



ORDINARY COUNCIL MEETING

AGENDA

6 MAY 2025

Notice is hereby given, in accordance with the provisions of the Local Government Act 1993 that an **ORDINARY MEETING of ORANGE CITY COUNCIL** will be held in the **COUNCIL CHAMBER, CIVIC CENTRE, BYNG STREET, ORANGE** on **Tuesday, 6 May 2025** commencing at **6:30 PM**.

David Waddell
CHIEF EXECUTIVE OFFICER

For apologies please contact Executive Support on 6393 8391.

AGENDA

EVACUATION PROCEDURE

In the event of an emergency, the building may be evacuated. You will be required to vacate the building by the rear entrance and gather at the breezeway between the Library and Art Gallery buildings. This is Council's designated emergency muster point.

Under no circumstances is anyone permitted to re-enter the building until the all clear has been given and the area deemed safe by authorised personnel.

In the event of an evacuation, a member of Council staff will assist any member of the public with a disability to vacate the building.

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1 INTRODUCTION

1.1 APOLOGIES AND LEAVE OF ABSENCE

1.2 LIVESTREAMING AND RECORDING

This Council Meeting is being livestreamed and recorded. By speaking at the Council Meeting you agree to being livestreamed and recorded. Please ensure that if and when you speak at this Council Meeting that you ensure you are respectful to others and use appropriate language at all times. Orange City Council accepts no liability for any defamatory or offensive remarks or gestures made during the course of this Council Meeting. A recording will be made for administrative purposes and will be available to Councillors.

1.3 ACKNOWLEDGEMENT OF COUNTRY

I would like to acknowledge the Traditional Custodians of the land on which we meet today, the people of the Wiradjuri Nation. I pay my respects to Elders past and present, and extend those respects to Aboriginal Peoples of Orange and surrounds, and Aboriginal people here with us today.

1.4 DECLARATION OF PECUNIARY INTERESTS, SIGNIFICANT NON-PECUNIARY INTERESTS AND LESS THAN SIGNIFICANT NON-PECUNIARY INTERESTS

The provisions of Chapter 14 of the Local Government Act, 1993 (the Act) regulate the way in which Councillors and designated staff of Council conduct themselves to ensure that there is no conflict between their private interests and their public role.

The Act prescribes that where a member of Council (or a Committee of Council) has a direct or indirect financial (pecuniary) interest in a matter to be considered at a meeting of the Council (or Committee), that interest must be disclosed as soon as practicable after the start of the meeting and the reasons given for declaring such interest.

As members are aware, the provisions of the Local Government Act restrict any member who has declared a pecuniary interest in any matter from participating in the discussion or voting on that matter, and requires that member to vacate the Chamber.

Council's Code of Conduct provides that if members have a non-pecuniary conflict of interest, the nature of the conflict must be disclosed. The Code of Conduct also provides for a number of ways in which a member may manage non pecuniary conflicts of interest.

RECOMMENDATION

It is recommended that Councillors now disclose any conflicts of interest in matters under consideration by the Council at this meeting.

COUNCIL MEETING ADJOURNS FOR THE CONDUCT OF THE OPEN FORUM

COUNCIL MEETING RESUMES

2 MAYORAL MINUTES

Nil

3 CONFIRMATION OF MINUTES OF PREVIOUS MEETING

RECOMMENDATION

That the Minutes of the Ordinary Meeting of Orange City Council held on 15 April 2025 (copies of which were circulated to all members) be and are hereby confirmed as a true and accurate records of the proceedings of the Council meeting held on 15 April 2025.

ATTACHMENTS

- 1 Minutes of the Ordinary Meeting of Orange City Council held on 15 April 2025

ORANGE CITY COUNCIL

MINUTES OF THE

ORDINARY COUNCIL MEETING

HELD IN COUNCIL CHAMBER, CIVIC CENTRE, BYNG STREET, ORANGE

ON 15 APRIL 2025

COMMENCING AT 6:30 PM

1 INTRODUCTION

ATTENDANCE

Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman, Cr J Whitton

Chief Executive Officer, Director Corporate & Commercial Services, Director Technical Services, Manager Corporate Governance

1.1 APOLOGIES

Nil

1.2 LIVESTREAMING AND RECORDING

The Mayor advised that the meeting was being livestreamed and recorded.

1.3 ACKNOWLEDGEMENT OF COUNTRY

Cr Peterson conducted an Acknowledgement of Country.

1.4 DECLARATION OF PECUNIARY INTERESTS, SIGNIFICANT NON-PECUNIARY INTERESTS AND LESS THAN SIGNIFICANT NON-PECUNIARY INTERESTS

Cr Mileto declared a Non-Significant Non-Pecuniary Interest in Item 4.1 – Notice of Motion – Improved Accessibility in the CBD as his brother is in a wheelchair.

Cr Kinghorne declared a Non-Significant Non-Pecuniary Interest In Item 6.1 – Proposed Boundary Adjustment 2 Cottonwood Close as she resides nearby.

Cr McDonell declared a Non-Significant Non-Pecuniary Interest in Item 6.1 - Proposed Boundary Adjustment 2 Cottonwood Close as she resides nearby.

Cr Peterson declared a Significant Non-Pecuniary Interest in Item 6.1 - Proposed Boundary Adjustment 2 Cottonwood Close as he is a member of Orange Evangelical Church.

1.5 OPENING PRAYER

Reverend Andy Martin of Holy Trinity Church led the Council in Prayer.

WITH NO REGISTERED SPEAKERS THERE WAS NO OPEN FORUM.

2 MAYORAL MINUTES

Nil

3 CONFIRMATION OF MINUTES OF PREVIOUS MEETING**RESOLVED - 25/132**

Cr J Whitton/Cr J Stedman

That the Minutes of the Ordinary Meeting of Orange City Council held on 1 April 2025 (copies of which were circulated to all members) be and are hereby confirmed as a true and accurate record of the proceedings of the Council meeting held on 1 April 2025.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman, Cr J Whitton

Against: Nil

Absent: Nil

4 NOTICES OF MOTION/NOTICES OF RESCISSION**4.1 NOTICE OF MOTION - IMPROVED ACCESSIBILITY IN THE CBD**

TRIM REFERENCE: 2025/558

Cr Mileto declared a Non-Significant Non-Pecuniary Interest this item as his brother is in a wheelchair.

MOTION

Cr M Ruddy/Cr S Peterson

- 1 That the 2025/2026 budget includes consideration in the submissions stage of a proposal for funds to support businesses to purchase subsidised ramps to improve accessibility to their stores.
- 2 That the 2025/2026 budget includes consideration in the submissions stage of a proposal for funds to purchase a 10m portable walkway to improve accessibility at Council events.

AMENDMENT

Cr T Greenhalgh/Cr K Duffy

- 1 That the 2025/2026 budget includes consideration in the submissions stage of a proposal for funds to support businesses to purchase subsidised ramps to improve accessibility to their stores.
- 2 That the 2024/2025 budget includes \$5,000 in funds to purchase a 10m portable walkway to improve accessibility at Council events.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman, Cr J Whitton

Against: Nil

Absent: Nil

THE AMENDMENT ON BEING PUT WAS CARRIED AND BECAME THE MOTION.

THE MOTION ON BEING PUT WAS CARRIED.**RESOLVED - 25/133****Cr T Greenhalgh/Cr K Duffy**

- 1 That the 2025/2026 budget includes consideration in the submissions stage of a proposal for funds to support businesses to purchase subsidised ramps to improve accessibility to their stores.
- 2 That the 2024/2025 budget includes \$5,000 in funds to purchase a 10m portable walkway to improve accessibility at Council events.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman, Cr J Whitton

Against: Nil

Absent: Nil

Cr Ruddy asked if Council could approve the total of \$7,000 proposed from the current 2024/2025 budget now.

The Director Corporate & Commercial Services advised that doing this would mean that businesses would only have until 30 June 2025 to consider, buy a ramp and apply for reimbursement. Leaving this part of the motion in the 2025/2026 budget process will give businesses 12 months to consider the option.

5 GENERAL REPORTS

5.1 CONFIRMATION OF THE MINUTES FROM POLICY COMMITTEES 1 APRIL 2025

TRIM REFERENCE: 2025/102

RESOLVED - 25/134**Cr D Mallard/Cr G Power**

That Council resolves:

- 1 That the Minutes of the Planning & Development Policy Committee at its meeting held on 1 April 2025 be and are hereby confirmed as a true and accurate record of the proceedings.
- 2 That the Minutes of the Finance Policy Committee at its meeting held on 1 April 2025 be and are hereby confirmed as a true and accurate record of the proceedings.
- 3 That the Minutes of the Infrastructure Policy Committee at its meeting held 1 April 2025 be and are hereby confirmed as a true and accurate record of the proceedings.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman, Cr J Whitton

Against: Nil

Absent: Nil

5.2 STATEMENT OF INVESTMENTS - MARCH 2025

TRIM REFERENCE: 2025/577

RESOLVED - 25/135**Cr T Greenhalgh/Cr K Duffy**

That Council resolves to:

- 1 Note the Statement of Investments for the period March 2025.
- 2 Adopt the certification of the Responsible Accounting Officer.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman, Cr J Whitton

Against: Nil

Absent: Nil

5.3 DIGITISATION OF THE CENTRAL WESTERN DAILY (CWD) NEGATIVE COLLECTION - BUDGET ALLOCATION

TRIM REFERENCE: 2025/113

RESOLVED - 25/136**Cr J Whitton/Cr K Duffy**

That Council consider the funding of the digitisation of the CWD Negative Collection project over the next 4 years at \$25,000 per year in its budget submission stage.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman, Cr J Whitton

Against: Nil

Absent: Nil

QUESTION TAKEN ON NOTICE**Cr M McDonell**

Cr McDonell asked if the Orange & District Historical Society has applied for any community heritage grants.

5.4 RESPONSES TO QUESTIONS TAKEN ON NOTICE

TRIM REFERENCE: 2024/1934

RESOLVED - 25/137**Cr D Mallard/Cr M McDonell**

That the information contained in the report on responses to Questions Taken on Notice be acknowledged.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman, Cr J Whitton

Against: Nil

Absent: Nil

Cr McDonell clarified her question regarding the 10m clearance length regarding no stopping signs on Frost Street and asked for confirmation that this had been reviewed from a safety perspective. *The Director Technical Services advised that it meets Australian Road Rule standards and that it was reviewed.*

QUESTION TAKEN ON NOTICE**Cr K Duffy**

Cr Duffy asked for clarification as to whether the Royal Flying Doctor Service ambulance is housed at the Orange Airport.

QUESTION TAKEN ON NOTICE**Cr J Stedman**

Cr Stedman requested the Disabled Parking markings in Lords Place, in front of the old Australia Cinema be reviewed and if no longer required covered.

5.5 PLANS OF MANAGEMENT COOK PARK, ROBERTSON PARK, ORANGE BOTANIC GARDENS, CITY RESERVES AND RURAL RESERVES

TRIM REFERENCE: 2025/449

RESOLVED - 25/138**Cr M McDonell/Cr G Power**

That council place the draft Plans of Management for Cook Park, Robertson Park, Orange Botanic Gardens, City Reserves and Rural Reserves on exhibition for a period of 28 days with changes highlighted when presented back to Council for adoption.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman, Cr J Whitton

Against: Nil

Absent: Nil

QUESTION TAKEN ON NOTICE**Cr K Duffy**

Cr Duffy asked whether the Orange Bird Group has been consulted regarding keeping the Aviary in Cook Park.

5.6 COUNCILLOR RELATED STRATEGIC POLICY REVIEWS - POST EXHIBITION

TRIM REFERENCE: 2025/414

MOTION**Cr M McDonell/Cr M Ruddy**

That Council adopts Strategic Policy ST03 - Councillor Payment of Expenses & Provision of Facilities with the following changes:

- Increase to \$1,200 per Councillor for Carer Expenses annually with CPI aligned adjustments.
- The annual funding for Conference allocation be decreased from \$60,000 to \$48,000.
- The annual funding for Councillor Professional Development be increased from \$1,500 to \$2,500 per Councillor per year, for a total of up to \$30,000 annually.

AMENDMENT**Cr T Mileto/Cr K Duffy**

That Council adopts Strategic Policy ST03 - Councillor Payment of Expenses & Provision of Facilities including \$1,200 per Councillor for Carer Expenses with CPI increases annually.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr J Stedman, Cr J Whitton

Against: Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy

Absent: Nil

Casting Vote: For – Cr T Mileto (Mayor)

THE AMENDMENT ON BEING PUT WAS TIED – 6 VOTES FOR AND 6 VOTES AGAINST.

THE MAYOR, AS CHAIRPERSON, USED A CASTING VOTE TO VOTE FOR THE AMENDMENT.

THE AMENDMENT WAS CARRIED AND BECAME THE MOTION.

THE MOTION ON BEING PUT WAS CARRIED

RESOLVED - 25/139

Cr K Duffy/Cr T Mileto

That Council adopts Strategic Policy ST03 - Councillor Payment of Expenses & Provision of Facilities including \$1,200 per Councillor for Carer Expenses with CPI increases annually.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman, Cr J Whitton

Against: Nil

Absent: Nil

Cr Kinghorne asked for confirmation on what happens to Professional Development funding that is not utilised by an individual Councillor.

The Director Corporate & Commercial Services advised that funding can be reallocated to other Councillors who request additional financial support for professional development.

Cr Whitton asked that if the CPI increase was added to the policy would it need to go back on public exhibition.

The Chief Executive Officer advised that this would not be necessary as the change would not be considered material.

5.7 STRATEGIC POLICY REVIEWS - POST EXHIBITION

TRIM REFERENCE: 2025/415

RESOLVED - 25/140

Cr G Power/Cr F Kinghorne

That Council adopts the following policies:

- ST32 – Donations & Grants – including the change in section 5.2 to allow for Chief Executive Officer approval to \$1,000 for Council services and Council venue hire.
- ST43 – Event Development Fund.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman, Cr J Whitton

Against: Nil

Absent: Nil

5.8 STRATEGIC POLICY REVIEWS

TRIM REFERENCE: 2025/642

RESOLVED - 25/141**Cr T Greenhalgh/Cr K Duffy**

That Council resolves to place the following policies on public exhibition for a period of 28 days:

- ST36 – Banners
- ST37 – Outdoor Dining
- ST38 – Events on Council Owned/Managed Lands
- ST39 – Industry Event Sponsorship

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman, Cr J Whitton

Against: Nil

Absent: Nil

QUESTION TAKEN ON NOTICE**Cr K Duffy**

Cr Duffy asked that it be considered by staff to erect ANZAC Day banners at least one month before 25 April in future years.

6 CLOSED MEETING

In accordance with the Local Government Act 1993, and the Local Government (General) Regulation 2021, in the opinion of the Chief Executive Officer, the following business is of a kind as referred to in Section 10A(2) of the Act, and should be dealt with in a Confidential Session of the Council meeting closed to the press and public.

In response to a question from the Mayor, the Chief Executive Officer advised that no written submissions had been received relating to any item listed for consideration by the Closed Meeting of Council.

The Mayor extended an invitation to any member of the public present at the meeting to make a presentation to the Council as to whether the meeting should be closed for a particular item.

RESOLVED - 25/142**Cr T Greenhalgh/Cr G Judge**

That Council adjourn into a Closed Meeting and members of the press and public be excluded from the Closed Meeting, and access to the correspondence and reports relating to the items considered during the course of the Closed Meeting be withheld unless declassified by separate resolution. This action is taken in accordance with Section 10A(2) of the Local Government Act, 1993 as the items listed come within the following provisions:

6.1 Proposed boundary adjustment 2 Cottonwood Close

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (d)ii information that would, if disclosed, confer a commercial advantage on a competitor of the council.

6.2 Submission Redaction Report 15 April 2025

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (e) information that would, if disclosed, prejudice the maintenance of law.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman, Cr J Whitton

Against: Nil

Absent: Nil

The Mayor declared the Ordinary Meeting of Council adjourned for the conduct of the Closed Meeting at 7.35pm.

Cr Kinghorne & Cr Peterson left the meeting with the time being 7.36pm

Cr Kinghorne & Cr Peterson returned to the meeting with the time being 7.40pm

The Mayor declared the Ordinary Meeting of Council resumed at 7.59pm.

7 RESOLUTIONS FROM CLOSED MEETING

The Chief Executive Officer read out the following resolutions made in the Closed Meeting of Council.

6.1 PROPOSED BOUNDARY ADJUSTMENT 2 COTTONWOOD CLOSE

TRIM REFERENCE: 2025/562

Cr Kinghorne declared a Non-Significant Non-Pecuniary Interest this item as she resides nearby, left the meeting and did not participate in discussion or voting on this item

Cr Peterson declared a Significant Non-Pecuniary Interest in this item as he is a member of the Orange Evangelical Church left the meeting and did not participate in discussion or voting on this item.

Cr McDonell declared a Non-Significant Non-Pecuniary Interest in this item as she resides nearby.

RESOLVED - 25/143

Cr J Whitton/Cr M McDonell

That Council resolves:

- 1 To proceed with the land swap with Lot 9 DP 746439 and Lot 50 DP 1294938 for future road works at the intersection of Cargo Road and Ploughmans Lane.
- 2 That upon acquisition, the land be classified as Operational Land.
- 3 To delegate to the Chief Executive Officer such authority as may be necessary or convenient to give effect to this resolution, including without limitation the affixing of the Seal of the Council on any document if required.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr D Mallard, Cr M McDonell, Cr G Power, Cr M Ruddy, Cr J Stedman, Cr J Whitton

Against: Nil

Absent: Cr F Kinghorne, Cr S Peterson

Cr Kinghorne and Cr Peterson returned to the meeting with the time being 7.40pm

6.2 SUBMISSION REDACTION REPORT 15 APRIL 2025

TRIM REFERENCE: 2025/643

RESOLVED - 25/144

Cr K Duffy/Cr M McDonell

That the information contained in the Submission Redaction report be acknowledged.

For: Cr T Mileto (Mayor), Cr T Greenhalgh (Deputy Mayor), Cr K Duffy, Cr G Judge, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr M Ruddy, Cr J Stedman, Cr J Whitton

Against: Nil

Absent: Nil

THE MEETING CLOSED AT 8.00PM

This is Page Number 9 and the Final Page of the Minutes of the Ordinary Meeting of Orange City Council held on 15 April 2025.

COUNCIL MEETING ADJOURNS FOR THE CONDUCT OF THE POLICY COMMITTEES

Planning & Development - Chaired by Melanie McDonell

Environmental Sustainability - Chaired by Cr David Mallard

Finance - Chaired by Cr Steven Peterson

Infrastructure - Chaired by Cr Jeff Whitton

Recreation & Culture - Chaired by Cr Tammy Greenhalgh

Services - Chaired by Cr Marea Ruddy

Regional & Economic Development - Chaired By Cr Tony Mileto (Mayor)

COUNCIL MEETING RESUMES

4 NOTICES OF MOTION/NOTICES OF RESCISSION

Nil

5 GENERAL REPORTS

5.1 DRAFT INTEGRATED PLANNING AND REPORTING - COMMUNITY STRATEGIC PLAN 2025-2035, DELIVERY PROGRAM 2025-2029, OPERATIONAL PLAN AND RESOURCING STRATEGY 2025-2026 INCLUDING LONG TERM FINANCIAL PLAN, BUDGET, FEES & CHARGES, WORKFORCE MANAGEMENT STRATEGY AND ASSET MANAGEMENT STRATEGY

RECORD NUMBER: 2024/1866

AUTHOR: David Waddell, Chief Executive Officer

EXECUTIVE SUMMARY

In accordance with the Integrated Planning and Reporting requirements set out in the Local Government Act 1993, this report presents:

- 1 Draft Community Strategic Plan 2025-2035
- 2 Draft Delivery Program 2025-2029 & Operational Plan – Action on Principal Activity 2025/2026
- 3 Draft Resourcing Strategy - Draft Asset Management Strategy 2025/2026 (2025-2045)
- 4 Draft Resourcing Strategy - Draft Long Term Financial Plan 2025/2026 (2025-2035)
- 5 Draft Resourcing Strategy - Draft Workforce Management Strategy 2025/2026 (2025-2029)
- 6 Draft Operational Plan - Draft Budget 2025/2026
- 7 Draft Operational Plan - Draft Fees and Charges 2025/2026
- 8 Draft Statement of Revenue Policy 2025/2026
- 9 Draft Asset Management Policy 2025/2026

If approved for public exhibition by the Council, the attached drafts will be published for community feedback and response for 28 days. This is the period set out in the Act in which Councillors and the community can put forward new initiatives and changes to priorities.

The 2025/2026 year delivers a balanced budget which Council believes is very important to achieve especially as Council is faced with rising costs while our community is faced with challenges in cost of living. Council is in a period of financial consolidation, moving towards the completion of both the Orange Sports Precinct and the Orange Conservatorium and Planetarium. This is an important period to be financially prudent and fiscally responsible and to manage our debt and grant funding to accomplish both projects.

Going forward into the 4-year Delivery Program period we will have the opportunity to deliver more projects, provide key asset renewals and deliver on Council's 'business as usual' activities.

We are viewing this 4 year period as a very important time to navigate the uncertainties in the current geopolitical climate and come out of it in a stronger financial position.

The Council's sound fiscal management can be seen in:

- planning for a balanced budget this year
- maintaining interest and investment income at \$11.2m this year.

Council continues to meet the three key performance ratios:

- Operating Performance;
- Own Source Operating Revenue; and
- Debt Service Cover Ratio.

The budget position will none the less continue to face serious challenges.

The most serious is the decision of both Federal and State governments to provide significantly fewer grants and interest rates remaining relatively high.

5.1 Draft Integrated Planning and Reporting - Community Strategic Plan 2025-2035, Delivery Program 2025-2029, Operational Plan and Resourcing Strategy 2025-2026 including Long Term Financial Plan, Budget, Fees & Charges, Workforce Management Strategy and Asset Management Strategy

The priorities behind these decisions reflect an understanding that residents and businesses are already facing significant cost-of-living hardship. The alternative of not increasing rates, however would be to rob the community of the services that a viable local Council can offer.

With this budget the Council has provided for what it takes to:

- continue to invest in road infrastructure with a program worth \$4.5m;
- continue a solid spending on footpaths construction and renewals at \$640k;
- continue its social programs in aged-care support and childcare; and
- continue to enrich the city's cultural life through the museum, art gallery, theatre and library.

Council too is facing sustainability challenges:

- Staff pay rises budgeted at 3% to meet State Award requirements and additional increases to meet superannuation changes;
- A growing city requiring more services, so logically more staff and support are required;
- Ageing Council assets will require maintenance; and
- Ongoing project cost increases due to the impact of inflation.

A soundly managed Council has the capacity to partner with other tiers of government, drawing on their resources to deliver the generational infrastructure that the Orange community will rely on and enjoy for years to come. The scale of some projects, such as the new sporting precinct and the Orange Regional Conservatorium, are well beyond the resources of a local council to deliver, yet Council has the staff and expertise to manage these state and federal government-funded initiatives.

In light of a reduction in grant funding, this budget flags the Council's continued intention to complete large-scale projects with secured funding.

Other projects, such as new water infrastructure that will underpin the City, the Shiralee housing area and sewer infrastructure that will meet the needs of an expanding community, are within the role of Local Government to deliver. Despite expenditure on a number of capital projects in the coming year, the bottom line for Council's consolidated funds, which includes water and sewer funds as well as the operating fund, is projecting a surplus of \$6.6 million.

The **Draft Budget 2025/2026** has been developed through consultation with the community via the Community Strategic Plan, with Councillors over the last four months, and with Managers and Directors via a budget-bidding process.

Significant projects included in the next financial year include:

Sporting Precinct development \$75m*
Southern Feeder Upgrade \$15m
Footpath Rehabilitation & Construction \$640K
Cycleway construction \$100K

5.1 Draft Integrated Planning and Reporting - Community Strategic Plan 2025-2035, Delivery Program 2025-2029, Operational Plan and Resourcing Strategy 2025-2026 including Long Term Financial Plan, Budget, Fees & Charges, Workforce Management Strategy and Asset Management Strategy

Fleet and Plant replacement \$3.2M
Orange Regional Conservatorium \$33.5m*
Suma Park Dam Back-up generator \$3M
Smart Meters – Water \$1.8M
Building Renewals \$260K
Roads Program \$4.5M

**Multi-year projects*

LINK TO DELIVERY/OPERATIONAL PLAN

The recommendation in this report relates to the Delivery/Operational Plan strategy “18.1. Provide representative, responsible and accountable community governance”.

FINANCIAL IMPLICATIONS

The proposed Operational Plan identifies the operational and subsequent budgetary impacts arising in the delivery of the levels of service proposed. The financial implications of this investment are significant and ambitious. The finance team, with the Chief Executive Officer and Executive Leadership Team, have modelled the proposed program of works so Council can continue its operational programs whilst at the same time committing significant capital funds and delivering a balanced budget.

POLICY AND GOVERNANCE IMPLICATIONS

The Local Government Act 1993 requires Council to exhibit the documents for a minimum of 28 days. It is proposed to exhibit the plans for 28 days from 7 May 2025. Following exhibition, it is intended that community submissions and the documents will be brought back to a meeting of Council on 17 June 2025 for adoption.

RECOMMENDATION

That Council resolves to place on public exhibition for a minimum of 28 days the following documents:

1. Draft Community Strategic Plan 2025-2035
2. Draft Delivery Program 2025-2029 and Draft Operational Plan 2025/2026
3. Draft Asset Management Strategy 2025/2026 (2025-2045)
4. Draft Long Term Financial Plan 2025/2026 (2025-2035)
5. Draft Workforce Management Strategy 2025/2026 (2025-2029)
6. Draft Budget 2025/2026
7. Draft Fees and Charges 2025/2026
8. Draft Strategic Policy ST27 - Statement of Revenue
9. Draft Strategic Policy ST28 - Asset Management.

5.1 Draft Integrated Planning and Reporting - Community Strategic Plan 2025-2035, Delivery Program 2025-2029, Operational Plan and Resourcing Strategy 2025-2026 including Long Term Financial Plan, Budget, Fees & Charges, Workforce Management Strategy and Asset Management Strategy

FURTHER CONSIDERATIONS

The recommendation of this report has been assessed against Council's other key risk categories and the following comments are provided:

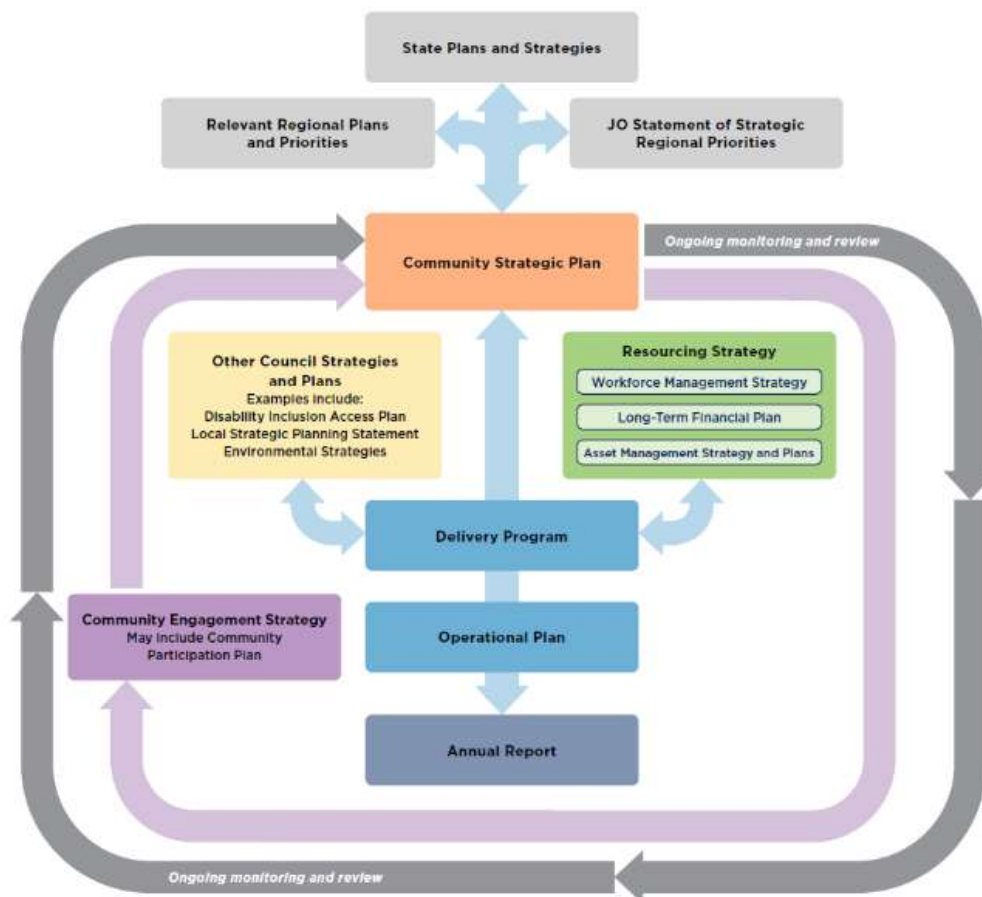
Service/ Project Delivery	The Delivery Program and Operational Plan identifies levels of service for the range of Council's operations. These levels of service are also identified as part of the Asset Management planning documents. The Delivery Program and Operational Plan identifies the key services Council will deliver over the term of the Plan, and quarterly performance indicators will provide a measure of Council's performance in achieving these objectives.
Financial	Through prudent investment and planning, Council's finances are in a solid state. The Delivery Program and Operational Plan including the Budget and Long Term Financial Plan outline the planned activities to ensure the aims and objectives of the Community Strategic Plan are met in a fiscally responsible way.
Reputation/ Political	The Delivery Program and Operational Plan are a pledge to the community to deliver an agreed level service, initiatives and projects over these periods.
Environment	Environmental considerations have been taken into account in developing the Delivery Program and Operational Plans to undertake action and activities that protect and maintain the environment.
Compliance	Council is required to adopt its IP&R suite of documents by 30 June in the year following an election, then yearly reviews and updates of the documents relating to the Operational Plan and Resourcing Strategies.
People & WHS	Risks impacting health and wellbeing of Council Staff, Councillors, contractors, visitors and members of the public are managed through Council's People & WHS Practices. Many of the actions are outlined throughout the Operational Plan and Workforce Management Strategy.
Information Technology/ Cyber Security	Council Information Technology & Cyber Security are maintained through thorough programs and projects to enhance and optimise system assets as well as keeping information secure.

- 5.1 Draft Integrated Planning and Reporting - Community Strategic Plan 2025-2035, Delivery Program 2025-2029, Operational Plan and Resourcing Strategy 2025-2026 including Long Term Financial Plan, Budget, Fees & Charges, Workforce Management Strategy and Asset Management Strategy

SUPPORTING INFORMATION

Since 2012, all NSW Councils have been required to prepare a suite of documents under the Integrated Planning and Reporting (IP&R) framework outlined in the Local Government Act and its Regulations.

The Framework is outlined in the following diagram:



In accordance with the Integrated Planning and Reporting requirements set out in the Local Government Act 1993, this report presents the draft IP&R suite of documents which have been reviewed and updated. The documents are recommended for public exhibition for a minimum of 28 days.

At the conclusion of the exhibition period Council will be presented with any submissions and any amendments to these documents to be considered at a subsequent Council meeting.

A review of each of the Plans and Strategy's has been undertaken with a focus on developing clear and concise actions and performance measures to allow the community to better understand Council's activities over the life of the Plans.

5.1 Draft Integrated Planning and Reporting - Community Strategic Plan 2025-2035, Delivery Program 2025-2029, Operational Plan and Resourcing Strategy 2025-2026 including Long Term Financial Plan, Budget, Fees & Charges, Workforce Management Strategy and Asset Management Strategy

Overview

The Community Strategic Plan 2025-2035 outlines the Council's role in the delivery of each priority, described using the following values:

1. Live

We value encouraging healthy lifestyles, community pride, and a sense of belonging.

We strive to maintain a safe, caring, and connected community, with active participation supported by enhanced cultural and recreational facilities and inclusive services for all residents. Our beautiful parks, gardens, and natural assets make Orange a desirable place to live, work and play.

2. Preserve

We value preserving the unique natural, cultural, social, and historical aspects of our community while recognising the need for growth and development. We are committed to sustainability by promoting renewable energy, reducing waste, and protecting our natural resources. We also prioritise infrastructure to support a growing city, including roads, footpaths, parking and a vibrant CBD.

3. Prosper

We value providing positive choices for investment, employment, and study. We aim to strengthen and diversify our economy by targeting new and innovative industries, as well as fostering our existing strengths such as medical services, mining, local food and wine production, and tourism. We encourage engagement between Council, local businesses and industry.

4. Collaborate

We value forging a collaborative community that engages in open and ongoing decision-making.

We support developing future leaders and community groups to deliver services and programs. We look to Council for leadership, guidance, and responsible governance.

Each value outlines strategic objectives based on community feedback, envisages where we want to be, how we will get there, Council's role, essential partners and collaborators and measures to track progress.

Delivery Program (four year)

The delivery Program details specific individual projects and activities that will be undertaken during the Council term to achieve the commitments made in the Community Strategic Plan.

Operational Plan (one year)

The Operational Plan details specific individual projects and activities that will be undertaken in the next year to achieve the commitments made in the Delivery Program.

The Operational Plan includes the Council's detailed annual budget, along with the Council's Statement of Revenue Policy, which includes the proposed rates, fees and charges for that financial year.

5.1 Draft Integrated Planning and Reporting - Community Strategic Plan 2025-2035, Delivery Program 2025-2029, Operational Plan and Resourcing Strategy 2025-2026 including Long Term Financial Plan, Budget, Fees & Charges, Workforce Management Strategy and Asset Management Strategy

2025/2026 Operating Position

The draft Operational Plan proposes a consolidated operating surplus (before capital) of \$4.17m for 2025/2026 financial year.

The distribution across the funds is as follows with the table also showing the draft operating positions in the subsequent three years:

Fund	2025/2026 Proposed	2026/2027 Proposed	2027/2028 Proposed	2028/2029 Proposed
General	0	-2,509,798	-2,498,936	-2,318,038
Water	1,893,114	2,095,483	2,537,954	2,588,876
Sewer	2,284,588	2,463,326	2,543,541	2,480,155
Total (All Funds)	4,177,702	2,049,011	2,582,559	2,750,993

2025/2026 Capital Budget

The capital budget proposes to deliver a combined total of projects of \$73.8m in the 2025/26 financial year. Over the next four years a total capital spend of \$302m is proposed. This expenditure is distributed across the funds and the expenditure levels over the subsequent three years are also shown:

Fund	2025/2026 Proposed	2026/2027 Proposed	2027/2028 Proposed	2028/2029 Proposed
General	28,968,024	27,431,942	32,533,480	64,661,478
Water	24,439,582	26,007,717	24,509,277	16,036,146
Sewer	20,395,502	7,268,200	5,598,870	24,631,000
Total (All Funds)	73,803,108	60,707,859	62,641,627	105,328,624

2025/2026 Rates

IPART have set the Rate peg at 4.0% for the 2025/2026 financial year. The overall impact of this increase on an average assessment is:

- 1 Average Typical Residential assessments will increase by \$2.40 per week or \$124.88 per annum
- 2 Business assessments will increase by \$1.25 per week or \$65.06 per annum.

Please note the above totals do not include water or non-residential sewer charges which are billed separately.

Proposed increases in water and sewer fees and charges are shown below and are based on long term financial models that ensure future capital needs and operating costs can continue to be met.

5.1 Draft Integrated Planning and Reporting - Community Strategic Plan 2025-2035, Delivery Program 2025-2029, Operational Plan and Resourcing Strategy 2025-2026 including Long Term Financial Plan, Budget, Fees & Charges, Workforce Management Strategy and Asset Management Strategy

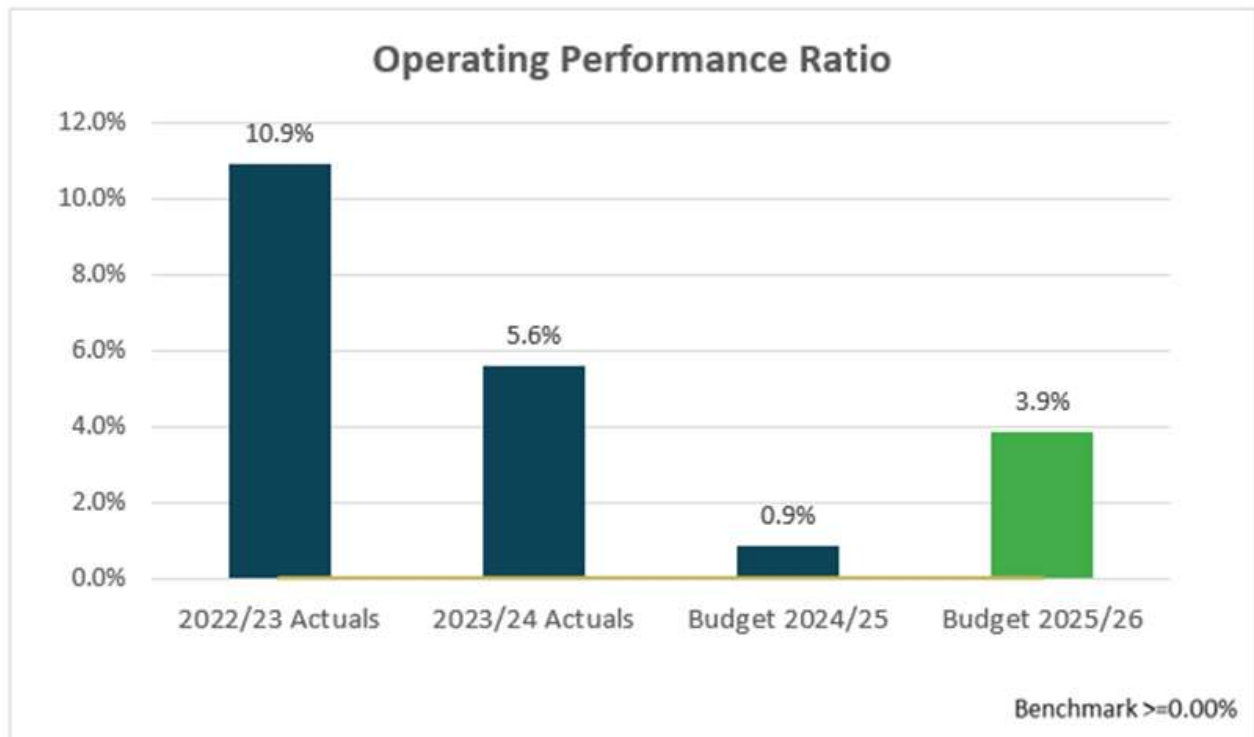
Fund	2024/25	2025/26	2026/27	2027/28
Water	4.7%	4.0%	3.0%	3.0%
Sewer	4.7%	4.0%	3.0%	3.0%

Pensioners receive a statutory reduction of \$250 off their General Rates & \$87.50 off both water and sewer charges. Council also offers a voluntary rebate of either ten per cent (pensioners prior to 2006) or five per cent of rates and charges. The additional voluntary rebate costs Council approximately \$470,000 per annum.

2025/2026 Financial Ratios

Operating Performance Ratio

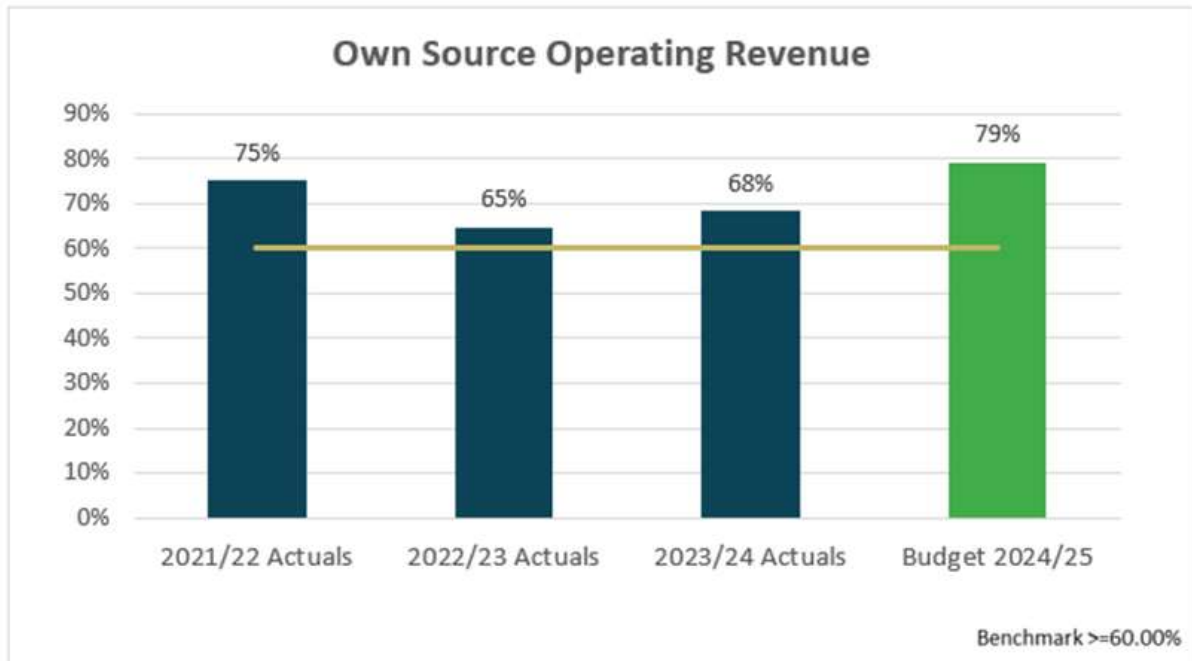
The operating performance ratio measures how well Council contains its expenditure within its operating revenue. The benchmark set by the OLG is greater than zero per cent. Council meets this ratio for 2025/2026.



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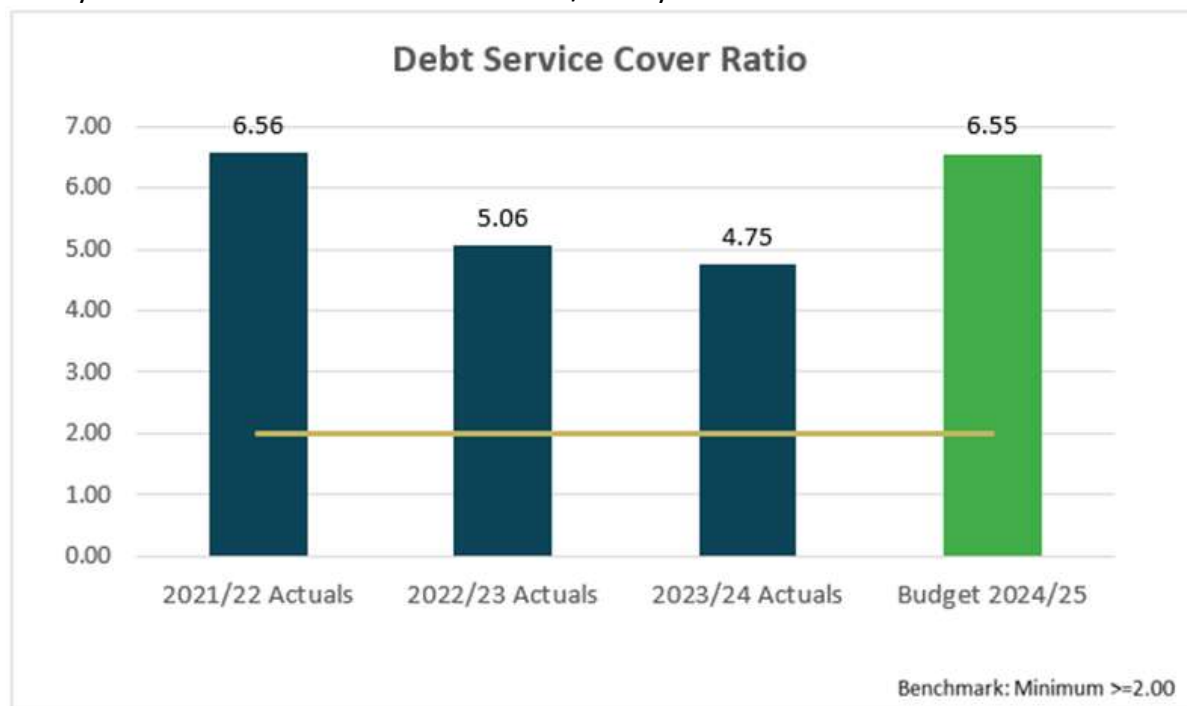
Own Source Ratio

The own source revenue ratio measures the Council's ability to be self-supporting and the degree to which it does not rely on external funding sources such as operating grants and contributions. The benchmark set by the OLG is greater than 60 per cent. Council meets this benchmark for 2025/2026.



Debt Service Cover Ratio

The purpose of this ratio is to measure the availability of operating cash to service debt including interest and principal repayments. The benchmark set by the OLG is greater than 2.00. Council has the ability to meet this benchmark for the 2025/2026 year.



- 5.1 Draft Integrated Planning and Reporting - Community Strategic Plan 2025-2035, Delivery Program 2025-2029, Operational Plan and Resourcing Strategy 2025-2026 including Long Term Financial Plan, Budget, Fees & Charges, Workforce Management Strategy and Asset Management Strategy
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2025/2026 Long Term Financial Plan (2026-2035)

The Long Term Financial Plan (LTFP) forms part of the Resourcing Strategy which provides the financial plans and forecasts for the next 10 years. The LTFP is based on a set of assumptions which is used to forecast council's long term financial position. The LTFP is attached to the report.

2025/2026 Workforce Management Strategy (2025-2029)

The Workforce Management Strategy has been developed to build on the strong Workforce Management Plans prepared in prior years and should be read in conjunction with the Council's Operational Plan and Delivery Program. It is developed using the concepts found in the research and analysis completed and includes summaries of the plans created in response to the high-level challenges affecting the workforce of Orange City Council. The ongoing focus of the Workforce Management Strategy is ensuring Orange City Council has the right people, with the right skills, doing the right jobs, at the right time. This requires having systems in place to attract, develop and support staff to allow Council to deliver services and infrastructure to our community. This strategy also links with the key initiatives of the NSW Local Government Workforce Strategy. The Workforce Management Strategy is attached to this report.

2025/2026 Asset Management Strategy (2025-2045)

The Asset Management Strategy is presented at a high level to provide key information that can be used in the determination of levels of service and funding required. A high-level review of Council's Asset Management policies, practices and systems has been completed in conjunction with the development of this strategy to provide a strategic direction and guidance for improving asset management planning and performance. Council is responsible for infrastructure and other assets that have a fair value of approximately 2.2 billion dollars as of 30 June 2025. The Asset Management Strategy is attached to this report.

2025/2026 Statement of Revenue Policy

It is a requirement to incorporate into Council's operational plan a Statement of Revenue Policy. The objectives of the Revenue Policy are to meet statutory requirements, to establish the total revenue required to fund Councils' activities and to identify the revenue sources available to Council. The Statement of Revenue Policy is attached to this report.

2025/2026 Asset Management Policy

It is a requirement to incorporate into Council's operational plan an Asset Management Policy. The objective of the Asset Management Policy is for Council to have set guidelines for implementing a consistent asset management process throughout the Orange City Council local government area to ensure that Council is able to provide quality infrastructure to the community. The Asset Management Policy is attached to this report.

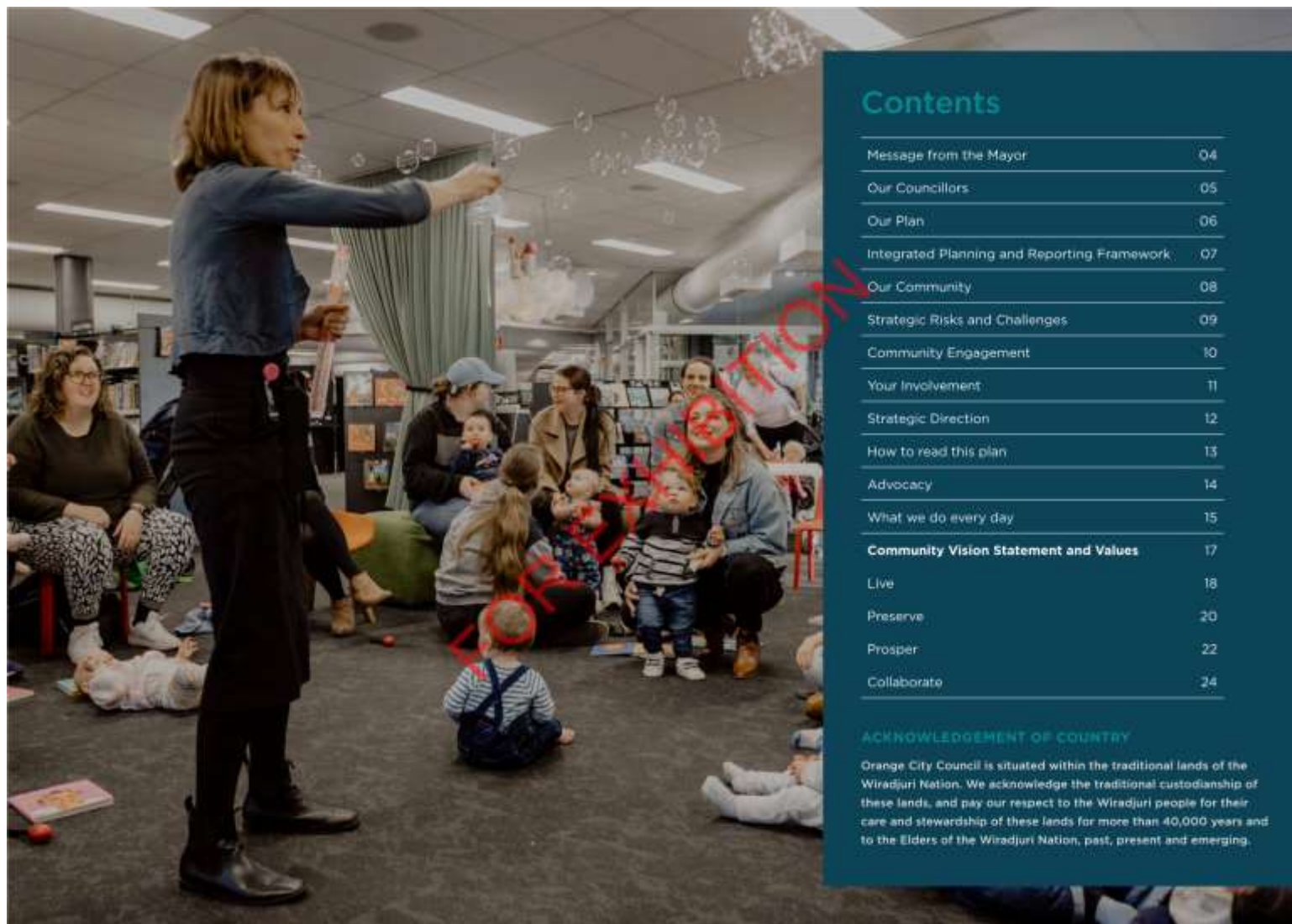
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ATTACHMENTS

- 1 FOR EXHIBITION - Community Strategic Plan 2025-2035, D25/45814 [↓](#)
- 2 FOR EXHIBITION - Delivery Program 2025-2035 and Operational Plan 2025/2026, D25/45816 [↓](#)
- 3 FOR EXHIBITION - Asset Management Strategy 2025-2045, D25/45817 [↓](#)
- 4 FOR EXHIBITION - Long Term Financial Plan 2025-2035, D25/45819 [↓](#)
- 5 FOR EXHIBITION - Workforce Management Strategy 2025-2029, D25/45821 [↓](#)
- 6 FOR EXHIBITION - Budget 2025/2026, D25/41346 [↓](#)
- 7 FOR EXHIBITION - Fees & Charges 2025/2026, D25/41347 [↓](#)
- 8 FOR EXHIBITION - Strategic Policy - ST27 - Statement of Revenue, D25/44608 [↓](#)
- 9 FOR EXHIBITION - Strategic Policy - ST28 - Asset Management, D25/41883 [↓](#)









FOREWORD

Message from the Mayor

I am pleased to share the Orange Community Strategic Plan (CSP) 2025 - 2035 with you. The CSP outlines the whole-of-community shared vision for our city's future. It is the key planning and strategic document for Orange City Council and community priorities.

Council led an important community engagement to develop this plan, which focused on 4 key questions:

- The priority for our community should be...
- I wish Orange had more...
- Orange's biggest challenge is...
- I love living in Orange because...

The 'Your Community, Your Plan' engagement project aimed to get a deeper understanding of the Orange community's priorities and aspirations. It should be noted that the CSP is a whole of community plan and as such the engagement revealed some priorities that are not within Council's power or responsibility to deliver. These include, for example, public transport, mental health services and policing. These matters are generally delivered by another tier of government and when these are considered for inclusion in the CSP, Council's influence will largely be limited to advocacy.

Other areas raised related to matters that were already part of the existing CSP. For example, roads, housing affordability and water security. Water security has been a central theme in past CSPs and while a large body of capital work has

been completed to address this issue, it remains a community priority.

For Council's part, housing affordability is the focus of the Redmond Place development on the eastern edge of the city. Like the advocacy projects mentioned above, there is a role for other tiers of government in addressing affordability.

Roads have also appeared in past CSPs and again was a feature of the feedback this time around. This recognises a community aspiration for improvements but is also recognition that roads are the most visible infrastructure that council delivers. While the city has a functional road network, like all regional councils there will be roads with potholes as the infrastructure ages. This raises the issue of levels of service and, if changed, how they can impact on other services and functions.

New initiatives included facilities for teenagers and a permanent solution to an indoor playground. In comparison to earlier CSPs there was also heightened concerns raised around community connectivity. When asked what they loved about Orange, the sense of community was highly valued, with many residents mentioning the friendly and supportive atmosphere.

This community connectivity was also mentioned in the priorities section with the community, expressing a strong desire for affordable community events, support for disadvantaged and vulnerable members and a focus on inclusivity and equality.

While the feedback identified areas that the community felt needed a greater focus or prioritisation, there was also a strong sense that Orange was a great community to live in. There was a view there was work to be done in some areas, but there was also a strong sentiment around Orange being a great city and to not put that at risk.

Cr Tony Mileto
Mayor



INTRODUCTION
Our plan

Shaped by community input, the 2025-2035 Orange Community Strategic Plan (CSP) is our shared vision for the future. It sets the direction for the decade ahead, guiding how Council, the community and other levels of government can work together to make it a reality.

The CSP captures what matters most to our community, its aspirations, priorities and hopes for the future. It was developed through meaningful conversations with residents, with Orange City Council acting as custodian of the plan's creation and delivery.

While Council leads its development, turning this vision into action relies on collaboration across all levels of government, local businesses, organisations, and the broader community.

Integrated Planning and Reporting Framework
An integrated approach to planning and reporting is required under the Integrated Planning and Reporting Framework set out in the Local Government Act 1993 and the Local Government General Regulation 2021. This framework requires that the Council develop a series of plans, strategies, and reports linked to the community vision and priorities set out in the CSP.

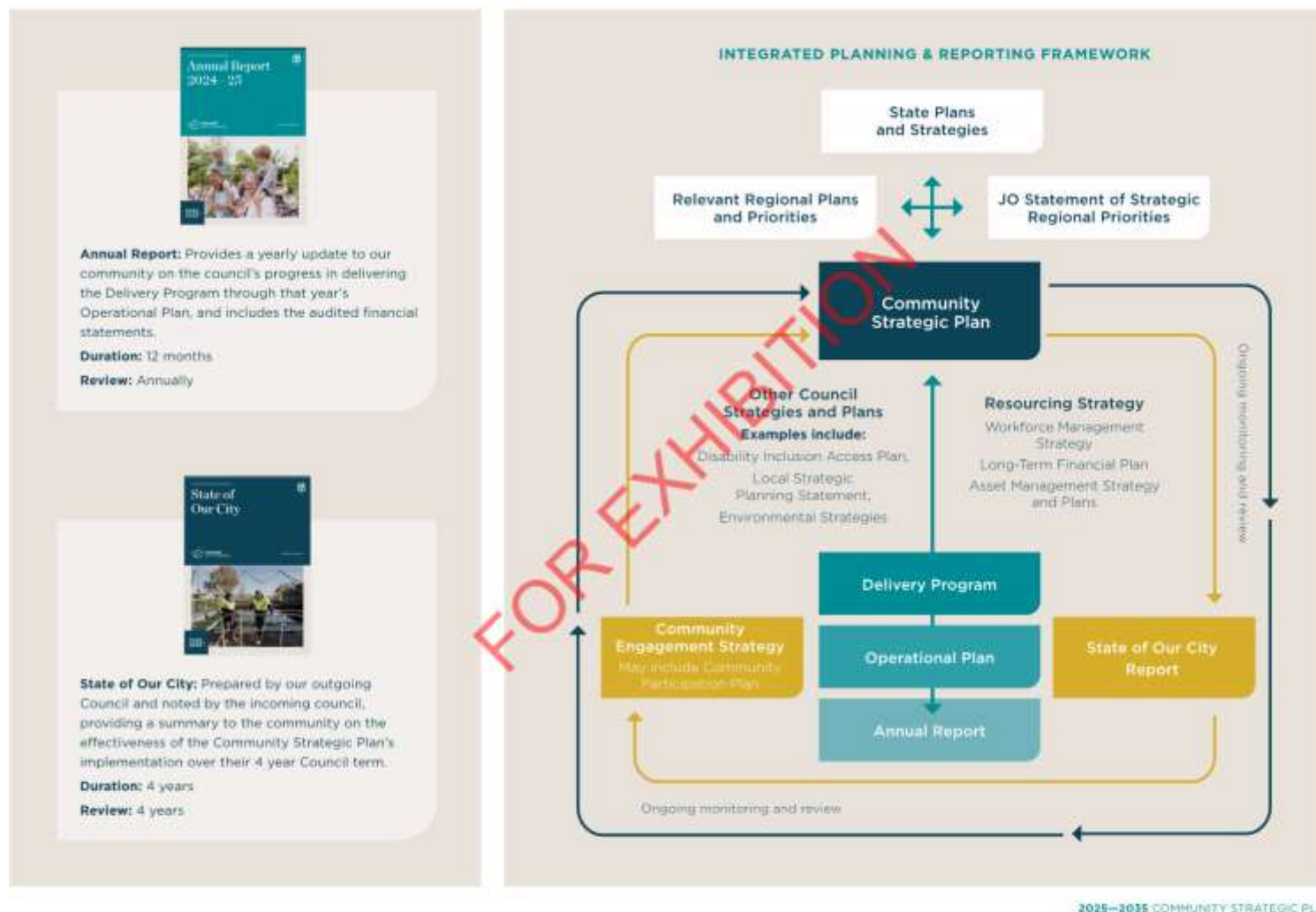
The Community Strategic Plan is based on the social justice principles of equity, access, participation and rights.

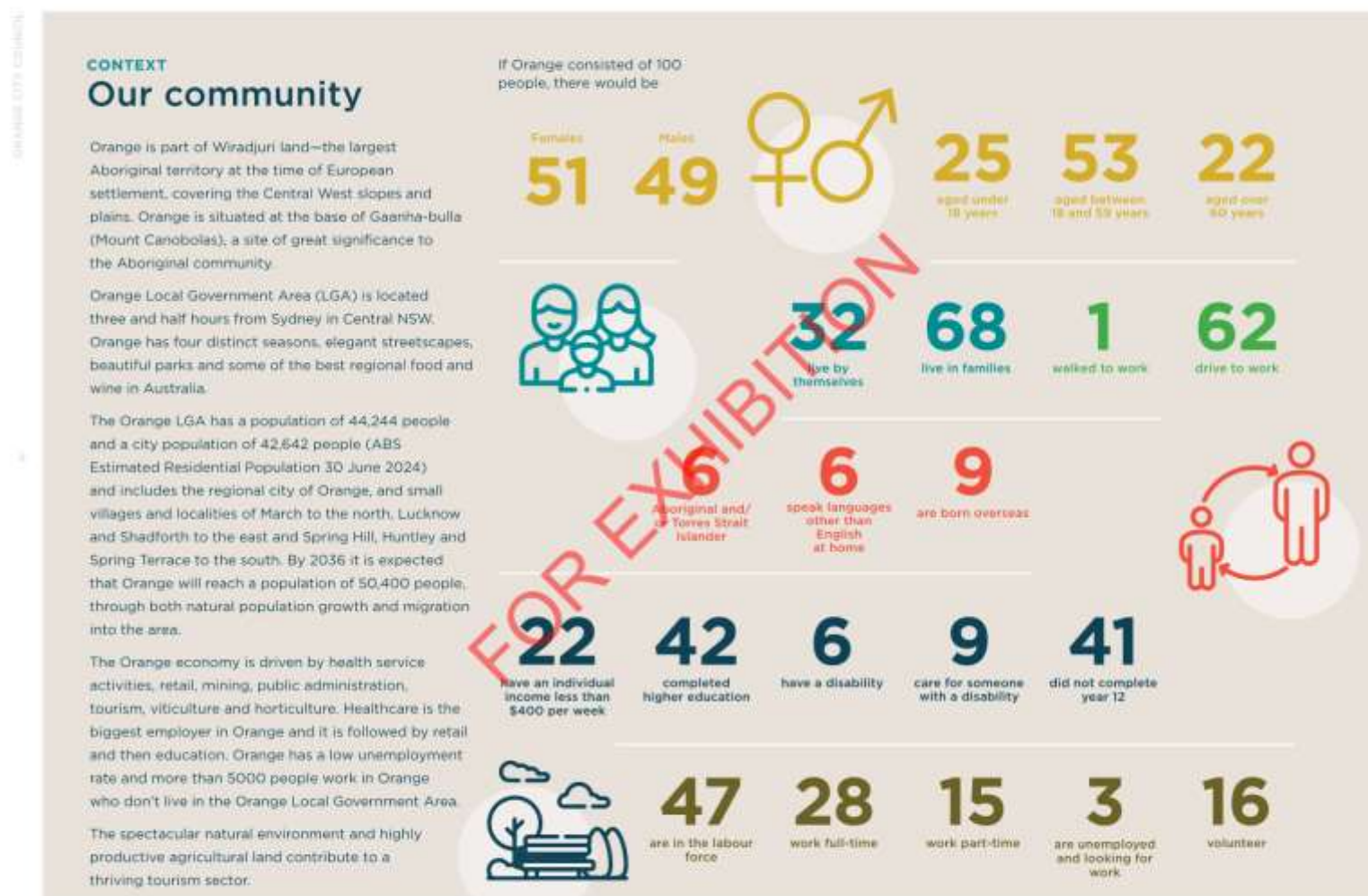
Community Strategic Plan
Our highest-level plan guiding all other strategies and setting out our community's vision and aspirations, aligning with state and regional plans and incorporating social justice principles, strategic directions, outcomes and measures of progress.
Duration: 10+ years
Review: 4 years

Delivery Program & Operational Plan
Outlines our elected council's four-year commitment to achieving the CSP, detailing what can be delivered within available resources and aligning with the CSP's strategic directions and outcomes.
Operational Plan: Outlines the Actions on the principal activity over the financial year to work towards to achieving the 4 year plan.
Duration: DP 4 years, OP annually
Review: Annual review with 6-monthly reporting.

Asset Management Strategy
Long Term Financial Plan
Workforce Management Strategy
Resourcing Strategy: Shows how the work outlined in the Delivery Program and Operational Plan will be supported, through long-term financial planning, workforce management and asset management.
Duration: AMS & LTFP are 10 years, WMS is 4 years
Review: Annually

Community Engagement Strategy
Supports the development of all plans, policies, programs, and key activities, ensuring a genuine, inclusive approach grounded in social justice principles.
Duration: As required
Review: Within 3 months of the local government elections.





Strategic risks and challenges

Orange City Council recognises that effective risk management is essential to achieving its objectives and delivering outcomes for the community. Council takes a proactive and consistent approach, integrating risk awareness into planning, governance, and day-to-day operations. By aligning with national standards and applying a structured framework, Council actively identifies, assesses and manages risks across areas such as service delivery, finance, environment, compliance, reputation and cyber security. This approach supports informed decision-making, strengthens organisational resilience, and helps Council navigate uncertainty with confidence. As part of this approach, a SWOT analysis was developed for the Orange Economic Development Strategy, based on extensive engagement with Council staff and the broader Orange community in early 2024.

STRENGTHS

- Natural environment
- Established mining support services and manufacturing
- Proximity to renowned viticulture and agriculture producers
- Strong volunteering culture
- Health and education infrastructure
- Transport network and infrastructure

OPPORTUNITIES

- Health, education and public administration
- Local and artisan makers and producers
- Orange Regional Sporting Precinct and parklands
- Mining support services and manufacturing
- The tourist experience and local retail offer
- Land management and potential to rezone

WEAKNESSES

- Affordability
- Housing shortage
- Lack of community and visitor diversity
- Multi economy
- Lack of CBD activation
- Limited cultural and retail offering
- Lack of access to services and local infrastructure
- Ageing workforce and the ability to attract and retain a skilled workforce

THREATS

- Fluctuating affordability, availability and supply
- Vulnerability to climate and economic shocks
- Water supply
- Ability to attract and retain skilled workforce
- Retention of existing and attraction of new small and medium businesses and workforce
- Mining (reliance and activity itself)

Federal, State and Regional context

In shaping the Community Strategic Plan, we considered a range of global, state, regional and local strategies to ensure alignment with broader priorities.

GLOBAL

- United Nations Sustainable Development Goals

STATE

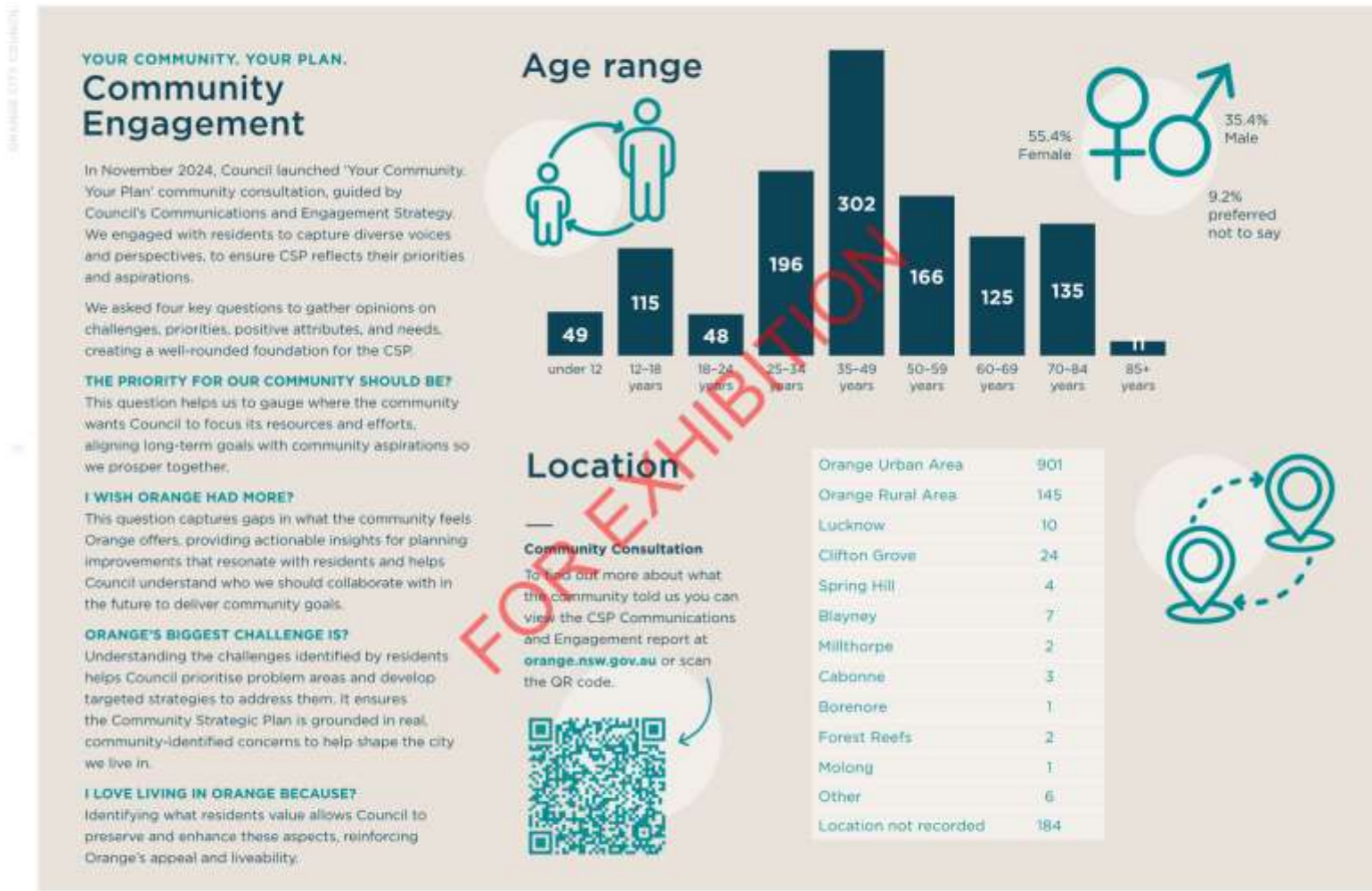
- NSW Government Strategic Plans
- Future Transport 2056
- NSW Government Infrastructure Strategy
- NSW Government Net Zero Plan Stage 1: 2020-2030
- NSW Government Health Plan
- NSW Department of Education Strategic Plan
- NSW Government Disability Inclusion Plan, and
- NSW Government Inclusion Strategy

REGIONAL

- CNSW Joint Organisation Strategic Plan 2022-2025
- Central West and Orana Regional Plan 2041
- Central West and Orana Transport Plan
- Central West NSW Destination Management Plan 2022-2030
- Regional Drought Resilience Plan
- Regional Development Australia Central West
- Orange, Blayney and Cabonne Regional Economic Development Strategy
- Western NSW Local Health District Strategic Plan 2020-2025, and
- Regional NSW Investment Attraction Strategy 2022-2027

LOCAL

- Integrated Planning and Reporting Framework
- Orange City Council Policies, Strategies and Plans



How we invited the community to participate

To ensure everyone had the opportunity to be involved, Council ran a broad communication campaign from November 2024 to January 2025 across digital, print, and traditional media. Digitally, Council's Facebook and Instagram campaigns included videos, vox pops, posts, graphics, shares, and reels, **reaching 26,657 people**.

The 'Your Community Your Plan' webpage **received 1918 views**, while our Spotify audio promotion was played **2521 times**. Email campaigns **reached 3094 inboxes**, featuring in Orange City Council's e-news, Seniors News, and Central West Libraries e-news.

In print, **27,166 properties** received a DL flyer via letterbox drop. Council also used a mix of print and digital advertising, including posters, postcards, digital screens, pull-up banners, and email signatures. These were prominently displayed at Council locations such as Customer Service, the Aquatic Centre, and childcare centres.

Traditional media played a significant role, with **68 radio adverts** airing on Triple M and Hit FM during breakfast and drive time slots, reaching a combined **weekly audience of 38,000**. Television ads aired on Prime7 and WIN, with 384,300 and 461,684 views respectively. Newspaper advertisements ran in Orange City Life and the Central Western Daily, reaching more than **15,000 readers** including online audiences.

A media launch also helped drive coverage, with stories airing in the Prime7 and Channel 9 evening news bulletins.

Your involvement.

Face-to-face responses collected **625**

663 Online surveys completed on YourSay

DL flyers delivered inviting participation **27,166**

11 Community forums and pop-up sessions held at key locations

Forums held with Wiradjuri Elders, older people, migrants, refugees, young people and students **6**

1900 Website views

Responses captured during the forums using Mentimeter **1111**

26,657 People reached on Facebook and Instagram

Your community. Your plan.

STRATEGIC DIRECTION

What guides the Community Strategic Plan

SOCIAL JUSTICE PRINCIPLES

The preparation of the Community Strategic Plan has been guided by social justice principles, ensuring fairness, equity, and inclusive opportunities for all people, regardless of background or socio-economic status, to participate in decisions that impact their quality of life.

Equity

Ensure fairness in decision-making and in how resources are prioritised and allocated, especially for those most in need.

Access

Support fair access to services, resources and opportunities to improve quality of life for all.

Participation

Provide genuine opportunities for people to be involved in decisions that affect their lives.

Rights

Promote and uphold equal rights, ensuring opportunities are available for all people, regardless of background.

QUADRUPLE BOTTOM LINE (QBL)

The QBL considers four key areas: social, environmental, economic and civic leadership (governance).

**Social Wellbeing**

Support inclusive, connected and resilient communities. Promote equal access to services, opportunities and participation.

**Environmental Responsibility**

Protect and manage natural, cultural and built environments. Encourage sustainable development and reduced resource use.

**Economic Sustainability**

Maintain a strong, diverse and sustainable local economy. Plan for growth, investment, and long-term financial sustainability.

**Civic Leadership**

Foster open, transparent and accountable decision-making. Support community involvement in shaping the future.

