (Australia) Ltd	A	TD	SEWER	Annual	05/03/2026	03/02/2028	5.0600	2,000,000.00	2,000,000.00	24,398.90	8,595.07
ANZ Bank	AA-	FRN	SEWER	Quarterly	31/03/2023	31/03/2028	5.3680	1,514,823.00	1,500,000.00	13,677.37	6,838.68
BankVic	BBB+	TD	WATER	Annual	15/01/2026	04/05/2028	4.7000	2,000,000.00	2,000,000.00	35,282.19	7,983.56
Rabobank Australia Limited	A	TD	WATER	Annual	17/07/2025	21/07/2028	4.2900	2,000,000.00	2,000,000.00	74,986.85	7,287.12
BOQ	A-	FRN	WATER	Quarterly	20/11/2025	20/11/2028	5.2227	4,002,236.00	4,000,000.00	6,868.21	6,868.21
Rabobank Australia Limited	A	TD	SEWER	Annual	15/01/2026	07/12/2028	4.8200	3,000,000.00	3,000,000.00	54,274.52	12,281.10
ING Bank (Australia) Ltd	A	FRN	GENERAL	Quarterly	20/08/2024	20/08/2029	5.4727	1,816,758.00	1,800,000.00	3,238.64	3,238.64
Rabobank Australia Limited	A	TD	WATER	Annual	22/08/2024	29/08/2029	4.8500	5,000,000.00	5,000,000.00	188,020.55	20,595.89
Rabobank Australia Limited	A	TD	GENERAL	Annual	29/08/2024	30/08/2029	4.8500	3,000,000.00	3,000,000.00	110,021.92	12,357.53
Rabobank Australia Limited	A	TD	SEWER	Annual	05/09/2024	06/09/2029	4.8500	4,000,000.00	4,000,000.00	142,975.34	16,476.71
BOQ	A-	TD	WATER	Annual	03/04/2025	04/04/2030	4.5900	5,000,000.00	5,000,000.00	34,582.19	19,491.78
Rabobank Australia Limited	A	TD	WATER	Annual	01/05/2025	02/05/2030	4.7300	5,000,000.00	5,000,000.00	20,086.30	20,086.30
ING Bank (Australia) Ltd	A	TD	SEWER	Annual	22/05/2025	23/05/2030	4.6200	2,000,000.00	2,000,000.00	2,531.51	2,531.51
ING Bank (Australia) Ltd	A	TD	WATER	Annual	22/05/2025	23/05/2030	4.6200	2,000,000.00	2,000,000.00	2,531.51	2,531.51
BOQ	A-	TD	WATER	Annual	06/06/2025	06/06/2030	4.1500	1,000,000.00	1,000,000.00	40,931.51	3,524.66
Rabobank Australia Limited	A	TD	SEWER	Annual	12/06/2025	13/06/2030	4.6000	3,000,000.00	3,000,000.00	133,841.10	11,720.55

ORANGE CITY COUNCIL

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value ($)	Face Value ($)	Accrued ($)	Accrued MTD ($)
Westpac	AA-	BOND	WATER	Semi-Annual	19/06/2025	19/06/2030	4.3000	3,873,028.00	4,000,000.00	77,282.19	14,608.22
ING Bank (Australia) Ltd	A	TD	WATER	Annual	18/12/2025	12/12/2030	5.0800	3,000,000.00	3,000,000.00	68,893.15	12,943.56
Commonwealth Bank	AA-	CASH	WATER	Monthly	31/05/2026	31/05/2026	4.1500	3,856,643.99	3,856,643.99	12,015.61	12,015.61
Commonwealth Bank	AA-	CASH	SEWER	Monthly	31/05/2026	31/05/2026	4.1500	2,191,271.98	2,191,271.98	4,388.33	4,388.33
Commonwealth Bank	AA-	CASH	GENERAL	Monthly	31/05/2026	31/05/2026	4.1500	15,477,918.01	15,477,918.01	21,670.63	21,670.63
TOTALS								**268,370,570.78**	**268,465,833.98**	**3,802,004.24**	**943,198.90**

ORANGE CITY COUNCIL

Portfolio by Asset as at 31/05/2026

Asset Type: CASH

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value ($)	Face Value ($)	Accrued ($)	Accrued MTD ($)
Commonwealth Bank	AA-	CASH	WATER	Monthly	31/05/2026	31/05/2026	4.1500	3,856,643.99	3,856,643.99	12,015.61	12,015.61
Commonwealth Bank	AA-	CASH	SEWER	Monthly	31/05/2026	31/05/2026	4.1500	2,191,271.98	2,191,271.98	4,388.33	4,388.33
Commonwealth Bank	AA-	CASH	GENERAL	Monthly	31/05/2026	31/05/2026	4.1500	15,477,918.01	15,477,918.01	21,670.63	21,670.63
CASH SUBTOTALS								**21,525,833.98**	**21,525,833.98**	**38,074.57**	**38,074.57**

Asset Type: TD

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value ($)	Face Value ($)	Accrued ($)	Accrued MTD ($)
NAB	AA-	TD	GENERAL	At Maturity	18/09/2025	03/06/2026	4.1500	5,000,000.00	5,000,000.00	145,534.25	17,623.29
NAB	AA-	TD	WATER	At Maturity	17/07/2025	04/06/2026	4.1000	2,000,000.00	2,000,000.00	71,665.75	6,964.38
NAB	AA-	TD	GENERAL	At Maturity	18/09/2025	10/06/2026	4.1600	3,000,000.00	3,000,000.00	87,530.96	10,599.45
Australian Unity Bank	BBB+	TD	SEWER	At Maturity	05/06/2025	11/06/2026	4.3000	3,000,000.00	3,000,000.00	127,586.30	10,956.16
Australian Unity Bank	BBB+	TD	SEWER	At Maturity	05/06/2025	18/06/2026	4.3000	3,000,000.00	3,000,000.00	127,586.30	10,956.16
Heartland Bank Australia Limited	BBB	TD	GENERAL	At Maturity	13/11/2025	02/07/2026	4.4000	3,000,000.00	3,000,000.00	72,328.77	11,210.96
Auswide Bank	BBB	TD	WATER	At Maturity	02/10/2025	02/07/2026	4.2000	6,000,000.00	6,000,000.00	167,079.45	21,402.74
BOQ	A-	TD	GENERAL	At Maturity	18/12/2025	02/07/2026	4.5400	3,500,000.00	3,500,000.00	71,831.51	13,495.62
Rabobank Australia Limited	A	TD	SEWER	Annual	04/07/2025	06/07/2026	4.0700	2,000,000.00	2,000,000.00	74,040.55	6,913.42

ORANGE CITY COUNCIL

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value ($)	Face Value ($)	Accrued ($)	Accrued MTD ($)
P&N Bank	BBB+	TD	WATER	Quarterly	13/07/2023	16/07/2026	5.7500	2,000,000.00	2,000,000.00	15,438.36	9,767.12
NAB	AA-	TD	WATER	At Maturity	04/09/2025	05/08/2026	4.1800	2,000,000.00	2,000,000.00	61,841.10	7,100.27
BOQ	A-	TD	GENERAL	At Maturity	12/02/2026	06/08/2026	4.7500	3,000,000.00	3,000,000.00	42,554.79	12,102.74
MyState (Auswide) Bank	BBB	TD	GENERAL	At Maturity	18/12/2025	06/08/2026	4.6000	1,500,000.00	1,500,000.00	31,191.78	5,860.27
BOQ	A-	TD	GENERAL	At Maturity	15/01/2026	06/08/2026	4.4900	2,000,000.00	2,000,000.00	33,705.75	7,626.85
NAB	AA-	TD	SEWER	At Maturity	31/07/2025	06/08/2026	4.1400	3,000,000.00	3,000,000.00	103,783.56	10,548.49
Australian Military Bank	BBB+	TD	GENERAL	Annual	15/01/2026	13/08/2026	4.5400	1,000,000.00	1,000,000.00	17,040.55	3,855.89
Australian Military Bank	BBB+	TD	GENERAL	Annual	15/01/2026	03/09/2026	4.5100	4,000,000.00	4,000,000.00	67,711.78	15,321.64
Australian Military Bank	BBB+	TD	GENERAL	Annual	05/03/2026	03/09/2026	4.9600	2,000,000.00	2,000,000.00	23,916.71	8,425.21
NAB	AA-	TD	SEWER	At Maturity	31/07/2025	03/09/2026	4.1300	2,000,000.00	2,000,000.00	69,021.92	7,015.34
Bendigo and Adelaide	A-	TD	GENERAL	Annual	14/05/2026	24/09/2026	5.1500	5,000,000.00	5,000,000.00	12,698.63	12,698.63
Bendigo and Adelaide	A-	TD	GENERAL	Annual	14/05/2026	01/10/2026	5.2200	5,000,000.00	5,000,000.00	12,871.23	12,871.23
BOQ	A-	TD	GENERAL	Annual	05/03/2026	08/10/2026	4.8900	4,000,000.00	4,000,000.00	47,158.36	16,612.60
Westpac	AA-	TD	GENERAL	Quarterly	28/10/2021	29/10/2026	1.7800	1,000,000.00	1,000,000.00	1,658.08	1,511.78
Westpac	AA-	TD	SEWER	Quarterly	28/10/2021	29/10/2026	1.7800	1,000,000.00	1,000,000.00	1,658.08	1,511.78
Westpac	AA-	TD	WATER	Quarterly	28/10/2021	29/10/2026	1.7800	2,000,000.00	2,000,000.00	3,316.16	3,023.56
Westpac	AA-	TD	WATER	Quarterly	28/10/2021	29/10/2026	1.7800	4,500,000.00	4,500,000.00	7,461.37	6,803.01
JUDO BANK	BBB	TD	GENERAL	At Maturity	12/02/2026	05/11/2026	4.8000	3,000,000.00	3,000,000.00	43,002.74	12,230.14

ORANGE CITY COUNCIL

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value ($)	Face Value ($)	Accrued ($)	Accrued MTD ($)
Westpac	AA-	TD	SEWER	Annual	12/02/2026	12/11/2026	4.8000	2,000,000.00	2,000,000.00	28,668.49	8,153.42
Bank Australia	BBB+	TD	GENERAL	At Maturity	05/03/2026	13/11/2026	5.0000	5,000,000.00	5,000,000.00	60,273.97	21,232.88
NAB	AA-	TD	GENERAL	Annual	19/03/2026	03/12/2026	5.2500	5,000,000.00	5,000,000.00	53,219.18	22,294.52
Westpac	AA-	TD	WATER	Quarterly	02/12/2021	03/12/2026	2.0000	1,000,000.00	1,000,000.00	4,986.30	1,698.63
Westpac	AA-	TD	SEWER	Quarterly	02/12/2021	03/12/2026	2.0000	2,000,000.00	2,000,000.00	9,972.60	3,397.26
Westpac	AA-	TD	GENERAL	Quarterly	02/12/2021	03/12/2026	2.0000	2,000,000.00	2,000,000.00	9,972.60	3,397.26
Westpac	AA-	TD	WATER	Quarterly	27/11/2025	03/12/2026	4.4300	2,000,000.00	2,000,000.00	1,213.70	1,213.70
NAB	AA-	TD	WATER	Annual	02/04/2026	17/12/2026	5.3000	5,000,000.00	5,000,000.00	43,561.64	22,506.85
Westpac	AA-	TD	WATER	Quarterly	04/12/2025	07/01/2027	4.4200	1,000,000.00	1,000,000.00	10,777.53	3,753.97
Westpac	AA-	TD	SEWER	Quarterly	04/12/2025	07/01/2027	4.4200	1,000,000.00	1,000,000.00	10,777.53	3,753.97
Westpac	AA-	TD	GENERAL	Annual	05/03/2026	07/01/2027	4.9500	6,000,000.00	6,000,000.00	71,605.48	25,224.66
P&N Bank	BBB+	TD	WATER	Annual	16/04/2026	14/01/2027	5.3400	2,000,000.00	2,000,000.00	13,459.73	9,070.68
P&N Bank	BBB+	TD	WATER	Annual	16/04/2026	21/01/2027	5.3400	3,000,000.00	3,000,000.00	20,189.59	13,606.03
Bank Australia	BBB+	TD	SEWER	Annual	07/05/2026	28/01/2027	5.4800	2,000,000.00	2,000,000.00	7,506.85	7,506.85
NAB	AA-	TD	GENERAL	Annual	09/04/2026	28/01/2027	5.3300	2,000,000.00	2,000,000.00	15,478.90	9,053.70
NAB	AA-	TD	GENERAL	Annual	09/04/2026	28/01/2027	5.3300	3,000,000.00	3,000,000.00	23,218.36	13,580.55
Westpac	AA-	TD	WATER	Quarterly	25/01/2024	28/01/2027	4.8400	1,000,000.00	1,000,000.00	4,641.10	4,110.68
P&N Bank	BBB+	TD	GENERAL	Annual	19/03/2026	04/02/2027	5.3000	3,000,000.00	3,000,000.00	32,235.62	13,504.11
NAB	AA-	TD	WATER	Annual	09/04/2026	04/02/2027	5.3300	2,000,000.00	2,000,000.00	15,478.90	9,053.70
NAB	AA-	TD	SEWER	Annual	09/04/2026	04/02/2027	5.3300	3,000,000.00	3,000,000.00	23,218.36	13,580.55

ORANGE CITY COUNCIL

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value ($)	Face Value ($)	Accrued ($)	Accrued MTD ($)
NAB	AA-	TD	SEWER	Quarterly	10/02/2022	09/02/2027	2.3500	1,000,000.00	1,000,000.00	1,352.05	1,352.05
Westpac	AA-	TD	SEWER	Semi-Annual	15/02/2024	18/02/2027	4.8700	1,340,000.00	1,340,000.00	18,772.85	5,542.46
P&N Bank	BBB+	TD	SEWER	Annual	07/05/2026	25/02/2027	5.4500	4,000,000.00	4,000,000.00	14,931.51	14,931.51
Defence Bank	BBB+	TD	GENERAL	At Maturity	07/05/2026	04/03/2027	5.5000	3,000,000.00	3,000,000.00	11,301.37	11,301.37
BankVic	BBB+	TD	SEWER	Quarterly	18/12/2025	04/03/2027	4.7000	2,000,000.00	2,000,000.00	19,315.07	7,983.56
NAB	AA-	TD	WATER	Quarterly	04/07/2025	04/03/2027	4.0000	2,000,000.00	2,000,000.00	12,054.79	6,794.52
Bank Australia	BBB+	TD	SEWER	Annual	07/05/2026	11/03/2027	5.5000	2,000,000.00	2,000,000.00	7,534.25	7,534.25
P&N Bank	BBB+	TD	GENERAL	Annual	07/05/2026	11/03/2027	5.4500	2,000,000.00	2,000,000.00	7,465.75	7,465.75
P&N Bank	BBB+	TD	SEWER	Annual	07/05/2026	11/03/2027	5.4500	2,000,000.00	2,000,000.00	7,465.75	7,465.75
P&N Bank	BBB+	TD	WATER	Annual	07/05/2026	11/03/2027	5.4500	3,000,000.00	3,000,000.00	11,198.63	11,198.63
ING Bank (Australia) Ltd	A	TD	WATER	Quarterly	18/12/2025	01/04/2027	4.6200	5,000,000.00	5,000,000.00	47,465.75	19,619.18
BankVic	BBB+	TD	SEWER	Quarterly	18/12/2025	08/04/2027	4.7000	3,000,000.00	3,000,000.00	28,972.60	11,975.34
NAB	AA-	TD	SEWER	Annual	15/01/2026	06/05/2027	4.5500	4,000,000.00	4,000,000.00	68,312.33	15,457.53
Westpac	AA-	TD	WATER	Annual	05/02/2026	03/06/2027	4.8800	7,000,000.00	7,000,000.00	108,563.29	29,012.60
BankVic	BBB+	TD	WATER	Annual	15/01/2026	05/08/2027	4.6500	2,000,000.00	2,000,000.00	34,906.85	7,898.63
Westpac	AA-	TD	WATER	Annual	13/11/2025	02/09/2027	4.3300	5,000,000.00	5,000,000.00	118,630.14	18,387.67
State Bank of India, Sydney Branch	BBB	TD	WATER	At Maturity	24/07/2025	02/09/2027	4.1000	1,000,000.00	1,000,000.00	35,046.58	3,482.19
Westpac	AA-	TD	SEWER	Annual	12/02/2026	02/12/2027	4.9300	1,000,000.00	1,000,000.00	14,722.47	4,187.12
Westpac	AA-	TD	WATER	Annual	12/02/2026	02/12/2027	4.9300	1,000,000.00	1,000,000.00	14,722.47	4,187.12

ORANGE CITY COUNCIL

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value ($)	Face Value ($)	Accrued ($)	Accrued MTD ($)
Westpac	AA-	TD	GENERAL	Annual	12/02/2026	02/12/2027	4.9300	1,000,000.00	1,000,000.00	14,722.47	4,187.12
BankVic	BBB+	TD	SEWER	Annual	15/01/2026	06/01/2028	4.7000	2,000,000.00	2,000,000.00	35,282.19	7,983.56
ING Bank (Australia) Ltd	A	TD	WATER	Annual	05/03/2026	06/01/2028	5.0600	1,500,000.00	1,500,000.00	18,299.18	6,446.30
ING Bank (Australia) Ltd	A	TD	SEWER	Annual	05/03/2026	06/01/2028	5.0600	1,000,000.00	1,000,000.00	12,199.45	4,297.53
ING Bank (Australia) Ltd	A	TD	SEWER	Annual	05/03/2026	03/02/2028	5.0600	2,000,000.00	2,000,000.00	24,398.90	8,595.07
BankVic	BBB+	TD	WATER	Annual	15/01/2026	04/05/2028	4.7000	2,000,000.00	2,000,000.00	35,282.19	7,983.56
Rabobank Australia Limited	A	TD	WATER	Annual	17/07/2025	21/07/2028	4.2900	2,000,000.00	2,000,000.00	74,986.85	7,287.12
Rabobank Australia Limited	A	TD	SEWER	Annual	15/01/2026	07/12/2028	4.8200	3,000,000.00	3,000,000.00	54,274.52	12,281.10
Rabobank Australia Limited	A	TD	WATER	Annual	22/08/2024	29/08/2029	4.8500	5,000,000.00	5,000,000.00	188,020.55	20,595.89
Rabobank Australia Limited	A	TD	GENERAL	Annual	29/08/2024	30/08/2029	4.8500	3,000,000.00	3,000,000.00	110,021.92	12,357.53
Rabobank Australia Limited	A	TD	SEWER	Annual	05/09/2024	06/09/2029	4.8500	4,000,000.00	4,000,000.00	142,975.34	16,476.71
BOQ	A-	TD	WATER	Annual	03/04/2025	04/04/2030	4.5900	5,000,000.00	5,000,000.00	34,582.19	19,491.78
Rabobank Australia Limited	A	TD	WATER	Annual	01/05/2025	02/05/2030	4.7300	5,000,000.00	5,000,000.00	20,086.30	20,086.30
ING Bank (Australia) Ltd	A	TD	SEWER	Annual	22/05/2025	23/05/2030	4.6200	2,000,000.00	2,000,000.00	2,531.51	2,531.51
ING Bank (Australia) Ltd	A	TD	WATER	Annual	22/05/2025	23/05/2030	4.6200	2,000,000.00	2,000,000.00	2,531.51	2,531.51
BOQ	A-	TD	WATER	Annual	06/06/2025	06/06/2030	4.1500	1,000,000.00	1,000,000.00	40,931.51	3,524.66

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value ($)	Face Value ($)	Accrued ($)	Accrued MTD ($)
Rabobank Australia Limited	A	TD	SEWER	Annual	12/06/2025	13/06/2030	4.6000	3,000,000.00	3,000,000.00	133,841.10	11,720.55
ING Bank (Australia) Ltd	A	TD	WATER	Annual	18/12/2025	12/12/2030	5.0800	3,000,000.00	3,000,000.00	68,893.15	12,943.56
TD SUBTOTALS								**230,340,000.00**	**230,340,000.00**	**3,598,266.55**	**851,801.36**

Asset Type: FRN

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value ($)	Face Value ($)	Accrued ($)	Accrued MTD ($)
AMP Bank	BBB+	FRN	SEWER	Quarterly	13/09/2024	13/09/2027	5.4475	3,417,431.80	3,400,000.00	40,595.07	15,730.59
ANZ Bank	AA-	FRN	SEWER	Quarterly	31/03/2023	31/03/2028	5.3680	1,514,823.00	1,500,000.00	13,677.37	6,838.68
BOQ	A-	FRN	WATER	Quarterly	20/11/2025	20/11/2028	5.2227	4,002,236.00	4,000,000.00	6,868.21	6,868.21
ING Bank (Australia) Ltd	A	FRN	GENERAL	Quarterly	20/08/2024	20/08/2029	5.4727	1,816,758.00	1,800,000.00	3,238.64	3,238.64
FRN SUBTOTALS								**10,751,248.80**	**10,700,000.00**	**64,379.29**	**32,676.12**

Asset Type: BOND

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value ($)	Face Value ($)	Accrued ($)	Accrued MTD ($)
NAB	AA-	BOND	WATER	Semi-Annual	25/02/2022	25/02/2027	2.9000	443,218.50	450,000.00	3,432.33	1,108.36
NAB	AA-	BOND	SEWER	Semi-Annual	25/02/2022	25/02/2027	2.9000	443,218.50	450,000.00	3,432.33	1,108.36
Royal Bank of Canada	AAA	BOND	WATER	Semi-Annual	13/07/2022	13/07/2027	4.5000	994,023.00	1,000,000.00	17,136.99	3,821.92

ORANGE CITY COUNCIL

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value ($)	Face Value ($)	Accrued ($)	Accrued MTD ($)
Westpac	AA-	BOND	WATER	Semi-Annual	19/06/2025	19/06/2030	4.3000	3,873,028.00	4,000,000.00	77,282.19	14,608.22
BOND SUBTOTALS								**5,753,488.00**	**5,900,000.00**	**101,283.84**	**20,646.85**

ORANGE CITY COUNCIL

Portfolio by Asset Totals as at 31/05/2026

Type	Capital Value ($)	Face Value ($)	Accrued ($)	Accrued MTD ($)
CASH	21,525,833.98	21,525,833.98	38,074.57	38,074.57
TD	230,340,000.00	230,340,000.00	3,598,266.55	851,801.36
FRN	10,751,248.80	10,700,000.00	64,379.29	32,676.12
BOND	5,753,488.00	5,900,000.00	101,283.84	20,646.85
TOTALS	**268,370,570.78**	**268,465,833.98**	**3,802,004.24**	**943,198.90**

ORANGE CITY COUNCIL

Counterparty Compliance as at 31/05/2026

Long Term Investments

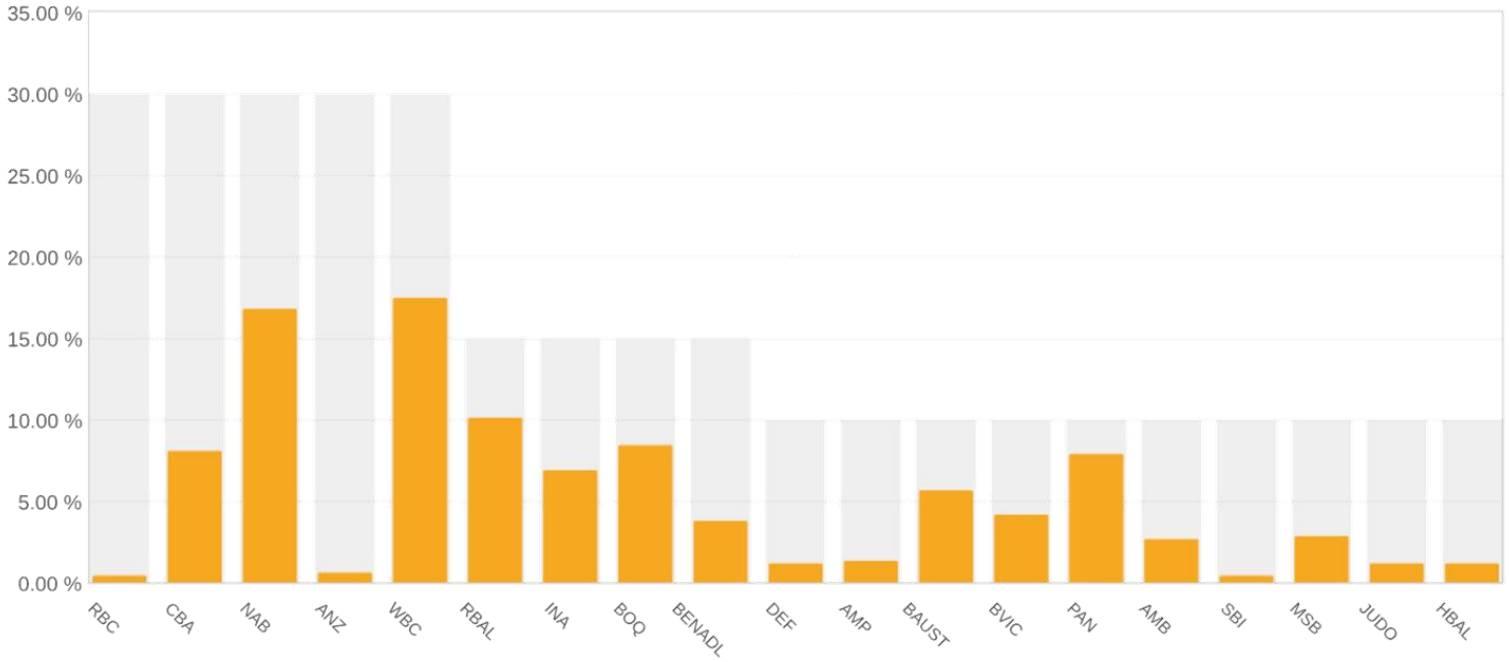
Compliant	Bank Group	Term	Rating	Invested ($)	Invested (%)	Limit (%)	Limit ($)	Available ($)
✔	Royal Bank of Canada	Long	AA-	994,023.00	0.37	30.00	-	79,517,148.23
✔	Commonwealth Bank	Long	AA-	21,525,833.98	8.02	30.00	-	58,985,337.25
✔	NAB	Long	AA-	44,886,437.00	16.73	30.00	-	35,624,734.23
✔	ANZ Bank	Long	AA-	1,514,823.00	0.56	30.00	-	78,996,348.23
✔	Westpac	Long	AA-	46,713,028.00	17.41	30.00	-	33,798,143.23
✔	Rabobank Australia Limited	Long	A	27,000,000.00	10.06	15.00	-	13,255,585.62
✔	ING Bank (Australia) Ltd	Long	A	18,316,758.00	6.83	15.00	-	21,938,827.62
✔	BOQ	Long	A-	22,502,236.00	8.38	15.00	-	17,753,349.62
✔	Bendigo and Adelaide	Long	A-	10,000,000.00	3.73	15.00	-	30,255,585.62
✔	Defence Bank	Long	BBB+	3,000,000.00	1.12	10.00	-	23,837,057.08
✔	AMP Bank	Long	BBB+	3,417,431.80	1.27	10.00	-	23,419,625.28
✔	Bank Australia	Long	BBB+	15,000,000.00	5.59	10.00	-	11,837,057.08
✔	BankVic	Long	BBB+	11,000,000.00	4.10	10.00	-	15,837,057.08
✔	P&N Bank	Long	BBB+	21,000,000.00	7.83	10.00	-	5,837,057.08

ORANGE CITY COUNCIL

Compliant	Bank Group	Term	Rating	Invested ($)	Invested (%)	Limit (%)	Limit ($)	Available ($)
✔	Australian Military Bank	Long	BBB+	7,000,000.00	2.61	10.00	-	19,837,057.08
✔	State Bank of India	Long	BBB	1,000,000.00	0.37	10.00	-	25,837,057.08
✔	MyState Bank	Long	BBB	7,500,000.00	2.79	10.00	-	19,337,057.08
✔	JUDO	Long	BBB	3,000,000.00	1.12	10.00	-	23,837,057.08
✔	Heartland Bank Australia Limited	Long	BBB	3,000,000.00	1.12	10.00	-	23,837,057.08
TOTALS				**268,370,570.78**	**100.00**			

ORANGE CITY COUNCIL

Counterparty Compliance - Long Term Investments



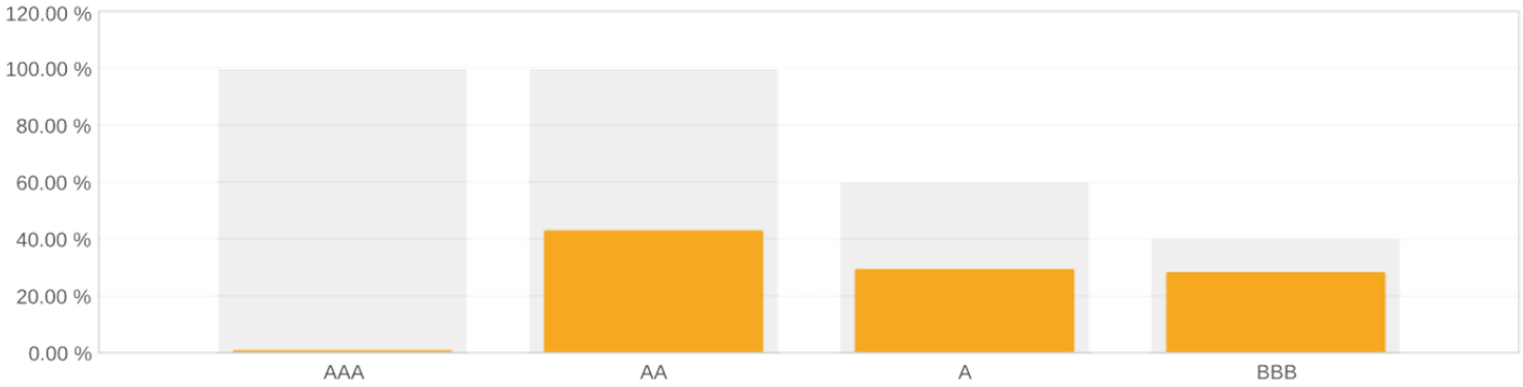
ORANGE CITY COUNCIL

Credit Quality Compliance as at 31/05/2026

Long Term Investments

Compliant	Rating	Invested ($)	Invested (%)	Limit (%)	Available ($)
✔	AAA	994,023.00	0.37	100.00	267,376,547.78
✔	AA	114,640,121.98	42.72	100.00	153,730,448.80
✔	A	77,818,994.00	29.00	60.00	83,203,348.47
✔	BBB	74,917,431.80	27.92	40.00	32,430,796.51
TOTALS		**268,370,570.78**	**100.00**		

Credit Quality Compliance - Long Term Investments

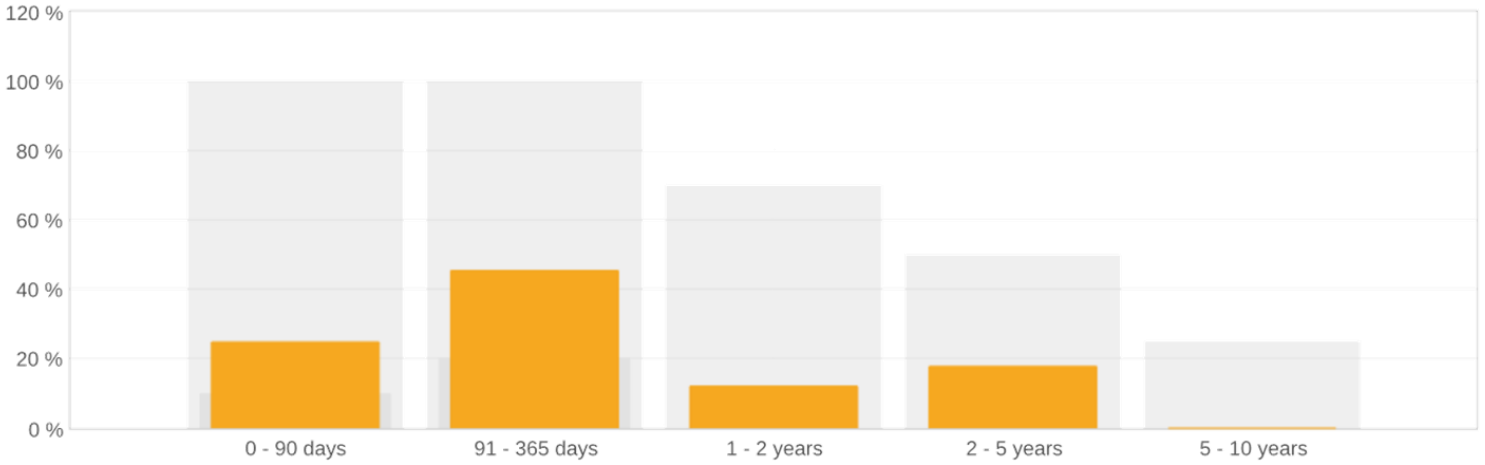


ORANGE CITY COUNCIL

Maturity Compliance as at 31/05/2026

Compliant	Term	Invested ($)	Invested (%)	Min Limit (%)	Max Limit (%)	Available ($)
✔	0 - 90 days	66,525,833.98	24.79	10.00	100.00	201,844,736.80
✔	91 - 365 days	121,726,437.00	45.36	20.00	100.00	146,644,133.78
✔	1 - 2 years	32,426,277.80	12.08	0.00	70.00	155,433,121.75
✔	2 - 5 years	47,692,022.00	17.77	0.00	50.00	86,493,263.39
✔	5 - 10 years	-	0.00	0.00	25.00	67,092,642.70
TOTALS		**268,370,570.78**	**100.00**			

Maturity Compliance



IMPERIUM MARKETS

Page 20 / 40

ORANGE CITY COUNCIL

Portfolio Comparison

From: 30/04/2026 To: 31/05/2026

Issuer	Rating	Type	Rate (%)	Purchase Date	Maturity Date	Interest (%)	30/04/2026 ($)	31/05/2026 ($)	Difference ($)
MyState (Auswide) Bank	BBB	TD	4.3500	04/12/2025	07/05/2026	At Maturity	2,000,000.00	-	-2,000,000.00
Defence Bank	BBB+	TD	4.1800	04/09/2025	07/05/2026	At Maturity	2,000,000.00	-	-2,000,000.00
BOQ	A-	TD	4.1000	04/07/2025	07/05/2026	Quarterly	3,000,000.00	-	-3,000,000.00
NAB	AA-	TD	4.1500	10/07/2025	07/05/2026	At Maturity	4,000,000.00	-	-4,000,000.00
Defence Bank	BBB+	TD	4.1800	04/09/2025	07/05/2026	At Maturity	3,000,000.00	-	-3,000,000.00
Australian Unity Bank	BBB+	TD	4.3000	01/05/2025	07/05/2026	Annual	2,000,000.00	-	-2,000,000.00
State Bank of India, Sydney Branch	BBB	TD	4.9000	03/04/2025	07/05/2026	At Maturity	2,000,000.00	-	-2,000,000.00
NAB	AA-	TD	4.1800	04/09/2025	13/05/2026	At Maturity	3,000,000.00	-	-3,000,000.00
Australian Military Bank	BBB+	TD	4.5000	05/03/2026	14/05/2026	Annual	5,000,000.00	-	-5,000,000.00
NAB	AA-	TD	4.1500	18/09/2025	03/06/2026	At Maturity	5,000,000.00	5,000,000.00	-
NAB	AA-	TD	4.1000	17/07/2025	04/06/2026	At Maturity	2,000,000.00	2,000,000.00	-
NAB	AA-	TD	4.1600	18/09/2025	10/06/2026	At Maturity	3,000,000.00	3,000,000.00	-
Australian Unity Bank	BBB+	TD	4.3000	05/06/2025	11/06/2026	At Maturity	3,000,000.00	3,000,000.00	-
Australian Unity Bank	BBB+	TD	4.3000	05/06/2025	18/06/2026	At Maturity	3,000,000.00	3,000,000.00	-
Heartland Bank Australia Limited	BBB	TD	4.4000	13/11/2025	02/07/2026	At Maturity	3,000,000.00	3,000,000.00	-
Auswide Bank	BBB	TD	4.2000	02/10/2025	02/07/2026	At Maturity	6,000,000.00	6,000,000.00	-
BOQ	A-	TD	4.5400	18/12/2025	02/07/2026	At Maturity	3,500,000.00	3,500,000.00	-