What is Council's role

CUSTODIAN

Orange City Council plays a leading role in developing the Community Strategic Plan (CSP), which captures what matters most to our community—its values, priorities, and vision for the future. As custodian of the plan, Council guides its creation and supports its delivery.

COLLABORATOR

While Council leads the planning process, turning the community's vision into action relies on collaboration across all levels of government, local organisations, and the broader community.

ADVOCATE

Council not only delivers a wide range of essential services and infrastructure—it also plays a key role as an advocate, representing the needs and interests of the community and working to influence decisions and attract resources that support long-term social, environmental, economic, and civic outcomes for Orange.

SERVICE PROVIDER

Delivers infrastructure, services, facilities and programs that meet community needs, while responsibly managing and maintaining resources.



Advocacy

Orange City Council plays an active role in advocating for the needs of our community, working with regional partners, local service providers, and all levels of government to drive positive change.

While Council doesn't make decisions or hold responsibility for every service or issue, we are often the first point of contact for our community. This includes some key matters raised in the CSP engagement. We value our unique relationship with residents and the trust they place in us to listen, understand, and pass on their views. Our advocacy efforts focus on areas where we may have limited scope, like public transport, housing, health, and community safety, but where we can use our voice to influence and represent.

Through our advocacy efforts, we help ensure the voices of the people of Orange are heard by the agencies and levels of government with the responsibility and resources to respond.

What we advocate for

<p>Health and Safety</p> <ul style="list-style-type: none"> • A strong Local Public Health network • Support for projects and programs that address crime and safety and contribute to an increased sense of safety in our homes and the wider community • Support for victims of family violence • Crime prevention • Community Services collaborations including mental health services 	<p>Economic Development</p> <ul style="list-style-type: none"> • State and Federal funding • Assistance with business development in the City in conjunction with the Orange Business Chamber and other peak industry and government bodies • Partnership with other councils, regional organisations and State and Federal Governments • Strengthened public transport throughout and to/from our city and villages 	<p>Emergency services</p> <p>Supporting our:</p> <ul style="list-style-type: none"> • Emergency Services • Local Emergency Management Committee • Rural Fire Service 	<p>Planning and Housing</p> <ul style="list-style-type: none"> • Support local service providers to increase subsidised housing options and grant opportunities • Strengthened strategic planning at a state and regional level with a continued focus on affordable housing • Ongoing engagements with the Central NSW Joint Organisation (CNSWJO), neighbouring Councils, and state government to advocate for regional land use planning improvements
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BUSINESS AS USUAL

What we do every day

Orange City Council delivers a wide range of services and programs that shape the everyday experience of our community. Much of this work happens quietly and consistently in the background, supporting our city's infrastructure, liveability, wellbeing and sustainability. The Delivery Program and Operational Plan details the areas where Council is working behind the scenes every day to keep Orange running smoothly and moving forward. This summary highlights that work.

Community Support and Inclusion

Council plays a vital role in supporting the health, wellbeing and inclusion of our community. From recreational activities for young people, older people and people with disabilities to migrant support services, diversity in the workplace and programs that promote community safety. These initiatives are about improving quality of life and ensuring everyone feels connected and supported.

Arts and Culture

Our library, museum, gallery and theatre are key cultural facilities. Council operates and maintains these spaces as places of learning, creativity and community connection. We also support sister-city relationships and deliver a busy calendar of community events, helping to encourage connection, celebrate diversity and enhance our liveability.

Sustainability and Natural Resources

Council works with the community to care for and enhance our environment. This includes our commitment to Net Zero and community participation activities such as tree planting, clean-up events, sustainability programs like Tidy Towns and weed management. Through education, collaboration and practical actions, we're making Orange cleaner, greener and more resilient for future generations.

Planning, infrastructure and transport

From planning upgrades to the airport and drainage systems to maintaining bus stops, delivering road safety programs and improving our civic precincts, Council manages the infrastructure that underpins daily life. We also support access to transport in and around Orange, advocating for improved services and connections.

Waste, Water and Asset Management

Council is a regional leader in waste management and water sustainability. We manage the resource recovery centre, reduce landfill through recycling initiatives and monitor household hazardous waste. Our work includes sewer and water main upgrades, safety compliance for dams and conservation strategies that safeguard Orange's long-term water security.

Regulatory Services and Compliance

From ranger services and pet registration to cemetery operations and property information for buyers, Council delivers regulatory services that keep our city functional, safe and respectful. These everyday actions ensure public spaces are well managed and community standards are upheld to support everyone's wellbeing.

15



COMMUNITY VISION STATEMENT

A great place to live, work and belong—where we respect our heritage, plan for the future and protect the environment. As a community, we're creating a city that's prosperous, inclusive and resilient.

4 VALUES THAT SUPPORT OUR VISION



Live

We value encouraging healthy lifestyles, community pride, and a sense of belonging.

We strive to maintain a safe, caring, and connected community, with active participation supported by enhanced cultural and recreational facilities and inclusive services for all residents. Our beautiful parks, gardens, and natural assets make Orange a desirable place to live, work and play.



Preserve

We value preserving the unique natural, cultural, social, and historical aspects of our community while recognising the need for growth and development.

We are committed to sustainability by promoting renewable energy, reducing waste, and protecting our natural resources. We also prioritise infrastructure to support a growing city, including roads, footpaths, parking and a vibrant CBD.



Prosper

We value providing positive choices for investment, employment and study.

We aim to strengthen and diversify our economy by targeting new and innovative industries, as well as fostering our existing strengths such as medical services, mining, local food and wine production and tourism. We encourage engagement between Council, local businesses, and industry.



Collaborate

We value forging a collaborative community that engages in open and ongoing decision-making.

We support developing future leaders and community groups to deliver services and programs.

We look to Council for leadership, guidance and responsible governance.

COMMUNITY STRATEGIC PLAN 2025-2035



LIVE
A healthy, safe, inclusive and vibrant community.

Objectives Where do we want to be?	Strategies What will we do to get there?	Accountable Director
1. A liveable city that is connected through open space.	1.1 Develop and maintain parks and open spaces within the city, that meet the needs of the community. 1.2 Improve access to shade throughout parks and open spaces.	Community, Recreation and Cultural Services
2. A healthy and active community that is supported by sport and recreational infrastructure.	2.1 Deliver sport and recreational facilities, programs & activities that are accessible and affordable to service the community into the future.	Community, Recreation and Cultural Services
3. A friendly environment where people feel safe and included.	3.1 Support projects and programs that address crime and safety and contribute to an increased sense of safety in our homes and the wider community. 3.2 Improve access, inclusion, equity and diversity in our community. 3.3 Develop and promote initiatives that value and protect domestic animals and the role they play in residents' wellbeing both physical, social and psychological.	Community, Recreation and Cultural Services
4. A creative community participating in arts and cultural services.	4.1 Provide a diverse range of creative and cultural facilities, services and programs that meet community needs. 4.2 Deliver cultural facilities and programs that reflect the interests of a culturally diverse community.	Community, Recreation and Cultural Services
5. Responsive programs and services that support our community's lifestyle and social needs.	5.1 Provide services to people at all stages of life 5.2 Improve housing supply, diversity and affordability.	Community, Recreation and Cultural Services
6. Activities for young people.	6.1 Provide spaces that meet the needs of a broad range of ages. 6.2 Develop programs and activities for young people across the region. 6.3 Establish indoor attractions and venues that allow year-round, all-weather places for young people and their families to enjoy.	Community, Recreation and Cultural Services

Partners

Who can help?

State and Federal Government
 Western NSW Local Health District
 Arts Out West
 Peak industry bodies
 Local sporting groups
 Canobolas Local Area Command (NSW Police Force)
 Community groups
 Not-for-profit organisations

Performance measures and sources

How will we know we've arrived?

Reported levels of wellbeing
 Community access to key services
 Incidents of crime in outdoor or public places
 Attendance and participation at council-run recreation facilities and programs
 Number of people participating in community engagement
 Community members accessing our community and cultural facilities

Sources

University of Canberra Regional Wellbeing Survey
 NSW recorded crime statistics (BOSCAR)
 Council data

QBL

Social Wellbeing


It's such a peaceful and positive environment. The people are so nice. The weather is nice and it truly is the perfect escape from the city.

Survey response to Your Community Your Plan community engagement

Sustainable Development Goals

2025-2035 COMMUNITY STRATEGIC PLAN

Technical Services



PRESERVE
Balancing the natural and built environment.

Objectives Where do we want to be?	Strategies What will we do to get there?	Accountable Director
7. Sustainable growth and respectful planning that values the natural environment.	<p>7.1 Ensure best practice in climate change mitigation and adaptation options for Council and community projects.</p> <p>7.2 Enact policies and practices to protect the sustainability and security of water destined for potable supply from the water catchment area.</p> <p>7.3 Plan for growth and development that balances liveability with valuing the local environment.</p> <p>7.4 Celebrate, maintain and preserve our cultural, social, natural and built heritage assets.</p>	Development Services
8. Managing our resources wisely.	<p>8.1 Identify and deliver essential water, waste and sewer infrastructure to service the community into the future.</p> <p>8.2 Develop and promote initiatives to reduce water, energy and water waste in consultation with the community.</p>	Technical Services
9. Infrastructure for our growing communities.	<p>9.1 Develop an extensive network of shared use paths connecting the city to allow for active travel.</p> <p>9.2 Design and deliver the road infrastructure for a growing city.</p> <p>9.3 Ensure that sufficient car parking spaces are available to support growth.</p>	Technical Services

FOR EXHIBITION

Partners
Who can help?

- State and Federal Government
- Traditional Owners
- Central Tablelands Local Land Service
- National Trust
- Energy providers
- Local heritage and environment organisations
- Local landholders and producers
- Business community

Performance measures and sources
How will we know we've arrived?

- Community satisfaction that development is balanced with community values
- Number of heritage items listed for protection
- The extent of natural areas rehabilitated
- Kilometres of new, improved or maintained roads by Council
- Dwellings with internet access
- Council energy use
- Council fuel use
- Percentage of waste diverted from landfill

Sources

Council community survey	Council data
State Heritage Register	ABS census data

QBL



Environmental Responsibility



I love living in Orange because it's a diverse community full of good people and opportunities, beautiful natural environment, good transport system with taxi and bus services, train station and airport.

Survey response to Your Community
Your Plan community engagement

Sustainable Development Goals

6
CLEAN WATER AND SANITATION

7
AFFORDABLE AND CLEAN ENERGY

9
INDUSTRIAL INNOVATION AND INFRASTRUCTURE

11
SUSTAINABLE CITIES AND COMMUNITIES

12
RESPONSIBLE CONSUMPTION AND PRODUCTION

13
CLIMATE ACTION

14
LIFE BELOW WATER

15
LIFE ON LAND

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2025-2035 COMMUNITY STRATEGIC PLAN

10. Sustainable tourism, events and visitor experiences.

11. A smart, innovative and resilient industry sector.

12. Transport services, connectivity and infrastructure that support community, tourism, business and industry.

PROSPER
A smart, innovative and resilient economy.

Objectives Where do we want to be?	Strategies What will we do to get there?	Accountable Director
10. Sustainable tourism, events and visitor experiences.	<p>10.1 Capitalise on the character and lifestyle of Orange to remain a destination of choice.</p> <p>10.2 Develop and attract a variety of events, festivals, venues and activities that attract visitors.</p>	Corporate and Commercial Services
11. A smart, innovative and resilient industry sector.	<p>11.1 Encourage and facilitate inward investment to grow the number of new inbound businesses to the city.</p> <p>11.2 Enhance opportunities for local business to grow and prosper.</p>	Corporate and Commercial Services
12. Transport services, connectivity and infrastructure that support community, tourism, business and industry.	<p>12.1 Strengthen all services.</p>	Technical Services

Partners
Who can help?

- State and Federal Government
- Peak business and industry bodies
- Business Orange
- Education providers
- Orange CBD
- Tourism operators
- Local business owners
- Developers
- Young people


Performance measures and sources
How will we know we've arrived?

- Number of active registered businesses
- CBD audits of the proportion of operating businesses
- Unemployment rate
- Visitor expenditure
- Gross agricultural value
- Access to public and community transport services
- Attendance and participation at council-run community events



Sources

ABS data by region	Tourism Research Australia
Council data	Australian Agricultural census
Small Area Labour Markets data (SALM)	Transport for NSW

QBL


Economic Sustainability

Sustainable Development Goals

“I love living in Orange because of the services available—easily accessible, good green spaces, parks, trees and walkways, the more the better, enhances greatly the quality of life.”

Survey response to Your Community Your Plan community engagement

2025–2035 COMMUNITY STRATEGIC PLAN

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What will we do to get there?

13.1	Deliver communication that is open, accessible, meaningful and regular across a range of media.
13.2	Deliver excellent customer service.
13.3	Provide opportunities for widespread and quality engagement and, where appropriate, shared decision making.
14.1	Work in partnership with other councils, regional organisations and State and Federal Governments.
14.2	Recognise and celebrate our Aboriginal culture.
15.1	Provide representative, responsible and accountable community governance.
15.2	Employees working together to make a difference.
15.3	Ensure financial stability and support efficient ongoing operations.

Partners:
Who can help?

State and Federal Government
Neighbouring Councils
Central NSW Joint Organisation (CNSWJO)
Industry peak bodies
Business Orange
Community groups


Performance measures and sources
How will we know we've arrived?

Operating performance measure
Percentage of Council revenue received from grants and contributions
Equity in gender equity representation and pay
Community satisfaction with involvement in Council decision making
Community satisfaction with Council's overall performance



Sources:

Council data
Council community survey

QBL


Civic Leadership

Sustainable Development Goals

FOR EXHIBITION

I love living in Orange because I see people I know around town—I feel like I belong to the community.

Survey response to Your Community
Your Plan community engagement

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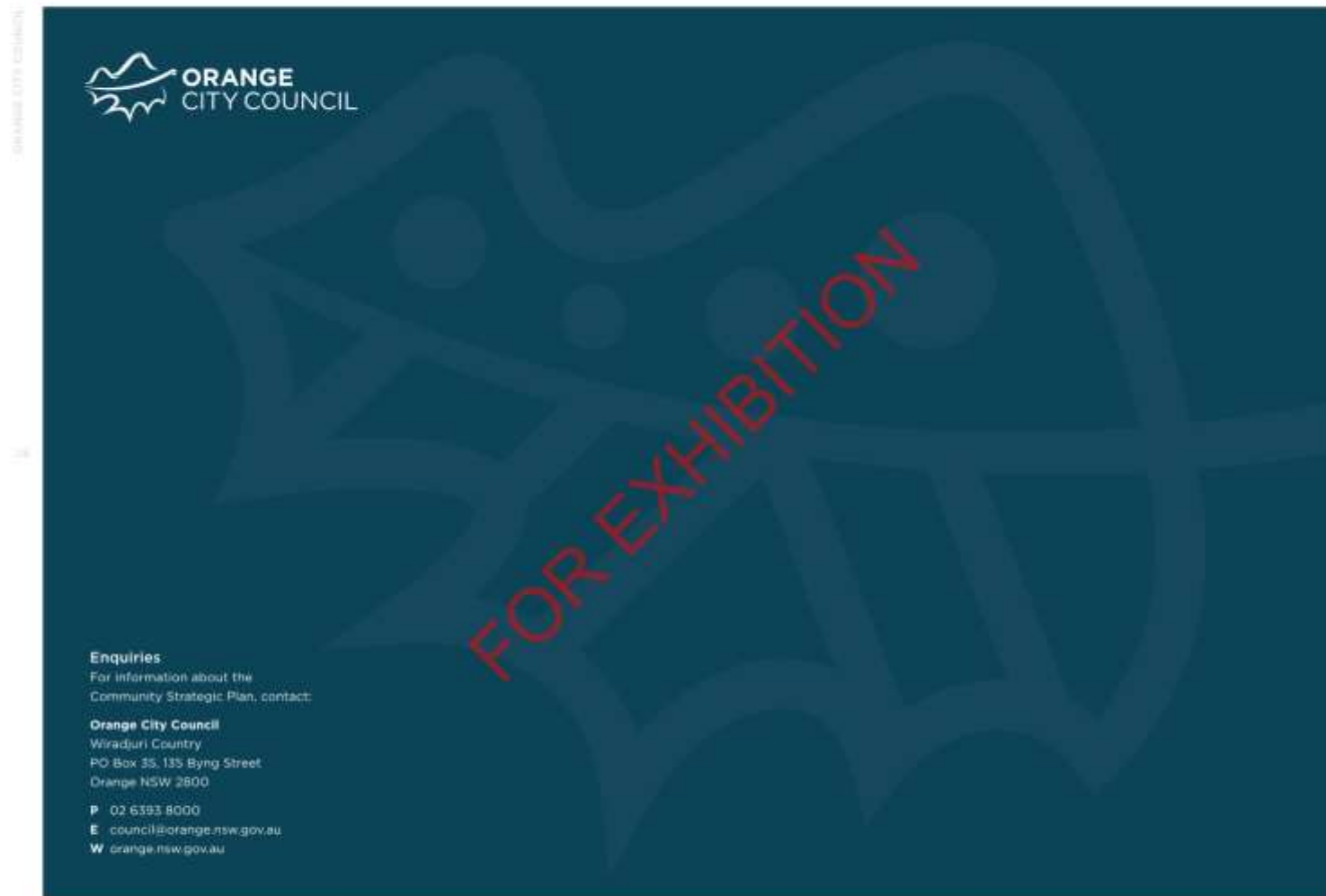
2025–2035 COMMUNITY STRATEGIC PLAN

COMMUNITY STRATEGIC PLAN 2025-2035



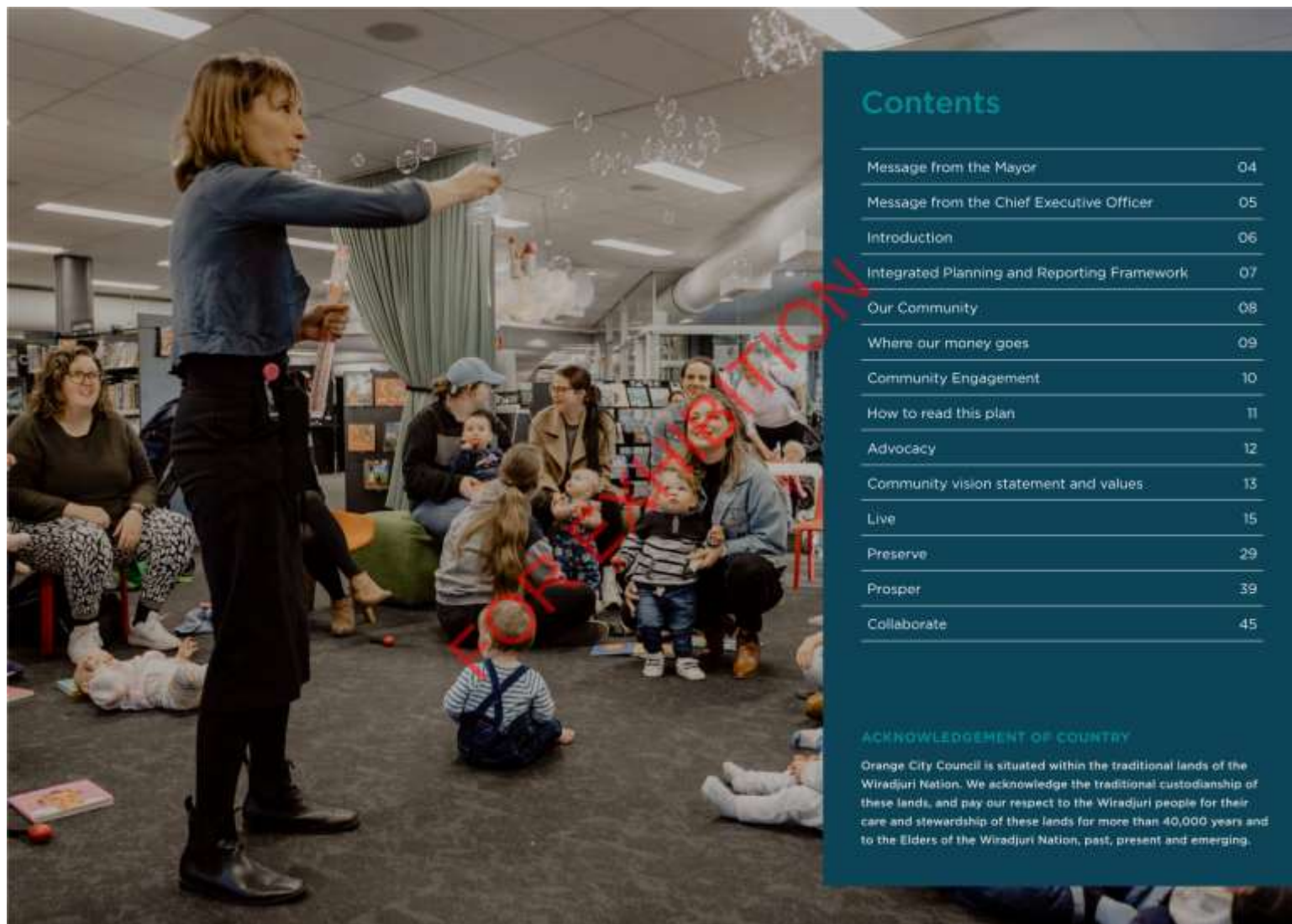


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Message from the Mayor

D.A. Smith

Cr Tony Mileto
Mayor



FOREWORD

Message from the Chief Executive Officer

The Draft Operational Plan for the 2025/2026 financial year delivers a balanced budget, a consolidation of major projects, some cost challenges for the Orange community and Council and maintained levels of service.

There are significant headwinds for local government and other sectors so a balanced budget is a solid result. In a sector that has a number of councils seeking special rate variations Orange City Council is managing with the minimum increase of 4 per cent of rates and there is a role for Council to, where possible, limit the impact on cost of living.

Inflation, increasing project costs, an expanding city requiring expanding services and aging infrastructure that requires renewal all combine to create a challenging fiscal environment. That said there is still a need to deliver new and important infrastructure to meet the needs of a growing city.

Major Capital Works in 2025/2026 includes but is not limited to:

- Continuing the Bloomfield sports precinct \$75m
- Continuing the Conservatorium Planetarium \$33.5m
- Road Construction \$4.5m
- Cycleway Construction \$100k
- Footpaths Construction \$640k
- Shiralee Water Supply \$6.9m
- Smart Meter Program \$1.8m
- Water Mains Replacements \$4.2m
- Blackmans II Storm Water Harvesting \$10m

All projects that will serve the city for many decades to come.

While these projects are being delivered, Council staff are still busy providing childcare, parks and sports fields, the Orange Civic Theatre, the Orange Regional Gallery, Orange City Library and the Orange Regional Museum, community events, waste services and water.

It's a balancing act in terms of funding streams, prudent fiscal management and community needs and wants and in 2025/2026 it is just that: balanced.

David Waddell
Chief Executive Officer

INTRODUCTION

Delivery Program and Operational Plan

Shaped by community input, the 2025-2035 Orange Community Strategic Plan (CSP) sets the direction for the decade ahead. It guides how Council, the community and other governments will work together to achieve this shared vision. The Delivery Program (DP) details Council's commitments over its term, while the Operational Plan (OP) outlines the specific projects, budget and activities planned each year.

Service Review Program
Community expectations of local government services continue to grow. As a result, councils must regularly review and adapt how they operate. At the same time, revenue growth is limited—rate pegging means income often doesn't keep pace with rising costs. This creates pressure to deliver services more efficiently within tight resource constraints.

Orange City Council delivers a wide range of services, grouped into Core Service Areas and Sub-Services. We are committed to the ongoing review and improvement of these services, including how they're delivered and what they cost. Our Service Review program assesses the purpose, cost, quality and efficiency of services to ensure they meet community needs. The program is outlined in our Operational Plan and reviewed annually.

Integrated Planning and Reporting Framework
Under the Local Government Act 1993, councils must take an integrated approach to planning and reporting. This includes developing plans, strategies and reports that align with the community's vision and priorities in the CSP.



Community Strategic Plan: Our highest-level plan guiding all other strategies and setting out our community's vision and aspirations, aligning with state and regional plans and incorporating social justice principles, strategic directions, outcomes and measures of progress.

Duration: 10+ years
Review: 4 years



Delivery Program: Outlines our elected council's four-year commitment to achieving the CSP, detailing what can be delivered within available resources and aligning with the CSP's strategic directions and outcomes.

Operational Plan: Outlines the Actions on the principal activity over the financial year to work towards to achieving the 4 year plan.

Duration: DP 4 years, OP annually
Review: Annual review with 6-monthly reporting.



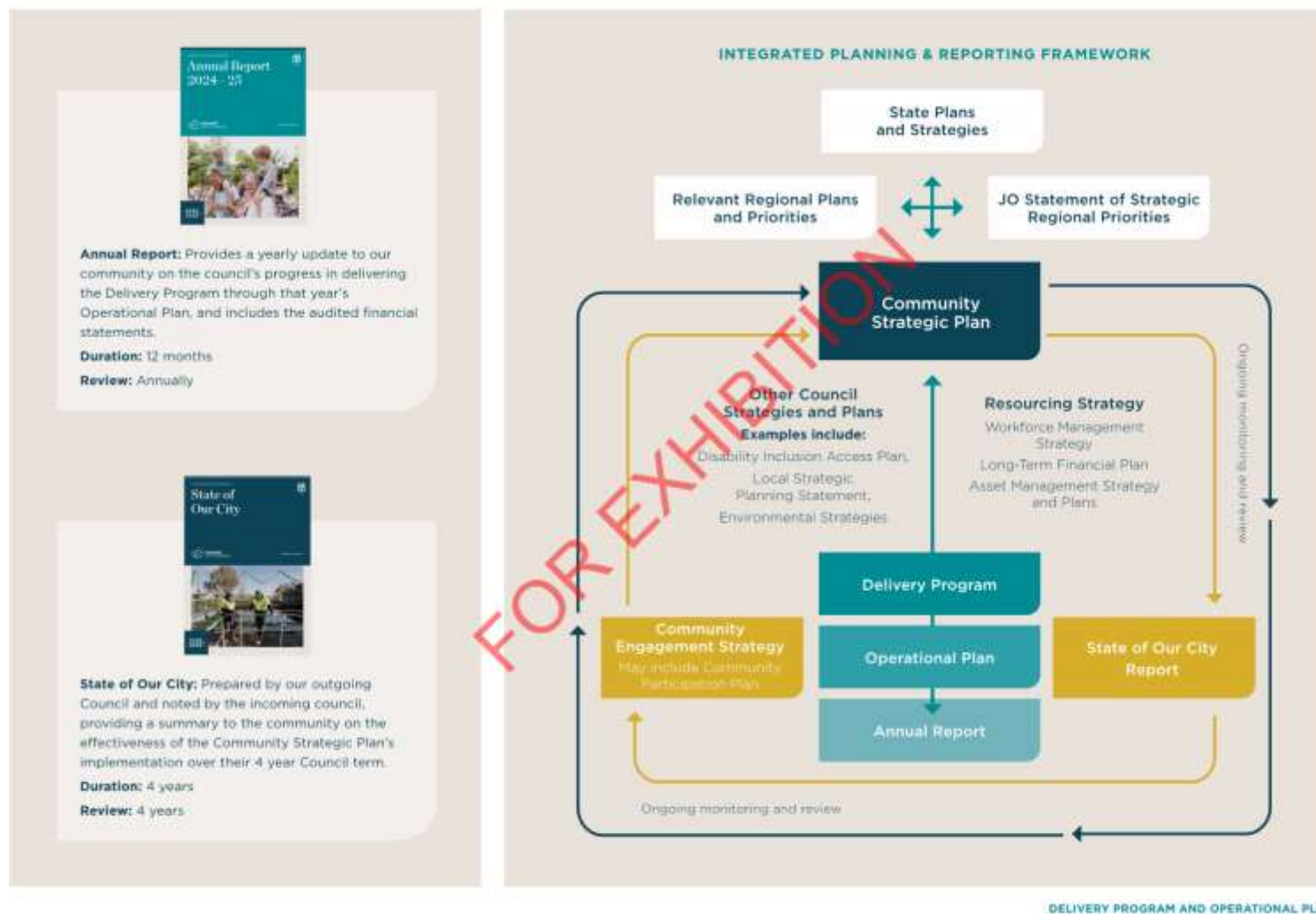
Resourcing Strategy: Shows how the work outlined in the Delivery Program and Operational Plan will be supported, through long-term financial planning, workforce management and asset management.

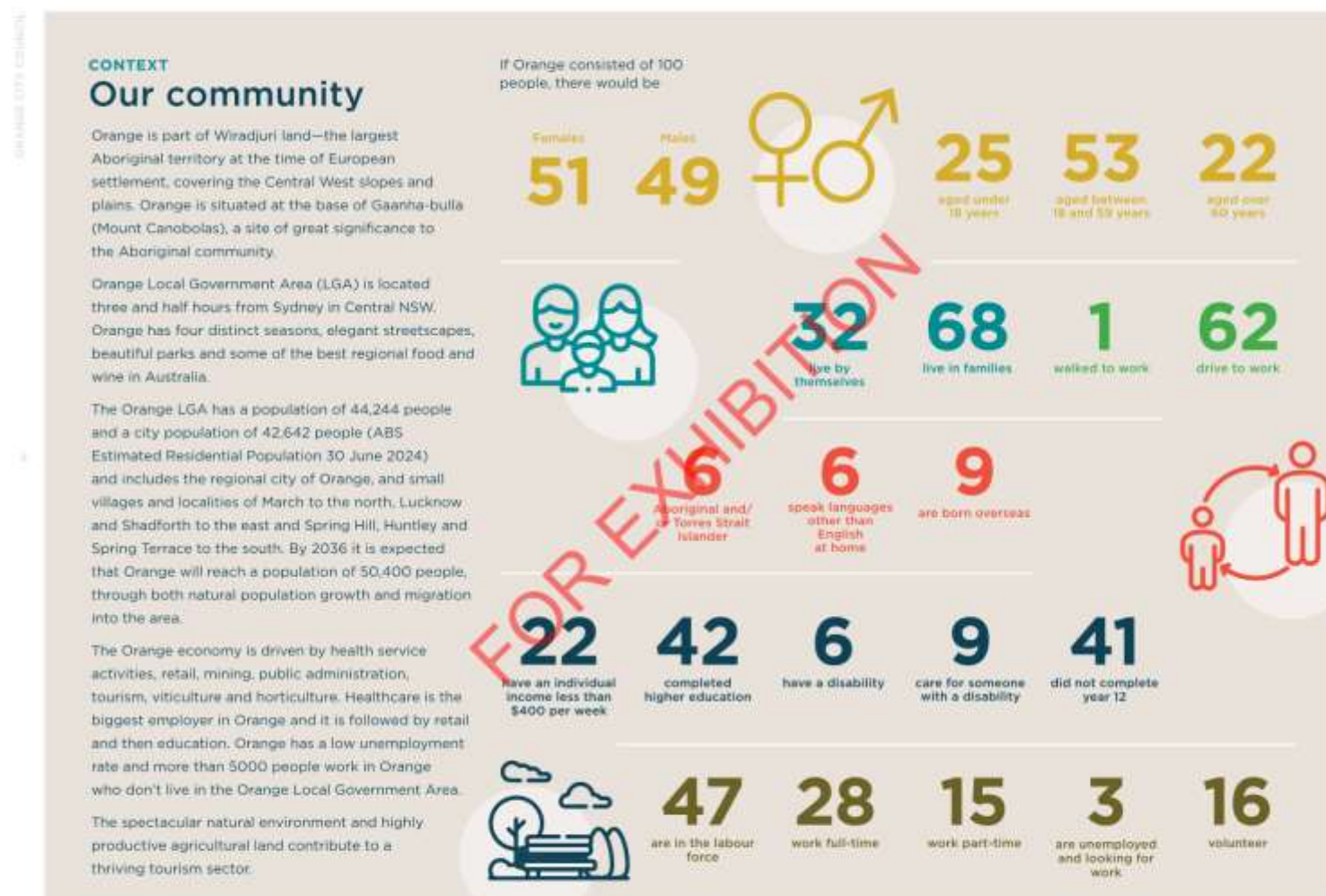
Duration: AMS & LTFF are 10 years, WMS is 4 years
Review: Annually

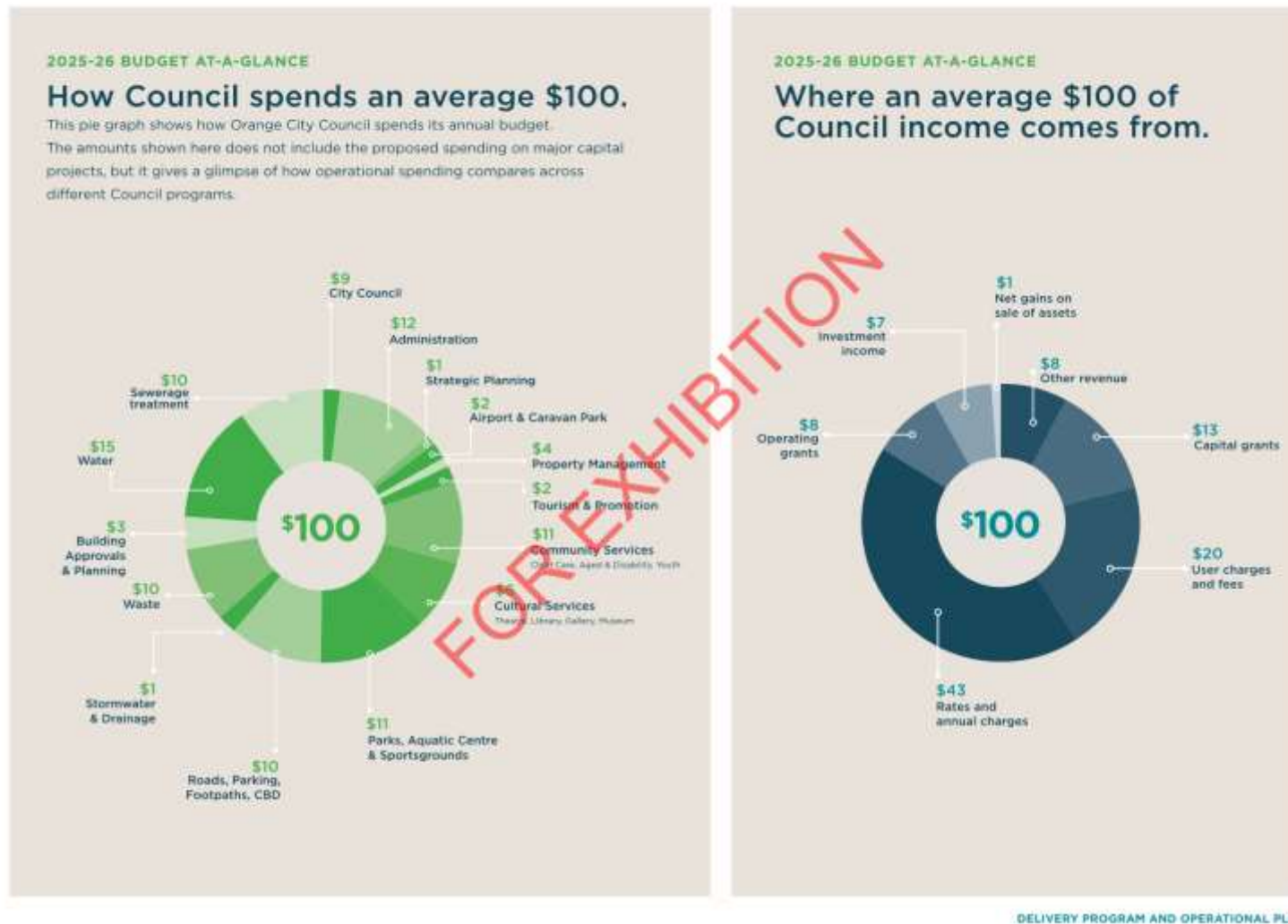


Community Engagement Strategy: Supports the development of all plans, policies, programs, and key activities, ensuring a genuine, inclusive approach grounded in social justice principles.

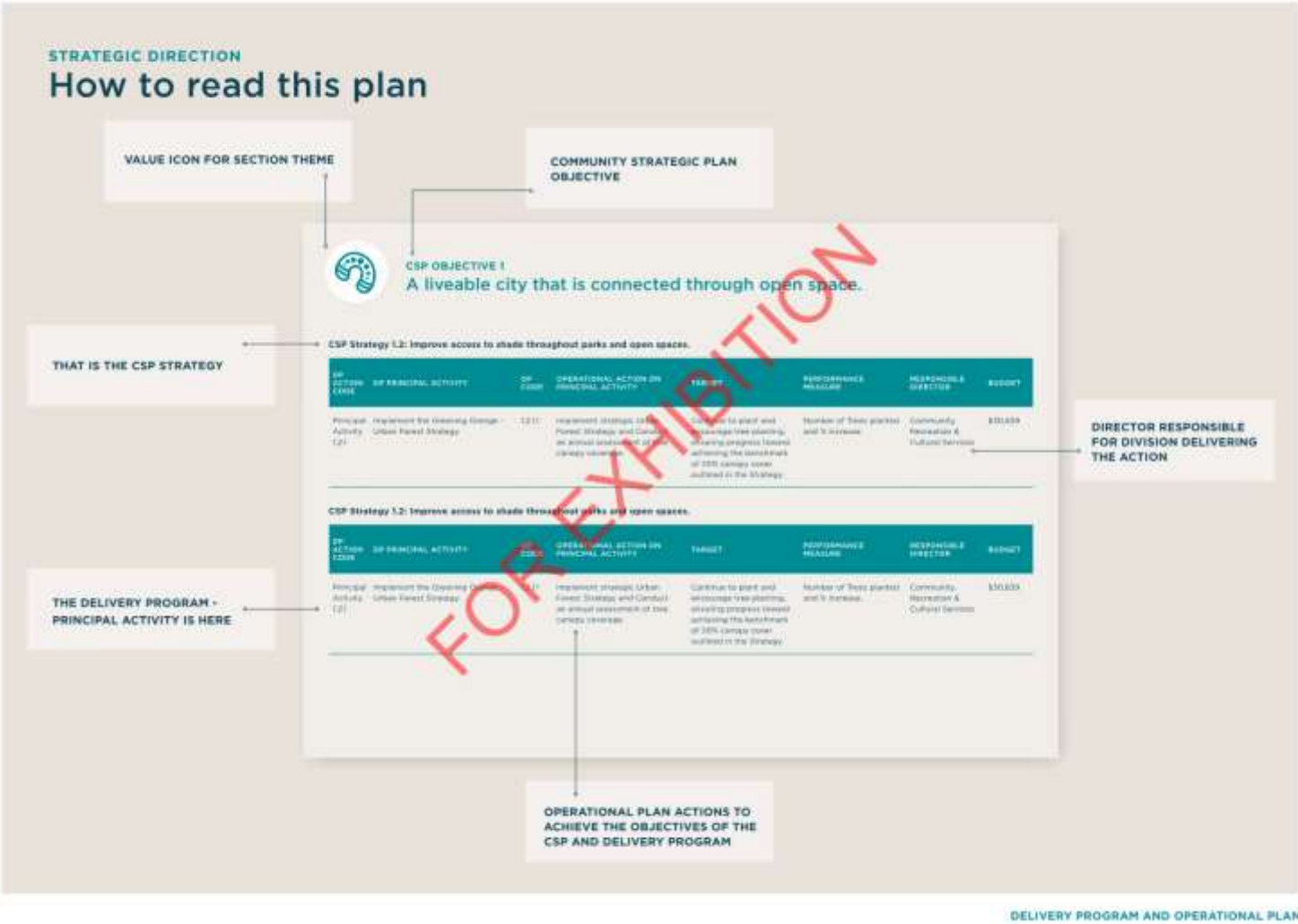
Duration: As required
Review: Within 3 months of the local government elections.











Advocacy

Orange City Council plays an active role in advocating for the needs of our community, working with regional partners, local service providers, and all levels of government to drive positive change.

While Council doesn't make decisions or hold responsibility for every service or issue, we are often the first point of contact for our community. This includes some key matters raised in the CSP engagement. We value our unique relationship with residents and the trust they place in us to listen, understand, and pass on their views. Our advocacy efforts focus on areas where we may have limited scope, like public transport, housing, health, and community safety, but where we can use our voice to influence and represent.

Through our advocacy efforts, we help ensure the voices of the people of Orange are heard by the agencies and levels of government with the responsibility and resources to respond.

What we advocate for

Health and Safety <ul style="list-style-type: none">• A strong Local Public Health network• Support for projects and programs that address crime and safety and contribute to an increased sense of safety in our homes and the wider community• Support for victims of family violence• Crime prevention• Community Services collaborations including mental health services	Economic Development <ul style="list-style-type: none">• State and Federal funding• Assistance with business development in the City in conjunction with the Orange Business Chamber and other peak industry and government bodies• Partnership with other councils, regional organisations and State and Federal Governments• Strengthened public transport throughout and to/from our city and villages	Emergency services <p>Supporting our:</p> <ul style="list-style-type: none">• Emergency Services• Local Emergency Management Committee• Rural Fire Service	Planning and Housing <ul style="list-style-type: none">• Support local service providers to increase subsidised housing options and grant opportunities• Strengthened strategic planning at a state and regional level with a continued focus on affordable housing• Ongoing engagements with the Central NSW Joint Organisation (CNSWJO), neighbouring Councils, and state government to advocate for regional land use planning improvements
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COMMUNITY VISION STATEMENT


A great place to live, work and belong—where we respect our heritage, plan for the future and protect the environment. As a community, we're creating a city that's prosperous, inclusive, and resilient.

4 VALUES THAT SUPPORT OUR VISION

LIVE PRESERVE PROSPER COLLABORATE

Each value is represented by a unique icon, featured in the artwork, Yuga Mawang on the first page by Wiradjuri artist Mitchell Groat. The icon for Live is a person, Preserve is symbolised by a gum leaf, Prosper is represented by stars, and Collaborate is expressed through Mitchell's artistic interpretation of Council's iconic leaf symbol. In the artwork, each border begins and ends with a symbol of a person, representing the idea that everything in our community starts and ends with people.





Live

We value encouraging healthy lifestyles, community pride, and a sense of belonging.

We strive to maintain a safe, caring, and connected community, with active participation supported by enhanced cultural and recreational facilities and inclusive services for all residents.

Our beautiful parks, gardens, and natural assets make Orange a desirable place to live, work and play.

**CSP OBJECTIVE 1****A liveable city that is connected through open space.****CSP Strategy 1.1** Develop and maintain parks and open spaces within the city, that meet the needs of the community.

DP ACTION CODE	DP PRINCIPAL ACTIVITY	OP CODE	OPERATIONAL ACTION ON PRINCIPAL ACTIVITY	TARGET	PERFORMANCE MEASURE	RESPONSIBLE DIRECTOR	BUDGET
Principal Activity 1.1.1	Develop, maintain, and enhance accessible and inclusive parks and open spaces to meet evolving community needs.	1.1.1.1	Implement Council's Play Strategy and Conduct an annual assessment of parks and play facilities to identify gaps in accessibility and prioritise new or upgraded play spaces to ensure equitable community access.	Install or upgrade at least two play facilities annually, ensuring progress toward achieving 90% urban area and village coverage within a 750m radius by the end of the council term.	Number of play facilities installed or upgraded and % increase in coverage.	Community, Recreation & Cultural Services	\$90,000

CSP Strategy 1.2: Improve access to shade throughout parks and open spaces.

DP ACTION CODE	DP PRINCIPAL ACTIVITY	OP CODE	OPERATIONAL ACTION ON PRINCIPAL ACTIVITY	TARGET	PERFORMANCE MEASURE	RESPONSIBLE DIRECTOR	BUDGET
Principal Activity 1.2.1	Implement the Greening Orange - Urban Forest Strategy.	1.2.1.1	Implement strategic Urban Forest Strategy and Conduct an annual assessment of tree canopy coverage.	Continue to plant and encourage tree planting, ensuring progress toward achieving the benchmark of 20% canopy cover outlined in the Strategy.	Number of Trees planted and % increase.	Community, Recreation & Cultural Services	\$30,839

**CSP OBJECTIVE 2****A healthy and active community that is supported by sport and recreational infrastructure.**

CSP Strategy 2.1 Deliver sport and recreational facilities, programs & activities that are accessible and affordable to service the community into the future.

DP ACTION CODE	DP PRINCIPAL ACTIVITY	OP CODE	OPERATIONAL ACTION ON PRINCIPAL ACTIVITY	TARGET	PERFORMANCE MEASURE	RESPONSIBLE DIRECTOR	BUDGET
Principal Activity 2.1.1	Develop a Recreational needs Strategy.	2.1.1.1	Commence investigations in to the City's Recreational needs.	Investigation commenced.	Bi-annual Progress report on investigation status.	Community, Recreation & Cultural Services	-
Principal Activity 2.1.2	Develop a Strategy to create a Council indoor play facility.	2.1.2.1	Investigation of opportunities and develop a strategy for a Council run or business partnered Indoor Play facility	Completion of investigation & Strategy and outcomes reported.	Bi-annual Progress report on investigation & Strategy Status.	Community, Recreation & Cultural Services	\$35,000
Principal Activity 2.1.3	Develop and maintain Aquatic programs that address the diverse needs of our community.	2.1.3.1	Engage with diverse groups of the community to ensure Aquatic programs are relevant and meet the needs of the community.	Deliver a range of aquatic programs annually, ensuring alignment with community needs and participation goals.	Number of programs completed.	Community, Recreation & Cultural Services	\$16,443
Principal Activity 2.1.4	Deliver Orange's Sports Precinct.	2.1.4.1	Construction of the Orange Sports Precinct.	Completion of Stage 2 of scheduled works consistent with the funding deeds and available funding by 30 June 2026.	Bi-annual Progress report on project status.	Community, Recreation & Cultural Services	Capital Works

**CSP OBJECTIVE 3****A friendly environment where people feel safe and included.**

CSP Strategy 3.1: Support projects and programs that address crime and safety and contribute to an increased sense of safety in our homes and the wider community.

DP ACTION CODE	DP PRINCIPAL ACTIVITY	OP CODE	OPERATIONAL ACTION ON PRINCIPAL ACTIVITY	TARGET	PERFORMANCE MEASURE	RESPONSIBLE DIRECTOR	BUDGET
Principal Activity 3.1.1	Collaborate with Police and community partners to sustain the Operational Area under the Children (Protection and Parental Responsibility) Act 1997.	3.1.1.1	Collaborate with Police and community partners to report to the Attorney General on the use of the Children (Protection and Responsibility) Act 1997.	Report to the Attorney General on the use of the Children (Protection and Responsibility) Act 1997.	Report submission.	Community, Recreation & Cultural Services	-
Principal Activity 3.1.2	Deliver infrastructure and activities that maintain the safety and security of the community.	3.1.2.1	Maintain, monitor and optimise the public CCTV network through performance reviews and implementing enhancements or maintenance actions to enhance community safety in consultation with the Central West Police District.	Continue to Maintain, Monitor, Review and Augment CCTV coverage, implementing necessary maintenance or expansion projects to enhance effectiveness.	Bi-Annual reporting on monitoring and enhancements.	Community, Recreation & Cultural Services	\$244,772
Principal Activity 3.1.3	Implement crime prevention initiatives focused on property crime, road safety, and anti-social behaviour, achieving a 5% reduction in BOCSAR-recorded crime rates by 2026 and improving community perceptions of safety by 10% in the 2030 Community Safety Evaluation.	3.1.3.1	Deliver at least one targeted community safety initiative annually in collaboration with law enforcement and community groups.	Implement one safety initiative per year and track changes in community perceptions through an annual survey.	Initiative implemented and % BOCSAR score improvement.	Community, Recreation & Cultural Services	-
Principal Activity 3.1.4	Strengthen partnerships with family violence support providers by collaborating with agencies to improve referral pathways and deliver community awareness initiatives.	3.1.4.1	Support local agencies to deliver education for victims and perpetrators of family violence.	Facilitate one forum per year, with participation from at least four agencies and the implementation of one new improvement initiative.	Number of forums, Number of agencies participating and % new initiative implemented.	Community, Recreation & Cultural Services	-

CSP Strategy 3.2: Improve access, inclusion, equity and diversity in our community.

DP ACTION CODE	DP PRINCIPAL ACTIVITY	OP CODE	OPERATIONAL ACTION ON PRINCIPAL ACTIVITY	TARGET	PERFORMANCE MEASURE	RESPONSIBLE DIRECTOR	BUDGET
Principal Activity 3.2.1	Reduce and remove barriers for people with disability and foster a more accessible and inclusive community.	3.2.1.1	Conduct a review of the Disability Inclusion Action Plan, prioritising and implementing high-priority actions to enhance inclusivity. Provide a copy of Council's DIAP as required under the Disability Inclusion Act.	Investigation commenced.	Bi-annual Progress report on investigation status.	Community, Recreation & Cultural Services	-
Principal Activity 3.2.2	Support and provide events that recognise and are representative of the whole community.	3.2.2.1	Support and provide events that are accessible, inclusive and diverse recognising and are representing the whole community.	Deliver Council's Event program and provide support to inclusive diverse events through Council's Event Funding.	Number of Events held and supported.	Corporate & Commercial Services	\$120,000

CSP Strategy 3.3: Develop and promote initiatives that value and protect domestic animals and the role they play in residents' wellbeing both physical, social and psychological.

DP ACTION CODE	DP PRINCIPAL ACTIVITY	OP CODE	OPERATIONAL ACTION ON PRINCIPAL ACTIVITY	TARGET	PERFORMANCE MEASURE	RESPONSIBLE DIRECTOR	BUDGET
Principal Activity 3.3.1	To engage the community in the strategic management of companion animals within the city.	3.3.1.1	Develop and implement a Rehoming and Adoption Strategy and educational campaign to strengthen partnerships, increase rehoming rates, and enhance community awareness of adoption opportunities.	Develop and implement the Rehoming and Adoption Strategy and deliver at least two educational campaigns.	% increase in rehoming rates compared to the previous year.	Development Services	-

**CSP OBJECTIVE 4****A creative community participating in arts and cultural services.**

CSP Strategy 4.1: Provide a diverse range of creative and cultural facilities, services and programs that meet community needs.

DP ACTION CODE	DP PRINCIPAL ACTIVITY	OP CODE	OPERATIONAL ACTION ON PRINCIPAL ACTIVITY	TARGET	PERFORMANCE MEASURE	RESPONSIBLE DIRECTOR	BUDGET
Principal Activity 4.1.1	Support and provide exhibitions and programmings that caters a diverse community	4.1.1.1	The Orange Regional Gallery creates supportive display conditions for new work.	Three exhibitions held.	Number of Exhibitions.	Community, Recreation & Cultural Services	\$532,738
		4.1.1.2	The Orange Regional Gallery creates opportunities for local artists.	Two exhibitions from local artists held.	Number of Exhibitions.	Community, Recreation & Cultural Services	\$532,738
		4.1.1.3	Source and generate high-quality art exhibitions for the region.	Two exhibitions held.	Number of Exhibitions.	Community, Recreation & Cultural Services	\$532,738
		4.1.1.4	Develop partnerships to facilitate and amplify innovative projects.	Partner on two projects.	Number of Partnered exhibitions.	Community, Recreation & Cultural Services	\$532,738
		4.1.1.5	Embrace the diversity of cultural expression.	One exhibition held.	Number of Exhibitions.	Community, Recreation & Cultural Services	\$532,738

Principal Activity 4.1.2	Engage with and provide educational opportunities that promote the Orange Regional Gallery and the audiences understanding and experience of Art.	4.1.2.1	The Orange Regional Gallery is a space for learning and creative expression.	Three school programs, Eight Tours & Three Workshops delivered.	Number of Programs, Tours and Workshops.	Community, Recreation & Cultural Services	\$355,158
		4.1.2.2	The Orange Regional Gallery creates a welcoming and inclusive environment for all.	100 Surveys gathered and training session held for the Front of House Team.	Number of Surveys and training sessions.	Community, Recreation & Cultural Services	\$355,158
		4.1.2.3	The Orange Regional Gallery provides activities and programs for people of all ages and abilities.	Four Wellbeing focussed Programs developed and delivered.	Number of Programs.	Community, Recreation & Cultural Services	\$355,158
		4.1.2.4	The Orange Regional Gallery facilitates the production and exchange of ideas between artists and audiences.	Six artist/curator talks held.	Number of Talks.	Community, Recreation & Cultural Services	\$355,158
Principal Activity 4.1.3	Maintain, build and strengthen Gallery Collections.	4.1.3.1	The Orange Regional Gallery maintains industry standard collections management.	Tier 1 collection works digitised relocated, records updated and reproduction permissions obtained.	Tier 1 Collection Management completed, and outcomes reported.	Community, Recreation & Cultural Services	\$177,579
		4.1.3.2	The Orange Regional Gallery continues to build and strengthen collections.	New works acquired. Acquisitions and Policies reviewed. Interpretive information developed for Tier One.	Number of acquisitions and Policies reviewed.	Community, Recreation & Cultural Services	\$177,579
		4.1.3.3	The Orange Regional Gallery fosters community pride by sharing collections broadly.	Permanent Collection exhibitions, Artworks maintained throughout Orange Health Services.	Exhibitions delivered and reporting on Outcomes, Permanent Collection	Community, Recreation & Cultural Services	\$177,579

Principal Activity 4.1.4	Develop and deliver dynamic and accessible exhibition program at the Orange Regional Museum that are valued by our local community and visitors.	4.1.4.1	Develop and deliver a diverse exhibition program in collaboration with community groups, organisations, and stakeholders to provide high-quality experiences for the local and regional audience at the Orange Regional Museum.	Deliver four new exhibitions per year, with 70% of visitor feedback indicating relevance and informativeness.	Number of Exhibition, % of feedback.	Community, Recreation & Cultural Services	\$179,778
Principal Activity 4.1.5	Develop and deliver cultural and educational programs at the Orange Regional Museum that are valued by our local community and visitors.	4.1.5.1	Develop and deliver education and public programs to engage our communities and visitors with the Orange Regional Museum's exhibition program and collections.	Deliver at least six programs annually, with 75% of participants providing positive feedback in post-event surveys.	Number of Programs, % of feedback.	Community, Recreation & Cultural Services	\$179,778
Principal Activity 4.1.6	Manage the Orange Regional Museum's Collection to preserve our cultural heritage.	4.1.6.1	Encourage community donations of cultural material to the Orange Regional Museum through community engagement activities.	Conduct two community engagement activities annually.	Number of Activities.	Community, Recreation & Cultural Services	\$179,778
		4.1.6.2	Undertake proactive collecting, including contemporary and born-digital collecting, to better reflect our local history and experiences at the Orange Regional Museum.	One targeted collecting campaign annually.	Number of Campaigns.	Community, Recreation & Cultural Services	\$179,778
Principal Activity 4.1.7	Provide the community with a venue (Orange Function Centre) to host a range of events.	4.1.7.1	Delivery of functions or events.	Ten events held annually.	Number of Events.	Community, Recreation & Cultural Services	\$185,367
Principal Activity 4.1.8	Enhance library services and engagement by implementing targeted strategies to increase library use and access across physical and digital platforms.	4.1.8.1	Provide and increase usage of library services and collections across the Central West Libraries network.	Achieve 5% increase/usage rates of collections, visitors and loans.	% increase/usage.	Community, Recreation & Cultural Services	\$14,486

CSP Strategy 4.2: Deliver cultural facilities and programs that reflect the interests of a culturally diverse community.

DP ACTION CODE	DP PRINCIPAL ACTIVITY	OP CODE	OPERATIONAL ACTION ON PRINCIPAL ACTIVITY	TARGET	PERFORMANCE MEASURE	RESPONSIBLE DIRECTOR	BUDGET
Principal Activity 4.2.1	Engage with community members and organisations to contribute to the content of exhibitions and programs at the Orange Regional Museum.	4.2.1.1	Identify opportunities for collaboration with community, member groups and associations in the development of temporary exhibitions.	At least one community focused collaborative exhibition.	Number of exhibitions.	Community, Recreation & Cultural Services	\$179,778
Principal Activity 4.2.2	Develop a well-balanced theatre program that entertains, informs and challenges audiences.	4.2.2.1	Develop annual program that entertains, informs and challenges audiences in partnership with other cultural partners and key stakeholders.	Deliver a well-balanced annual program	Program delivered and outcomes reported.	Community, Recreation & Cultural Services	-
Principal Activity 4.2.3	Deliver Orange's Conservatorium and Planetarium.	4.2.3.1	Construction of Orange Conservatorium and Planetarium.	Completed in half two of 2025/2026.	Construction completed and outcomes reported.	Community, Recreation & Cultural Services	Capital Works

**CSP OBJECTIVE 5****Responsive programs and services that support our community's lifestyle and social needs.****CSP Strategy 5.1: Provide services to people at all stages of life.**

DP ACTION CODE	DP PRINCIPAL ACTIVITY	OP CODE	OPERATIONAL ACTION ON PRINCIPAL ACTIVITY	TARGET	PERFORMANCE MEASURE	RESPONSIBLE DIRECTOR	BUDGET
Principal Activity 5.1.1	Engage with the local culturally and linguistically diverse community to identify needs and opportunities.	5.1.1.1	Ensure the diversity and inclusion of all community members are recognised and celebrated through events including but not limited to NAIDOC Week, Harmony Day, Rainbow Festival, Seniors Week, Children's Week, International Day of People with Disability, and Youth Week.	Four events held annually.	Number of Events.	Community, Recreation & Cultural Services	\$81,784
Principal Activity 5.1.2	Provide recreational activities to support healthy, active and improved life outcomes for all community members.	5.1.2.1	Develop and deliver a wide range of healthy lifestyle, wellbeing and socialisation programs.	Deliver a minimum of five programs annually.	Number of programs delivered.	Community, Recreation & Cultural Services	-
		5.1.2.2	Investigate additional funding and grants to provide activities and programs at a subsidised level to ensure all community members have opportunities to participate.	Submission of a minimum of two grant applications annually.	Number of Grant Submissions and report on outcomes.	Community, Recreation & Cultural Services	-
Principal Activity 5.1.3	Provide services for older people in our community.	5.1.3.1	Meet service level expectations for the Commonwealth Home Support Program (CHSP) as determined by the Department of Health and Aged Care.	Retain all programs.	% of programs retained.	Community, Recreation & Cultural Services	-

		5.1.3.2	Provide services, support and activities for older people by sourcing additional funding and grants to provide a variety of projects and programs.	A minimum of two grant applications submitted.	Number of Grant Submissions and report on outcomes.	Community, Recreation & Cultural Services	-
Principal Activity 5.1.4	Deliver quality Education and Care services for children birth to 12 years.	5.1.4.1	Maintain childcare facilities that meet industry standards.	Annual confirmation of compliance from a Senior Field Officer of the NSW Early Childhood Education and Care Regulatory Authority, and ongoing maintenance of a Meeting rating through the Assessment and rating process.	Program Delivered and outcomes reported.	Community, Recreation & Cultural Services	Capital Works
Principal Activity 5.1.5	Provide supported accommodation services to adults with an intellectual disability in the Orange region.	5.1.5.1	Implement and monitor a quality enhancement program for supported accommodation services, focusing on continuous improvement in service delivery and housing conditions.	Implementation of enhancement programs.	Program delivered and outcomes reported.	Community, Recreation & Cultural Services	-
Principal Activity 5.1.6	Investigate and deliver interment options for strategic planning of new burial types and areas at the Orange Cemetery.	5.1.6.1	Implement a landscaping and design program for emerging interment areas.	Landscape one identified area from design program.	Number of areas complete.	Development Services	\$5,000

CSP Strategy 5.2: Improve housing supply, diversity and affordability.

DP ACTION CODE	DP PRINCIPAL ACTIVITY	OP CODE	OPERATIONAL ACTION ON PRINCIPAL ACTIVITY	TARGET	PERFORMANCE MEASURE	RESPONSIBLE DIRECTOR	BUDGET
Principal Activity 5.2.1	Support the provision of Social and Affordable Housing through the adoption of the Local Housing Strategy.	5.2.1.1	Continued development of the Landcom Affordable Housing Project.	Application lodged and assessed.	% complete.	Development Services	-



CSP OBJECTIVE 6 Activities for young people

CSP Strategy 6.1: Provide spaces that meet the needs of a broad range of ages.

DP ACTION CODE	DP PRINCIPAL ACTIVITY	OP CODE	OPERATIONAL ACTION ON PRINCIPAL ACTIVITY	TARGET	PERFORMANCE MEASURE	RESPONSIBLE DIRECTOR	BUDGET
Principal Activity 6.1.1	Expand the range of experiences and accessibility to facilities and fields.	6.1.1.1	Develop, construct and install facilities to meet the accessibility demands to enable access to a range of facilities.	Two facilities constructed/ upgraded per annum.	Number of Facilities.	Community, Recreation & Cultural Services	\$90,000

CSP Strategy 6.2: Develop programs and activities for young people across the region.

DP ACTION CODE	DP PRINCIPAL ACTIVITY	OP CODE	OPERATIONAL ACTION ON PRINCIPAL ACTIVITY	TARGET	PERFORMANCE MEASURE	RESPONSIBLE DIRECTOR	BUDGET
Principal Activity 6.2.1	Develop programs and activities for Youth.	6.2.1.1	Develop and present a diverse range of programs and activities targeted for Orange's Youth activities such as Recreation, Museum, Library, Gallery and Theatre.	30 Programs/Activities delivered.	Number of Programs/ Activities.	Community, Recreation & Cultural Services	\$40,618

CSP Strategy 6.3: Establish indoor attractions and venues that allow year-round, all-weather places for young people and their families to enjoy.

DP ACTION CODE	DP PRINCIPAL ACTIVITY	OP CODE	OPERATIONAL ACTION ON PRINCIPAL ACTIVITY	TARGET	PERFORMANCE MEASURE	RESPONSIBLE DIRECTOR	BUDGET
Principal Activity 6.3.1	Provide the Orange community with a year-round swim, play and fitness facility.	6.3.1.1	Design of the Indoor Aquatic Centre Expansion completed.	Design stage complete.	Design delivered and outcomes reported.	Community, Recreation & Cultural Services	-
Principal Activity 6.3.2	Work with the community and industry to deliver an indoor play facility for Orange families and visitors.	6.3.2.1	Produce a business case to facilitate the establishment and operation of the indoor play facility.	Business Case complete.	Completed and outcomes reported.	Community, Recreation & Cultural Services	\$35,000

FOR EXHIBITION





Preserve

We value preserving the unique natural, cultural, social, and historical aspects of our community while recognising the need for growth and development.

We are committed to sustainability by promoting renewable energy, reducing waste, and protecting our natural resources. We also prioritise infrastructure to support a growing city, including roads, footpaths, parking and a vibrant CBD.

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**CSP OBJECTIVE 7****Sustainable growth and respectful planning that values the natural environment.****CSP Strategy 7.1: Ensure best practice in climate change mitigation and adaption options for Council and community projects.**

DP ACTION CODE	DP PRINCIPAL ACTIVITY	OP CODE	OPERATIONAL ACTION ON PRINCIPAL ACTIVITY	TARGET	PERFORMANCE MEASURE	RESPONSIBLE DIRECTOR	BUDGET
Principal Activity 7.1.1	Implement the Climate Change Policy to mitigate and adapt to the effects of climate change.	7.1.1.1	Implement Council emission reduction plan.	Emissions reduced by 65%	% emission reduction.	Development Services	-
Principal Activity 7.1.2	Develop and implement Community Climate Change Management Plan to support climate change mitigation and adaption.	7.1.2.1	Develop Community Climate Change Management Plan.	Plan adopted by Council.	Adoption date.	Development Services	-
		7.1.2.2	Engage with the community in climate change mitigation and adaption.	Three community engagement sessions held.	Number of sessions held.	Development Services	-
Principal Activity 7.1.3	Identify and enhance natural corridors to improve biodiversity and ecological connectivity by assessing landscapes, restoring key habitats, and supporting wildlife movement and ecosystem resilience.	7.1.3.1	Engage the local community to plant native trees, shrubs and grasses to improve biodiversity and connectivity throughout the city.	At least three community programs/sessions held and 1500 trees planted.	Number programs/sessions held and trees planted.	Development Services	\$14,002

CSP Strategy 7.2: Enact policies and practices to protect the sustainability and security of water destined for potable supply from the water catchment area.

DP ACTION CODE	DP PRINCIPAL ACTIVITY	OP CODE	OPERATIONAL ACTION ON PRINCIPAL ACTIVITY	TARGET	PERFORMANCE MEASURE	RESPONSIBLE DIRECTOR	BUDGET
Principal Activity 7.2.1	Drinking water that meets health guidelines is provided through ongoing implementation and review of the Drinking Water Management System (DWMS).	7.2.1.1	Continued implementation and review of Drinking Water Management System (DWMS) including participation in NSW Health Monitoring Program.	100% compliance with the Australian Drinking Water Guideline health targets and provision of information to Council's Infrastructure Policy Committee monthly.	% compliance and reported.	Technical Services	-

CSP Strategy 7.3: Plan for growth and development that balances liveability with valuing the local environment.

DP ACTION CODE	DP PRINCIPAL ACTIVITY	OP CODE	OPERATIONAL ACTION ON PRINCIPAL ACTIVITY	TARGET	PERFORMANCE MEASURE	RESPONSIBLE DIRECTOR	BUDGET
Principal Activity 7.3.1	Strengthen regional biosecurity through inclusive collaboration, ensuring all stakeholders contribute to effective weed management.	7.3.1.1	Promote education & events through information packs, social media and the Central Tablelands Local Land Services (CTLLS) and host a minimum of four field days.	Four events held annually. Information packs sent to all new land owners (over 2ha).	Number of Events & packs sent.	Development Services	\$51,880
Principal Activity 7.3.2	Provide a framework for development in the city through the Orange Local Environmental Plan 2011, Plans of Management and Development Control Plans for sustained growth.	7.3.2.1	Review and update the Orange Local Environmental Plan (LEP) to align with growth strategies and community needs.	Plans reviewed and adopted by Council.	% reviewed and date adopted by Council.	Development Services	-
		7.3.2.2	Review and update the Orange Development Control Plan (DCP) to align with growth strategies and community needs.	Plans reviewed and adopted by Council.	% reviewed and date adopted by Council.	Development Services	-

7.3.2.3	Develop and implement the Affordable Housing Strategy to support the delivery of affordable and diverse housing options in Orange.	Strategy Adopted and Implementation commenced.	Date adopted and % implemented.	Development Services	-
7.3.2.4	Review and Update Strategic Policy - Voluntary Planning Agreements.	Review completed and Policy adopted by Council.	Date adopted.	Development Services	-

CSP Strategy 7.4: Celebrate, maintain and preserve our cultural, social, natural and built heritage assets.

DP ACTION CODE	DP PRINCIPAL ACTIVITY	OP CODE	OPERATIONAL ACTION ON PRINCIPAL ACTIVITY	TARGET	PERFORMANCE MEASURE	RESPONSIBLE DIRECTOR	BUDGET
Principal Activity 7.4.1	Ensure plans for growth and development are respectful of our heritage.	7.4.1.1	Increase the knowledge of building owners about the value of protecting and enhancing the heritage of the city.	Ten engagement opportunities.	Number of engagements.	Development Services	\$54,810
Principal Activity 7.4.2	Support the community to protect and maintain their heritage buildings.	7.4.2.1	Engage with the community to provide support through the Local Heritage Assistance Fund.	Four engagement opportunities held and fund administered.	Number of engagements and % of funding provided.	Community, Recreation & Cultural Services	\$52,350



CSP OBJECTIVE 8

Managing our resources wisely.

CSP Strategy 8.1: Identify and deliver essential water, waste and sewer infrastructure to service the community into the future.

DP ACTION CODE	DP PRINCIPAL ACTIVITY	OP CODE	OPERATIONAL ACTION ON PRINCIPAL ACTIVITY	TARGET	PERFORMANCE MEASURE	RESPONSIBLE DIRECTOR	BUDGET
Principal Activity 8.1.1	Improve Water Supply Security for Orange to cater for potential increased population growth rates.	8.1.1.1	Undertake a preliminary business case for purified recycled water, subject to funding.	Business Case completed by 30 June 2026.	Business Case completed and outcomes reported.	Technical Services	-
		8.1.1.2	Deliver the East Orange Harvesting Wetland (Blackmans Swamp Creek Stormwater Harvesting Stage Two) project.	Stage Two delivered.	Completed and outcomes reported.	Technical Services	Capital Works
		8.1.1.3	Continue to support NSW Central West Drought Resilience Plan through collaboration with other agencies.	Deliver Regional Drought Resilience Plan implementation actions as agreed by the NSW Central West consortium by 30 November 2025.	Number of completed deliverables as per Regional Drought Resilience Planning (RDRP) funding agreement.	Corporate & Commercial Services	-
		8.1.1.4	Design and implement Water Conservation Strategies.	Annual Water Conservation Program delivered and implementation of new strategies.	Program Completed and outcomes reported. Number of new strategies implemented.	Technical Services	\$74,581
Principal Activity 8.1.2	Operations, maintenance, and capital upgrades for all Council owned dams comply with the Dams Safety Act 2015, Dam Regulations 2019, and associated guidelines.	8.1.2.1	Ongoing implementation and review of the Dams Safety Management System (DSMS).	100% compliance with Dams Safety Management System (DSMS).	Annual Dams Safety Standards Report submitted by 31 March 2025 and outcomes reported.	Technical Services	-

CSP Strategy 8.2: Develop and promote initiatives to reduce water, energy and water waste in consultation with the community.

DP ACTION CODE	DP PRINCIPAL ACTIVITY	OP CODE	OPERATIONAL ACTION ON PRINCIPAL ACTIVITY	TARGET	PERFORMANCE MEASURE	RESPONSIBLE DIRECTOR	BUDGET
Principal Activity 8.2.1	Promote the enhancement of waste collection performance within the community.	8.2.1.1	Provide educational resources and information sources to the community to assist with appropriate utilisation of waste collection services.	Ten community engagement sessions held.	Number of sessions.	Technical Services	\$5,200
Principal Activity 8.2.2	Design and implement waste conservation strategies.	8.2.2.1	Respond to key FOGO and Waste Levy requirements.	Initiatives implemented	% of Initiatives.	Technical Services	\$37,694

FOR EXHIBITION

**CSP OBJECTIVE 9****Infrastructure for our growing communities.****CSP Strategy 9.1: Develop an extensive network of shared use paths connecting the city to allow for active travel.**

DP ACTION CODE	DP PRINCIPAL ACTIVITY	OP CODE	OPERATIONAL ACTION ON PRINCIPAL ACTIVITY	TARGET	PERFORMANCE MEASURE	RESPONSIBLE DIRECTOR	BUDGET
Principal Activity 9.1.1	Construct footpaths to enhance existing path network.	9.1.1.1	Apply for Capital Works Grants to support construction and maintenance of pedestrian and cycle path networks.	Two Grant Applications	Number of Applications and report on outcomes.	Technical Services	Capital Works

CSP Strategy 9.2: Design and deliver the Road Infrastructure for a growing city.

DP ACTION CODE	DP PRINCIPAL ACTIVITY	OP CODE	OPERATIONAL ACTION ON PRINCIPAL ACTIVITY	TARGET	PERFORMANCE MEASURE	RESPONSIBLE DIRECTOR	BUDGET
Principal Activity 9.2.1	Road Works Programs to be undertaken in accordance with the Transport Asset Management Plan.	9.2.1.1	Deliver all Road Works programs within allocated budgets.	100% of programs delivered within budget.	% programs delivered, within % budget variance.	Technical Services	Capital Works

CSP Strategy 9.3: Ensure that sufficient car parking spaces are available to support growth.

DP ACTION CODE	DP PRINCIPAL ACTIVITY	OP CODE	OPERATIONAL ACTION ON PRINCIPAL ACTIVITY	TARGET	PERFORMANCE MEASURE	RESPONSIBLE DIRECTOR	BUDGET
Principal Activity 9.3.1	Parking Restrictions reflect the evolving dynamics of the City.	9.3.1.1	Review Parking restrictions within the City to accommodate the evolving dynamics.	Review completed and 100% of recommendations for improvement implemented.	Review completed, outcomes reported and % recommendations implemented.	Development Services	Capital Works

Principal Activity 9.3.2	Enhanced community engagement and education to improve parking compliance.	9.3.1.2	Conduct quarterly audits of disability parking spaces for compliance and assess opportunities for improved accessibility.	All audits completed and 100% of recommendations for improvement implemented.	% of audits complete and % of recommendations implemented.	Development Services
		9.3.1.3	Manage parking demand to promote turnover, achieve optimal utilisation.	Carrying out scheduled parking patrols across the city using a range of available technologies including the use of LPR to ensure the equitable sharing of spaces.	Schedule implemented and outcomes reported.	Development Services
		9.3.2.1	Launch an annual "Know the Rules" campaign to educate the public on parking laws and common violations.	Conduct three public engagement events and 5% reduction in repeat parking offences.	Number of engagements held and % reduction in repeat parking offences.	Development Services







Prosper

We value providing positive choices for investment, employment and study.

We aim to strengthen and diversify our economy by targeting new and innovative industries, as well as fostering our existing strengths such as medical services, mining, local food and wine production and tourism. We encourage engagement between Council, local businesses and industry.