ORANGE CITY COUNCIL

Issuer	Rating	Type	Rate (%)	Purchase Date	Maturity Date	Interest (%)	30/04/2026 ($)	31/05/2026 ($)	Difference ($)
Rabobank Australia Limited	A	TD	4.0700	04/07/2025	06/07/2026	Annual	2,000,000.00	2,000,000.00	-
P&N Bank	BBB+	TD	5.7500	13/07/2023	16/07/2026	Quarterly	2,000,000.00	2,000,000.00	-
NAB	AA-	TD	4.1800	04/09/2025	05/08/2026	At Maturity	2,000,000.00	2,000,000.00	-
BOQ	A-	TD	4.7500	12/02/2026	06/08/2026	At Maturity	3,000,000.00	3,000,000.00	-
MyState (Auswide) Bank	BBB	TD	4.6000	18/12/2025	06/08/2026	At Maturity	1,500,000.00	1,500,000.00	-
BOQ	A-	TD	4.4900	15/01/2026	06/08/2026	At Maturity	2,000,000.00	2,000,000.00	-
NAB	AA-	TD	4.1400	31/07/2025	06/08/2026	At Maturity	3,000,000.00	3,000,000.00	-
Australian Military Bank	BBB+	TD	4.5400	15/01/2026	13/08/2026	Annual	1,000,000.00	1,000,000.00	-
Australian Military Bank	BBB+	TD	4.5100	15/01/2026	03/09/2026	Annual	4,000,000.00	4,000,000.00	-
Australian Military Bank	BBB+	TD	4.9600	05/03/2026	03/09/2026	Annual	2,000,000.00	2,000,000.00	-
NAB	AA-	TD	4.1300	31/07/2025	03/09/2026	At Maturity	2,000,000.00	2,000,000.00	-
Bendigo and Adelaide	A-	TD	5.1500	14/05/2026	24/09/2026	Annual	-	5,000,000.00	5,000,000.00
Bendigo and Adelaide	A-	TD	5.2200	14/05/2026	01/10/2026	Annual	-	5,000,000.00	5,000,000.00
BOQ	A-	TD	4.8900	05/03/2026	08/10/2026	Annual	4,000,000.00	4,000,000.00	-
Westpac	AA-	TD	1.7800	28/10/2021	29/10/2026	Quarterly	1,000,000.00	1,000,000.00	-
Westpac	AA-	TD	1.7800	28/10/2021	29/10/2026	Quarterly	1,000,000.00	1,000,000.00	-
Westpac	AA-	TD	1.7800	28/10/2021	29/10/2026	Quarterly	2,000,000.00	2,000,000.00	-
Westpac	AA-	TD	1.7800	28/10/2021	29/10/2026	Quarterly	4,500,000.00	4,500,000.00	-
JUDO BANK	BBB	TD	4.8000	12/02/2026	05/11/2026	At Maturity	3,000,000.00	3,000,000.00	-
Westpac	AA-	TD	4.8000	12/02/2026	12/11/2026	Annual	2,000,000.00	2,000,000.00	-

ORANGE CITY COUNCIL

Issuer	Rating	Type	Rate (%)	Purchase Date	Maturity Date	Interest (%)	30/04/2026 ($)	31/05/2026 ($)	Difference ($)
Bank Australia	BBB+	TD	5.0000	05/03/2026	13/11/2026	At Maturity	5,000,000.00	5,000,000.00	-
NAB	AA-	TD	5.2500	19/03/2026	03/12/2026	Annual	5,000,000.00	5,000,000.00	-
Westpac	AA-	TD	2.0000	02/12/2021	03/12/2026	Quarterly	1,000,000.00	1,000,000.00	-
Westpac	AA-	TD	2.0000	02/12/2021	03/12/2026	Quarterly	2,000,000.00	2,000,000.00	-
Westpac	AA-	TD	2.0000	02/12/2021	03/12/2026	Quarterly	2,000,000.00	2,000,000.00	-
Westpac	AA-	TD	4.4300	27/11/2025	03/12/2026	Quarterly	2,000,000.00	2,000,000.00	-
NAB	AA-	TD	5.3000	02/04/2026	17/12/2026	Annual	5,000,000.00	5,000,000.00	-
Westpac	AA-	TD	4.4200	04/12/2025	07/01/2027	Quarterly	1,000,000.00	1,000,000.00	-
Westpac	AA-	TD	4.4200	04/12/2025	07/01/2027	Quarterly	1,000,000.00	1,000,000.00	-
Westpac	AA-	TD	4.9500	05/03/2026	07/01/2027	Annual	6,000,000.00	6,000,000.00	-
P&N Bank	BBB+	TD	5.3400	16/04/2026	14/01/2027	Annual	2,000,000.00	2,000,000.00	-
P&N Bank	BBB+	TD	5.3400	16/04/2026	21/01/2027	Annual	3,000,000.00	3,000,000.00	-
NAB	AA-	TD	5.3300	09/04/2026	28/01/2027	Annual	2,000,000.00	2,000,000.00	-
NAB	AA-	TD	5.3300	09/04/2026	28/01/2027	Annual	3,000,000.00	3,000,000.00	-
Westpac	AA-	TD	4.8400	25/01/2024	28/01/2027	Quarterly	1,000,000.00	1,000,000.00	-
Bank Australia	BBB+	TD	5.4800	07/05/2026	28/01/2027	Annual	-	2,000,000.00	2,000,000.00
P&N Bank	BBB+	TD	5.3000	19/03/2026	04/02/2027	Annual	3,000,000.00	3,000,000.00	-
NAB	AA-	TD	5.3300	09/04/2026	04/02/2027	Annual	2,000,000.00	2,000,000.00	-
NAB	AA-	TD	5.3300	09/04/2026	04/02/2027	Annual	3,000,000.00	3,000,000.00	-
NAB	AA-	TD	2.3500	10/02/2022	09/02/2027	Quarterly	1,000,000.00	1,000,000.00	-

ORANGE CITY COUNCIL

Issuer	Rating	Type	Rate (%)	Purchase Date	Maturity Date	Interest (%)	30/04/2026 ($)	31/05/2026 ($)	Difference ($)
Westpac	AA-	TD	4.8700	15/02/2024	18/02/2027	Semi-Annual	1,340,000.00	1,340,000.00	-
P&N Bank	BBB+	TD	5.4500	07/05/2026	25/02/2027	Annual	-	4,000,000.00	4,000,000.00
NAB	AA-	BOND	2.9000	25/02/2022	25/02/2027	Semi-Annual	442,093.95	443,218.50	1,124.55
NAB	AA-	BOND	2.9000	25/02/2022	25/02/2027	Semi-Annual	442,093.95	443,218.50	1,124.55
BankVic	BBB+	TD	4.7000	18/12/2025	04/03/2027	Quarterly	2,000,000.00	2,000,000.00	-
NAB	AA-	TD	4.0000	04/07/2025	04/03/2027	Quarterly	2,000,000.00	2,000,000.00	-
Defence Bank	BBB+	TD	5.5000	07/05/2026	04/03/2027	At Maturity	-	3,000,000.00	3,000,000.00
P&N Bank	BBB+	TD	5.4500	07/05/2026	11/03/2027	Annual	-	2,000,000.00	2,000,000.00
P&N Bank	BBB+	TD	5.4500	07/05/2026	11/03/2027	Annual	-	2,000,000.00	2,000,000.00
P&N Bank	BBB+	TD	5.4500	07/05/2026	11/03/2027	Annual	-	3,000,000.00	3,000,000.00
Bank Australia	BBB+	TD	5.5000	07/05/2026	11/03/2027	Annual	-	2,000,000.00	2,000,000.00
ING Bank (Australia) Ltd	A	TD	4.6200	18/12/2025	01/04/2027	Quarterly	5,000,000.00	5,000,000.00	-
BankVic	BBB+	TD	4.7000	18/12/2025	08/04/2027	Quarterly	3,000,000.00	3,000,000.00	-
NAB	AA-	TD	4.5500	15/01/2026	06/05/2027	Annual	4,000,000.00	4,000,000.00	-
Westpac	AA-	TD	4.8800	05/02/2026	03/06/2027	Annual	7,000,000.00	7,000,000.00	-
Royal Bank of Canada	AAA	BOND	4.5000	13/07/2022	13/07/2027	Semi-Annual	991,656.00	994,023.00	2,367.00
BankVic	BBB+	TD	4.6500	15/01/2026	05/08/2027	Annual	2,000,000.00	2,000,000.00	-
Westpac	AA-	TD	4.3300	13/11/2025	02/09/2027	Annual	5,000,000.00	5,000,000.00	-
State Bank of India, Sydney Branch	BBB	TD	4.1000	24/07/2025	02/09/2027	At Maturity	1,000,000.00	1,000,000.00	-

ORANGE CITY COUNCIL

Issuer	Rating	Type	Rate (%)	Purchase Date	Maturity Date	Interest (%)	30/04/2026 ($)	31/05/2026 ($)	Difference ($)
AMP Bank	BBB+	FRN	5.4475	13/09/2024	13/09/2027	Quarterly	3,417,710.60	3,417,431.80	-278.80
Westpac	AA-	TD	4.9300	12/02/2026	02/12/2027	Annual	1,000,000.00	1,000,000.00	-
Westpac	AA-	TD	4.9300	12/02/2026	02/12/2027	Annual	1,000,000.00	1,000,000.00	-
Westpac	AA-	TD	4.9300	12/02/2026	02/12/2027	Annual	1,000,000.00	1,000,000.00	-
BankVic	BBB+	TD	4.7000	15/01/2026	06/01/2028	Annual	2,000,000.00	2,000,000.00	-
ING Bank (Australia) Ltd	A	TD	5.0600	05/03/2026	06/01/2028	Annual	1,500,000.00	1,500,000.00	-
ING Bank (Australia) Ltd	A	TD	5.0600	05/03/2026	06/01/2028	Annual	1,000,000.00	1,000,000.00	-
ING Bank (Australia) Ltd	A	TD	5.0600	05/03/2026	03/02/2028	Annual	2,000,000.00	2,000,000.00	-
ANZ Bank	AA-	FRN	5.3680	31/03/2023	31/03/2028	Quarterly	1,514,610.00	1,514,823.00	213.00
BankVic	BBB+	TD	4.7000	15/01/2026	04/05/2028	Annual	2,000,000.00	2,000,000.00	-
Rabobank Australia Limited	A	TD	4.2900	17/07/2025	21/07/2028	Annual	2,000,000.00	2,000,000.00	-
BOQ	A-	FRN	4.7568	20/11/2025	20/11/2028	Quarterly	4,000,144.00	4,002,236.00	2,092.00
Rabobank Australia Limited	A	TD	4.8200	15/01/2026	07/12/2028	Annual	3,000,000.00	3,000,000.00	-
ING Bank (Australia) Ltd	A	FRN	5.0068	20/08/2024	20/08/2029	Quarterly	1,815,352.20	1,816,758.00	1,405.80
Rabobank Australia Limited	A	TD	4.8500	22/08/2024	29/08/2029	Annual	5,000,000.00	5,000,000.00	-
Rabobank Australia Limited	A	TD	4.8500	29/08/2024	30/08/2029	Annual	3,000,000.00	3,000,000.00	-
Rabobank Australia Limited	A	TD	4.8500	05/09/2024	06/09/2029	Annual	4,000,000.00	4,000,000.00	-
BOQ	A-	TD	4.5900	03/04/2025	04/04/2030	Annual	5,000,000.00	5,000,000.00	-
Rabobank Australia Limited	A	TD	4.7300	01/05/2025	02/05/2030	Annual	5,000,000.00	5,000,000.00	-
ING Bank (Australia) Ltd	A	TD	4.6200	22/05/2025	23/05/2030	Annual	2,000,000.00	2,000,000.00	-

ORANGE CITY COUNCIL

Issuer	Rating	Type	Rate (%)	Purchase Date	Maturity Date	Interest (%)	30/04/2026 ($)	31/05/2026 ($)	Difference ($)
ING Bank (Australia) Ltd	A	TD	4.6200	22/05/2025	23/05/2030	Annual	2,000,000.00	2,000,000.00	-
BOQ	A-	TD	4.1500	06/06/2025	06/06/2030	Annual	1,000,000.00	1,000,000.00	-
Rabobank Australia Limited	A	TD	4.6000	12/06/2025	13/06/2030	Annual	3,000,000.00	3,000,000.00	-
Westpac	AA-	BOND	4.3000	19/06/2025	19/06/2030	Semi-Annual	3,828,416.00	3,873,028.00	44,612.00
ING Bank (Australia) Ltd	A	TD	5.0800	18/12/2025	12/12/2030	Annual	3,000,000.00	3,000,000.00	-
Commonwealth Bank	AA-	CASH	3.9000	30/04/2026	30/04/2026	Monthly	3,611,664.62	3,856,643.99	244,979.37
Commonwealth Bank	AA-	CASH	3.9000	30/04/2026	30/04/2026	Monthly	1,291,283.79	2,191,271.98	899,988.19
Commonwealth Bank	AA-	CASH	3.9000	30/04/2026	30/04/2026	Monthly	6,211,492.84	15,477,918.01	9,266,425.17
TOTALS							**255,906,517.95**	**268,370,570.78**	**12,464,052.83**

ORANGE CITY COUNCIL

Trades in Period

From: 01/05/2026 To: 31/05/2026

New Trades - From: 01/05/2026 To: 31/05/2026

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Value ($)	Reference
Bank Australia	BBB+	TD	SEWER	Annual	07/05/2026	28/01/2027	5.4800	2,000,000.00	Folio 5040
Bank Australia	BBB+	TD	SEWER	Annual	07/05/2026	11/03/2027	5.5000	2,000,000.00	Folio 5039
Defence Bank	BBB+	TD	GENERAL	At Maturity	07/05/2026	04/03/2027	5.5000	3,000,000.00	Folio 5043
P&N Bank	BBB+	TD	GENERAL	Annual	07/05/2026	11/03/2027	5.4500	2,000,000.00	Folio 5045
P&N Bank	BBB+	TD	SEWER	Annual	07/05/2026	11/03/2027	5.4500	2,000,000.00	Folio 5044
P&N Bank	BBB+	TD	WATER	Annual	07/05/2026	11/03/2027	5.4500	3,000,000.00	Folio 5041
P&N Bank	BBB+	TD	SEWER	Annual	07/05/2026	25/02/2027	5.4500	4,000,000.00	Folio 5042
Bendigo and Adelaide	A-	TD	GENERAL	Annual	14/05/2026	01/10/2026	5.2200	5,000,000.00	Folio 5046
Bendigo and Adelaide	A-	TD	GENERAL	Annual	14/05/2026	24/09/2026	5.1500	5,000,000.00	Folio 5047
TOTALS								**28,000,000.00**	

ORANGE CITY COUNCIL

Sell Trades - From: 01/05/2026 To: 31/05/2026

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Selling Date	Yield/Margin (%)	Face Value ($)	Gross Value ($)	Capital Value ($)	Reference
No entries for this item												
TOTALS									0			

ORANGE CITY COUNCIL

Matured Trades - From: 01/05/2026 To: 31/05/2026

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Value ($)	Reference
MyState (Auswide) Bank	BBB	TD	GENERAL	At Maturity	04/12/2025	07/05/2026	4.3500	2,000,000.00	Folio 2208
Defence Bank	BBB+	TD	GENERAL	At Maturity	04/09/2025	07/05/2026	4.1800	3,000,000.00	Folio 3009
Defence Bank	BBB+	TD	SEWER	At Maturity	04/09/2025	07/05/2026	4.1800	2,000,000.00	Folio 3010
NAB	AA-	TD	SEWER	At Maturity	10/07/2025	07/05/2026	4.1500	4,000,000.00	Folio 1510
BOQ	A-	TD	WATER	Quarterly	04/07/2025	07/05/2026	4.1000	3,000,000.00	Folio 1620
Australian Unity Bank	BBB+	TD	SEWER	Annual	01/05/2025	07/05/2026	4.3000	2,000,000.00	Folio 1132
State Bank of India, Sydney Branch	BBB	TD	SEWER	At Maturity	03/04/2025	07/05/2026	4.9000	2,000,000.00	Folio 3902
NAB	AA-	TD	GENERAL	At Maturity	04/09/2025	13/05/2026	4.1800	3,000,000.00	Folio 1521
Australian Military Bank	BBB+	TD	GENERAL	Annual	05/03/2026	14/05/2026	4.5000	5,000,000.00	Folio 5027
TOTALS								**26,000,000.00**	