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**CSP OBJECTIVE 10****Sustainable tourism, events and visitor experiences.****CSP Strategy 10.1: Capitalise on the character and lifestyle of Orange to remain a destination of choice.**

DP ACTION CODE	DP PRINCIPAL ACTIVITY	DP CODE	OPERATIONAL ACTION ON PRINCIPAL ACTIVITY	TARGET	PERFORMANCE MEASURE	RESPONSIBLE DIRECTOR	BUDGET
Principal Activity 10.1.1	Supercharge tourism events, utilising the 2032 Economic Development Strategy (EDS), and the Orange Region Destination Management Plan (DMP).	10.1.1.1	Work with stakeholders to prioritise and agree priority actions from the EDS and DMP. Manage agreement with Orange 360 to deliver agreed KPIs.	Deliver actions identified by the EDS and DMP. Orange360 delivers outcomes aligned to the contract KPIs.	Actions implemented and outcomes reported.	Corporate & Commercial Services	\$46,349
Principal Activity 10.1.2	Enhance the Colour City Caravan Park (CCCCP) to provide a variety of accommodation options that meets the needs of visitors.	10.1.2.1	Provide opportunity for maintenance and improvements to the Colour City Caravan Park that draw visitors to stay.	Increase occupancy and reduce operating deficit.	% increase in occupancy and reduction in operating deficit.	Corporate & Commercial Services	Capital Works

CSP Strategy 10.2: Develop and attract a variety of events, festivals, venues and activities that attract visitors.

DP ACTION CODE	DP PRINCIPAL ACTIVITY	DP CODE	OPERATIONAL ACTION ON PRINCIPAL ACTIVITY	TARGET	PERFORMANCE MEASURE	RESPONSIBLE DIRECTOR	BUDGET
Principal Activity 10.2.1	Support and provide events that attract visitors.	10.2.1.1	Support and provide events that are accessible, inclusive and diverse that attract visitors.	Deliver Council's Event program and provide support to inclusive diverse. Events through Council's Event Funding.	Number of Events and Number of visitors.	Corporate & Commercial Services	\$135,000

**CSP OBJECTIVE 11****A smart, innovative and resilient industry sector.****CSP Strategy 11.1: Encourage and facilitate inward investment to grow the number of new inbound businesses to the city.**

DP ACTION CODE	DP PRINCIPAL ACTIVITY	OP CODE	OPERATIONAL ACTION ON PRINCIPAL ACTIVITY	TARGET	PERFORMANCE MEASURE	RESPONSIBLE DIRECTOR	BUDGET
Principal Activity 11.1.1	Attract new enterprises that diversify offering within our priority industries to increase economic resilience.	11.1.1	Promote and support expansion in key anchor industries: Health and social support; Education; Public administration; Resources and renewables; Ag-innovation and value-add and manufacturing.	Improve the capability of Council to manage reactive and proactive business enquiries through development of Customer Relationship Management system and processes.	Number of new business enquiries, as reported by enhanced Customer Relationship Management processes.	Corporate & Commercial Services	\$46,349

CSP Strategy 11.2: Enhance opportunities for local business to grow and prosper.

DP ACTION CODE	DP PRINCIPAL ACTIVITY	OP CODE	OPERATIONAL ACTION ON PRINCIPAL ACTIVITY	TARGET	PERFORMANCE MEASURE	RESPONSIBLE DIRECTOR	BUDGET
Principal Activity 11.2.1	Foster an environment for small and medium business to thrive and support local industry innovation.	11.2.1	Improve conditions for new business formation, expand local small and medium business, encourage a diverse business mix in the CBD and other identified commercial hubs and develop support mechanisms to foster new business innovation.	Action plan developed with Economic Development Community Committee.	Number of initiative and outcomes reported.	Corporate & Commercial Services	-

**CSP OBJECTIVE 12**

Transport services, connectivity and infrastructure that support community, tourism, business and industry.

CSP Strategy 12.1: Strengthen air services.

DP ACTION CODE	DP PRINCIPAL ACTIVITY	OP CODE	OPERATIONAL ACTION ON PRINCIPAL ACTIVITY	TARGET	PERFORMANCE MEASURE	RESPONSIBLE DIRECTOR	BUDGET
Principal Activity 12.1.1	Operate the Orange Airport.	12.1.1	Ensure the airport meets requirements of the Civil Aviation Safety Authority and the Office of Transport Security.	100% compliance and airport safety is upheld.	All annual safety surveys are completed.	Technical Services	Capital Works

FOR EXHIBITION









CSP OBJECTIVE 13 An informed community.

CSP Strategy 13.1: Deliver communication that is open, accessible, meaningful and regular across a range of media.

DP ACTION CODE	DP PRINCIPAL ACTIVITY	OP CODE	OPERATIONAL ACTION ON PRINCIPAL ACTIVITY	TARGET	PERFORMANCE MEASURE	RESPONSIBLE DIRECTOR	BUDGET
Principal Activity 13.1.1	Increase community engagement across communication channels by delivering rich content that encourages audiences to follow and share information.	13.1.1.1	Inform the Community about Council's activities through advertising in the local media, boosting social posts on Council's social media channels and updating information on Council's website.	Increase engagement on each platform.	% increase.	Corporate & Commercial Services	\$39,464

CSP Strategy 13.2: Deliver excellent customer service.

DP ACTION CODE	DP PRINCIPAL ACTIVITY	OP CODE	OPERATIONAL ACTION ON PRINCIPAL ACTIVITY	TARGET	PERFORMANCE MEASURE	RESPONSIBLE DIRECTOR	BUDGET
Principal Activity 13.2.1	Develop Customer Service commitment and strategy to delivery Key Performance Indicators (KPIs).	13.2.1.1	Finalise and implement the Customer Service Strategy across all departments. Investigate an integrated system for real-time tracking of service delivery KPIs, including customer satisfaction, call and email response times, and after-hours calls.	Implementation complete. Investigation commenced.	Implementation complete and outcomes reported. % investigation complete.	Corporate & Commercial Services	-
Principal Activity 13.2.2	Implement consistent customer-centric language across all Council's correspondence and touch points.	13.2.2.1	Develop a Style Guide to ensure consistent use of customer-centric language in all Council communications and interactions.	Style guide developed.	Completed and outcomes reported.	Corporate & Commercial Services	-

Principal Activity 13.2.3	Provide efficient and effective development and certification services in a timely manner.	13.2.3.1	Implement workflow improvements to enhance efficiency and reduce Development Application processing times.	Exceed the NSW Planning Portal target of 85 days assessment timeframe.	% issued on or before assessment timeframe.	Development Services	-
		13.2.3.2	Provide certification services for the purpose of issuing Construction Certificates.	Construction Certificates issued in 28 days.	% issued in timeframe.	Development Services	-
		13.2.3.3	Provide certification services for the purpose of issuing Complying Development Certificates.	Complying Development Certificates issued in 20 days.	% issued in timeframe.	Development Services	-
		13.2.3.4	Provide Building Information Certificates.	Building Information Certificates issued in seven days of receiving all documentation.	% issued in timeframe.	Development Services	-
Principal Activity 13.2.4	Enhance the delivery of excellent customer service through Information Technology.	13.2.4.1	Develop and implement an IT Strategy that enhances the delivery of excellent customer service.	Strategy adopted and implementation commenced.	Date adopted and % implemented.	Corporate & Commercial Services	\$431,364

CSP Strategy 13.3: Provide opportunities for widespread and quality engagement and, where appropriate, shared decision making.

DP ACTION CODE	DP PRINCIPAL ACTIVITY	OP CODE	OPERATIONAL ACTION ON PRINCIPAL ACTIVITY	TARGET	PERFORMANCE MEASURE	RESPONSIBLE DIRECTOR	BUDGET
Principal Activity 13.3.1	Engage with the community to facilitate shared decision making on the services and works delivered by the Orange City Council.	13.3.1.1	Maintain and Support the Community Committee Framework.	Committees maintained, meetings facilitated, recommendations provided to Council.	Number of Committee Meetings held.	Corporate & Commercial Services	-
		13.3.1.2	Undertake engagement activities to involve the community in Council decision making process.	Ten engagement activities.	Number of Activities.	Corporate & Commercial Services	\$39,464



CSP OBJECTIVE 14 Strong relationships.

CSP Strategy 14.1: Work in partnership with other councils, regional organisations and State and Federal Governments.

DP ACTION CODE	DP PRINCIPAL ACTIVITY	OP CODE	OPERATIONAL ACTION ON PRINCIPAL ACTIVITY	TARGET	PERFORMANCE MEASURE	RESPONSIBLE DIRECTOR	BUDGET
Principal Activity 14.1.1	Maintain, build and strengthen relationships.	14.1.1	Work with government bodies at all levels, local industry organisations and representative bodies to pursue common goals and interests.	Maintain membership of key lobby groups to advance regional priorities.	Report on meetings and interactions with key lobby groups including, but not limited to: <ul style="list-style-type: none"> • Central New South Wales (NSW) Joint Organisation • Regional Development Australia • Regional Cities New South Wales • Orange 360 • NetWaste • Association of Mining-related Councils • Local Land Services • Government Ministers and Department Officers • Local Government New South Wales (LGNSW). 	Office of the Chief Executive	

CSP Strategy 14.2: Recognise and celebrate our Aboriginal culture.

DP ACTION CODE	DP PRINCIPAL ACTIVITY	OP CODE	OPERATIONAL ACTION ON PRINCIPAL ACTIVITY	TARGET	PERFORMANCE MEASURE	RESPONSIBLE DIRECTOR	BUDGET
Principal Activity 14.2.1	Assist in the achievement of the outcomes of the Orange Aboriginal Place Based Plan.	14.2.1.1	Provide support through youth services for Indigenous youth to continue positive life outcomes.	Deliver two significant cultural initiatives annually, ensuring alignment with the Orange Aboriginal Social Plan.	Number initiatives delivered.	Community, Recreation & Cultural Services	\$40,618
		14.2.1.2	Foster good communication and relationships with Elders.	Increase engagement.	% increase.	Community, Recreation & Cultural Services	-
		14.2.1.3	Improve communication with the Orange Local Aboriginal Lands Council.	Increase engagement.	% increase.	Community, Recreation & Cultural Services	-
		14.2.1.4	Support NAIDOC week and other important Indigenous recognition days.	Partner on two or more events or programs per year.	Number of events or programs delivered.	Community, Recreation & Cultural Services	\$8,770



CSP OBJECTIVE 15 Responsible Governance.

CSP Strategy 15.1: Provide representative, responsible and accountable community governance.

DP ACTION CODE	DP PRINCIPAL ACTIVITY	OP CODE	OPERATIONAL ACTION ON PRINCIPAL ACTIVITY	TARGET	PERFORMANCE MEASURE	RESPONSIBLE DIRECTOR	BUDGET
Principal Activity 15.1.1	Enforce environmental pollution breaches.	15.1.1.1	Investigate and respond to environmental health complaints and pollution incidents, conducting inspections, enforcing regulations, and providing education to protect public health and environmental quality.	% investigated in required timeframes.	Investigate complaints and respond to environmental health hazards in accordance with agreed service levels: complaints within four days and environmental health incidents within four hours.	Development Services	-
Principal Activity 15.1.2	Safeguard public health and environmental safety by promoting compliance with health regulations, enhancing food safety standards, and strengthening community awareness of environmental health risks and best practices.	15.1.2.1	Deliver a proactive inspection program for food businesses, skin penetration establishments, and public pools, ensuring compliance and prompt breach response.	Complete 100% of scheduled inspections and deliver at least two educational campaigns annually.	% of scheduled inspections completed, and number of educational campaigns conducted.	Development Services	-
Principal Activity 15.1.3	Complete the four-year Internal Audit Program and implement any mandatory Internal Audit guidelines from the Office of Local Government.	15.1.3.1	Complete the 2025/2026 Internal Audit Program.	Two audits completed.	Number of audits completed and outcomes reported.	Corporate & Commercial Services	\$60,000
Principal Activity 15.1.4	Develop and implement the suite of Integrated Planning and Reporting documents (IP&R).	15.1.4.1	Deliver Integrated Planning and Reporting (IP&R) documents for public exhibition and adoption.	Compile documents and report to Council.	Date adopted.	Corporate & Commercial Services	-

		15.1.4.2	Adopt an Asset Management Strategy to align with Integrated Planning and Reporting documents (IP&R).	Compile strategy and report to Council.	Date adopted.	Technical Services	-
		15.1.4.3	Adopt a Workforce Management Strategy to align with Integrated Planning and Reporting documents (IP&R).	Compile strategy and report to Council.	Date adopted.	Corporate & Commercial Services	-
Principal Activity 15.1.5	Complete the four-year Service Review Program.	15.1.5.1	Complete the 2025/2026 Service Review Program.	Two Reviews Completed.	Number of reviews and outcomes reported.	Corporate & Commercial Services	\$11,848
Principal Activity 15.1.6	Maintain a framework of relevant policies and procedures.	15.1.6.1	All Strategic and Operational Policies reviewed in accordance with the review schedule.	100% of policies due are reviewed.	% reviewed.	Corporate & Commercial Services	-
Principal Activity 15.1.7	Maintain Council's Corruption Prevention Framework.	15.1.7.1	Review Corruption Prevention Framework and provide recommendations for continuous improvement.	Review completed and any recommendations for improvement implemented.	Review completed, outcomes reported and % recommendations implemented.	Corporate & Commercial Services	-
Principal Activity 15.1.8	Maintain Council's Risk Management Framework.	15.1.8.1	Review Council's Risk Management Framework.	Council's Risk Appetite Statements reviewed and adopted.	Review complete and date adopted.	Corporate & Commercial Services	-
Principal Activity 15.1.9	Enhance & Monitor Council's Business Continuity Framework.	15.1.9.1	Conduct Business Continuity Plan (BCP) exercise and implement improvement recommendations.	Business Continuity Plan exercise complete, 100% of recommendations implemented.	Exercise completed, outcomes reported and % recommendations implemented.	Corporate & Commercial Services	\$10,000
Principal Activity 15.1.10	Coordinate with the Mayor and Councillors Training and Development Plans in accordance with requirements under the Local Government Act.	15.1.10.1	Coordinate and implement Councillor Training and Development Plans, including induction training for the new Council.	100% attendance and completion of annual training plans by Councillors.	% complete and outcomes reported.	Corporate & Commercial Services	Training \$18,000

Principal Activity 15.1.1	Develop and resource Information Technology operational roadmap ensuring the Operational Projects reflect the goals and milestone of the Information Technology and Spatial strategies. Continue to upgrade and implement core business, infrastructure and spatial systems as per the Information Technology Operational Roadmap, ensuring that systems are current and fit-for-purpose while supporting business programs.	15.1.1.1	Deliver Information Technology Operations (Infrastructure), Information Technology Business Systems (Applications), Information Technology Spatial, and Information Technology Cyber Roadmap Projects.	All agreed programs and projects meet stakeholder expectations and delivered on time and within budget.	% programs delivered, within % budget variance.	Corporate & Commercial Services	\$431,364
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CSP Strategy 15.2: Employees work together to make a difference.

DP ACTION CODE	DP PRINCIPAL ACTIVITY	OP CODE	OPERATIONAL ACTION ON PRINCIPAL ACTIVITY	TARGET	PERFORMANCE MEASURE	RESPONSIBLE DIRECTOR	BUDGET
Principal Activity 15.2.1	A workforce management plan that enable employees to make a difference in our community whilst also ensuring effective workforce utilization, safety and governance.	15.2.1	Implement the Workforce Management Plan to enable employees to make a difference in our community whilst also ensuring effective workforce utilization, safety and governance.	Compile strategy and report to Council.	Date adopted.	Corporate & Commercial Services	-

CSP Strategy 15.3: Ensure financial stability and support efficient ongoing operation.

DP ACTION CODE	DP PRINCIPAL ACTIVITY	OP CODE	OPERATIONAL ACTION ON PRINCIPAL ACTIVITY	TARGET	PERFORMANCE MEASURE	RESPONSIBLE DIRECTOR	BUDGET
Principal Activity 15.3.1	Develop and implement finance plans that ensure Council is financially sustainable, innovative and efficient.	15.3.1	Contribute to Council project development initiation through grant applications.	At least 50% grant funding success from applications.	% of successful grant applications.	Financial Services	-

		15.3.1.2	Prepare an annual budget, review the Long Term Financial Plan and Fees and Charges.	Completed by 30 June 2026.	Date adopted.	Financial Services	-
		15.3.1.3	Work with Council service leaders to identify savings and further efficiencies with the aim to reduce expenditure to achieve a balanced year-end result.	Balanced result.	Operating Ratio Performance.	Financial Services	-
Principal Activity 15.3.2	Maintain Council's Plant & Fleet.	15.3.2.1	Maintain and renew Council's Plant & Fleet in accordance with the maintenance scheduled and adopted replacement program and outcomes of the Plant & Fleet audit.	All programs delivered.	% of scheduled maintenance & renewal actions completed.	Technical Services	\$1,724,217
Principal Activity 15.3.3	Design and deliver programmed maintenance, inspection and testing programs to ensure all buildings fulfil relevant statutory compliance obligations.	15.3.3.1	Implement maintenance, inspecting and testing programs for essential building services such as fire, electrical and asbestos.	100% portfolio compliance.	% compliance.	Technical Services	Capital Works
Principal Activity 15.3.4	Deliver contracted programmed maintenance and facility services that ensure continued effective operation of the building portfolio.	15.3.4.1	Implement contracted services including functions such as Heating, Ventilation and Air Conditioning (HVAC), auto doors, security and cleaning.	Effective delivery of services and monthly performance reviews.	Number of services delivered and % performance reviews completed.	Technical Services	Capital Works
Principal Activity 15.3.5	Plan and deliver Building Capital Renewal Programs that prioritise the available budget to projects addressing safety, compliance and operational risks.	15.3.5.1	Implement Building Capital Renewal Programs that prioritise the available budget to projects addressing safety, compliance and operational risks.	100% delivery of identified projects.	% delivered.	Technical Services	Capital Works

Our Services

Community, Recreation and Cultural Services	
RESPONSIBLE MANAGEMENT AREAS	WHAT WE DO
Aquatic Centre	<ul style="list-style-type: none"> Pools Learn to Swim Program Customer Service
Central West Libraries	<ul style="list-style-type: none"> Central West Libraries Electronic Collection Programs Public Computing Access Physical Collection Community Museum and Heritage
City Presentation	<ul style="list-style-type: none"> City Presentation Horticultural Services Cemetery Public Open Space Sport and Recreation Botanic Gardens City Gardens Tree Care

Community Services	
Community Services	<ul style="list-style-type: none"> Community Services Information Services Disability Services Youth Services Ageing Services Children Services Community Development
Orange Regional Gallery	<ul style="list-style-type: none"> Collections Exhibitions Engagement (Opening, Education, Social Events)
Orange Regional Museum	<ul style="list-style-type: none"> Collections Exhibitions Engagement (Opening, Education, Social Events)
Performing Arts and Venues	<ul style="list-style-type: none"> Program and Touring Presenting Events Ticketek Sales Agency

Corporate and Commercial Services	
RESPONSIBLE MANAGEMENT AREAS	WHAT WE DO
Corporate Governance	<ul style="list-style-type: none"> Delegations Internal Audit Compliance and Reporting Compliance Incident Notification (PID, Fraud and Corruption etc.) Council and Community Committee Meeting Management Business Continuity Risk Management IP&R Insurance and Claims Records Management Access to Information
Communications & Engagement	<ul style="list-style-type: none"> Community Engagement Internal Engagement Communications and Media Brand and Corporate Image Graphic Design for print and digital Website development and management Printery Customer Service and Front Counter Call Centre Cashiering

Economic Development	Colour City Caravan Park Canobolas Scout Camp Tourism Orange Visitor Information Centre Event Coordination and Delivery Economic Development	Development Services		Natural Resources	Lake Canobolas Wetlands Management Tidy Town Community Committee Giralang Biobank Block
People & Culture	Human Resources Management Industrial Relations Diversity and Inclusion Workforce Planning Training and Development Work Health and Safety Payroll Employee Relations Performance Management Oversight Benefits programs	RESPONSIBLE MANAGEMENT AREAS	WHAT WE DO	Weed Management	Weed Management Regional Weeds Committee Grant Administration Private Property Inspections
Information Technology	Digital services ICT disaster recovery Technology asset management Vendor / contract management Data management and cybersecurity GIS and Spatial Data Services ICT help desk / tech support Infrastructure management (network, server, cloud) Telephony	Building Certification	DA Assessment Building Certification Building Inspections Water, Sewer and Septic Swimming Pools Building Information Certificates Orders - Building	Finance	
		Environmental Health	Orders - Environmental Pollution Incident Response Environmental Compliance Response (Sediment, Noise, Litter) Public Health Enforcement (Skin Penetration, Public Pool Water Quality, Septic) Food Shop Inspections	RESPONSIBLE MANAGEMENT AREAS	WHAT WE DO
		Animals	Orange City Pound Pet Registrations	Financial Services	Accounts Payable Procurement Asset Accounting Payroll File Approval Banking and Agency Management Budget Management, Support and Reporting Capital Budgeting Cash in Transit OLG Compliance Reporting Rates Inquiries Debt Recovery
		Rabies	Dangerous Animal Stray Companion Animal Stray Stock Dog Noise Complaints		
		Development Assessment	Development Assessment Planning Certificates Strategic Planning DA Compliance & Investigation Administration Parking Officers		

Technical Services		Waste Services	Works
RESPONSIBLE MANAGEMENT AREAS	WHAT WE DO		
Building Services	Programmed Essential Services Maintenance (HVACC, Fire, Electrical) Reactive Essential Services Maintenance (HVACC, Fire, Electrical) Building Program Maintenance Programmed Soft Facility Services (Cleaning, Pest Control, Security) Responsive Soft Services (Cleaning, Pest Control, Security) Capital Works Modelling & Delivery	Waste, Recycling and Organics Collection & Processing Waste Burial - Ophir Road Waste Burial - Euchareena Road Leachate Transfer NetWaste Management	Road Maintenance Reactive Road Maintenance Drainage Maintenance Reactive Drainage Maintenance Footpath maintenance Reactive Footpath Maintenance Road Construction Drainage Construction Heavy vehicle approval Street sweeping Civil Construction Contracts Footpath construction Asset management Engineering survey
Depot	Repair and Maintenance Program Unscheduled Repair and Maintenance Store	Water and Sewer Strategic Water Security Water and Sewer Capital Works Program Water and Sewer Private Works Program Dam Safety	
Emergency Services	Emergency Services	Water Network Operations	
Engineering Services	Design Development Asset management	Water Mains Reactive Maintenance Water Mains Scheduled Inspection and Maintenance	
Major Projects	Contracts Management Project Management	Water Treatment	
Orange Regional Airport	Airport Operations	Daily Road Water Treatment Plant Operations Sewage Treatment Plant Operations Liquid Trade Waste CCTV Operations Plumbing Maintenance Mechanical Maintenance Electrical / SCADA Maintenance Water and Sewer Operations and Maintenance Supervision	
Sewer Network Operations	Sewer Mains Reactive Maintenance Sewer Mains Scheduled Inspection and Maintenance		



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DELIVERY PROGRAM AND OPERATIONAL PLAN

Business as Usual (BAU)

What we do for you

WHAT WE DO FOR YOU	RESPONSIBLE DIVISION	RESPONSIBLE SECTION
Develop plans and cost estimates for enhancement of existing facilities.	Community, Recreation & Cultural Services	City Presentation
Support the sporting community through the implementation of Council's sports facility program (minor grants).	Community, Recreation & Cultural Services	City Presentation
Inspect the streetscape to identify residential properties that require a tree to be planted or replaced; identify opportunities for tree planting in public open space.	Community, Recreation & Cultural Services	City Presentation
Plant or replace trees in the urban area outside each residential property.	Community, Recreation & Cultural Services	City Presentation
Collaborate with local agencies and NGOs to increase capacity.	Community, Recreation & Cultural Services	Community Services
Provide recreational activities for older people, people with disabilities and younger people to support healthy, active living and improved life outcomes.	Community, Recreation & Cultural Services	Community Services
Deliver Orange and Cabonne Road Safety Program to conduct programs such as Free Cuppa, Driver Fatigue and Learner Driving.	Community, Recreation & Cultural Services	Community Services
Provide support to new migrants through the Settlement Services Program.	Community, Recreation & Cultural Services	Community Services
Maintain and promote Orange Regional Gallery as a space for learning and of community pride.	Community, Recreation & Cultural Services	Gallery
Operate the Orange Regional Gallery	Community, Recreation & Cultural Services	Gallery

Operate the Orange City Library and Central West Libraries network	Community, Recreation & Cultural Services	Library
Maintain and Increase theatre members.	Community, Recreation & Cultural Services	Theatre
Maintain sister-cities relationships with: Timaru, New Zealand, Orange, California and Mt Hagen, Papua New Guinea.	Corporate & Commercial Services	Communications & Engagement
Manage & Maintain a Community Committee Structure.	Corporate & Commercial Services	Corporate Governance
Deliver an annual program of Council-run events to create vibrancy and liveability for residents and visitors to the city.	Corporate & Commercial Services	Economic Development
Implement the Lake Canobolas Precinct masterplan for the Scout Camp to attract additional groups and visitors to the Orange Region.	Corporate & Commercial Services	Economic Development
Support community organizations to stage community-run events through the administration of Council's Event Sponsorship Programs.	Corporate & Commercial Services	Economic Development
Develop a vibrant, comfortable and clean civic and commercial precinct as a centre for the community.	Corporate & Commercial Services	Economic Development
Support the community through the implementation of Council's Small Donations Program.	Corporate & Commercial Services	Executive Office
Maintain & Support Diversity and Inclusion in the workplace.	Corporate & Commercial Services	People & Culture
Operate Orange Cemetery for the community.	Development Services	Building & Environment
Deliver education and services relating to animal health and wellbeing.	Development Services	Compliance

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DELIVERY PROGRAM AND OPERATIONAL PLAN

DELIVERY 2025-2035

Deliver Ranger Services to assist with lost, stray, noisy or nuisance animals.	Development Services	Compliance
Deliver registration and desexing programs to the community.	Development Services	Compliance
Manage abandoned articles within the city.	Development Services	Compliance
Protect public safety, amenity, and animal welfare by ensuring compliance with regulations, managing public spaces, reducing stray populations, and addressing unlawful activities.	Development Services	Compliance
Provide property information to vendors for conveyancing, financing, and sales.	Development Services	Finance, Building & Environment, Development Assessment
Host Clean Up Australia Day and Clean Up Orange event with active community participation.	Development Services	Natural Resources
Prepare and host clean up events to reduce litter in the region.	Development Services	Natural Resources
To encourage the community to participate in the Tidy Towns Sustainability Program to promote the Environmental and Cultural Programs being undertaken into the city.	Development Services	Natural Resources
Undertake property inspections in accordance with the Weeds Action Program.	Development Services	Natural Resources
Maintain and upgrades to Airport Precinct	Technical Services	Depot, Airport & Emergency Services
Provide timely revaluation of capital value of assets.	Technical Services	Engineering Services
Upgrade the East Orange Drainage Channel from McLachlan Street to March Street, subject to funding.	Technical Services	Technical Services

Become regional leader in waste management.	Technical Services	Waste Services & Technical Support
Complete local and regional contract initiatives and projects as per annual NetWaste Contract Plans.	Technical Services	Waste Services & Technical Support
Completion of a new landfill cell at the Euchareena Road Resource Recovery Centre (ERRRC).	Technical Services	Waste Services & Technical Support
Invest in a broader range of local reuse and recycling services.	Technical Services	Waste Services & Technical Support
Manage Ophir Road and Euchareena Road Resource Recovery Centers in full compliance with management plans and licences.	Technical Services	Waste Services & Technical Support
Model waste generation and diversion rates through ongoing survey, auditing, and community collaboration	Technical Services	Waste Services & Technical Support
Monitor collected inventory of household hazardous wastes and record volumes on a weekly basis.	Technical Services	Waste Services & Technical Support
Monitor scheduled works against allocated budget and engage contractors to complete works.	Technical Services	Waste Services & Technical Support
Offer free annual Household Hazardous Waste Collection service with licenced service provider.	Technical Services	Waste Services & Technical Support
Plan infrastructure development based on wastes required to be managed that cannot be diverted from landfill.	Technical Services	Waste Services & Technical Support
Regularly review waste data generation reports to ensure infrastructure and financial model is fit for purpose.	Technical Services	Waste Services & Technical Support
Deliver the annual Sewer Main Relining Program and Annual Manhole Rehabilitation Program.	Technical Services	Water & Sewerage

all Council owned dams comply and associated guidelines.	Technical Services
ment Plant.	Technical Services
stability and security of water treatment area.	Technical Services
age Treatment Plant final effluent and of requisite capital upgrades.	Technical Services
ing Strategy with water and sewer	Technical Services
operating throughout Orange, Mt Molong.	Technical Services
ncil road reserves.	Technical Services



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DELIVERY PROGRAM AND OPERATIONAL PLAN

ORANGE CITY COUNCIL

Capital Works

Live	801,216	Preserve	7,055,540
Community Services	31,820	Traffic and Transport	5,217,489
Fleet/Plant Replacement - 141	31,820	Roads Reseals Program	1,314,095
Cultural Services	539,946	Annual Crack Sealing - Various locations	17,112
MEB	13,902	Road Rehabilitation	688,840
Bookstock	14,689	New Roundabout - Escort Way and Ploughmans Ln	248,891
CCTV for Orange City Library	39,584	Repair Program	450,000
Lucknow - Master Plan	20,000	Anson St Upgrade - Torpy & Chestnut	500,000
Spring Hill - Master Plan	20,000	Paisley St Upgrade - Kite to Franklin	300,000
Clifton Grove - Master Plan	20,000	Woodward Street Staged Upgrading	851,299
Bookstock (Program 690)	411,771	Pedestrian Crossing lighting	27,342
Community Facilities	9,500	Traffic Facilities	35,415
Function Centre - Cage Floor	3,000	New Street Lights Installation	43,974
Function Centre - Replace Glasswasher	6,500	Cycleways Construction	109,621
City Presentation and Recreation	219,950	Footpath construction program	430,900
Moulder Park Master Plan	21,750	Footpath rehabilitation	200,000
Playground Renewals	90,000	Utilities	1,636,000
Anzac Park - Car Park Surface Repair	40,500	East Orange Channel - March St	1,166,000
Tables - Aquatic Centre	5,000	Stormwater Infrastructure Renewal	70,000
Lane ropes 50m pool	1,000	Endsleigh Avenue Drainage Upgrade	400,000
Aquatic Centre - Lane Ropes Replacement	25,500	Waste Management	177,051
Aquatic Centre - 50m Pool Deck Shade	10,000	Weighbridge Software/Hardware Purchases	12,055
Aquatic Centre - 50m Pool Blanket Reels Replacement	10,000	Interpretative Billboard/Signs RRC	6,396
Aquatic Centre - Learn to Swim Safety Platform	10,000	Fleet/Plant Replacement - 126	43,463
Aquatic Centre Cafe - Replace U/C Freezer and Food	6,200	RRC - Reveal Bin Painting / Repairs	6,396
		ERRRC - Progressive Capping and Rehabilitation	25,129

ORRRC - Capping / Rehabilitation	33,612	Gosling Creek Dam Upgrade - Investigation	3,600,000
Pump Replacement x 3	50,000	Fleet/Plant Replacement - 383	48,056
Approvals and Controls	25,000	Fleet/Plant Replacement - 180	48,056
Plinths New Section	20,000	Fleet/Plant Replacement - 445	45,735
Landscaping/Irrigation New Section	5,000	Fleet/Plant Replacement - 456	45,735
Water Supply	24,439,582	Blackmans Swamp Creek Storm Water Harvesting Scheme	5,000,000
Utilities - Water	24,439,582	Sewer Operations	20,395,502
Depot Office Renovations - Water & Sewer	100,000	Utilities - Sewer	20,395,502
Water Services	60,000	Water & Sewer Amenities Building - Depot	100,000
New Water Services	130,000	Secondary Clarifier Upgrade	150,000
Meter replacements	300,000	Orange STP - Primary Scum Well Pump	90,000
Water mains extension/realignment program	300,000	Orange STP - Boilers & Heat Exchange Upgrade	400,000
Water mains renewal program	800,000	Orange STP - Ferrous and WAS Pumps	310,000
Smart Water Metering	1,800,000	Fleet/Plant Replacement - 194	46,460
Bloomfield Water Decommissioning	400,000	Fleet/Plant Replacement - 197	45,000
Orange Development S64 Plan Projects	100,000	Fleet/Plant Replacement - 260	46,460
Margaret Street 300mm Truck Main Renewal	1,500,000	Fleet/Plant Replacement - 211	46,472
Woodward St 300mm Trunk Main Renewal	1,500,000	Fleet/Plant Replacement - 215	39,110
East Orange Development Service Area	1,000,000	Fleet/Plant Replacement - 253	90,000
South Orange Development Service Area	800,000	Fleet/Plant Replacement - 326	130,000
Icely Road WTP Land Acquisition / Noise	900,000	Orange Development S64 Plan Project - (B	100,000
Stormwater Earthworks - Icely Road Water	230,000	S64 North Orange To WWTP DN450 Sewer Gravity Main	2,000,000
Administration Building - Icely Road Wat	650,000	S64 Northern Corridor Sewer Infrastructure	3,500,000
Icely Road Water Treatment Plant Ozone	1,900,000	Botanic Gardens Cafe SPS - Replace Unit	40,000
Suma Park Dam - Upgrade and Back-Up Generator	3,042,000	March Road SPS - Mech Upgrade	1,600,000
Structural Assessment of WTP	130,000	Spring Hill 2 - Electrical Upgrade	132,000
Dam Warning system	10,000	Sewer reconstruction - Renewals - CVR 10379	120,000
		Flow gauges/modelling	60,000

2025-2035 Delivery Program

Shiralee 1 & 2 Pumpstation Upgrades	1,000,000
Sewer mains relining program	1,000,000
Spring Hill Lucknow Sewer Strategy	3,000,000
March Road SPS Sewer Storage - 61 Burrendong Way	2,500,000
March Street Sewer Capacity Upgrade	2,530,000
South Orange Sewer Trunk Infrastructure Upgrades	1,320,000

Prosper

	7,896,270
Commercial Operations	264,000
Fleet/Plant Replacement - 417	140,000
Refurbish 3 old cabins	20,000
Colour City Caravan Park - paint amenities	4,000
Colour City Caravan Park Capital Works	100,000
Orange Regional Conservatorium & Planetarium	7,632,270

Collaborate

Organisational Services

	2,827,555
	2,827,555
Civic Centre - Works to be identified	30,000
Fleet/Plant Replacement - 212	50,006
Fleet/Plant Replacement - 388	43,711
Fleet/Plant Replacement - 264	46,000
Fleet/Plant Replacement - 106	48,490
Fleet/Plant Replacement - 101	60,000
Fleet/Plant Replacement - 166	46,603
Fleet/Plant Replacement - 109	46,603
Fleet/Plant Replacement - 143	45,320
Fleet/Plant Replacement - 105	47,960
Fleet/Plant Replacement - 176	47,590

Fleet/Plant Replacement - 144	47,590
Fleet/Plant Replacement - 191	47,590
Fleet/Plant Replacement - 122	47,590
Fleet/Plant Replacement - 123	47,590
Fleet/Plant Replacement - 139	47,590
Fleet/Plant Replacement - 111	54,310
Fleet/Plant Replacement - 163	48,071
Fleet/Plant Replacement - 204	40,000
Fleet/Plant Replacement - 151	44,500
Fleet/Plant Replacement - 347	300,000
Fleet/Plant Replacement - 230	51,796
Fleet/Plant Replacement - 249	45,000
Fleet/Plant Replacement - 131	47,000
Fleet/Plant Replacement - 132	45,247
Fleet/Plant Replacement - 117	48,045
Fleet/Plant Replacement - 179	48,045
Fleet/Plant Replacement - 153	45,000
Fleet/Plant Replacement - 348	150,000
Fleet/Plant Replacement - 116	40,000
Fleet/Plant Replacement - Unit 201	48,000
Fleet/Plant Replacement - 233	47,997
Fleet/Plant Replacement - 318	105,000
Fleet/Plant Replacement - 226	45,000
Fleet/Plant Replacement - 522	200,000
Fleet/Plant Replacement - 152	35,000
Fleet/Plant Replacement - 133	46,820
Fleet/Plant Purchase - 146	51,697
Fleet/Plant Replacement - Unit 232	50,000

Fleet/Plant Purchase - 216	45,000
Fleet/Plant Purchase - 108	40,000
Fleet/Plant Replacement - 213	45,000
Fleet/Plant Purchase - 148	40,000
Fleet/Plant Replacement - 337	180,000
Fleet/Plant Purchase - 231	55,000
2024 Accessibility Audit	30,000
Office Furniture	5,494

FOR EXHIBITION

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DELIVERY PROGRAM AND OPERATIONAL PLAN





Yuga Mawang

MOVING TOGETHER

This artwork embodies the deep connection between Orange City Council and the local community, highlighting the harmony essential for collaborative initiatives. At its center, two significant landmarks—Gaanha-bula (Mount Canobolas) and Guriyan Gaanha-bula (Lake Canobolas) serve as focal points. Surrounding them are eight circles in yellow and navy, representing my core values that strengthen cultural relationships: Culture, Connection, Community, History, Storytelling, Water, Totems, and Gathering Places. Framed by blue borders that reflect the Council's logo and the outline of Orange, these areas feature symbols of the cultural connections unique to our region.

The Goanna and Platypus represent the Wiradjuri and Orange totems, and bush tucker signifies local produce.

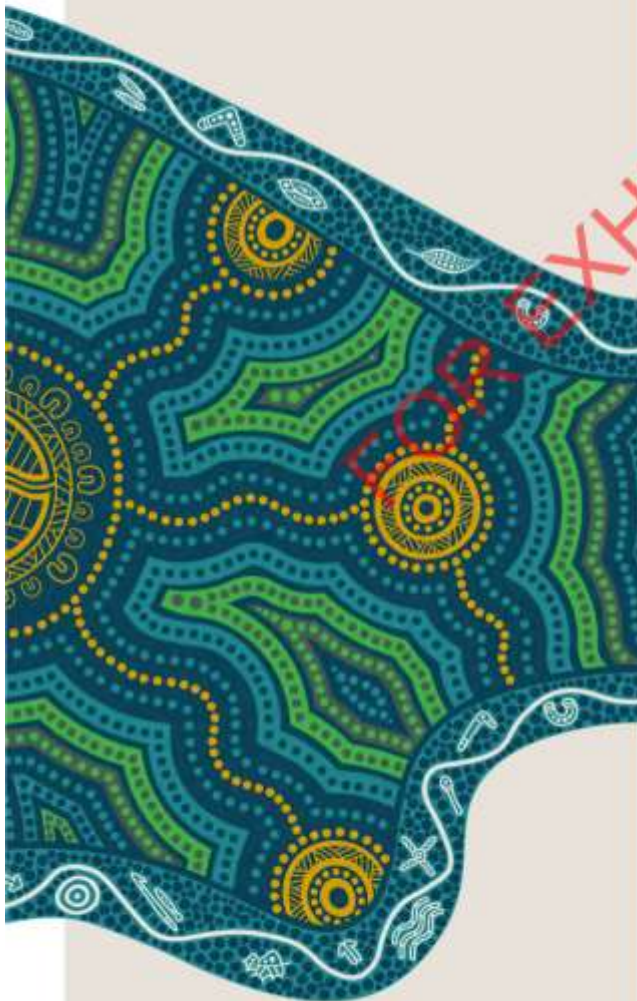
Each border begins and ends with a symbol of a person, representing the idea that everything in the community starts and ends with people. Veins of gold and yellow speaks to the regions abundance, while ripples of green and blue signify the connections between Gaanha-bula, Guriyan Gaanha-bula and the community. These colours illustrate the ripple effect of Council's influence, showcasing its meaningful impact within and beyond the community.

Artwork and words by Wiradjuri Artist, Mitchell Groat.



ACKNOWLEDGEMENT OF COUNTRY

Orange City Council is situated within the traditional lands of the Wiradjuri Nation. We acknowledge the traditional custodianship of these lands, and pay our respect to the Wiradjuri people for their care and stewardship of these lands for more than 40,000 years and to the Elders of the Wiradjuri Nation, past, present and emerging.

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**ABOUT THIS PLAN**

The Asset Management Plan is reviewed annually and guides how Council maintains and renews infrastructure to support service delivery.

This plan links to these Community Strategic Plan (CSP) values:

Live, Prosper, Preserve

IP&R

Resourcing Strategy

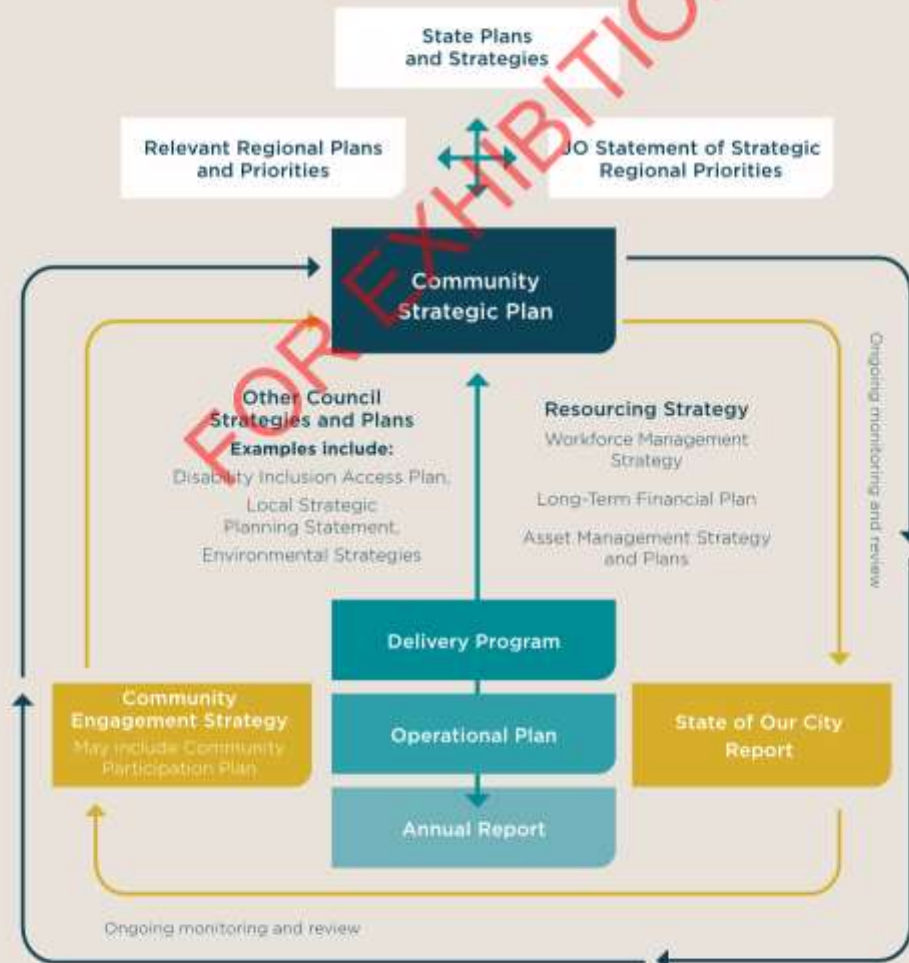
All components of the Integrated Planning and Reporting (IP&R) framework are linked to one another. Activities and actions identified in the Delivery Program and Operational Plan are supported by the Resourcing Strategy, with all resourcing implications identified and addressed.

The Resourcing Strategy outlines how Council will deliver on the community's long-term vision by ensuring the right funding, people, and assets are in place. It is an important component of the IP&R framework and directly supports the goals of the Community Strategic Plan (CSP).

The Resourcing Strategy includes three components:

1. **Long-Term Financial Plan**
forecasting Council's financial capacity over at least 10 years
2. **Workforce Management Strategy**
planning for the staff, skills, and capabilities needed to meet future service needs
3. **Asset Management Strategy**
guiding how Council maintains and renews infrastructure to support service delivery

INTEGRATED PLANNING & REPORTING FRAMEWORK



Community Strategic Plan

Community Strategic Plan: Our highest-level plan guiding all other strategies and setting out our community's vision and aspirations, aligning with state and regional plans and incorporating social justice principles, strategic directions, outcomes and measures of progress.

Duration: 10+ years

Review: 4 years

Delivery Program & Operational Plan

Delivery Program: Outlines our elected council's four-year commitment to achieving the CSP, detailing what can be delivered within available resources and aligning with the CSP's strategic directions and outcomes.

Operational Plan: Outlines the Actions on the principal activity over the financial year to work towards to achieving the 4 year plan.

Duration: DP 4 years, OP annually

Review: Annual review with 6-monthly reporting.

Asset Management Strategy, Long-Term Financial Plan, Workforce Management Strategy

Resourcing Strategy: Shows how the work outlined in the Delivery Program and Operational Plan will be supported, through long-term financial planning, workforce management and asset management.

Duration: AMS & LTFP are 10 years, WMS is 4 years

Review: Annually

Community Engagement Strategy

Community Engagement Strategy: Supports the development of all plans, policies, programs, and key activities, ensuring a genuine, inclusive approach grounded in social justice principles.

Duration: As required

Review: Within 3 months of the local government elections.

Annual Report 2024-25

Annual Report: Provides a yearly update to our community on the council's progress in delivering the Delivery Program through that year's Operational Plan, and includes the audited financial statements.

Duration: 12 months

Review: Annually

State of Our City

State of Our City: Prepared by our outgoing Council and noted by the incoming council, providing a summary to the community on the effectiveness of the Community Strategic Plan's implementation over their 4 year Council term.

Duration: 4 years

Review: 4 years

Executive summary

A high-level review of Council's Asset Management policies, practices and systems has been completed in conjunction with the development of this document to provide a strategic direction and guidance for improving asset management planning and performance. Council is responsible for an asset portfolio that is valued at approximately 2.2 billion dollars as of 30 June 2025.

This plan assists Council in the decision-making process and is presented at a high level to provide key information that can be used in the determination of levels of service and funding required.

This strategy is presented at a high level to provide key information that can be used in the determination of levels of service and funding required. Table 1.1 provides a snapshot of the Council asset groups, twenty (20) year average costs, the funding gap between the available renewal budget and predicted renewal requirements and the projected backlog of works as at years 1, 10 and 20.

The figures used in Table 1.1 are derived from the 2025/26 budget. Note a funding analysis has not been undertaken on the 'Other' assets.

The backlog in year 1 of the plan is calculated by determining the value of works that are due as at 1 July 2025 that cannot be completed in the 2025/26 financial year. Deferring renewal backlog over the longer term creates intergenerational debt.

TABLE 1.1: COUNCIL'S ASSET PORTFOLIO OVERVIEW (\$'000)

Asset	Fair Value	Operation & Maintenance	Renewal	Upgrade & New	Funding Gap	Backlog Year 1	Backlog Year 10	Backlog Year 20
Water	431,293	27,822	2,712	8,614	0	0	0	0
Sewer	294,117	19,136	2,667	3,700	0	0	0	0
Sub-Total	725,410	47,558	5,379	12,314	0	0	0	0
Transport	538,642	8,237	3,839	8,069	299	15,342	12,634	5,983
Buildings	272,569	6,589	1,041	1,563	149	8,693	5,448	2,980
Parks	29,797	10,317	175	11,480	546	4,823	5,689	10,914
Drainage	210,581	522	94	315	0	752	19	0
Aerodrome	28,451	1,092	0	213	396	2,910	4,375	7,926
Aquatic Centre	13,208	4,573	0	22	277	2,413	3,610	5,536
Other	349,204	-	-	-	-	-	-	-
Sub-Total	1,442,452	31,329	5,149	21,635	1,667	34,933	31,775	33,339
Total	2,167,862	78,887	10,528	33,949	1,667	34,933	31,775	33,339

Notes:

- Budget Figures are based on the Long Term Financial Plan (LTFP).
- Capital Upgrade & New costs relate to projects identified in the 2025/26 budget, expressed as short-term (5 year) averages.
- Other assets Fair Value Figures includes, but aren't limited to land, plant & equipment & library books.
- Water & sewer budgeting has assumed that the Water & Sewer Fund will be used to fund any renewal gaps.
- Transport Fair Value figure includes both Roads and Council Car Parks.
- Parks & Open Space renewal projections are based on outdated and incomplete data.

WATER AND SEWER FUND ASSETS - RENEWAL

Comparing renewal requirements extracted from Council's asset renewal modelling to allocated renewal expenditure delivered in the 2025/26 budget, Table 1.1 suggests that, keeping within the parameters of current service levels, Councils average annual Water and Sewer renewal expenditure of \$5.379M pa represents 100% of what is required. Although there are water and sewer assets that, according to Council's renewal model, are due for renewal in 2025/26 and beyond, it is anticipated that, over time and prior to failure, the renewal of these assets can be achieved through the utilisation of the available annual water and sewer cash reserves on hand.

However, for Council to be able to complete current and future Water and Sewer Infrastructure annual capital works programs, Council will rely on the 2025/26 Water & Sewer Workforce Strategy and the internal growth and development programs to ensure Council maintains an adequate workforce capable of completing the projected capital works.

GENERAL FUND ASSETS - RENEWAL

Comparing general fund renewal requirements generated from Council's asset renewal modelling to budgeted renewal expenditure delivered in the 2025/26 budget, Table 1.1 suggests that, keeping within the parameters of current service levels, Council's current average general fund renewal expenditure of \$5.149M pa represents 76% of the \$6.816M pa. required. This trend remains consistent throughout both medium term (0-10 years) and the longer-term (10-20 years) timeframes.

The analysis highlights that, depending on decisions regarding the condition at which assets are maintained or renewed over the next 10 years, the 2025/26 budget allows for sufficient funding to cover the rate at which Councils' infrastructure assets, funded through the general fund, are being consumed over the next 20 years, but fails to allow sufficient renewal funding to meaningfully reduce the 2025/26 Renewal Backlog of approximately \$35M.

As a result, the budget delivers an immediate general fund renewal backlog of \$35M and a twenty-year annual average Renewal Funding Gap of \$1.667M pa for which future generations will become liable if remedial action is not taken. Council's renewal modelling suggests that maintaining the current

renewal expenditure over the next 20 years will result in reducing the backlog to \$31.8M over the next 10 years but will then rise to \$33.3M in year 20 of this Plan.

RENEWAL DEFERRAL

Long-term infrastructure renewal deferral creates an accumulation of intergenerational debt, which at some point, will need to be addressed. Financing this debt has real consequences on current ratepayers and customers. A recent example can be found within the NSW Electricity supply industry.

In a 2017 submission by "Energy Works Australia" to the New South Wales Legislative Council's Select Committee Inquiry into Electricity Supply, Demand and Prices in NSW, one of the key drivers identified for the significant increases in electricity prices through 2007 to 2012 was:

"The need to replace aging infrastructure, given that much of Australia's electricity infrastructure was built in the 1960's and 1970's with a working life of 30 - 40 years."

As a result, the nation's independent regulator, the Australian Energy Regulator (AER) implemented a number of mitigating initiatives. In relation to the aging infrastructure issue, the AER implemented changes in the price modelling structure, including infrastructure life cycle charges. The impact on customers through 2007 to 2012 was a doubling in household electricity prices over 5 years to finance asset consumption that occurred from previous generations of customers, up to 40 years prior.

CAPITAL (NEW) BUDGET

With respect to the 2025/26 Council budget, keeping in mind the backlog and annual renewal shortfalls identified previously, the budget aims to deliver over \$169.7M in new infrastructure over the next 5 years (see Figure 9.1).

As these newly acquired assets age, additional operational, maintenance and renewal expenditure will be required to ensure these assets perform to community expectations. If not adequately funded, this projected renewal backlog will continue to grow resulting in an increasing volume of infrastructure performing below the standards expected by the community.

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Using Table 1.1 and 9.1 as a guide, the 5-year planned new asset acquisitions represent an increase of 8% to the current asset stock.

Increasing the current Operational and Maintenance (O & M) costs proportionally indicates an additional \$6.5M pa would be required in O & M to maintain these new assets and an additional \$950K pa in renewal over the longer term. These figures are in excess of any maintenance and/or renewal funding gaps already identified in this plan.

It needs to be stressed that we are considering long-term averages in this strategy and accordingly in some years the cost to renew will be higher and some years' lower dependant on the number of assets that are due for renewal in each particular year. With the current modelling, in certain years there may be a small surplus shown in the analysis. The intention is that these annual "highs and lows" in the projected renewals will be 'smoothed' to provide a more consistent workflow, and the Long-Term Financial Plan adjusted to more closely match the timing of specific works.

RENEWAL EXPENDITURE AND PROJECTED RENEWAL BACKLOG

The immediate renewal backlog of \$34.9M represents all assets that the 2025/26 renewal budget does not fund now or into the future.

Quantifying and tracking the renewal backlog enable Council to evaluate its own performance in delivering assets to the agreed levels of service set in the Community Strategic Plan.

The Office of Local Government sets a benchmark suggesting that Council's Infrastructure Renewal Backlog should not exceed a value that is equivalent to 2% of the Council's Infrastructure Asset Portfolio's Written Down Value (WDV).

The Replacement Cost of Council's Infrastructure Asset Portfolio is currently \$1.909B, with a Written Down Value of \$1.224B.

Council's year 1 Infrastructure Backlog of \$34.93M represents 2.9% of its Asset base of WDV, suggesting Council is \$10.42M more than the 2% benchmark.

Managing this backlog will require a financial strategy that could include the following initiatives:

- Increasing general fund renewal expenditure
- Borrowings funds from a financial institution
- Internal borrowings
- Applying to IPART for a special rate variation to fund the backlog

Doing nothing will simply defer the backlog.

Figure 1.1 below shows the rolling 10-year backlog for each asset category. (The rolling backlog is the renewal works identified as being required, that cannot be funded in the year they are due).

Figure 1.2 provides an indication of the total annual expenditure for all asset categories in each of the major program areas together with the backlog that is expected in any one year based on the currently available funding.

A number of options are available to address this funding gap including adjustment to service levels,

FIGURE 1.1: ANTICIPATED ROLLING BACKLOG OVER THE NEXT 10 YEARS

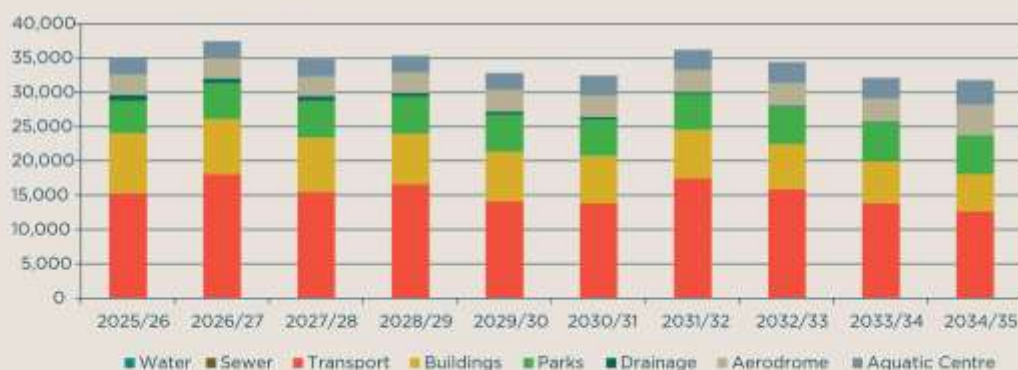


FIGURE 1.2: FORECAST EXPENDITURE OVER THE NEXT 10 YEARS



extending asset life (i.e., changing the acceptable condition levels prior to renewal), obtaining increased grant funding, increases in rate revenue (i.e. Special Rate Variation) and borrowing strategies.

LEVELS OF SERVICE, INTERVENTION LEVELS, CONDITION RATING AND USEFUL LIFE

The determination of Levels of Service (LOS) is crucial in the calculation of the gap between required funds for asset service delivery and available budgets. The levels will be determined by defining the outcomes as agreed with the community, identifying the services required to meet those outcomes and the infrastructure required to support those services. Details on proposed LOS are contained within each of the eight Asset Management Plans.

In order to allocate limited funds responsibly, renewal or rehabilitation of assets will only be undertaken once they reach a certain condition, referred to as the intervention level. Typically, assets will not be renewed until they are between a condition 6 and 9 depending on the utilisation, function and/or criticality of the asset. Condition Rating assessments on individual assets are undertaken on a regular basis depending on the component, its current age, previous condition and criticality.

The Useful Life of an asset is the period from when it is constructed until it reaches its defined intervention level. The modelling undertaken is based on this information, which is a 'best estimate', with the actual life dependant on numerous factors that influence the

rate of deterioration of the asset (e.g., construction methods, materials, weather usage, and worker skill). Appendix A provides an example calculation of this.

The graph in Figure 1.3 presents a 2025/26 snapshot of the current condition of Councils assets based on the value of each asset component in each of the 10 conditions ranging from 1 being near new to 10 as a completely failed component or asset. Note that this only includes the assets that have been condition rated and modelled in the 2025/26 Asset Management Plans.

RISK MANAGEMENT

Section 14 outlines the management of risk in delivery of assets to the community with their delivery considered in the Enterprise Risk Management Program. Critical assets are identified in each AMP with those most critical listed in this Strategy.

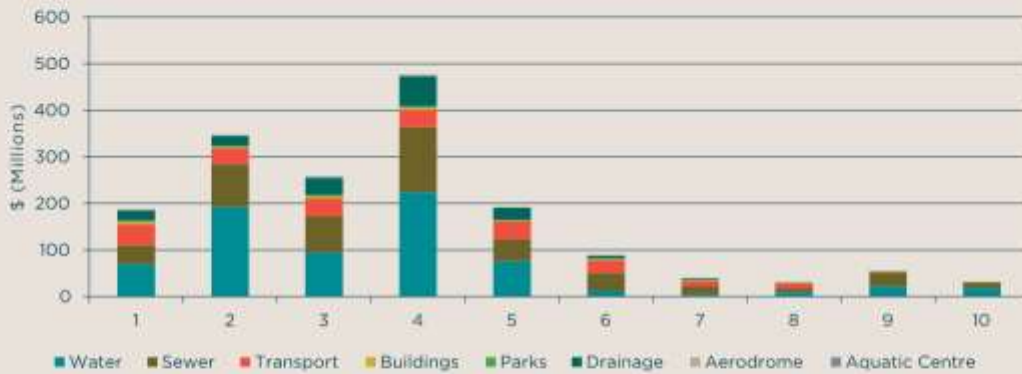
IMPROVEMENT PROGRAM

The process of managing assets is one of continually improving the knowledge Council has including maintaining up to date asset registers, condition ratings, and the cost of work on the asset and the rate at which assets deteriorate and reach their intervention level.

To manage that process Council has undertaken several self-assessments against the National Asset Management Assessment Framework (NAMAF), which assisted in developing a plan of action to improve Council's Asset Management knowledge, practices and benchmark performance.

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FIGURE 1.3: COUNCIL'S ASSET CONDITION PROFILE BASED ON VALUE



Future improvements to activities associated with the management of assets are contained in Appendix B. Council's last external NMAF assessment was completed in January 2020 and achieved an overall score of 88%.

An Asset Management Long Term Financial Plan has been developed for each of the assets reviewed in the strategy with the details contained in Appendix C based on current (2026) dollars. The 20-year forecasts presented are based on the modelling undertaken and achieving the levels of service presented in the plan and is intended to assist Council when considering future Community Strategic Plans, Delivery Program and Operational Plans.

If changes are made to the Long Term Financial Plan, those changes will be reflected in the next AMS and Asset Management Plans.

In addition, a 20-year renewal backlog projection is contained in Appendix D, detailing modelled renewal requirements, current budget forecasts and the resulting immediate, medium and long-term backlog projected delivered by renewal expenditure contained within the 2025/26 budget.



ASSET MANAGEMENT STRATEGY

Strategic framework

In 2025, Orange City Council developed a comprehensive community engagement strategy to ensure a broad range of opinions; ideas and visions were captured to help shape the current Community Strategic Plan (CSP). From this Plan several key CSP objectives are supported by this Asset Management Strategy. Table 2.1 below identifies these objectives and explains how the Strategy supports the CSP.

TABLE 2.1: HOW DOES THE ASSET MANAGEMENT STRATEGY SUPPORT THE COMMUNITY STRATEGIC PLAN?

VALUE: LIVE CSP OBJECTIVES	COUNCILS COMMITMENT TO MEET CSP ASSET BASED OBJECTIVES	AMP
1. A Liveable city that is connected through open spaces.	In Council's 2024 Developer Contribution Plan, Council has identified acquiring approximately 27.65 ha of land specifically for the provision of public open space linking new development networks to existing networks to be delivered over the next 20 years.	Parks & Open Space
	The 2025/26 budget provides for approx. \$230k pa for new development fencing, \$1.1M pa on trees and \$750k for park and reserve maintenance.	Parks & Open Space
2. A healthy and active community that is supported by sport and recreational infrastructure.	In Council's 2024 Developer Contribution Plan, Council has identified \$7.11 funding of \$8.76M for Open Space Improvements which includes playgrounds, Creekside parks, sportsgrounds, and kick-about areas and \$9.2M for Shared paths to be delivered over the next 20 years.	Parks & Open Space
	Council has actively sought and secured approx. \$70M in funding for a Regional Sporting Stadium which will provide a regional sporting venue with a wide range of sporting infrastructure servicing the community over the next 30 years.	Parks & Open Space
	The 2025/26 budget allocates an average of approx. \$430K pa in new footpaths and walkways over the next 20 years.	Transport
	The 2025/26 Open Space & Recreation budget provides an average of \$414K pa in funding for Local event/program support and promotion per annum.	Parks & Open Space
3. A friendly environment where people feel safe and included.	Council has installed CCTV cameras in Council administration buildings and in strategic locations around the city.	Buildings AMP
	Council's 2025/26 budget co-funds a regional Road safety Officer to an amount of \$28k pa.	Transport
	Council has allocated \$44,000 in Pedestrian Lighting in the 2025/26 financial year.	Transport
	Transport AMP includes budgeting for numerous road intersection upgrades allowing for safer traffic movements and pedestrian crossing of roads.	Transport
	Council owns and operates the City's Animal Shelter.	Buildings AMP
	Council has recently converted several Council owned allotments to public leash-free areas for dog recreation.	Parks & Open Space
4. A creative community participating in arts and cultural services.	Council owns and operates several buildings that promote a creative community with the provision and maintenance of the Orange Regional Museum, Orange Regional Gallery and Orange Civic Theatre and provides the building assets relating to the Conservatorium of Music and the Cultural Centre.	Buildings AMP
6. Activities for young people	Council provides numerous types of varying play spaces throughout the City. The 2025/26 budget allocates an average of \$54K pa in playground maintenance and \$90,000 in 2025/26 for playground renewals.	Parks & Open Space

	In 2022 Council established a Winter Indoor Children's Play-Centre at the Orange Indoor Tennis centre. Council has allocated \$35,000 in 2025/26 to a Indoor Playground Report.	Buildings AMP
VALUE: PRESERVE CSP OBJECTIVES	COUNCILS COMMITMENT TO MEET CSP ASSET BASED OBJECTIVES	AMP
8. Managing our resources wisely	Council annually updates Asset Management Plans for water and sewer assets which include a Long- Term Financial Plan detailing new infrastructure requirements, maintenance & operational requirements and renewal requirements over a 20-year timeframe.	Water & Sewer
	Council owns and operates two Waste facilities designed to maximise the re-use of recyclable materials and minimise the on-going need for landfill in the Local Government Area. Council owns and maintains a total of 18 waste buildings including the Materials Recycling Facility, two Recovery Shops, the Community Recycling Centre, an Education Facility and the Receiving Hall & Tunnels used for recycling green waste into compost.	Buildings AMP
9. Infrastructure for our growing community	Council annually updates its Transport Asset Management Plan which include a Long-Term Financial Plan detailing new infrastructure requirements, maintenance & operational requirements and renewal requirements over a 20-year timeframe.	Transport
	The 2025/26 budget and Long-Term Financial Plan within the 2025/26 Transport Asset Management Plan includes the delivery of new road infrastructure and road infrastructure upgrades funded by Councils Development Contributions plan, external funding sources and Council funds.	Transport
	Council's Development Contribution Plan covers the collection of funds to assist in the funding of all infrastructure required from the demand driven by development. These projects are included in Council's Long-Term Financial Plan, budgets and Asset Management Plans.	All AMP's
VALUE: PROSPER CSP OBJECTIVES	COUNCILS COMMITMENT TO MEET CSP ASSET BASED OBJECTIVES	AMP
12. Transport services, connectivity and infrastructure that support community, tourism, business and industry.	Council owns, operates, and maintains an airport valued at approximately \$28.4M containing various buildings, Internal roads and Aircraft Movement Areas. The airport allows connection between Orange and Sydney, Brisbane, and Melbourne.	Aerodrome AMP
	Council owns and maintains bus-route infrastructure including bus shelters and information poles supporting various public bus routes.	Transport
VALUE: COLLABORATE CSP OBJECTIVES	COUNCILS COMMITMENT TO MEET CSP ASSET BASED OBJECTIVES	AMP
15. Responsible governance	Council annually updates all Asset Management Plans that includes modelling of long-term asset renewal requirements and immediate, 10 year and 20-year backlog forecasts for consideration in developing adequate maintenance and renewal budgets.	All AMP's

TO ASSIST IN DELIVERING THESE OUTCOMES, COUNCIL WILL OPERATE AND MAINTAIN ITS ASSETS TO:

- Ensure adequate provision is made for the long-term management of assets, the delivery of new assets and the renewal or upgrading of existing assets to meet service delivery objectives.
- Ensure that assets are maintained in a safe and functional condition.
- To encourage and support the economic and social development in and around Orange.
- Ensure that Infrastructure is managed to deliver the requirements of Council's Asset Management Policy and Community Strategic Plan.

WE WILL ACHIEVE THESE OBJECTIVES BY:

- Maximising the service potential of existing assets by ensuring that they are appropriately used and maintained.
- Identifying opportunities to reduce demand for new / upgraded assets by implementing demand management techniques and considering alternative service delivery options (e.g., water restrictions)
- Increasing value for money in the identification and delivery of new works by considering life cycle costing and / or alternative construction techniques
- Focusing attention on results by clearly assigning responsibility, accountability and reporting requirements in relation to asset management.

THE KEY PRINCIPLES GUIDING THE DEVELOPMENT OF OUR ASSET MANAGEMENT STRATEGY ARE:

- Sound information and systems are needed to inform decision making.
- Comprehensive asset management planning is required to ensure decisions are based on an evaluation of alternatives that considers life cycle costs, benefits and risks of assets.
- The Community will be informed and have an opportunity to have involvement in establishing level of service standards based on a willingness to pay.
- Responsibility for asset management, including accountability and reporting requirements, is clearly established, communicated and implemented.
- An effective policy framework is established for the strategic management of assets.

THE STRATEGY WILL BE INFLUENCED BY THE FOLLOWING FACTORS:

- The increasing community expectations for a higher quality of service to be provided by Council.
- An increasing focus on lifestyle and environmental issues.
- The combination of ageing asset stock and increased community expectations will make risk management an increasingly important asset management activity.
- The trend for the cost of materials, labour, and risk management will continue to be much greater than CPI in the short to medium term due to:
- The cost of materials due to a range of factors - increasing production, wages, cartage, insurances, quality assurance and other ancillary costs.
- Escalations in the price of petroleum products will continue to have a significant impact because of the high proportion of the budget allocated to maintaining the road network, an area highly sensitive to the price of oil.
- The continuing increased cost of risk management processes and public liability insurance.
- The increased cost of work health and safety regulation.
- The impact weather patterns have upon the pace of deterioration.
- The ageing of infrastructure will require renewal at some time in the future if service levels are to be maintained.

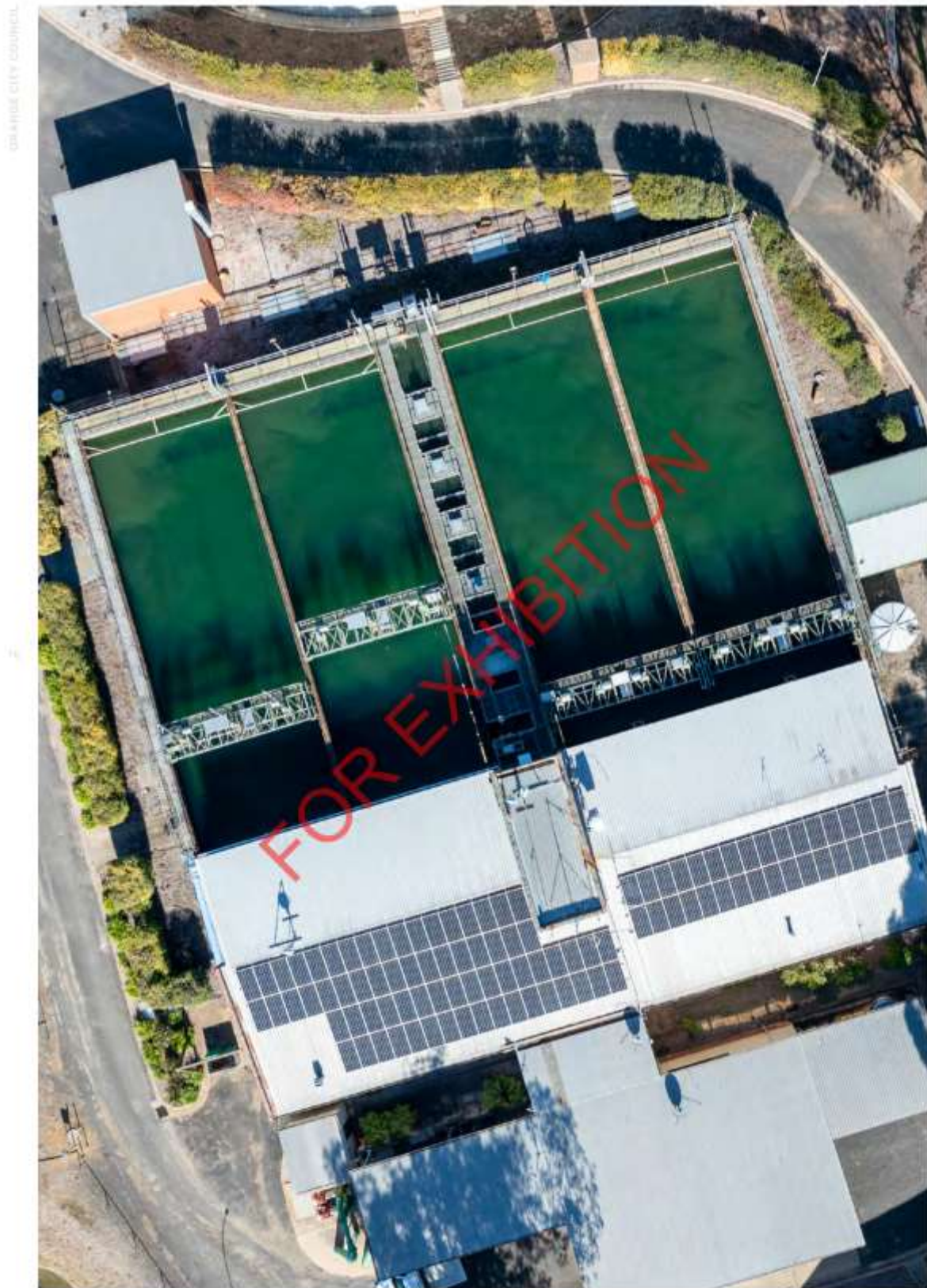
The City's population is projected to grow at 0.8% per annum, based on the latest projections developed for the Community Strategic Plan. This will require new areas for housing, which are being staged through City planning to provide for logical and economic provision of suitable, serviced land. According to the ABS 2021 Census All persons Quicks Stats the population of the Orange LGA is estimated to be 48,283.

To assist in the delivery of the objectives in this plan, several key documents & systems have been prepared and should be referred to in considering the findings presented:

TABLE 2.2: WHERE CAN I FIND ADDITIONAL INFORMATION?

Document / System	Content
Community Strategic Plan	Outcomes and Strategies identified by the community and includes the delivery, operational plan, annual report and resourcing strategy – published annually on the Orange City Council website
Council Asset Policy (ST28 – Asset Management)	How we manage assets – located in Councils Electronic filing system CM9 and on Council's intranet and Council's website
Asset Management Plans	Detailed analysis for each asset portfolio including Transport, Buildings, Water, Sewer, Urban Stormwater, and Parks & Landcare – reviewed annually and published on Council's website
Asset Management Manual	Procedures and Processes that guide the management of assets – located in Councils Electronic filing system CM9
Condition Assessment Manual	Details on the process of assessing condition, including photographic examples of various conditions- located in Councils Electronic filing system CM9
Enterprise Risk Management Plan	The identification and management of risks across Council operations – Council staff Access through Councils Intranet
Authority Asset Management System (AAM)	Electronic system that contains the asset register, condition ratings and used to model future renewals
Authority Strategic Asset Modelling (SAM)	A suite of Software programmes that utilises AAM data and asset life-cycle data that produces an asset renewal program over any given timeframe
Enlighten GIS	Geographical information system that produces maps of assets

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Services Provided

Council recognises the importance of asset management planning. The preparation of this Asset Management Strategy is another step in providing guidance to Council on improving its asset management systems and practices.

Situated approximately 250 kilometres west of Sydney, the City of Orange is centrally located within the region commonly known as Central West of New South Wales. The city has an area of 286 square kilometres and is located within the Tablelands climatic region of New South Wales.

Whilst the area is predominantly rural, about 90% of the population lives in the urban areas. The establishment of a classification system for asset

groups will be included in each asset management plan (AMP) to ensure the efficient allocation of resources to maintain levels of service appropriate to their function. These classifications will be developed within each AMP specifically based on functionality, utilisation, and community requirements. The infrastructure assets managed by Council are detailed in Table 3.1

TABLE 3.1: WHAT ASSETS DOES COUNCIL MANAGE (\$M, JUNE 2025)

Asset Category	Component	Dimension / Scale	Fair Value
Transport	Roads (including ancillaries)	575 km	586,506
	Kerb & Gutter	569 km	
	Pathways	175 km	
	Bridges & Ancillaries	54 bridges	
Drainage		236 km	210,581
Parks		40 playgrounds; >850 Ha	29,797
Buildings	Community	57	272,569
	Corporate	38	
	Amenities	42	
	Residential	13	
	Storage Sheds	78	
	Commercial / Industrial	70	
	Emergency Services	13	
	Other Structures (shelters, gazebos, retaining walls)	59	
	Water and sewer buildings	55	
Sewer		521,622km pipes, 61,000 EP S.T.P	294,117
Water		665,533km pipes, 38 ML/d W.T.P	431,293
Aerodrome	Includes runways & Internal Roads		28,412
Aquatic Centre	FV included in buildings		13,208
Other	(Includes Plant, office equipment, land and other assets)		301,379
Total			2,167,862

Levels of service

One of the basic tenets of sound asset management practice is to provide the level of service the current and future community want and are prepared to pay for, in the most cost-effective way (NZ NAMS 2007). The final determination of service levels will be undertaken in conjunction with the community as the Asset Management Project progresses. This will enable Council to make informed decisions on the allocation of community resources in accordance with community priorities and willingness to pay.

The level of service and the cost to deliver services at that level is an essential component in strategic asset management planning. Council must know the true cost of service delivery, priorities placed by the community on infrastructure, the service levels that are desired by the community and at what level they are willing to pay.

As work on developing acceptable levels of service are underway, for the development of each Asset Management Plan, historical defined levels of service

will be identified together with options to increase or decrease these levels, and the cost savings/increases associated with those options. This will provide an excellent starting point for the consultation required as indicative costs for various service levels will be available.

Council will continue to develop service levels in the future revisions of each Asset Management Plans and link these service levels to the Delivery Program.

FIGURE 4.1 - HOW DO WE DEVELOP LEVEL OF SERVICES?



FIGURE 4.2 - HOW CAN WE DETERMINE A SUSTAINABLE LEVEL OF SERVICE?



This will provide the link between service levels and costs of service delivery, providing a tool for community consultation on these levels and enable Council to make decisions on service levels and costs in setting budgets and rate levels.

To assist in this process, consideration of life cycle costing and funding models is required to better inform Council and the Community.

Two primary types of level of service are defined in the AMP's:

- Community LOS – relates to how the community receives the service in terms of safety, quality, quantity, reliability responsiveness, cost efficiency and legislative compliance; and
- Technical LOS – are the technical measures of performance developed to ensure the minimum community levels of service are met.

FIGURE 4.3 – HOW DO LEVELS OF SERVICE INFLUENCE THE DELIVERY PROGRAM?



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Condition of our assets

Council maintains a Condition Assessment Manual that details the frequency of inspection and condition rating to be used for all assets. This data is recorded in the Council Asset Management System and used to predict the timing of renewal / maintenance requirements in the Long-Term Financial Plan.

Assets are rated on a 1 (Near New) to 10 (Completely Failed) scale consistent with the Maloney model and advanced asset management practices as outlined in the IPWEA International Infrastructure Management Manual. Details on how Council assesses condition and further information on the rating scale are contained in the Condition Assessment Manual.

The intent of Council is not to undertake renewal on an asset until it reaches its 'Intervention Level', that is the condition at which the community has determined renewal is required based on the LOS analysis. Typically, assets will be renewed between condition 6 & 9, which ranges from fair/poor to very poor depending on their classification.

Council's road asset revaluations were last undertaken on 30 June 2020. As part of this revaluation Council's sealed road network underwent an independent condition survey. The results of this survey, including the subsequent condition scores have been considered in this strategy. There are likely to be some shifts in the renewal gap and backlog figures now this revaluation has been completed. Renewal backlog and gap figures for Transport in this strategy have been based on current condition scores.

Each asset's condition is maintained in the Asset Register and the graphs below gives the condition profile based on the dollar value assets in each condition. Note that only modelled assets are graphed.

TABLE 5.1: WHAT ARE OUR INTERVENTION LEVELS TO RENEW AN ASSET?

Component	Component and Class	Intervention Level	Useful Life (Years)
Transport	Collector Roads: Pavement	7	65
Water	All Reticulation water mains	9	70
Sewer	All DCL Sewer pipes	8	90
Drainage	All concrete pipes	9	165
Buildings	Premier Building Ducted Air Conditioners	8	30
Aerodrome	Runway Seal	5	15
Open Space	BBQ's in Regional Parks	6	12

Note:

A detailed version of Council's asset intervention levels and remaining lives can be found in Appendix F of this Strategy.

FIGURE 5.2: WHAT CONDITION ARE COUNCIL'S ASSETS IN?

Transport



Water



Sewer



Buildings



Parks



Drainage



Aerodrome



Aquatic Centre



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Operations

Operational activities are those regular activities that are required to continuously provide the service including asset inspection, electricity costs, fuel and overheads.

TABLE 6.1: WHEN DO WE UNDERTAKE INSPECTIONS?

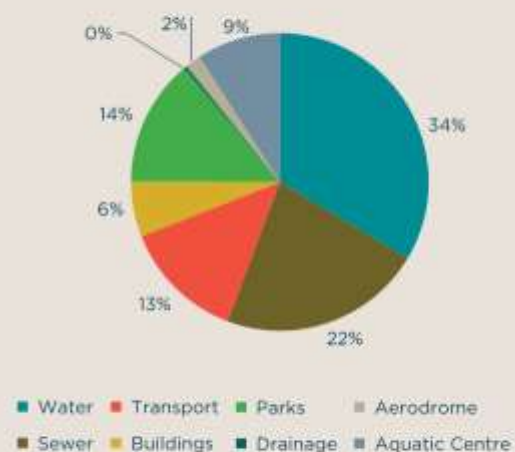
ASSET GROUP	INSPECTION	FREQUENCY
Transport	Condition Assessments: Collector Roads	Annually
Water	Water Treatment Plant Checks	Daily
Sewer	CCTV Sewer Mains	5 Km per year
Drainage	CCTV Drainage Pipes	2% per year
Buildings	Condition Assessments	Annually
Aerodrome	Condition Assessments	Annually
Aquatic Centre	Condition Assessments	Annually
Open Space	Regional Facility Inspections	Annually

The expenditure on operational costs in each asset group are detailed in Table 6.2 and graphed below.

TABLE 6.2: WHAT ARE OUR OPERATIONAL COSTS? (\$000)

ITEM	BUDGET
Water	16,487
Sewer	10,863
Transport	6,532
Buildings	2,957
Parks	6,776
Drainage	166
Aerodrome	838
Aquatic Centre	4,466
Total	49,084

FIGURE 6.1: WHAT IS THE BREAKUP OF OUR OPERATIONAL COSTS?



Maintenance

Routine maintenance is the regular on-going work that is necessary to keep assets operating to ensure they reach their useful life. It includes work on an asset where a portion may fail and need immediate repair to make it operational again. It may be either planned where works are programmed in, cyclic in nature or reactive for example in response to storm damage or vandalism.

Maintenance is either planned or reactive, defined as:

- Reactive maintenance – unplanned repair work carried out in response to service requests.
- Planned maintenance – repair work that is identified and managed through a maintenance management system (MMS). MMS activities include inspection, assessing the condition against failure/breakdown experience, prioritising, scheduling, actioning the work and reporting what was done to develop a maintenance history and improve maintenance and service delivery performance.

Maintenance expenditure levels are adequate to meet required service levels. Future revision of this strategy will include linking required maintenance expenditures with required service levels in the CSP.

TABLE 7.1: WHAT ARE OUR MAINTENANCE ACTIVITIES AND THE FREQUENCY WE UNDERTAKE THEM?

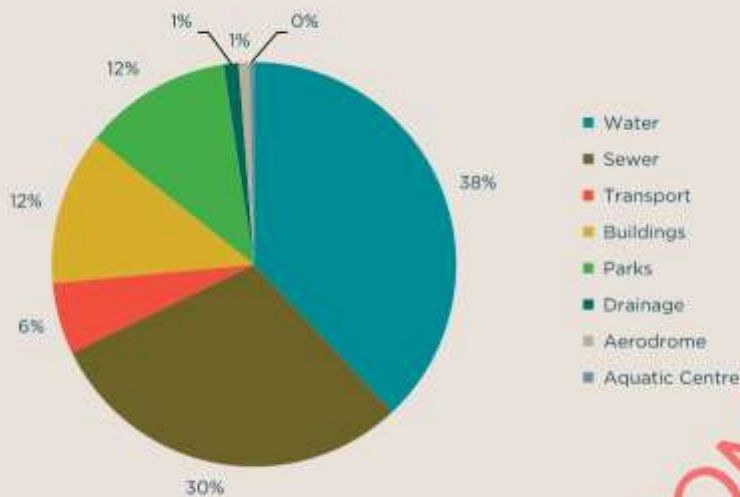
Asset Group	Activity	Class	Frequency
Transport	Jet patching pot holes	Collector	Daily
Water	Ozone servicing	All	Quarterly
Sewer	Blowers servicing	All	6 monthly
Drainage	Tree root removal	All	On inspection
Buildings	Cleaning	Premier Buildings	Daily
Aerodrome	Cleaning	Class A	Daily
Aquatic Centre	Exit light inspections	All	Weekly
Open Space	Mowing	Regional Parks	Weekly

Council's proposed maintenance programs are detailed in each AMP, with the average annual costs detailed below:

TABLE 7.2: WHAT ARE OUR MAINTENANCE COSTS? (\$000)

Item	Budget
Water	11,335
Sewer	8,873
Transport	1,705
Buildings	3,632
Parks	3,542
Drainage	355
Aerodrome	254
Aquatic Centre	107
Total	29,804

FIGURE 7.1: WHAT IS THE BREAKUP OF OUR MAINTENANCE COSTS? (\$000)



ADJUSTING MAINTENANCE LEVELS OF SERVICE

The opportunity to adjust the level of service provided by varying maintenance activities can be achieved primarily through reducing reaction time to repair defects, increasing the frequency of shoulder and other maintenance grading or other maintenance activities.

Capital renewal/rehabilitation

This includes work on an existing asset to replace or rehabilitate it to a condition that restores the capability of the asset back to that which it had originally. The intervention level and estimated useful lives are contained in Table 5.1.

Renewal will be undertaken using 'low-cost' renewal methods where practical. The aim of 'low-cost' renewals is to restore the service potential or future economic benefits of the asset by renewing the assets at a cost less than the full replacement cost.

This Asset Strategy contains an analysis based on broad assumptions and best available knowledge to date. Modelling is not an exact science, so we deal with long term averages across the entire asset stock. Work will continue improving the quality of our asset registers and systems to increase the accuracy of our renewal models.

Assets requiring renewal will be generally identified from estimates of remaining life and condition assessments obtained from the asset register and models. Candidate proposals will be inspected to verify the accuracy of the remaining life estimate and to develop a preliminary renewal estimate. Verified proposals are ranked by priority and available funds and scheduled in future works programmes.

Details of planned renewal activities proposed over the next 4 years are contained in each Asset Management Plan. The first year of the program will be considered in the development of the next Operational Plan and the remaining 3 years of work will be assessed each year to confirm that the asset has reached its intervention level prior to the work being scheduled.

The costs presented in the following table identifies the current level of funding for the required renewal programs and the funding required to maintain the asset to what is considered an appropriate standard. The required funding in that table is based on the intervention specified in Section 5:

For this asset group, an analysis has been undertaken to determine assets that are already at or above intervention level that are not able to be funded in the next Operational Plan. This work is quantified in the 'Backlog' column.

It is clear from the initial analysis of each asset class that a gap in funding may exist depending on the condition at which renewal occurs. Several options are available to manage this gap, including:

- Improving knowledge of the condition of assets and their remaining life, thereby deferring renewal as late as possible.
- Improving maintenance to extend the life of assets and defer projected renewal.
- Improving efficiency and introducing innovative practices for carrying out maintenance and renewal works.
- Using lower cost renewal / rehabilitation methods.
- Rationalising (disposing of unnecessary assets).
- Lowering service levels.
- Increasing Maintenance Operational and/or Renewal funding; and / or a
- Combinations of each option.

Asset Management Plans for each asset class consider these options in the analysis of service levels and the gap analysis.

It should also be recognised that the acquisition of additional assets (expansion and upgrade) will add to the funding gap for projected renewal and to annual operating and maintenance costs.

TABLE 8.1: WHAT ARE OUR RENEWAL COSTS, GAP AND BACKLOG (20 YEAR AVERAGE \$,000)?

Activity	Budget	Required	Gap	Backlog Year 1	Backlog Year 10	Backlog Year 20
Water	2,712	2,871	0	0	0	0
Sewer	2,667	1,995	0	0	0	0
Transport	3,839	4,138	299	15,342	12,634	5,983
Buildings	1,041	1,190	149	8,693	5,448	2,980
Parks	175	721	546	4,823	5,689	10,914
Drainage	94	46	0	752	19	0
Aerodrome	-	396	396	2,910	4,375	7,926
Aquatic Centre	-	277	277	2,413	3,610	5,536
Total	10,528	11,633	1,667	34,933	31,775	33,339

FIGURE 8.1: WHAT WILL WE SPEND OVER THE NEXT 10 YEARS ON RENEWAL



ADJUSTING LEVELS OF SERVICE USING RENEWAL INTERVENTION SCENARIOS

For all assets covered in this Strategy, a condition based "intervention level" has been allocated representing the condition at which the renewal of an asset is proposed to be undertaken. Minimising the life cycle cost and indications of the desired level of service obtained through community engagement have been considered in setting intervention level conditions.

A **phase up** scenario raises the level of service so that the asset is renewed earlier in its life cycle whilst it is performing at a higher standard. While a phase up scenario generally shortens the life of the asset and incurs more frequent renewal costs, it relieves the burden of additional maintenance and operational costs that would normally be required to ensure the asset remains in service longer.

A **phase down** scenario lowers the level of service forcing the asset to remain in use longer whilst performing to a lower standard. Phasing down reduces the renewal frequency, but generally incurs a higher level of maintenance and operational cost as the asset fails to meet the expected requirements of its service.

Table 8.2 and 8.3 details the possible cost of phasing up and the possible savings gained through phasing down of current intervention levels identified in each Asset Management Plan.

TABLE 8.2 - WHAT IS THE COST OF PHASING UP OF 1 CONDITION SCORE? (\$000)

Asset	Avg Cost	Base Case	Movement
Transport	5,253	3,823	1,429
Water	3,080	2,936	123
Sewer	1,110	1,653	63
Buildings	1,757	1,476	281
Parks	917	732	185
Drainage	513	26	488
Aerodrome	264	199	65
Aquatic Centre	311	269	42
Total Phase Up Cost pa	16,403	13,771	2,630

TABLE 8.3 - WHAT IS THE SAVING OF PHASING DOWN BY 1 CONDITION SCORE? (\$000)

Asset	Avg Cost	Base Case	Movement
Transport	2,545	3,823	-1,278
Water	2,585	2,936	-352
Sewer	932	1,653	-721ww
Buildings	1,328	1,476	-148
Parks	588	732	-143
Drainage	26	26	0
Aerodrome	267	201	-66
Aquatic Centre	244	269	-35
Total Phase Down Savings pa	8,515	11,116	-2,743

LIFECYCLE COSTS

The lifecycle costs are determined based on the total cost of ownership of each asset including operations, maintenance, renewal and disposal costs. The twenty (20) year average annualised lifecycle costs for each component is presented in Individual Asset Management Plan. The major asset components of each plan is shown in Table 8.4 below:

TABLE 8.4: WHAT ARE THE LIFECYCLE COSTS OF COUNCIL'S MAJOR ASSET COMPONENTS?

Asset Base	Asset	Quantity	Units	O&M (\$000)	Renewal (\$000)	Disposal (\$000)	Average Annual (\$000)	\$/Unit p.a.
Transport	Roads	575	Km	8,237	4,380	0.2	12,617.00	26.331
Water	Reticulation	666	Km	14,034	1,935	0.1	15,968.63	26.375
Sewer	Reticulation	522	Km	13,532	2,654	0.1	16,185.76	34.108
Buildings	Footprint	94,901	sqm	6,589	313	0.05	6,901.80	76
Parks	Pedestrian Bridges	44	Each	3	29	0.04	31.50	745
Drainage	Pipes & Pits	239	Km	409	1,131	0.1	1,540.00	7,088
Aerodrome	Aircraft Movement Areas	130,700	sqm	701	181	0.2	882.10	8
Aquatic Centre	Swimming Pool Structure	9,445	Sqm	1,830	119	1	1,949.10	413

Capital upgrades and new assets

Upgrades enhance an existing asset to provide a higher level of service, for example widening an existing road seal. New assets are those created to meet an additional service level requirement or increase the size of a network, for example, new subdivisions, or extension of the stormwater drainage network.

Capital upgrade and expansion expenditure adds to future liabilities. These works commit Council to fund ongoing budget liabilities for operations, maintenance, depreciation and finance costs (where applicable) for the life of the asset. They are discretionary expenditure, which increases future operating and maintenance costs because it increases Council's asset base but may be associated with additional revenue from the new user group.

The requirements for new assets may result from growth, social or environmental needs. The impact from growth is included will be further developed in the next suite of Asset Plans and this Strategy. At present growth is predicted to continue at 0.8% per annum.

Both capital types may be funded, at least in part, through Developer Contributions in the form of a Section 64 or 7.11 Contribution, a Voluntary Planning Agreement, or as part of a subdivision development.

New assets and upgrade/expansion of existing assets are identified from various sources such as councillor or community requests, proposals identified by strategic plans or partnerships with other organisations. Candidate proposals are inspected to verify need and to develop a preliminary renewal estimate. Verified proposals are ranked by priority and available funds and scheduled in future works programmes.

FIGURE 9.1: WHAT WILL WE SPEND OVER THE NEXT 10 YEARS ON UPGRADED OR NEW ASSETS?



TABLE 9.1 - SUMMARY OF PLANNED 5-YEAR CAPITAL (NEW) WORKS FOR EACH ASSET GROUP (\$000)

Asset Area	2025/26	2026/27	2027/28	2028/29	2029/30	Total
Water	15,854	10,200	3,900	7,815	5,300	43,069
Sewer	4,600	9,300	100	4,400	100	18,500
Transport	3,804	3,984	3,174	23,419	5,964	40,345
Buildings	7,681	0	0	0	0	7,681
Parks	80	10,080	19,080	19,080	10,080	57,400
Drainage	400	600	373	200	0	1,573
Aerodrome	530	536	0	0	0	1,066
Aquatic Centre	72	10	10	10	9	111
Total New/Upgrade	33,021	34,710	25,637	54,924	21,453	169,745

Disposal plan

Disposal is any activity associated with disposal of a decommissioned asset including sale, demolition or relocation. Assets with a condition rating of 9 (poor condition), where Council has received no contact through the Customer Request System indicating that the community don't require the asset (as they have raised concerns or complaints about the asset condition) may be a redundant asset or not utilised and therefore decommissioned and disposed unless it is considered critical infrastructure.

Prior to consideration of any proposed disposal a detailed report will be presented to Council.

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Financial plan

As part of its funding strategy, Council has the option to supplement any or all of the current or new Asset proposals that come into consideration for construction with borrowings. This strategy is heavily influenced by the monitoring of Council's Debt Service Cover Ratio. The debt service cover ratio is a measure of the degree to which revenues are committed to servicing debt. The purpose of the ratio is to assess the impact of loan principal and interest repayments on the discretionary revenue of the Council. The Office of Local Government Benchmark for this ratio is for Council's to maintain level of operating cash at least 2 times greater than the debt owed. Councils exceeded the OLG benchmark for the 2020-21 financial year, achieving a debt service cover ratio of approximately 4.7.

A summary of the income and expenditure over the next 20 years is included in Appendix C, with the projected budget amounts being based on 2024 dollars increased for growth by 0.8% per annum. It is important to recognise that the forecasts developed in each AMP and therefore this Strategy are based on delivering the levels of service identified in each Plan. This information will be used to assist in the development of the overall Council Long Term Financial Plan that is adopted with the Community Strategic Plan, Delivery Program and Operational Plan.

Any changes made to the overall Long Term Financial Plan adopted by Council will be reflected in the next Asset Management Strategy and AMP's.

A summary of the funding requirements and expenditure over the next 20 years is included in Appendix C. Funding for management of assets can come from a variety of sources as detailed in the table below.

FIGURE 11.1: WHAT IS THE BREAKUP OF OUR INCOME STREAMS?

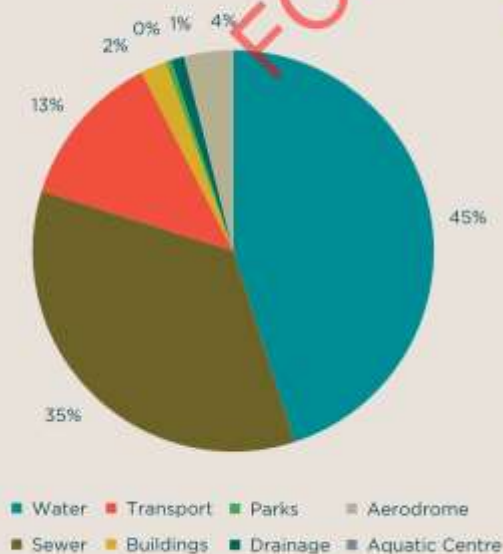


TABLE 11.1: WHERE DOES OUR INCOME COME FROM (\$,000)?

Item	Budget
Water	30,268
Sewer	23,368
Transport	8,493
Buildings	1,398
Parks	310
Drainage	707
Aerodrome	2,653
Aquatic Centre	-
Total	67,197

Key Performance Measures

AMPs document the linkage between levels of service and life cycle costs. Performance Levels are target Levels of Service.

The performance measures for engineering services typically are:

- The amenity of local retail and industrial areas - including signage, street furniture and gardens, car parking enhancements.
- Community safety and accessibility of the built environment - including reductions in road pavement roughness and increases in accessibility including maintaining and extending network of sealed roads, footpaths, and bridges.
- Accessibility of footpaths, and levels of street lighting.
- Environmental amenity - including the cleaning of stormwater drainage pits, water quality works, public transport and bicycle way enhancements.

To monitor these performance standards the following asset knowledge needs to be assembled:

- Demand projections and forecasts.
- A description of the current asset portfolio.
- A broad description of the management activities (operations & maintenance, renewals, capital works and asset disposals) required to deliver the defined service levels.
- Identification of strategies and actions required to ensure service sustainability, including resources and timeframes.
- A cash-flow forecast outlining the asset related expenditure required over the term of the plan.
- Compliance and risk strategies and costs.

As part of identifying the best value mix of service, there needs to be a clearly understood link between the economic, social and environmental prosperity for the community, the asset stock needed and revenues needed to deliver these objectives.

This information allows Council to make better informed decisions on the allocation of limited resources based on community values of service and cost. It stands to reason that the provision of services providing the highest benefit at the least cost will give the greatest value.

An example of this is the delivery of recreation services to the various sporting activities. The provision of turf cricket wickets is a high-cost service typically used by a small number of cricketers in the top grades of the sport. On the other hand, a netball court is a medium - low cost service typically used by many netball players. Council can then consider the relative priorities in allocating community resources to a small number of top-grade sportspersons, a larger number of general sporting participants, or both.

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Plan improvements

It is not the intention of this strategic document to identify recommendations for individual areas of Council's operations, but to establish the key areas for asset management improvement. A review of Council's asset management processes and data utilising the NAMAF was audited independently by the UTS in January 2020. This involved a more comprehensive audit than undertaken previously, including a review of the advanced elements of the framework.

Council's overall assessment scored at 4.4 out of a total possible 5 representing a 'Very high level of Asset Management Maturity'. The subsequent NAMAF report suggested that there are several areas that would benefit from an internal review. These are:

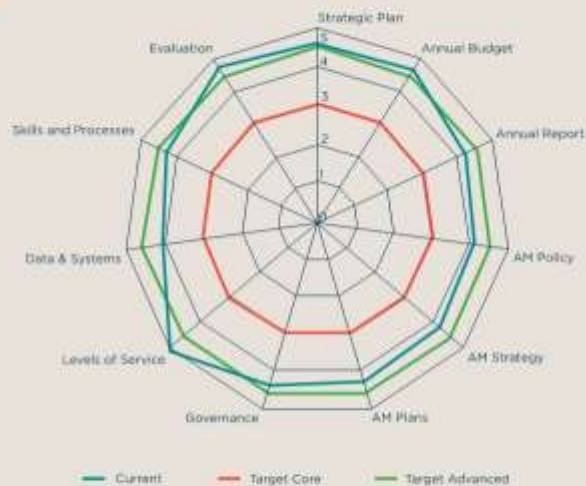
- Ensuring that there is common understanding of the Community's Vision, and Council's role in achieving it, across the administration.
- Many of Council's services are provided through land and built assets. The composition and condition of the asset base should therefore be more highly influenced by service plans and delivery methods, rather than technical criteria.

- A stronger alignment of asset service levels and performance with the design and provision of community services (this may be more relevant to buildings, parks, gardens, swimming pools rather than transport assets); and
- The further development of an organisational culture that does not accept a 'good' level of practice as being a finite goal.

Following the receipt of the final NAMAF report, the action plan in Appendix B has been reviewed and updated, noting that the annual elements of the plan ensure that Council continues to achieve a high level of maturity.

THE SCORES ACHIEVED FOR THE INDIVIDUAL ELEMENTS AND A SPIDER DIAGRAM OF THE ASSESSMENT SCORES ARE AS FOLLOWS:

ID	Details	Score
1	Strategic Long Term Planning	4.5
2	Annual Budget	4.6
3	Annual Report	4.2
4	Asset Management Policy	4.1
5	Asset Improvement Strategy	4.2
6	Asset Plans	4.3
7	Governance and Management	4.4
8	Levels of Service	5.0
9	Data & Systems	4.1
10	Skills & Processes	4.4
11	Evaluation	4.7
TOTAL		4.4



Risk Management Plan

Orange City Council is committed to a structured and systematic approach to the management of risk and has committed resources to the implementation of an Enterprise Risk Management Program.

This program aims to embed the principles of risk management in all aspects of Council's operations, which will ultimately:

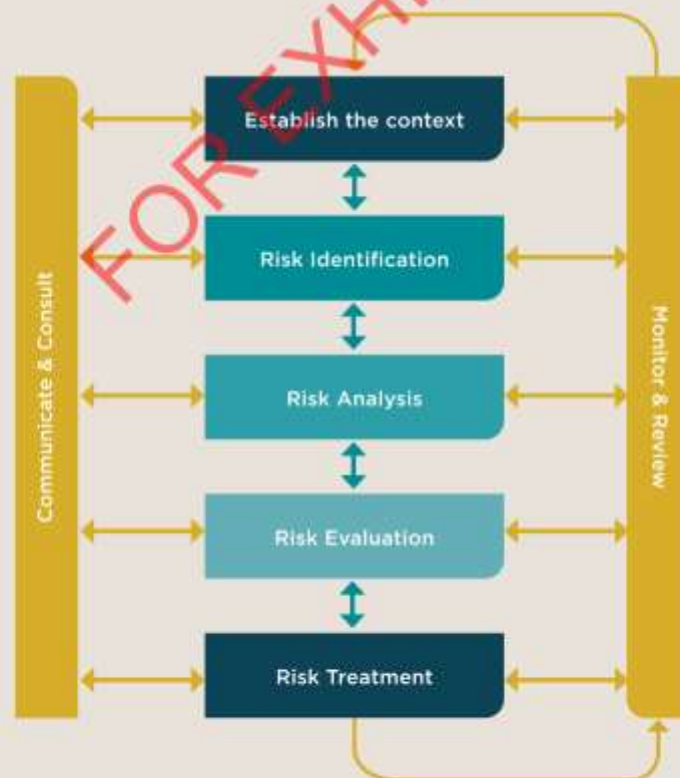
- Increase the likelihood of Council achieving its objectives
- Create an environment where all employees have a key role in managing risk
- Encourage proactive management
- Improve the identification of opportunities and threats
- Improve stakeholder confidence and trust
- Improve financial stability and minimise losses
- Improve organisational performance

For assets with potentially long lives, risks associated with changing economic conditions, varying levels of

demand for services, new competition and maintenance and disposal requirements needs to be analysed and managed to ensure the investment is worthwhile.

Size is not the only consideration. Projects or programs, which are inherently complex will also benefit from particular attention to Risk Management. This might occur when there are important economic or financial aspects, sensitive environmental or safety issues, or complex regulatory and licensing requirements.

Orange City Council has developed an Enterprise Risk Management (ERM) process based on the Australian Standard AS/NZS ISO 31000:2018 Risk Management - Principles and Guidelines, as shown below:



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The ongoing implementation of the ERM program will include a more comprehensive risk assessment and ongoing action plan to manage the risks associated with Council's assets.

One of the outcomes of the risk assessment in each plan will be the determination of Critical Assets. Critical assets are specific assets which have a high consequence of failure but not necessarily a high likelihood of failure. By identifying critical assets and critical failure modes, Council can appropriately target and refine inspection regimes, maintenance plans and capital expenditure plans.

Operations and maintenance activities may also be targeted to mitigate critical assets failure and maintain service levels. These activities may include increased inspection frequency, higher maintenance intervention levels.

The most critical assets in each group are identified in the individual Asset Management Plans, with examples presented in Table 14.1 below:

TABLE 14.1 CRITICAL ASSETS

Asset Group	Critical Asset	Critical Failure Mode	Treatment Plan
Transport	All CBD Streets	Major pavement or seal failure denying access to CBD businesses.	Elevated inspection, response times and intervention levels
Water	Icely Road Water Treatment plan	Mechanical / electrical failure	Shortened response times to outages and implementation of Business Continuity Plan (BCP).
Sewer	Sewage Treatment	Mechanical/Electrical failure affecting effluent quality	Operational procedures and BCP's
Drainage	Covered Channel running through Robertson Park	Collapse leading to major disruption in the CBD.	Regular monitoring of condition and increased intervention levels / response times.
Buildings	Civic Centre	Loss of critical data	Ensure heat exchange HWS is functioning correctly and the air-conditioner unit in the PABX room is maintained.
Aerodrome	Airport Terminal Building	Destruction due to fire event.	Increased inspection regime on fire detection systems, business continuity planning.
Aquatic Centre	Pool System	Dosing system	Carry out regular inspections and maintenance by contractors to ensure that the dosing system is working correctly. Ensure staff are properly trained in the use of this system.
Parks & Landcare	Wade Park Playing Surfaces	Loss of natural playing surface from disease or pest attack	Increased inspection regime for pest/disease identification and implantation of contingency venues list

ASSET MANAGEMENT PLAN

Appendix



2025/26 Asset Management Strategy

15. Appendix A: Example of Annual Service Costs

This example details the costs to provide, operate (including daily cleaning), and maintain a new public barbeque that is expected to have a life of 10 years. The annual service cost is detailed in Table A.1.

Table A.1 Annual Service Cost for a Public Barbeque

Cost Source	Capital Cost	Annual Service Cost	Remarks
Capital Cost	\$8,000		
Finance/Opportunity cost		\$640	8% pa
Depreciation		\$800	10 years
Operations (cleaning)		\$7,300	Daily
Maintenance		\$400	
Demolition		\$100	\$1,000 @ 10 yrs
Revenue		\$0	
TOTAL	\$8,000	\$9,240	

The Annual Service Cost for the provision of the public barbeque is \$9,240 for the 10-year life required. The cost per use can be calculated by dividing the Annual Service Cost by the number of uses.

The Costs shown in **bold** are the ongoing budget commitments that the Council must fund in future budgets for the service provided by the new barbeque. These total \$8,500 per annum for the next 10 years (depreciation, operations, and maintenance).

The Annual Service Cost is a tool for evaluating capital works projects and recognising the "Cost of Ownership" the new asset will generate. Council should be satisfied that it will obtain value or community benefits greater than \$9,240 per annum for this project, otherwise the project should not be approved.

This information should be used when considering annual capital works programs to assist in assessing projects. This shows the project estimate apportioned into renewal and new asset components, the budget commitment and equivalent rate increase required to fund the budget commitment and the annual service cost.

In determining its capital works program, Council will make a policy decision to allocate funds for asset renewal in accordance with its Asset Management Plans under the principle of allocating the value of depreciation expense progressively for asset renewals.

2025/26 Asset Management Strategy

16. Appendix B: Asset Management Implementation Strategy Action Plan

ID	Details	Due
5	Asset Management Strategy (Draft)	31/03/2025
5.1	Incorporate review of performance of CLOS and TLOS from NAMA Element 11 within the AMS. [NAMA 5.3]	30/10/2025
6	Asset Management Plans	Annually
6.1	Finalise details on the 'other assets' to be incorporated into AMP's, including a decision on whether additional AMP's are required. [NAMA 6.1]	July
6.2	Identify opportunities for non-asset service delivery (leasing / PPP etc.). [NAMA 6.19]	August
6.3	Identify and document any opportunities for asset rationalization and disposal. [NAMA 6.17]	August
6.4	Update asset registers including capture of any missing asset components. [NAMA 6.4]	September
6.5	Review Enterprise Risk Management findings and document, including an update to the details on Critical Assets. [NAMA 6.8]	October
6.6	Review works identified in the previous AMP that are scheduled within the next 4 years to develop a schedule for condition assessments. [NAMA 6.6]	October
6.7	Review Unit Rates, useful lives and deterioration curves for all components to be modelled. Document unit rates into an appendix in the AMP. [NAMA 6.7, 6.11]	November
6.8	Review demand forecasts and their impact on Operational, Maintenance and Renewal Costs. [NAMA 6.10]	November
6.9a	Line managers to discuss AMP modelling renewal and backlog projections with Asset Officer/Engineer and place appropriate asset renewal and backlog reduction Budget Bids for the upcoming draft budget using year 2 of the AMP as the basis of projections.	December
6.9b	Review draft budget and update Model spreadsheets in preparation for development of renewal models. [NAMA 6.12]	December
6.10	Confirm with Building Owners the renewal / maintenance works approved within the budget	December
6.11	Review Maintenance activities including relationship with renewal modelling to develop zero based LTFP [NAMA 6.14]	February
6.12	Review Operational activities and identify opportunities for cost savings or requirements for additional funds. [NAMA 6.15]	February
6.13	Update Condition Assessments for modelled components, focusing on works identified for next 2-4 years and leasing with Asset Owners / Operators as required. [NAMA 6.6]	February
6.14	Undertake Renewal Modelling and develop LTFP [NAMA 6.11, 12, 13, 14, 15]	March

2025/26 Asset Management Strategy

ID	Details	Due
6.15	Review LOS and costs to provide agreed levels. Identify costs to increase / reduce LOS. [NAMAF 6.20]	March
6.16	Review performance measures from previous AMP, document, and develop next AM Improvement Plan. [NAMAF 6.18]	April
6.17	Review proposed works schedule with Asset Owners / Operators to confirm priorities	April
6.18	Draft Asset Management Plan. Year 1 based on draft budget and recommended works. [NAMAF 6.1]	April
6.19	Internal Review of AMP's	May
6.20	Draft AMPs submitted to Council for adoption	June
7	Governance and Management	30/06/2025
7.1	Develop capital works evaluation framework. [NAMAF 7.4]	30/06/2025
8	Levels of Service	30/06/2025
8.1	Develop a Level of Service Framework. [NAMAF 8.2]	30/10/2025
8.2	Develop a Service Plan template linking the CSP, LTFP and AMS to the approved levels of service identified. [NAMAF 8.1]	30/03/2025
8.3	Incorporate Technical LOS into service agreements with service providers. [NAMAF 8.4]	30/06/2025
9	Data & Systems	31/10/2025
9.1	Develop written lifecycle strategy to ensure appropriate data is available to asset custodian and this data is utilised in general day to day planning of assets.	29/06/2025
9.2	Improved documentation on useful lives of assets and suitability of use in the Orange context. Refer also 6.7	30/08/2025
9.3	Determine Assets that require an emergency / disaster response and recovery plan or Business Continuity Plan and prepare	30/09/2025
9.4	Investigate integration of existing Authority Systems (CRM, MM, AM, and CVR) as well as TRIM to ensure maximum capability is used to manage assets.	30/10/2025
10	Skills & Processes	30/03/2025
10.1	Review the overall roles and responsibilities framework for assets across the organisation utilizing information from the engagement process above.	30/09/2025
10.2	Document the procedure for determining the cost to bring assets back to satisfactory (as required in SS7 audit worksheet)	30/11/2025
10.3	Develop process for management strategies around critical assets including reporting on the condition and performance of these assets	30/03/2025

2025/26 Asset Management Strategy

ID	Details	Due
11	Evaluation	30/08/2025
11.1	Develop an AM Performance Framework that captures KPI's, risks, actions, accountabilities and resource implications and the organisations performance against those KPI. Undertake internal audit against the framework to ensure the entire Framework is being complied with and continuous improvement. [NAMAF 11.1]	30/07/2025
11.2	Develop a process and reporting format for the presentation of Community and Technical Levels of Service including frequency of reporting, to whom and measures to be reported on. [NAMAF 11.2, 11.3]	30/08/2025

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17. Appendix C: 20 Year Financial Plan (\$,000)

Asset Group	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
Income											
Water	(22,024)	(22,274)	(22,557)	(23,419)	(24,146)	(24,801)	(25,554)	(26,720)	(27,486)	(28,086)	(29,694)
Sewer	(16,952)	(17,291)	(17,630)	(18,168)	(18,719)	(19,310)	(20,032)	(20,669)	(21,446)	(22,272)	(23,368)
Transport	(8,013)	(7,304)	(6,421)	(27,541)	(10,812)	(6,561)	(6,214)	(6,374)	(6,539)	(6,708)	(6,883)
Buildings	(7,792)	(804)	(827)	(852)	(878)	(904)	(931)	(969)	(986)	(1,018)	(1,048)
Parks	(234)	(237)	(244)	(252)	(259)	(267)	(275)	(283)	(292)	(300)	(310)
Drainage	(947)	(1,151)	(732)	(756)	(959)	(962)	(1,165)	(969)	(948)	(972)	(980)
Aerodrome	(2,036)	(2,933)	(2,094)	(2,157)	(2,221)	(2,288)	(2,357)	(2,427)	(2,500)	(2,575)	(2,652)
Aquatic Centre	0	0	0	0	0	0	0	0	0	0	0
Total Income	(57,988)	(51,894)	(50,595)	(73,145)	(57,394)	(55,893)	(56,528)	(58,001)	(59,901)	(62,231)	(64,535)
Operations											
Water	11,262	11,829	12,282	12,826	13,339	13,938	14,684	15,070	15,560	16,072	16,434
Sewer	7,573	7,949	8,220	8,574	8,850	9,161	9,478	9,884	10,185	10,558	10,877
Transport	6,784	6,269	6,095	5,894	6,034	5,475	5,623	5,774	5,930	6,089	6,254
Buildings	3,122	3,037	3,058	3,095	3,133	3,172	3,212	3,253	3,296	3,339	3,384
Parks	5,225	5,384	5,473	5,621	5,773	5,929	6,090	6,255	6,425	6,600	6,779
Drainage	126	129	131	135	139	144	148	152	157	162	166
Aerodrome	721	739	748	764	779	795	812	829	846	864	882
Aquatic Centre	3,453	3,575	3,632	3,728	3,826	3,927	4,030	4,136	4,245	4,357	4,471
Total Operations	38,286	38,910	39,699	40,637	41,873	42,581	43,877	45,353	46,844	48,041	49,247
Maintenance											
Water	7,578	7,895	8,216	8,548	8,893	9,250	9,621	10,018	10,423	10,847	11,286
Sewer	5,920	6,170	6,428	6,689	6,956	7,240	7,531	7,833	8,154	8,487	8,831
Transport	1,513	1,541	1,585	1,633	1,682	1,732	1,782	1,835	1,891	1,948	2,006
Buildings	2,771	2,835	2,909	2,977	3,077	3,149	3,254	3,331	3,441	3,524	3,640
Parks	2,722	2,785	2,849	2,928	3,009	3,092	3,177	3,265	3,356	3,449	3,544
Drainage	276	280	287	295	303	311	320	328	337	346	356
Aerodrome	192	195	201	207	213	219	226	233	240	247	254
Aquatic Centre	81	82	85	87	90	93	95	98	101	104	107
Total Maintenance	21,053	21,783	22,580	23,364	24,227	25,089	25,656	26,578	27,570	28,567	29,628
Renewal											
Water	6,021	4,181	2,230	1,830	7,530	1,830	1,830	6,830	1,830	1,830	1,830
Sewer	1,495	1,365	1,745	1,745	4,845	1,745	4,045	1,745	1,745	1,745	1,745
Transport	1,096	3,185	3,227	3,296	3,366	3,439	3,515	3,592	3,672	3,754	3,838
Buildings	819	840	859	880	901	922	945	968	991	1,015	1,040
Parks	205	208	211	214	218	132	136	140	144	148	152
Drainage	70	73	74	76	79	81	84	86	89	91	94
Aerodrome	0	0	0	0	0	0	0	0	0	0	0
Aquatic Centre	0	0	0	0	0	0	0	0	0	0	0
Total Renewal	17,676	11,552	8,346	8,041	16,939	8,149	10,555	13,381	8,471	8,583	8,899
Upgrade / Expansion											
Water	15,854	10,200	3,900	7,815	5,300	8,600	5,300	5,300	300	300	300
Sewer	4,600	9,300	100	4,400	100	100	1,200	4,200	0	0	0
Transport	3,804	3,664	3,174	23,419	5,964	2,486	857	880	903	927	952
Buildings	7,681	0	0	0	0	0	0	0	0	0	0
Parks	80	10,080	18,080	18,080	10,080	10,080	12,080	13,080	80	90	80
Drainage	400	600	373	200	0	400	600	350	380	400	0
Aerodrome	530	536	0	0	0	0	0	0	0	0	0
Aquatic Centre	72	10	10	10	9	10	10	10	10	11	11
Total Upgrade / Expansion	33,021	34,710	25,637	54,924	21,453	21,676	20,047	23,820	1,673	1,718	1,343
Total Expenditure	110,016	106,955	96,152	126,969	104,492	97,452	100,135	108,112	84,358	86,909	88,917

2036/37	2037/38	2038/39	2039/40	2040/41	2041/42	2042/43	2043/44	2044/45	Average
(30,998)	(32,332)	(33,737)	(35,204)	(36,714)	(38,281)	(39,973)	(41,027)	(40,327)	(39,268)
(24,252)	(25,103)	(25,962)	(26,860)	(27,868)	(28,896)	(29,966)	(30,742)	(31,843)	(23,368)
(7,062)	(7,247)	(7,437)	(7,633)	(7,834)	(8,042)	(8,255)	(8,475)	(8,701)	(8,493)
(1,079)	(1,112)	(1,145)	(1,180)	(1,215)	(1,251)	(1,289)	(1,328)	(1,367)	(1,390)
(319)	(328)	(338)	(348)	(359)	(370)	(381)	(392)	(404)	(310)
(584)	(588)	(592)	(596)	(600)	(605)	(610)	(614)	(619)	(707)
(2,732)	(2,814)	(2,898)	(2,985)	(3,075)	(3,167)	(3,262)	(3,360)	(3,461)	(2,853)
0	0	0	0	0	0	0	0	0	0
(67,028)	(69,524)	(72,109)	(74,815)	(77,685)	(80,612)	(83,136)	(85,938)	(86,722)	(67,197)
16,970	17,534	18,111	18,718	19,334	19,971	20,615	22,350	23,043	18,487
11,240	11,825	12,005	12,426	12,890	13,264	13,735	14,174	14,612	10,863
6,422	6,595	6,773	6,956	7,144	7,337	7,535	7,738	7,947	6,532
3,430	3,477	3,528	3,584	3,644	3,704	3,764	3,824	3,884	2,957
6,903	7,153	7,348	7,548	7,754	7,965	8,183	8,406	8,636	6,779
171	176	182	187	193	198	204	210	217	199
901	920	940	960	985	1,010	1,035	1,060	1,085	838
4,589	4,710	4,834	4,962	5,092	5,227	5,364	5,506	5,651	4,469
50,686	52,190	53,719	54,911	56,335	57,784	58,534	61,359	63,181	49,084
11,742	12,214	12,704	13,212	13,739	14,286	14,833	15,401	15,989	11,335
9,189	9,560	9,944	10,343	10,757	11,186	11,631	12,077	12,539	8,873
1,658	1,707	1,757	1,809	1,863	1,918	1,975	2,034	2,094	1,705
3,729	3,850	3,945	4,073	4,174	4,309	4,417	4,558	4,674	3,832
3,642	3,743	3,847	3,953	4,063	4,175	4,291	4,410	4,532	3,542
365	375	385	396	407	418	429	441	453	355
252	270	278	286	295	304	313	322	332	254
111	114	117	121	124	128	132	136	140	107
38,698	31,833	32,977	34,183	35,422	36,724	38,021	39,379	40,753	29,804
1,830	1,830	1,830	1,830	1,830	1,830	1,830	1,830	1,830	2,712
3,745	3,745	3,745	3,745	3,745	3,745	3,745	3,745	3,745	2,667
3,925	4,015	4,108	4,203	4,301	4,402	4,506	4,613	4,724	3,839
1,065	1,091	1,117	1,145	1,173	1,201	1,231	1,261	1,348	1,041
157	161	166	171	176	181	187	192	198	175
97	100	103	106	109	112	116	119	123	94
0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0
10,820	10,942	11,089	9,260	9,334	9,471	9,615	9,760	9,968	10,528
300	300	300	300	300	300	300	40,300	300	5,293
0	0	0	0	0	0	0	0	0	1,200
977	1,004	1,031	1,058	1,087	1,116	1,147	1,178	1,210	2,858
0	0	0	0	0	0	0	0	0	384
80	80	80	80	80	80	80	80	80	4,680
0	0	0	0	0	0	0	0	0	165
0	0	0	0	0	0	0	0	0	53
11	12	12	13	13	13	14	14	15	15
1,368	1,396	1,423	1,451	1,480	1,509	1,541	41,572	1,605	14,668
83,572	98,361	99,188	99,755	101,571	104,468	107,711	152,870	115,487	104,863

18. Appendix D: 20 Year Renewal Backlog Projections (\$,000)

Asset Group	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
Renewal Required										
Water	10,197	2,241	5,807	586	418	654	1,235	3,390	1,402	638
Sewer	1,010	691	964	1,184	504	3,002	1,925	3,494	3,823	381
Transport	18,438	5,870	729	4,350	911	3,108	7,131	2,078	1,657	2,503
Buildings	9,512	219	658	396	687	650	1,142	392	537	395
Parks	5,029	632	352	232	251	21	33	348	419	127
Drainage	822	0	0	0	0	0	0	0	0	0
Aerodrome	2,910	62	0	4	163	15	84	67	0	1,070
Aquatic Centre	2,413	0	24	15	5	416	50	123	11	553
Total Required	50,331	9,715	8,534	6,767	2,939	7,866	11,600	9,892	7,849	5,667
Renewal Budget										
Water	6,021	4,181	2,230	1,830	7,530	1,830	1,830	6,830	1,830	1,830
Sewer	7,465	3,065	1,745	1,745	4,845	1,745	4,045	1,745	1,745	1,745
Transport	3,096	3,185	3,227	3,296	3,366	3,439	3,515	3,592	3,672	3,754
Buildings	819	840	859	880	901	922	945	968	991	1,015
Parks	205	208	211	214	218	132	136	140	144	148
Drainage	70	73	74	76	79	81	84	86	89	91
Aerodrome	0	0	0	0	0	0	0	0	0	0
Aquatic Centre	0	0	0	0	0	0	0	0	0	0
Total Budget	17,676	11,562	8,348	8,041	16,939	8,149	10,555	13,361	8,471	8,583
Renewal Gap										
Water	0	0	0	0	0	0	0	0	0	0
Sewer	0	0	0	0	0	0	0	0	0	0
Transport	15,342	18,027	15,529	10,583	14,128	13,797	17,414	15,900	13,885	12,634
Buildings	8,693	8,071	7,670	7,387	7,173	6,901	7,098	6,522	6,068	5,448
Parks	4,823	5,247	5,386	5,406	5,439	5,328	5,226	5,434	5,709	5,689
Drainage	752	679	605	528	450	368	285	199	110	19
Aerodrome	2,910	2,972	2,972	2,977	3,139	3,154	3,238	3,305	3,305	4,375
Aquatic Centre	2,413	2,413	2,437	2,452	2,457	2,873	2,922	3,045	3,057	3,610
Total Gap	34,933	37,409	34,801	35,333	32,786	32,421	36,183	34,405	32,134	31,775

2035/36	2036/37	2037/38	2038/39	2039/40	2040/41	2041/42	2042/43	2043/44	2044/45	Average
4,426	2,880	4,309	1,717	1,552	1,043	3,350	8,926	736	1,922	2,871
2,574	2,830	5,236	497	1,948	2,034	1,573	3,360	1,110	1,752	1,995
4,918	6,139	1,285	1,195	1,506	3,558	1,519	10,354	781	4,731	4,138
1,507	1,626	1,788	544	283	880	953	713	543	367	1,190
3,350	536	309	258	617	167	812	145	585	189	721
0	0	0	0	0	0	0	0	89	0	46
1,475	104	22	8	46	10	212	8	1,466	200	396
90	788	257	0	122	53	424	54	67	70	277
18,340	14,903	13,206	4,219	6,074	7,745	8,843	23,560	5,377	9,231	11,633
1,830	1,830	1,830	1,830	1,830	1,830	1,830	1,830	1,830	1,830	2,712
1,745	3,745	3,745	3,745	1,745	1,745	1,745	1,745	1,745	1,745	2,667
3,838	3,926	4,015	4,108	4,203	4,301	4,402	4,506	4,613	4,724	3,839
1,040	1,065	1,091	1,117	1,145	1,173	1,201	1,231	1,261	1,348	1,041
152	157	161	166	171	176	181	187	192	198	175
94	97	100	103	106	109	112	116	119	123	94
0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0
8,699	10,820	10,942	11,069	9,200	9,334	9,471	9,615	9,760	9,968	10,528
0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0
13,713	15,926	13,195	10,283	7,586	6,843	3,960	9,808	5,976	5,983	299
5,916	6,477	7,174	6,801	5,729	5,446	5,197	4,679	3,961	2,980	149
8,886	9,265	9,412	9,505	9,950	9,941	10,572	10,530	10,923	10,914	546
0	0	0	0	0	0	0	0	0	0	0
5,850	5,954	5,976	5,984	6,031	6,041	6,253	6,261	7,726	7,926	396
3,700	4,488	4,746	4,746	4,867	4,920	5,344	5,398	5,486	5,536	277
38,065	42,110	40,503	37,119	34,173	33,191	31,326	36,676	34,052	33,339	1,667

19. Appendix F: Detailed Asset Intervention Levels and Useful Lives

Asset Category	Component	Class	Intervention Level	Life to Intervention (years)
Transport	Road Seals (Flush Seal)	Collector & Above / Residential	6/8	19
	Road Seals (AC)	Collector & Above / Residential	6/8	33 / 42
	Sealed Road Granular Pavements	Collector & Above / Residential	7/8	65 / 71
	Unsealed Gravel Pavements	Residential Roads Only	8	12
	Kerb & Gutter	All Roads	9	120
	Footpaths & Walkways (Concrete)	All Footpaths	8	65
	Footpaths & walkways (AC & Pavers)	All Footpaths	8	37
	Bridges	Concrete All	6	100
	Car Park Spray Seal Surface	All Car Parks	8	19
	Car Park Asphalt Surface	All Car Parks	8	42
	Car Park Granular Pavements	All Car Parks	8	71
	Car Park kerbs	All Car Parks	9	120
Water	Trunk Mains	Water mains – Cementitious (AC)	9.5	70
	Trunk Mains	Water mains – Metallic (CI, DICI)	9.5	100
	Trunk Mains	Water mains – Plastic (UPVC, PE)	9.5	80
	Reticulation Mains	Water mains – Cementitious (AC)	9.5	70
	Reticulation Mains	Water mains – Metallic (CI, DICI)	9.5	100
	Reticulation Mains	Water mains – Plastic (UPVC, PE)	9.5	80
	Dams	Structures	9.5	20-300
	Dams	Electrical	9.5	30
	Dams	Mechanical	9.5	10-40
	Reservoirs	Tank Roof	9.5	40
	Reservoirs	Tank Structure	9.5	100
	Reservoirs	Electrical	9.5	15-40
	Reservoirs	Mechanical	9.5	5-30
	Treatment Plants	Structures	9.5	10-80
	Treatment Plants	Electrical	9.5	15-40
	Treatment Plants	Mechanical	9.5	5-30
	Pump Stations	Structures	9.5	20-80
	Pump Stations	Electrical	9.5	15-40
	Pump Stations	Mechanical	9.5	5-60
Sewer	Trunk Mains	Sewer Mains – Metallic (DICI, CI)	9.5	40
	Trunk Mains	Sewer Mains – Concrete	9.5	100
	Trunk Mains	Sewer Mains – AC	9.5	70
	Trunk Mains	Sewer Mains – Earthenware (VC)	9.5	70
	Trunk Mains	Sewer Mains – Plastic (UPVC, PE)	9.5	70
	Trunk Mains	Sewer Mains – Relined	9.5	50
	Reticulation System	Sewer Mains – Metallic (DICI, CI)	9.5	40
	Reticulation System	Sewer Mains – Concrete	9.5	100
	Reticulation System	Sewer Mains – AC	9.5	70
	Reticulation System	Sewer Mains – Earthenware (VC)	9.5	70
	Reticulation System	Sewer Mains – Plastic (UPVC, PE)	9.5	70
	Reticulation System	Sewer Mains – Relined	9.5	50

Asset Category	Component	Class	Intervention Level	Life to Intervention (years)
Drainage	Pump Stations	Structures	9.5	20-80
	Pump Stations	Electrical	9.5	15-40
	Pump Stations	Mechanical	9.5	20-60
	Treatment Plants	Structures	9.5	20-80
	Treatment Plants	Electrical	9.5	15-40
	Treatment Plants	Mechanical	9.5	10-60
	Pipe Network	A: ≥ 1200 dia.	9	165
	Pipe Network	B: 675 to 1050 dia.	9	165
	Pipe Network	C: ≤ 600 dia.	9	165
	Lined Channels	n/a	9	140
Buildings	Covered Channels	n/a	9	140
	Basin	n/a	9	200
	Wetland	n/a	9	50
	Carpet	Class A/B&O/C	6&8	15/20/25
	Vinyl	Class A/B&O/C	6&8	14/25/30
	Replace Timber Floors	Class A/B&O/C	6&8	30/45/50
	Replace Tiled Floor	Class A/B&O/C	6&8	30/45/50
	Renew Roofing	Class A/B&O/C	6&8	50/75/85
	Interior Paint	Class A/B&O/C	6&8	15/18/25
	Exterior Paint	Class A/B&O/C	6&8	8/13/15
	Ceilings	Class A/B&O/C	6&8	15/18/25
	Renew Lighting	Class A/B&O/C	6	25/30/40
	Electrical	Class A/B&O/C	6	25/27/30
	Wet Area Replacement	Class A/B&O/C	8	30/45/55
	Ducted Air Conditioning	Class A/B&O/C	8	30/45/55
	Split Air Conditioning	Class A/B&O/C	8	10/12/15
	Data and Communications	Class A/B&O/C	6	15/30/40
	Elevators	Class A/B&O/C	6	30/45/45
Aerodrome	Runway / Road Seals	All	5/7	15/40
	Runway / Road Pavements	All	5/7	45/100
Aquatic Centre	Aquatic Centre - Pool Wall Structure	Concrete	7	100
	Aquatic Centre Pool Wall Finish	EA & Tiles	8	60
	Aquatic Centre Pool Wall Finish	Sten & ren	8	35
	Aquatic Centre Pool Wall Finish	Paint	6	10
	Aquatic Centre - Pool Floor Structure	Concrete	7	100
	Aquatic Centre - Pool Floor Finish	Expo Agg & Tiles	8	60
	Aquatic Centre - Pool Floor Finish	Render & stencilled	6	35
	Aquatic Centre - Pool Floor Finish	Paint	6	10
	Aquatic centre - Pool Coping Finish	Expo Agg & Tiles	6	60
	Aquatic centre - Pool Coping Finish	Render & stencilled	6	35
	Aquatic centre - Pool Coping Finish	Paint	6	10
	Pool Wet deck Structure	Concrete	6	100
	Pool Wet Deck Finish	Tiled	6	60
	Pool Wet Deck Finish	Rigid Grate	6	40
	Pool Fixture/Filling/Equip Item		6	60



FOR EXHIBITION

Enquiries

For information about the
Asset Management Plan, contact:

Orange City Council

Wiradjuri Country
PO Box 35, 135 Byng Street
Orange NSW 2800

P 02 6393 8000

E council@orange.nsw.gov.au

W orange.nsw.gov.au

INTEGRATED PLANNING AND REPORTING



Long-Term Financial Plan



ORANGE.NSW.GOV.AU



2025-
2035



Yuga Mawang

MOVING TOGETHER

This artwork embodies the deep connection between Orange City Council and the local community, highlighting the harmony essential for collaborative initiatives. At its center, two significant landmarks—Gaanha-bula (Mount Canobolas) and Guriyan Gaanha-bula (Lake Canobolas) serve as focal points. Surrounding them are eight circles in yellow and navy, representing my core values that strengthen cultural relationships: Culture, Connection, Community, History, Storytelling, Water, Totems, and Gathering Places. Framed by blue borders that reflect the Council's logo and the outline of Orange, these areas feature symbols of the cultural connections unique to our region.

The Goanna and Platypus represent the Wiradjuri and Orange totems, and bush tucker signifies local produce. Each border begins and ends with a symbol of a person, representing the idea that everything in the community starts and ends with people. Veins of gold and yellow speaks to the regions abundance, while ripples of green and blue signify the connections between Gaanha-bula, Guriyan Gaanha-bula and the community. These colours illustrate the ripple effect of Council's influence, showcasing its meaningful impact within and beyond the community.

Artwork and words by Wiradjuri Artist, Mitchell Groat.

ACKNOWLEDGEMENT OF COUNTRY

Orange City Council is situated within the traditional lands of the Wiradjuri Nation. We acknowledge the traditional custodianship of these lands, and pay our respect to the Wiradjuri people for their care and stewardship of these lands for more than 40,000 years and to the Elders of the Wiradjuri Nation, past, present and emerging.

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ABOUT THIS PLAN

The Long-Term Financial Plan has been prepared to provide the community with the appropriate information about how Council's finances will operate over the next ten years in line with the different choices that can be made. This plan links to these Community Strategic Plan (CSP) strategies:

CSP Strategy 15.3

Ensure financial stability and support ongoing efficient operation.



Executive summary

The Long Term Financial Plan (LTFP) is a financial projection that quantifies the cost of Council's services, investments and capital programs for the next ten years, given certain assumptions and estimates. It is the mechanism where Council can test the assumptions and objectives against financial realities.

It has been prepared to provide the community with the appropriate information about how Council's finances will operate over the next ten years in line with the different choices that can be made.

The LTFP is based on a set of assumptions, which generally relate to those matters which are most likely to affect the overall outcome of the LTFP. The following assumptions have been considered, discussed and ultimately used as a basis to forecast Council's long term financial position over the ten year plan.

Estimates, assumptions and forecasts

Council's financial strategy has been developed giving consideration to past and future efficiency opportunities, maintaining Council's commitment to invest in our infrastructure assets, and providing services to our community in a financially prudent and sustainable way.

This strategy has been used to underpin the development of the 2025/26 budget, which forms the first year of the LTFP, and has positioned Council adequately to respond to future community aspirations and expectations whilst maintaining its financial sustainability.

INFLATION AND INDEXATION

The Consumer Price index has been applied throughout the LTFP to forecast the movement in both expenditures and revenues. An estimate of the Consumer Price Index over the duration of the LTFP is provided below:

Year	Consumer Price Index
2025/26	3%
2026/27 and thereafter	3%

Revenue

RATING INCOME

Under the Local Government Act 1993, Council can choose to structure its rates in a number of ways. Council has elected to use a base amount and ad valorem rating structure, and has applied three rate categories – Residential, Farmland and Business. In addition, Council also levies a special rate for the Orange Central Business area.

Growth within the city, from subdivisions and new land releases, increases Council's rates base. Council's rating structure is reviewed annually and is assumed to remain the same over the life of the LTFP. Council estimates (based on recent historical experience) an extra 250 lots are developed each year.

RATE PEGGING

Since 1977, the regulation of council rates in NSW has been largely based on an approach known as 'rate pegging'. Under this approach, each year the NSW Government determines the maximum amount by which councils can increase their annual general income. Individual councils can then adjust their rates and annual charges, so their general income increases up to this maximum amount, or seek a special variation to exceed the amount.

From 2011/12 the responsibility for determining the annual rate peg has been delegated to the Independent Pricing and Regulatory Tribunal (IPART). Under this framework a new Local Government Cost Index has been established by IPART and this index, less a productivity coefficient, will form the basis for the rate peg each year. This LTFP assumes that this process will continue for the life of the plan. The following table presents the rate pegging assumption applied in the LTFP.

Year	Rate Peg
2019/20	2.7%
2020/21	2.6%
2021/22	2.0%
2022/23*	2.5%
2023/24	3.7%
2024/2025	4.7%
2025/26	4.0%
Future years (estimate only)	3.0%

*Included a 1.8% Additional Special Variation

STORMWATER CHARGES

The Local Government Act provides Council with the option to charge a levy to improve its stormwater network. The LTFP assumes that this will continue throughout the duration of the plan.

DOMESTIC WASTE MANAGEMENT

Under the Local Government Act, the domestic waste service is a service that needs to be established on a full cost recovery basis. All costs associated with the administration, collection, recycling, disposal treatment, community education, and the provision for future remediation works are all part of the costs to be recouped from the individual ratepayer.

Year	Increase
2025/26	4.0%
2026/27 and thereafter	3.0%

WATER PRICING

As part of Council's implementation of Best Practice Management for the provision of water supply services, Council has a two-part water pricing structure, being an Access Charge and Usage (or User) Charge. To ensure the financial sustainability of Council's water supply service the following increases have been applied in the LTFP.

Year	Increase
2025/26	4.0%
2026/27 and thereafter	3.0%

SEWER PRICING

As part of Council's implementation of Best Practice Management for the provision of sewerage services Council has developed its pricing structure to accommodate the service provided to its domestic customers and its business/commercial customers. To ensure the financial sustainability of Council's sewerage service the following increases have been applied in the LTFP.

Year	Increase
2025/26	4.0%
2026/27 and thereafter	3.0%

FEES AND CHARGES

Council is a multi-disciplinary organisation that provides extensive services to the community and this category of income provides approximately 20.1 per cent of Council's revenue. Fees and charges income includes Statutory Charges and User Fees and Charges including those set by council for commercial activities, but excludes Domestic Waste Charges.

Statutory Fees charged by Council are subject to direction through regulation and other State Government controls. Council does not set or have the power to vary these fees. Examples of statutory fees include development assessment fees, planning certificate fees and building certificate fees.

User Fees and Charges include a diverse range of services from traditional local government services including development related activities, swimming pools, sporting facilities and hall hiring, permits & licences and the erection of banners to more commercial activities including childcare and Council's Caravan and Scout camp facilities.

A number of these revenues are subject to fluctuations particularly as a response to economic conditions.

All fees in this category are annually reviewed and the general considerations for setting these fees include:

- Cost of the service or operation
- Consumer Price Index
- Other revenue sources which may fund the service
- Laws and regulations
- Ability of the persons/group using the service to pay
- Benefit to the community (possible subsidised service)
- Benchmarking with others providing a similar service.

Year	Increase
2025/26	4.0%
2026/27 and thereafter	3.0%

07

GRANTS AND CONTRIBUTIONS

Grants and contributions provide a significant source of funds for Council and represent approximately 21.41% per cent of Council's revenue. This income can be separated into two categories: general or specific purpose.

GENERAL PURPOSE

Council receives two general purpose grants in the form of the Financial Assistance Grant and the Pensioners Rates Rebate Subsidy. The Financial Assistance Grant is an annual allocation from the Federal Government and represents Council's allocation of general taxation revenue.

SPECIFIC PURPOSE

These grants and contributions can be either Operating or Capital in nature and are tied to specific works or services.

This income has been set at the levels expected to be received in 2025/26 and indexed annually by CPI, with corresponding adjustments being made for capital programs. We acknowledge the variability in the receipt of such grant revenue particularly capital grants. These are often dependent upon external factors such as State and Commonwealth Government budgetary impacts. Developer contributions have been indexed in accordance with the applicable Contributions Plan and existing Voluntary Planning Agreements, and the timing of payments have been considered and appropriately incorporated into the LTFP.

For the purpose of the LTFP it has been assumed that all revenues will be in line with established plans and any reduction will be mirrored in infrastructure provision or replaced by grant revenues.

INTEREST AND INVESTMENT REVENUE

Council has an investment portfolio that varies in size from year to year, however it is projected to average approximately \$180 million (ranging from \$165 million to \$210 million) over the life of the LTFP. These funds are a mixture of unspent loan funds and grants, developer contributions and contributions for specific works, other restricted funds and general revenue with the investment or interest income generated being tied to the source of funds. Generally most of council's investment portfolio is tied (restricted) to outcomes.

All investments placed by Council are done so in accordance the Minister's Investment Order and Council's adopted Investment Policy.

Interest earnings are a component of Council's revenue each year and are subject to fluctuations in the market interest rates as they respond to economic conditions and the economic cycle. The LTFP has assumed an estimated return of 75 basis points above the RBA cash rate which is the basis of our current Investment Policy. Due to the longer-term nature of these investments, it is noted there is always a lag in portfolio performance to the actual market rates at the time.

Year	Increase
2025/26	4.2%
2026/27 and thereafter	3.0%

Expenditure

EMPLOYEE COSTS

Employee costs are Council's single biggest area of expenditure each year being around 40 per cent of Council's operating expenditure. Forward projections of annual salary increases have been modelled at 3.5 per cent in 2025/26.

Year	Increase
2025/26	3.5%
2026/27 and thereafter	3.0%

The LTFP has factored in an estimated overall average increase largely consistent with the CPI index each year to the employee costs allocation. This forecast is primarily attributable to known and predicted NSW Local Government (State) Award increases and continued increased superannuation contributions, the impact on Workers Compensation, Employee Leave Entitlements and staff progressing through the salary system.

SALARIES AND WAGES

Council's salaries and wages budget calculation includes an assumption that staff will take four weeks annual leave each year. Council's employee leave entitlement liabilities are actively managed with a number of strategies employed to contain this liability whilst balancing the pressures on the workforce and ensuring work/life balance.

SUPERANNUATION

The minimum level of superannuation for employees who are not members of the Local Government Superannuation Scheme (LGSS) Defined Benefit Scheme (DBS) is set at 12.0 per cent for 2025/26. This percentage set to remain at 12 per cent. In accordance with the Superannuation guarantee levy has been included in the plan.

Council has a number of employees covered by the Defined Benefit Scheme (DBS) or "the plan" which requires members to contribute a percentage of their salary to superannuation. This percentage is reviewed and varied by employees on an annual basis. Council's contribution is calculated based on the percentages nominated by the employees. An increase in the percentages nominated by employees will result in an increase in superannuation costs. It has been assumed for this plan that the percentages nominated by employees for the 2025/26 year will remain unchanged for the duration of this plan.

Included in the plan is an amount for superannuation based upon the Superannuation Guarantee Levy that is available to be paid to Councilors should Council resolve for this optional payment.

INTEREST ON BORROWINGS

Council has an external loan portfolio of \$27.7 million, with the average interest rate of all loans being 3.97 per cent.

Council also maintains an internal loan portfolio of \$32.5 million with an interest rate of 3.3 per cent reviewed annually in accordance with the Minister's Approval of internal loans pursuant to Sections 410(3) and 410(4) of the Local Government Act 1993.

For the purposes of the LTFP an interest rate of 5 per cent has been applied to any new external loans identified throughout the life of the plan.

Included in the plan is an amount for superannuation based upon the Superannuation Guarantee Levy that is available to be paid to Councilors should Council resolve for this optional payment.

MATERIALS AND CONTRACTS

Expenditure on all major expenditure items including materials and contracts have been increased by CPI. All long-term contracts have been increased in line with the contract terms.

DEPRECIATION

Depreciation has been included in the LTFP based on the estimated remaining lives of existing assets. Council's assets are re-valued in accordance with Australian Equivalents to International Financial Reporting Standards and the NSW Local Government Code of Accounting Practice and Reporting Guidelines. Depreciation is calculated on these revised values and adjusted for any new / disposed assets during the periods between revaluation cycles.

Asset Management

The aim of all asset management programs is to maintain existing assets to maximise their economic life, replacing and upgrading assets as required, to ensure they continue to benefit our community.

There is a strategic approach to this mantra which is articulated in the Assets Management Planning systems and documents. Orange City Council has completed a comprehensive review of its infrastructure culminating in the development of an Asset Management Policy, Asset Management Strategy (AMS) and the respective Asset Management Plans (AMP)s covering the key assets managed by Council.

The LTFP both informs and is informed by the Asset Management Plan from a funding perspective. The Asset Management Strategy also makes it clear, for each asset class, if a funding gap exists. Where this is evident, the Assets Management Strategy outlines a number of options available to manage these gaps. Options including improving maintenance to extend the life of assets and deferring renewals, improving efficiency and introducing innovative practices for carrying out maintenance and renewal works. The renewal expenditure contained within the LTFP aligns with relevant AMPs, internally allocated reserves and sustains Council's assets at a viable level. These options are discussed in more detail in each of the Asset Management Plans.

Borrowings / Loans

LOAN FUNDING - PROPOSED

Council has borrowings as at 30 June 2025 of \$14.6m. Council does not intend to externally borrow in the 2025/2026 financial year. The funding sources for the LTFP anticipates additional funding required for the following purpose:

- 2025/26 \$9.25M (of the total \$18.5M total borrowing as mentioned in the 2024/25 LTFP) for the Orange Regional Conservatorium and Planetarium.

This will be funded internally to the General Fund from the Sewer Fund and has been approved by the Office of Local Government (OLG)

Monitoring our financial performance

Key Performance Indicators (KPIs)

OPERATING PERFORMANCE RATIO

The operating performance ratio measures how well council contains its expenditure within its operating revenue. The benchmark set by the OLG is greater than zero per cent.

OWN SOURCE REVENUE

The own source revenue ratio measures Council's fiscal flexibility and the degree to which it relies on external funding sources such as operating grants and contributions. The benchmark set by the OLG is greater than 60 per cent.

Operating Performance Ratio



Own Source Revenue



Debt Service Cover Ratio



ORANGE CITY COUNCIL

DEBT SERVICE COVER RATIO

The purpose of this ratio is to measure the availability of operating cash to service debt including interest and principal repayments.

Sensitivity analysis and risk assessment

RISK MANAGEMENT

Council has implemented a comprehensive Enterprise Risk Management program that assesses all areas of Council's operations under risk considerations.

The greatest risk associated with financial modelling is that income is overstated and/or expenditure is understated, which can result in there being insufficient capacity for Council to carry out the activities as identified in the Delivery/Operational Plan.

SENSITIVITY ANALYSIS

Council has modelled different scenarios as part of its sensitivity analysis (Appendix 2).

Review and monitoring

The LTFP is subject to an annual review. Council also reviews the annual budget as presented in the Delivery/Operational Plan on a quarterly basis.

QUARTERLY REPORTING

Each quarter, all Managers are required to review their actual and forecast performance for the relevant financial year and report reasons for variation to their budgets as approved by Council. Managers are also tasked with identifying opportunities for an improved financial result.

Variations and proposals arising from the Managers' reviews are then presented to Chief Executive Officer for consideration before presenting them to Council. Upon resolution, Council's budget is then adjusted to reflect these changes.

This quarterly reporting process enables Council to track its progress of the LTFP via the Delivery Program and Operational Plan to inform the community of its progress in delivering the latest revised budget.

ANNUAL BUDGETING PROCESS

Each year, an extensive and detailed budgeting process is undertaken by Council. Incorporated into this process is a comprehensive review of the LTFP. The Managers and Directors identify emerging projects and submit them for consideration to the forecast budgets produced over the 10 years that the LTFP covers.