ORANGE CITY COUNCIL

Unrealised Gains / Losses as at 31/05/2026

Issuer	Rating	Type	Purchase Date	Maturity Date	Allocation	Cost ($)	Value ($)	Purchase Price	Current Price	Gain/Loss ($)
NAB	AA-	BOND	25/02/2022	25/02/2027	WATER	448,866.00	443,218.50	99.7480	98.4930	-5,647.50
NAB	AA-	BOND	25/02/2022	25/02/2027	SEWER	448,866.00	443,218.50	99.7480	98.4930	-5,647.50
Royal Bank of Canada	AA-	BOND	13/07/2022	13/07/2027	WATER	998,230.00	994,023.00	99.8230	99.4023	-4,207.00
AMP Bank	BBB+	FRN	13/09/2024	13/09/2027	SEWER	3,400,000.00	3,417,431.80	100.0000	100.5127	17,431.80
ANZ Bank	AA-	FRN	31/03/2023	31/03/2028	SEWER	1,500,000.00	1,514,823.00	100.0000	100.9882	14,823.00
BOQ	A-	FRN	20/11/2025	20/11/2028	WATER	4,000,000.00	4,002,236.00	100.0000	100.0559	2,236.00
ING Bank (Australia) Ltd	A	FRN	20/08/2024	20/08/2029	GENERAL	1,800,000.00	1,816,758.00	100.0000	100.9310	16,758.00
Westpac	AA-	BOND	19/06/2025	19/06/2030	WATER	3,993,400.00	3,873,028.00	99.8350	96.8257	-120,372.00
TOTALS						**16,589,362.00**	**16,504,736.80**			**-84,625.20**

ORANGE CITY COUNCIL

Realised Gains / Losses

From: 01/05/2026 To: 31/05/2026

Issuer	Rating	Type	Purchase Date	Maturity Date	Selling Date	Cost Price	Current Price	Purchase Price	Selling Price	Realised	Type
No entries for this item											
TOTALS						0	0				0

ORANGE CITY COUNCIL

Interest Received in Period

From: 01/05/2026 To: 31/05/2026

Periodic Interest

Issuer	Rating	Type	Allocation	Frequency	Value ($)	Purchase Date	Maturity Date	Coupon Date	Type	Rate (%)	Received ($)
Australian Unity Bank	BBB+	TD	SEWER	Annual	2,000,000.00	01/05/2025	07/05/2026	07/05/2026	Maturity	4.3000	1,413.70
Australian Unity Bank	BBB+	TD	SEWER	Annual	2,000,000.00	01/05/2025	07/05/2026	01/05/2026	Periodic	4.3000	86,000.00
MyState (Auswide) Bank	BBB	TD	GENERAL	At Maturity	2,000,000.00	04/12/2025	07/05/2026	07/05/2026	Maturity	4.3500	36,706.85
BOQ	A-	TD	WATER	Quarterly	3,000,000.00	04/07/2025	07/05/2026	07/05/2026	Maturity	4.1000	10,109.59
NAB	AA-	TD	SEWER	At Maturity	4,000,000.00	10/07/2025	07/05/2026	07/05/2026	Maturity	4.1500	136,893.15
State Bank of India, Sydney Branch	BBB	TD	SEWER	At Maturity	2,000,000.00	03/04/2025	07/05/2026	07/05/2026	Maturity	4.9000	107,128.77
Defence Bank	BBB+	TD	SEWER	At Maturity	2,000,000.00	04/09/2025	07/05/2026	07/05/2026	Maturity	4.1800	56,115.07
Defence Bank	BBB+	TD	GENERAL	At Maturity	3,000,000.00	04/09/2025	07/05/2026	07/05/2026	Maturity	4.1800	84,172.60
NAB	AA-	TD	GENERAL	At Maturity	3,000,000.00	04/09/2025	13/05/2026	13/05/2026	Maturity	4.1800	86,233.97
Australian Military Bank	BBB+	TD	GENERAL	Annual	5,000,000.00	05/03/2026	14/05/2026	14/05/2026	Maturity	4.5000	43,150.68
Westpac	AA-	TD	WATER	Quarterly	2,000,000.00	27/11/2025	03/12/2026	27/05/2026	Periodic	4.4300	21,603.84
NAB	AA-	TD	SEWER	Quarterly	1,000,000.00	10/02/2022	09/02/2027	11/05/2026	Periodic	2.3500	5,794.52
BOQ	A-	FRN	WATER	Quarterly	4,000,000.00	20/11/2025	20/11/2028	20/05/2026	Periodic	4.7568	46,395.09
ING Bank (Australia) Ltd	A	FRN	GENERAL	Quarterly	1,800,000.00	20/08/2024	20/08/2029	20/05/2026	Periodic	5.0068	21,975.05
Rabobank Australia Limited	A	TD	WATER	Annual	5,000,000.00	01/05/2025	02/05/2030	01/05/2026	Periodic	4.7300	236,500.00

ORANGE CITY COUNCIL

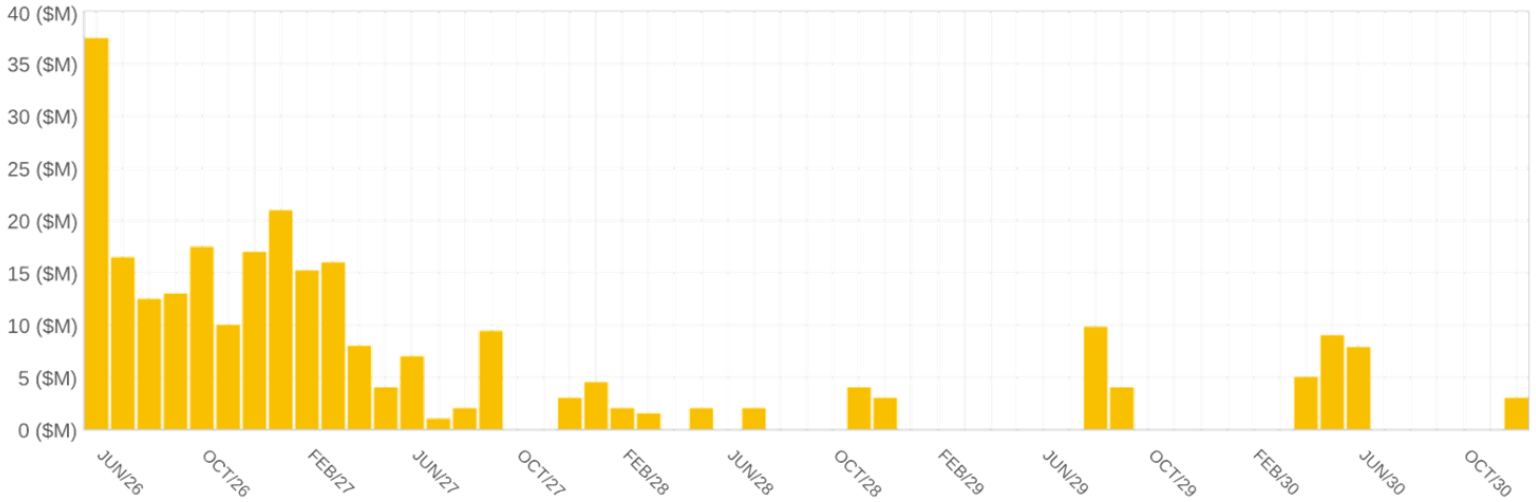
Issuer	Rating	Type	Allocation	Frequency	Value ($)	Purchase Date	Maturity Date	Coupon Date	Type	Rate (%)	Received ($)
ING Bank (Australia) Ltd	A	TD	WATER	Annual	2,000,000.00	22/05/2025	23/05/2030	22/05/2026	Periodic	4.6200	92,400.00
ING Bank (Australia) Ltd	A	TD	SEWER	Annual	2,000,000.00	22/05/2025	23/05/2030	22/05/2026	Periodic	4.6200	92,400.00
TOTALS					**43,800,000.00**						**1,164,992.88**

ORANGE CITY COUNCIL

Maturity Cash Flow as at 31/05/2026

Year	Jan ($)	Feb ($)	Mar ($)	Apr ($)	May ($)	Jun ($)	Jul ($)	Aug ($)	Sep ($)	Oct ($)	Nov ($)	Dec ($)	Total ($)
2026	-	-	-	-	-	37,525,833	16,500,000	12,500,000	13,000,000	17,500,000	10,000,000	17,000,000	124,025,833.98
2027	21,000,000	15,226,437	16,000,000	8,000,000	4,000,000	7,000,000	994,023	2,000,000	9,417,431	-	-	3,000,000	86,637,891.80
2028	4,500,000	2,000,000	1,514,823	-	2,000,000	-	2,000,000	-	-	-	4,002,235	3,000,000	19,017,059.00
2029	-	-	-	-	-	-	-	9,816,758	4,000,000	-	-	-	13,816,758.00
2030	-	-	-	5,000,000	9,000,000	7,873,028	-	-	-	-	-	3,000,000	24,873,028.00
TOTALS													**268,370,570.78**

Maturity Cash Flow Distribution



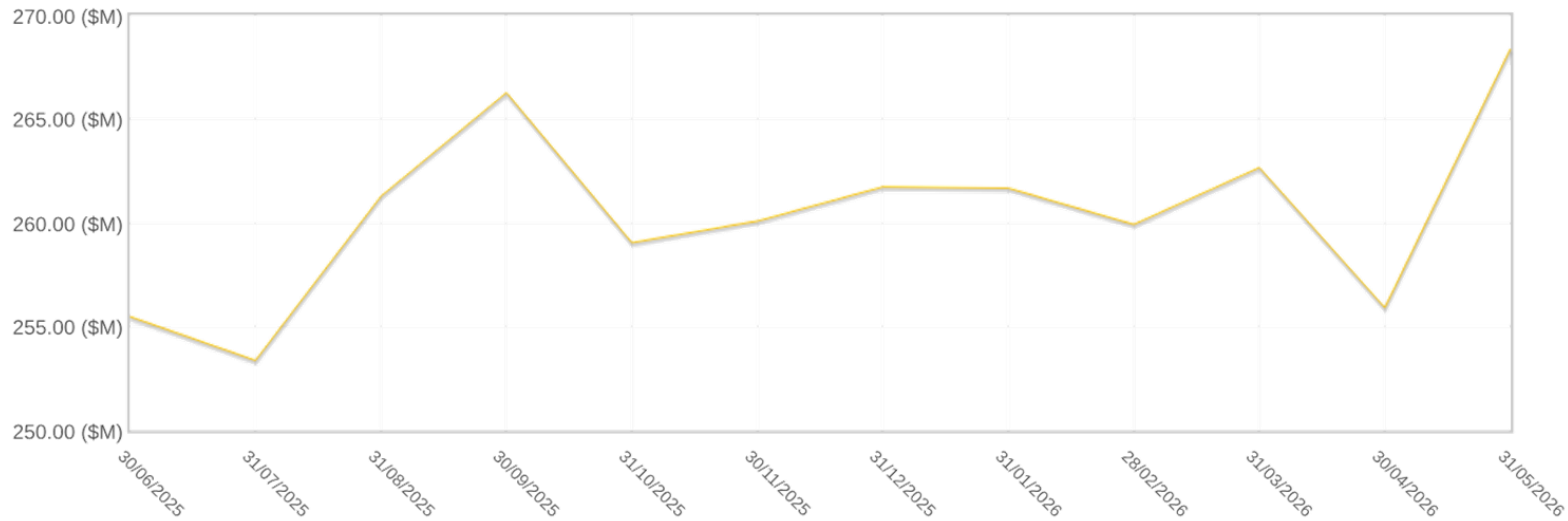
IMPERIUM MARKETS

Page 34 / 40

ORANGE CITY COUNCIL

Historical Portfolio Balances as at 31/05/2026

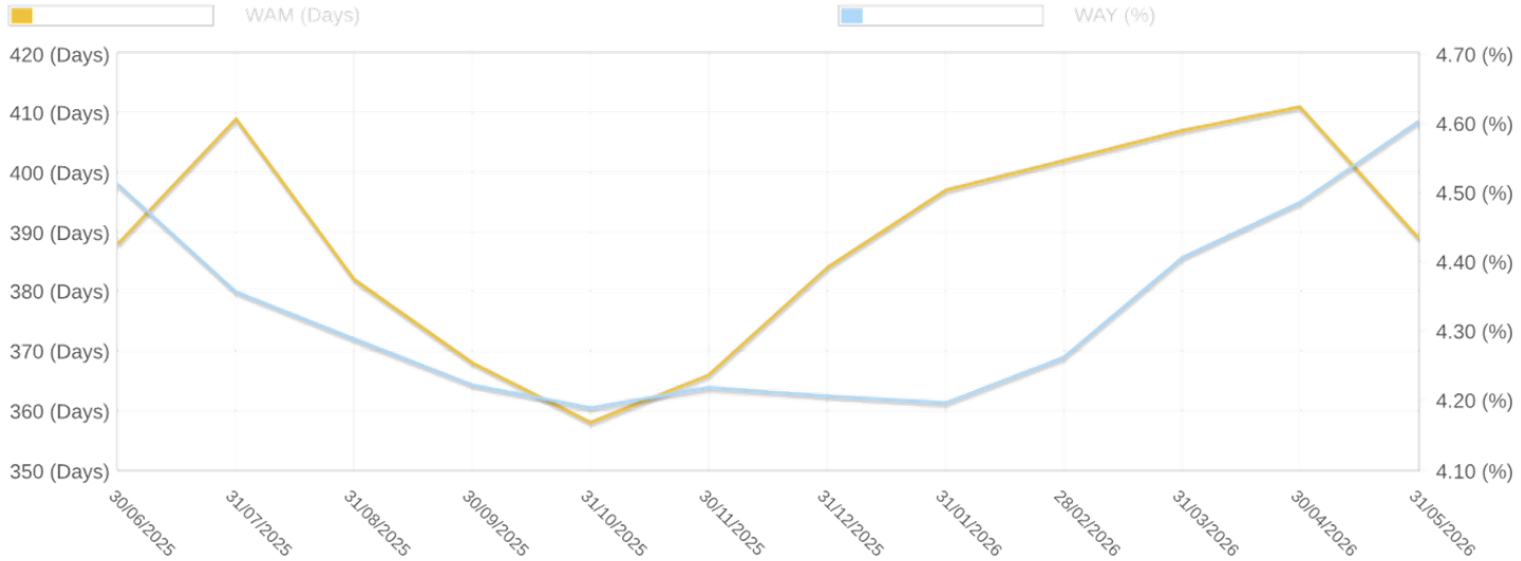
30/06/2025	31/07/2025	31/08/2025	30/09/2025	31/10/2025	30/11/2025	31/12/2025	31/01/2026	28/02/2026	31/03/2026	30/04/2026	31/05/2026
255.48	253.37	261.28	266.27	259.04	260.08	261.73	261.67	259.92	262.66	255.91	268.37



ORANGE CITY COUNCIL

Historical Ratios as at 31/05/2026

	30/06/2025	31/07/2025	31/08/2025	30/09/2025	31/10/2025	30/11/2025	31/12/2025	31/01/2026	28/02/2026	31/03/2026	30/04/2026	31/05/2026
WAM (Days)	388	409	382	368	358	366	384	397	402	407	411	389
WAY (%)	4.5113	4.3564	4.2887	4.2225	4.1896	4.2191	4.2069	4.1966	4.2621	4.4055	4.4853	4.6020



IMPERIUM MARKETS

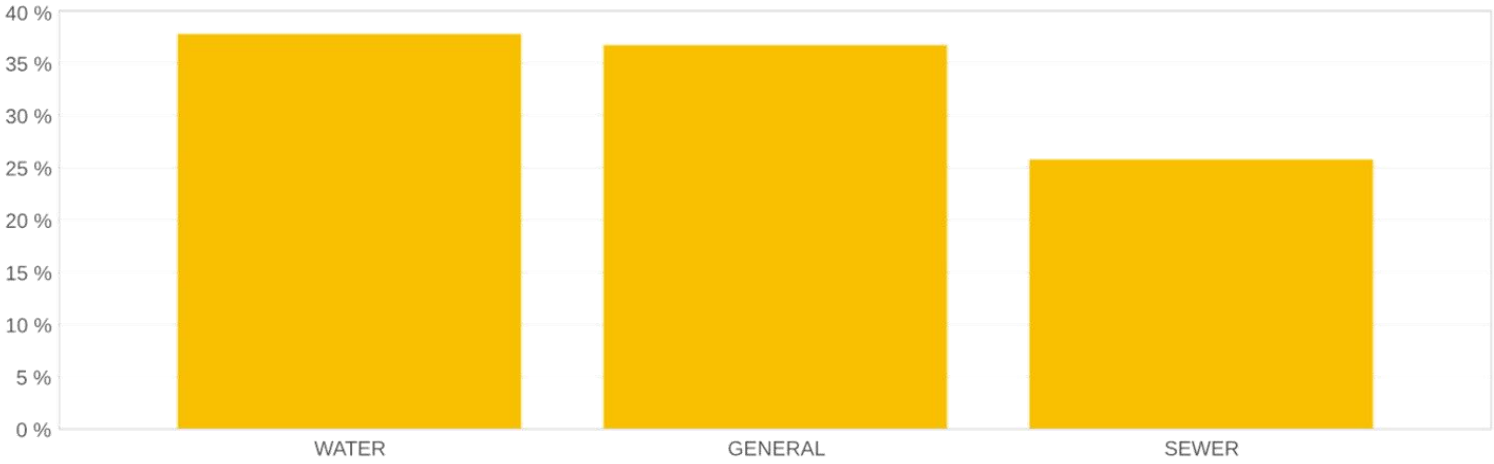
Page 36 / 40

ORANGE CITY COUNCIL

Allocation as at 31/05/2026

Code	Number of trades	Invested ($)	Invested (%)
WATER	36	101,169,149.49	37.70
GENERAL	28	98,294,676.01	36.63
SEWER	31	68,906,745.28	25.68
TOTALS	**95**	**268,370,570.78**	**100.0**