Scenarios	
Base Scenario	Applies the assumptions as detailed within this Plan with the base year being the 2025/2026 Budget.
Modelling Scenario 1	Assumes a Rate Peg of 4.5% in the General Fund instead of 4% with all other conditions unchanged.
Modelling Scenario 2	Assumes a Rate Peg of 3.5% in General Fund instead of 4% with all other conditions unchanged.

Results for the General Fund variances are in the Appendices.



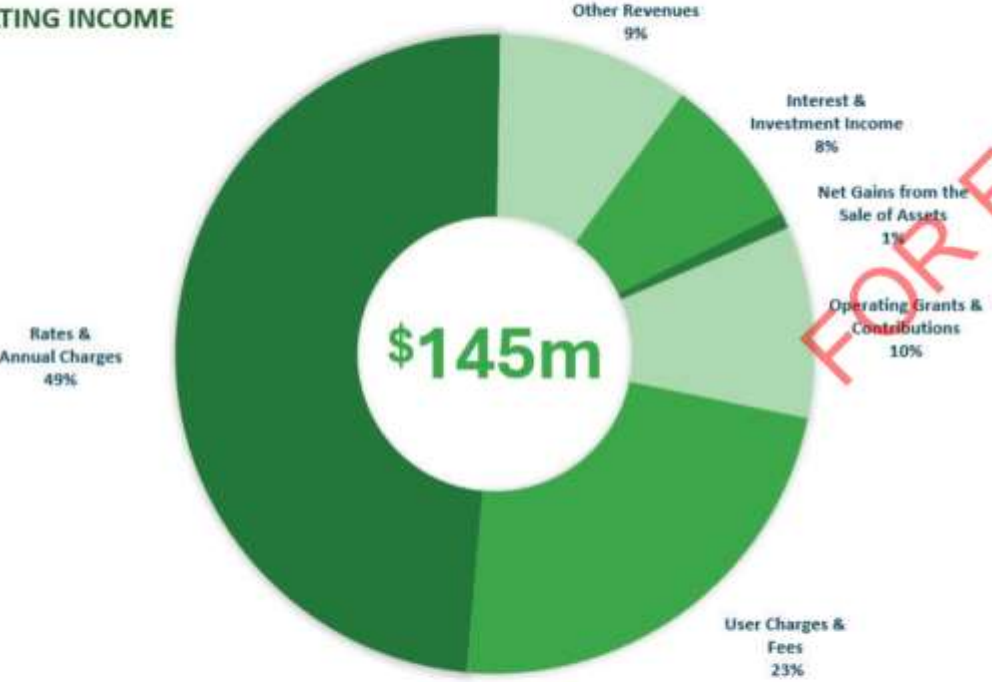
APPENDIX 1: BASE CASE (Budget 2025/2026)
Operating Result

BASE CASE: Peg @ 3%

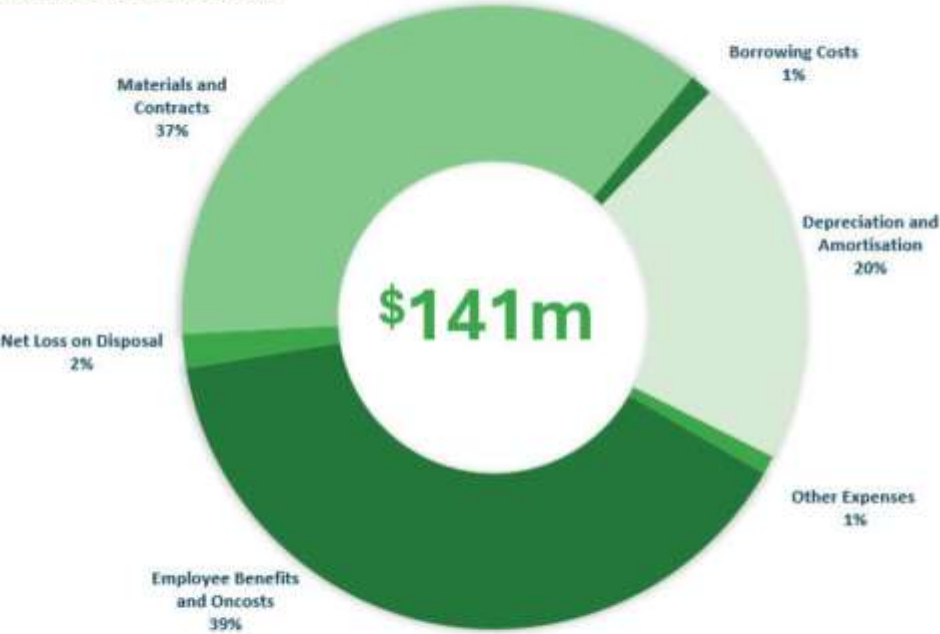
	2024/25	Year 1	Year 2	Year 3	Year 4
	Proposed LY	2025/26	2026/27	2027/28	2028/29
General Fund	(2,035,288)	0.00	(2,509,089)	(2,497,774)	(2,374,863)
Water Fund	3,554,110	1,893,114	2,095,427	2,537,227	2,587,031
Sewer Fund	1,273,273	2,284,588	2,462,514	2,540,673	2,479,325
CONSOLIDATED	\$2,792,096	\$4,177,702	\$2,048,853	\$2,580,127	\$2,691,493

Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
(2,915,390)	(3,298,116)	(3,695,453)	(3,630,883)	(3,500,477)	(3,529,105)
2,152,926	2,336,441	2,490,567	2,706,399	2,359,112	2,444,662
2,450,272	2,302,699	2,585,416	2,403,835	2,603,998	2,809,905
\$1,687,808	\$1,341,024	\$1,380,529	\$1,479,351	\$1,462,633	\$1,725,462

OPERATING INCOME

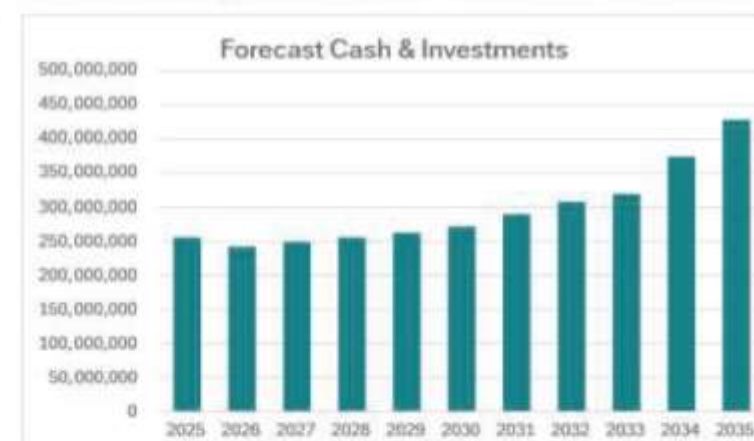
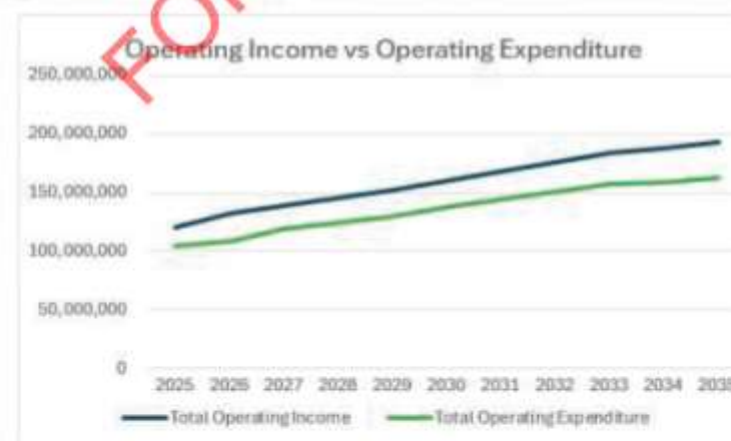
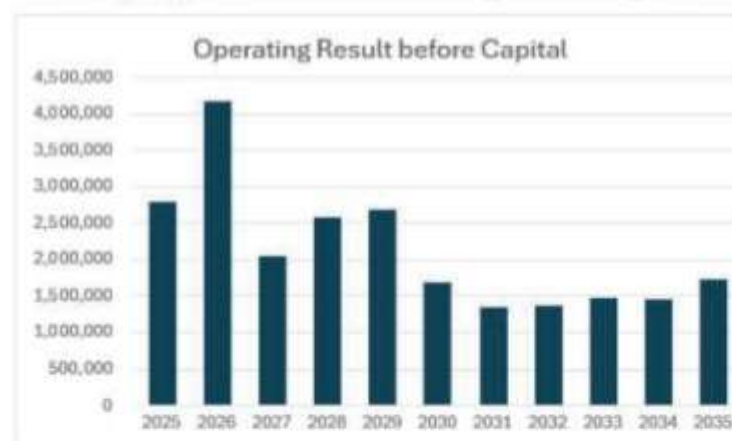


OPERATING EXPENDITURE



INCOME STATEMENT - CONSOLIDATED												
	10 Year Financial Plan for the Years ending 30 June 2035											
	Actuals	Actuals					Projected Years					
Scenario: Base Case 2025/26 Budget	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	65,790,000	57,738,754	60,402,820	64,567,768	68,429,546	72,121,111	76,378,979	80,387,120	84,458,268	88,694,517	90,379,638	93,098,443
User Charges & Fees	33,337,000	44,027,009	44,763,286	47,080,245	49,491,901	52,001,766	54,880,213	57,752,475	60,310,050	63,258,595	65,053,337	66,901,921
Other Revenues	7,430,000	7,318,169	14,074,237	14,121,907	14,381,524	14,869,062	15,372,343	15,893,453	16,432,190	16,989,137	17,473,964	17,973,337
Grants & Contributions provided for Operating Purposes	15,022,000	11,084,514	12,379,765	12,637,810	12,924,605	13,218,491	13,519,653	13,827,361	14,140,614	15,001,702	15,001,702	15,001,702
Grants & Contributions provided for Capital Purposes	50,222,000	43,657,299	21,630,552	23,207,395	15,704,631	16,548,252	18,725,571	18,942,596	18,408,706	19,321,914	19,321,914	19,321,914
Interest & Investment Revenue	11,737,000	9,308,043	10,327,441	12,000,791	11,853,468	11,774,213	12,007,160	12,007,017	11,963,306	11,875,985	10,874,843	11,094,087
Other Income:												
Net Gains from the Disposal of Assets	-	1,666,700	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Other Income	1,987,000	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	185,525,000	174,800,488	163,578,101	174,615,916	173,785,675	181,532,895	191,883,918	199,810,022	206,713,134	216,141,850	219,105,399	224,391,404
Expenses from Continuing Operations												
Employee Benefits & On-Costs	50,149,000	51,130,229	55,200,795	57,681,043	60,758,734	63,966,035	67,305,114	70,780,857	74,398,287	78,162,680	81,085,974	83,518,120
Borrowing Costs	1,790,000	789,273	1,090,349	789,817	704,665	625,552	550,835	478,490	410,648	337,411	308,004	308,311
Materials & Contracts	47,465,000	51,977,728	49,741,500	58,619,937	60,696,904	63,228,600	67,883,423	71,126,414	73,583,821	76,808,198	75,742,386	77,146,599
Depreciation & Amortisation	25,056,000	24,370,102	28,550,161	30,333,070	31,382,737	32,492,350	33,738,924	35,136,665	36,515,332	38,004,541	39,144,678	40,319,018
Other Expenses	3,242,000	83,760	1,905,042	1,935,803	1,957,877	1,980,613	1,992,243	2,003,975	2,015,811	2,027,755	2,039,810	2,051,979
Net Losses from the Disposal of Assets	20,481,000	-	1,282,000	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	148,183,000	128,351,092	137,769,847	149,359,669	155,500,917	162,293,150	171,470,539	179,526,402	186,923,899	195,340,585	198,320,851	203,344,027
Operating Result from Continuing Operations	37,342,000	46,449,395	25,808,254	25,256,248	18,284,758	19,239,745	20,413,379	20,283,620	19,789,235	20,801,265	20,784,547	21,047,376
Operating Result Before Capital	(12,880,000)	2,792,096	4,177,702	2,048,853	2,580,127	2,691,493	1,687,808	1,341,024	1,380,529	1,479,351	1,462,633	1,725,462
Capital Works Program		85,211,100	51,499,430	50,059,362	38,895,511	43,746,455	42,008,405	37,223,194	36,471,612	48,655,364	40,060,972	40,182,801
Forecast Cash & Investments		255,740,972	243,040,554	248,287,499	254,703,454	261,901,406	272,743,018	289,589,757	308,626,067	318,822,351	373,363,310	428,999,664

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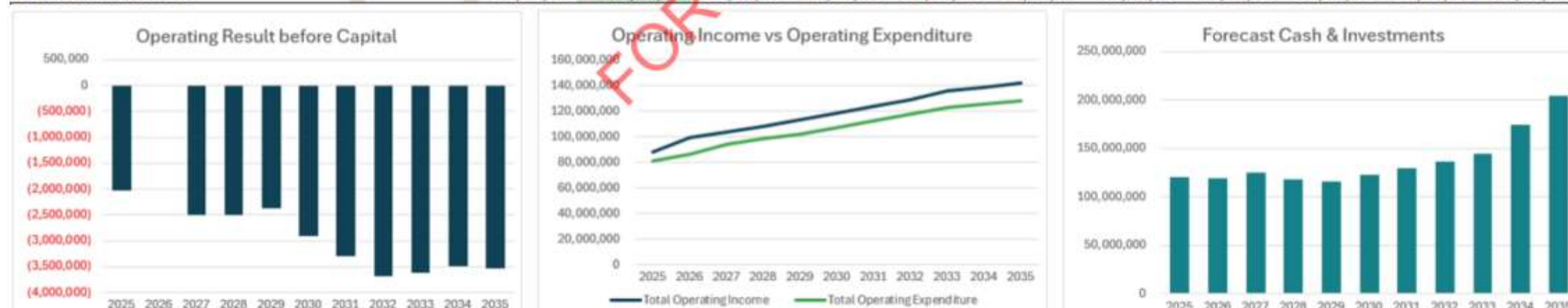


BALANCE SHEET - CONSOLIDATED												
10 Year Financial Plan for the Years ending 30 June 2035												
Scenario: Base Case 2025/26 Budget	Actuals 2023/24	Current Year 2024/25	2025/26	2026/27	2027/28	2028/29	Projected Years					
	\$	\$	\$	\$	\$	\$	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
							\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	22,819,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000
Investments	87,000,000	103,586,569	99,360,412	102,619,773	106,156,416	110,281,782	115,853,182	124,268,928	134,012,889	140,649,935	166,663,024	193,136,521
Receivables	21,213,000	16,189,080	18,370,374	19,461,680	19,927,321	20,727,131	21,776,124	22,798,227	23,732,989	24,744,874	25,573,492	33,274,751
Inventories	2,258,000	739,256	1,027,038	1,075,499	1,100,931	1,144,808	1,192,132	1,247,139	1,277,568	1,332,507	1,364,928	1,398,321
Contract assets and contract cost assets	4,513,000	1,128,250	1,128,250	1,128,250	1,128,250	1,128,250	1,128,250	1,128,250	1,128,250	1,128,250	1,128,250	1,128,250
Other	193,000	141,098	163,755	171,936	179,577	189,918	204,748	214,422	223,872	236,416	243,381	250,555
Total Current Assets	137,996,000	151,784,252	150,049,830	154,457,138	158,492,494	163,471,889	170,154,437	179,656,964	190,375,568	198,091,982	224,973,074	259,188,398
Non-Current Assets												
Investments	138,368,000	122,154,404	113,680,142	115,667,725	118,547,037	121,619,625	126,889,836	135,320,829	144,613,178	148,172,416	176,700,286	205,863,143
Receivables	-	3,534,815	3,699,087	3,931,322	4,137,351	4,351,701	4,574,948	4,807,142	5,048,701	5,299,968	5,423,591	5,585,269
Inventories	7,416,000	7,759,136	7,759,136	7,759,136	7,759,136	7,759,136	7,759,136	7,759,136	7,759,136	7,759,136	7,759,136	7,759,136
Contract assets and contract cost assets	-	3,384,750	3,384,750	3,384,750	3,384,750	3,384,750	3,384,750	3,384,750	3,384,750	3,384,750	3,384,750	3,384,750
Infrastructure, Property, Plant & Equipment	1,519,569,000	1,580,430,037	1,600,142,851	1,616,717,180	1,621,321,865	1,629,599,788	1,635,741,609	1,635,656,746	1,633,287,591	1,641,737,659	1,605,490,191	1,568,190,212
Right of use assets	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000
Total Non-Current Assets	1,665,416,000	1,717,326,142	1,728,728,966	1,747,523,112	1,755,213,139	1,766,778,070	1,778,413,279	1,786,991,603	1,794,156,357	1,806,416,929	1,798,820,954	1,790,845,510
TOTAL ASSETS	1,803,412,000	1,869,110,394	1,878,778,797	1,901,980,251	1,913,705,634	1,930,249,959	1,948,567,716	1,966,648,567	1,984,531,924	2,004,508,911	2,023,794,028	2,050,033,908
LIABILITIES												
Current Liabilities												
Payables	11,176,000	11,921,268	13,737,713	14,428,981	15,036,661	15,833,342	16,901,264	17,689,755	18,438,088	19,405,669	19,952,631	20,518,327
Contract liabilities	10,387,000	24,128,344	14,640,234	16,460,854	13,593,699	14,114,295	14,978,086	15,323,567	15,370,916	16,250,456	16,360,562	16,473,971
Lease liabilities	26,000	96,517	-	-	-	-	-	-	-	-	-	-
Borrowings	4,812,000	8,036,280	2,236,313	1,996,691	1,737,332	1,780,513	1,119,181	514,000	514,593	0	0	0
Employee benefit provisions	8,789,000	8,920,114	8,920,114	8,920,114	8,920,114	8,920,114	8,920,114	8,920,114	8,920,114	8,920,114	8,920,114	8,920,114
Total Current Liabilities	35,190,000	53,102,523	39,534,374	41,806,640	39,287,806	40,648,265	41,918,646	42,447,436	43,243,710	44,576,238	45,233,307	45,912,412
Non-Current Liabilities												
Lease liabilities	89,000	-	-	-	-	-	-	-	-	-	-	-
Borrowings	9,784,000	11,340,590	8,768,888	6,777,562	5,045,834	3,271,172	2,158,101	1,650,481	1,142,551	1,149,507	1,156,770	7,833,930
Employee benefit provisions	1,018,000	886,886	886,886	886,886	886,886	886,886	886,886	886,886	886,886	886,886	886,886	886,886
Other provisions	2,173,000	2,173,000	2,173,000	2,173,000	2,173,000	2,173,000	2,173,000	2,173,000	2,173,000	2,173,000	2,173,000	2,173,000
Total Non-Current Liabilities	13,064,000	14,400,476	11,828,774	9,837,448	8,105,720	6,331,058	5,217,987	4,710,367	4,202,437	4,209,392	4,216,656	10,893,816
TOTAL LIABILITIES	48,254,000	67,502,999	51,363,148	51,644,088	47,393,526	46,979,323	47,136,632	47,157,803	47,446,147	48,785,630	49,449,963	56,806,228
Net Assets	1,755,158,000	1,801,607,395	1,827,415,649	1,850,336,162	1,866,312,108	1,883,270,636	1,901,431,083	1,919,490,764	1,937,085,777	1,955,723,280	1,974,344,065	1,993,227,680
EQUITY												
Retained Earnings	925,529,000	971,978,395	997,786,649	1,020,707,162	1,036,683,108	1,053,641,636	1,071,802,083	1,089,861,764	1,107,456,777	1,126,094,280	1,144,715,065	1,163,598,680
Revaluation Reserves	829,629,000	829,629,000	829,629,000	829,629,000	829,629,000	829,629,000	829,629,000	829,629,000	829,629,000	829,629,000	829,629,000	829,629,000
Total Equity	1,755,158,000	1,801,607,395	1,827,415,649	1,850,336,162	1,866,312,108	1,883,270,636	1,901,431,083	1,919,490,764	1,937,085,777	1,955,723,280	1,974,344,065	1,993,227,680

CASH FLOW STATEMENT - CONSOLIDATED												
10 Year Financial Plan for the Years ending 30 June 2035												
Scenario: Base Case 2025/26 Budget	Actuals 2023/24	Current Year 2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	64,624,000	57,995,767	60,138,734	64,081,830	67,984,267	71,717,826	75,882,960	79,946,486	84,020,067	88,238,455	90,247,085	92,807,652
User Charges & Fees	34,517,000	42,942,265	44,723,608	46,979,398	49,386,657	51,891,952	54,712,026	57,601,821	60,238,293	63,128,169	64,973,976	66,820,180
Investment & Interest Revenue Received	9,787,000	11,745,108	10,354,480	11,949,191	11,881,678	11,751,016	11,889,680	11,850,850	11,804,621	11,779,853	10,540,129	10,693,367
Grants & Contributions	33,942,000	68,031,112	24,496,626	37,526,955	25,617,503	30,136,843	32,952,380	32,952,441	32,427,644	35,026,183	34,323,616	34,323,616
Bonds & Deposits Received	134,000	-	-	-	-	-	-	-	-	-	-	-
Other	20,364,000	7,325,835	11,701,468	13,591,122	14,390,531	14,555,954	15,053,448	15,563,147	16,109,702	16,602,397	17,186,895	17,677,655
Payments:												
Employee Benefits & On-Costs	- 48,594,000	- 50,999,554	- 55,092,835	- 57,572,778	- 60,645,913	- 63,848,480	- 67,182,718	- 70,653,440	- 74,265,662	- 78,024,656	- 81,000,692	- 83,430,280
Materials & Contracts	- 58,237,000	- 50,454,932	- 48,312,891	- 58,128,481	- 60,244,650	- 62,615,491	- 67,012,496	- 70,547,003	- 73,025,726	- 76,064,634	- 75,333,170	- 76,725,107
Borrowing Costs	- 1,703,000	- 817,255	- 1,131,917	- 799,450	- 712,827	- 632,125	- 557,465	- 481,307	- 413,464	- 340,231	- 308,004	- 308,311
Other	- 2,195,000	- 113,872	- 1,905,042	- 1,906,536	- 1,953,732	- 1,976,344	- 1,987,846	- 1,999,446	- 2,011,146	- 2,022,950	- 2,034,861	- 2,046,882
Net Cash provided (or used in) Operating Activities	52,639,000	85,654,474	44,972,431	55,721,252	45,703,514	50,981,452	53,749,970	54,235,551	54,884,329	58,322,586	58,594,975	59,811,891
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	27,291,652	14,373,771	4,082,388	8,413,268	4,648,203	-	-	-	229,240	-	-
Sale of Real Estate Assets	4,057,000	1,047,000	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	1,028,000	1,646,661	1,954,455	1,816,230	1,599,277	1,694,984	874,709	947,452	1,131,213	1,036,993	-	-
Deferred Debtors Receipts	281,000	111,306	4,922	5,138	5,386	5,604	5,851	6,110	6,381	6,662	6,956	7,264
Other Investing Activity Receipts	85,703,000	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	- 29,813,000	- 27,664,625	- 1,673,353	- 9,329,332	- 14,829,223	- 11,846,156	- 10,841,612	- 16,846,739	- 19,036,310	- 10,425,525	- 54,540,959	- 55,636,354
Purchase of Infrastructure, Property, Plant & Equipment	- 50,997,000	- 85,211,100	- 51,499,430	- 50,059,362	- 38,895,511	- 43,746,455	- 42,008,405	- 37,223,194	- 36,471,612	- 48,655,364	- 4,060,972	- 4,182,801
Other Investing Activity Payments	- 58,390,000	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	- 48,131,000	- 82,779,106	- 36,839,635	- 53,484,039	- 43,706,823	- 49,243,820	- 51,969,456	- 53,116,370	- 54,370,329	- 57,807,993	- 58,594,975	- 59,811,891
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	5,000,000	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	- 4,955,000	- 675,885	- 8,036,280	- 2,236,313	- 1,996,691	- 1,737,332	- 1,780,513	- 1,119,181	- 514,000	- 514,593	-	-
Repayment of lease liabilities (principal repayments)	- 53,000	- 18,483	- 96,517	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	- 5,008,000	4,305,631	- 8,132,797	- 2,236,313	- 1,996,691	- 1,737,332	- 1,780,513	- 1,119,181	- 514,000	- 514,593	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	- 500,000	7,181,000	- 0	- 0	- 0	-	- 0	- 0	- 0	- 0	- 0	- 0
plus: Cash & Cash Equivalents - beginning of year	23,319,000	22,819,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000
Cash & Cash Equivalents - end of the year	22,819,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000
Cash & Cash Equivalents - end of the year	22,819,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000
Investments - end of the year	225,368,000	225,740,972	213,040,554	218,287,499	224,703,454	231,901,406	242,743,018	259,589,757	278,626,067	288,822,351	343,363,310	398,999,664
Cash, Cash Equivalents & Investments - end of the year	248,187,000	255,740,972	243,040,554	248,287,499	254,703,454	261,901,406	272,743,018	289,589,757	308,626,067	318,822,351	373,363,310	428,999,664
Representing:												
- External Restrictions	203,042,000	177,893,677	170,018,627	172,924,860	189,121,267	203,058,880	211,696,310	226,443,656	244,146,870	252,627,374	279,236,738	306,437,228
- Internal Restrictions	42,661,000	38,296,337	38,317,064	36,978,611	35,135,238	32,691,422	30,334,630	28,393,986	25,375,827	22,581,876	22,581,876	22,581,876
- Unrestricted	2,484,000	39,550,958	34,704,862	38,384,028	30,446,948	26,151,104	30,712,078	34,752,114	39,103,369	43,613,101	71,544,696	99,980,559
248,187,000	255,740,972	243,040,554	248,287,499	254,703,454	261,901,406	272,743,018	289,589,757	308,626,067	318,822,351	373,363,310	428,999,664	

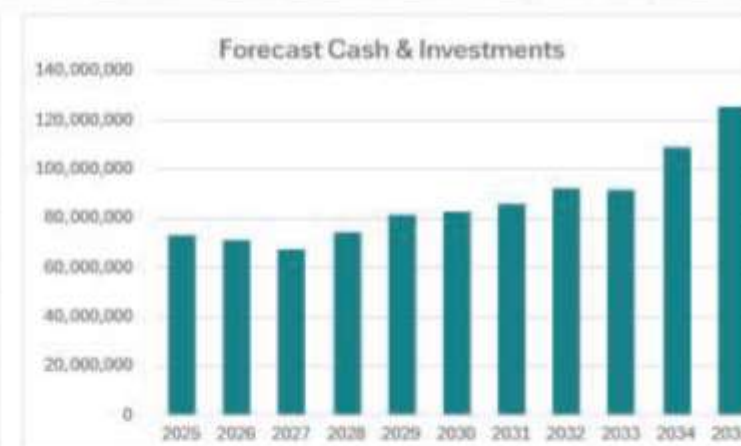
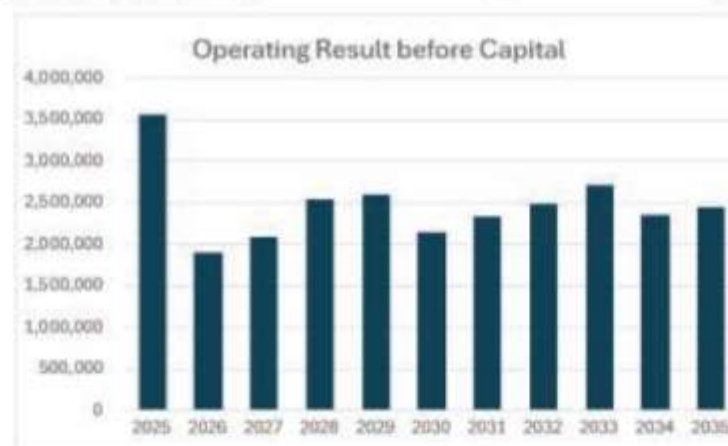
INCOME STATEMENT - GENERAL FUND												
10 Year Financial Plan for the Years ending 30 June 2035												
Scenario: Base Case 2025/26 Budget	Actuals 2023/24	Current Year 2024/25	2025/26	2026/27	2027/28	2028/29	Projected Years					
	\$	\$	\$	\$	\$	\$	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
							\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	49,600,000	51,273,833	53,751,895	57,040,170	60,046,942	63,176,567	66,433,552	69,822,546	73,348,369	77,016,002	78,921,898	81,296,970
User Charges & Fees	19,638,000	19,591,623	19,200,277	20,878,020	21,902,371	22,967,551	24,075,041	25,226,367	26,419,373	27,666,783	28,393,770	29,142,567
Other Revenues	6,636,000	6,719,435	12,943,323	13,473,304	13,710,340	14,174,540	14,653,704	15,149,891	15,662,873	16,193,206	16,654,156	17,128,934
Grants & Contributions provided for Operating Purposes	15,013,000	10,764,866	13,731,958	12,307,297	12,586,332	12,872,265	13,165,275	13,465,534	13,770,222	14,622,531	14,622,531	14,622,531
Grants & Contributions provided for Capital Purposes	42,538,000	39,865,065	11,436,081	19,311,626	11,702,087	11,935,890	12,000,262	12,066,243	11,412,874	12,203,196	12,203,196	12,203,196
Interest & Investment Revenue	4,768,000	4,150,717	4,424,986	4,550,792	4,680,346	4,813,760	4,951,151	5,092,635	5,223,337	5,387,929	5,536,394	5,689,312
Other Income:												
Net Gains from the Disposal of Assets	-	1,666,700	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Other Income	1,987,000	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	140,180,000	134,032,240	115,488,520	128,561,209	125,628,418	130,940,572	136,278,985	141,823,216	146,837,047	154,089,647	157,331,945	161,083,511
Expenses from Continuing Operations												
Employee Benefits & On-Costs	45,283,000	46,500,568	49,358,965	51,970,096	54,744,504	57,636,126	60,646,669	63,780,555	67,042,324	70,436,742	72,549,412	74,725,461
Borrowing Costs	1,596,000	940,783	919,449	1,560,740	1,426,790	1,302,517	1,180,763	1,059,421	940,542	814,140	729,350	671,962
Materials & Contracts	32,990,000	33,469,942	35,281,906	39,234,718	40,447,347	41,792,958	44,052,937	46,001,748	47,990,659	50,153,364	50,549,984	51,503,502
Depreciation & Amortisation	15,301,000	15,207,409	16,469,834	17,686,845	18,496,002	19,335,199	19,997,616	20,893,754	21,822,903	22,786,193	23,469,779	24,173,872
Other Expenses	3,242,000	83,760	740,285	1,306,273	1,309,461	1,312,745	1,316,127	1,319,611	1,323,199	1,326,895	1,330,702	1,334,623
Net Losses from the Disposal of Assets	16,015,000	-	1,282,000	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	114,427,000	96,202,463	104,052,439	111,758,672	116,424,105	121,379,545	127,194,113	133,055,089	139,119,627	145,517,334	148,629,226	152,409,420
Operating Result from Continuing Operations	25,753,000	37,829,777	11,436,081	16,802,537	9,204,313	9,561,027	9,084,872	8,768,127	7,717,421	8,572,313	8,702,719	8,674,091
Operating Result before Capital	(16,785,000)	(2,035,288)	0	(2,509,089)	(2,497,774)	(2,374,863)	(2,915,390)	(3,298,116)	(3,695,453)	(3,630,883)	(3,500,477)	(3,529,105)
Capital Works Program		51,071,248	18,841,928	29,022,355	29,034,641	29,551,425	20,186,284	19,747,829	20,574,757	22,124,673	22,617,157	24,351,680
Forecast Cash & Investments		120,167,463	119,556,585	125,269,869	118,788,139	116,226,081	122,401,671	129,874,818	136,937,062	145,013,971	174,526,934	204,599,513

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INCOME STATEMENT - WATER FUND											
10 Year Financial Plan for the Years ending 30 June 2035											
Scenario: Base Case 2025/26 Budget	Actuals 2023/24	Current Year 2024/25	2025/26	2026/27	2027/28	2028/29	Projected Years				
	\$	\$	\$	\$	\$	\$	2029/30	2030/31	2031/32	2032/33	2033/34
							\$	\$	\$	\$	\$
Income from Continuing Operations											
Revenue:											
Rates & Annual Charges	6,612,000	6,464,920	6,650,925	7,527,590	8,382,604	8,944,544	9,945,427	10,564,574	11,109,900	11,678,515	11,457,740
User Charges & Fees	10,944,000	11,127,229	11,198,504	11,869,817	12,571,278	13,304,091	14,336,250	15,290,536	15,859,635	16,735,499	17,237,564
Other Revenues	537,000	582,683	774,500	631,327	653,297	676,001	699,463	723,710	748,765	774,655	797,895
Grants & Contributions provided for Operating Purposes	6,000	152,951	148,411	151,799	155,272	158,832	162,480	165,313	169,147	173,076	173,076
Grants & Contributions provided for Capital Purposes	4,036,000	2,382,972	8,742,931	2,487,047	2,561,658	3,138,506	5,217,663	5,334,070	5,418,046	5,504,541	5,504,541
Interest & Investment Revenue	3,944,000	3,114,035	3,441,275	5,401,103	5,131,007	4,857,028	4,937,126	4,899,259	4,651,383	4,503,454	3,262,073
Other Income:											
Net Gains from the Disposal of Assets	46,000	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	26,125,000	23,824,790	30,956,546	28,068,692	29,455,115	31,079,004	35,298,409	36,977,461	37,956,876	39,369,740	38,432,889
Expenses from Continuing Operations											
Employee Benefits & On-Costs	2,563,000	2,576,100	3,227,021	2,917,832	3,088,352	3,266,057	3,451,239	3,644,147	3,845,075	4,054,321	4,754,798
Borrowing Costs	184,000	174,382	166,316	166,316	166,316	166,316	166,316	166,316	166,316	166,316	166,316
Materials & Contracts	9,083,000	9,683,449	9,605,577	12,742,126	13,426,591	14,209,481	16,268,669	17,216,920	17,581,213	18,240,126	16,701,922
Depreciation & Amortisation	5,454,000	5,453,777	6,700,305	7,030,414	7,026,555	7,043,733	7,365,480	7,595,204	7,763,047	7,997,176	8,237,091
Other Expenses	-	-	621,282	629,530	648,418	667,868	676,116	684,364	692,612	700,860	709,108
Net Losses from the Disposal of Assets	1,825,000	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	19,109,000	17,887,708	20,320,501	23,486,218	24,358,230	25,353,465	27,927,819	29,306,950	30,048,263	31,158,800	30,569,236
Operating Result from Continuing Operations	7,016,000	5,937,082	10,636,045	4,582,474	5,096,885	5,725,539	7,370,589	7,670,511	7,908,613	8,210,940	7,863,653
Operating Result before Capital	2,980,000	3,554,110	1,893,114	2,095,427	2,537,227	2,587,031	2,152,926	2,336,441	2,490,567	2,706,399	2,359,112
Capital Works Program		22,850,998	21,292,000	14,337,807	5,247,000	6,257,000	14,399,000	12,363,000	9,894,000	16,899,000	13,382,843
Forecast Cash & Investments		73,056,169	71,551,435	87,469,048	74,569,070	81,564,214	82,690,552	86,010,430	92,215,194	91,985,954	106,763,959

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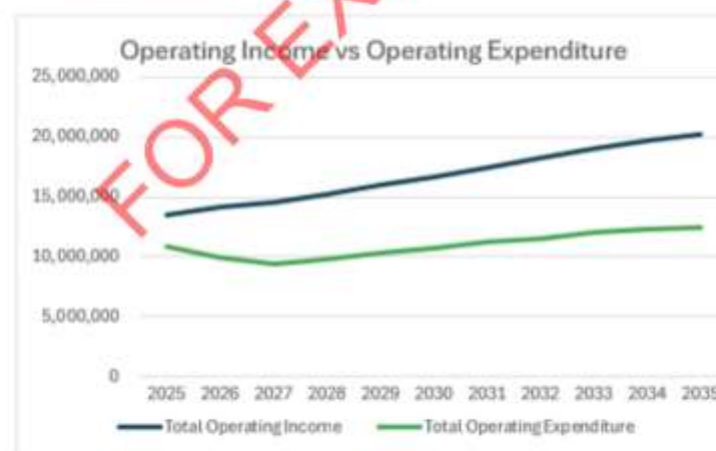
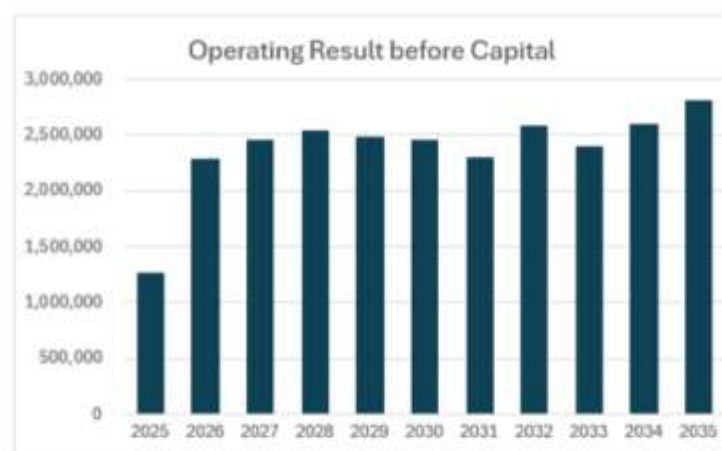


INCOME STATEMENT - SEWER FUND

10 Year Financial Plan for the Years ending 30 June 2035

Scenario: Base Case 2025/26 Budget	Actuals 2023/24	Current Year 2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	9,578,000	-	-	-	-	-	-	-	-	-	-	-
User Charges & Fees	2,755,000	13,308,157	13,671,724	14,332,408	15,018,252	15,730,125	16,468,922	17,235,573	18,031,042	18,856,313	19,422,003	20,004,663
Other Revenues	257,000	16,051	335,318	17,275	17,888	18,521	19,176	19,852	20,552	21,275	21,914	22,571
Grants & Contributions provided for Operating Purposes	3,000	166,697	184,760	178,714	183,001	187,394	191,898	196,514	201,245	206,095	206,095	206,095
Grants & Contributions provided for Capital Purposes	3,648,000	1,409,262	1,451,540	1,408,722	1,440,886	1,473,854	1,507,646	1,542,283	1,577,786	1,614,177	1,614,177	1,614,177
Interest & Investment Revenue	3,025,000	2,373,587	3,349,430	2,986,136	2,930,556	2,946,707	2,915,127	2,762,370	2,784,796	2,627,647	2,664,039	2,701,262
Total Income from Continuing Operations	19,266,000	17,273,754	18,992,772	18,923,255	19,590,583	20,356,601	21,102,769	21,756,592	22,615,421	23,325,508	23,928,227	24,548,767
Expenses from Continuing Operations												
Employee Benefits & On-Costs	2,303,000	2,053,561	2,665,382	2,793,115	2,925,878	3,063,842	3,207,207	3,356,156	3,510,887	3,671,616	3,781,765	3,895,217
Borrowing Costs	10,000	4,405	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	5,392,000	8,824,337	7,211,240	6,643,092	6,822,965	7,226,162	7,561,818	7,907,746	8,011,949	8,414,707	8,490,480	8,568,526
Depreciation & Amortisation	4,301,000	3,708,916	5,380,022	5,615,811	5,860,180	6,113,417	6,375,827	6,647,708	6,929,383	7,221,172	7,437,808	7,660,942
Net Losses from the Disposal of Assets	2,687,000	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	14,693,000	14,591,219	15,256,644	15,052,018	15,609,023	16,403,421	17,144,851	17,911,610	18,452,220	19,307,496	19,710,052	20,124,685
Operating Result from Continuing Operations	4,573,000	2,682,535	3,736,128	3,871,236	3,981,559	3,953,179	3,957,918	3,844,982	4,163,202	4,018,012	4,218,175	4,424,082
Operating Result before Capital	925,000	1,273,273	2,284,588	2,462,514	2,540,673	2,479,325	2,450,272	2,302,699	2,585,416	2,403,835	2,603,998	2,809,905
Capital works Program		11,288,854	11,365,502	6,699,200	4,613,870	7,938,030	7,423,121	5,112,365	6,002,855	9,631,691	4,060,972	4,182,801
Forecast Cash & Investments		62,517,340	51,932,533	55,548,582	61,346,244	64,111,111	67,650,795	73,704,509	79,473,810	81,822,426	90,072,417	98,654,514

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APPENDIX 2: MODELLING

• Scenario 1 General Fund – Increase Rate Peg to 3.5%

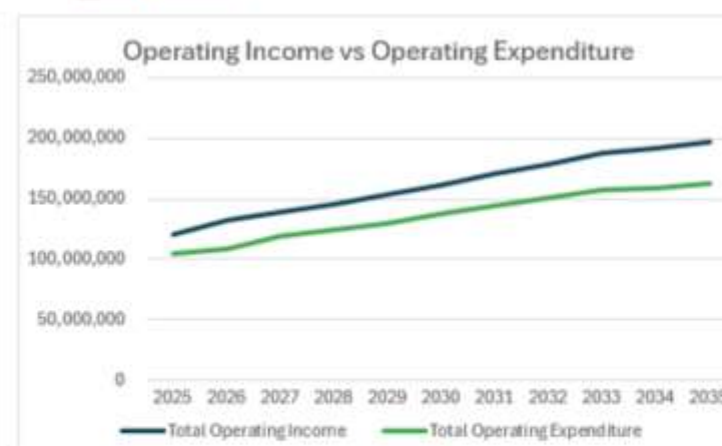
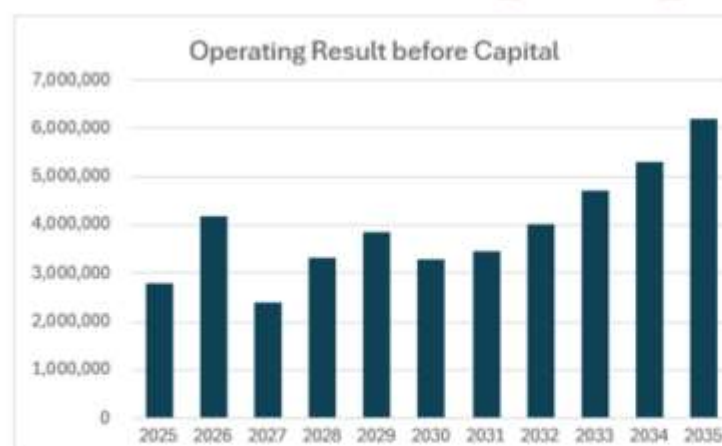
- Increase of 0.5% in Rate Peg in the General Fund - from 3% to 3.5% for 10 years
- Improves the estimated result in the General Fund from deficit of \$2.5m in 2026/27 to a surplus of \$1.0m in 2034/35

INCOME STATEMENT - CONSOLIDATED

10 Year Financial Plan for the Years ending 30 June 2035

Scenario 1: Rate Peg Increases 0.5%	Actuals 2023/24	Current Year 2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	65,790,000	57,738,754	60,402,820	64,837,646	68,993,203	73,003,882	77,607,696	81,990,194	86,465,764	91,138,235	93,293,202	96,509,827
User Charges & Fees	33,337,000	44,027,009	44,763,286	47,165,110	49,669,184	52,279,477	55,266,833	58,256,989	60,941,963	64,027,947	65,970,781	67,976,275
Other Revenues	7,430,000	7,318,169	14,074,237	14,121,907	14,381,524	14,869,062	15,372,343	15,893,453	16,432,190	16,989,137	17,473,964	17,973,337
Grants & Contributions provided for Operating Purposes	15,022,000	11,084,514	12,379,765	12,637,810	12,924,605	13,218,491	13,519,653	13,827,361	14,140,614	15,001,702	15,001,702	15,001,702
Grants & Contributions provided for Capital Purposes	50,222,000	43,657,299	21,630,552	23,207,395	15,704,631	16,548,252	18,725,571	18,942,596	18,408,706	19,321,914	19,321,914	19,321,914
Interest & Investment Revenue	11,737,000	9,308,043	10,327,441	12,000,791	11,853,468	11,774,213	12,007,160	12,007,017	11,963,306	11,875,985	10,874,843	11,094,087
Other Income:												
Net Gains from the Disposal of Assets	-	1,666,700	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Other Income	1,987,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	185,525,000	174,800,488	163,578,101	174,970,658	174,526,616	182,693,377	193,499,257	201,917,609	209,352,543	219,354,920	222,936,407	228,877,142
Expenses from Continuing Operations												
Employee Benefits & On-Costs	50,149,000	51,130,229	55,200,795	57,681,043	60,758,734	63,966,035	67,305,114	70,780,857	74,398,287	78,162,680	81,085,974	83,518,120
Borrowing Costs	1,790,000	789,273	1,090,349	789,817	704,665	625,552	550,835	478,490	410,648	337,411	308,004	308,311
Materials & Contracts	47,465,000	51,977,728	49,741,500	58,619,937	60,606,904	63,228,600	67,883,423	71,126,414	73,583,821	76,808,198	75,742,386	77,146,599
Depreciation & Amortisation	25,056,000	24,370,102	28,550,161	30,333,070	31,382,737	32,492,350	33,738,924	35,136,665	36,515,332	38,004,541	39,144,678	40,319,018
Other Expenses	3,242,000	83,760	1,905,042	1,935,803	1,957,877	1,980,613	1,992,243	2,003,975	2,015,811	2,027,755	2,039,810	2,051,979
Net Losses from the Disposal of Assets	20,481,000	-	1,282,000	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	148,183,000	128,351,092	137,769,847	149,359,869	155,500,917	162,293,150	171,470,539	179,526,402	186,923,899	195,340,585	198,320,851	203,344,027
Operating Result from Continuing Operations	37,342,000	46,449,395	25,808,254	25,610,990	19,025,699	20,400,227	22,028,717	22,391,208	22,428,644	24,014,335	24,615,555	25,533,115
Operating Result before Capital	(12,880,000)	2,792,096	4,177,702	2,403,595	3,321,068	3,851,975	3,303,146	3,448,612	4,019,938	4,692,421	5,293,641	6,211,201
Capital Works Program		85,211,100	51,499,430	50,059,362	38,895,511	43,746,455	42,008,405	37,223,194	36,471,612	48,655,364	40,060,972	40,182,801
Forecast Cash & Investments		255,740,972	243,040,554	248,617,552	255,743,826	264,064,738	276,476,742	295,378,133	316,992,332	330,330,952	388,622,308	448,653,899

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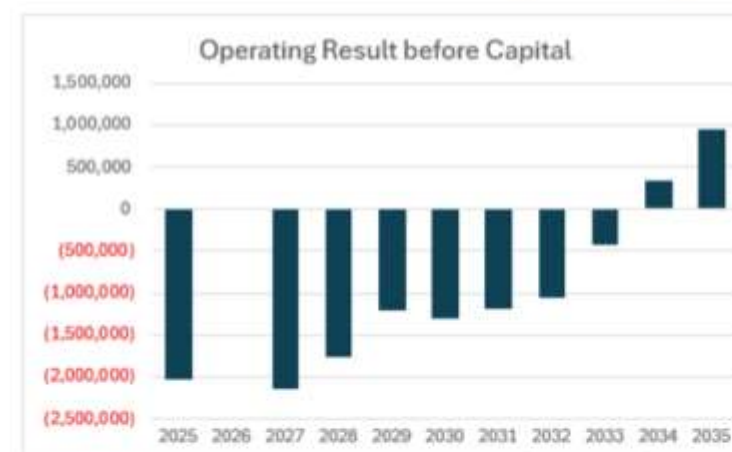


LONG-TERM FINANCIAL PLAN

INCOME STATEMENT - GENERAL FUND

10 Year Financial Plan for the Years ending 30 June 2035

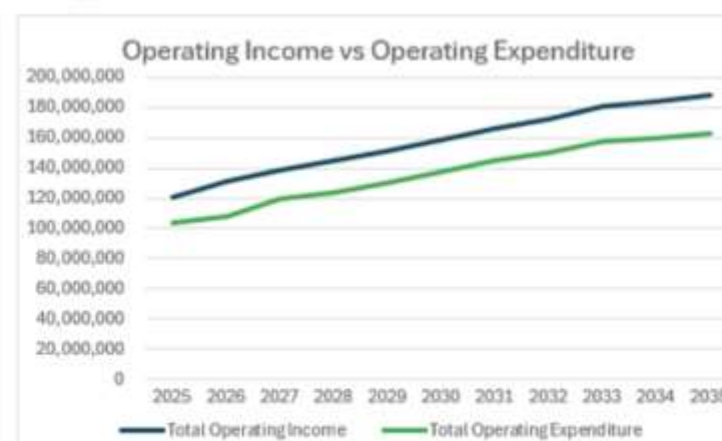
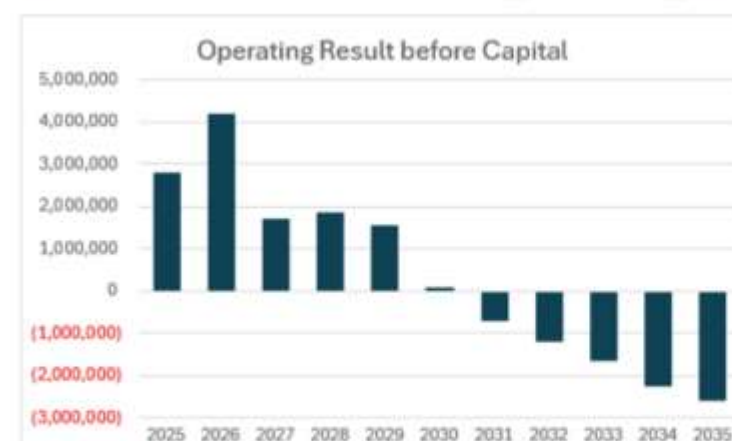
Scenario 1: Rate Peg Increases 0.5%	Actuals 2023/24	Current Year 2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	49,600,000	51,273,833	53,751,895	57,310,047	60,610,600	64,059,338	67,662,269	71,425,620	75,355,864	79,459,720	81,835,462	84,708,355
User Charges & Fees	19,638,000	19,591,623	19,200,277	20,962,885	22,079,655	23,245,261	24,461,661	25,730,880	27,051,286	28,436,135	29,311,215	30,216,922
Other Revenues	6,636,000	6,719,435	12,943,323	13,473,304	13,710,340	14,174,540	14,653,704	15,149,891	15,662,873	16,193,206	16,654,156	17,128,934
Grants & Contributions provided for Operating Purposes	15,013,000	10,764,866	13,731,958	12,307,297	12,586,332	12,872,265	13,165,275	13,465,534	13,770,222	14,622,531	14,622,531	14,622,531
Grants & Contributions provided for Capital Purposes	42,538,000	39,865,065	11,436,081	19,311,626	11,702,087	11,935,890	12,000,262	12,066,243	11,412,874	12,203,196	12,203,196	12,203,196
Interest & Investment Revenue	4,768,000	4,150,717	4,424,966	4,550,792	4,680,346	4,813,760	4,951,151	5,092,635	5,223,337	5,387,929	5,536,394	5,689,312
Other Income:												
Net Gains from the Disposal of Assets	-	1,666,700	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Other Income	1,987,000	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	140,180,000	134,032,240	115,488,520	128,915,951	126,369,360	132,101,053	137,894,323	143,930,803	149,476,456	157,302,718	161,162,953	165,569,249
Expenses from Continuing Operations												
Employee Benefits & On-Costs	45,283,000	46,500,568	49,358,965	51,970,096	54,744,504	57,636,126	60,646,669	63,780,555	67,042,324	70,436,742	72,549,412	74,725,461
Borrowing Costs	1,596,000	940,783	919,449	1,560,740	1,426,790	1,302,517	1,180,763	1,059,421	940,542	814,140	729,350	671,962
Materials & Contracts	32,990,000	33,469,942	35,281,906	39,234,718	40,447,347	41,792,958	44,052,937	46,001,748	47,990,659	50,153,364	50,549,984	51,503,502
Depreciation & Amortisation	15,301,000	15,207,409	16,469,834	17,686,845	18,496,002	19,385,199	19,997,616	20,893,754	21,822,903	22,786,193	23,469,779	24,173,872
Other Expenses	3,242,000	83,760	740,285	1,306,273	1,309,461	1,312,745	1,316,127	1,319,611	1,323,199	1,326,895	1,330,702	1,334,623
Net Losses from the Disposal of Assets	16,015,000	-	1,282,000	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	114,427,000	96,202,463	104,052,439	111,758,672	116,424,105	121,379,545	127,194,113	133,055,089	139,119,627	145,517,334	148,629,226	152,409,420
Operating Result from Continuing Operations	25,753,000	37,829,777	11,436,081	17,157,279	9,945,254	10,721,508	10,700,210	10,875,714	10,356,829	11,785,384	12,533,728	13,159,830
Operating Result before Capital	(16,785,000)	(2,035,268)	0	(2,154,347)	(1,756,833)	(1,214,382)	(1,300,052)	(1,190,529)	(1,056,045)	(417,812)	330,532	956,634
Capital Works Program		51,071,248	18,841,928	29,022,355	29,034,641	29,551,425	20,186,284	19,747,829	20,574,757	22,124,673	22,617,157	24,351,680
Forecast Cash & Investments		120,167,463	119,556,585	125,599,922	119,828,511	118,389,413	126,135,395	135,663,194	145,303,327	156,522,572	189,785,933	224,253,748



• Scenario 2 General Fund – Decrease Rate Peg to 3.5%

- Decrease of 0.5% in the Rate Peg in General Fund - from 3.0% to 2.5% for 10 years
- Decreases the result of a deficit of \$2.5m in 2025/2026 to a deficit of \$7.8m in 2034/35

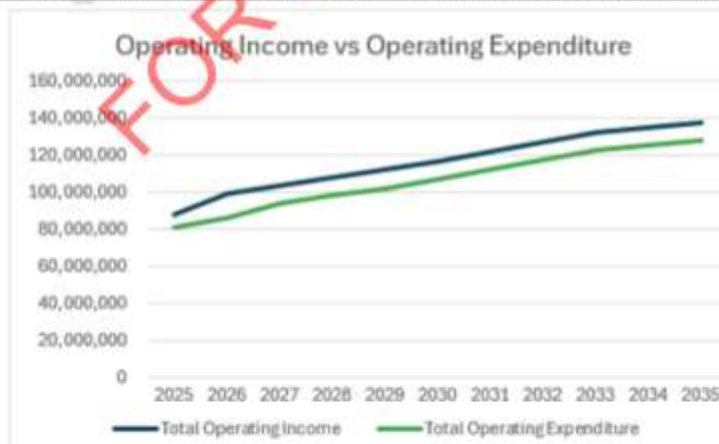
INCOME STATEMENT - CONSOLIDATED												
	10 Year Financial Plan for the Years ending 30 June 2035											
	Actuals	Current Year	Projected Years									
Scenario 2 : Rate Peg Decreases 0.5%	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	65,790,000	57,738,754	60,402,820	64,297,891	67,868,587	71,246,743	75,167,702	78,814,209	82,497,722	86,318,997	87,560,414	89,812,892
User Charges & Fees	33,337,000	44,027,009	44,763,286	46,995,381	49,315,466	51,726,699	54,499,079	57,257,452	59,692,908	62,510,703	64,165,583	65,867,174
Other Revenues	7,430,000	7,318,169	14,074,237	14,121,907	14,381,524	14,869,062	15,372,343	15,893,453	16,432,190	16,989,137	17,473,964	17,973,337
Grants & Contributions provided for Operating Purposes	15,022,000	11,084,514	12,379,765	12,637,810	12,924,605	13,218,491	13,519,653	13,827,361	14,140,614	15,001,702	15,001,702	15,001,702
Grants & Contributions provided for Capital Purposes	50,222,000	43,657,299	21,630,552	23,207,395	15,704,631	16,548,252	18,725,571	18,942,596	18,408,706	19,321,914	19,321,914	19,321,914
Interest & Investment Revenue	11,737,000	9,308,043	10,327,441	12,000,791	11,853,468	11,774,213	12,007,160	12,007,017	11,963,306	11,875,985	10,874,843	11,094,087
Other Income:												
Net Gains from the Disposal of Assets	-	1,666,700	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Other Income	1,987,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	185,525,000	174,800,488	163,578,101	174,261,175	173,048,282	180,383,460	190,291,508	197,742,088	204,135,446	213,018,437	215,398,420	220,071,106
Expenses from Continuing Operations												
Employee Benefits & On-Costs	50,149,000	51,130,229	55,200,795	57,681,043	60,758,734	63,966,035	67,305,114	70,780,857	74,398,287	78,162,680	81,085,974	83,518,120
Borrowing Costs	1,790,000	789,273	1,090,349	789,817	704,665	625,552	550,835	478,490	410,648	337,411	308,004	308,311
Materials & Contracts	47,465,000	51,977,728	49,741,500	58,619,937	60,888,904	63,228,600	67,883,423	71,126,414	73,583,821	76,808,198	75,742,386	77,146,599
Depreciation & Amortisation	25,056,000	24,370,102	28,550,161	30,333,070	31,382,737	32,492,350	33,738,924	35,136,665	36,515,332	38,004,541	39,144,678	40,319,018
Other Expenses	3,242,000	83,760	1,905,042	1,935,803	1,957,877	1,980,613	1,992,243	2,003,975	2,015,811	2,027,755	2,039,810	2,051,979
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	20,481,000	-	1,282,000	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	148,183,000	128,351,092	137,769,847	149,359,669	155,500,917	162,293,150	171,470,539	179,526,402	186,923,899	195,340,585	198,320,851	203,344,027
Operating Result from Continuing Operations	37,342,000	46,449,395	25,808,254	24,901,506	17,547,364	18,090,310	18,820,969	18,215,686	17,211,547	17,677,853	17,077,569	16,727,079
Operating Result before Capital	(12,880,000)	2,792,096	4,177,702	1,694,111	1,842,733	1,542,058	95,398	(726,910)	(1,197,159)	(1,644,061)	(2,244,345)	(2,594,835)
Capital Works Program		85,211,100	51,499,430	50,059,362	38,895,511	43,746,455	42,008,405	37,223,194	36,471,612	48,655,364	40,060,972	40,182,801
Forecast Cash & Investments		255,740,972	243,040,554	247,957,446	253,666,384	259,751,864	269,045,063	283,875,382	300,393,537	307,534,492	358,445,658	409,847,899



INCOME STATEMENT - GENERAL FUND

10 Year Financial Plan for the Years ending 30 June 2035

Scenario 2 : Rate Peg Decreases 0.5%	Actuals 2023/24	Current Year 2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	49,600,000	51,273,833	53,751,895	56,770,292	59,485,983	62,302,199	65,222,275	68,249,636	71,387,822	74,640,482	76,102,674	78,011,420
User Charges & Fees	19,638,000	19,591,623	19,200,277	20,793,156	21,725,937	22,692,484	23,693,907	24,731,343	25,802,231	26,918,891	27,506,016	28,107,820
Other Revenues	6,636,000	6,719,435	12,943,323	13,473,304	13,710,340	14,174,540	14,653,704	15,149,891	15,662,873	16,193,206	16,654,156	17,128,934
Grants & Contributions provided for Operating Purposes	15,013,000	10,764,866	13,731,958	12,307,297	12,586,332	12,872,265	13,185,275	13,465,534	13,770,222	14,622,531	14,622,531	14,622,531
Grants & Contributions provided for Capital Purposes	42,538,000	39,865,065	11,436,081	19,311,626	11,702,087	11,935,890	12,000,262	12,066,243	11,412,874	12,203,196	12,203,196	12,203,196
Interest & Investment Revenue	4,768,000	4,150,717	4,424,986	4,550,792	4,680,346	4,813,760	4,951,151	5,092,635	5,223,337	5,387,929	5,536,394	5,689,312
Other Income:												
Net Gains from the Disposal of Assets	-	1,666,700	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Other Income	1,987,000	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	140,180,000	134,032,240	115,488,520	128,206,468	124,891,025	129,791,137	134,686,574	139,755,282	144,259,359	150,966,235	153,624,966	156,763,213
Expenses from Continuing Operations												
Employee Benefits & On-Costs	45,283,000	46,500,568	49,358,965	51,970,096	54,744,504	57,838,126	60,646,669	63,780,555	67,042,324	70,436,742	72,549,412	74,725,461
Borrowing Costs	1,596,000	940,783	919,449	1,560,740	1,426,790	1,302,517	1,180,763	1,059,421	940,542	814,140	729,350	671,962
Materials & Contracts	32,990,000	33,469,942	35,281,906	39,234,718	40,447,347	41,792,958	44,052,937	46,001,748	47,990,659	50,153,364	50,549,984	51,503,502
Depreciation & Amortisation	15,301,000	15,207,409	16,469,834	17,686,845	18,496,002	19,335,199	19,997,616	20,893,754	21,822,903	22,786,193	23,469,779	24,173,872
Other Expenses	3,242,000	83,760	740,285	1,306,273	1,309,461	1,312,745	1,316,127	1,319,611	1,323,199	1,326,895	1,330,702	1,334,623
Net Losses from the Disposal of Assets	16,015,000	-	1,282,000	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	114,427,000	96,202,463	104,052,439	111,758,672	116,424,105	121,379,545	127,194,113	133,055,089	139,119,627	145,517,334	148,629,226	152,409,420
Operating Result from Continuing Operations	25,753,000	37,829,777	11,436,081	16,447,796	8,466,920	8,411,592	7,492,462	6,700,193	5,139,733	5,448,901	4,995,741	4,353,794
Operating Result before Capital	(16,785,000)	(2,035,288)	0	(2,863,830)	(3,235,167)	(3,524,298)	(4,507,800)	(5,366,050)	(6,273,141)	(6,754,295)	(7,207,455)	(7,849,402)
Capital Works Program		51,071,248	18,841,928	29,022,355	29,034,641	29,551,425	20,186,284	19,747,829	20,574,757	22,124,673	22,617,157	24,351,680
Forecast Cash & Investments		120,167,463	119,556,585	124,939,817	117,751,069	114,076,538	118,703,715	124,160,443	128,704,533	133,726,112	159,609,282	185,447,749



ORANGE CITY COUNCIL

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FOR EXHIBITION

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FOR EXHIBITION

Enquiries

For information about the
Long-Term Financial Plan, contact:

Orange City Council

Wiradjuri Country
PO Box 35, 135 Byng Street
Orange NSW 2800

P 02 6393 8000

E council@orange.nsw.gov.au

W orange.nsw.gov.au



Yuga Mawang

MOVING TOGETHER

This artwork embodies the deep connection between Orange City Council and the local community, highlighting the harmony essential for collaborative initiatives. At its center, two significant landmarks—Gaanha-bula (Mount Canobolas) and Guriyan Gaanha-bula (Lake Canobolas) serve as focal points. Surrounding them are eight circles in yellow and navy, representing my core values that strengthen cultural relationships: Culture, Connection, Community, History, Storytelling, Water, Totems, and Gathering Places. Framed by blue borders that reflect the Council's logo and the outline of Orange, these areas feature symbols of the cultural connections unique to our region.

The Goanna and Platypus represent the Wiradjuri and Orange totems, and bush tucker signifies local produce.

Each border begins and ends with a symbol of a person, representing the idea that everything in the community starts and ends with people. Veins of gold and yellow speaks to the regions abundance, while ripples of green and blue signify the connections between Gaanha-bula, Guriyan Gaanha-bula and the community. These colours illustrate the ripple effect of Council's influence, showcasing its meaningful impact within and beyond the community.

Artwork and words by Wiradjuri Artist, Mitchell Groat.



ACKNOWLEDGEMENT OF COUNTRY

Orange City Council is situated within the traditional lands of the Wiradjuri Nation. We acknowledge the traditional custodianship of these lands, and pay our respect to the Wiradjuri people for their care and stewardship of these lands for more than 40,000 years and to the Elders of the Wiradjuri Nation, past, present and emerging.

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**ABOUT THIS PLAN**

The Workforce Management Strategy is a four-year plan. It is reviewed annually and links to these Community Strategic Plan (CSP) strategies:

CSP Strategy 15.1

Provide representative, responsible and accountable community governance.

CSP Strategy 15.2

Employees working together to make a difference.

IP&R

Resourcing Strategy

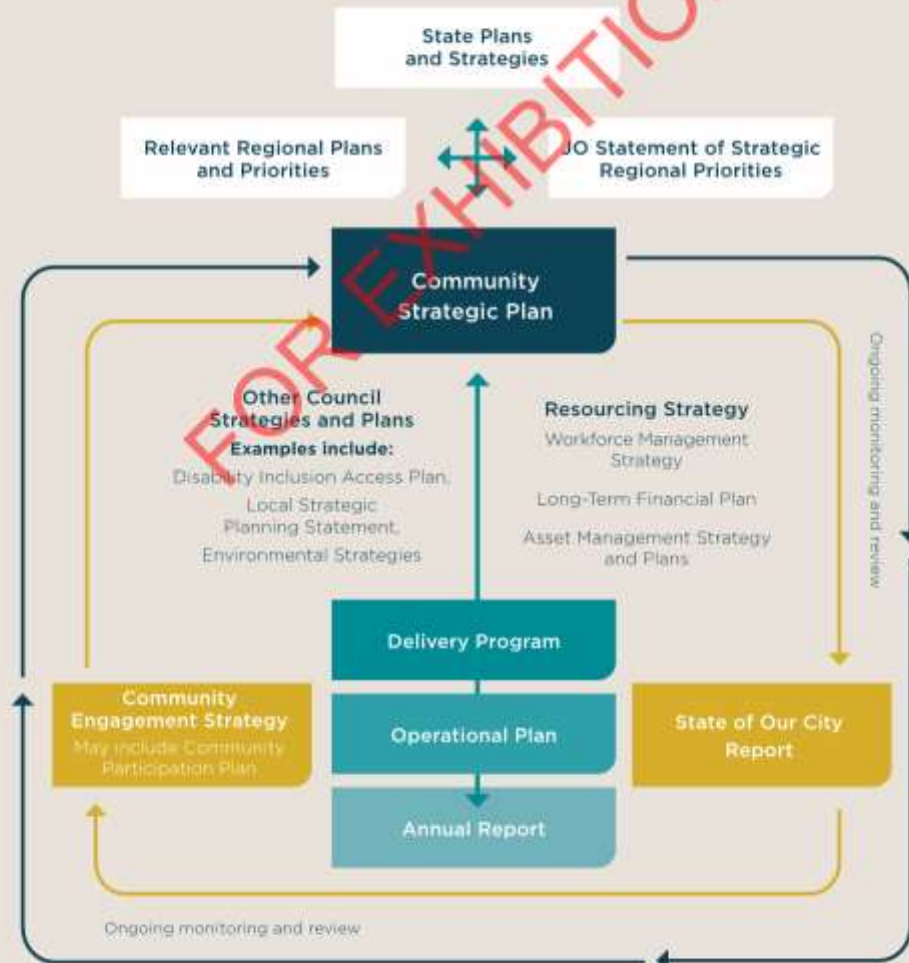
All components of the Integrated Planning and Reporting (IP&R) framework are linked to one another. Activities and actions identified in the Delivery Program and Operational Plan are supported by the Resourcing Strategy, with all resourcing implications identified and addressed.

The Resourcing Strategy outlines how Council will deliver on the community's long-term vision by ensuring the right funding, people, and assets are in place. It is an important component of the IP&R framework and directly supports the goals of the Community Strategic Plan (CSP).

The Resourcing Strategy includes three components:

1. **Long-Term Financial Plan**
forecasting Council's financial capacity over at least 10 years
2. **Workforce Management Strategy**
planning for the staff, skills, and capabilities needed to meet future service needs
3. **Asset Management Strategy**
guiding how Council maintains and renews infrastructure to support service delivery

INTEGRATED PLANNING & REPORTING FRAMEWORK



Community Strategic Plan: Our highest-level plan guiding all other strategies and setting out our community's vision and aspirations, aligning with state and regional plans and incorporating social justice principles, strategic directions, outcomes and measures of progress.

Duration: 10+ years
Review: 4 years

Delivery Program: Outlines our elected council's four-year commitment to achieving the CSP, detailing what can be delivered within available resources and aligning with the CSP's strategic directions and outcomes.

Operational Plan: Outlines the Actions on the principal activity over the financial year to work towards to achieving the 4 year plan.

Duration: DP 4 years, OP annually
Review: Annual review with 6-monthly reporting.

Resourcing Strategy: Shows how the work outlined in the Delivery Program and Operational Plan will be supported, through long-term financial planning, workforce management and asset management.

Duration: AMS & LTFP are 10 years, WMS is 4 years
Review: Annually

Community Engagement Strategy: Supports the development of all plans, policies, programs, and key activities, ensuring a genuine, inclusive approach grounded in social justice principles.

Duration: As required
Review: Within 3 months of the local government elections.

Annual Report: Provides a yearly update to our community on the council's progress in delivering the Delivery Program through that year's Operational Plan, and includes the audited financial statements.

Duration: 12 months
Review: Annually

State of Our City: Prepared by our outgoing Council and noted by the incoming council, providing a summary to the community on the effectiveness of the Community Strategic Plan's implementation over their 4 year Council term.

Duration: 4 years
Review: 4 years

Executive summary

Our Council delivers a wide range of amazing services and facilities that provide the Orange community with a broad range of support. The breadth of what we do and the employees we have, provides a diverse range of experience and skills.

We have strived to create a culture that is focused on working together to make a difference and allows employees to create a legacy while working for Orange City Council. We are future focused, supportive and provide good employment opportunities.

Our incredible team works with the aim of making a real and positive contribution within our own community. To do this, it requires effective strategic planning of our workforce to ensure we remain competitive both now and into the future.

We have carefully considered our Workforce Management Strategy to ensure that our Council is prepared to be agile, responsive and capable now and into the future.



David Waddell
Chief Executive Officer

Workforce context

Whilst workforce planning is conducted in detail at an operational level, this workforce analysis will provide an overview of the organisational structure, the workforce profile and external market considerations.

Organisational structure

Our organisational structure consists of four divisions, overseen by the Chief Executive Officer.

The activities undertaken by these divisions are guided by the 4 Year Delivery Program and annual Operational Plan.

**Together
making a
difference**



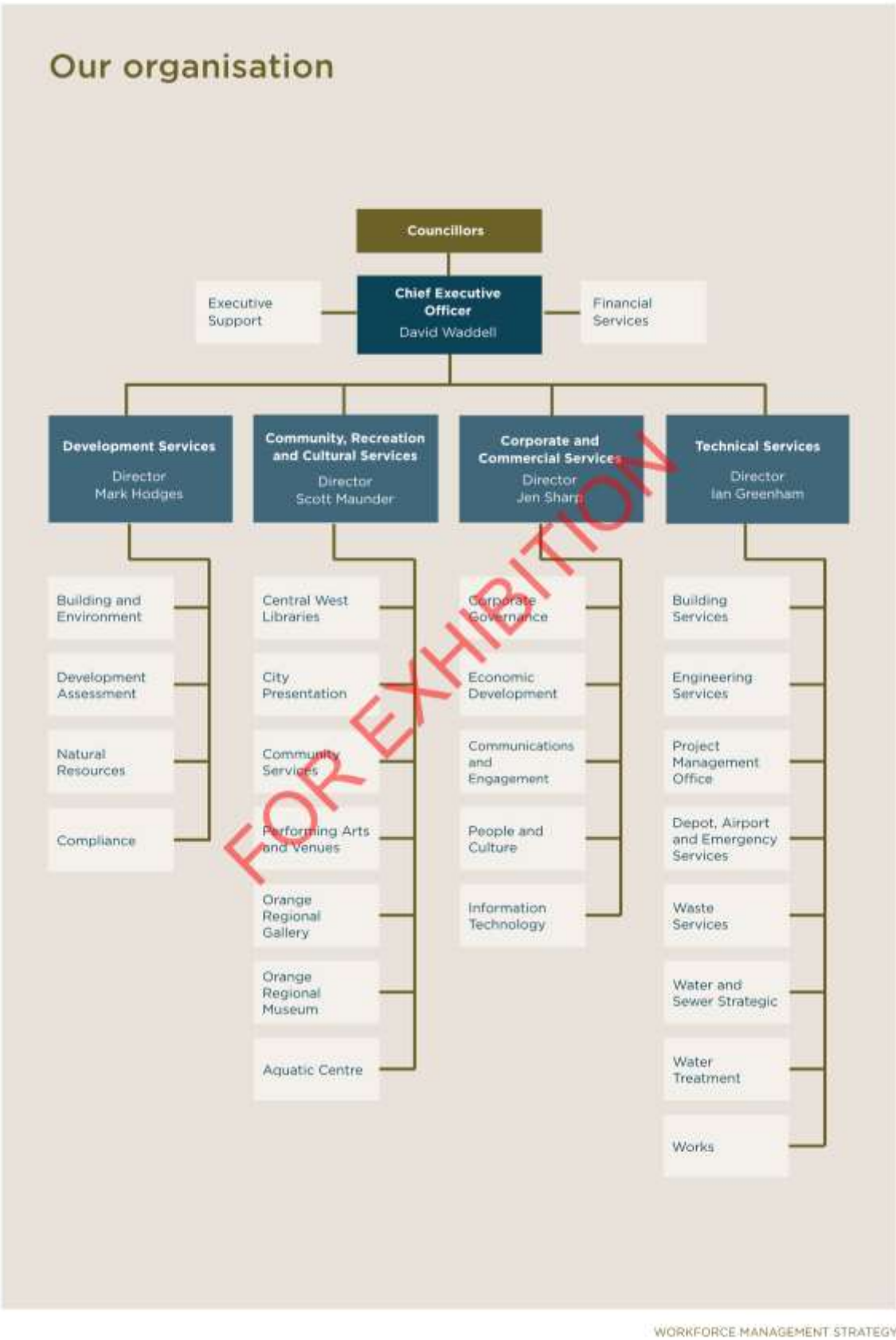
Future
Focused



Supportive



Creating
your Legacy







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WORKFORCE MANAGEMENT STRATEGY

External market considerations

EMPLOYMENT RATES

The labour market has now changed from the great resignation of 2021 and 2022 and morphed into the great stay. Council will expect their turnover rates to decline and remain lower than recent years. This will put further pressure on the demand for talent and active job seekers will not be on the market. A Mercer report has also shown that 46% of HR Leaders see skills shortages as a top threat to their business (Mercer, 2024). Council will need to continue to develop our existing workforce to meet the changing demands in the future as well as focus on a variety of ways to attract talent.

WORKER MOTIVATION

There is a change in what employees are looking for with employers in the Australian market. A PWC report "What workers want: winning the war for talent" indicated that the top 3 factors workers want most from an employer is: Remuneration/Reward, Wellbeing and Experience. With 22% of employees valuing support of their wellbeing above all other factors. Wellbeing includes mental health support, but also flexible work opportunities which are now more valuable to employees than in previous years.

Council will continue to look for ways to enhance our Employee Benefits program, increase and review our physical and mental wellbeing initiatives, continue with our successful Flexible Work Program as well as the overall experience and culture at Orange City Council.

SKILLED SHORTAGE AREAS

The 2022 Local Government Workforce Skills and Capability Survey demonstrates that 91% of local government organisations are experiencing shortages. Engineers, Town Planners, Building Surveyors, Project Managers and Accountants are the top 5 common professional skill shortage areas. Orange City Council has also experienced some similar recruitment challenges in these areas.

Within this report, Waste, Water and Sewerage roles are an emerging skills shortage area with 30% of the participating councils identifying with the issue. We are also expecting a similar skills shortage to continue

in our future with the added pressure of a backlog of several water and sewer projects listed as a priority for Council in the Asset Management Plan.

Orange City Council has a "grow your own" model through our extensive trainee, cadet and apprenticeship programs. These roles are focused primarily in areas that are identified as current or future skill shortage areas. This includes the areas of technology, arboriculture, greenkeeping, trades, finance, childcare, governance, engineering, building surveyors and environmental health.

FINANCIAL CONSIDERATIONS

The Local Government (State) Award includes an increase on 1 July 2025 of 3% per annum. Salary progressions beyond FY25 are unknown pending a new award negotiation which is underway. Superannuation changes have increased salary oncosts whilst our excess leave liability has been reduced in comparison to previous years. This has been considered as part of the budget and Long-Term Financial Plan.

Orange City Council has successfully obtained several grants and funding that has supported the training and development of employees generally as well as obtaining specific funding for apprentices, trainees and specialised roles. This has included funding our Aboriginal Environment Health Officer, Play Our Way Program Officer, Elsa Dixon Scholarship Trainees, Sports4All Officer as well as a range of Trainees and Apprenticeship from the NSW Office of Local Government Fresh Start Program. Council will continue to engage and support with any funding that can assist with skilled shortage areas and development of our workforce.

Engagement

Our Workforce Management Strategy has included dedicated engagement with key internal stakeholders as well as generally with all employees.

Orange City Council has effective consultation and formal feedback from our employees through our Staff Consultative Committee, Diversity and Inclusion Committee and Health and Safety Committee. We also have more indirect methods to gain feedback that helps to improve this plan, including Employee Engagement Surveys, Young Professionals Group and both a Manager and Supervisor Forum.

The detailed and comprehensive review of our workforce planning included focused meetings with the Managers of each area of the organisation. In these sessions consideration is given to succession planning, training and development needs, workforce structure and workforce metrics. The primary focus is on our workforce being able to support the delivery of Council's strategy objectives and delivery plans both now and in the future.

Workforce strategic direction

OUR CULTURE AND VALUES

Council's Employee Culture Program "Together making a difference" was developed in 2022 and continues to evolve and be led by our executive team. This program is designed to drive a sense of unity, connection and commitment.

Employees have the opportunity within Orange City Council to work in a great team whilst also making a real difference and contributing to our own local community. Employees connect with at least one element of the program such as Future Focused, Supportive and/or Creating Your Legacy. We have found that this model works for all generations and supports our goals of teamwork and innovation.

We have designed and implemented successful programs that have engaged our workforce such as our Employee Speak Up Program, Career Conversations, Leader Guides, Induction and Onboarding Review, Flexible Work Program and Succession Planning. Our successful implementation of these initiatives and programs means that we are now focused on maintaining the culture, continuing to embed systems and enhance the next phases of the Employee Culture Program.

Employees that connect to our culture, values and have a clear purpose and direction will greatly contribute to Orange City Council's ability to implement and deliver on the Community Strategy Plan.

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PRIORITY 1

Our Safety: Together making it safe

All workers (employees, contractors, and volunteers) work together to make our workplace safe. Effective consultation, education and training as well as embedding WHS best practice within our safety systems is the key to our goal of reducing worker incident, injuries and illness. We know a safe workplace will lead to increased worker participation, engagement and delivery of work.

OBJECTIVE	ACTION	MEASURES
All employees are committed to a Safety Culture where employees feel safe to report concerns and suggest improvements.	<ul style="list-style-type: none"> Encourage staff to report on safety concerns, suggest WHS improvements and have effective feedback processes. 	<ul style="list-style-type: none"> Health and Safety Committee (HSC) meetings occur, and feedback is regularly provided. Employee Survey feedback. Monthly WHS report includes external safety advice, trends or legislative updates.
Maintain health and wellbeing through effective programs.	<ul style="list-style-type: none"> Review and continue to improve, enhance and have an effective our range of wellbeing programs and encourage staff to participant in health and wellbeing programs. 	<ul style="list-style-type: none"> Number of staff accessing counselling services. Number of wellbeing programs offered, program delivered on schedule and participation rates. Reports / data reported to HSC meetings to determine effectiveness of programs.
Minimise the number of Workers' compensation claims and Lost Time Injury Hours.	<ul style="list-style-type: none"> Have effective programs that focus on areas that may reduce works compensation claims based on the analysis of data and feedback. 	<ul style="list-style-type: none"> Reduced Lost Time Injury Frequency Rate (LTIFR). Annual Claims comparative Data.
Leadership demonstrate commitment to safety.	<ul style="list-style-type: none"> Senior Leaders lead by example and participate in scheduled management WHS Consultation and site visits. 	<ul style="list-style-type: none"> Performance Data as demonstrated in the WHS Monthly Management Report. Number of Toolbox Meeting recorded. Number of Safety Conversations recorded.
Conduct internal and external reviews and maintain accreditations.	<ul style="list-style-type: none"> Document and maintain compliant health and safety management system. Participate in external and internal safety audits as per schedule. 	<ul style="list-style-type: none"> 75% of scheduled WHS internal audits are undertaken within the quarter. 80% or above audit score. Review reporting compliance and obligations in line with the WHS policy. Maintain AS NZS ISO 45001 Certification.
Establish bi-annual relevant external benchmarking WHS reporting.	<ul style="list-style-type: none"> Research relevant benchmarks and establish bi-annual reporting. 	<ul style="list-style-type: none"> External benchmarking data identified and 5 KPIs are identified, measured and reported to Audit, Risk and Improvement Committee, the Health and Safety Committee and the Monthly WHS report.

PRIORITY 2

Our Culture: Together making a difference

Orange City Council has a history of dedicated employees who really care about our city, how it looks, how it works and how it supports our community. We are constantly listening to feedback to identify ways to support our workforce and continue to build our great culture. We know that to provide the services to our community we need to have engaged the right people to perform roles critical to enable those services.

OBJECTIVE	ACTION	MEASURES
All employees feel safe to speak up and are encouraged to raise concerns, ideas and feedback.	<ul style="list-style-type: none"> Continue to review and embed our Employee Speak Up programs. 	<ul style="list-style-type: none"> Awareness of committees and active involvement as measured by participation Employee survey results. 100% of projects scheduled from the Employee Engagement Survey completed.
Promote employee benefits, support and reward programs.	<ul style="list-style-type: none"> Continue to review, enhance and promote to employees and potential recruitment candidates our Employee Benefits and Rewards, particularly our Flexible Work Program and Employee Recognition Policy. Enhance our transition to retirement process to also include an Employee Guide to Retirement. 	<ul style="list-style-type: none"> Maintain the high utilisation rates of Flexible Work arrangements and those rates are not decreased 10% increase in positive feedback on recognition in Employee Engagement Survey. Review our benchmark of salaries and benefits. Employee Guide to Retirement is developed by end of June 2026.
A marketing and recruitment plan that focuses on a variety of ways to attract talent.	<ul style="list-style-type: none"> Support programs with local schools and community groups to have a continuous pipeline for local young employees through our Work Experience, School Based Traineeship, Apprenticeship, Traineeship and Cadetship programs. Develop and implement a communications and marketing plan to attract top talent and high quality candidates. 	<ul style="list-style-type: none"> Three events per calendar year. Measurement of vacancy rates. Increased engagement of social media platforms particularly LinkedIn.
Leadership demonstrated commitment to our supportive culture.	<ul style="list-style-type: none"> Complete effective workforce planning programs. Develop and implement a mentoring program. As part of implementing leadership upskill, maintain Managers and Supervisors Forum quarterly meetings to discuss current issues and initiatives. 	<ul style="list-style-type: none"> Employee Engagement Survey Results. More than 90% of employees are given the opportunity to have career conversations. A mentoring program has been developed and approved for implementation in 2026. Attendance of 85% at Manager and Supervisor forums average over the 12 month period.
A workforce that is respectful, inclusive and values differences in our community.	<ul style="list-style-type: none"> Engage with our Diversity and Inclusion Committee and undertake actions identified. 	<ul style="list-style-type: none"> Diversity and Inclusion Committee participation and engagement with employees. Diversity and Inclusion Strategy actions and measures are completed. Feedback from our Staff Consultative Committees.
Employee development programs support employee workforce engagement.	<ul style="list-style-type: none"> Employee development programs are promoted across Council. 	<ul style="list-style-type: none"> 10% increase in career development learning and development by June 2026. There is an increased utilisation of our Education Assistance Program within our key skilled shortage areas by December 2026.

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PRIORITY 3

Our Structure: Effective utilisation

Effective use of labour and the skills held by our people is a vital part of an effective workforce. Everyone deserves to have a clear understanding of their role and how it forms part of our service delivery to our community. This priority relates to making sure that our structure, systems and reporting supports the effective utilisation of our workforce.

OBJECTIVE	ACTION	MEASURES
Council Services and Workforce size is reviewed throughout the four-year cycle of Workforce Strategy.	<ul style="list-style-type: none"> Monitor expansion and identify areas of commonality where early streamlining can be implemented using a process of Benchmarking Council's Salary System against like councils/industry to measure ongoing competitiveness. Benchmark retention and employee separation rates. 	<ul style="list-style-type: none"> Council FTE remaining within 10% of similar functioning Council's FTE.
Effective utilisation and use of our payroll system.	<ul style="list-style-type: none"> Continue review and implementation of improvements within the payroll system. 	<ul style="list-style-type: none"> 100% of employees have the ability to complete online timesheets. The payroll mobile application is launched and live for employees to use on their phone. Payroll audits demonstrate minimal non-conformances.
Learning and development meet all compliance requirements.	<ul style="list-style-type: none"> The annual learning and development plan is compliant and meets all essential Council requirements. 	<ul style="list-style-type: none"> Effectively planned within 5% of budget. Training audits identify minimal non-conformances.
The use of casuals, contractors and consultants are in line with Local Government Award and legislation requirements.	<ul style="list-style-type: none"> Utilise reporting to identify patterns of use to identify transfer possibilities within Council and educate leaders on the obligations around use of casuals, consultants and contractors. 	<ul style="list-style-type: none"> Compliance with legislation relating to employment of casuals and contractors. 100% of Managers and Directors educated every year.
Leaders understand, access and able to utilise employee data and metrics.	<ul style="list-style-type: none"> Enhance our employee data reporting to streamline what is provided to leaders. Provide an information session on employee data and key metrics to leaders. 	<ul style="list-style-type: none"> Benchmarking data identified and 5 KPIs are identified, measured and reported to Leaders.

References

- Mercer, 2024, Workforce 2.0: Unlocking human potential in a machine-augmented world.
- PWC, 2021, The Future of Work, What workers want: winning the war for talent.
- Labour Force, Australia, February 2025 | Australian Bureau of Statistics



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WORKFORCE MANAGEMENT STRATEGY



FOR EXHIBITION

Enquiries

For information about the
Workforce Management Plan, contact:

Orange City Council

Wiradjuri Country
PO Box 35, 135 Byng Street
Orange NSW 2800

P 02 6393 8000

E council@orange.nsw.gov.au

W orange.nsw.gov.au

Annual Budget



ORANGE.NSW.GOV.AU



2025-
2026



Executive Summary

Orange is a prosperous and growing City with a changing demographic as people realise that Orange is a great place to visit, live and grow with all the opportunities offered by larger metropolitan centres with the added benefit of a country lifestyle. As Orange grows it is time to look ahead and build the social infrastructure the City and its next generations will need in 2026 and beyond.

Through prudent investment and planning, previous Councils have built the Council finances into a solid state. To continue for the city to grow it is considered that now is the time to spend and develop Orange into a City of the future. Council's work teams are occupied into the foreseeable future on road projects and key infrastructure projects.

Financial Statement

As part of the Operational Plan a detailed breakdown of Council's finances helps to give context to the planned projects and activities in the Operational Plan. The 2025/26 budget aims to achieve the objectives and strategies set out in the community strategic plan. The 2025/26 Budget ensures financial sustainability with a projected Operating Result of \$4.2m and a capital works budget of \$73m.

The 2025/26 financial year is Year 1 of the 4 year Delivery Plan for 2025-2029. Given changes in the economic climate including rate peg increases, steady investment interest rates balanced against inflationary and revenue pressures, Council has a decreased projected Operating Result for Year 1 of the plan. Below is the projected Operating Result for 2025/26 with last year's projections for Year 1.

Income from Continuing Operations	Projected Year 1 (previously reported)	Budget Year 1 for Adoption (2025/26)
Rates and Annual Charges	\$70,554,565	\$70,895,484
User Charges & Fees	\$34,421,033	\$33,577,841
Other Revenues	\$8,409,102	\$14,053,141
Operating Grants & Contributions	\$13,117,101	\$14,065,129
Capital Grants & Contributions	\$28,074,459	\$21,630,552
Interest & Investment Revenue	\$10,762,463	\$11,215,691
Net Gain from the disposal of assets	\$1,080,000	\$1,218,000
Total Income from Continuing Operations	\$166,418,723	\$166,655,838

Expenses from Continuing Operations	Projected Year 1 (previously reported)	Budget Year 1 for Adoption (2025/26)
Employee Benefits & Oncosts	\$54,604,087	\$55,251,368
Borrowing Costs - Operational	\$761,369	\$1,085,765
Borrowing Costs - Capital	\$904,000	\$592,720
Materials & Contracts	\$43,225,609	\$52,098,723
Depreciation & Amortisation	\$23,725,194	\$28,550,161
Other Expenses	\$6,931,375	\$1,361,567
Net Loss on disposal of assets	\$0	\$2,500,000
Total Expenses from Continuing Operations	\$130,151,634	\$141,440,304

Operating Result from Continuing Operations	\$36,267,089	\$25,215,534
Operating Result Before Capital	\$7,288,630	\$4,177,702



Financial Sustainability

Council is measured against performance measures and benchmarks set by the Office of Local Government. Long term financial plans also ensures that Council is monitoring and planning for the 10 years and can maintain long term financial sustainability.

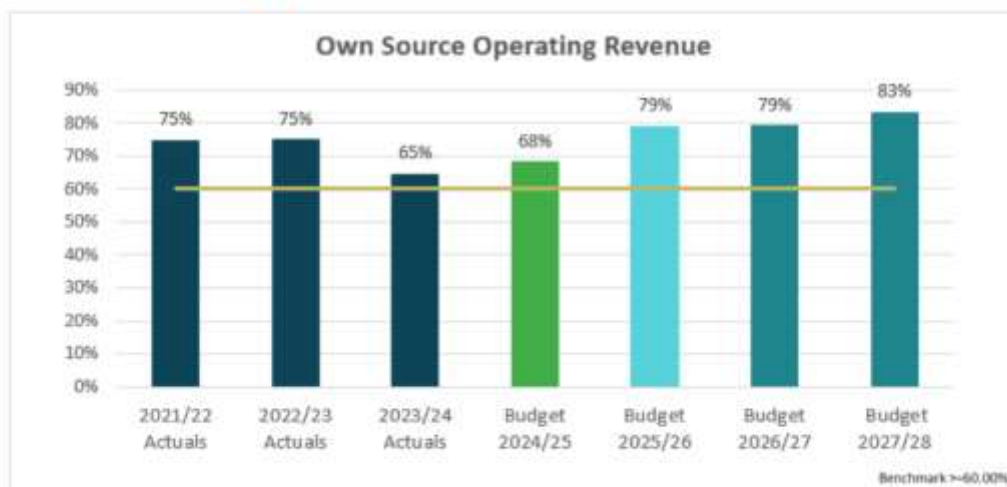
Operating Performance Ratio

The operating performance ratio measures how well Council contains its expenditure within its operating revenue. The benchmark set by the OLG is greater than zero per cent. Council meets this benchmark for 2025/26 budget.



Own Source Revenue

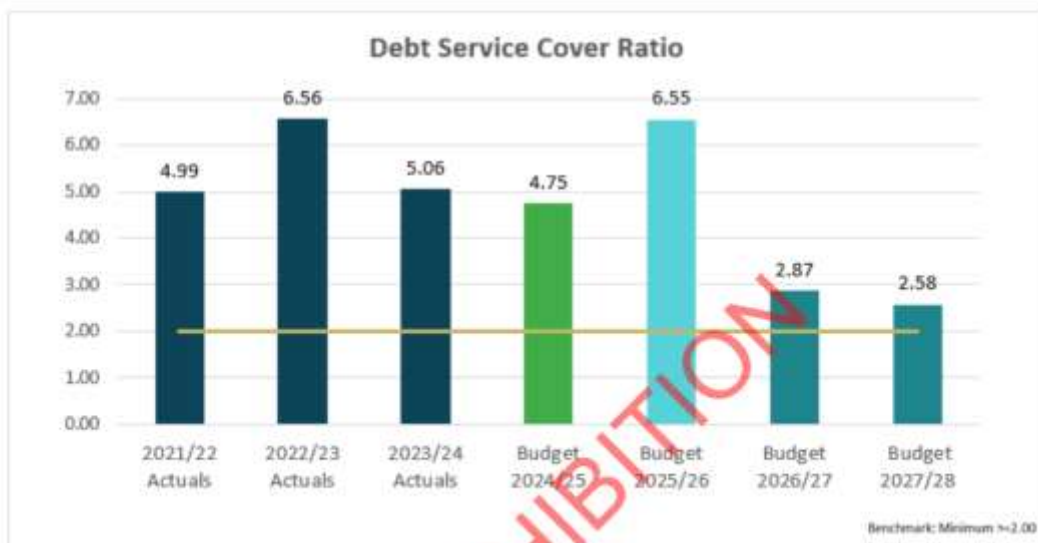
The own source revenue ratio measures the Council's ability to be self-supporting and the degree to which it does not rely on external funding sources such as operating grants and contributions. The benchmark set by the OLG is greater than 60 per cent. Council meets this benchmark for 2025/26.





Debt Service Cover Ratio

The purpose of this ratio is to measure the availability of operating cash to service debt including interest and principal repayments. Council meets this benchmark for the 2025/2026 year.



Long Term Operating Result

Over the 10 year long term financial plan, Council can maintain its Operating Income to its Operating Expenditure, showing that Council will be financially sustainable long term.





Income Sources

The total income projected for 2025/26 is \$166.7m.



Assumptions used in projecting this income are:

- The rate pegging increase of 4.0%
- Majority of fees and charges have been increased by 4.0%
- Increase in water and sewer charges of 4.0%
- Grant income expected of \$21.6m funding major capital works
- Interest revenues from investments of \$11.2m with anticipated average interest rate of 4.2%



Expenditure

The total expenditure projected for 2025/26 is \$141.4m.



Assumptions used in projecting this expenditure are:

- The anticipated award increase of 3.5%
- Increase to superannuation to 12%
- Inflation of 4%



How Orange City Spends an Average \$100

This graphic shows how Orange City Council spends its annual budget. The amounts shown here do not include the proposed spending on major capital projects, but it gives a glimpse of how operational spending compares across different Council programs.



Major Capital Works - \$73m

General Fund	
*Sports Precinct	\$75m
*Conservatorium	\$33.5m
Road Construction	\$4.5m
Cycleway Construction	\$100k
Fleet and Plant Replacement	\$3.2m
Building Renewals	\$260k
Footpaths Construction	\$640k
Stormwater & Drainage Construction	\$1.6m
Water Fund	
*Shiralee Water Supply	\$6.9m
Smart Meter Program	\$1.8m
Mains Replacements	\$4.2m
*Suma Park Dam - Back Up Generator	\$3m
Icely Road Treatment Plant Building	\$650k
*Icely Road WTP Ozone	\$3m
Icely Road Operational Land	\$900k
*Gosling Creek Dam Investigation	\$6m
Fleet and Plant Replacement	\$187k
*Blackmans II Storm Water Harvesting	\$10m
East Orange Operational Land	\$1.0m
Shiralee Road Water Main	\$800k
Sewer Fund	
Orange STP Upgrades	\$800k
Fleet and Plant Replacement	\$443k
Spring Hill Lucknow Sewer Strategy	\$3.0m
March Road Pump Station	\$4.1m
North Orange Infrastructure	\$5.5m
Shiralee Pump Station	\$1.0m
Mains Relining	\$1.0m
March Street Capacity Upgrade	\$2.5m
*spend over multiple years	



Budget as per the Community Strategic Plan

The Community Strategic Plan 2025-2035 consists of four values. Each value outlines the strategic objectives of the community. Below is the 2025/26 Budget by Value.

Live

This value recognises the importance of encouraging healthy lifestyles, community pride and a sense of belonging. This can be achieved by maintaining a safe, caring and connected community, with active community participation supported by enhanced cultural and recreational facilities and inclusive services that cater to all our residents. The beautiful parks, gardens and natural assets of our City are amongst our most cherished assets and contribute to making Orange a desirable place to live work and play.

Function of Council	Operating Income	Operating Expenditure	Capital Income	Capital Expenditure
Community Services	\$11,353,222	\$14,643,301	\$13,540	\$31,820
Cultural Services	\$4,323,894	\$9,587,215	\$0	\$743,852
Community Facilities	\$266,009	\$834,472	\$0	\$9,500
City Presentation & Recreation	\$217,865	\$8,704,583	\$6,893	\$212,250
Aquatic Centre Operations	\$1,951,731	\$4,854,472	\$0	\$67,700
Showgrounds Operations	\$8,942	\$257,689	\$0	\$0

Preserve

This value ensures that the unique natural, cultural, social, and historical aspects of our community are preserved while recognising the need for growth and development. The community was strong in its desire to be more sustainable by promoting renewable energy, reducing waste, and protecting our natural resources. There is also an expectation for infrastructure to support a growing city, with roads footpaths, parking and a vibrant CBD seen as priorities.

Function of Council	Operating Income	Operating Expenditure	Capital Income	Capital Expenditure
Traffic and Transport	\$4,123,498	\$14,111,582	\$1,941,299	\$7,089,766
Drainage Operations	\$1,060,236	\$1,719,310	\$0	\$1,636,000
Waste Management	\$14,452,173	\$12,733,979	\$26,915	\$825,402
Weeds Management	\$399,225	\$565,144	\$0	\$0
Cemetery Operations	\$411,000	\$461,556	\$0	\$25,000
Construction Approvals	\$592,394	\$1,134,371	\$0	\$0
Development Assessment	\$1,017,515	\$2,743,592	\$0	\$0
Water Supplies	\$22,213,615	\$20,320,501	\$9,276,472	\$24,439,582
Sewer Networks	\$17,541,232	\$15,256,644	\$2,423,610	\$20,395,502



Prosper

This value focuses on providing the community with positive choices for investment employment and study. It includes strengthening and diversifying our economy by targeting new and innovative industries, as well as fostering our existing strengths such as medical services, mining, local food and wine production and tourism. Orange residents are keen to see more engagement between Council, local business, and industry.

Function of Council	Operating Income	Operating Expenditure	Capital Income	Capital Expenditure
Airport Operations	\$1,966,112	\$1,461,685	\$40,000	\$269,637
Private Works Management	\$455,157	\$229,967	\$0	\$0
Caravan Park Operations	\$729,367	\$740,750	\$0	\$124,000
Property Administration	\$2,057,877	\$1,840,002	\$7,931,000	\$13,799,244
Enterprise Services including Tourism	\$205,594	\$2,186,879	\$0	\$0

Collaborate

This value looks at forging a collaborative community that engages with open and ongoing decision making, developing future leaders and supporting community groups to deliver services and programs were identified as priorities during the consultation. The community is looking to Council to provide leadership, guidance, and responsible governance.

Function of Council	Operating Income	Operating Expenditure	Capital Income	Capital Expenditure
City Government	\$125,206	\$2,680,254	\$0	\$0
Corporate Services	\$59,412,920	\$20,130,612	\$734,000	\$3,387,275
Building Management	\$27,922	\$3,422,830	\$0	\$746,578
Planning & Reporting	\$112,580	\$226,194	\$2,487,889	\$0

The above capital expenditure budgets include principal repayments on capital loans.



Operating Result by Fund

Income from Continuing Operations	General Fund	Water Fund	Sewer Fund
Rates and Annual Charges	\$53,751,895	\$6,650,925	\$10,492,664
User Charges & Fees	\$19,200,277	\$11,198,504	\$3,179,060
Other Revenues	\$12,943,323	\$774,500	\$335,318
Operating Grants & Contributions	\$13,731,958	\$148,411	\$184,760
Capital Grants & Contributions	\$11,436,081	\$8,742,931	\$1,451,540
Interest & Investment Revenue	\$4,424,986	\$3,441,275	\$3,349,430
Net Gain from the disposal of assets	\$1,218,000	\$0	\$0
Total Income from Continuing Operations	\$116,706,520	\$30,956,546	\$18,992,772

Expenses from Continuing Operations	General Fund	Water Fund	Sewer Fund
Employee Benefits & Oncosts	\$49,358,965	\$3,227,021	\$2,665,382
Borrowing Costs - Operating	\$919,449	\$166,316	\$0
Borrowing Costs – Capital	\$592,720	\$0	\$0
Materials & Contracts	\$35,281,906	\$9,605,577	\$7,211,240
Depreciation & Amortisation	\$16,469,834	\$6,700,305	\$5,380,022
Other Expenses	\$740,285	\$621,282	\$0
Net Loss from the disposal of assets	\$2,500,000	\$0	\$0
Total Expenses from Continuing Operations	\$105,863,159	\$20,320,501	\$15,256,644

Operating Result from Continuing Operations	\$10,843,361	\$10,636,045	\$3,736,128
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Operating Result Before Capital	\$0	\$1,893,114	\$2,284,588
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Cash Reserves

Council forecasts a cash reserve balance of \$164m at the end of 2025/26 financial year. Cash reserves are broken into external restrictions, internal restrictions and unrestricted.

External restrictions are for a specific use by Council due to a restriction placed by legislation or third-party contractual agreement i.e. grants, Section 64 contributions. Internal restrictions are not subject to external restrictions and are generally reserved for future commitments i.e. asset renewal funds, employment leave entitlements.

Unrestricted cash is used for the immediate cashflow requirements of Council's operating revenues and expenditure.

External Restrictions	Estimated Balance at 30 June 2025	Movements	Estimated Balance at 30 June 2026
Contracted Liabilities	\$9,550,975	-\$250,000	\$9,300,975
S7.11 Developer Contributions	\$16,951,422	\$2,671,019	\$19,622,441
Water Fund inc. S64 Contributions	\$78,476,412	-\$13,987,518	\$64,488,894
Sewer Fund inc. S64 Contributions	\$58,174,163	-\$6,136,965	\$52,037,198
Stormwater Mgt	\$2,175,655	-\$157,642	\$2,018,013
Domestic Waste Mgt	\$14,707,959	\$1,839,541	\$16,547,500
TOTAL External RESTRICTIONS	\$180,036,586		\$164,015,021

Internal Restrictions	Estimated Balance at 30 June 2025	Movements	Estimated Balance at 30 June 2026
Plant & Vehicle Replacement	\$2,565,693	\$112,613	\$2,678,306
Infrastructure Replacement	\$462,580	\$73,630	\$536,210
Employee Leave entitlements	\$3,468,018		\$3,468,018
Ageing/Disability services	\$349,558		\$349,558
Airport Operations	\$2,050,843	\$535,536	\$2,586,379
Asset Renewals	\$6,246,151		\$6,246,151
Children Services	\$13,838		\$13,838
Heritage & Tourism	\$59,868		\$59,868
Insurance incentive bonus	\$64,073		\$64,073
Land Development	\$6,221,286	-\$287,042	\$5,934,244
Library	\$4,343		\$4,343
Parks/Sportsgrounds	\$40,209		\$40,209
Pool Redevelopment	\$181,981		\$181,981
Quarry operations	\$115,525	-\$22,304	\$93,221
Regional Art Gallery	\$24,080	\$1,967	\$26,047
Rural Fire Service	\$69,231		\$69,231
Community Safety	\$7,486		\$7,486
Election Expenses		\$110,000	\$110,000
Other	\$19,573,712	\$18,256	\$19,591,968
TOTAL Internal RESTRICTIONS	\$41,518,476		\$42,061,131
Estimated Unrestricted Cash	\$3,381,938		\$4,110,847



**Annual Budget
for the period 01/07/2025 to 30/06/2026**

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Annual Budget for 2025/2026 - Summary

	Original Budget 2024/25	Revised Budget 2024/25	2024/25 Actuals to 31-Mar-25	Proposed Budget 2025/26	Proposed Budget 2026/27	Proposed Budget 2027/28	Proposed Budget 2028/29
Consolidated							
<i>Operational</i>							
Income from Continuing Operations	176,976,189	211,268,439	142,280,051	166,655,838	153,128,773	155,796,016	180,770,562
less Expenditure for Continuing Operations	125,948,178	132,527,188	105,256,838	141,440,304	143,304,870	145,725,840	149,927,524
Net Operating Result from Continuing Operations	51,028,011	78,741,251	37,023,212	25,215,534	9,823,903	10,070,176	30,843,038
less Capital Income	43,189,249	74,260,111	25,588,931	21,037,832	7,774,892	7,487,617	28,092,045
Operating Result before Capital	7,838,762	4,481,140	11,434,281	4,177,702	2,049,011	2,582,559	2,750,993
<i>Capital</i>							
Capital Funding	47,158,958	78,798,644	27,746,963	24,881,618	10,903,598	10,169,626	30,957,831
less Capital Expenditure	94,469,826	130,227,084	79,793,508	73,803,108	60,707,859	62,641,627	105,328,624
add New Loans Borrowings*	18,500,000	18,500,000	9,250,000	9,250,000	0	0	0
Capital Result before Reserve Movements	(28,810,868)	(32,928,440)	(42,796,546)	(39,671,490)	(49,804,261)	(52,472,001)	(74,370,793)
add Operating Result before Capital	7,838,762	4,481,140	11,434,281	4,177,702	2,049,011	2,582,559	2,750,993
add Budgeted use of Reserves	16,858,008	11,283,317	382,347,612	13,586,684	7,283,491	2,545,706	23,370,024
add Adjust for Non-Cash Depreciation	24,370,102	26,285,695	19,714,271	28,550,161	29,740,775	30,721,491	31,346,520
Net Cash Movement - increase / (decrease)	20,256,004	9,121,712	370,699,619	6,643,057	(10,730,984)	(16,622,245)	(16,903,256)
Reserves Movement	Increase	Increase	Increase	Increase	Decrease	Decrease	Decrease

*Q3 Proposed Budget reduces New Loan Borrowings to \$9.25m

Revised Net Capital Cash Result - surplus / (deficit) (128,288)

	Original Budget 2024/25	Revised Budget 2024/25	2024/25 Actuals to 31-Mar-25	Proposed Budget 2025/26	Proposed Budget 2026/27	Proposed Budget 2027/28	Proposed Budget 2028/29
General Fund							
<i>Operational</i>							
Income from Continuing Operations	135,138,434	169,502,359	108,523,477	116,706,520	108,416,849	109,994,584	133,838,022
less Expenditure for Continuing Operations	95,927,892	101,068,363	81,865,022	105,863,159	107,174,936	109,149,780	112,332,208
Net Operating Result from Continuing Operations	39,210,542	68,433,996	26,658,455	10,843,361	1,241,913	844,804	21,505,814
less Capital Income	39,397,015	70,467,877	22,215,890	10,843,361	3,751,711	3,343,740	23,823,852
Operating Result before Capital	(186,473)	(2,033,881)	4,442,565	0	(2,509,798)	(2,498,936)	(2,318,038)
<i>Capital</i>							
Capital Funding	42,383,887	73,942,649	24,168,022	13,181,536	5,388,433	4,793,294	25,343,086
less Capital Expenditure	56,885,566	107,153,378	69,685,873	28,968,024	27,431,942	32,533,480	64,661,478
add New Loans Borrowings*	18,500,000	18,500,000	9,250,000	9,250,000	0	0	0
Capital Result before Reserve Movements	3,998,321	(14,710,729)	(36,267,851)	(6,536,488)	(22,043,509)	(27,740,186)	(39,318,392)
add Operating Result before Capital	(186,473)	(2,033,881)	4,442,565	0	(2,509,798)	(2,498,936)	(2,318,038)
add Budgeted use of Reserves	2,459,643	9,944,949	6,320,136	(3,290,289)	(3,590,992)	(4,527,766)	6,224,349
add Adjust for Non-Cash Depreciation	15,207,408	16,042,790	12,032,093	16,469,834	17,413,315	18,144,643	18,508,825
Net Cash Movement - increase / (decrease)	21,478,899	9,243,129	(13,473,057)	6,643,057	(10,730,984)	(16,622,245)	(16,903,256)
Reserves Movement	Increase	Increase	Decrease	Increase	Decrease	Decrease	Decrease

*Q3 Proposed Budget reduces New Loan Borrowings to \$9.25m

Revised Net Capital Cash Result - surplus / (deficit) (6,871)



Annual Budget for 2025/2026 - Summary

	Original Budget 2024/25	Revised Budget 2024/25	2024/25 Actuals to 31-Mar-25	Proposed Budget 2025/26	Proposed Budget 2026/27	Proposed Budget 2027/28	Proposed Budget 2028/29
Water							
<i>Operational</i>							
Income from Continuing Operations	24,015,875	23,944,200	18,760,614	30,956,546	25,282,158	25,916,146	26,572,275
less Expenditure for Continuing Operations	17,614,968	18,146,703	13,782,500	20,320,501	20,658,580	20,774,254	21,301,343
Net Operating Result from Continuing Operations	6,400,907	5,797,497	4,978,113	10,636,045	4,623,578	5,141,892	5,270,932
less Capital Income	2,382,972	2,382,972	2,492,091	8,742,931	2,528,095	2,603,938	2,682,056
Operating Result before Capital	4,017,935	3,414,525	2,486,022	1,893,114	2,095,483	2,537,954	2,588,876
<i>Capital</i>							
Capital Funding	2,696,497	2,742,421	2,584,228	9,276,472	3,087,287	3,145,382	3,285,318
less Capital Expenditure	23,613,626	10,916,652	4,118,936	24,439,582	26,007,717	24,509,277	16,036,146
Capital Result before Reserve Movements	(20,917,129)	(8,174,231)	(1,534,708)	(15,163,110)	(22,920,430)	(21,363,895)	(12,750,828)
add Operating Result before Capital	4,017,935	3,414,525	2,486,022	1,893,114	2,095,483	2,537,954	2,588,876
add Budgeted use of Reserves	11,626,213	(728,895)	208,561,603	6,569,691	13,987,518	11,849,511	3,039,767
add Adjust for Non-Cash Depreciation	5,453,778	5,727,184	4,295,388	6,700,305	6,837,429	6,976,430	7,122,185
Net Cash Movement - increase / (decrease)	180,797	238,583	213,808,305	0	0	0	0
Reserves Movement	Increase	Increase	Increase	Nil	Nil	Nil	Nil

	Original Budget 2024/25	Revised Budget 2024/25	2024/25 Actuals to 31-Mar-25	Proposed Budget 2025/26	Proposed Budget 2026/27	Proposed Budget 2027/28	Proposed Budget 2028/29
Sewer							
<i>Operational</i>							
Income from Continuing Operations	17,821,880	17,821,880	14,995,960	18,992,772	19,429,766	19,885,286	20,360,265
less Expenditure for Continuing Operations	12,405,317	13,312,122	9,609,316	15,256,644	15,471,354	15,801,806	16,293,973
Net Operating Result from Continuing Operations	5,416,563	4,509,758	5,386,644	3,736,128	3,958,412	4,083,480	4,066,292
less Capital Income	1,409,262	1,409,262	880,950	1,451,540	1,495,086	1,539,939	1,586,137
Operating Result before Capital	4,007,301	3,100,496	4,505,694	2,284,588	2,463,326	2,543,541	2,480,155
<i>Capital</i>							
Capital Funding	2,078,574	2,113,574	994,713	2,423,610	2,427,878	2,230,950	2,329,427
less Capital Expenditure	13,970,634	12,157,054	5,988,700	20,395,502	7,268,200	5,598,870	24,631,000
Capital Result before Reserve Movements	(11,892,060)	(10,043,480)	(4,993,986)	(17,971,892)	(4,840,322)	(3,367,920)	(22,301,573)
add Operating Result before Capital	4,007,301	3,100,496	4,505,694	2,284,588	2,463,326	2,543,541	2,480,155
add Budgeted use of Reserves	2,772,152	2,067,263	167,465,873	10,307,282	(3,113,035)	(4,776,039)	14,105,908
add Adjust for Non-Cash Depreciation	3,708,916	4,515,721	3,386,791	5,380,022	5,490,031	5,600,418	5,715,510
Net Cash Movement - increase / (decrease)	(1,403,691)	(360,000)	170,364,371	0	0	0	0
Reserves Movement	Decrease	Decrease	Increase	Nil	Nil	Nil	Nil

This document forms part of Orange City Council's Annual Budget for the financial year shown above and should be read in conjunction with the other budget documents.



Consolidated - Annual Budget for 2025/2026

Income & Expenses - Continuing Operations

	Original Budget 2024/25	Revised Budget 2024/25	2024/25 Actuals to 31-Mar-25	Proposed Budget 2025/26	Proposed Budget 2026/27	Proposed Budget 2027/28	Proposed Budget 2028/29
Income							
Rates and Annual Charges	67,972,875	68,165,815	67,133,555	70,895,484	72,073,110	73,820,878	75,806,075
User Charges and Fees	32,827,622	32,849,951	26,376,820	33,577,841	34,591,487	35,454,823	36,515,361
Other Revenues	8,039,736	7,964,124	7,620,856	14,053,141	11,976,470	12,214,252	12,515,240
Grants & Contributions for Operating Purposes	12,905,557	15,987,288	9,335,420	14,065,129	14,470,998	14,494,189	15,420,712
Grants & Contributions for Capital Purposes	43,657,299	74,728,161	25,588,931	21,630,552	7,774,892	7,487,617	28,092,045
Interest and Investment Income	9,906,400	9,906,400	5,755,278	11,215,691	11,241,816	11,324,257	11,421,129
Net Gains from the Sale of Assets	1,666,700	1,666,700	469,190	1,218,000	1,000,000	1,000,000	1,000,000
Total Income from Continuing Operations	176,976,189	211,268,439	142,280,051	166,655,838	153,128,773	155,796,016	180,770,562
Expenses							
Employee Benefits and Oncosts	51,087,628	51,376,709	37,458,731	55,251,368	57,151,508	57,969,607	59,465,625
Materials and Contracts	43,711,832	53,679,071	46,356,918	52,098,723	53,601,160	54,288,801	56,422,073
Borrowing Costs - Operational	866,215	906,139	1,565,461	1,085,765	1,432,315	1,332,239	1,243,680
Borrowing Costs - Capital	468,050	468,050	0	592,720	0	0	0
Depreciation and Amortisation	24,370,102	26,285,695	19,714,271	28,550,161	29,740,775	30,721,491	31,346,520
Other Expenses	5,444,350	(188,476)	161,458	1,361,567	1,379,112	1,413,702	1,449,626
Net Loss from the Sale of Assets	0	0	0	2,500,000	0	0	0
Total Expenses from Continuing Operations	125,948,178	132,527,188	105,256,838	141,440,304	143,304,870	145,725,840	149,927,524
Net Operating Result from Continuing Operations	51,028,011	78,741,251	37,023,212	25,215,534	9,823,903	10,070,176	30,843,038
<i>less</i> Grants & Contributions for Capital Purposes	43,657,299	74,728,161	25,588,931	21,630,552	7,774,892	7,487,617	28,092,045
<i>add</i> Borrowing Costs - Capital	468,050	468,050	0	592,720	0	0	0
Net Operating Result before Capital Items	7,838,762	4,481,140	11,434,281	4,177,702	2,049,011	2,582,559	2,750,993
Surplus Movement	Increase	Increase	Increase	Increase	Increase	Increase	Increase

Notes:

Original Budget = Annual budget approved in June 2024 excludes approved budget changes

Revised Budget = Original Budget +/- approved budget changes in Q1 and Q2

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General Fund - Annual Budget for 2025/2026

Income & Expenses - Continuing Operations

	Original Budget 2024/25	Revised Budget 2024/25	2024/25 Actuals to 31-Mar-25	Proposed Budget 2025/26	Proposed Budget 2026/27	Proposed Budget 2027/28	Proposed Budget 2028/29
Income							
Rates and Annual Charges	51,273,834	51,466,774	51,636,316	53,751,895	54,407,032	55,624,818	57,064,133
User Charges and Fees	18,626,357	18,720,361	15,850,947	19,200,277	19,780,699	20,200,987	20,803,911
Other Revenues	6,979,620	6,904,008	7,138,347	12,943,323	10,851,954	11,056,078	11,322,401
Grants & Contributions for Operating Purposes	12,576,140	15,657,871	9,176,748	13,731,958	14,128,400	14,143,912	15,059,925
Grants & Contributions for Capital Purposes	39,865,065	70,935,927	22,215,890	11,436,081	3,751,711	3,343,740	23,823,852
Interest and Investment Income	4,150,718	4,150,718	2,120,635	4,424,986	4,497,053	4,625,049	4,763,800
Net Gains from the Sale of Assets	1,666,700	1,666,700	384,595	1,218,000	1,000,000	1,000,000	1,000,000
Total Income from Continuing Operations	135,138,434	169,502,359	108,523,477	116,706,520	108,416,849	109,994,584	133,838,022
Expenses							
Employee Benefits and Oncosts	46,457,968	46,816,049	34,274,325	49,358,965	51,082,773	51,795,956	53,139,921
Materials and Contracts	31,258,461	37,795,991	33,839,569	35,281,906	36,663,267	37,277,972	38,824,340
Borrowing Costs - Operational	687,428	727,352	1,557,577	919,449	1,265,999	1,165,923	1,077,364
Borrowing Costs - Capital	468,050	468,050	0	592,720	0	0	0
Depreciation and Amortisation	15,207,408	16,042,790	12,032,093	16,469,834	17,413,315	18,144,643	18,508,825
Other Expenses	1,848,578	(781,869)	161,458	740,285	749,582	765,286	781,758
Net Loss from the Sale of Assets	0	0	0	2,500,000	0	0	0
Total Expenses from Continuing Operations	95,927,892	101,068,363	81,865,022	105,863,159	107,174,936	109,149,780	112,332,208
Net Operating Result from Continuing Operations	39,210,542	68,433,996	26,658,455	10,843,361	1,241,913	844,804	21,505,814
<i>less</i> Grants & Contributions for Capital Purposes	39,865,065	70,935,927	22,215,890	11,436,081	3,751,711	3,343,740	23,823,852
<i>add</i> Borrowing Costs - Capital	468,050	468,050	0	592,720	0	0	0
Net Operating Result before Capital Items	(186,473)	(2,033,881)	4,442,565	0	(2,509,798)	(2,498,936)	(2,318,038)
Surplus Movement	Decrease	Decrease	Increase	Nil	Decrease	Decrease	Decrease

Notes:

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Water Fund - Annual Budget for 2025/2026

Income & Expenses - Continuing Operations

	Original Budget 2024/25	Revised Budget 2024/25	2024/25 Actuals to 31-Mar-25	Proposed Budget 2025/26	Proposed Budget 2026/27	Proposed Budget 2027/28	Proposed Budget 2028/29
Income							
Rates and Annual Charges	6,464,920	6,464,920	5,084,935	6,650,925	6,858,634	7,064,393	7,276,325
User Charges and Fees	11,127,229	11,055,554	8,727,869	11,198,504	11,532,901	11,878,066	12,234,407
Other Revenues	739,733	739,733	278,699	774,500	784,781	808,326	832,575
Grants & Contributions for Operating Purposes	152,951	152,951	36,078	148,411	155,386	157,449	162,173
Grants & Contributions for Capital Purposes	2,382,972	2,382,972	2,492,091	8,742,931	2,528,095	2,603,938	2,682,056
Interest and Investment Income	3,148,070	3,148,070	2,106,472	3,441,275	3,422,361	3,403,974	3,384,739
Net Gains from the Sale of Assets	0	0	34,470	0	0	0	0
Total Income from Continuing Operations	24,015,875	23,944,200	18,760,614	30,956,546	25,282,158	25,916,146	26,572,275
Expenses							
Employee Benefits and Oncosts	2,576,100	2,507,100	1,911,516	3,227,021	3,334,215	3,385,625	3,467,950
Materials and Contracts	7,122,293	9,144,644	7,570,498	9,605,577	9,691,090	9,597,467	9,877,024
Borrowing Costs	174,382	174,382	5,099	166,316	166,316	166,316	166,316
Depreciation and Amortisation	5,453,778	5,727,184	4,295,388	6,700,305	6,837,429	6,976,430	7,122,185
Other Expenses	2,288,415	593,393	0	621,282	629,530	648,416	667,868
Net Loss from the Sale of Assets	0	0	0	0	0	0	0
Total Expenses from Continuing Operations	17,614,968	18,146,703	13,782,500	20,320,501	20,658,580	20,774,254	21,301,343
Net Operating Result from Continuing Operations	6,400,907	5,797,497	4,978,113	10,636,045	4,623,578	5,141,892	5,270,932
<i>less</i> Grants & Contributions for Capital Purposes	2,382,972	2,382,972	2,492,091	8,742,931	2,528,095	2,603,938	2,682,056
Net Operating Result before Capital Items	4,017,935	3,414,525	2,486,022	1,893,114	2,095,483	2,537,954	2,588,876
Surplus Movement	Increase	Increase	Increase	Increase	Increase	Increase	Increase

Notes:

Original Budget = Annual budget approved in June 2024 excludes approved budget changes

Revised Budget = Original Budget +/- approved budget changes in Q1 and Q2

This document forms part of Orange City Council's Annual Budget for the financial year shown above and should be read in conjunction with the other budget documents.



Sewer Fund - Annual Budget for 2025/2026

Income & Expenses - Continuing Operations

	Original Budget 2024/25	Revised Budget 2024/25	2024/25 Actuals to 31-Mar-25	Proposed Budget 2025/26	Proposed Budget 2026/27	Proposed Budget 2027/28	Proposed Budget 2028/29
Income							
Rates and Annual Charges	10,234,121	10,234,121	10,412,304	10,492,664	10,807,444	11,131,667	11,465,617
User Charges and Fees	3,074,036	3,074,036	1,798,003	3,179,060	3,277,887	3,375,770	3,477,043
Other Revenues	320,383	320,383	203,811	335,318	339,735	349,848	360,264
Grants & Contributions for Operating Purposes	176,466	176,466	122,594	184,760	187,212	192,828	198,614
Grants & Contributions for Capital Purposes	1,409,262	1,409,262	880,950	1,451,540	1,495,086	1,539,939	1,586,137
Interest and Investment Income	2,607,612	2,607,612	1,528,172	3,349,430	3,322,402	3,295,234	3,272,590
Net Gains from the Sale of Assets	0	0	50,125	0	0	0	0
Total Income from Continuing Operations	17,821,880	17,821,880	14,995,960	18,992,772	19,429,766	19,885,286	20,360,265
Expenses							
Employee Benefits and Oncosts	2,053,560	2,053,560	1,272,890	2,665,382	2,734,520	2,788,026	2,857,754
Materials and Contracts	5,331,079	6,738,436	4,946,850	7,211,240	7,246,803	7,413,362	7,720,709
Borrowing Costs	4,405	4,405	2,785	0	0	0	0
Depreciation and Amortisation	3,708,916	4,515,721	3,386,791	5,380,022	5,490,031	5,600,418	5,715,510
Other Expenses	1,307,358	0	0	0	0	0	0
Net Loss from the Sale of Assets	0	0	0	0	0	0	0
Total Expenses from Continuing Operations	12,405,317	13,312,122	9,609,316	15,256,644	15,471,354	15,801,806	16,293,973
Net Operating Result from Continuing Operations	5,416,563	4,509,758	5,386,644	3,736,128	3,958,412	4,083,480	4,066,292
<i>less</i> Grants & Contributions for Capital Purposes	1,409,262	1,409,262	880,950	1,451,540	1,495,086	1,539,939	1,586,137
Net Operating Result before Capital Items	4,007,301	3,100,496	4,505,694	2,284,588	2,463,326	2,543,541	2,480,155
Surplus Movement	Increase	Increase	Increase	Increase	Increase	Increase	Increase

Notes:

Original Budget = Annual budget approved in June 2024 excludes approved budget changes

Revised Budget = Original Budget +/- approved budget changes in Q1 and Q2

This document forms part of Orange City Council's Annual Budget for the financial year shown above and should be read in conjunction with the other budget documents.



Consolidated - Annual Budget for 2025/2026

Capital Budget

	Original Budget 2024/25	Revised Budget 2024/25	2024/25 Actuals to 31-Mar-25	Proposed Budget 2025/26	Proposed Budget 2026/27	Proposed Budget 2027/28	Proposed Budget 2028/29
Capital Funding							
Total Income from the Sale of Assets	2,693,659	3,262,483	2,158,032	1,954,455	1,784,364	1,565,554	1,703,234
Total Loan Income	808,000	808,000	0	1,296,611	1,344,342	1,116,455	1,162,552
Grants and Contributions for Capital Purposes							
Capital Grants	36,974,537	68,045,399	20,548,597	15,039,769	1,033,809	550,000	20,952,000
Capital Contributions	514,321	514,321	297,235	196,893	196,984	197,194	197,410
Contributions - Section 64	3,792,234	3,792,234	2,309,011	3,906,001	4,023,181	4,143,877	4,268,193
Contributions - Section 7.11	2,376,207	2,376,207	2,433,528	2,487,889	2,520,918	2,596,546	2,674,442
Total Grants and Contributions for Capital	43,657,299	74,728,161	25,588,931	21,630,552	7,774,892	7,487,617	28,092,045
Total Capital Funding	47,158,958	78,798,644	27,746,963	24,881,618	10,903,598	10,169,626	30,957,831
Capital Expenditure							
Capital Renewals							
Plant & Equipment	156,373	156,373	193,598	224,596	156,588	156,786	156,989
Office Equipment	5,248	5,248	5,824	5,494	5,752	5,829	6,003
Furniture & Fittings	0	10,335	8,615	5,000	5,235	5,304	5,464
Buildings	992,301	1,740,422	1,066,600	940,162	835,667	846,045	869,806
Other Structures	23,839,250	46,720,142	8,617,318	111,750	10,119,250	18,111,750	19,111,750
Roads	2,129,367	1,921,994	2,381,753	2,220,047	2,314,411	2,342,773	2,982,055
Stormwater Drainage	70,000	70,000	0	1,636,000	1,294,092	1,684,272	1,550,611
Water Supply Network	1,691,000	1,876,837	528,468	2,960,000	1,960,000	5,209,000	6,209,000
Sewer Network	1,120,000	1,752,541	20,040	2,440,000	2,660,000	4,521,000	4,521,000
Other	1,342,026	2,275,617	2,959,645	40,500	235,000	600,000	4,400,000
Total Capital Renewals	31,345,565	56,529,509	15,781,862	10,583,549	19,585,995	33,482,759	39,812,678
Capital Upgrades							
Water Network	188,460	188,460	91,067	0	0	0	0
Sewer Network	0	0	29,079	0	0	0	0
Other	50,000	92,000	1,818	0	0	0	0
Total Capital Upgrades	238,460	280,460	121,964	0	0	0	0



Consolidated - Annual Budget for 2025/2026

Capital Budget

	Original Budget 2024/25	Revised Budget 2024/25	2024/25 Actuals to 31-Mar-25	Proposed Budget 2025/26	Proposed Budget 2026/27	Proposed Budget 2027/28	Proposed Budget 2028/29
Capital Replacements							
Plant & Equipment	4,931,321	7,488,395	5,180,632	6,485,779	5,520,827	3,032,681	3,738,519
Office Equipment	25,000	25,000	57,013	12,063	8	8	12,990
Land	910,000	15,000	412,249	910,000	10,000	10,000	10,000
Buildings	9,197,274	15,143,646	27,771,370	7,892,270	60,000	60,000	60,000
Other Structures	4,120,252	3,681,940	3,410,224	3,690,137	7,092,091	94,104	9,694,966
Roads, Bridges, Footpaths	7,308,514	16,782,705	13,103,195	3,002,442	4,552,900	3,535,443	24,154,208
Stormwater Drainage	2,600,000	4,708,459	1,675,888	0	600,000	0	0
Water Supply Network	16,603,000	7,468,853	2,764,487	16,682,000	16,850,910	19,192,277	9,624,146
Sewer Network	10,750,000	8,662,677	5,138,380	14,630,000	2,400,000	100,000	15,280,000
Library Books	401,645	401,645	509,669	440,362	482,882	528,576	579,309
Other	0	0	48,519	0	450,000	0	0
Total Capital Replacements	56,847,006	64,378,320	60,071,627	53,745,053	38,019,618	26,553,089	63,154,138
Total Loan Repayments	6,038,795	9,038,795	3,818,056	7,474,506	3,102,246	2,605,779	2,361,808
Total Capital Expenditure	94,469,826	130,227,084	79,793,508	73,803,108	60,707,859	62,641,627	105,328,624
Capital Funding less Capital Expenditure	(47,310,868)	(51,428,440)	(52,046,546)	(48,921,490)	(49,804,261)	(52,472,001)	(74,370,793)
add New Loans Borrowings	18,500,000	18,500,000	9,250,000	9,250,000	0	0	0
Capital Result before Reserve Movements	(28,810,868)	(32,928,440)	(42,796,546)	(39,671,490)	(49,804,261)	(52,472,001)	(74,370,793)
add Net Operating Result before Capital Items	7,838,762	4,481,140	11,434,281	4,177,702	2,049,011	2,582,559	2,750,993
add Budgeted use of Reserves	16,858,008	11,283,317	382,347,612	13,586,684	7,283,491	2,545,706	23,370,024
add Adjust for Non-Cash Depreciation	24,370,102	26,285,695	19,714,271	28,550,161	29,740,775	30,721,491	31,346,520
Net Cash Movement - increase / (decrease)	20,256,004	9,121,712	370,699,619	6,643,057	(10,730,984)	(16,622,245)	(16,903,256)
Reserves Movement	Increase	Increase	Increase	Increase	Decrease	Decrease	Decrease

*Q3 Proposed Budget reduces New Loan Borrowings to \$9.25m

Revised Net Capital Cash Result - surplus / (deficit) **(128,288)**

Notes:

Original Budget = Annual budget approved in June 2024 excludes approved budget changes

Revised Budget = Original Budget +/- approved budget changes in Q1 and Q2

This document forms part of Orange City Council's Annual Budget for the financial year shown above and should be read in conjunction with the other budget documents.



General Fund - Annual Budget for 2025/2026

Capital Budget

	Original Budget 2024/25	Revised Budget 2024/25	2024/25 Actuals to 31-Mar-25	Proposed Budget 2025/26	Proposed Budget 2026/27	Proposed Budget 2027/28	Proposed Budget 2028/29
Capital Funding							
Total Income from the Sale of Assets	2,518,822	3,006,722	1,952,132	1,745,455	1,636,722	1,449,554	1,519,234
Grants and Contributions for Capital Purposes							
Capital Grants	36,974,537	68,045,399	19,485,127	8,751,299	1,033,809	550,000	20,952,000
Capital Contributions	514,321	514,321	297,235	196,893	196,984	197,194	197,410
Contributions - Section 7.11	2,376,207	2,376,207	2,433,528	2,487,889	2,520,918	2,596,546	2,674,442
Total Grants and Contributions for Capital	39,865,065	70,935,927	22,215,890	11,436,081	3,751,711	3,343,740	23,823,852
Total Capital Funding	42,383,887	73,942,649	24,168,022	13,181,536	5,388,433	4,793,294	25,343,086
Capital Expenditure							
Capital Renewals							
Plant & Equipment	6,373	6,373	93,675	74,596	6,588	6,786	6,989
Office Equipment	5,248	5,248	5,824	5,494	5,752	5,829	6,003
Furniture & Fittings	0	10,335	8,615	5,000	5,235	5,304	5,464
Buildings	992,301	1,740,422	1,066,600	940,162	835,667	846,045	869,806
Other Structures	23,779,250	46,660,142	8,617,318	111,750	10,119,250	18,111,750	19,111,750
Roads	2,129,367	1,921,994	2,381,753	2,220,047	2,314,411	2,342,773	2,982,055
Stormwater Drainage	70,000	70,000	0	1,636,000	1,294,092	1,684,272	1,550,611
Other	742,026	2,275,617	2,959,645	40,500	0	0	0
Total Capital Renewals	27,724,565	52,690,131	15,133,430	5,033,549	14,580,995	23,002,759	24,532,678
Capital Replacements							
Plant & Equipment	3,584,137	5,690,673	4,355,061	3,222,695	3,960,820	2,706,811	3,265,519
Office Equipment	25,000	25,000	57,013	12,063	8	8	12,990
Land	0	5,000	412,249	0	0	0	0
Buildings	9,197,274	15,143,646	27,766,251	7,692,270	60,000	60,000	60,000
Other Structures	520,252	3,181,940	3,192,119	90,137	92,091	94,104	9,694,966
Roads, Bridges, Footpaths	7,308,514	16,782,705	13,103,195	3,002,442	4,552,900	3,535,443	24,154,208
Stormwater Drainage	2,600,000	4,708,459	1,675,888	0	600,000	0	0
Library Books	401,645	401,645	509,669	440,362	482,882	528,576	579,309
Other	0	0	48,519	0	0	0	0
Total Capital Replacements	23,636,822	45,939,068	51,119,964	14,459,969	9,748,701	6,924,942	37,766,992



General Fund - Annual Budget for 2025/2026

Capital Budget

	Original Budget 2024/25	Revised Budget 2024/25	2024/25 Actuals to 31-Mar-25	Proposed Budget 2025/26	Proposed Budget 2026/27	Proposed Budget 2027/28	Proposed Budget 2028/29
Total Loan Repayments	5,524,179	8,524,179	3,432,479	7,474,506	3,102,246	2,605,779	2,361,808
Total Capital Expenditure	56,885,566	107,153,378	69,685,873	28,968,024	27,431,942	32,533,480	64,661,478
Capital Funding less Capital Expenditure	(14,501,679)	(33,210,729)	(45,517,851)	(15,786,488)	(22,043,509)	(27,740,186)	(39,318,392)
add New Loans Borrowings*	18,500,000	18,500,000	9,250,000	9,250,000	0	0	0
Capital Result before Reserve Movements	3,998,321	(14,710,729)	(36,267,851)	(6,536,488)	(22,043,509)	(27,740,186)	(39,318,392)
add Net Operating Result before Capital Items	(186,473)	(2,033,881)	4,442,565	0	(2,509,798)	(2,498,936)	(2,318,038)
add Budgeted use of Reserves	2,459,643	9,944,949	6,320,136	(3,290,289)	(3,590,992)	(4,527,766)	6,224,349
add Adjust for Non-Cash Depreciation	15,207,408	16,042,790	12,032,093	16,469,834	17,413,315	18,144,643	18,508,825
Net Cash Movement - increase / (decrease)	21,478,899	9,243,129	(13,473,057)	6,643,057	(10,730,984)	(16,622,245)	(16,903,256)
Reserves Movement	Increase	Increase	Decrease	Increase	Decrease	Decrease	Decrease
*Q3 Proposed Budget reduces New Loan Borrowings to \$9.25m							
Revised Net Capital Cash Result - surplus / (deficit)		(6,871)					

Notes:

Original Budget = Annual budget approved in June 2024 excludes approved budget changes

Revised Budget = Original Budget +/- approved budget changes in Q1 and Q2

This document forms part of Orange City Council's Annual Budget for the financial year shown above and should be read in conjunction with the other budget documents.



Water Fund - Annual Budget for 2025/2026

Capital Budget

	Original Budget 2024/25	Revised Budget 2024/25	2024/25 Actuals to 31-Mar-25	Proposed Budget 2025/26	Proposed Budget 2026/27	Proposed Budget 2027/28	Proposed Budget 2028/29
Capital Funding							
Total Income from the Sale of Assets	103,837	149,761	92,136	81,000	86,642	48,000	88,000
Total Loan Income	209,688	209,688	0	452,541	472,550	493,444	515,262
Grants and Contributions for Capital Purposes							
Capital Grants	0	0	1,063,470	6,288,470	0	0	0
Contributions - Section 64	2,382,972	2,382,972	1,428,621	2,454,461	2,528,095	2,603,938	2,682,056
Total Grants and Contributions for Capital	2,382,972	2,382,972	2,492,091	8,742,931	2,528,095	2,603,938	2,682,056
Total Capital Funding	2,696,497	2,742,421	2,584,228	9,276,472	3,087,287	3,145,382	3,285,318
Capital Expenditure							
Capital Renewals							
Other Structures	60,000	60,000	0	0	0	0	0
Water Supply Network	1,691,000	1,876,837	528,468	2,960,000	1,960,000	5,209,000	6,209,000
Total Capital Renewals	1,751,000	1,936,837	528,468	2,960,000	1,960,000	5,209,000	6,209,000
Capital Upgrades							
Water Network	188,460	188,460	91,067	0	0	0	0
Total Capital Upgrades	188,460	188,460	91,067	0	0	0	0
Capital Replacements							
Plant & Equipment	228,329	479,665	262,310	187,582	186,807	98,000	193,000
Land	910,000	10,000	0	910,000	10,000	10,000	10,000
Buildings	0	0	5,119	100,000	0	0	0
Other Structures	3,600,000	500,000	218,105	3,600,000	7,000,000	0	0
Water Supply Network	16,603,000	7,468,853	2,764,487	16,682,000	16,850,910	19,192,277	9,624,146
Total Capital Replacements	21,341,329	8,458,518	3,250,021	21,479,582	24,047,717	19,300,277	9,827,146



Water Fund - Annual Budget for 2025/2026

Capital Budget

	Original Budget 2024/25	Revised Budget 2024/25	2024/25 Actuals to 31-Mar-25	Proposed Budget 2025/26	Proposed Budget 2026/27	Proposed Budget 2027/28	Proposed Budget 2028/29
Total Loan Repayments	332,837	332,837	249,379	0	0	0	0
Total Capital Expenditure	23,613,626	10,916,652	4,118,936	24,439,582	26,007,717	24,509,277	16,036,146
Capital Funding less Capital Expenditure	(20,917,129)	(8,174,231)	(1,534,708)	(15,163,110)	(22,920,430)	(21,363,895)	(12,750,828)
Capital Result before Reserve Movements	(20,917,129)	(8,174,231)	(1,534,708)	(15,163,110)	(22,920,430)	(21,363,895)	(12,750,828)
add Net Operating Result before Capital Items	4,017,935	3,414,525	2,486,022	1,893,114	2,095,483	2,537,954	2,588,876
add Budgeted use of Reserves	11,626,213	(728,895)	208,561,603	6,569,691	13,987,518	11,849,511	3,039,767
add Adjust for Non-Cash Depreciation	5,453,778	5,727,184	4,295,388	6,700,305	6,837,429	6,976,430	7,122,185
Net Cash Movement - increase / (decrease)	180,797	238,583	213,808,305	0	0	0	0
Reserves Movement	Increase	Increase	Increase	Nil	Nil	Nil	Nil

Notes:

Original Budget = Annual budget approved in June 2024 excludes approved budget changes.

Revised Budget = Original Budget +/- approved budget changes in Q1 and Q2.

This document forms part of Orange City Council's Annual Budget for the financial year shown above and should be read in conjunction with the other budget documents.



Sewer Fund - Annual Budget for 2025/2026

Capital Budget

	Original Budget 2024/25	Revised Budget 2024/25	2024/25 Actuals to 31-Mar-25	Proposed Budget 2025/26	Proposed Budget 2026/27	Proposed Budget 2027/28	Proposed Budget 2028/29
Capital Funding							
Total Income from the Sale of Assets	71,000	106,000	113,763	128,000	61,000	68,000	96,000
Total Loan Income	598,312	598,312	0	844,070	871,792	623,011	647,290
Grants and Contributions for Capital Purposes							
Sewer Capital Contributions	0	0	560	0	0	0	0
Contributions - Section 64	1,409,262	1,409,262	880,390	1,451,540	1,495,086	1,539,939	1,586,137
Total Grants and Contributions for Capital	1,409,262	1,409,262	880,950	1,451,540	1,495,086	1,539,939	1,586,137
Total Capital Funding	2,078,574	2,113,574	994,713	2,423,610	2,427,878	2,230,950	2,329,427
Capital Expenditure							
Capital Renewals							
Plant & Equipment	150,000	150,000	99,923	150,000	150,000	150,000	150,000
Sewer Network	1,120,000	1,752,541	20,040	2,440,000	2,660,000	4,521,000	4,521,000
Other	600,000	0	0	0	235,000	600,000	4,400,000
Total Capital Renewals	1,870,000	1,902,541	119,963	2,590,000	3,045,000	5,271,000	9,071,000
Capital Upgrades							
Sewer Network	0	0	29,079	0	0	0	0
Other	50,000	92,000	1,818	0	0	0	0
Total Capital Upgrades	50,000	92,000	30,897	0	0	0	0
Capital Replacements							
Plant & Equipment	1,118,855	1,318,057	563,261	3,075,502	1,373,200	227,870	280,000
Buildings	0	0	0	100,000	0	0	0
Sewer Network	10,750,000	8,662,677	5,138,380	14,630,000	2,400,000	100,000	15,280,000
Other	0	0	0	0	450,000	0	0
Total Capital Replacements	11,868,855	9,980,734	5,701,641	17,805,502	4,223,200	327,870	15,560,000



Sewer Fund - Annual Budget for 2025/2026

Capital Budget

	Original Budget 2024/25	Revised Budget 2024/25	2024/25 Actuals to 31-Mar-25	Proposed Budget 2025/26	Proposed Budget 2026/27	Proposed Budget 2027/28	Proposed Budget 2028/29
Total Loan Repayments	181,779	181,779	136,198	0	0	0	0
Total Capital Expenditure	13,970,634	12,157,054	5,988,700	20,395,502	7,268,200	5,598,870	24,631,000
Capital Funding less Capital Expenditure	(11,892,060)	(10,043,480)	(4,993,986)	(17,971,892)	(4,840,322)	(3,367,920)	(22,301,573)
Capital Result before Reserve Movements	(11,892,060)	(10,043,480)	(4,993,986)	(17,971,892)	(4,840,322)	(3,367,920)	(22,301,573)
add Net Operating Result before Capital Items	4,007,301	3,100,496	4,505,694	2,284,588	2,463,326	2,543,541	2,480,155
add Budgeted use of Reserves	2,772,152	2,067,263	167,465,873	10,307,282	(3,113,035)	(4,776,039)	14,105,908
add Adjust for Non-Cash Depreciation	3,708,916	4,515,721	3,386,791	5,380,022	5,490,031	5,600,418	5,715,510
Net Cash Movement - increase / (decrease)	(1,403,691)	(360,000)	170,364,371	0	0	0	0
Reserves Movement	Decrease	Decrease	Increase	Nil	Nil	Nil	Nil

Notes:

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Revised Budget = Original Budget +/- approved budget changes in Q1 and Q2

This document forms part of Orange City Council's Annual Budget for the financial year shown above and should be read in conjunction with the other budget documents.