Allocation Distribution as at 31/05/2026



IMPERIUM MARKETS

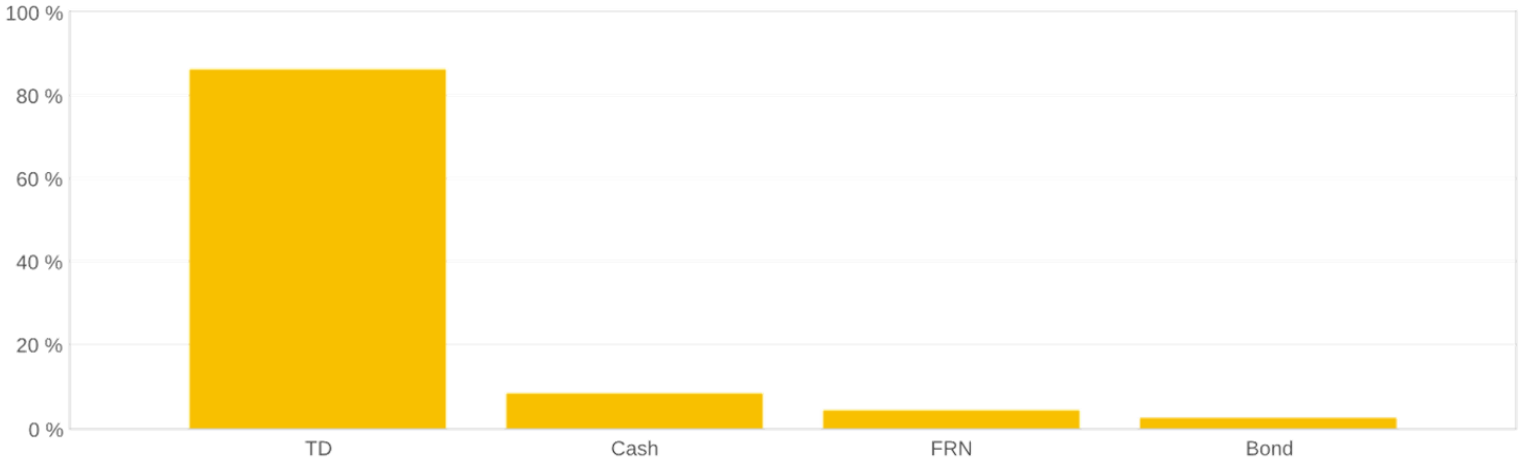
Page 37 / 40

ORANGE CITY COUNCIL

Asset Class as at 31/05/2026

Code	Number of Trades	Invested ($)	Invested (%)
TD	84	230,340,000.00	85.83
Cash	3	21,525,833.98	8.02
FRN	4	10,751,248.80	4.01
Bond	4	5,753,488.00	2.14
TOTALS	**95**	**268,370,570.78**	**100.0**

Asset Class Distribution



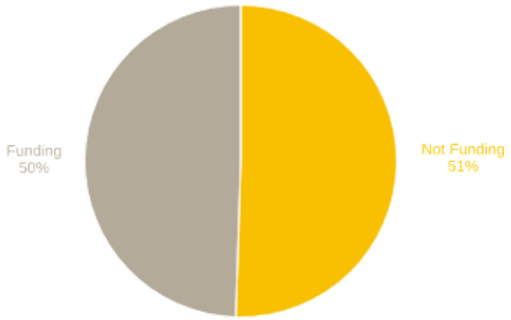
IMPERIUM MARKETS

Page 38 / 40

ORANGE CITY COUNCIL

ADIs funding fossil fuels as at 31/05/2026

	Number of Trades	Invested ($)	Invested (%)
Not funding fossil fuels	46	135,413,690.80	50.5
Funding fossil fuels	49	132,956,879.98	49.5



ORANGE CITY COUNCIL

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"Accrued Interest" is the the accrued amount calculated since either from the purchase date or the last payment date. The quoted figure is not the accrued interest for the financial year to date (FYTD).

Arlo Advisory

Monthly Investment Review

ORANGE CITY COUNCIL

May 2026

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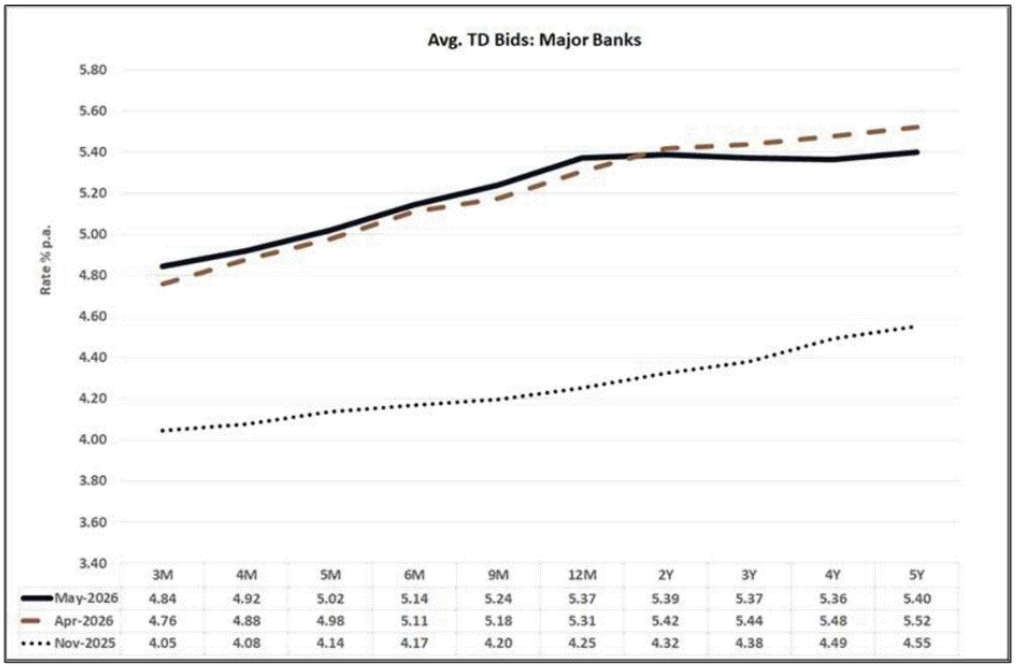
Arlo Advisory

Market Update Summary

Encouraged by hopes for a cooling of Middle East conflicts, financial markets maintained their positive momentum in May. There were signs that a breakthrough on US-Iran negotiations was imminent after tentatively agreeing for a 60-day truce extension.

In the deposit market, over May, at the short-end of the curve (12 months and less), the average deposit rates offered by the domestic major banks were around 5bp higher compared to where they were the previous month (April). Despite the RBA lifting rates again by 25bp in early May, the market has largely already factored in this rate rise as well as the next 25bp hike later this year. At the longer-end of the curve (1-5 years), the average deposit rates fell up to 10bp compared to where they were the previous month, as the market is now factoring in the peak of the current rate hike cycle.



	3M	4M	5M	6M	9M	12M	2Y	3Y	4Y	5Y
May-2026	4.84	4.92	5.02	5.14	5.24	5.37	5.39	5.37	5.36	5.40
Apr-2026	4.76	4.88	4.98	5.11	5.18	5.31	5.42	5.44	5.48	5.52
Nov-2025	4.05	4.08	4.14	4.17	4.20	4.25	4.32	4.38	4.49	4.55

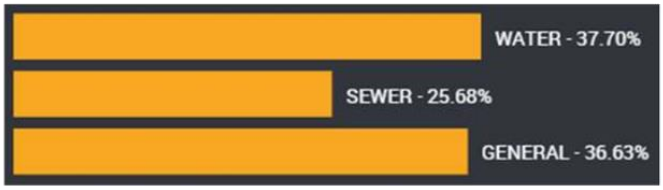
Source: Imperium Markets

Arlo Advisory

Orange City Council's Portfolio & Compliance

Account Breakdown

As at the end of May, the consolidated portfolio was made up in the following way:

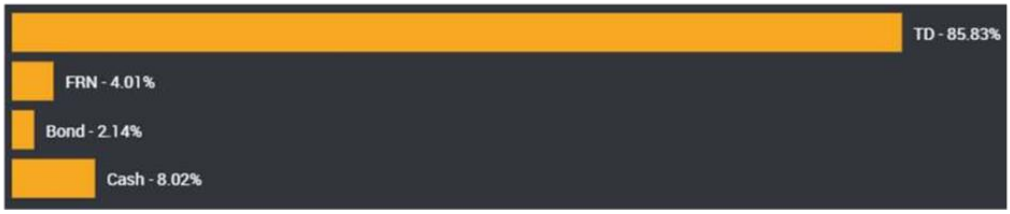


Asset Allocation

The aggregate portfolio is mainly directed to fixed rate term deposits (86%), with the remaining portfolio allocated to FRNs (4%), bonds (2%) and cash (8%).

Senior FRNs remain marginally 'expensive' on a historical basis but new issuances should continue to be considered on a case by case scenario for diversification purposes (duration and asset type). In the interim, staggering a mix of fixed deposits between 9 months to 3 years remains a more optimal strategy for the 'core' assets to maximise returns over a longer-term cycle, which can be supplemented by investing a small proportion of surplus funds in senior FRNs.

Should inflation be within the RBA's target band of 2-3% over the longer-term, fixed assets yielding above 5¼% p.a. for 1-3 years or higher should outperform benchmark.



Term to Maturity

The portfolio remains highly liquid with approximately 70% of assets maturing under 12 months. There is significant capacity to invest in short-medium (1-2 years) and medium-term assets (2-5 years).

Where there is (counterparty) capacity to invest in attractive medium-longer term investments, we recommend this be allocated to any remaining attractive fixed assets for 1-3 years and senior new FRNs for 3-5 years (refer to respective sections below).

Compliant	Horizon	Invested ($)	Invested (%)	Min Limit (%)	Max Limit (%)	Available ($)
✓	0 - 90 days	$66,525,834	24.79%	10%	100%	$201,844,737
✓	91 - 365 days	$121,726,437	45.36%	20%	100%	$146,644,134
✓	1 - 2 years	$32,426,278	12.08%	0%	70%	$155,433,122
✓	2 - 5 years	$47,692,022	17.77%	0%	50%	$86,493,263
✓	5 - 10 years	$0	0.00%	0%	25%	$67,092,643
		$268,370,571	**100.00%**			

Counterparty

As at the end of May, Council did not have an overweight position to any single counterparty. Overall, the portfolio is well diversified across the investment grade spectrum, with no exposure to the unrated ADI sector.

Compliant	Issuer	Rating	Invested ($)	Invested (%)	Max. Limit (%)	Available ($)
✓	RBC Covered	AAA	$994,023	0.37%	40.00%	$106,354,205
✓	ANZ	AA-	$1,514,823	0.56%	30.00%	$78,996,348
✓	CBA	AA-	$21,525,834	8.02%	30.00%	$58,985,337
✓	NAB	AA-	$44,886,437	16.73%	30.00%	$35,624,734
✓	Westpac	AA-	$46,713,028	17.41%	30.00%	$33,798,143
✓	ING	A	$18,316,758	6.83%	15.00%	$21,938,828
✓	Rabobank	A	$27,000,000	10.06%	15.00%	$13,255,586
✓	Bendigo-Adel.	A-	$10,000,000	3.73%	15.00%	$30,255,586
✓	BOQ	A-	$22,502,236	8.38%	15.00%	$17,753,350
✓	Aus. Military Bank	A-	$7,000,000	2.61%	15.00%	$33,255,586
✓	AMP Bank	BBB+	$3,417,432	1.27%	10.00%	$23,419,625
✓	Bank Australia	BBB+	$15,000,000	5.59%	10.00%	$11,837,057
✓	BankVic	BBB+	$11,000,000	4.10%	10.00%	$15,837,057
✓	Defence Bank	BBB+	$3,000,000	1.12%	10.00%	$23,837,057
✓	P&N Bank	BBB+	$21,000,000	7.83%	10.00%	$5,837,057
✓	Heartland Bank	BBB	$3,000,000	1.12%	10.00%	$23,837,057
✓	Judo Bank	BBB	$3,000,000	1.12%	10.00%	$23,837,057
✓	MyState Bank	BBB	$7,500,000	2.79%	10.00%	$19,337,057
✓	State Bank India	BBB	$1,000,000	0.37%	10.00%	$25,837,057
			$268,370,571	**100.00%**		

In November 2025, Bank Australia's acquisition of Australian Unity Bank was completed. As such, Council's exposure to Australian Unity Bank is now reflected under the parent company being Bank Australia.

On 31st July 2024, ANZ's takeover of Suncorp Bank was formalised, and ratings agency S&P upgraded Suncorp's long-term credit rating to that of its parent company immediately (now rated AA-). Investor's exposure to Suncorp is now reflected under the parent company being ANZ.

Arlo Advisory

Credit Quality

Overall, the entire portfolio is well diversified amongst the investment grade credit spectrum (BBB- or higher). All aggregate ratings categories are within the Policy limits. There is now large capacity to invest in the BBB and Unrated category (although TCorp's covenants which are prohibitive and fundamentally unjustified may result in additional loss of income over future financial years):

Compliant	Credit Rating	Invested ($)	Invested (%)	Max. Limit (%)	Available ($)
✓	"AAA" Category	$994,023	0.37%	100.00%	$267,376,548
✓	"AA" or Major Bank	$114,640,122	42.72%	100.00%	$153,730,449
✓	"A" Category	$77,818,994	29.00%	60.00%	$83,203,348
✓	"BBB" & Unrated Category	$74,917,432	27.92%	40.00%	$32,430,797
		$268,370,571	**100.00%**		

Performance

Council's performance (excluding cash holdings) for the month ending May 2026:

Performance (Actual)	1 month	3 months	6 months	FYTD	1 year	2 years	3 years
Official Cash Rate	0.36%	1.04%	1.94%	3.49%	3.81%	4.03%	4.10%
AusBond Bank Bill Index	0.34%	1.00%	1.91%	3.45%	3.78%	4.10%	4.18%
Council's T/D Portfolio	0.39%	1.15%	2.22%	4.12%	4.52%	4.67%	4.62%
Council's FRN Portfolio	0.46%	1.33%	2.53%	4.62%	5.04%	5.44%	5.40%
Council's Bond Portfolio	0.35%	1.06%	2.10%	3.90%	4.24%	4.06%	4.00%
Council's Portfolio^	**0.40%**	**1.15%**	**2.23%**	**4.13%**	**4.53%**	**4.70%**	**4.65%**
Rel. Performance	**0.06%**	**0.15%**	**0.32%**	**0.68%**	**0.75%**	**0.59%**	**0.47%**

^Total portfolio performance excludes Council's cash account holdings.

Performance (% p.a.)	1 month	3 months	6 months	FYTD	1 year	2 years	3 years
Official Cash Rate	4.35%	4.18%	3.93%	3.80%	3.81%	4.03%	4.10%
AusBond Bank Bill Index	4.06%	4.03%	3.87%	3.77%	3.78%	4.10%	4.18%
Council's T/D Portfolio	4.73%	4.63%	4.51%	4.49%	4.52%	4.67%	4.62%
Council's FRN Portfolio	5.53%	5.36%	5.14%	5.04%	5.04%	5.44%	5.40%
Council's Bond Portfolio	4.25%	4.25%	4.26%	4.26%	4.24%	4.06%	4.00%
Council's Portfolio^	**4.75%**	**4.65%**	**4.53%**	**4.51%**	**4.53%**	**4.70%**	**4.65%**
Rel. Performance	**0.70%**	**0.62%**	**0.66%**	**0.74%**	**0.75%**	**0.59%**	**0.47%**

^Total portfolio performance excludes Council's cash account holdings.

For the month of May, the total portfolio (excluding cash) provided a solid return of +0.40% (actual) or +4.75% p.a. (annualised), outperforming the benchmark AusBond Bank Bill Index return of +0.34% (actual) or +4.06% p.a. (annualised).

Recommendations for Council

Term Deposits

Going forward, Council's ongoing strategy in placing across 12-24 months terms is likely to earn up to ¼-½% p.a. higher compared to shorter tenors in a normal market environment. Despite the possibility of an additional rate hike in 2026, locking in rates above 5¼% p.a. across 1-3 year tenors (small allocation) should still outperform benchmark in the long-run, on assumption that the RBA can get inflation back within their 2-3% target band.

As at the end of May 2026, Council's **deposit** portfolio was yielding 4.62% p.a. (up 13bp from the previous month), with a weighted average duration of around 389 days (~13 months). We recommend Council maintains a duration of around ~12 months in the long-run to optimise returns.

Please refer to the section below for further details on the Term Deposit market.

Securities

Primary (new) **FRNs** (with maturities between 3-5 years) are expensive on a historical basis but remains an option (particularly for those investors with portfolios skewed towards fixed assets) and should be considered on a case by case scenario. **Fixed Bonds** may also provide attractive opportunities from new (primary) and secondary issuances.

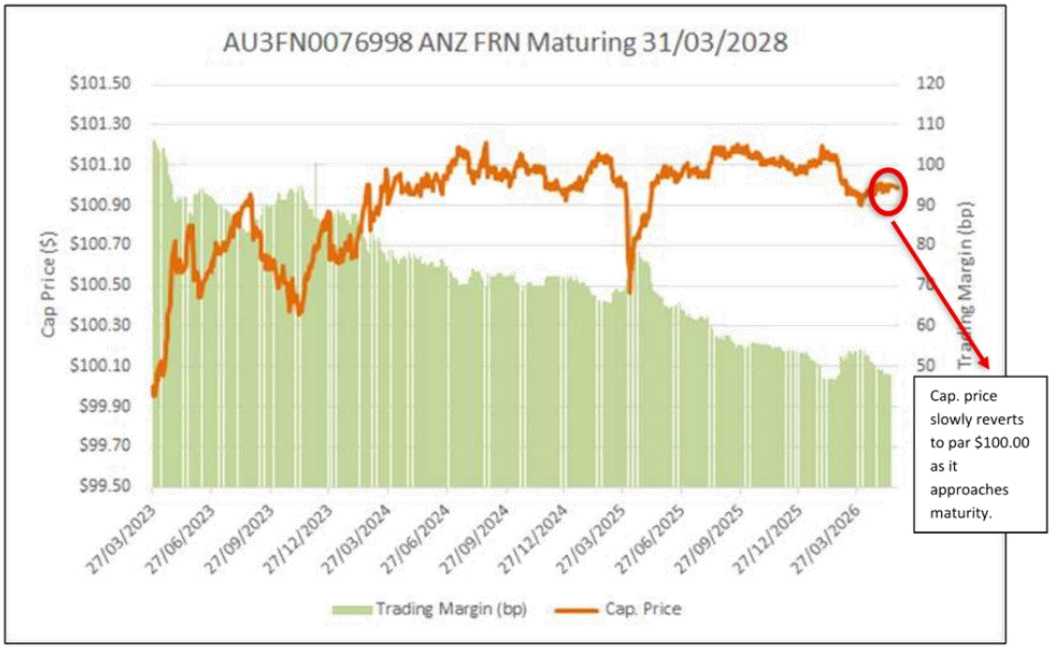
Council's Senior FRNs Sale/Switch Recommendations

Should there be an opportunity to sell out of low yielding FRNs and switch into a higher yielding complying assets, we will inform Council accordingly. In the current challenging economic environment, any boost in overall returns should be locked in when it is advantageous to do so, particularly as switch opportunities become available.