Fees and Charges



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2025-
2026

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FOR EXHIBITION

Orange City Council

Objective 1 - Collaborate

Council Meeting Administration

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Sale of full Council business papers for 12 month period (Postage cost only, free copies available on Council's website)	\$451.00	\$451.00	\$0.00	\$451.00	N	N
Sale of Policy Committee papers only for 12 month period (Postage cost only, free copies available on Council's website)	\$225.50	\$225.50	\$0.00	\$225.50	N	N
Provision of full Council Business Papers or Planning and Development Committee Papers collected from Civic Centre	No Charge				N	N

Road Closure

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Stage 1 - Processing initial investigation including entitled authority	\$500.00	\$500.00	\$0.00	\$500.00	N	N
Stage 2 - Report to Council	\$500.00	\$500.00	\$0.00	\$500.00	N	N
Stage 3 - (Council ownership) processing finalisation of closure	\$1,500 plus disbursements				N	N
	Last year fee					
	\$1,000 plus disbursements					
Stage 3 - (Crown ownership) processing finalisation of closure	\$3,500 plus disbursements				N	N
	Last year fee					
	\$3,000 plus disbursements					

Section 611

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Gas networks (Jemena)	0.75% of Income Derived				N	N

Government Information (Public Access) Act 2009

Formal Access to Information Requests

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Formal Access Application fee	\$30.00	\$30.00	\$0.00	\$30.00	Y	N
Processing charge per hour after first 20 hours (only applies if seeking personal information about the applicant)	\$30.00	\$30.00	\$0.00	\$30.00	Y	N
Processing charge per hour - all other Formal Access Applications	\$30.00	\$30.00	\$0.00	\$30.00	Y	N
Internal Review Application fee	\$40.00	\$40.00	\$0.00	\$40.00	Y	N
Internal Review hourly processing charge	No Charge				N	N
Photocopying	No Charge				N	N

Informal Access to Information Requests

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Application fee		No Charge			N	N
Processing charge per hour		No Charge			N	N

Informal Access to Information Requests - Photocopying/Scanning Fees (including the reproduction of electronic documents)

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
A4 Black & White (including electronic)	\$0.80	\$0.85	\$0.00	\$0.85	N	N
A4 Black & White (more than 20 sheets)	\$0.75	\$0.80	\$0.00	\$0.80	N	N
A4 Colour	\$1.30	\$1.35	\$0.00	\$1.35	N	N
A3 Black & White	\$1.25	\$1.30	\$0.00	\$1.30	N	N
A3 Colour	\$2.50	\$2.60	\$0.00	\$2.60	N	N
A2 Black & White or Colour	\$11.20	\$11.65	\$0.00	\$11.65	N	N
A1 Black & White or Colour	\$16.25	\$16.90	\$0.00	\$16.90	N	N
A0 Black & White or Colour	\$27.40	\$28.50	\$0.00	\$28.50	N	N
A3 Electronic Version	\$1.10	\$1.15	\$0.00	\$1.15	N	N
A2 Electronic Version	\$6.85	\$7.10	\$0.00	\$7.10	N	N
A1 Electronic Version	\$9.90	\$10.30	\$0.00	\$10.30	N	N
A0 Electronic Version	\$12.40	\$12.90	\$0.00	\$12.90	N	N

USB/Electronic Storage for Access to Information Applications

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
8 to 16 GB USB	\$10.45	\$10.85	\$0.00	\$10.85	N	N
32 GB USB	\$15.70	\$16.35	\$0.00	\$16.35	N	N
64 GB USB	\$26.20	\$27.25	\$0.00	\$27.25	N	N
128 GB USB	\$41.90	\$43.60	\$0.00	\$43.60	N	N
256 GB USB	\$78.55	\$81.70	\$0.00	\$81.70	N	N

Governance Administration

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Comply with Subpoena, administer legal documentation and similar documents		\$150 Per Hour			N	Y

Rates Management

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Certificate – Section 603	\$100.00	\$100.00	\$0.00	\$100.00	Y	N
Fee to be determined by council circular from the Office of Local Government						
Urgency fee	\$50.00	\$50.00	\$0.00	\$50.00	N	N
Valuation enquiries (per valuation)	\$11.00	\$11.00	\$0.00	\$11.00	N	N

Rates Management [continued]

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Overdue Rates and Charges – In accordance with Section 566(3) of the Local Government Act 1993		10.5% per annum			Y	N
Interest rate to be determined by council circular from the Office of Local Government						
Debt Recovery Charges on Overdue Rates and Charges (s.712) including prior legal action, legal action and late stage intervention		Full Cost			N	N
Rejected direct debit fee	\$10.00	\$10.00	\$0.00	\$10.00	N	N
Copy of Rates/Instalment/Water Notice	\$20.00	\$20.00	\$0.00	\$20.00	N	N

Rates and General Revenue**Residential**

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Base Amount	\$810.71	\$843.14	\$0.00	\$843.14	N	N
Calculated (Rate in the \$)		0.002854			N	N
		Last year fee 0.002832				

Business

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Base Amount	\$810.71	\$843.14	\$0.00	\$843.14	N	N
Calculated (Rate in the \$)		0.008532			N	N
		Last year fee 0.009196				

Farmland

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Base Amount	\$810.71	\$843.14	\$0.00	\$843.14	N	N
Calculated (Rate in the \$)		0.000801			N	N
		Last year fee 0.000827				

Rural Residential

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Base Amount	\$810.71	\$843.14	\$0.00	\$843.14	N	N
Calculated (Rate in the \$)		0.001478			N	N
		Last year fee 0.001442				

Clifton Grove

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Base Amount	\$810.71	\$843.14	\$0.00	\$843.14	N	N
Calculated (Rate in the \$)		0.002348			N	N
		Last year fee 0.002356				

Ammerdown

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Base Amount	\$810.71	\$843.14	\$0.00	\$843.14	N	N
Calculated (Rate in the \$)		0.002282			N	N
		Last year fee 0.001855				

Village

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Base Amount	\$481.18	\$500.43	\$0.00	\$500.43	N	N
Calculated (Rate in the \$)		0.001832			N	N
		Last year fee 0.002068				

Business Village

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Base Amount	\$442.71	\$460.42	\$0.00	\$460.42	N	N
Calculated (Rate in the \$)		0.001788			N	N
		Last year fee 0.002244				

Special Rate Central Business

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Calculated (Rate in the \$)		0.003539			N	N
		Last year fee 0.003547				

Photocopying (including the reproduction of electronic documents)

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Black & White - per page (A3 or A4)	\$0.20	\$0.18	\$0.02	\$0.20	N	Y
Colour - per page A4	\$1.00	\$0.91	\$0.09	\$1.00	N	Y
Colour - per page A3	\$2.00	\$1.82	\$0.18	\$2.00	N	Y

Printery

Name	Year 24/25 Fee (incl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Design		Quotation		N	Y
External Printing		Quotation		N	Y

Advertising on Council's CCTV network

Name	Year 24/25 Fee (incl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Advertising fee		By negotiation		N	Y

Development Contributions

Indexed quarterly on 1 December, 1 March, 1 June and 1 September

Orange Development Contributions Plan (Section 7.11)

Name	Year 24/25 Fee (incl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
1993 Orange Development Contributions Plan	Indexed rates available upon request			N	N
1999 Orange Development Contributions Plan	Indexed rates available upon request			N	N
2005 Waratah Development Contributions Plan	Indexed rates available upon request			N	N
2010 Orange Development Contributions Plan	Indexed rates available upon request			N	N
2012 Orange Development Contributions Plan	Indexed rates available upon request			N	N
2015 Orange Development Contributions Plan	Indexed rates available upon request			N	N
2015 Orange Car Parking Contributions Plan	Indexed rates available upon request			N	N
2017 Orange Development Contributions Plan	Indexed rates available upon request			N	N
2024 Orange Development Contributions Plan	Indexed rates available upon request			N	N

Water and Sewer Development Contributions (Section 64)**Water Supply**

Name	Year 24/25 Fee (incl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
1 bedroom dwelling	\$4,509.25	\$0.00	\$4,689.60	N	N
2 bedroom dwelling	\$6,962.90	\$0.00	\$7,241.40	N	N
3+ bedroom dwelling	\$9,365.15	\$0.00	\$9,739.75	N	N
Standard lot	\$9,365.15	\$0.00	\$9,739.75	N	N

Sewerage

Name	Year 24/25 Fee (incl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
1 bedroom dwelling	\$2,507.60	\$0.00	\$2,607.90	N	N
2 bedroom dwelling	\$3,833.90	\$0.00	\$3,987.25	N	N
3+ bedroom dwelling	\$5,751.55	\$0.00	\$5,981.60	N	N
Standard lot	\$5,751.55	\$0.00	\$5,981.60	N	N

Leeds Parade

Applicable to Leeds Parade water supply from 28 April 2011

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Leeds Parade [continued]

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Standard lot	\$2,673.65	\$2,780.60	\$0.00	\$2,780.60	N	N

Council Asset Security Bond

An asset security bond application fee is not applicable when in conjunction with an application for a Road Opening Permit.

Application Fee

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Each council asset security bond	\$150.00	\$150.00	\$0.00	\$150.00	N	N
Development value \$0 – \$150,000	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00	N	N
Development value \$150,001 – \$300,000	\$1,500.00	\$1,500.00	\$0.00	\$1,500.00	N	N
Development value \$300,001 – \$600,000	\$2,000.00	\$2,000.00	\$0.00	\$2,000.00	N	N
Development value \$600,001 – \$1,000,000	\$3,000.00	\$3,000.00	\$0.00	\$3,000.00	N	N
Development value \$1,000,001 – \$2,000,000	\$6,000.00	\$6,000.00	\$0.00	\$6,000.00	N	N
Development value \$2,000,001 – \$3,000,000	\$9,000.00	\$9,000.00	\$0.00	\$9,000.00	N	N
Development value \$3,000,001 – \$4,000,000	\$12,000.00	\$12,000.00	\$0.00	\$12,000.00	N	N
Development value \$4,000,001 – \$5,000,000	\$15,000.00	\$15,000.00	\$0.00	\$15,000.00	N	N
Development value \$5,000,001 – \$6,000,000	\$18,000.00	\$18,000.00	\$0.00	\$18,000.00	N	N
Development value \$6,000,001 – \$7,000,000	\$21,000.00	\$21,000.00	\$0.00	\$21,000.00	N	N
Development value greater than \$7,000,001	\$24,000.00	\$24,000.00	\$0.00	\$24,000.00	N	N

Inspection Fee

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
2 off inspections	\$100.00	\$100.00	\$0.00	\$100.00	N	N

Road Opening Permit

Bond payment not applicable if road opening is in conjunction with a development application or complying development application.

Application Fee

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Late fee where work has commenced prior to permit being obtained – application & inspection fees will also need to be paid	\$981.55	\$1,020.80	\$0.00	\$1,020.80	N	N
Per application dwellings, dual occupancy and minor developments	\$327.20	\$340.30	\$0.00	\$340.30	N	N
Per application industrial, commercial unit & other major developments	\$327.20	\$340.30	\$0.00	\$340.30	N	N

Inspection Fee

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Per additional inspection	\$65.45	\$68.05	\$0.00	\$68.05	N	N

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Inspection Fee [continued]

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Per application dwellings, dual occupancy and minor developments	\$130.90	\$136.15	\$0.00	\$136.15	N	N
Per application industrial, commercial unit & other major developments	\$196.30	\$204.15	\$0.00	\$204.15	N	N
3 off inspections						

Local Environmental Plans & Development Control Plans**Local Environmental Plans****PLUS****Strategic Planning - Planning Proposals**

NSW DPE Guideline has been adopted as the criteria for determining the fee structure for preparing planning proposals, which creates the following categories of Planning Proposals:

Basic Planning Proposal

A basic planning proposal refers to any one or more of the following proposed LEP amendment types, including an amendment:

- To correct an administrative error
- For a few minor 'housekeeping' amendments
- To list a local heritage item
- To reclassify land where the Governor's approval is not required
- That is consistent with a Department endorsed/approved local strategy, such as a Local Housing Strategy
- That is consistent with section 3.22 Expedited amendments of environmental planning instruments of the EP&A Act to:

a) correct an obvious error in the principal instrument consisting of a misdescription, the inconsistent numbering of provisions, a wrong cross-reference, a spelling error, a grammatical mistake, the insertion of obviously missing words, the removal of obviously unnecessary words or a formatting error

b) address matters in the principal instrument that are of a consequential, transitional, machinery or other minor nature, and/or

c) deal with matters that the Minister considers do not warrant compliance with the conditions precedent for the making of the instrument because they will not have any significant adverse impact on the environment or adjoining land.

Fee Structure

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Pre-lodgement	\$1,050.00	\$1,092.00	\$0.00	\$1,092.00	N	N
Lodgement	\$4,200.00	\$4,368.00	\$0.00	\$4,368.00	N	N
Submission to gateway	\$6,300.00	\$6,552.00	\$0.00	\$6,552.00	N	N
Exhibition through to finalisation	\$5,250.00	\$5,460.00	\$0.00	\$5,460.00	N	N

Standard Planning Proposal

A standard planning proposal refers to any one or more of the following proposed LEP amendment types, including an amendment:

- To change the land use zone where the proposal is consistent with the objectives identified in the LEP for that proposed zone
- That relates to altering the principal development standards of the LEP
- That relates to the addition of a permissible land use or uses and/or any conditional arrangements under Schedule 1 Additional Permitted Uses of the LEP
- That is consistent with an endorsed District/Regional Strategic Plan and/or LSPS
- Relating to classification or reclassification of public land through the LEP

Fee Structure

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Pre-lodgement	\$3,150.00	\$3,276.00	\$0.00	\$3,276.00	N	N
Lodgement	\$8,400.00	\$8,736.00	\$0.00	\$8,736.00	N	N

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Fee Structure [continued]

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Submission to gateway	\$16,750.00	\$17,420.00	\$0.00	\$17,420.00	N	N
Exhibition through to finalisation	\$11,520.00	\$11,980.80	\$0.00	\$11,980.80	N	N

Complex Planning Proposal

A complex planning proposal refers to any one or more of the following proposed LEP amendment types, including an amendment:

- To change in the land use zone and/or the principal development standards of the LEP, which would result in a significant increase in demand for supporting local, regional or State infrastructure and would require infrastructure funding
- To respond to a new policy e.g. local character or new provision not in the standard instrument template
- That is inconsistent with a District/Regional Plan or council's endorsed LSPS
- Responding to a change in circumstances, such as the investment in new infrastructure or changing demographic trends
- That is progressed under the Aboriginal Land SEPP
- Any other amendment or amendments that are not categorised as a principal LEP, standard or basic planning proposal.

Fee Structure

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Pre-lodgement	\$10,500.00	\$10,920.00	\$0.00	\$10,920.00	N	N
Lodgement	\$15,700.00	\$16,328.00	\$0.00	\$16,328.00	N	N
Submission to gateway	\$20,950.00	\$21,788.00	\$0.00	\$21,788.00	N	N
Exhibition through to finalisation	\$14,660.00	\$15,246.40	\$0.00	\$15,246.40	N	N

Planning Agreements

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Negotiation and assessment	\$1,050.00	\$1,092.00	\$0.00	\$1,092.00	N	N
Public consultation and notification	\$1,050.00	\$1,092.00	\$0.00	\$1,092.00	N	N
Council reporting, finalisation and registration	\$1,050.00	\$1,092.00	\$0.00	\$1,092.00	N	N
Legal costs	Any reasonable legal costs of Council (including registration)				N	N

Where an environmental study is required to be prepared

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Full cost of environmental study plus base fee plus 10%		Base fee + Cost + 10%			N	N

Development Control Plans

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Change DCP map to amend the development potential of specific land per application	\$5,183.80	\$5,391.15	\$0.00	\$5,391.15	N	N
Comprehensive DCP (current)	\$614.00	\$639.00	\$0.00	\$639.00	N	N
DCP Extracts (per chapter)	\$52.95	\$55.05	\$0.00	\$55.05	N	N

State of Environment Report

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Printed copy	\$75.70	\$78.75	\$0.00	\$78.75	N	N
Electronic copy – available from Councils website		No Charge			N	N

CCTV Footage**Download Tender Documents**

Where Australian standard contract is used.

Australian Standard

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Contract Australian Standards plus Tenderlink Download Fee	\$0.00	\$125.00	\$0.00	\$125.00	N	N

FOR EXHIBITION

Objective 5 - Live**Showground**

Orange City Council - No charge for all categories.

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Orange City Council Supported Events		No Charge			N	Y

Building Hire**Naylor Pavillion****Local Rotary and Lions Clubs**

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Rotary and Lions Clubs within LGA – non-profit community focused event – up to 2 times in one year – free – subject to approval under the Small Donations Program		No Charge			N	N

All Days (including Public Holidays)

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Daily maximum rate for entire facility 80m x 33m (excluding canteen)	\$411.00	\$388.18	\$38.82	\$427.00	N	Y
Daily maximum rate per lane 20m x 33m (excluding canteen)	\$137.00	\$129.55	\$12.95	\$142.50	N	Y
Rate per hour – entire facility of 80m x 33m (excluding canteen)	\$68.50	\$64.77	\$6.48	\$71.25	N	Y
Rate per hour per lane of 20m x 33m (excluding canteen)	\$20.50	\$19.36	\$1.94	\$21.30	N	Y
Canteen Hire - per event	\$100.00	\$90.91	\$9.09	\$100.00	N	Y
Alarm/security call out fee		Actual Cost + \$50.00			N	Y

School - LGA and Non LGA Hire**All Days (including Public Holidays)**

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Daily maximum rate for entire facility 80m x 33m (excluding canteen)	\$102.50	\$96.91	\$9.69	\$106.60	N	Y
Daily maximum rate per lane 20m x 33m (excluding canteen)	\$34.50	\$32.64	\$3.26	\$35.90	N	Y
Rate per hour – entire facility of 80m x 33m (excluding canteen)	\$20.50	\$19.36	\$1.94	\$21.30	N	Y
Rate per hour per lane of 20m x 33m (excluding canteen)	\$7.00	\$6.64	\$0.66	\$7.30	N	Y
Canteen Hire - per event	\$100.00	\$90.91	\$9.09	\$100.00	N	Y
Alarm/security call out fee		Actual Cost + \$50.00			N	Y

Commercial Hire**All Days (including Public Holidays)**

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Daily rate for entire facility 80m x 33m (excluding canteen)	\$1,368.00	\$1,293.64	\$129.36	\$1,423.00	N	Y
Rate per half day - entire facility of 80m x 33m (excluding canteen)	\$0.00	\$777.09	\$77.71	\$854.80	N	Y
Canteen Hire - per event	\$100.00	\$90.91	\$9.09	\$100.00	N	Y
Alarm/security call out fee		Actual Cost + \$50.00			N	Y

Community Groups / Not For Profit Including Government Departments, Private Hire**All Days (including Public Holidays)**

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Daily rate for entire facility 80m x 33m (excluding canteen)	\$0.00	\$388.18	\$38.82	\$427.00	N	Y
Rate per half day - entire facility of 80m x 33m (excluding canteen)	\$0.00	\$259.09	\$25.91	\$285.00	N	Y
Orange Farmers Markets - Rates Per Use (excluding canteen)	\$0.00	\$276.36	\$27.64	\$304.00	N	Y
Canteen Hire - per event	\$0.00	\$90.91	\$9.09	\$100.00	N	Y
Alarm/security call out fee					N	Y

Environmental Learning Facility (ELF)

Community Groups/Not For Profit including Commercial, Sporting Groups and Government Department Hire.
Facility not available for private hire.

All Days (including Public Holidays)

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Community Groups / NFP		No Charge			N	Y
Organisation / Government - 1 hour	\$20.00	\$18.18	\$1.82	\$20.00	N	Y
Organisation / Government - per half day (less than 4 hours)	\$65.00	\$59.09	\$5.91	\$65.00	N	Y
Organisation / Government - more than 4 hours	\$95.00	\$86.36	\$8.64	\$95.00	N	Y
Cleaning - Additional		Actual Cost			N	Y
Alarm/security call out fee		Actual Cost + \$50.00			N	Y

Other Building Hire

- Per use is no more than 5 consecutive days including bump in and out.

Community Groups/Not For Profit including Government Departments, Sporting Groups Hire**All Days (including Public Holidays)**

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Agricultural Pavilion – per use*	\$249.00	\$235.41	\$23.54	\$258.95	N	Y
Williams Pavilion – per use*	\$139.00	\$131.41	\$13.14	\$144.55	N	Y
Cattle Pavilion/Sheep Pavilion - per use*	\$110.00	\$100.00	\$10.00	\$110.00	N	Y

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All Days (including Public Holidays) [continued]

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Poultry and Pigeon Shows – Poultry Pavilion – per use*	\$102.50	\$96.91	\$9.69	\$106.60	N	Y

Private Hire**All Days (including Public Holidays)**

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Agricultural Pavilion - per use*	\$424.00	\$385.45	\$38.55	\$424.00	N	Y
Agricultural Pavilion security bond - per use*	\$2,000.00	\$2,000.00	\$0.00	\$2,000.00	N	N

Commercial Hire**All Days (including Public Holidays)**

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Agricultural Pavilion – per use*	\$488.00	\$461.36	\$46.14	\$507.50	N	Y
Williams Pavilion – per use*	\$274.00	\$259.05	\$25.90	\$284.95	N	Y
Cattle Pavilion/Sheep Pavilion - per use*	\$110.00	\$100.00	\$10.00	\$110.00	N	Y

Additional Building Charges - All Hirers - if required

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Bin Servicing		\$10.35 per bin			N	Y
Cleaning		Actual cost + 10%			N	Y

Showground Other Areas**Sporting Groups and Not for Profit, Private Hire****All Days (including Public Holidays)**

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Rodeo Arena – per day	\$134.50	\$127.18	\$12.72	\$139.90	N	Y
Rodeo Arena - per hour	\$25.00	\$23.64	\$2.36	\$26.00	N	Y
Camp Draft Arena – per day	\$172.00	\$162.64	\$16.26	\$178.90	N	Y
Camp Draft Arena - per hour	\$30.00	\$27.27	\$2.73	\$30.00	N	Y
Orange Camp Draft Club Annual Event	\$466.00	\$440.59	\$44.06	\$484.65	N	Y
Grassed Area - per day	\$222.50	\$210.36	\$21.04	\$231.40	N	Y
Camping fees (per night per site) - events only	\$14.00	\$13.23	\$1.32	\$14.55	N	Y
Grandstand - relocation fee		Actual cost			N	Y
Bin Servicing		\$10.35 per bin			N	Y
Cleaning		Actual cost + 10%			N	Y

Private

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
RV - Completely self-contained. When showground isn't booked for major events. Per night	\$0.00	\$18.18	\$1.82	\$20.00	N	Y

Photography and Filming Sessions

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Per financial year	\$100.00	\$90.91	\$9.09	\$100.00	N	Y

Commercial Public Events

Security bond deductions include metered electricity, ground restoration, garbage receptable hire and tipping charges.

Capacity of up to 1,000 Attendees

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Charge per non-performing day	\$234.00	\$221.23	\$22.12	\$243.35	N	Y
Charge per performing day	\$425.50	\$402.27	\$40.23	\$442.50	N	Y
Security bond	\$3,000.00	\$3,000.00	\$0.00	\$3,000.00	N	N

Capacity of 1,000-3,000 Attendees

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Charge per non-performing day	\$346.00	\$327.14	\$32.71	\$359.85	N	Y
Charge per performing day	\$709.50	\$670.82	\$67.08	\$737.90	N	Y
Security bond	\$4,800.00	\$4,800.00	\$0.00	\$4,800.00	N	N

Capacity of 3,000 plus Attendees

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Charge per non-performing day	\$613.00	\$579.55	\$57.95	\$637.50	N	Y
Charge per performing day	\$1,532.50	\$1,448.91	\$144.89	\$1,593.80	N	Y
Security bond	\$10,000.00	\$7,500.00	\$0.00	\$7,500.00	N	N

Objective 6 - Live

Aquatic Centre Administration/Management

Concession entry is applicable only where the patron is able to present an Australian Seniors Card, Australian Pension Card, Australian Student Card, Health Care Card or Australian Veterans Health Card.

For the purpose entry to the facility or to purchase a membership, a family is 2 adults and their children residing at the same address, as listed on their medicare card.

For the purpose of entry into the facility, a child is someone aged 1-17 inclusive.

The following are allowed entry free of charge during normal trading hours:

- Non Swimmers (excluding carnival spectators)
- Carers accompanying someone with a disability into the water

General Admission Charges

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Adult	\$8.10	\$7.64	\$0.76	\$8.40	N	Y
Child 0-11 months	Free with paying adult				N	Y
Child 1-5 years	\$2.60	\$2.45	\$0.25	\$2.70	N	Y
Child 6-17 years	\$6.00	\$5.68	\$0.57	\$6.25	N	Y
Concession Cardholder	\$6.00	\$5.68	\$0.57	\$6.25	N	Y
Over 75	Free				N	Y
Family	\$20.80	\$19.68	\$1.97	\$21.65	N	Y
Adult 10 visit pass	\$72.90	\$68.73	\$6.87	\$75.60	N	Y
Concession/child 10 visit pass	\$54.00	\$51.14	\$5.11	\$56.25	N	Y
Membership Card Replacement	\$7.60	\$7.27	\$0.73	\$8.00	N	Y
Shower	\$3.50	\$3.32	\$0.33	\$3.65	N	Y
Basketball or volleyball court only	\$2.40	\$2.27	\$0.23	\$2.50	N	Y
Use of courts only - own equipment to be provided						
Use of Inflatables	\$5.00	\$4.55	\$0.45	\$5.00	N	Y

12 Months swim only membership

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Family	\$1,510.40	\$1,428.00	\$142.80	\$1,570.80	N	Y
Adult	\$606.85	\$573.73	\$57.37	\$631.10	N	Y
Child/Concession	\$433.90	\$410.23	\$41.02	\$451.25	N	Y

6 Months swim only membership

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Family	\$900.55	\$851.41	\$85.14	\$936.55	N	Y
Adult	\$348.00	\$329.09	\$32.91	\$362.00	N	Y
Child/Concession	\$248.15	\$234.64	\$23.46	\$258.10	N	Y

3 Months swim only membership

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Family	\$478.00	\$451.82	\$45.18	\$497.00	N	Y

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3 Months swim only membership [continued]

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Adult	\$184.10	\$174.05	\$17.40	\$191.45	N	Y
Child/Concession	\$131.95	\$124.73	\$12.47	\$137.20	N	Y

12 Months swim + fitness membership

Includes aqua aerobics.

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Family	\$1,625.85	\$1,537.18	\$153.72	\$1,690.90	N	Y
Adult	\$697.00	\$659.09	\$65.91	\$725.00	N	Y
Child/Concession	\$531.00	\$501.82	\$50.18	\$552.00	N	Y

6 Months swim + fitness membership

Includes aqua aerobics.

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Family	\$949.65	\$897.86	\$89.79	\$987.65	N	Y
Adult	\$419.00	\$396.36	\$39.64	\$436.00	N	Y
Child/Concession	\$324.20	\$306.50	\$30.65	\$337.15	N	Y

3 Months swim + fitness membership

Includes aqua aerobics.

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Family	\$516.40	\$488.23	\$48.82	\$537.05	N	Y
Adult	\$235.00	\$221.82	\$22.18	\$244.00	N	Y
Child/Concession	\$184.00	\$173.95	\$17.40	\$191.35	N	Y

Fitness PassportBelow are the costs paid by Fitness Passport to OCC.
Charges do not relate to the cardholder

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
All passes	\$7.30	\$6.88	\$0.69	\$7.56	N	Y
Child	\$5.40	\$5.11	\$0.51	\$5.62	N	Y

School Carnival

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Child – For school carnivals only	\$4.80	\$4.55	\$0.45	\$5.00	N	Y

Special carnival event - diving, waterpolo, swimming club/authority event

Participants will be charged normal general admission cost. Facility membership card or another entry card such as Fitness Passport is acceptable for entry

Special carnival event - diving, waterpolo, swimming club/authority event [continued]

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Officials and spectators (All ages, except children under 5 are free). Excludes local school carnivals	\$3.00	\$2.82	\$0.28	\$3.10	Y	Y

Cleaning deposit

Monies are refundable upon inspection conducted by staff provided the centre has not suffered damage and is left tidy. If any damage or cleaning costs are more than the deposit the difference will be charged to the organisation in question.

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
> 250 attendees	\$461.60	\$480.05	\$0.00	\$480.05	N	N
100 – 250 attendees	\$288.45	\$300.00	\$0.00	\$300.00	N	N
50 – 100 attendees	\$173.15	\$180.10	\$0.00	\$180.10	N	N

Lane Hire

Exemptions from lane hire include School carnivals, Major carnivals, internally operated programs.

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Lane hire - local schools and community groups (off peak times). Fee per lane/hour	\$10.00	\$9.45	\$0.95	\$10.40	N	Y
Lane hire - peak times. Fee per lane/hour	\$25.00	\$23.64	\$2.36	\$26.00	N	Y
Orange Aquatic Club - Annual Fee	\$30,000.00	\$28,363.64	\$2,836.36	\$31,200.00	N	Y

Meeting Room Hire

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Per hour OR	\$34.90	\$33.00	\$3.30	\$36.30	N	Y
Per day	\$169.00	\$160.00	\$16.00	\$176.00	N	Y

Centre Hire

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Centre Hire	Variable - each function assessed individually				N	Y
Large functions requiring the whole centre or parts which are closed to the public						

Learn to Swim Classes (conducted by Orange City Council)

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Per child in a group lesson	\$18.30	\$19.05	\$0.00	\$19.05	N	N
Sibling discount		10% discount			N	N
Private lesson	\$54.90	\$57.10	\$0.00	\$57.10	N	N
Additional child in private lesson		75%			N	N
Squad Fee - first lesson	\$18.30	\$17.32	\$1.73	\$19.05	N	Y
Squad Fee - second lesson		75% discount			N	Y

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Learn to Swim Classes (conducted by Orange City Council) [continued]

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Squad Fee - third lesson (available to level 7 & 8)		100% discount			N	Y

Diving Programs

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Per Child in a Group Lesson	\$0.00	\$19.05	\$0.00	\$19.05	N	N
Sibling Discount		10% discount			N	N
Private lesson	\$0.00	\$57.10	\$0.00	\$57.10	N	N
Additional child in Private lesson		75%			N	N

Schools - Learn to Swim, Programs and Sport (conducted by Orange City Council)

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Instructor Hire LTS - per hour per instructor	\$0.00	\$46.80	\$0.00	\$46.80	N	N
Instructor Hire Other Programs & Sport – per hour per instructor	\$45.00	\$42.55	\$4.25	\$46.80	N	Y
Equipment supplied free of charge						
Entry – per child	\$3.00	\$2.82	\$0.28	\$3.10	N	Y

Schools - Learn to Swim (conducted by an external group at a time agreeable to centre management)

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Entry Fee		As per group entry rates			N	Y
LTS platform hire – one off session/platform	\$12.75	\$12.05	\$1.20	\$13.25	N	Y
LTS platform hire – per day/platform	\$38.10	\$36.05	\$3.60	\$39.65	N	Y

Access & Inclusion Lessons

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
1:1 Lesson	\$0.00	\$30.00	\$0.00	\$30.00	N	N
1:2 Lesson (CALD Only)	\$0.00	\$15.00	\$0.00	\$15.00	N	N
Aqua therapy registered with the NDIS Class Ratio 1:1	\$0.00	\$70.00	\$0.00	\$70.00	N	N

Wet fitness/Aqua aerobics per class

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Adult	\$16.70	\$15.77	\$1.58	\$17.35	N	Y
Child/Concession	\$11.30	\$10.68	\$1.07	\$11.75	N	Y
Over 75's		Free (2 classes/week max. free)			N	Y

Member class fees

Required to scan membership card or Fitness Passport to gain entry to facility in addition to class fee.

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Adult	\$10.00	\$9.45	\$0.95	\$10.40	N	Y
Child/Concession	\$6.50	\$6.15	\$0.61	\$6.76	N	Y

10 Class Entry

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
- Adult	\$150.30	\$141.95	\$14.20	\$156.15	N	Y
- Concession Cardholder/Child	\$101.75	\$96.14	\$9.61	\$105.75	N	Y

Group Discount

To receive the group discount the whole amount must be paid as one transaction. No partial payments can be accepted.

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Adult 10-19 = 10%	\$7.30	\$6.86	\$0.69	\$7.55	N	Y
Adult 20-29 = 15%	\$6.90	\$6.50	\$0.65	\$7.15	N	Y
Adult 30+ = 20%	\$6.50	\$6.09	\$0.61	\$6.70	N	Y
Child/Concession 10-19 = 10%	\$5.40	\$5.09	\$0.51	\$5.60	N	Y
Child/Concession 20-29 = 15%	\$5.10	\$4.82	\$0.48	\$5.30	N	Y
Child/Concession 30+ = 20%	\$4.80	\$4.55	\$0.45	\$5.00	N	Y

Community Programs

Variable costs:

- Funded programs
- Joint programs with other Council services
- Community event
- Lifeguard courses
- First aid courses
- Bronze Medallion courses
- CPR courses

Welcome to Summer

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
First Sunday of December or other suitable date approved by director	Free Entry and Inflatables on designated day				N	N
Summer Holiday Family Membership - Dates to follow Dept of Education Summer Holidays (example 19th December - 6th Feb)	\$0.00	\$200.00	\$20.00	\$220.00	N	Y

Water Polo

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Adult – per season	\$167.50	\$158.36	\$15.84	\$174.20	N	Y
17 and under – per season	\$136.10	\$128.68	\$12.87	\$141.55	N	Y

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Water Polo [continued]

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Flipper ball – per lesson	\$18.30	\$17.32	\$1.73	\$19.05	N	Y

Come and Try

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Adult - Per Session	\$0.00	\$13.64	\$1.36	\$15.00	N	Y
17 and under - Per Session	\$0.00	\$9.09	\$0.91	\$10.00	N	Y

Limited series games - charged per series

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Adult - per games	\$15.00	\$13.64	\$1.36	\$15.00	N	Y
17 and under - per games	\$10.00	\$9.09	\$0.91	\$10.00	N	Y

Coaching Clinics

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Per Session	\$15.00	\$17.32	\$1.73	\$19.05	N	Y

Objective 7 - Live

Parks, Reserves & Sportsgrounds

Donation of Park Furniture

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Picnic table and bench seats – Cook Park	\$4,895.00	\$7,270.00	\$0.00	\$7,270.00	N	N
Furphy seating (park bench) – Cook Park	\$2,370.00	\$2,980.00	\$0.00	\$2,980.00	N	N
Recycled plastic picnic setting – Table and 2 chairs – Gosling Creek	\$4,108.00	\$3,490.00	\$0.00	\$3,490.00	N	N
Recycled plastic seat – park bench style – Gosling Creek	\$1,215.00	\$1,326.00	\$0.00	\$1,326.00	N	N
Steel frame timber slated seat, with OBG in each end – Orange Botanic Gardens	\$2,940.00	\$3,130.00	\$0.00	\$3,130.00	N	N
Tree donation		Price on application			N	N

Use of All Parks, Reserves and Sportsgrounds excluding Orange Botanic Gardens

Orange City Council - No charge for all categories.

Community Groups Not For Profit and Government Departments (Except Wade Park)

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
No preparation required		No charge			N	Y
Large events including markets	\$383.00	\$348.18	\$34.82	\$383.00	N	Y

Sporting Groups (Except Wade Park)

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Season fee per registered player - Senior	\$26.00	\$24.59	\$2.46	\$27.05	N	Y
Season fee per registered player - Junior	\$7.80	\$7.36	\$0.74	\$8.10	N	Y
Glenroi Oval - Orange Hockey Incorporated grass field provision for Winter Season	\$500.00	\$472.73	\$47.27	\$520.00	N	Y
Bloomfield Oval Pavillion - per hour	\$0.00	\$25.45	\$2.55	\$28.00	N	Y
Multi day cricket wicket preparation	\$3,055.50	\$2,888.82	\$288.88	\$3,177.70	N	Y
Ground Hire		No charge			N	Y
Linemarking - out of season		Actual Cost			N	Y
Cleaning - additional		Actual Cost			N	Y
Alarm/security call out fee		Actual Cost + \$50.00			N	Y

School - LGA and Non LGA Hire

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
School groups where no preparation is required		No charge			N	Y
School groups where preparation is required		Preparation Cost + 10%			N	Y

Private Hire

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Event Administration Charge	\$74.00	\$70.00	\$7.00	\$77.00	N	Y
Mud Hut - Security bond for 18th + 21st birthdays and other high risk events	\$500.00	\$500.00	\$0.00	\$500.00	N	N

Lighting Charges - All Hirers

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Anzac Park	\$10.00	\$9.09	\$0.91	\$10.00	N	Y
Brendon Sturgeon	\$10.00	\$9.09	\$0.91	\$10.00	N	Y
Perry Oval	\$10.00	\$9.09	\$0.91	\$10.00	N	Y
Country Club	\$15.00	\$13.64	\$1.36	\$15.00	N	Y
Half lights	50% reduction for half lights				N	Y

Commercial Hire - Regular Use

Including fitness, Kindy programs, photography and filming sessions.

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Business (one trainer/operator) – Per Financial Year	\$100.00	\$90.91	\$9.09	\$100.00	N	Y
Business (multiple trainer/operator) – Per Financial Year	\$206.00	\$187.27	\$18.73	\$206.00	N	Y

Commercial Hire - Non Public Event

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Event Administration Charge	\$74.00	\$69.95	\$7.00	\$76.95	N	Y

Commercial Public Events

Security bond deductions include metered electricity, ground restoration, garbage receptable hire and tipping charges.

Capacity of up to 1,000 Attendees

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Charge per non-performing day	\$234.00	\$221.23	\$22.12	\$243.35	N	Y
Charge per performing day	\$425.50	\$402.27	\$40.23	\$442.50	N	Y
Security bond	\$3,000.00	\$3,000.00	\$0.00	\$3,000.00	N	N

Capacity of 1,000-3,000 Attendees

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Charge per non-performing day	\$346.00	\$327.14	\$32.71	\$359.85	N	Y
Charge per performing day	\$709.50	\$670.82	\$67.08	\$737.90	N	Y
Security bond	\$4,800.00	\$4,800.00	\$0.00	\$4,800.00	N	N

Capacity of 3,000 plus Attendees

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Charge per non-performing day	\$613.00	\$579.55	\$57.95	\$637.50	N	Y
Charge per performing day	\$1,532.50	\$1,448.91	\$144.89	\$1,593.80	N	Y
Security bond	\$10,000.00	\$7,500.00	\$0.00	\$7,500.00	N	N

Wade Park**Sporting Groups - Community Groups / Not For Profit**

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Senior Sport (not including cricket)	\$660.50	\$624.45	\$62.45	\$686.90	N	Y
Junior Sport	\$201.50	\$190.50	\$19.05	\$209.55	N	Y
Community Events (not for profit)	\$402.00	\$380.05	\$38.00	\$418.05	N	Y
Venue cleaning charge (if user leaves the venue in an unsatisfactory condition)		Actual cost + 10%			N	Y
Kiosk cleaning charge (if user leaves the kiosk in an unsatisfactory condition)		Actual cost + 10%			N	Y
Turf cricket wicket for events additional to Orange District Cricket Association draw		Preparation Cost + 10%			N	Y
Dream Cricket		No Charge			N	Y
Linemarking		Actual Cost			N	Y
Cleaning - Additional		Actual Cost			N	Y
Alarm/security call out fee		Actual Cost + \$50.00			N	Y
Lighting charge -- per hour	\$50.00	\$45.45	\$4.55	\$50.00	N	Y

Carl Sharpe Cricket Centre

Community Groups / Not For Profit - Commercial Organisation - Government Departments - Schools, Sporting Groups, Private Hire

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Rate per hour per lane (off peak 6am to 3pm)	\$22.00	\$20.82	\$2.08	\$22.90	N	Y
Rate per hour per lane (peak 3pm to 12am)	\$27.00	\$25.45	\$2.55	\$28.00	N	Y
Non-Commercial Operator (approved events only). Hourly rate charged per above to a maximum of \$288 per day, regardless of lane hire. Any day of week.	\$276.00	\$261.82	\$26.18	\$288.00	N	Y
Orange District Cricket Association & Orange Junior Cricket Association, Annual Cricket Centre Levy (per registered player)	\$21.00	\$20.00	\$2.00	\$22.00	N	Y
Dream Cricket		No Charge			N	Y
Community Room per hour (excludes seasonal bookings for cricket and football) Private hire - unable to book	\$27.00	\$25.45	\$2.55	\$28.00	N	Y
Venue cleaning charge (if user leaves the venue in an unsatisfactory condition)		Actual cost + 10%			N	Y
Kiosk cleaning charge (if user leaves the kiosk in an unsatisfactory condition)		Actual cost + 10%			N	Y
Alarm/security call out fee		Actual Cost + \$50.00			N	Y

Orange Botanic Gardens - Excluding Botanic Gardens Function Room

Orange City Council - no charge for all categories.

Community Groups / Not For Profit including Government Departments, Sporting Groups & Schools - LGA and Non LGA

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Ground Hire		No Charge			N	Y
Large events including markets	\$383.00	\$362.09	\$36.21	\$398.30	N	Y

Private Hire

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Event Administration Charge	\$74.00	\$70.00	\$7.00	\$77.00	N	Y

Commercial**Funerals - Monday to Friday Only**

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Native Garden Display	\$330.00	\$300.00	\$30.00	\$330.00	N	Y

Commercial Hire - Regular Use

Including fitness, Kindy program, photography and filming sessions.

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Business (one trainer/operator) – Per Financial Year	\$100.00	\$90.91	\$9.09	\$100.00	N	Y
Business (multiple trainer/operator) – Per Financial Year	\$206.00	\$187.27	\$18.73	\$206.00	N	Y

Commercial Hire - Non Public Event

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Event Administration Charge	\$74.00	\$69.95	\$7.00	\$76.95	N	Y

Guided Tours

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Guided Tours		No Charge			N	Y

Commercial Public Events

Security bond deductions include metered electricity, ground restoration, garbage receptable hire and tipping charges.

Capacity of up to 1,000 Attendees

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Charge per non-performing day	\$234.00	\$221.23	\$22.12	\$243.35	N	Y
Charge per performing day	\$425.50	\$402.27	\$40.23	\$442.50	N	Y
Security Bond	\$3,000.00	\$3,000.00	\$0.00	\$3,000.00	N	N

Capacity of 1,000-3,000 Attendees

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Charge per non-performing day	\$346.00	\$327.14	\$32.71	\$359.85	N	Y
Charge per performing day	\$709.50	\$670.82	\$67.08	\$737.90	N	Y
Security Bond	\$4,800.00	\$4,800.00	\$0.00	\$4,800.00	N	N

Capacity of 3,000 plus Attendees

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Charge per non-performing day	\$613.50	\$580.05	\$58.00	\$638.05	N	Y
Charge per performing day	\$1,532.50	\$1,448.91	\$144.89	\$1,593.80	N	Y
Security Bond	\$10,000.00	\$7,500.00	\$0.00	\$7,500.00	N	N

Orange Botanic Gardens - Botanic Gardens Function Room

Orange City Council - no charge for all categories.

Hire fee includes cleaning.

Cancellation Terms: If a booking is cancelled 30+ days from hire then 100% of fee will be returned, if cancelled 14-29 days from hire then 50% of hire fees will be returned and if cancelled less than 14 days from hire, all hire fees are forfeited.

Monday to Friday (until 5pm Friday)**Community Groups / Not For Profit - Government - Private Hire**

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
4+ hours per day	\$181.00	\$170.91	\$17.09	\$188.00	N	Y
Per half day (less than 4 hours)	\$100.00	\$94.55	\$9.45	\$104.00	N	Y
Security Bond - Private Hire	\$250.00	\$250.00	\$0.00	\$250.00	N	N

Commercial Hire

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
4+ hours per day	\$242.00	\$228.82	\$22.88	\$251.70	N	Y
Per half day (less than 4 hours)	\$143.00	\$135.18	\$13.52	\$148.70	N	Y

Weekend Hire

From 5:00pm Friday to Midnight Sunday.

Community Groups / Not For Profit - Government - Private Hire

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Hire	\$424.00	\$400.91	\$40.09	\$441.00	N	Y
Security Bond	\$250.00	\$250.00	\$0.00	\$250.00	N	N
Security Bond - 18th and 21st birthday parties	\$750.00	\$750.00	\$0.00	\$750.00	N	N

Commercial Hire

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Hire	\$824.00	\$779.09	\$77.91	\$857.00	N	Y

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Commercial Hire [continued]

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Security Bond	\$500.00	\$500.00	\$0.00	\$500.00	N	N

Additional Fees if Required**All Hirers**

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Alarm/security call out fee		Actual Cost + \$50.00			N	Y

Local Rotary and Lions Clubs

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Rotary and Lions Clubs within LGA – non-profit community focused event – up to 2 times in one year – free – subject to approval under the Small Donations Program		No Charge			N	N

Heritage Church**Private Hire**

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Bond	\$110.00	\$110.00	\$0.00	\$110.00	N	N
Flat rate	\$132.00	\$124.82	\$12.48	\$137.30	N	Y

Emmaville Cottage**Commercial - Private Hire**

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Per day	\$132.00	\$124.82	\$12.48	\$137.30	N	Y

Ranger Services/Companion Animals**Companion Animals (Dogs and Cats) registered under Companion Animals Act 1998**

NSW Office of Local Government Circular prior 1 July 2024 will be used to determine the applicable fees for the 2024/2025 financial year.

Dogs

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Dog Registration fee - by 12 weeks or when sold earlier than 12 weeks (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2024)	\$78.00	\$78.00	\$0.00	\$78.00	Y	N
Dog additional fee - dog not de-sexed by 6 months. (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2024).	\$184.00	\$184.00	\$0.00	\$184.00	Y	N

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Dogs [continued]

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Dog Registration Combined fees - for not desexing dog by 6 months (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2024)	\$262.00	\$262.00	\$0.00	\$262.00	Y	N
For a de-sexed dog owned by an eligible pensioner, or not recommended (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2024)	\$34.00	\$34.00	\$0.00	\$34.00	Y	N
De-sexed dog sold by eligible pound/shelter or rehoming Organisation (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2024).	\$0.00	\$0.00	\$0.00	\$0.00	Y	N
Dog not de-sexed but kept by a recognised breeder for breeding purposes; or not recommended (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2024)	\$78.00	\$78.00	\$0.00	\$78.00	Y	N
For a dog exempt from registration (Working dog; Assistance Animal; State Service Dog)	No Charge				Y	N
Dog registration late fee (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2024).	\$22.00	\$22.00	\$0.00	\$22.00	Y	N
Inspection of Restricted and Dangerous Dog Enclosures (s.58H)	\$150.00	\$150.00	\$0.00	\$150.00	Y	N

Cats

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Cat Registration fee - by 12 weeks or when sold if earlier than 12 weeks (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2024)	\$68.00	\$68.00	\$0.00	\$68.00	Y	N
For a de-sexed cat owned by an eligible pensioner, or not recommended (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2024)	\$34.00	\$34.00	\$0.00	\$34.00	Y	N
De-sexed cat sold by eligible pound/shelter or rehoming Organisation (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2024).	\$0.00	\$0.00	\$0.00	\$0.00	Y	N
Cat not de-sexed but kept by a recognised breeder for breeding purposes; or not recommended (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2024)	\$68.00	\$68.00	\$0.00	\$68.00	Y	N
Cat registration late fee (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2024).	\$22.00	\$22.00	\$0.00	\$22.00	Y	N

Annual permits (transition period for compliance and enforcement)

NSW Office of Local Government Circular prior 1 July 2024 will be used to determine the applicable fees for the 2024/2025 financial year.

Annual permits (transition period for compliance and enforcement) [continued]

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Dogs of a restricted breed or declared to be dangerous will be required to pay an annual permit in addition to a one-off lifetime pet registration fee	\$230.00	\$230.00	\$0.00	\$230.00	Y	N
Cats not de-sexed by four months of age will be required to pay an annual permit in addition to their one-off lifetime pet registration fee	\$96.00	\$96.00	\$0.00	\$96.00	Y	N
Permit late fee	\$22.00	\$22.00	\$0.00	\$22.00	Y	N

Orange City Council Desexing Program

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Companion Animals	Price to cover cost of animal registration				N	Y
Special Program	Price on request				N	Y

Pound Fees

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Cat at Pound – after 24hrs/per day	\$35.00	\$36.00	\$0.00	\$36.00	N	N
Dog at Pound – after 24hrs/per day	\$35.00	\$36.00	\$0.00	\$36.00	N	N
Microchipping	\$30.00	\$27.27	\$2.73	\$30.00	N	Y
Veterinary Costs (minor)	As per charged by vet				N	Y
Impound 1st time (not applicable if registered)	\$75.00	\$78.00	\$0.00	\$78.00	N	N
2nd of subsequent - Impound within 12 months	\$119.00	\$124.00	\$0.00	\$124.00	N	N
Surrender Fee	\$200.00	\$200.00	\$0.00	\$200.00	N	N
Borrowing of Trap Cage - per day	\$5.00	\$4.55	\$0.45	\$5.00	N	Y
Borrowing of Trap Cage - Refundable Bond Payment	\$50.00	\$50.00	\$0.00	\$50.00	N	N
Pensioner/Concession Card Discount	30% discount of total fee for 1st impound (does not apply to 2nd or subsequent impound within 12 months)				N	N

Rehoming

Includes desexing, microchipping, veterinary check, vaccination, registration, FIV (cats only over 6 months), worming/fleas.

Note: 10% discount if 2 or more animals are adopted at the same time.

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Male Cat	\$180.00	\$172.73	\$17.27	\$190.00	N	Y
Female Cat	\$210.00	\$200.00	\$20.00	\$220.00	N	Y
Male Dog	\$410.00	\$372.73	\$37.27	\$410.00	N	Y
Female Dog	\$410.00	\$372.73	\$37.27	\$410.00	N	Y
Senior Animal > 7 years	\$200.00	\$190.91	\$19.09	\$210.00	N	Y

Rehoming - Transfer to Rescues

Includes similar rehoming (complete vet work)

Rehoming - Transfer to Rescues [continued]

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Male Cat	\$150.00	\$136.36	\$13.64	\$150.00	N	Y
Female Cat	\$180.00	\$163.64	\$16.36	\$180.00	N	Y
Male Dog	\$200.00	\$181.82	\$18.18	\$200.00	N	Y
Female Dog	\$200.00	\$181.82	\$18.18	\$200.00	N	Y

Release companion animal from pound**Impounding**

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
For release of articles	\$149.35	\$155.30	\$0.00	\$155.30	N	N
For release of shopping trolleys – per item	\$281.65	\$292.90	\$0.00	\$292.90	N	N

Livestock (animal other than companion animals)

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Release – First Offence	\$57.00	\$59.00	\$0.00	\$59.00	N	N
Subsequent offences	\$62.25	\$64.75	\$0.00	\$64.75	N	N
Maintenance per day	\$42.00	\$44.00	\$0.00	\$44.00	N	N
Carriers fees for transport of livestock		Contract price + 10%			N	N

Objective 8 - Live**Retail Pods****Occupancy (per day)**

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Longer-term - 7 days plus (includes utilities charge)	\$26.40	\$24.95	\$2.50	\$27.45	N	Y
Casual - 1-6 days (includes utilities charge)	\$34.10	\$32.23	\$3.22	\$35.45	N	Y

Orange Visitors Information Centre**Orange Regional Museum****Ticket Prices**

The ticket price below includes online booking fees.

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Children's workshop (part day)		Free - \$25.00			N	Y
Adult workshop		Free - \$150.00			N	Y
Orange Regional Museum Talks	\$15.00	\$13.64	\$1.36	\$15.00	N	Y
Other events		As determined by event type			N	Y
Mondays at the Museum (under 5's program)		No charge			N	Y
School educational programs		No charge			N	Y

Exhibition Hire

Touring exhibitions produced by Orange Regional Museum.

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Hire Fee	\$0 - \$10,000 (see relevant touring prospectus)				N	Y

Collection Image and Footage Access Fees

Subject to Orange Regional Museum terms and conditions for usage and clearance from copyright holders.

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Digital Images		\$0.00 - \$90.00			N	Y
Digitised Film and Television Sequences (per segment)		\$0.00 - \$500.00			N	Y

Orange Regional Museum Front of House

Not available for private hire.

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Orange Regional Arts Foundation		No Charge			N	Y
Orange City Council		No Charge			N	Y
Orange Visitor Centre supported Tourism Events		No Charge			N	Y

Orange Regional Museum Roof

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Orange Regional Arts Foundation		No Charge			N	Y
Orange City Council		No Charge			N	Y
Orange Visitor Centre supported Tourism Events		No Charge			N	Y
Private hire (Weddings, Naming Ceremony, Graduations, photography sessions etc) – Administrative charge	\$82.15	\$77.68	\$7.77	\$85.45	N	Y

South Court - Including Amphitheatre Hire

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Charities/Not for profit community groups (per day)	\$194.60	\$348.18	\$34.82	\$383.00	N	Y
Commercial Hire – Charge per non-performing day	\$273.95	\$259.00	\$25.90	\$284.90	N	Y
Commercial Hire – Charge per performing day	\$821.00	\$776.36	\$77.64	\$854.00	N	Y
Commercial Hire – Security bond	To be determined based on size and nature of event				N	N
Rotary and Lions Clubs within LGA – non-profit community focused event – up to 2 times in one year – free – subject to approval under the Small Donations Program		No Charge			N	N
Orange Regional Arts Foundation		No Charge			N	Y
Orange City Council		No Charge			N	Y
Stall holder fees	\$57.60	\$54.45	\$5.45	\$59.90	N	Y

Theatre Administration/Management**Performances****Monday to Sunday**

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Community fee	\$1,065.00	\$1,009.09	\$100.91	\$1,110.00	N	Y
OR % of Box Office, whichever is greater		10%			N	Y
Schools Matinee Fee (non-ticketed audience of school students and teachers only)	\$540.00	\$509.09	\$50.91	\$560.00	N	Y
City Orange Eisteddfod Society Daily Rate (including use of kitchen)	\$540.00	\$509.09	\$50.91	\$560.00	N	Y

Commercial Hire

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Hire Fee	\$1,730.00	\$1,636.36	\$163.64	\$1,800.00	N	Y
OR % of Box Office, whichever is greater		12.50%			N	Y

Rehearsals

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Venue Rental Access (per hour – minimum 4 hours)	\$65.00	\$59.09	\$5.91	\$65.00	N	Y
Technician's Charge (per hour – minimum 4 hours)	\$55.00	\$50.00	\$5.00	\$55.00	N	Y

Conferences/Meetings

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Per day (8am – 11pm)	\$2,775.00	\$2,622.73	\$262.27	\$2,885.00	N	Y
Per half-day – maximum four hours	\$1,235.00	\$1,168.18	\$116.82	\$1,285.00	N	Y
Orange City Council per day	\$0.00	\$0.00	\$0.00	\$0.00	N	Y

Bookings Fees

The booking fees per ticket issued covers selling tickets on the Ticketek system Monday to Friday between 9am-5pm. Inclusive of this cost provided is the box office service: access to the theatre one hour prior to the performance, for half hour after the performance commences; access to the Ticketek website and an after-hours telephone service. Fees are based on Calendar year.

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Supplementary booking fee		1.95%			N	Y
- Any ticket less than \$30	\$5.20	\$4.91	\$0.49	\$5.40	N	Y
- Any ticket more than \$30 less than \$60	\$8.05	\$7.55	\$0.75	\$8.30	N	Y
- Any ticket more than \$60 less than \$100	\$10.20	\$9.59	\$0.96	\$10.55	N	Y
- Any ticket more than \$100	\$11.50	\$10.77	\$1.08	\$11.85	N	Y
School and community events	\$3.10	\$2.91	\$0.29	\$3.20	N	Y
Complimentary Tickets - First 10	\$0.60	\$0.55	\$0.05	\$0.60	N	Y
Complimentary Tickets - More than 10	\$0.00	\$3.64	\$0.36	\$4.00	N	Y
Capital Renewal Levy	\$1.50	\$1.36	\$0.14	\$1.50	N	Y

Cancellation of Ticketed Show

The Cancellation Fee, in respect of each ticket sold for an event at the Orange Civic Theatre, is twice the inside charge for each ticket that is refunded.

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Administration Charge	\$270.00	\$254.55	\$25.45	\$280.00	N	Y

Forum

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Conferences / meetings - per hour (minimum hire four hours)	\$125.00	\$118.18	\$11.82	\$130.00	N	Y
Conferences/ meetings per day (8am – 11pm)	\$850.00	\$804.55	\$80.45	\$885.00	N	Y
Dinners/receptions	\$525.00	\$495.45	\$49.55	\$545.00	N	Y
Kitchen Hire	\$320.00	\$304.55	\$30.45	\$335.00	N	Y
Performances	\$955.00	\$904.55	\$90.45	\$995.00	N	Y
OR % Box Office, whichever is greater		12.50%			N	Y

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Forum [continued]

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Rehearsals (minimum charge four hours)	\$130.00	\$118.18	\$11.82	\$130.00	N	Y
Per hour thereafter	\$55.00	\$50.00	\$5.00	\$55.00	N	Y

Additional to Basic Rental Charges**Staff**

The Manager Performing Arts and Venues will determine when additional cleaning charges are applicable. Events repeatedly incurring such charges may be required to pay bond in advance

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Extra technician for operation of sound equipment, follow spots, fly system or as stage hand (per hour)	\$55.00	\$50.00	\$5.00	\$55.00	N	Y
Programs sellers (by prior arrangement) (per hour)	\$55.00	\$50.00	\$5.00	\$55.00	N	Y
Additional cleaning if required (per hour)	\$55.00	\$50.00	\$5.00	\$55.00	N	Y
Testing and tagging (each)	\$4.00	\$3.64	\$0.36	\$4.00	N	Y

Merchandise Commission

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Merchandise Commission	10% of Gross Sales to be collected by Front of House Manager at the conclusion of sales.				N	Y

Equipment

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Batteries		At cost			N	Y
Use of Steinway Grand Piano (per performance)	\$200.00	\$181.82	\$18.18	\$200.00	N	Y
Tuning of piano is at hirer's expense. Costs will be charged at the Piano Tuner's rate.		At cost			N	Y
Lighting gels additional to current stock will be charged at half cost and will remain the property of the Civic Theatre. These will be charged as consumables		At cost			N	Y
Hire fee for the use of wireless microphones to cover the cost of replace and repair (per day)	\$11.00	\$10.91	\$1.09	\$12.00	N	Y

Rehearsals

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Lighting design which requires a variation from the house rig (as per estimate arrived at during the initial consultation) – per hour	\$55.00	\$50.00	\$5.00	\$55.00	N	Y
Lighting design requiring additional prior consultations with the director of a production reading of a script, studying of set plans, attendance at rehearsal and for all time taken to prepare the design – per hour	\$55.00	\$50.00	\$5.00	\$55.00	N	Y

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Rehearsals [continued]

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Technicians – when required to be present at a rehearsal – per hour	\$55.00	\$50.00	\$5.00	\$55.00	N	Y

Promotion

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Placement of Advertising		Cost + 10%			N	Y

Additional hours

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
City of Orange Eisteddfod technical fees additional hours (first 8 hours included in hire rate)	\$55.00	\$50.00	\$5.00	\$55.00	N	Y

Orange Regional Gallery**Ticket Prices**

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Children's Workshop (part day)		Free - \$25.00			N	Y
Adult's Workshop (full day)		\$25.00 - \$150.00			N	Y
Talks		Free - \$15.00			N	Y
Other Events		As determined by event type			N	Y
School Educational Programs		No charge			N	Y
Friends of Orange Regional Gallery		25% fee reduction in total (adult) ticket price			N	Y

East Room

East Room only available for internal Council groups.

West Room**One room (per hour)**

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Monday-Friday: 9am-5pm; Saturday & Sunday: 10am-4pm (Half the hourly rate will be charged for non-profit and community groups)	\$38.50	\$36.41	\$3.64	\$40.05	N	Y
Orange City Council		No Charge			N	Y
Orange Visitor Centre supported Tourism Events		No Charge			N	Y
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation, community and/or arts groups in partnership with the Gallery		No Charge			N	Y

Two rooms (per hour)

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Monday-Friday: 9am-5pm; Saturday & Sunday: 10am-4pm	\$63.50	\$60.05	\$6.00	\$66.05	N	Y
Orange City Council		No Charge			N	Y
Orange Visitor Centre supported Tourism Events		No Charge			N	Y
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation, community and/or arts groups in partnership with the Gallery		No Charge			N	Y

Gallery 1, Gallery 2, Gallery 3, Extension Gallery & Gallery Theatre**Commercial Activity - For Profit organisations**

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Gallery 1 – per day or part thereof	\$1,706.00	\$1,612.73	\$161.27	\$1,774.00	N	Y
Gallery 2 – per day or part thereof	\$681.45	\$644.27	\$64.43	\$708.70	N	Y
Gallery 3 – per day or part thereof	\$681.45	\$644.27	\$64.43	\$708.70	N	Y
Extension Gallery	\$1,656.70	\$1,566.32	\$156.63	\$1,722.95	N	Y
Gallery Theatre		3 hours - \$250 Per day \$500			N	Y
If additional staff required for security – per hour	\$44.55	\$42.14	\$4.21	\$46.35	N	Y
Opening/Closing fee outside gallery opening hours	\$38.50	\$36.41	\$3.64	\$40.05	N	Y

Conferences and Community Service Non-Profit Organisations

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Gallery 1 – per day or part thereof	\$662.80	\$626.64	\$62.66	\$689.30	N	Y
Gallery 2 – per day or part thereof	\$346.75	\$327.82	\$32.78	\$360.60	N	Y
Gallery 3 – per day or part thereof	\$346.75	\$327.82	\$32.78	\$360.60	N	Y
Extension Gallery	\$644.10	\$608.95	\$60.90	\$669.85	N	Y
Gallery Theatre		3 hours - \$175 Per day \$250			N	Y
If additional staff required for security – per hour	\$44.55	\$42.14	\$4.21	\$46.35	N	Y
Charge for opening/closing when outside gallery opening hours	\$38.50	\$36.41	\$3.64	\$40.05	N	Y
Orange City Council		No Charge			N	Y
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation, community and/or arts groups in a formal partnership with the Gallery		No Charge			N	Y

Specialist Advice on Artworks from Gallery Professional Staff

The professional staff cannot issue valuation certificates, but can indicate a range of values with respect to auction needs

North Court (Day Hire)**Where admission is charged to the event**

Name	Year 24/25 Fee (incl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Charities/Not for profit community groups (per day)	Unavailable to hire until further notice			N	Y
Commercial hire (per day)	Unavailable to hire until further notice			N	Y
Orange City Council	Unavailable to hire until further notice			N	Y
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation, community and/or arts groups in partnership with the Gallery	Unavailable to hire until further notice			N	Y

Where no admission is charged to the event

Name	Year 24/25 Fee (incl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Charities/Not for profit community groups (per day)	Unavailable to hire until further notice			N	Y
Commercial hire (per day)	Unavailable to hire until further notice			N	Y
Orange City Council	Unavailable to hire until further notice			N	Y
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation, community and/or arts groups in partnership with the Gallery	Unavailable to hire until further notice			N	Y

Overnight hire

Name	Year 24/25 Fee (incl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Hire fees plus \$ per night	Unavailable to hire until further notice			N	Y
Orange City Council Per Day	Unavailable to hire until further notice			N	Y
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation Per Pay, community and/or arts groups in partnership with the Gallery	Unavailable to hire until further notice			N	Y

Commercial Hire - Performance Events**Capacity of 1,000 spectators**

Name	Year 24/25 Fee (incl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Charge per performing day	\$782.60	\$73.99	\$813.90	N	Y
Charge per non-performing day	\$252.20	\$23.85	\$262.30	N	Y
Security bond	\$3,500.00	\$0.00	\$3,500.00	N	N

Capacity of 1,000-2,000 spectators

Name	Year 24/25 Fee (incl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Charge per performing day	\$1,161.90	\$109.85	\$1,208.35	N	Y
Charge per non-performing day	\$379.15	\$35.85	\$394.30	N	Y
Security bond	\$5,000.00	\$0.00	\$5,000.00	N	N

Capacity of 2,000+ spectators

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Charge per performing day	\$965.05	\$912.41	\$91.24	\$1,003.65	N	Y
Charge per non-performing day	\$428.65	\$405.27	\$40.53	\$445.80	N	Y
Security bond	\$5,500.00	\$5,500.00	\$0.00	\$5,500.00	N	N

City Events**Stall holder fees**

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Stall holder fees - Community groups / charities / not for profit	\$45.00	\$36.36	\$3.64	\$40.00	N	Y
Stall holder fees - community groups / not for profit / charities - per stall	\$45.00	\$36.36	\$3.64	\$40.00	N	Y
Stall holder fees - undertaking retail sales - per stall site	\$0.00	\$72.73	\$7.27	\$80.00	N	Y
Stall holder fees - commercial operator/ promotions - per stall site	\$0.00	\$72.73	\$7.27	\$80.00	N	Y
Stall holder fees - Food and Beverage - per stall site	\$0.00	\$93.64	\$9.36	\$103.00	N	Y

Function Centre Administration/Management**Orange Function Centre Hire fees****Ball/dinner/theatre style using Main Hall, up to 300 people**

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Monday to Friday (day rate per day)	\$995.00	\$940.91	\$94.09	\$1,035.00	N	Y
Saturday	\$1,210.00	\$1,145.45	\$114.55	\$1,260.00	N	Y
Sunday	\$1,320.00	\$1,250.00	\$125.00	\$1,375.00	N	Y

Ball/dinner/theatre style using Main Hall & Wings, 300-500 people

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Monday to Friday (day rate per day)	\$1,320.00	\$1,250.00	\$125.00	\$1,375.00	N	Y
Saturday	\$1,515.00	\$1,431.82	\$143.18	\$1,575.00	N	Y
Sunday	\$1,740.00	\$1,645.45	\$164.55	\$1,810.00	N	Y

Ball/dinner/theatre style using Main Hall & Wings, 500-800 people

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Monday to Friday (day rate per day)	\$1,435.00	\$1,354.55	\$135.45	\$1,490.00	N	Y
Saturday	\$1,715.00	\$1,622.73	\$162.27	\$1,785.00	N	Y
Sunday	\$1,915.00	\$1,809.09	\$180.91	\$1,990.00	N	Y

Hire for decorations/rehearsals - per hour

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Monday to Friday (day rate per day)	\$72.00	\$65.45	\$6.55	\$72.00	N	Y
Saturday	\$82.00	\$74.55	\$7.45	\$82.00	N	Y
Sunday	\$124.00	\$112.73	\$11.27	\$124.00	N	Y

City of Orange Eisteddfod

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Daily Rate	\$515.00	\$509.09	\$50.91	\$560.00	N	Y

Local Rotary and Lions Clubs

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Rotary and Lions Clubs within LGA – non-profit community focused event – up to 2 times in one year – free – subject to approval under the Small Donations Program		No Charge			N	N

Exhibitions (professional/commercial)**Display/Trade shows (main hall and side halls)**

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Monday to Friday (day rate per day)	\$2,865.00	\$2,709.09	\$270.91	\$2,980.00	N	Y
Saturday	\$3,580.00	\$3,386.36	\$338.64	\$3,725.00	N	Y
Sunday	\$4,295.00	\$4,059.09	\$405.91	\$4,465.00	N	Y

Exhibitions (community/not-profit)**Display/Trade shows (main hall and side halls)**

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Monday to Friday (day rate per day)	\$1,405.00	\$1,327.27	\$132.73	\$1,460.00	N	Y
Saturday	\$1,670.00	\$1,577.27	\$157.73	\$1,735.00	N	Y
Sunday	\$1,860.00	\$1,759.09	\$175.91	\$1,935.00	N	Y
Orange City Council per Day	\$975.00	\$922.73	\$92.27	\$1,015.00	N	Y

Sporting/Entertainment Event

Shows/Events that require designated seating must be sold through Ticketek

Without alcohol

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Monday to Friday (day rate per day)	\$1,565.00	\$1,481.82	\$148.18	\$1,630.00	N	Y
Saturday	\$1,955.00	\$1,850.00	\$185.00	\$2,035.00	N	Y
Sunday	\$2,340.00	\$2,213.64	\$221.36	\$2,435.00	N	Y
Bond (paid prior to event)	\$2,957.05	\$3,075.00	\$0.00	\$3,075.00	N	N

With alcohol

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Monday to Friday (day rate per day)	\$3,580.00	\$3,386.36	\$338.64	\$3,725.00	N	Y
Saturday	\$4,550.00	\$4,300.00	\$430.00	\$4,730.00	N	Y
Sunday	\$5,405.00	\$5,109.09	\$510.91	\$5,620.00	N	Y
Bond (paid prior to event)	\$7,096.20	\$7,380.00	\$0.00	\$7,380.00	N	N

Concert format up to 300 people

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Monday to Friday (day rate per day)	\$1,155.00	\$1,090.91	\$109.09	\$1,200.00	N	Y
Saturday	\$1,320.00	\$1,250.00	\$125.00	\$1,375.00	N	Y
Sunday	\$1,605.00	\$1,518.18	\$151.82	\$1,670.00	N	Y
OR % of Box Office, whichever is greater		12.50%			N	Y

Concert format over 300 people

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Monday to Friday (day rate per day)	\$1,435.00	\$1,354.55	\$135.45	\$1,490.00	N	Y
Saturday	\$1,715.00	\$1,622.73	\$162.27	\$1,785.00	N	Y
Sunday	\$1,915.00	\$1,809.09	\$180.91	\$1,990.00	N	Y
OR % of Box Office, whichever is greater		12.50%			N	Y

Church Service or Prize Night

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Community Christmas Day Lunch		No Charge			N	Y
Monday to Friday (day rate per day)	\$1,435.00	\$1,354.55	\$135.45	\$1,490.00	N	Y
Saturday	\$1,555.00	\$1,468.18	\$146.82	\$1,615.00	N	Y
Sunday	\$1,605.00	\$1,518.18	\$151.82	\$1,670.00	N	Y

School exam rate

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Monday to Friday (day rate per day)	\$865.00	\$818.18	\$81.82	\$900.00	N	Y
Saturday	\$1,005.00	\$950.00	\$95.00	\$1,045.00	N	Y
Sunday	\$1,100.00	\$1,040.91	\$104.09	\$1,145.00	N	Y

Catering levy per person

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Minimum Charge	\$2.00	\$1.82	\$0.18	\$2.00	N	Y

Overtime surcharge after 11pm on staff engaged to continue function

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Monday to Saturday		At cost plus 25%			N	Y
Sunday		Hourly rate			N	Y

Sundry Hire**Function Centre Additional Charges**

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Napkins - each		Cost + 10%			N	Y
Security		At cost			N	Y
Tablecloths	\$11.50	\$10.91	\$1.09	\$12.00	N	Y
Additional cleaning/sorting of kitchen equipment, cutlery, plates etc.		At cost plus 10%			N	Y
Kitchen Hire per hour (minimum three hours)	\$39.80	\$38.18	\$3.82	\$42.00	N	Y
Urns (large)	\$18.85	\$17.82	\$1.78	\$19.60	N	Y
Carpet rolls	\$83.75	\$79.18	\$7.92	\$87.10	N	Y
Tables (each)	\$13.60	\$12.86	\$1.29	\$14.15	N	Y
Chairs black (each)	\$7.30	\$6.91	\$0.69	\$7.60	N	Y
Cutlery and crockery (per piece)	\$0.50	\$0.45	\$0.05	\$0.50	N	Y
Glasses	\$0.75	\$0.73	\$0.07	\$0.80	N	Y
Corkage (per bottle)	\$5.75	\$5.45	\$0.55	\$6.00	N	Y

Orange City Library**Lost items**

There may be a reduction or exemption of the fee based on the discretion of the Chief Executive Officer (CEO).

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Lost borrower card	\$2.20	\$2.30	\$0.00	\$2.30	N	N
Lost or damaged material – replacement cost		Varies			N	N
Lost or damaged material – processing fee	\$25.00	\$25.00	\$0.00	\$25.00	N	N

Library Bags

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Library Bags	\$0.00	\$0.91	\$0.09	\$1.00	N	Y

Inter Library Loans

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Search fee	\$5.50	\$5.00	\$0.50	\$5.50	N	Y
Inter Library Loan Fee – Non Reciprocal Libraries		Various			N	Y

Printing

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
A4 Black & White – per page	\$0.20	\$0.18	\$0.02	\$0.20	N	Y
A4 Colour – per page	\$1.00	\$0.91	\$0.09	\$1.00	N	Y
A3 Black & White - per page	\$0.20	\$0.18	\$0.02	\$0.20	N	Y
A3 Colour - per page	\$2.00	\$1.82	\$0.18	\$2.00	N	Y

Used Book Sales

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Sale of used books		Various			N	Y

Scanning

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Scanning per document	\$2.00	\$1.82	\$0.18	\$2.00	N	Y

Exam Invigilation

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Exam supervision per hour	\$75.00	\$60.91	\$9.09	\$100.00	N	Y

Local Studies**Photographic Reproduction**

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Non Commercial	\$15.00	\$13.64	\$1.36	\$15.00	N	Y
Commercial	\$100.00	\$90.91	\$9.09	\$100.00	N	Y

Local Studies Research

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Assistance from staff - first hour free then per hour	\$40.00	\$45.45	\$4.55	\$50.00	N	Y

Events

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Author Events		Various			N	Y
Publication Events		Various			N	Y
Holiday Programs		Various			N	Y
Workshops		Various			N	Y

Banjo Writing Awards

Name	Year 24/25		Year 25/26		Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Adult - Per Entry	\$0.00	\$13.64	\$1.36	\$15.00	N	Y
Child - Per Entry	\$0.00	\$4.55	\$0.45	\$5.00	N	Y

FOR EXHIBITION

Objective 9 - Live**Courallie Park Child Development Centre**

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Non-refundable re-enrolment fee per booked day, per child, for one week. Once the child commences care, a credit for each actual day of attendance will be provided.	\$20.00	\$20.00	\$0.00	\$20.00	N	N
Bookings for extra day – one 24-hour working day cancellation notice or fee will be charged	\$129.00	\$135.00	\$0.00	\$135.00	N	N
Full fee per child per day (including public holidays, excluding Christmas Day and New Years Day)	\$129.00	\$135.00	\$0.00	\$135.00	N	N
Fees based on annual enrolment						
Late fee (per 15 minutes after 6:00 pm)	\$20.00	\$20.00	\$0.00	\$20.00	N	N
Registration fee (per booked day for one week per family)	\$25.00	\$25.00	\$0.00	\$25.00	N	N

Family Day Care

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Administration fee per hour of care	\$1.90	\$2.00	\$0.00	\$2.00	N	N
Educator Weekly Levy	\$22.50	\$23.00	\$0.00	\$23.00	N	N
Registration fee per family (non-refundable)	\$40.00	\$40.00	\$0.00	\$40.00	N	N
New carer registration	\$150.00	\$150.00	\$0.00	\$150.00	N	N
Playgroup fee per session	\$10.00	\$10.00	\$0.00	\$10.00	N	N
Late fee	As per educator fee schedule				N	N
Playgroup pick up fee – Full	\$10.00	\$10.00	\$0.00	\$10.00	N	N
Playgroup pick up fee – Part	\$7.00	\$7.00	\$0.00	\$7.00	N	N

Fee per hour of contracted care or part there of

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Before and After School Care		\$9.70-\$15.85			N	N
		Last year fee \$9.35-\$15.25				
Casual – non contracted hours		\$10.10-\$15.85			N	N
		Last year fee \$9.70-\$15.25				
Non Standard Hours 6pm – 8am Mon to Fri		\$10.10-\$15.85			N	N
		Last year fee \$9.70-\$15.25				
Public Holidays – cannot exceed the double hourly standard rate		Maximum of \$25.70			N	N
		Last year fee Maximum of \$24.80				
Standard Hours 8am – 6pm Mon to Fri		\$9.70-\$12.85			N	N
		Last year fee \$9.35-\$12.35				

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Fee per hour of contracted care or part there of [continued]

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Transport – per trip		\$3.85- \$6.65			N	N
Vacation Care – can be charged at hourly rate or a daily session		Daily rate \$70.00- \$76.30			N	N
		Last year fee Daily rate \$67.30- \$73.35				
Weekends – cannot exceed 1.5 x the hourly standard rate		Maximum of \$19.25			N	N
		Last year fee Maximum of \$18.55				

Occasional Child Care

CCS - Child Care Subsidy

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Registration fee per family (non-refundable)	\$40.00	\$40.00	\$0.00	\$40.00	N	N
Fee per hour or part thereof - per child (CCS eligible)	\$13.00	\$13.60	\$0.00	\$13.60	N	N
Fee per hour or part thereof – per child (not eligible for CCS)	\$10.80	\$11.30	\$0.00	\$11.30	N	N
Late fee (after closing time per 15 minutes)	\$20.00	\$20.00	\$0.00	\$20.00	N	N
Cancellation fee	Individual bookings must be cancelled or altered with 1 weeks notice or full booked charges apply				N	N

Before and After School Care

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Before school session per child	\$28.00	\$30.00	\$0.00	\$30.00	N	N
After school session per child	\$34.00	\$36.00	\$0.00	\$36.00	N	N
Registration fee (per family per booked day for one week)	\$10.00	\$10.00	\$0.00	\$10.00	N	N
Pupil free day per child	\$73.00	\$75.00	\$0.00	\$75.00	N	N
Late fee per 15 minutes after Service closes per child	\$20.00	\$20.00	\$0.00	\$20.00	N	N

Spring Street Children's Centre

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Non-refundable re-enrolment fee per booked day, per child, for one week. Once the child commences care, a credit for each actual day of attendance will be provided.	\$20.00	\$20.00	\$0.00	\$20.00	N	N
Full fee per child per day (including public holidays, excluding Christmas Day and New Years Day)	\$129.00	\$135.00	\$0.00	\$135.00	N	N
Fees based on annual enrolment						
Bookings for extra day	\$129.00	\$135.00	\$0.00	\$135.00	N	N
Late fee (per 15 minutes after 6:00 pm)	\$20.00	\$20.00	\$0.00	\$20.00	N	N

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Spring Street Children's Centre [continued]

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Registration fee (per booked day for one week per family)	\$25.00	\$25.00	\$0.00	\$25.00	N	N

Vacation Care

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Without Child Care Benefit per child per day	\$73.00	\$75.00	\$0.00	\$75.00	N	N
Pupil free day per child	\$73.00	\$75.00	\$0.00	\$75.00	N	N
Late fee (per 15 minutes after Service closes) per child	\$20.00	\$20.00	\$0.00	\$20.00	N	N

Yarrowong Children's Centre

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Non-refundable re-enrolment fee per booked day, per child, for one week. Once the child commences care, a credit for each actual day of attendance will be provided.	\$20.00	\$20.00	\$0.00	\$20.00	N	N
Full fee per child per day (including public holidays, excluding Christmas Day and New Years Day)	\$129.00	\$135.00	\$0.00	\$135.00	N	N
Fees based on annual enrolment						
Bookings for extra day	\$129.00	\$135.00	\$0.00	\$135.00	N	N
Late fee (per 15 minutes after 6:00 pm)	\$20.00	\$20.00	\$0.00	\$20.00	N	N
Registration fee (per booked day for one week per new family)	\$25.00	\$25.00	\$0.00	\$25.00	N	N

Anson Street OSHC

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
After school session per child	to be determined by the National Disability Insurance Agency				N	N
Pupil free day per child	to be determined by the National Disability Insurance Agency				N	N
Vacation care per day per child	to be determined by the National Disability Insurance Agency				N	N
Late fee - after 15 minutes of service closure, hourly ratio rate applies	to be determined by the National Disability Insurance Agency				N	N
Short Notice Cancellations	to be determined by the National Disability Insurance Agency				N	N

Ageing and Disability Services

Choices at Home

Food Services

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Commonwealth Home Support Programme - Main Meal		\$7.00 - \$10.00			N	N
Mini Meal		\$6.50 - \$8.00			N	N
Dessert		\$3.50 - \$4.00			N	N
Soup		\$3.50 - \$4.00			N	N
Private/Package/NDIS		Variable			N	N

Social Support

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Return outings in Orange Local Government Area	\$7.00	\$7.00	\$0.00	\$7.00	N	N
Return outings outside Orange Local Government Area	\$15.00	\$15.00	\$0.00	\$15.00	N	N
Community Transport - within Orange City limits (each way)	\$5.00	\$5.00	\$0.00	\$5.00	N	N
Home pick up – each way (for Choices at Home outings)	\$2.00	\$2.00	\$0.00	\$2.00	N	N
Shopping	\$14.00 Per Session (Max 2 hours) includes transport each way				N	N
	Last year fee 2 hours plus home pick-up fee of \$2.00 each way					
Gardening & Community Restaurant	\$2.00	\$2.00	\$0.00	\$2.00	N	N
Social Support - variety	\$5.00	\$5.00	\$0.00	\$5.00	N	N
Private/Package/NDIS fee		Variable			N	N

Residential Service

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Supported Independent Living program activities	to be determined by the National Disability Insurance Agency				N	N
Residents – contribution of their benefits – Residents rent contribution	to be determined by the National Disability Insurance Agency				N	N
Supported Disability Accommodation	to be determined by the National Disability Insurance Agency				N	N
	Last year fee to be determined by the National Disability Insurance Agency					
Residents – contribution of their benefits – Residents board and lodgings	to be determined by the National Disability Insurance Agency				N	N
Food Services	Meal costs are based on the cost of provision of meals to the clients				N	N

Home Maintenance

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Lawn Mowing - per half hour	\$20.00	\$20.80	\$0.00	\$20.80	N	N
Lawn Mowing - per hour	\$40.00	\$41.60	\$0.00	\$41.60	N	N

Public Halls and Community Centres**Carriage Cottage**

Orange City Council exempt from hire rates.