We now recommend Council sells and switches out of the following FRN(s) at the next best opportunity given it is now yielding a low rate of return, if held to maturity.

Issuer	Rating	Maturity Date	ISIN	Face Value	Trading Margin	~Capital Price ($)	~Unrealised Gain ($)
ANZ	AA-	31/03/2028	AU3FN0076998	$1,500,000	+46.5bp	$100.988	$14,823

To highlight the opportunity cost of "holding-to-maturity" and effectively depreciating $14,823 in unrealised capital gains for the above sub-optimal FRN, we illustrate the example of the ANZ FRN that Council holds maturing 31/03/2028. At month-end, it is being marked at a trading margin/fair value of +46.5bp or capital price of $100.988. If held to maturity for the next ~1¾ years, the capital price reverts back to par value of $100.00 and Council will therefore lose out on the opportunity to realise capital gains of around $14,823 for this individual security.



We will continue to monitor any sub-optimal FRN investments and continue this strategy going forward to maximise returns where possible, and without comprising risk or liquidity.

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Council's Senior Fixed Bonds

Over the past few years, Council purchased into the following fixed bonds:

Issuer	Rating	Maturity Date	ISIN	Face Value	Purchase Yield	Current Yield	Unrealised Gain / Loss ($)
NAB	AA-	25/02/2027	AU3CB0286763	$450,000	2.90%	4.95%	-$5,648
NAB	AA-	25/02/2027	AU3CB0286763	$450,000	2.90%	4.95%	-$5,648
RBC	AAA	13/07/2027	AU3CB0290682	$1,000,000	4.54%	5.01%	-$4,207
WBC	AA-	19/06/2030	AU3CB0322923	$4,000,000	4.30%	5.17%	-$120,372

Should there be an attractive option to sell prior to maturity after a 2-4 year holding period, we will inform Council accordingly. In all likelihood, Council will hold onto these securities for the remaining term unless official interest rates drop quickly (and significantly).

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Term Deposit Market Review

Current Term Deposits Rates

As at the end of May, we see value in the following:

ADI	LT Credit Rating	Term	Rate % p.a.
Westpac	AA-	5 years	5.34%
NAB	AA-	5 years	5.30%
BoQ	A-	5 years	5.24%
Westpac	AA-	4 years	5.28%
NAB	AA-	4 years	5.20%
BoQ	A-	4 years	5.19%
Bendigo-Adelaide	A-	3 years	5.34%
Westpac	AA-	3 years	5.27%
ANZ	AA-	3 years	5.27%
NAB	AA-	3 years	5.20%
Bank of Us	BBB+	2 years	5.37%
ANZ	AA-	2 years	5.31%
Westpac	AA-	2 years	5.29%
Bendigo-Adelaide	A-	2 years	5.29%

The above deposits are suitable for investors looking to maintain diversification and lock-in a slight premium compared to purely investing short-term.

For terms under 12 months, we believe the strongest value is currently being offered by the following ADIs (*we stress that rates are indicative, dependent on daily funding requirements and different for industry segments*):

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ADI	LT Credit Rating	Term	Rate % p.a.
ICBC Sydney	A	12 months	5.44%
Newcastle Greater	BBB+	12 months	5.37%
NAB	AA-	12 months	5.36%
ANZ	AA-	12 months	5.35%
ICBC Sydney	A	9 months	5.34%
NAB	AA-	9 months	5.30%
ANZ	AA-	9 months	5.28%
Westpac	AA-	9 months	5.26%
AMP Bank	BBB+	9 months	5.25%
Suncorp	AA-	6 months	5.35%
Newcastle Greater	BBB+	6 months	5.30%
P&N Bank	A	6 months	5.27%
NAB	AA-	6 months	5.25%
ICBC, Sydney	A	6 months	5.24%
NAB	AA-	3 months	5.08%
Heritage and P. C.	BBB+	3 months	5.00%
MyState Bank	BBB	3 months	5.00%
Bendigo-Adelaide	A-	3 months	4.99%

For those investors that do not require high levels of liquidity and can stagger their investments longer term, they will be rewarded over a longer-term cycle if they roll for an average min. term of 12 months, with a spread of investments out to 5 years (this is where we see current value). In a normal market environment (upward sloping yield curve), investors could earn over a cycle, on average, up to ¼-½% p.a. higher compared to those investors that entirely invest in short-dated deposits.

Despite the possibility of another rate hike in 2026, investors should consider allocating some longer-term surplus funds for diversification purposes by investing across 1-5 year fixed deposits and locking in rates above 5¼-5½% p.a. Should inflation get under control (be within the RBA's 2-3% target band), yields at these levels should still outperform benchmark.

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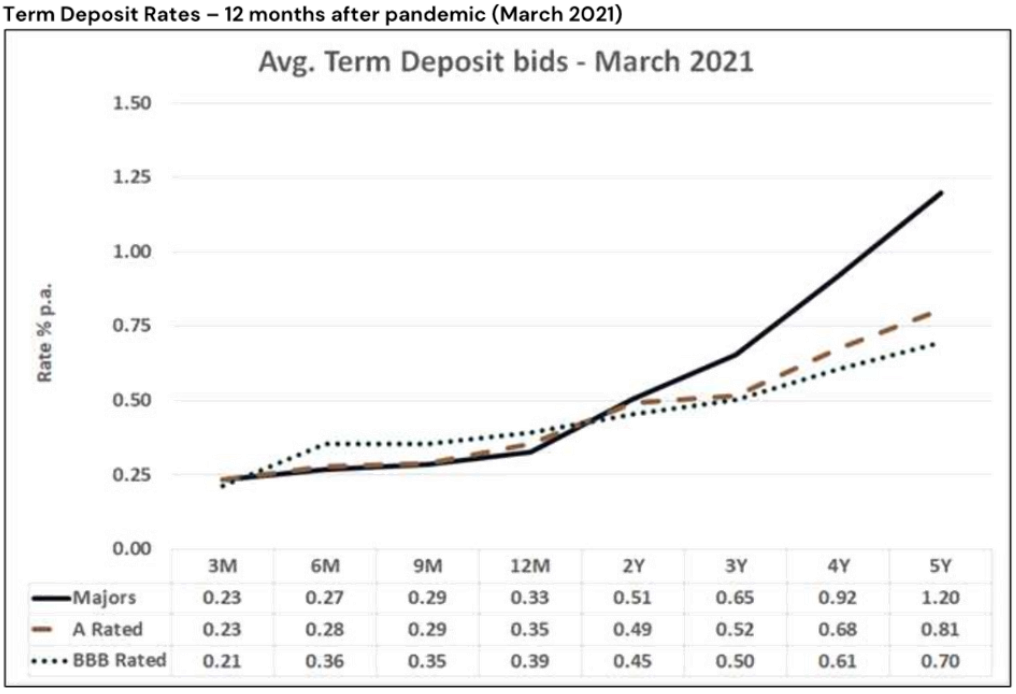
Term Deposits Analysis

Pre-pandemic (March 2020), a 'normal' marketplace meant the lower rated ADIs (i.e. BBB category) were offering higher rates on term deposits compared to the higher rated ADIs (i.e. A or AA rated). But due to the cheap funding available provided by the RBA via their Term Funding Facility (TFF) during mid-2020, allowing the ADIs to borrow as low as 0.10% p.a. fixed for 3 years, those lower rated ADIs (BBB rated) did not require deposit funding from the wholesale deposit. Given the higher rated banks had more capacity to lend (as they have a greater pool of mortgage borrowers), they subsequently were offering higher deposit rates. In fact, some of the lower rated banks were not even offering deposit rates at all. As a result, most investors placed a higher proportion of their deposit investments with the higher rated (A or AA) ADIs over the past three years.

Term Deposit Rates – 12 months after pandemic (March 2021)



	3M	6M	9M	12M	2Y	3Y	4Y	5Y
Majors	0.23	0.27	0.29	0.33	0.51	0.65	0.92	1.20
A Rated	0.23	0.28	0.29	0.35	0.49	0.52	0.68	0.81
BBB Rated	0.21	0.36	0.35	0.39	0.45	0.50	0.61	0.70

Source: Imperium Markets

The abnormal marketplace experienced during the pandemic is starting to reverse as the competition for deposits slowly increases, partially driven by the RBA's term funding facility coming to an end. In recent months, we have started to periodically see some of the lower rated ADIs ("A" and "BBB" rated) offering slightly higher rates compared to the domestic major banks ("AA" rated) on different parts of the curve (i.e. pre-pandemic environment). Some of this has been attributed to lags in adjusting their deposit rates as some banks (mainly the lower rated ADIs) simply set their rates for the week.

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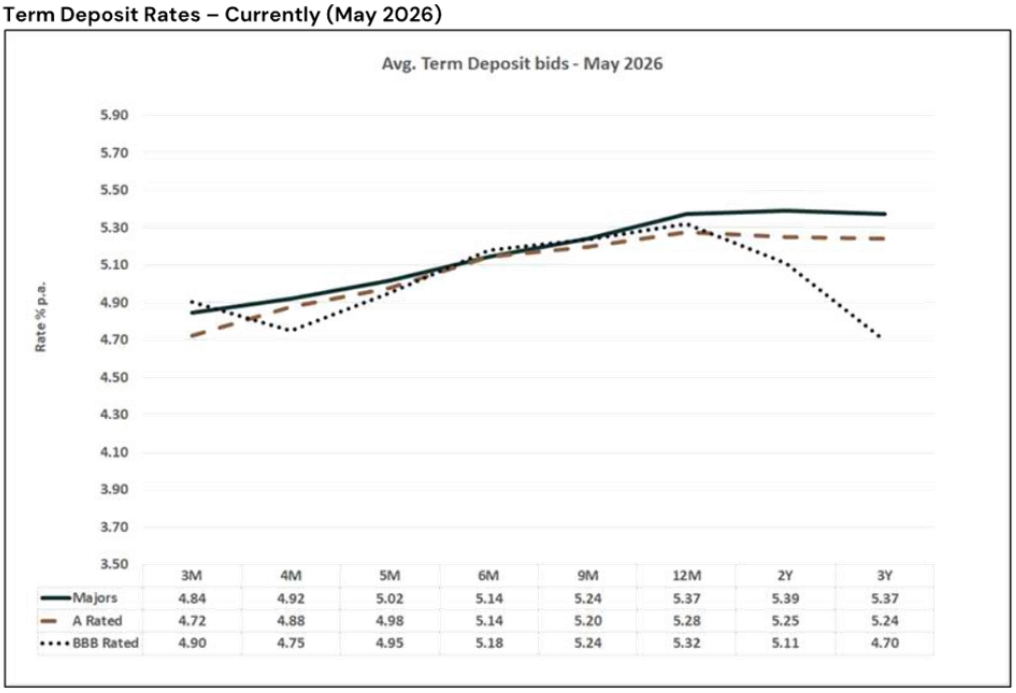
Going forward, investors should have a larger opportunity to invest a higher proportion of its funds with the lower rated institutions (up to Policy limits), from which the majority are not lending to the Fossil Fuel industry or considered 'ethical'. We are slowly seeing this trend emerge, although the major banks always seem to react more quickly than the rest of the market during periods of volatility:

Term Deposit Rates – Currently (May 2026)



	3M	4M	5M	6M	9M	12M	2Y	3Y
Majors	4.84	4.92	5.02	5.14	5.24	5.37	5.39	5.37
A Rated	4.72	4.88	4.98	5.14	5.20	5.28	5.25	5.24
BBB Rated	4.90	4.75	4.95	5.18	5.24	5.32	5.11	4.70

Source: Imperium Markets

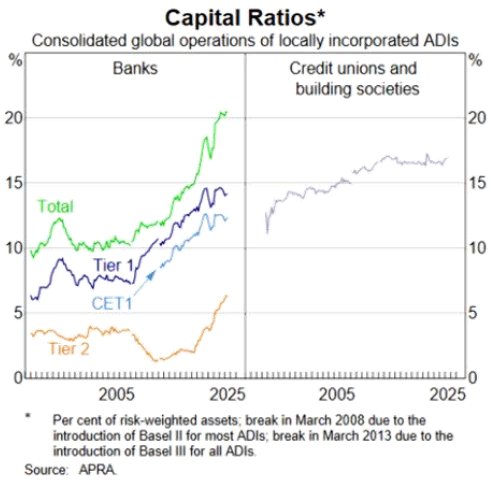
Financial Stability of the Banking (ADI) Sector

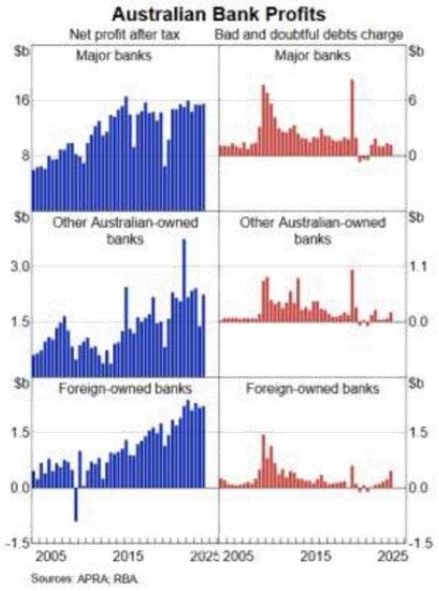
The RBA's Financial Stability reaffirms the strong balance sheet across the ADI sector. They noted that the risk of widespread financial stress remains limited due to the generally strong financial positions of most (individual) borrowers. Very few mortgage borrowers are in negative equity, limiting the impact on lenders (ADIs) in the event of default and supporting their ability to continue providing credit to the economy. Most businesses that have entered insolvency are small and have little debt, limiting the broader impact on the labour market and thus household incomes, and on the capital position of lenders (ADIs).

Australian banks (collectively the APRA regulated ADIs) have maintained prudent lending standards and are well positioned to continue supplying credit to the economy. A deterioration in economic conditions or temporary disruption to funding markets is unlikely to halt lending activity. Banks have anticipated an

increase in loan arrears and have capital and liquidity buffers well above regulatory requirements (*see Capita Ratios chart below*). APRA's mandate is to "*protect depositors*" and provide "*financial stability*".

Over the past two decades, both domestic and international banks continue to operate and demonstrate high levels of profitability (*see Australian Bank Profits chart below*), which also covers two stress-test environments being the GFC (September 2008) and the COVID pandemic period (March 2020):





The Council of Financial Regulators (CFR) - being the Australian Prudential Regulation Authority (APRA), the Australian Securities and Investments Commission (ASIC), the Australian Treasury and the Reserve Bank of Australia (RBA), have the ultimate aim of promoting the stability of the financial system, whilst supporting effective and efficient regulation. In their latest quarterly review, the CFR agreed on the following priorities heading into 2026:

- Improving preparedness for geopolitical risks;
- Operational vulnerabilities, including cyber, third parties and AI;
- Amplification of systemic liquidity risk: further strengthening CFR and industry readiness to respond to systemic liquidity stress events; and
- High household leverage: continuing to closely monitor household leverage and bank lending standards.

The Council noted that in each of these priority areas, CFR agencies are taking forward a number of initiatives to strengthen the resilience of the financial system.

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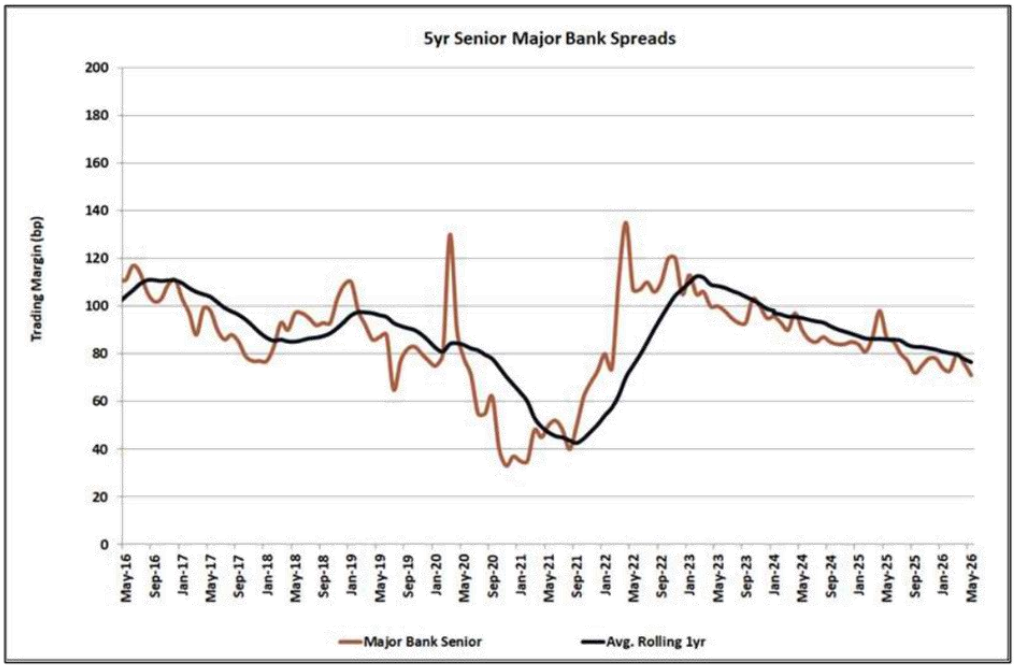
Senior FRNs Market Review

Over May, amongst the senior major bank FRNs, physical credit securities tightened up to 5bp at the long-end of the curve. Long-term major bank senior securities remain 'expensive' on a historical basis, noting the 5yr margin has averaged around the +91bp level over a cycle (currently around +71bp).



Source: IBS Capital

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During the month, there was a significant number of new issuances in the primary market. The main new deals are summarised as follows:

Issuer	Rating	Term	Margin
ANZ	AA-	3yrs	+61bp
ANZ	AA-	5yrs	+71bp
NAB	AA-	5yrs	+71bp
Teachers Mutual	BBB+	3yrs	+115bp
SMBC, Sydney	A	5yrs	+72bp
Unity Bank	BBB+	3yrs	+120bp
Bank of Us	BBB+	1yr	+95bp
WBC	AA-	3yrs	+60bp

Amongst the "A" and "BBB" rated sector, the securities tightened up to 4bp at the 3-5 year part of the curve. Overall, credit securities are marginally expensive on a historical basis but remain a good option for diversification purposes. FRNs will continue to play a role in investors' portfolios mainly based on their liquidity and the ability to roll down the curve and gross up returns over ensuing years (in a relatively stable credit environment), whilst also providing some diversification to those investors skewed towards fixed assets (and especially with the RBA on a tightening bias).

Senior FRNs (ADIs)	31/05/2026	30/04/2026
"AA" rated – 5yrs	+71bp	+76bp
"AA" rated – 3yrs	+60bp	+60bp
"A" rated – 5yrs	+81bp	+85bp
"A" rated – 3yrs	+67bp	+70bp
"BBB" rated – 3yrs	+115bp	+115bp

Source: IBS Capital

We now generally recommend switches ('benchmark' issues only) into new primary issues, out of the following senior FRNs that are maturing:

- On or before early-2029 for the "AA" rated ADIs (domestic major banks);
- On or before mid-2027 for the "A" rated ADIs; and
- Within 6-9 months for the "BBB" rated ADIs (consider case by case).

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Investors holding onto the above senior FRNs ('benchmark' issues only) in their last few years are now generally holding sub optimal investments and are not maximising returns by foregoing realised capital gains. In the current challenging economic environment, any boost in overall returns should be locked in when it is advantageous to do so, particularly as switch opportunities become available.

Senior Fixed Bonds – ADIs (Secondary Market)

Investors may look at some opportunities in the secondary market. We currently see value in the following fixed bond lines (please note supply in the secondary market may be limited on any day):

ISIN	Issuer	Rating	Capital Structure	Maturity Date	~Remain. Term (yrs)	Fixed Coupon	Indicative Yield
AU3CB0314763	Bendigo	A-	Senior	24/10/2028	2.41	4.79%	5.28%
AU3CB0308955	BoQ	A-	Senior	30/04/2029	2.93	5.30%	5.35%
AU3CB0319879	Nova Sco.	A-	Senior	21/03/2030	3.82	5.23%	5.61%
AU3CB0331056	ING Bank	A	Senior	13/02/2031	4.72	5.21%	5.33%
AU3CB0326890	CBA	AA-	Senior	09/10/2035	9.38	5.18%	5.69%

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Economic Commentary

International Market

Encouraged by hopes for a cooling of Middle East conflicts, financial markets maintained their positive momentum in May. There were signs that a breakthrough on US-Iran negotiations was imminent after tentatively agreeing for a 60-day truce extension.

Across equity markets, the US indices rallied strongly, reaching their all-time highs again, with the S&P 500 Index gaining +5.15%, whilst the tech heavy NASDAQ surged +8.36%. Europe's main indices also posted solid returns, with gains across Germany's DAX (+3.34%), France's CAC (+0.84%) and UK's FTSE (+0.29%).

The US unemployment rate held steady at 4.3% in April. Over the past year, the US unemployment rate has been fairly steady, ranging from 4.1%-4.5% in the past four months.

US inflation for April rose, with the headline printing at +0.6% m/m or +3.8% y/y. Core inflation rose +0.4% m/m and +2.8% y/y.

In the UK, inflation for April showed a larger-than-expected decline. Headline CPI dropped from +3.3% in March to +2.8%, below a consensus forecast of +3.0%. Core inflation also fell and stayed below the headline rate at +2.5%, from +3.1% in March, below a forecast +2.6%. Services inflation fell from +4.5% to +3.2%.

The Norges Bank surprised a little by raising rates 25bp to 4.25%, saying inflation was too high and rates needed to rise in order to help bring down inflation to target over a reasonable timeframe.

The RBNZ kept rates on hold at 2.25%, in line with the consensus, but the closeness of the decision was a surprise (4-3 vote). The minutes of the meeting noted all members agreed that rates will likely need to rise at upcoming meetings.

The MSCI World ex-Aus Index rose +4.66% for the month of May:

Index	1m	3m	1yr	3yr	5yr	10yr
S&P 500 Index	+5.15%	+10.19%	+28.22%	+21.95%	+12.51%	+13.71%
MSCI World ex-AUS	+4.66%	+7.62%	+28.15%	+22.56%	+12.59%	+13.75%
S&P ASX 200 Accum. Index	+1.15%	-4.03%	+6.89%	+11.02%	+8.10%	+9.10%

Source: S&P, MSCI

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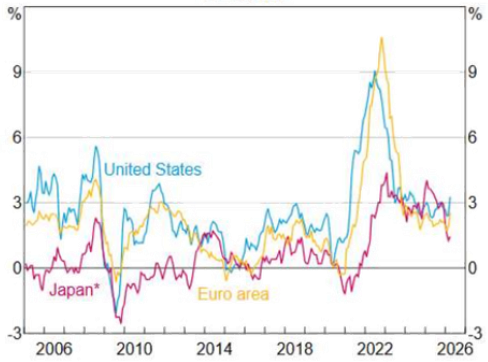
CPI Inflation – G3 Economies

Year-ended

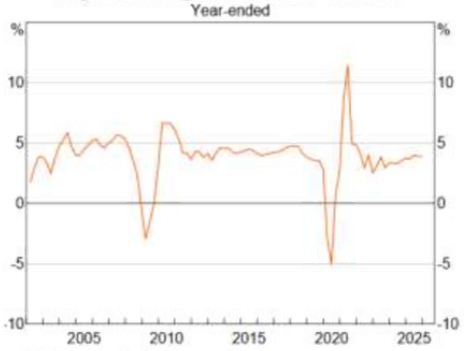


* Excludes the effects of the consumption tax increase in 2014.

Sources: LSEG; RBA.

Major Trading Partner GDP Growth*

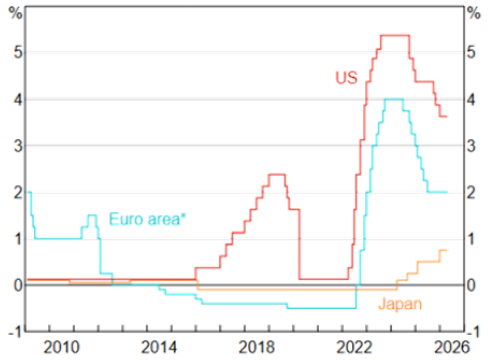
Year-ended



* Weighted using Australian export shares.

Sources: ABS; CEIC Data; LSEG; RBA.

Policy Interest Rates



* Main refinancing rate until the introduction of 3-year LTROs in December 2011; deposit facility rate thereafter.

Source: Central banks.

Domestic Market

In an 8-1 decision, the RBA's Monetary Policy Board elected to increase the cash rate by 25bp to 4.35% in May. After three rate hikes, the Board described the overall policy setting as "*well placed to respond to developments*".

Australia monthly CPI for April was marginally softer than feared, rising +4.2% y/y (from +4.6% y/y in March). The monthly trimmed mean inflation rose +0.3% m/m and +3.4% y/y, which was in line with expectations.

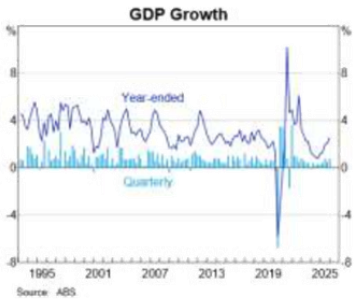
The unemployment jumped to 4.5% in April (consensus 4.3%), the highest level since November 2021. The 19k fall in employment in April came alongside a 33k increase in the number of unemployed.

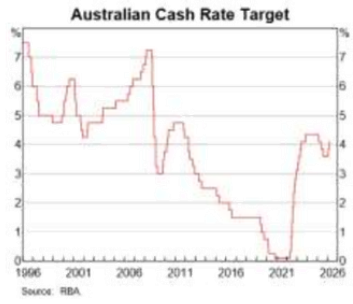
Q1 wage price index (WPI) was in line with expectations at +0.8% q/q (+3.3% y/y).

The Federal Government announced its budget, forecasting that the underlying cash balance is likely to remain in deficit for the at least the next decade. Reforms were largely as pre-announced. Negative gearing has been removed except for investment in new builds. The capital gains tax (CGT) regime will move to an indexation framework, with a minimum 30% CGT tax payable on net gains. However, investors in new builds will have the option of choosing the indexation arrangement or the old 50% CGT discount.

The Australian dollar rose around +0.72%, finishing the month at US71.64 cents (from US71.13 cents the previous month).







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Credit Market

The global credit indices tightened significantly in the 'risk-on' environment. Overall, credit assets remain resilient despite the volatility due to the ongoing geopolitical tensions, with spreads well below longer-term historical averages:

Index	May 2026	April 2026
CDX North American 5yr CDS	52bp	56bp
iTraxx Europe 5yr CDS	54bp	60bp
iTraxx Australia 5yr CDS	72bp	75bp

Source: Markit

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Fixed Interest Review

Benchmark Index Returns

Index	May 2026	April 2026
Bloomberg AusBond Bank Bill Index (0+YR)	+0.34%	+0.34%
Bloomberg AusBond Composite Bond Index (0+YR)	+1.62%	+0.05%
Bloomberg AusBond Credit FRN Index (0+YR)	+0.47%	+0.47%
Bloomberg AusBond Credit Index (0+YR)	+1.36%	+0.20%
Bloomberg AusBond Treasury Index (0+YR)	+1.64%	-0.08%
Bloomberg AusBond Inflation Gov't Index (0+YR)	+0.87%	+0.75%

Source: Bloomberg

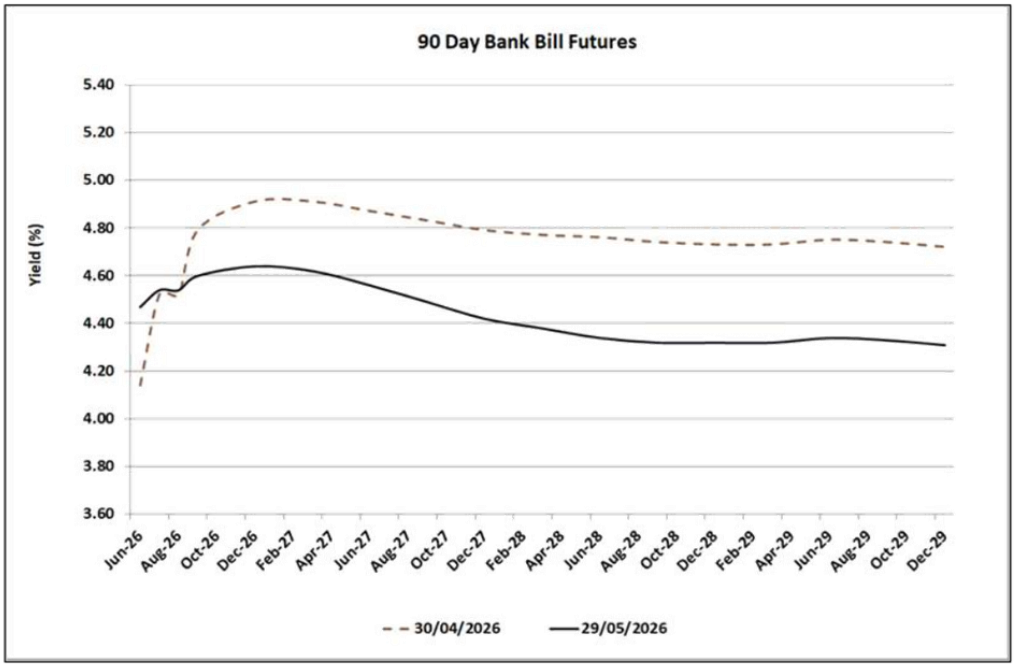
Other Key Rates

Index	May 2026	April 2026
RBA Official Cash Rate	4.35%	4.10%
90 Day (3 month) BBSW Rate	4.46%	4.37%
3yr Australian Government Bonds	4.50%	4.68%
10yr Australian Government Bonds	4.83%	5.00%
US Fed Funds Rate	3.50%-3.75%	3.50%-3.75%
2yr US Treasury Bonds	3.98%	3.88%
10yr US Treasury Bonds	4.45%	4.40%

Source: RBA, ASX, US Department of Treasury

90 Day Bill Futures

Domestic bill futures fell across the board this month, consistent with the overall movement in the bond market, as markets pushed back the timing of the next rate hike towards the end of this calendar year.



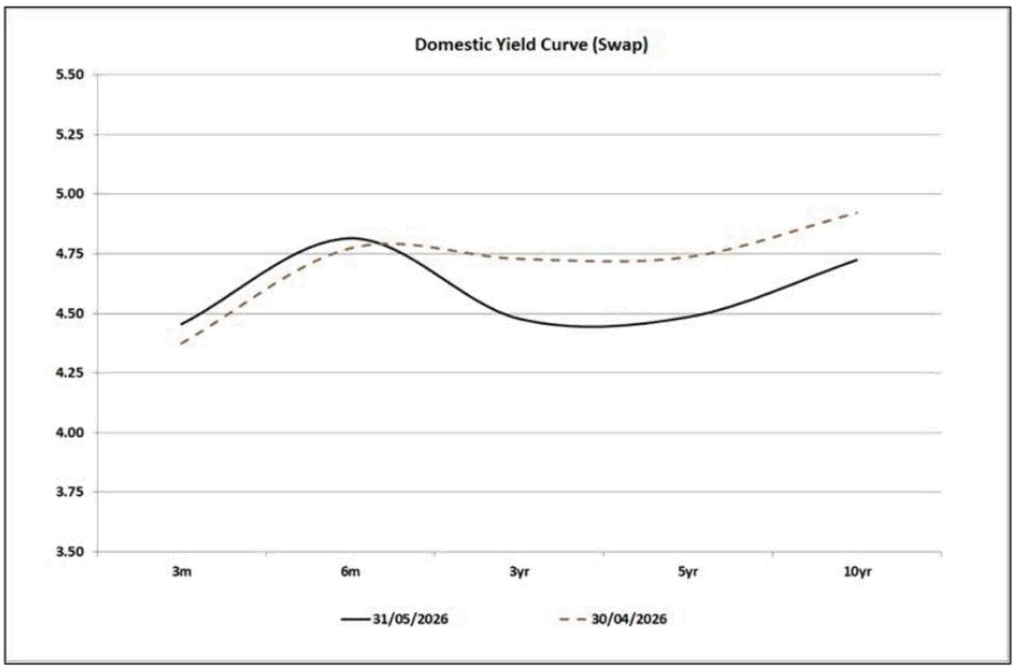
Source: ASX

Fixed Interest Outlook

After keeping rate unchanged in April, US Fed Governor Waller indicated that as the conflict in the Middle East stretches on, higher costs for oil and other commodities are increasingly likely to ripple through the economy in a broader wave of sustained inflation. As a result, he said it is time for the Fed to stop signalling that another rate cut is its most likely next move. For the foreseeable future, holding rates steady in the current range of 3.50%-3.75% will likely be the right course.

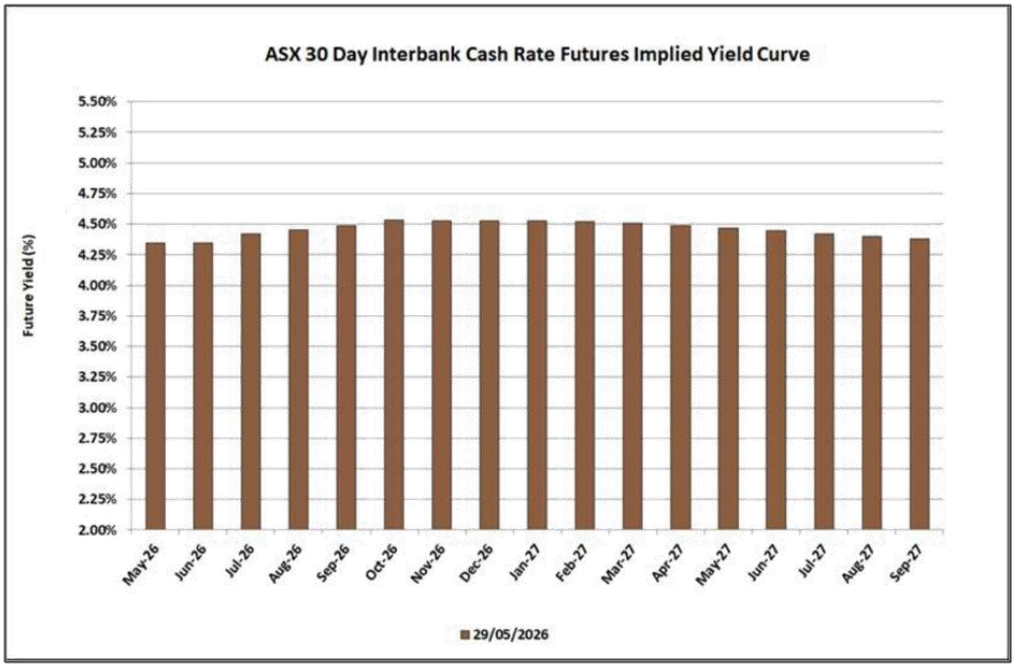
Domestically, the latest RBA Minutes stated that "*financial conditions would probably be somewhat restrictive*" and that this gave them "*space to see how the conflict in the Middle East develops and Australian households and businesses respond*", suggesting they may elect to hold over the next few meetings. After the recent readings of monthly inflation and employment came in slightly below expectations, this does provide the RBA the opportunity to sit on its hands in the immediate future.

Yields fell up to 25bp at the longer-end of the curve this month:



Source: ASX, RBA

Financial markets have pushed back the timing of the (potential) last rate hike this cycle to November:



Source: ASX

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5.12 Internal Restriction Review

RECORD NUMBER: 2026/1174
AUTHOR: Jen Sharp, Director Corporate & Commercial Services

EXECUTIVE SUMMARY

This report recommends that Council rationalise its financial reserves, otherwise known as internal restrictions.

This will improve transparency and provide a simpler more specific operation of each reserve or internal restriction.

Council currently holds 33 internal restriction categories. Many having been held for many years without movement.

Rationalisation of these restrictions will provide a more realistic and transparent view of Council's financial position by closing unnecessary reserves.

It must be noted that the changes to this classification in no way makes more money available to Council, the budget remains as endorsed. Most of the money currently held in the internal restrictions is accounted for in the operational and capital budgets or reflects an existing liability.

We have discussed the removal of the internal restrictions with our Auditor who has advised that they are supportive of the reclassifications recommended.

LINK TO DELIVERY/OPERATIONAL PLAN

The recommendation in this report relates to the Delivery/Operational Plan strategy "15.3 Ensure financial stability and support efficient ongoing operation".

FINANCIAL IMPLICATIONS

The recommendation will result in clearer reporting on the operational funds of Council.

POLICY AND GOVERNANCE IMPLICATIONS

This recommendation is consistent with:

- Local Government Act 1993
- Local Government Code of Accounting Practice and Financial Reporting

No adverse legal implications arise.

RECOMMENDATION

That Council, for the following internal restrictions, convert them to either a liability (where there is a recognised commitment) or to equity and close the reserve:

- **Plant and vehicle replacement**
- **Ageing and disability services**
- **Children's services**
- **Future funds reserve**
- **Heritage and tourism**
- **Insurance incentive bonus**

5.12 Internal Restriction Review

- **Library**
- **Parks and sportsgrounds**
- **Quarry operations**
- **Regional art gallery**
- **Community safety**
- **Australia Day**
- **Hazzard reduction reimbursement**
- **Acting classes**
- **NRD/Telopea Way intersection**
- **Revolving Energy Fund**
- **Environmental Signage**
- **DPI Noxious Weeds Management**
- **Land Development Mobile Tower**
- **CBD prog 385**
- **Museum**
- **Electric Car Charging Station**

FURTHER CONSIDERATIONS

The recommendation of this report has been assessed against Council's key risk categories and the following comments are provided:

Service/Project Delivery	There are no service or project delivery considerations that increase risks from this recommendation
Financial	There are no financial risks to this recommendation
Reputation/Political	There are no reputational or political risks identified
Environment	There are no environmental implications from the recommendation
Compliance	Approving of this change will allow Council to meet the compliance obligations in ceasing additional reporting obligations.
People & WHS	There are no impacts on people or safety as a result of acting on this recommendation
Information Technology/ Cyber Security	There are no impacts on information technology or cyber security risk as a result of this recommendation

SUPPORTING INFORMATION

Over time, a range of different restrictions have been created for various reasons such as separation of reserves, allocation of unspent funds or for conditions pursuant to certain agreements.

Internal restrictions broadly fall into the following categories:

- Cash backed (cash is held in a separate bank account)

5.12 Internal Restriction Review

- To be 'cash backed' (ideally cash is held in a separate bank account but using the cash to temporarily pay off debt benefits council through lower interest costs)
- Infrastructure specific (contributions have been received from developers or via grants for specific infrastructure needs)
- Purpose specific (council endorsed the raising of revenue for specific initiatives)
- 'Ringfence' commercial activities (where council runs separate businesses reserves or restrictions are used to quarantine transactions related to the activities of the business)
- General purpose (created to capture general funds).

Proposed Treatment for Internal Restrictions

When considering appropriate treatment for internal restrictions, the following were considered:

- Does the Restriction meet the accounting definition?
- Does the Restriction retain genuine profits for a specific purpose?
- Would the Restriction better meet the definition of a liability?
- Is there a lack or improved transparency of transactions through utilising the Restriction?
- Are there other ways to account for any liabilities and/or associated activities linked to the restriction?

In reviewing the 33 internal restrictions there were a number which were identified as required to meet reporting and accounting requirements:

- Employee Leave Entitlements
- Private Works – Income in Advance
- Election Expenses
- Rural Fire Service

It is proposed that these internal restrictions remain unchanged.

Operationally, a number of internal restrictions have been identified as purposeful and reasonable to be retained as internal restriction:

- Infrastructure Replacement
- Airport Operations
- Asset Renewals
- Carry Over Works
- Land Development
- Works Under DA Conditions
- FAGS Grant Received in Advance

It is proposed that these internal restrictions remain unchanged

The remaining 22 internal restrictions are proposed to be either moved into a liability (if a genuine debt or commitment exists) or held as an operational budget allocation only, with balances moved

5.12 Internal Restriction Review

to retained earnings (equity). This will provide a more accurate reflection of Council's financial restrictions and unrestricted funds.

- Plant and vehicle replacement
- Ageing and disability services
- Children's services
- Future funds reserve
- Heritage and tourism
- Insurance incentive bonus
- Library
- Parks and sportsgrounds
- Quarry operations
- Regional art gallery
- Community safety
- Australia Day
- Hazzard reduction reimbursement
- Acting classes
- NRD/Telopea Way intersection
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- Environmental Signage
- DPI Noxious Weeds Management
- Land Development Mobile Tower
- CBD prog 385
- Museum
- Electric Car Charging Station

The total estimated value of the internal restrictions to be reallocated at the time of writing the report was $9,861,233.

It is proposed that these funds will be moved into either liabilities or equity and remain available for allocation within the budget to their designated areas without the added complexity of reporting as internal restriction.

5.13 57 Woodward Street - Front Yard Adjustments

RECORD NUMBER: 2026/1133
AUTHOR: Jason Theakstone, Manager Engineering Services

EXECUTIVE SUMMARY

This report serves for Council to consider the removal of vegetation within the front yard of 57 Woodward Street to allow a 3-point turn from driveway. To satisfy Section 67 of the Local Government Act, Council requires a resolution of Council to undertake these works on private property.

LINK TO DELIVERY/OPERATIONAL PLAN

The recommendation in this report relates to the Delivery/Operational Plan strategy "9.2 Design and deliver the road infrastructure for a growing city".

FINANCIAL IMPLICATIONS

The cost of the works is approximately $2,000 to be funded from Council's tree maintenance fund.

POLICY AND GOVERNANCE IMPLICATIONS

Section 67 of the Local Government Act allows Council to undertake lawful private works on private property at no cost to the property owner, or at a reduced cost, but it must be resolved in an open Council Meeting, with actual costs and post works being reported to the next Council Meeting and details must be included within Council's next Annual Report.

RECOMMENDATION

That Council resolves, pursuant to Section 67 of the Local Government Act 1993 (NSW), to proceed with the required works to remove vegetation within the front yard of 57 Woodward Street, Orange to allow a 3-point turn from the driveway.

FURTHER CONSIDERATIONS

The recommendation of this report has been assessed against Council's key risk categories and the following comments are provided:

Service/Project Delivery	Should Council resolve to undertake the works, the works may impact scheduling or divert resources from other planned operational activities.
Financial	Undertaking the modification at Council's cost may create precedent pressures for similar future requests.
Reputation/Political	The owner of 57 Woodward Street may perceive Council as unsympathetic or unresponsive to their concerns if not approved and other properties within the city may claim this as a precedent if approved as per the recommendation.
Environment	There are little environmental impacts associated with this recommendation apart from the removal of a palm tree and Yuccas.
Compliance	The recommendation poses low compliance risk, as either decision is consistent with relevant standards, policies and legislative requirements. Risk can be further reduced by entering into written agreement with the property owner to clearly specify the works to be completed.
People & WHS	A low WHS risk is identified with the work should Council resolve such.

5.13 57 Woodward Street - Front Yard Adjustments

Information Technology/ Cyber Security	No significant IT or cyber security risks are anticipated with this recommendation as it does not involve digital systems or data handling.

SUPPORTING INFORMATION

Councillors would be aware of a request to Council to fund the removal of vegetation in the front of 57 Woodward Street, Orange. This request was born from the community consultation to construct a seagull type intersection at the intersection of Woodward Street and Racecourse Road with a concern the new intersection would restrict the owner reversing out of their property.

During the consultation the owner explained that the increase of traffic on Woodward Street and two large street trees to the south of the property blocked sight distance and made it hard for the owner to reverse out of their driveway. The two trees and the driveway are shown in Figure A of this report.

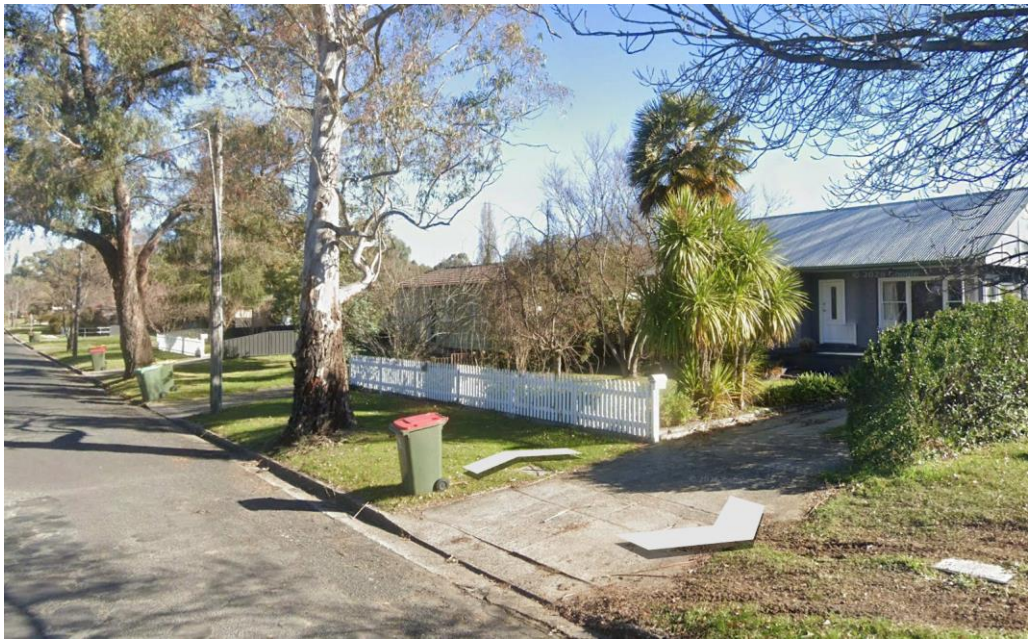

Figure A - Driveway to 57 Woodward Street and two large street trees.

Council should note the new seagull type intersection does not reduce the width of the northbound lane of Woodward Street but widens it marginally, so the Woodward Street and Racecourse Road seagull intersection works have nil relevance to this request apart from being borne from the consultation.

Figure B of this report shows the scope of works required to enable the owner to undertake a hammerhead type manoeuvre on their front lawn as shown in Figure C.

The proposed works could be undertaken by either a contractor or Council staff. It is proposed that any future maintenance cost is borne by the property owner.

5.13 57 Woodward Street - Front Yard Adjustments

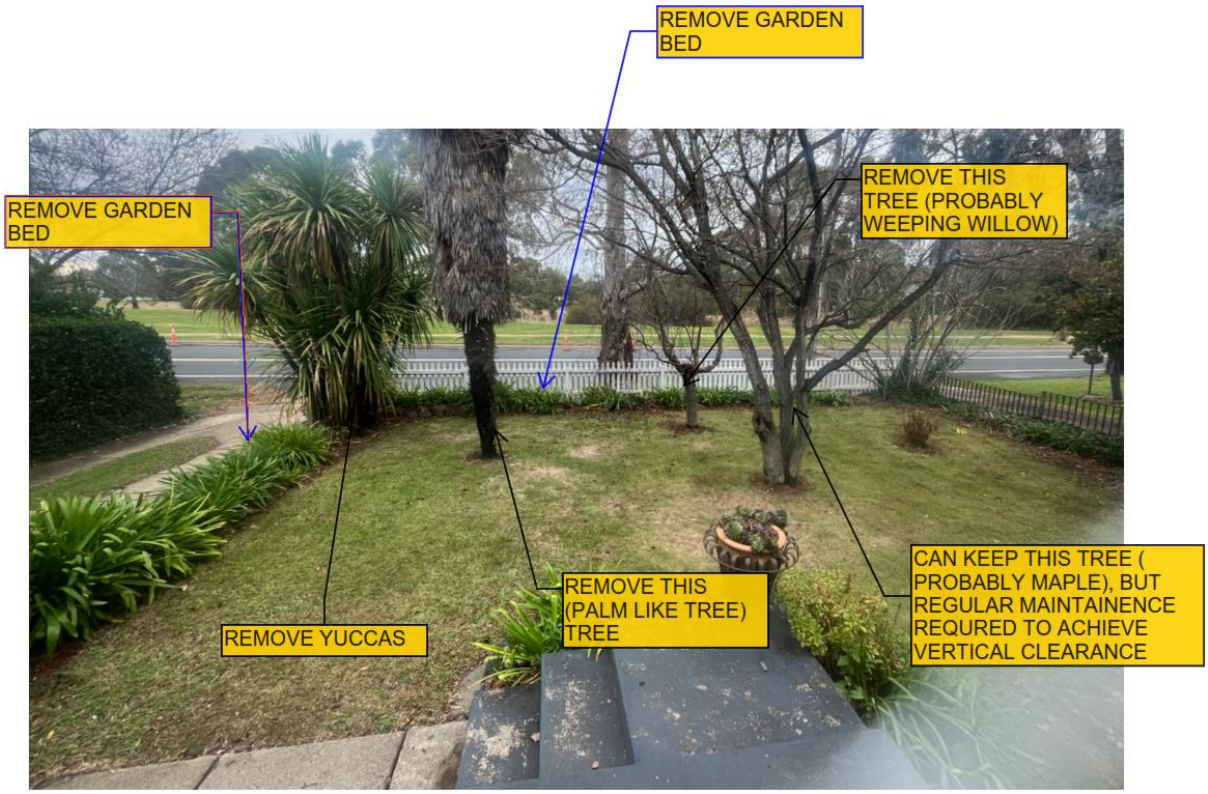

Figure B - Scope of requested works



Figure C - Turning manoeuvre

6 CLOSED MEETING - SEE CLOSED AGENDA

The Chief Executive Officer will advise the Council if any written submissions have been received relating to any item advertised for consideration by a closed meeting of Orange City Council.

The Mayor will extend an invitation to any member of the public present at the meeting to make a representation to Council as to whether the meeting should be closed for a particular item. In accordance with the Local Government Act 1993, and the Local Government (General) Regulation 2021, in the opinion of the Chief Executive Officer, the following business is of a kind as referred to in Section 10A(2) of the Act, and should be dealt with in a Confidential Session of the Council meeting closed to the press and public.

RECOMMENDATION

That Council adjourn into a Closed Meeting and members of the press and public be excluded from the Closed Meeting, and access to the correspondence and reports relating to the items considered during the course of the Closed Meeting be withheld unless declassified by separate resolution. This action is taken in accordance with Section 10A(2) of the Local Government Act, 1993 as the items listed come within the following provisions:

6.1 Indoor Playground Operation Expression of Interest

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (d)i commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it.

6.2 Request for Extension of Buy Back - 20 Elwin Drive

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (c) information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

6.3 Request for Extension of Buy Back - 1 Summer and 160 Woodward Streets

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (c) information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

6.4 Lease - Museum Cafe Civic Precinct

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (d)i commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it.

6.5 Lease Site CC Orange Airport

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (c) information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

6.6 Submission Redaction Report 16 June 2026

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (e) information that would, if disclosed, prejudice the maintenance of law.

6.1 Indoor Playground Operation Expression of Interest

RECORD NUMBER: 2026/1146
AUTHOR: Jen Sharp, Director Corporate & Commercial Services

REASON FOR CONFIDENTIALITY
This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (d)i commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it.

6.2 Request for Extension of Buy Back - 20 Elwin Drive

RECORD NUMBER: 2026/1026
AUTHOR: Shirley Hyde, Legal & Property Lead

REASON FOR CONFIDENTIALITY
This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (c) information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

6.3 Request for Extension of Buy Back - 1 Summer and 160 Woodward Streets

RECORD NUMBER: 2026/1071
AUTHOR: Shirley Hyde, Legal & Property Lead

REASON FOR CONFIDENTIALITY
This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (c) information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

6.4 Lease - Museum Cafe Civic Precinct

RECORD NUMBER: 2026/1167
AUTHOR: Jacqueline Hugill, Legal & Property Officer

REASON FOR CONFIDENTIALITY
This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (d)i commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it.

6.5 Lease Site CC Orange Airport

RECORD NUMBER: 2026/1101
AUTHOR: Shirley Hyde, Legal & Property Lead

REASON FOR CONFIDENTIALITY
This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (c) information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

6.6 Submission Redaction Report 16 June 2026

RECORD NUMBER: 2026/1168
AUTHOR: Janessa Constantine, Manager Corporate Governance

REASON FOR CONFIDENTIALITY
This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (e) information that would, if disclosed, prejudice the maintenance of law.

7 RESOLUTIONS FROM CLOSED MEETING