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Community Group – non-profit – up to 10 times in one year – free		No Charge			N	Y
Community Group – non-profit – per hour after 10 times per year	\$12.50	\$11.36	\$1.14	\$12.50	N	Y
Government/For-profit Organisation per hour	\$29.00	\$26.36	\$2.64	\$29.00	N	Y
Bond (for community gatherings only)	\$250.00	\$250.00	\$0.00	\$250.00	N	N
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)		Actual Cost + 10%			N	Y
Security/Alarm Callout Fee		Actual Cost + \$50.00			N	Y

Private Functions

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Per Hour	\$29.00	\$26.36	\$2.64	\$29.00	N	Y
Bond	\$250.00	\$250.00	\$0.00	\$250.00	N	N
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)		Actual Cost + 10%			N	Y
Security/Alarm Callout Fee		Actual Cost + \$50.00			N	Y

Lucknow School Community Centre

Orange City Council exempt from hire rates.

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Community Group – non-profit – up to 10 times in one year – free		No Charge			N	Y
Community Group – non-profit – per hour after 10 times per year	\$12.50	\$11.36	\$1.14	\$12.50	N	Y
Government/For-profit Organisation – per hour	\$29.00	\$26.36	\$2.64	\$29.00	N	Y
Bond (for community gatherings only)	\$250.00	\$250.00	\$0.00	\$250.00	N	N
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)		Actual Cost + 10%			N	Y
Security/Alarm Callout Fee		Actual Cost + \$50.00			N	Y

Private Functions

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Per Hour	\$29.00	\$26.36	\$2.64	\$29.00	N	Y

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Private Functions [continued]

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Bond	\$250.00	\$250.00	\$0.00	\$250.00	N	N
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)		Actual Cost + 10%			N	Y
Security/Alarm Callout Fee		Actual Cost + \$50.00			N	Y

Spring Hill Community Centre

Orange City Council exempt from hire rates.

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Community Group – non-profit – up to 10 times in one year – free		No Charge			N	Y
Community Group – non-profit – per hour after 10 times per year	\$12.50	\$11.36	\$1.14	\$12.50	N	Y
Government/For-profit Organisation – per hour	\$29.00	\$26.36	\$2.64	\$29.00	N	Y
Bond (for community gatherings only)	\$250.00	\$250.00	\$0.00	\$250.00	N	N
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)		Actual Cost + 10%			N	Y
Security/Alarm Callout Fee		Actual Cost + \$50.00			N	Y

Private Functions

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Per Hour	\$29.00	\$26.36	\$2.64	\$29.00	N	Y
Bond	\$250.00	\$250.00	\$0.00	\$250.00	N	N
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)		Actual Cost + 10%			N	Y
Security/Alarm Callout Fee		Actual Cost + \$50.00			N	Y

Wentworth Mine Site

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Admission Charge (over 18 only) per person	\$0.00	\$0.00	\$0.00	\$0.00	N	Y
Pensioners and children under 18 FREE						
Hire Fees - Half Day	\$200.00	\$363.64	\$36.36	\$400.00	N	Y
Hire Fees - Full Day	\$400.00	\$727.27	\$72.73	\$800.00	N	Y

Community Services Centre, Giyalang Ganya

Orange City Council exempt from hire rates.

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Community Group – non-profit – up to 10 times in one year – free		No Charge			N	Y
Community Group – non-profit – per hour after 10 times per year	\$12.50	\$11.36	\$1.14	\$12.50	N	Y
Government/For-profit Organisation – per hour	\$29.00	\$26.36	\$2.64	\$29.00	N	Y
Bond (for community gatherings only)	\$250.00	\$250.00	\$0.00	\$250.00	N	N

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Community Services Centre, Gyalang Ganya [continued]

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)		Actual Cost + 10%			N	Y
Security/Alarm Callout Fee		Actual Cost + \$50.00			N	Y

Private Functions

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Per hour	\$29.00	\$26.36	\$2.64	\$29.00	N	Y
Bond	\$250.00	\$250.00	\$0.00	\$250.00	N	N
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)		Actual Cost + 10%			N	Y
Security/Alarm Callout Fee		Actual Cost + \$50.00			N	Y

Nguluway Ngurang - Seniors Village Hub

Orange City Council exempt from hire rates.

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Community Group – non-profit – up to 10 times in one year – free		No Charge			N	Y
Community Group – non-profit – per hour after 10 times per year	\$12.50	\$11.36	\$1.14	\$12.50	N	Y
Government/For-profit Organisation – per hour	\$29.00	\$26.36	\$2.64	\$29.00	N	Y
Senior Citizen's - fob purchase	\$17.00	\$16.36	\$1.64	\$18.00	N	Y
Bond (for community gatherings only)	\$250.00	\$250.00	\$0.00	\$250.00	N	N
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)		Actual Cost + 10%			N	Y
Security/Alarm Callout Fee		Actual Cost + \$50.00			N	Y

Private Functions

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Per hour	\$29.00	\$26.36	\$2.64	\$29.00	N	Y
Bond	\$250.00	\$250.00	\$0.00	\$250.00	N	N
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)		Actual Cost + 10%			N	Y
Security/Alarm Callout Fee		Actual Cost + \$50.00			N	Y

Annual Charges

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Senior Citizens	\$950.00	\$818.18	\$81.82	\$900.00	N	Y
U3A	\$2,450.00	\$2,227.27	\$222.73	\$2,450.00	N	Y
Combined Pensioners	\$720.00	\$654.55	\$65.45	\$720.00	N	Y

Orange Youth Hub

Orange City Council exempt from hire rates.

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Orange Youth Hub [continued]

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Community Group- non-profit - up to 10 times in one year - free		No Charge			N	Y
Community Group- non-profit - per hour after 10 times per year	\$0.00	\$11.36	\$1.14	\$12.50	N	Y
Government / For-profit organisation - per hour	\$0.00	\$26.36	\$2.64	\$29.00	N	Y
Bond (for community gatherings only)	\$0.00	\$250.00	\$0.00	\$250.00	N	N
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)		Actual Cost + 10%			N	Y
Community Group / Organisation in conjunction with Orange City Council Youth Services		Price on Application			N	Y
Security / Alarm Callout Fee		Actual Cost + \$50.00			N	Y

Private Functions

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Per hour	\$0.00	\$26.36	\$2.64	\$29.00	N	Y
Bond	\$0.00	\$250.00	\$0.00	\$250.00	N	N
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)		Actual Cost + 10%			N	Y
Security / Alarm Callout Fee		Actual Cost + \$50.00			N	Y

Canobolas Scout Camp

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Dormitory overnight flat fee – groups below 10 people	\$0.00	\$227.27	\$22.73	\$250.00	N	Y
Dormitory overnight (per person) - groups over 9 people	\$22.00	\$22.73	\$2.27	\$25.00	N	Y
Camping overnight (per person) - subject to availability	\$10.00	\$13.64	\$1.36	\$15.00	N	Y
Day use (including showers) more than 3.5 hours (per person)	\$5.00	\$4.55	\$0.45	\$5.00	N	Y
Scouts Australia full site use (available 6 times a year)		No Charge			N	Y
Scouts and guides additional use		1/2 price of other groups			N	Y
Orange City Council use		No hire charge - contribution to cleaning costs			N	Y
Orange Local Aboriginal Lands Council (Pilot projects)		Subject to negotiation based on cost and social delivery outcomes			N	Y
Damage and cleaning costs		At cost plus 20% admin fee			N	Y
Cancellation fee	\$50.00	\$47.27	\$4.73	\$52.00	N	Y
Kitchen use only - no accommodation	\$200.00	\$189.09	\$18.91	\$208.00	N	Y

Objective 10 - Prosper**Colour City Caravan Park****Off Peak Season**

All other times not listed in peak season.

Budget Cabins

Maximum length of stay is 2 weeks.

Included in the price is bedding on a double bed only, two towels and a bath mat.

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Single – per night	\$99.00	\$93.64	\$9.36	\$103.00	N	Y
Double – per night	\$115.00	\$109.09	\$10.91	\$120.00	N	Y
Each additional person (beyond 2) – per night. Additional linen charges apply as quoted.	\$16.00	\$15.45	\$1.55	\$17.00	N	Y

Standard Cabins

Maximum length of stay is 2 weeks.

Included in the price is bedding on a double bed only, two towels and a bath mat.

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Single – per night	\$115.00	\$109.09	\$10.91	\$120.00	N	Y
Double – per night	\$131.00	\$123.64	\$12.36	\$136.00	N	Y
Each additional person (beyond 2) – per night	\$16.00	\$15.45	\$1.55	\$17.00	N	Y

Powered sites/powered tent sites

Maximum length of stay is 150 days per site.

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
1-2 person/s – per night	\$41.00	\$40.91	\$4.09	\$45.00	N	Y
Each additional person (beyond 2) – per night	\$10.00	\$10.91	\$1.09	\$12.00	N	Y

Unpowered sites self-contained RV

Maximum length of stay is 50 days per site.

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Self-Contained RV - per night	\$16.00	\$27.27	\$2.73	\$30.00	N	Y
Each additional person (beyond 2) - per night	\$0.00	\$4.55	\$0.45	\$5.00	N	Y

Four Seasons Cottage - Up to 4 persons

Maximum length of stay is 2 weeks. Minimum 2 nights.

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Per night	\$255.00	\$245.45	\$24.55	\$270.00	N	Y
Each additional person (over 4 persons)	\$16.00	\$27.27	\$2.73	\$30.00	N	Y

Peak Season

Peak Season is * Autumn Season (1st March to 30th April), Long Weekends and Spring Season (1st September to 30th November)

Budget Cabins

Maximum length of stay is 2 weeks.

Included in the price is bedding on a double bed only, two towels and a bath mat.

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Single – per night	\$110.00	\$103.64	\$10.36	\$114.00	N	Y
Double – per night	\$126.00	\$120.91	\$12.09	\$133.00	N	Y
Each additional person (beyond 2) – per night. Additional linen charges apply as quoted.	\$17.00	\$18.18	\$1.82	\$20.00	N	Y

Standard Cabin

Maximum length of stay is 2 weeks.

Included in the price is bedding on a double bed only, two towels and a bath mat.

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Single – per night	\$126.00	\$122.73	\$12.27	\$135.00	N	Y
Double – per night	\$141.00	\$136.36	\$13.64	\$150.00	N	Y
Each additional person (beyond 2) – per night. Additional linen charges apply as quoted.	\$17.00	\$18.18	\$1.82	\$20.00	N	Y

Powered sites/powered tent sites

Maximum length of stay is 150 days per site.

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
1-2 person/s – per night	\$43.00	\$43.64	\$4.36	\$48.00	N	Y
Each additional person (beyond 2) – per night	\$11.00	\$13.64	\$1.36	\$15.00	N	Y

Unpowered sites self-contained RV

Maximum length of stay is 50 days per site.

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
1-2 Person/s – per night	\$17.00	\$16.36	\$1.64	\$18.00	N	Y
Each additional person (beyond 2) - per night	\$0.00	\$9.09	\$0.91	\$10.00	N	Y

Four Seasons Cottage - Up to 4 persons

Maximum length of stay is 2 weeks. Minimum 2 nights.

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Per night (up to 4 persons)	\$295.00	\$281.82	\$28.18	\$310.00	N	Y
Each additional person	\$17.00	\$27.27	\$2.73	\$30.00	N	Y

Linen hire

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Per person			As per quote		N	Y

Permanent sites (Existing occupants only)

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
1 Adult – per week	\$85.00	\$95.00	\$0.00	\$95.00	N	N
Each additional adult – per week	\$11.50	\$11.95	\$0.00	\$11.95	N	N

Electricity Charges

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Access charge – per week PLUS	\$6.60	\$6.36	\$0.64	\$7.00	N	Y
Per kilowatt (Kw)	\$0.30	\$0.30	\$0.03	\$0.33	N	Y

FOR EXHIBITION

Objective 11 - Prosper

Airport Operations

Passenger tax

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
New regular passenger transport routes	By individual commercial agreement				N	Y
Regular Passenger Transport (RPT) operators on existing routes where they are charged per passenger	\$21.90	\$20.73	\$2.07	\$22.80	N	Y

Landing charges levied for each aircraft movement based on maximum take-off weight of aircraft

For the purposes of establishing liability for landing charges,

a flight by an aircraft may be identified by documentation which includes:

- A light strip summary used to compile records of movements of aircraft in relation to aerodromes
- Messages extracted from the Aeronautical Telecommunications Network
- A flight plan submitted to air traffic control
- Information supplied by the civil aviation authority
- Recordings of messages broadcast to or from aircraft

Exemptions to Landing Charges

- Aircraft associated non-profit or charity purposes
- Aircraft contracted to the Rural Fire Service (RFS) during the fire season

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Avgas/Avtur per 1000kg or part thereof for aircraft over 2000kg	\$15.55	\$14.73	\$1.47	\$16.20	N	Y
Aircraft less than 2000kg (per tonne)	\$6.60	\$6.27	\$0.63	\$6.90	N	Y
Minimum Charge	\$6.60	\$6.27	\$0.63	\$6.90	N	Y
Non-profit/Charity flights/flights for operational purposes during bush fire fighting season	No charge				N	Y
Local private aircraft per registered aircraft per year over 2000kg	\$649.45	\$614.05	\$61.40	\$675.45	N	Y
Local private aircraft per registered aircraft per year under 2000kg	\$260.10	\$245.91	\$24.59	\$270.50	N	Y
Local business aircraft per registered aircraft per year over 2000kg	\$1,300.15	\$1,229.23	\$122.92	\$1,352.15	N	Y
Local business aircraft per registered aircraft per year under 2000kg	\$649.45	\$614.05	\$61.40	\$675.45	N	Y
Access Code (to access airside)	\$42.65	\$40.32	\$4.03	\$44.35	N	Y

Meeting Room Hire

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Per Day	\$150.85	\$142.64	\$14.26	\$156.90	N	Y
Per hour	\$30.00	\$28.36	\$2.84	\$31.20	N	Y

Car Parking

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Paid parking in secured carpark	\$5.00 per day - maximum \$25.00 per week				N	Y

Car Rental

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Per licence per year	\$2,601.15	\$2,459.27	\$245.93	\$2,705.20	N	Y
Per car park per year (designated car park, max 6 cars)	\$260.10	\$245.91	\$24.59	\$270.50	N	Y

Land lease charges for hangars

Per square metre for developed and undeveloped land (subject to market valuation and negotiation of suitable rent by the Chief Executive Officer (CEO).)

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Minimum charge per sqm	\$8.35	\$7.91	\$0.79	\$8.70	N	Y

Per square metre for hangar space (subject to market valuation and negotiation of suitable rent by the Chief Executive Officer (CEO).)

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Minimum charge per sqm	\$25.20	\$23.82	\$2.38	\$26.20	N	Y

Private Works Management

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Government Grant and Roads and Maritime Services (RMS) works on cost on labour		36.90%			N	Y

Private Works

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
On-cost on labour wages		40%			N	Y
On-cost on plant hire charges		30%			N	Y
On-cost on material charges		10%			N	Y
Administration on-cost on total of account including above on- cost		20%			N	Y

Private Works - Replacing Damaged Concrete Gutter Bridge Slabs

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Replacing 1 slab	\$204.00	\$185.45	\$18.55	\$204.00	N	Y
Additional slabs	\$107.00	\$97.27	\$9.73	\$107.00	N	Y

Private Works - Erection of Banners

Minimum erection of 1 zone

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Zone 1 - Hill to Anson - 16 Banners	\$474.10	\$493.05	\$0.00	\$493.05	N	N

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Private Works - Erection of Banners [continued]

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Zone 2 - Anson to Peisley - 16 Banners	\$474.10	\$493.05	\$0.00	\$493.05	N	N
Zone 3 - Anson Street - 8 Banners	\$355.55	\$369.75	\$0.00	\$369.75	N	N
Zone 4 - McNamara Street Carpark - 10 Banners	\$825.55	\$858.55	\$0.00	\$858.55	N	N

Property Administration - Rental per annum

Lease and license fees subject to terms contained in each agreement and/or negotiation of suitable rent by the Chief Executive Officer (CEO). Those leases which refer to Landlords Assessment are calculated as a CPI increase. CPI is calculated by Council using actual CPI as measured by the Australian Bureau of Statistics (ABS) and is the measure of actual inflation. The actual CPI utilises the last advertised quarter (at the time the increase is due) and the same quarter of the prior year from the ABS All groups CPI, index numbers (a); Sydney.

$$\text{Inflation Rate} = \frac{\text{CPI}_2 - \text{CPI}_1}{\text{CPI}_1} * 100$$

where:

CPI₂ – is the CPI in the second period
CPI₁ – is the CPI in the previous period

Minimal Fee for any lease or memorandum of understanding licence agreement \$352.00

Cultural Centre

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Orange Lapidary & Mineral Club Inc	\$808.00	\$763.64	\$76.36	\$840.00	N	Y
Orange Spinners & Handcraft Group	\$808.00	\$763.64	\$76.36	\$840.00	N	Y
Community Group - non-profit - up to 10 times in one year - free		No Charge			N	Y
Community Group - non-profit - per hour after 10 times per year	\$12.50	\$11.36	\$1.14	\$12.50	N	Y
Profit/government agencies – per hour	\$29.00	\$26.36	\$2.64	\$29.00	N	Y
Orange Arts Society Lease – per annum	\$1,380.50	\$1,305.18	\$130.52	\$1,435.70	N	Y
Permanent space for community groups – per annum	\$808.00	\$763.64	\$76.36	\$840.00	N	Y
Orange Lace Makers	\$808.00	\$763.64	\$76.36	\$840.00	N	Y

Objective 12 - Preserve**Cemetery**

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Funeral Late Fee (>30 Minutes after booking time)	\$188.45	\$178.18	\$17.82	\$196.00	N	Y

Old Portion

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Interment of ashes in existing allotment	\$195.00	\$186.36	\$18.64	\$205.00	N	Y
Land for grave	\$400.00	\$377.27	\$37.73	\$415.00	N	Y
Perpetual Maintenance	\$1,015.00	\$959.09	\$95.91	\$1,055.00	N	Y
Reopening of grave with tombstone or slab – Contractor's charges plus	\$185.00	\$172.73	\$17.27	\$190.00	N	Y
Interment of bodies – weekdays	\$540.00	\$509.09	\$50.91	\$560.00	N	Y

Baby Section (In Lawn Portion)

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Interment	\$400.00	\$377.27	\$37.73	\$415.00	N	Y

Lawn Portion - Denominational

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Land for each grave, first interment and perpetual maintenance	\$3,125.00	\$2,954.55	\$295.45	\$3,250.00	N	Y

Levy - NSW Government Interment Services Levy

A NSW Government Interment Services Levy may be applied to all interments as prescribed by the Cemeteries and Crematoria Act. The Levy being prescribed by State Legislation, along with GST would be additional to all Council fees and charges.

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Ash Interment (each)	\$0.00	\$63.00	\$6.30	\$69.30	Y	Y
Burial (each)	\$0.00	\$156.00	\$15.60	\$171.60	Y	Y

Lawn Portion - Non-Denominational

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Land for each grave, first interment, and perpetual maintenance	\$3,615.00	\$3,418.18	\$341.82	\$3,760.00	N	Y

Lawn Portion

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Reopening of grave for second interment	\$910.00	\$859.09	\$85.91	\$945.00	N	Y

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Lawn Portion [continued]

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Interment of ashes from Crematorium, in lawn (new plot) and perpetual maintenance	\$2,910.00	\$2,750.00	\$275.00	\$3,025.00	N	Y
Interment of ashes in Columbarium Wall - owner to provide plaque	\$605.00	\$572.73	\$57.27	\$630.00	N	Y

Right of Burial (Reservation of Burial Plot)

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Right of Burial (Old and Lawn Portions)	\$1,286.36	\$1,338.00	\$0.00	\$1,338.00	N	N

Aboveground Crypt Space (Section M)

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Land for Vault – for plot 1.0 m x 3 m – including perpetual maintenance	\$2,825.00	\$2,672.73	\$267.27	\$2,940.00	N	Y

Aboveground Crypt Space (Section N)

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Land for Vault – for plot 1.3 m x 2.4 m – including perpetual maintenance	\$3,822.00	\$3,613.64	\$361.36	\$3,975.00	N	Y

Out of normal working hours Interment (In addition to regular fees)

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Interment of bodies – Saturdays or Public Holidays	\$855.00	\$809.09	\$80.91	\$890.00	N	Y
Columbarium Wall Ashes interment - not including plaque	\$362.00	\$400.00	\$40.00	\$440.00	N	Y

Aboveground Vault Space

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Land for Vault – for plot – including perpetual maintenance – fee per square metre	\$955.00	\$904.55	\$90.45	\$995.00	N	Y

Melaleuca Gardens

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Reservation Fee	\$4,765.00	\$4,504.55	\$450.45	\$4,955.00	N	Y
Land for each grave, single interment, and perpetual maintenance	\$5,003.00	\$4,730.00	\$473.00	\$5,203.00	N	Y
Interment fee (less original reservation fee paid)	\$5,005.00	\$4,731.82	\$473.18	\$5,205.00	N	Y

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Melaleuca Gardens [continued]

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Interment of ashes from Crematorium, including perpetual maintenance	\$630.00	\$595.45	\$59.55	\$655.00	N	Y

Memorial Gardens

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Interment Fee	\$0.00	\$186.36	\$18.64	\$205.00	N	Y
Purchase of allotment for interment of ashes from Crematorium, in memorial gardens wall, including perpetual maintenance	\$585.00	\$554.55	\$55.45	\$610.00	N	Y

Miscellaneous Charges

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Provision of monument (small, white headstone)	\$235.00	\$222.73	\$22.27	\$245.00	N	Y
Exhumation		Cost plus 15%			N	Y

Annual Permits

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Annual permits to carry out works within the Cemetery	\$350.00	\$364.00	\$0.00	\$364.00	N	N

Objective 13 - Preserve**Sewerage Services****Residential****Sewerage Charges**

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Annual residential sewerage bill	\$607.50	\$631.80	\$0.00	\$631.80	N	N
Sewer Usage Charge (per kL)	\$2.83	\$2.94	\$0.00	\$2.94	N	N

Non-residential**Minimum Charge**

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Minimum annual non-residential sewerage bill	\$607.50	\$631.80	\$0.00	\$631.80	N	N

Annual sewerage access charges

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
20mm	\$196.12	\$203.96	\$0.00	\$203.96	N	N
25mm	\$305.00	\$317.20	\$0.00	\$317.20	N	N
32mm	\$502.16	\$522.25	\$0.00	\$522.25	N	N
40mm	\$784.56	\$815.94	\$0.00	\$815.94	N	N
50mm	\$1,225.84	\$1,274.87	\$0.00	\$1,274.87	N	N
65mm	\$2,071.52	\$2,154.38	\$0.00	\$2,154.38	N	N
80mm	\$3,137.96	\$3,263.48	\$0.00	\$3,263.48	N	N
100mm	\$4,903.12	\$5,099.24	\$0.00	\$5,099.24	N	N
150mm	\$11,032.00	\$11,473.28	\$0.00	\$11,473.28	N	N
200mm	\$19,608.16	\$20,392.49	\$0.00	\$20,392.49	N	N

Usage

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Sewer Usage Charge (per kL)	\$2.83	\$2.94	\$0.00	\$2.94	N	N

Sewer junction cut in

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
150mm diameter sewer – excavation by applicant	\$560.00	\$582.40	\$0.00	\$582.40	N	N
Other than above		Quotation			N	N

Sewer disconnection

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
150mm diameter		Quotation			N	N

Detailed Hydraulic Analysis

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Detailed Hydraulic Analysis			Quotation		N	N

Vacuum Pressure Test Sewer Main

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Vacuum pressure test sewer main (per ET -equivalent tenement)	\$62.67	\$65.18	\$0.00	\$65.18	N	N

CCTV Inspections

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
CCTV Inspections per connection (Sewer)	\$31.80	\$33.07	\$0.00	\$33.07	N	N
CCTV Inspections per connection (Stormwater)	\$39.77	\$41.36	\$0.00	\$41.36	N	N

Liquid Trade Waste**Application fees**

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
A, B&S classifications	\$178.44	\$185.58	\$0.00	\$185.58	N	N
C classification	\$480.71	\$499.94	\$0.00	\$499.94	N	N
Annual trade waste fee per exempt business	\$48.20	\$50.15	\$0.00	\$50.15	N	N

Category 1: Trade waste discharges requiring nil or minimal pre-treatment

This category includes retail food outlets with no hot food or foods that generate an oily/greasy waste, and other processes

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Re-inspection fee	\$95.85	\$99.70	\$0.00	\$99.70	N	N

Trade waste discharges with limited requirements and that do not require approval

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Annual trade waste fee per business	\$102.25	\$106.35	\$0.00	\$106.35	N	N

Category 2: Trade waste discharges with prescribed pre-treatment

This category includes: premises that prepare and/or serve hot foods or that generate oily/greasy waste, classification A activities

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Annual trade waste fee	\$102.25	\$106.35	\$0.00	\$106.35	N	N
Re-inspection fee	\$95.85	\$99.70	\$0.00	\$99.70	N	N

Trade waste usage charge for those:

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
- with adequate pre-treatment (per kL)	\$2.85	\$2.97	\$0.00	\$2.97	N	N
- without adequate pre-treatment (per kL)	\$20.10	\$20.90	\$0.00	\$20.90	N	N

Category 2S: Septic Waste

This category includes: chemical toilets and septic tank waste (effluent and septage)

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Septic Waste Disposal Charge (per kL)	\$20.87	\$21.70	\$0.00	\$21.70	N	N
Annual trade waste fee	\$102.25	\$106.35	\$0.00	\$106.35	N	N
Re-inspection fee	\$95.85	\$99.70	\$0.00	\$99.70	N	N

Category 3: Large discharges and industrial waste

This category includes large trade waste discharges (over about 20kL/day) and dischargers of industrial waste. Excess mass charges (EMC) apply for all wastes exceeding the concentration of pollutants in domestic sewage (Biological Oxygen Demand=300mg/L, Suspended solids=300mg/L, Ammonia (as N)= 35mg/L, Total Kjeldahl Nitrogen= 50mg/L, Phosphorus= 10mg/L, Total dissolved solids= 1000mg/L etc.)

Charging rate for pH, if outside the approved range = $K \times [\text{actual pH} - \text{approved pH}] \times 2$
(actual pH - approved pH) //

K = pH coefficient = \$0.56

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Zinc (per kg)	\$20.03	\$20.83	\$0.00	\$20.83	N	N
pH coefficient	\$0.54	\$0.56	\$0.00	\$0.56	N	N
Annual trade waste fee	\$689.11	\$716.67	\$0.00	\$716.67	N	N
Re-inspection fee	\$95.85	\$99.68	\$0.00	\$99.68	N	N
Suspended Solids (per kg)	\$2.01	\$2.09	\$0.00	\$2.09	N	N
Total Kjeldahl Nitrogen (per kg)	\$3.66	\$3.81	\$0.00	\$3.81	N	N
Total Phosphorus (per kg)	\$42.30	\$44.00	\$0.00	\$44.00	N	N
Oil & Grease (per kg)	\$4.68	\$4.86	\$0.00	\$4.86	N	N
Total Dissolved Solids (per kg)	\$0.08	\$0.09	\$0.00	\$0.09	N	N
Sulphate (per kg)	\$0.21	\$0.21	\$0.00	\$0.21	N	N
Sulphites (per kg)	\$2.21	\$2.29	\$0.00	\$2.29	N	N
Aluminium (per kg)	\$0.97	\$1.01	\$0.00	\$1.01	N	N
Chromium (per kg)	\$33.32	\$34.65	\$0.00	\$34.65	N	N
Biochemical Oxygen Demand (per kg) (1 specific formulas apply)	\$2.15	\$2.23	\$0.00	\$2.23	N	N

Construction Approvals**Construction Certificate Application fee**

To be collected at the time of submission of application for building works where council is nominated as the certifier by the applicant

Activities Where Building Works Are Proposed

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Up to \$50,000	\$260.20	\$246.00	\$24.60	\$270.60	N	Y

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Activities Where Building Works Are Proposed [continued]

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
\$50,001-\$100,000	\$390.65	\$369.36	\$36.94	\$406.30	N	Y

\$100,001-\$250,000

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Base Fee	\$709.75	\$671.05	\$67.10	\$738.15	N	Y
- Plus per additional \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$100,000	\$3.20	\$3.05	\$0.30	\$3.35	N	Y

More than \$250,000

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Base Fee	\$1,268.85	\$1,199.64	\$119.96	\$1,319.60	N	Y
- Plus per additional \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	\$1.55	\$1.45	\$0.15	\$1.60	N	Y

Modifications

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Minor amendment	\$130.05	\$122.95	\$12.30	\$135.25	N	Y
Other amendments – % of the Original Fee		50%			N	Y
Minimum Charge	\$189.75	\$179.41	\$17.94	\$197.35	N	Y

Application for Peer Review

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Referral of Construction Certificate Application to external certifier – Cost Plus		Cost + 30%			N	Y

Replace Principal Certifier - to Council**Class 1 and 10 (residential)**

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Occupation Certificate	\$500.00	\$472.73	\$47.27	\$520.00	N	Y
Critical Stage per Inspections	\$190.00	\$179.64	\$17.96	\$197.60	N	Y
Administration	\$500.00	\$472.73	\$47.27	\$520.00	N	Y

Class 2, 3, 4, 5, 6, 7, 8, 9 (commercial/industrial)

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Occupation Certificate	\$750.00	\$709.09	\$70.91	\$780.00	N	Y
Critical Stage Inspections	\$500.00	\$472.73	\$47.27	\$520.00	N	Y
Administration	\$1,500.00	\$1,418.18	\$141.82	\$1,560.00	N	Y

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Class 2, 3, 4, 5, 6, 7, 8, 9 (commercial/industrial) [continued]

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Building with Performance Solutions	Will have added fees at the discretion of the Director of Development Services				N	Y

Occupation Certificates (only) and Replace Principal Certifier - to Council

Applies when Council is not the original Principal Certifying Authority relating to the development and includes guidance with procedure to change PCA.

Class 1 and 10 (residential)

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Occupation Certificate	\$750.00	\$709.09	\$70.91	\$780.00	N	Y
Administration	\$500.00	\$472.73	\$47.27	\$520.00	N	Y

Class 2, 3, 4, 5, 6, 7, 8, 9 (commercial/industrial)

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Occupation Certificate	\$950.00	\$898.18	\$89.82	\$988.00	N	Y
Administration	\$1,500.00	\$1,418.18	\$141.82	\$1,560.00	N	Y
Building with Performance Solutions	May incur additional fees depending on complexity - as determined by the Director of Development Services				N	Y

Inspection Fees

To be collected where council is nominated as the Principal Certifying Authority by the applicant, at the time of submission of application. Fees include mandatory inspections, plumbing and drainage application and inspection fees and also an occupation certificate.

Inspection Fees

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Residential (includes rural sheds, swimming pools, alterations and additions) – per inspection	\$190.00	\$179.64	\$17.96	\$197.60	N	Y
Commercial/Industrial (including alterations and additions) – per inspection	\$200.00	\$189.09	\$18.91	\$208.00	N	Y
Minor reinspection	\$100.00	\$94.55	\$9.45	\$104.00	N	Y
Additional inspections - residential	\$190.00	\$179.64	\$17.96	\$197.60	N	Y
Additional inspections - commercial/industrial	\$200.00	\$189.09	\$18.91	\$208.00	N	Y
Where Inspector arrives at arranged time and inspection is not ready	\$200.00	\$189.09	\$18.91	\$208.00	N	Y

Compliance Certificates and Fire Safety Schedule - (replacement or never issued)

Applies when Council is not the Principal Certifying Authority relating to the approved construction works (other than water and sewer compliance inspections). Includes fire safety schedules/certificate inspection.

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Initial Inspection	\$190.00	\$179.64	\$17.96	\$197.60	N	Y

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Compliance Certificates and Fire Safety Schedule - (replacement or never issued) [continued]

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Completion of Works Inspection	\$190.00	\$179.64	\$17.96	\$197.60	N	Y
Administration	\$500.00	\$472.73	\$47.27	\$520.00	N	Y
Issue of Fire Safety Schedule	\$270.00	\$255.27	\$25.53	\$280.80	N	Y
Fire Safety Report	As determined by the Director of Development Services				N	Y

NCC Compliance and Upgrade Reports (includes fire and access compliance)

Not associated with a Council construction certificate or complying development certificate.
Note - fee for building reports will be determined by the Director Development Services.

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
NCC Compliance Report (Basic)			TBD at time of request		N	Y

Residential Swimming Pools

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Pool fence Compliance Certificate – First Inspection	\$165.00	\$150.00	\$15.00	\$165.00	Y	Y
Pool fence Compliance Certificate – Second inspection	\$110.00	\$100.00	\$10.00	\$110.00	Y	Y
Registration of Pool on NSW State Register	\$11.00	\$10.00	\$1.00	\$11.00	Y	Y

Commercial Swimming Pools

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Pool fence Compliance Certificate - First Inspection	\$0.00	\$150.00	\$15.00	\$165.00	Y	Y
Pool fence Compliance Certificate - Second Inspection	\$0.00	\$100.00	\$10.00	\$110.00	Y	Y

Property Certificates/Information

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Certificate under s735A of the Local Government Act	\$120.65	\$125.50	\$0.00	\$125.50	N	N
PLUS where a certificate requires a site inspection	\$217.65	\$226.35	\$0.00	\$226.35	N	N
Outstanding Notices and Orders Certificate under Environmental Planning and Assessment Act	\$120.65	\$125.50	\$0.00	\$125.50	N	N
Where combined S735A or EPAA Outstanding Notices Certificate is sought	\$204.15	\$212.30	\$0.00	\$212.30	N	N

Section 68 Water and Sewer Works Applications

When Council is not the Principal Certifying Authority relating to the development or where the works are not associated with a construction approval issued by council, the following fees apply for each approval and associated inspection required

Section 68 Water and Sewer Works Applications [continued]

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Application fee	\$215.00	\$225.00	\$0.00	\$225.00	N	N
Minor Application Fee - 2 max fixtures	\$105.00	\$109.00	\$0.00	\$109.00	N	N

Water and Sewer Compliance Inspections

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Standard inspection (all developments)	\$190.00	\$197.60	\$0.00	\$197.60	N	N
Re-inspections	\$200.00	\$208.00	\$0.00	\$208.00	N	N

Movable/Mobile Dwelling Applications

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Per Inspection	\$190.00	\$197.60	\$0.00	\$197.60	N	N
Application Fee	\$270.00	\$270.00	\$0.00	\$270.00	N	N

On-Site Sewage Management (OSM) Fees

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Installation of new system or alteration of an existing system (Fee includes determination of application, registration and inspection of system)	\$315.00	\$330.00	\$0.00	\$330.00	N	N
Re-inspection of system	\$135.00	\$140.00	\$0.00	\$140.00	N	N
Inspection of existing systems listed on Council's OSM Register (as part of Council audit)	\$205.00	\$215.00	\$0.00	\$215.00	N	N
Inspection of existing systems (one-off to determine compliance eg, requested at sale)	\$270.00	\$280.00	\$0.00	\$280.00	N	N

Development Applications**Administration of Easements**

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Application to apply restriction to Council land for the purposes of an easement	Purchase of restriction to be in accordance with Licenced Valuer's valuation for the affected Council land. (Note: all costs of valuation report, survey and drafting of easement, Council approval and registration of easement shall also be borne by the proponent)				N	N
Easement negotiation and administration fees - Council owned land	\$1,200.00	\$1,500.00	\$0.00	\$1,500.00	N	N

Variation or Modification of a Restriction

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Request to vary Restriction-as-to- User or other legal document	\$39.00	\$150.00	\$0.00	\$150.00	N	N

Estimated Cost of Development

These fees incorporate the Plan First fee of 0.00064 cents per dollar of estimated cost of certain development in excess of \$50,000

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Development not involving a building, work, subdivision or demolition	\$371.00	\$371.00	\$0.00	\$371.00	Y	N
Development for erection of dwelling house with an estimated construction cost of \$100,000 or less	\$592.00	\$592.00	\$0.00	\$592.00	Y	N
Erection of an advertising sign	\$371.00	\$371.00	\$0.00	\$371.00	Y	N
Plus \$ (for each advertisement in excess of one or the fee calculated in accordance with the above table, whichever is the greater	\$93.00	\$93.00	\$0.00	\$93.00	Y	N

Development for residential buildings including the erection of a dwelling house, additions to a dwelling and residential outbuildings

- where development consent only is required

Noted that this is a statutory fee. In the 1 July 2024 financial year - the amount calculated as follows:
\$111.32 x fee units per Schedule 4 of the Environmental Planning and Assessments Regulation 2021.

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Up to \$5,000		\$144.00			Y	N
Between \$5,001 to \$50,000	\$220.00 plus \$3.00 over \$1,000 (or part thereof) over \$5,000				Y	N
Between \$50,001 to \$250,000	\$459.00 plus \$3.64 over \$1,000 (or part thereof) over \$50,000				Y	N
Between \$250,001 to \$500,000	\$1,509.00 plus \$2.34 over \$1,000 (or part thereof) over \$250,000				Y	N
Between \$500,001 to \$1,000,000	\$2,272.00 plus \$1.64 over \$1,000 (or part thereof) over \$500,000				Y	N
Between \$1,000,001 to \$10,000,000	\$3,404.00 plus \$1.44 over \$1,000 (or part thereof) over \$1,000,000				Y	N
Over \$10,000,000	\$20,667.00 plus \$1.19 over \$1,000 (or part thereof) over \$10,000,000				Y	N

Designated Development

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Per Application	\$1,198.00	\$1,198.00	\$0.00	\$1,198.00	Y	N

Development requiring concurrence

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Concurrence fee for payment to each concurrence authority (separate cheque/s)	\$416.00	\$416.00	\$0.00	\$416.00	Y	N
Additional processing fee (payable to Council) where concurrent fee is applicable	\$183.00	\$183.00	\$0.00	\$183.00	Y	N

Integrated Development

These fees are in addition to the fees calculated in accordance with the above

Integrated Development [continued]

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Additional fee	\$183.00	\$183.00	\$0.00	\$183.00	Y	N
- Plus concurrence fee payable to each approval body (Payments must be made out to the relevant approval body)	\$416.00	\$416.00	\$0.00	\$416.00	Y	N

State Significant Development

Fees will apply as per the Environmental Planning Assessment Act and associated Regulation.

Development involving the subdivision of land

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Per Application (includes creation of New Road)	\$865.00	\$865.00	\$0.00	\$865.00	Y	N
- Plus per additional lot (includes creation of new road)	\$65.00	\$65.00	\$0.00	\$65.00	Y	N
Per Application (no New Road created)	\$430.00	\$430.00	\$0.00	\$430.00	Y	N
- Plus per additional lot (no new road created)	\$53.00	\$53.00	\$0.00	\$53.00	Y	N
Per Application (Strata Title)	\$430.00	\$430.00	\$0.00	\$430.00	Y	N
- Plus per additional lot (strata title)	\$65.00	\$65.00	\$0.00	\$65.00	Y	N

Advertising Fee

In addition to other fees payable, the following maximum fees for the giving of notice required for the development are payable

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
- In the case of designated development	\$2,890.00	\$2,890.00	\$0.00	\$2,890.00	Y	N
- In the case of advertised development	\$150.00	\$150.00	\$0.00	\$150.00	Y	N
- In the case of prohibited development	\$150.00	\$150.00	\$0.00	\$150.00	Y	N
- In the case of development for which an environmental planning instrument or development control plan requires notice to be given otherwise than as referred to above	\$150.00	\$150.00	\$0.00	\$150.00	Y	N
- Where notice of application for modification under s4.55(2) or s4.56 is required to be given	\$150.00	\$150.00	\$0.00	\$150.00	Y	N

Request for Review of Determination

- where development consent only is required

Noted that this is a statutory fee. In the 1 July 2024 financial year - the amount calculated as follows:
\$111.32 x fee units per Schedule 4 of the Environmental Planning and Assessments Regulation 2021.

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
not involving building, work or demolition (% of Original DA Application fee)	50% of original DA application fee				Y	N
where the erection of a dwelling house with an estimated cost of construction of \$100,000 or less is involved	\$247.00	\$247.00	\$0.00	\$247.00	Y	N

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Request for Review of Determination [continued]

Name	Year 24/25 Fee (incl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Up to \$5,000			\$71.00	Y	N
\$5,001 to \$250,000	\$110.00 plus \$1.50 per \$1,000 (or part thereof) of estimated cost			Y	N
\$250,001 to \$500,000	\$651.00 plus \$0.85 per \$1,000 (or part thereof) of estimated cost over \$250,000			Y	N
\$500,001 to \$1,000,000	\$927.00 plus \$0.50 per \$1,000 (or part thereof) of estimated cost over \$500,000			Y	N
\$1,000,001 to \$10,000,000	\$1,285.00 plus \$0.40 per \$1,000 (or part thereof) of estimated cost over \$1,000,000			Y	N
More than \$10,000,000	\$6,167.00 plus \$0.27 per \$1,000 (or part thereof) of estimated cost over \$10,000,000			Y	N

Fee for review of decision to reject a development application

Name	Year 24/25 Fee (incl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
a) if estimated cost of development is less than \$100,000	\$71.00	\$71.00	\$0.00	Y	N
b) if estimated cost of development is > \$100,000 and < \$1 million	\$195.00	\$195.00	\$0.00	Y	N
c) if estimated cost of development is > \$1 million	\$325.00	\$325.00	\$0.00	Y	N

Modification of a consent for local development or state significant development

- where development consent only is required

Noted that this is a statutory fee. In the 1 July 2024 financial year - the amount calculated as follows:
\$111.32 x fee units per Schedule 4 of the Environmental Planning and Assessments Regulation 2021.

Section 4.55 (1)

Name	Year 24/25 Fee (incl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Max. fee for a Application under s4.55(1) of the Act for the modification of a development consent is	\$0.00	\$0.00	\$0.00	Y	N

Section 4.55 (1A) or 4.56 - minimal impact

Name	Year 24/25 Fee (incl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Max. fee for a Application under s4.55(1A) or s4.56 OR	\$839.00	\$839.00	\$0.00	Y	N
% of the fee for the original application, whichever is the lesser		50%		Y	N
For an application that involves minor works or consideration and where the fee required for a s4.55 (1A) as calculated above exceeds \$247	\$247.00	\$247.00	\$0.00	N	N
Fee for review of modification application under S4.55 (% of Original fee)		50%		Y	N

Section 4.55 (2) or 4.56 - not of minimal impact

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
(a) % of fee if original application fee < \$100		50%			Y	N
(b) i) % of original fee where application does not involve erection of building, carrying out of work or demolition of work or building		50%			Y	N
(b) ii) where application is for erection of a dwelling with estimated cost of construction of \$100,000 or less	\$247.00	\$247.00	\$0.00	\$247.00	Y	N
(b) iii) with respect to any other DA other than above		See below Table			N	N
Plus additional amount if notice of application is required to be given under section 4.55 (2) or 4.56 of the act	\$150.00	\$150.00	\$0.00	\$150.00	Y	N

Table (b) iii)

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Up to \$5,000		\$71.00			Y	N
\$5,001 to \$250,000	\$110.00 plus \$1.50 per \$1,000 (or part thereof) of estimated cost				Y	N
\$250,001 to \$500,000	\$651.00 plus \$0.85 per \$1,000 (or part thereof) of estimated cost over \$250,000				Y	N
\$500,001 to \$1,000,000	\$927.00 plus \$0.50 per \$1,000 (or part thereof) of estimated cost over \$500,000				Y	N
\$1,000,001 to \$10,000,000	\$1,285.00 plus \$0.40 per \$1,000 (or part thereof) of estimated cost over \$1,000,000				Y	N
More than \$10,000,000	\$6,167.00 plus \$0.27 per \$1,000 (or part thereof) of estimated cost over \$10,000,000				Y	N

Refund of development application fee

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Where technical assessment has not been given – Fee Paid Less	\$168.90	\$175.65	\$0.00	\$175.65	N	N
Where technical assessment has been given – Fee Paid Less	\$200.55	\$208.55	\$0.00	\$208.55	N	N
Where report has been prepared		No refund			N	N

Refund of advertising fee

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Where application is yet to be advertised – Fee Paid Less	\$30.75	\$32.00	\$0.00	\$32.00	N	N
Where application has been advertised or has been prepared for advertising		No refund			N	N

Complying Development Application Fees & Modification of Complying Development Certificate Fees

To be collected at the time of submission of application for building or subdivision works where council is nominated as the certifier by the applicant

Building (Estimated Cost)

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Up to \$5,000	\$345.00	\$327.27	\$32.73	\$360.00	N	Y
\$5,001 to \$29,999	\$415.00	\$390.91	\$39.09	\$430.00	N	Y
\$30,000 to \$100,000	\$520.00	\$490.91	\$49.09	\$540.00	N	Y
More than \$100,000	\$665.00	\$627.27	\$62.73	\$690.00	N	Y

Subdivision (Estimated Cost)

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Subdivision	\$260.20	\$246.00	\$24.60	\$270.60	N	Y
- Plus fee per additional lot	\$26.00	\$24.59	\$2.46	\$27.05	N	Y
Subdivision						
Strata Subdivision	\$260.20	\$246.00	\$24.60	\$270.60	N	Y
- Plus fee per additional lot	\$26.00	\$24.59	\$2.46	\$27.05	N	Y
Strata Subdivision						

Modification of Complying Development

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Modification		50% of original fee			N	Y

Building Control Fees**Town Planning Certificates**

[additional information under section 10.7(5) will not be issued separately to the certificate under section 10.7 (2)]

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Certificate under s10.7(1) Environmental Planning and Assessment Amendment Act (Planning Certificate) - per parcel of land	\$69.00	\$69.00	\$0.00	\$69.00	Y	N
Additional information required under s10.7(5) of Environmental Planning and Assessment Act	\$105.00	\$105.00	\$0.00	\$105.00	Y	N
Urgency fee	\$70.00	\$70.00	\$0.00	\$70.00	N	N

Refund of Planning Certificate

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Where the application is yet to be processed		Fee paid less \$20.00			N	N
Where the application has been processed		Zero			N	N

Outstanding Notices

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Fee, applied under s608 of Local Government Act, for information on notices issued under the following Acts: Swimming Pool Act; Public Health Act; Protection of the Environment Operations Act – Base fee	\$113.70	\$118.25	\$0.00	\$118.25	N	N
PLUS – where a certificate requires a site inspection	\$208.35	\$216.70	\$0.00	\$216.70	N	N
Information under each additional Act – per Act	\$37.95	\$39.45	\$0.00	\$39.45	N	N

Building Information Certificates

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Building Information Certificate Classes 1 and 10 (Sale of property)	\$250.00	\$510.00	\$0.00	\$510.00	N	N
Building Information Certificate - Classes 2 - 9 (Sale of Property)	\$1,100 + \$0.15 per M2 floor area				N	N
Building Information Certificate - Classes 1 & 10 (Unauthorised or Uncertified Work)	0.5% Cost of works Minimum Fee \$2000.00				N	N
Building Information Certificate - Classes 2 - 9 (Unauthorised or Uncertified Work)	0.79% of cost of work Minimum \$3500.00				N	N

Section 149A-149E of Environmental Planning and Assessment Act (Clause 260)

In the case of any other class of building - as follows

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Not exceeding 200m2	\$250.00	\$250.00	\$0.00	\$250.00	N	N
Exceeding 200m2 but not exceeding 2,000m2 – minimum	\$250.00	\$250.00	\$0.00	\$250.00	N	N
- Plus, for each square metre over 200, an additional	\$0.50	\$0.50	\$0.00	\$0.50	N	N
Exceeding 2,000m2 – minimum	\$1,165.00	\$1,165.00	\$0.00	\$1,165.00	N	N
- plus for each square metre over 2,000 an additional (charge \$0.075)	\$0.08	\$0.08	\$0.00	\$0.08	N	N
In any case where the application relates to a part of a building and that part consists of an external wall only or does not otherwise have a floor area	\$250.00	\$250.00	\$0.00	\$250.00	N	N
Reinspections (each)	\$172.75	\$172.75	\$0.00	\$172.75	N	N
Special urgency fee (same-day issue) – base fee plus	\$50.00	\$50.00	\$0.00	\$50.00	N	N

Drainage Diagrams

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Solicitor enquiries (per property)	\$134.40	\$139.80	\$0.00	\$139.80	N	N
Urgency fee (same-day issue)	\$52.00	\$54.00	\$0.00	\$54.00	N	N
Reinspection fee (of works)	\$52.00	\$54.00	\$0.00	\$54.00	N	N
Reinspection fee (due to no access)	\$134.40	\$139.80	\$0.00	\$139.80	N	N

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Drainage Diagrams [continued]

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Copy of Diagram for building purposes	\$52.00	\$54.00	\$0.00	\$54.00	N	N

Sundry Local Government Act Application Fees**Waste**

(in excess of 240-litre) - per week

Community Land (per application)

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Engage in a trade or business (other than mobile food van/premises)	\$250.00	\$260.00	\$0.00	\$260.00	N	N
Direct or procure entertainment for public	\$250.00	\$260.00	\$0.00	\$260.00	N	N
Play musical instrument for fee or reward (Busking)	\$25.00	\$26.00	\$0.00	\$26.00	N	N
Set up, operate or use a loudspeaker or sound amplifier	\$25.00	\$26.00	\$0.00	\$26.00	N	N
Hold a public meeting	\$250.00	\$260.00	\$0.00	\$260.00	N	N

Public Roads (per application)

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Charitable collections	\$18.00	\$19.00	\$0.00	\$19.00	N	N
Operate a stall	\$18.00	\$19.00	\$0.00	\$19.00	N	N
Hold a raffle or other competition	\$18.00	\$19.00	\$0.00	\$19.00	N	N

Other Activities

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Operate a public car park – per space	\$8.90	\$9.25	\$0.00	\$9.25	N	N
Operate a caravan park or camping ground – per site	\$20.80	\$21.65	\$0.00	\$21.65	N	N
Caravan park inspection fee	\$126.25	\$131.30	\$0.00	\$131.30	N	N

Install or operate amusement device (defined by construction Safety Act 1992)

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Install or operate amusement device (defined by construction Safety Act 1992) - large device - each	\$83.00	\$86.00	\$0.00	\$86.00	N	N
Install or operate amusement device (defined by construction Safety Act 1992) - small device - each	\$60.00	\$62.00	\$0.00	\$62.00	N	N
Install or operate amusement device (defined by construction Safety Act 1992) - more than two devices	\$210.00	\$220.00	\$0.00	\$220.00	N	N

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Install or operate amusement device (defined by construction Safety Act 1992) [continued]

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Mobile Food Business operating in a public place - not temporary event (annual approval)	\$591.60	\$615.25	\$0.00	\$615.25	N	N
Install domestic oil or solid fuel heating appliance + inspection fee	\$250.00	\$260.00	\$0.00	\$260.00	N	N

Stand Plant

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Permit to stand plant on public road, such as a crane or concrete truck – (per day or part day)	\$158.55	\$164.90	\$0.00	\$164.90	N	N

Construction Zone

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Where pedestrian or traffic management plan required – (per day or part day)	\$158.55	\$164.90	\$0.00	\$164.90	N	N
Application for placement of street furniture	\$187.30	\$194.80	\$0.00	\$194.80	N	N
Outdoor Eating Area Licence – per year	\$50.50	\$52.50	\$0.00	\$52.50	N	N
Commercial mobile vans (non-food) on public streets and places – per day	\$359.30	\$373.65	\$0.00	\$373.65	N	N

Rent

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Rent for use of public places under provisions of Roads Act (including street furniture) – per m2 leased area per annum	\$91.95	\$95.65	\$0.00	\$95.65	N	N
Existing holding status notification or advice to establish dwelling entitlement	\$193.50	\$193.50	\$0.00	\$193.50	N	N

Hoardings

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Erection of hoarding on Council land/footpath application fee	\$50.00	\$50.00	\$0.00	\$50.00	N	N
Plus additional daily fee per lineal metre of hoarding where hoarding is proposed to be in place for up to two weeks. Periods in excess of 2 weeks TBD at time of application.	\$3.00	\$3.00	\$0.00	\$3.00	N	N

Subdivision And Development Fees**Engineering Construction Certificate**

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Engineering Construction	\$90.65	\$94.30	\$0.00	\$94.30	N	N

Withdrawn Construction Certificate

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Before consideration		Full refund			N	Y
Less administration fee	\$90.60	\$85.64	\$8.56	\$94.20	N	Y
After consideration		No refund			N	Y
If construction certificate is refused		No refund			N	Y

Application for Subdivision Certificate

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
- Fee per lot	\$39.25	\$40.80	\$0.00	\$40.80	N	N
- Minimum fee	\$305.20	\$317.40	\$0.00	\$317.40	N	N
Signing of Plans of Consolidation and other plans not requiring Subdivision Certificate	\$296.65	\$308.50	\$0.00	\$308.50	N	N

Subdivision Plan Approval Fee**Additional Subdivision Inspection**

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Additional Subdivision Final Inspection Fee after 2 inspections	\$0.00	\$1,818.18	\$181.82	\$2,000.00	N	Y

Rural

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Soil Erosion Control Plan	\$90.60	\$85.64	\$8.56	\$94.20	N	Y
Road	\$381.20	\$360.41	\$36.04	\$396.45	N	Y
Drainage (Culvert)	\$90.60	\$85.64	\$8.56	\$94.20	N	Y

Rural Residential (Standard all 2 Hectare or less allotments)

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Soil Erosion Control Plan	\$90.60	\$85.64	\$8.56	\$94.20	N	Y
Interlot Drainage	\$90.60	\$85.64	\$8.56	\$94.20	N	Y
PLUS per lin metre	\$2.15	\$2.05	\$0.20	\$2.25	N	Y
Interlot Drainage						
Road – half width	\$193.45	\$182.91	\$18.29	\$201.20	N	Y
PLUS per lin metre	\$2.15	\$2.05	\$0.20	\$2.25	N	Y
Road - half width						
Road – full width	\$286.25	\$270.64	\$27.06	\$297.70	N	Y
PLUS per lin metre	\$3.65	\$3.45	\$0.35	\$3.80	N	Y
Road - full width						
Drainage	\$286.25	\$270.64	\$27.06	\$297.70	N	Y
PLUS per lin metre	\$3.65	\$3.45	\$0.35	\$3.80	N	Y
Drainage						

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Rural Residential (Standard all 2 Hectare or less allotments) [continued]

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
On Site Detention	\$286.25	\$270.64	\$27.06	\$297.70	N	Y
Water Reticulation Plan	\$193.70	\$183.14	\$18.31	\$201.45	N	Y
Sewer Reticulation Plan	\$193.70	\$183.14	\$18.31	\$201.45	N	Y
Minimum fee / re-issue of engineering plans with minor amendments	\$286.25	\$270.64	\$27.06	\$297.70	N	Y

Urban and Industrial

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Soil Erosion Control Plan	\$98.00	\$92.64	\$9.26	\$101.90	N	Y
Interlot Drainage	\$98.00	\$92.64	\$9.26	\$101.90	N	Y
PLUS per lin metre	\$2.15	\$2.05	\$0.20	\$2.25	N	Y
Interlot Drainage						
Road – half width	\$193.70	\$183.14	\$18.31	\$201.45	N	Y
PLUS per lin metre	\$7.20	\$6.82	\$0.68	\$7.50	N	Y
Road - half width						
Road – full width	\$286.25	\$270.64	\$27.06	\$297.70	N	Y
PLUS per lin metre	\$7.20	\$6.82	\$0.68	\$7.50	N	Y
Road - full width						
Drainage	\$286.25	\$270.64	\$27.06	\$297.70	N	Y
PLUS per lin metre	\$7.20	\$6.82	\$0.68	\$7.50	N	Y
Drainage						
On Site Detention Minor <50m3	\$286.25	\$270.64	\$27.06	\$297.70	N	Y
On Site Detention Major >50m3	\$1,433.20	\$1,355.05	\$135.50	\$1,490.55	N	Y
Water Reticulation Plan	\$316.35	\$299.09	\$29.91	\$329.00	N	Y
Sewer Reticulation Plan	\$316.35	\$299.09	\$29.91	\$329.00	N	Y
Minimum Fee / re-issue of engineering plans with minor amendments	\$286.25	\$270.64	\$27.06	\$297.70	N	Y

Plan Approval Fees for Dual Occupancy, Unit Developments and Industrial Building

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Dual Occupancy	\$587.25	\$555.23	\$55.52	\$610.75	N	Y
2 units or less	\$587.25	\$555.23	\$55.52	\$610.75	N	Y
3 to 10 units	\$946.45	\$894.82	\$89.48	\$984.30	N	Y
10 units or more	\$946.45	\$894.82	\$89.48	\$984.30	N	Y
PLUS per each additional unit	\$90.60	\$85.64	\$8.56	\$94.20	N	Y
Industrial Buildings	\$527.15	\$498.41	\$49.84	\$548.25	N	Y

Compliance Certificates for Dual Occupancy, Unit Developments and Industrial Buildings

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Engineering Inspection and Compliance Certificate Fees for Dual Occupancy Developments	\$193.70	\$183.14	\$18.31	\$201.45	N	Y
Engineering Inspection and Compliance Certificate Fees for Unit Developments – per unit	\$90.60	\$85.64	\$8.56	\$94.20	N	Y
Engineering Inspection and Compliance Certificate Fees for Industrial Developments	\$193.70	\$183.14	\$18.31	\$201.45	N	Y

Compliance Certificates for Rural, Urban and Industrial Subdivisions

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Development Contributions	\$41.60	\$39.32	\$3.93	\$43.25	N	Y
Street Trees	\$41.60	\$39.32	\$3.93	\$43.25	N	Y
Street Signs	\$41.60	\$39.32	\$3.93	\$43.25	N	Y
Water Reticulation – per lot	\$75.90	\$71.77	\$7.18	\$78.95	N	Y
Water Pressure and Chlorination – per test	\$821.35	\$776.55	\$77.65	\$854.20	N	Y
Sewer Reticulation – per lot	\$75.90	\$71.77	\$7.18	\$78.95	N	Y
Drainage – per lot	\$28.20	\$26.68	\$2.67	\$29.35	N	Y
Minimum fee	\$126.25	\$119.36	\$11.94	\$131.30	N	Y

Road

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Subgrade – per lot	\$28.20	\$26.68	\$2.67	\$29.35	N	Y
Sub-base – per lot	\$28.20	\$26.68	\$2.67	\$29.35	N	Y
Base – per lot	\$28.20	\$26.68	\$2.67	\$29.35	N	Y
Surface – per lot	\$28.20	\$26.68	\$2.67	\$29.35	N	Y
Kerb and Gutter – per lot	\$28.20	\$26.68	\$2.67	\$29.35	N	Y
On-site Detention Minor <50m3	\$90.60	\$85.64	\$8.56	\$94.20	N	Y
On-site Detention Major >50m3	\$264.85	\$250.41	\$25.04	\$275.45	N	Y
Reinspection – per hour	\$90.60	\$85.64	\$8.56	\$94.20	N	Y
Minimum fee / re-issue of engineering plans with minor amendments	\$90.60	\$85.64	\$8.56	\$94.20	N	Y

Bond for Outstanding Development Works

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Application to bond outstanding development works (if a draw on bond is required then GST will be applicable)	\$751.55	\$781.60	\$0.00	\$781.60	N	N

Private Works - Road Signs

Council will supply and erect standard street name signs

Private Works - Road Signs [continued]

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
1 Road Sign	\$463.45	\$438.18	\$43.82	\$482.00	N	Y
2 Road Signs	\$771.35	\$729.27	\$72.93	\$802.20	N	Y
Additional Road Signs	\$328.70	\$310.77	\$31.08	\$341.85	N	Y

Maintenance Security Deposit

Maintenance period: minimum 6 months; maximum 12 months. Deposit held for maintenance period and refunded at release from maintenance period if unused

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
% of Construction costs OR		5%			N	N
\$ per lot, whichever is the greater	\$509.45	\$509.45	\$0.00	\$509.45	N	N

Environmental Health**Annual Permits**

Under S68 (1) of the Local Government Act 1993 and the NSW Food Act 2003.

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Temporary Food Permit - Shows & Markets	\$0.00	\$44.00	\$0.00	\$44.00	N	N
Temporary Food Permit - Sporting Groups, charities & Not for profit	\$0.00	\$44.00	\$0.00	\$44.00	N	N

Inspections

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Food premises (clause 11)	\$227.00	\$236.00	\$0.00	\$236.00	Y	N
Food Premises reinspection due to non-compliance	\$172.75	\$142.00	\$0.00	\$142.00	Y	N
Improvement notice fee (Clause 6)	\$330.00	\$330.00	\$0.00	\$330.00	Y	N
Food premises pre-purchase consultation (per hour)	\$350.00	\$350.00	\$0.00	\$350.00	N	N
Inspection due to complaint (substantiated)	\$175.00	\$175.00	\$0.00	\$175.00	Y	N
Commercial pools & spa public health water quality inspection	\$195.00	\$205.00	\$0.00	\$205.00	N	N
Cooling towers	\$252.70	\$262.80	\$0.00	\$262.80	N	N
Hairdresser	\$103.00	\$107.00	\$0.00	\$107.00	N	N
Skin penetration	\$170.00	\$170.00	\$0.00	\$170.00	N	N
Temporary food premises (shows & markets)	\$100.00	\$71.00	\$0.00	\$71.00	Y	N
Temporary food premises (sporting groups, charities and not for profit)	\$42.00	\$0.00	\$0.00	\$0.00	Y	N
Mobile food van	\$100.00	\$106.50	\$0.00	\$106.50	Y	N
Food vendor (multiple)	\$340.00	\$340.00	\$0.00	\$340.00	N	N
Pre trade/advice (new premises onsite) - where a private certifier is involved	\$238.00	\$248.00	\$0.00	\$248.00	N	N

Environmental Management & Monitoring**Protection of the Environment**

Name	Year 24/25	Fee (excl. GST)	Year 25/26	Fee (incl. GST)	Statutory	GST
	Fee (incl. GST)		GST			
CleanUp, Prevention or Noise Control Notice (Section 151 POEO - General Regulation 2022)	\$803.00	\$821.00	\$0.00	\$821.00	Y	N
Clean Up Notice for litter or waste under S144AG	\$0.00	\$267.00	\$0.00	\$267.00	N	N
Improvement Notice or Prohibition Order issued on a regulated system under Public Health Act	\$635.00	\$635.00	\$0.00	\$635.00	Y	N
Improvement Notice or Prohibition Order issued in other case under Public Health Act	\$295.00	\$295.00	\$0.00	\$295.00	Y	N
Reinspection to assess compliance with a Prohibition Order issued under Public Health Act	\$255.00	\$255.00	\$0.00	\$255.00	Y	N

FOR EXHIBITION

Objective 14 - Preserve**Drainage Construction/Maintenance****Stormwater Levy - per assessment**

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Residential Stormwater Charge	\$25.00	\$25.00	\$0.00	\$25.00	N	N
Residential Strata Stormwater	\$12.50	\$12.50	\$0.00	\$12.50	N	N
0-350m Business Stormwater	\$25.00	\$25.00	\$0.00	\$25.00	N	N
351-700m Business Stormwater	\$50.00	\$50.00	\$0.00	\$50.00	N	N
701-1000m Business Stormwater	\$75.00	\$75.00	\$0.00	\$75.00	N	N
1001-9999m Business Stormwater	\$100.00	\$100.00	\$0.00	\$100.00	N	N
Business Strata Stormwater	\$5.00	\$5.00	\$0.00	\$5.00	N	N
Village Stormwater Charge	\$25.00	\$25.00	\$0.00	\$25.00	N	N

Infrastructure Asset Management**Rural/Urban Street Map:**

** Emergency Services are exempt from charges for rural/urban maps of the Orange Local Government Area **

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
A0 Sized Sheet	\$27.40	\$28.50	\$0.00	\$28.50	N	N
A1 Sized Sheet	\$16.25	\$16.90	\$0.00	\$16.90	N	N
A2 Sized Sheet	\$11.20	\$11.65	\$0.00	\$11.65	N	N
Electronic Version	\$13.65	\$14.20	\$0.00	\$14.20	N	N
- Small (A2/A3)	\$6.85	\$7.10	\$0.00	\$7.10	N	N
- Medium (A1)	\$9.90	\$10.30	\$0.00	\$10.30	N	N
- Large (A0)	\$12.40	\$12.90	\$0.00	\$12.90	N	N
Electronic plans	\$13.65	\$14.20	\$0.00	\$14.20	N	N
Rural Area Map	\$20.55	\$21.35	\$0.00	\$21.35	N	N
Copy per sheet of Survey Plan (DPs etc.)	\$8.00	\$8.30	\$0.00	\$8.30	N	N

Specific Requests for Individual Plots

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Small (A2)	\$31.70	\$32.95	\$0.00	\$32.95	N	N
Medium (A1)	\$44.20	\$45.95	\$0.00	\$45.95	N	N
Large (A0)	\$56.65	\$58.90	\$0.00	\$58.90	N	N
Copy Existing Plans	\$12.60	\$13.10	\$0.00	\$13.10	N	N

Traffic Facilities**Vehicle Impounding**

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Vehicle – per unit	\$284.20	\$295.55	\$0.00	\$295.55	N	N

Traffic Counts

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Installation and removal of traffic classifiers	\$296.20	\$280.05	\$28.00	\$308.05	N	Y

Pavement Markings

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
"No Parking"	\$325.75	\$308.00	\$30.80	\$338.80	N	Y

Car Park Management

Penalty notices issued by council are set by the fixed penalty handbook (State Debt Recovery Office). Penalties vary according to the offence

Ophir Car Parking Fees

There may be a reduction or exemption of the fee based on the discretion of the Chief Executive Officer (CEO).

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Per day	\$3.00	\$2.73	\$0.27	\$3.00	N	Y
1 month	\$44.50	\$40.45	\$4.05	\$44.50	N	Y
3 months	\$133.50	\$121.36	\$12.14	\$133.50	N	Y
6 months	\$272.50	\$247.73	\$24.77	\$272.50	N	Y
12 months	\$500.00	\$454.55	\$45.45	\$500.00	N	Y

Car Parking - Electric Vehicle Charge Stations Fees (Council Operated)

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Electric Vehicle Charge Stations (Council Operated) - 7KW		\$0.52 / kWh			N	Y
Electric Vehicle Charge Stations (Council Operated) - 22KW		\$0.55 / kWh			N	Y

Water Supply Services**Water Access Charges****Availability charge* - water service size:**

* A water access charge applies for each strata lot in a residential body corporate or strata titled property.

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
20mm	\$312.36	\$324.84	\$0.00	\$324.84	N	N
25mm	\$488.12	\$507.64	\$0.00	\$507.64	N	N
32mm	\$799.72	\$831.72	\$0.00	\$831.72	N	N
40mm	\$1,249.52	\$1,299.48	\$0.00	\$1,299.48	N	N
50mm	\$1,952.44	\$2,030.52	\$0.00	\$2,030.52	N	N
65mm	\$3,299.56	\$3,431.52	\$0.00	\$3,431.52	N	N
80mm	\$4,998.16	\$5,198.08	\$0.00	\$5,198.08	N	N
100mm	\$7,809.60	\$8,121.96	\$0.00	\$8,121.96	N	N

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Availability charge* - water service size: [continued]

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
150mm	\$17,571.62	\$18,274.48	\$0.00	\$18,274.48	N	N
200mm	\$31,238.44	\$32,487.96	\$0.00	\$32,487.96	N	N

Water Usage Charges**Residential**

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
First 450 kL (per kL)	\$2.83	\$2.94	\$0.00	\$2.94	N	N
More than 450kL (per kL)	\$4.25	\$4.42	\$0.00	\$4.42	N	N

Non Residential

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
All consumption (per kL)	\$2.83	\$2.94	\$0.00	\$2.94	N	N

Dialysis Patients

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
All consumption (per kL)	\$0.75	\$0.78	\$0.00	\$0.78	N	N

Other

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Cabonne Council (non-potable)	\$2.44	\$2.54	\$0.00	\$2.54	N	N
Central Tablelands Water (Potable) (per KL)	\$2.17	\$2.26	\$0.00	\$2.26	N	N
Ploughmans Valley/North Orange (non-potable)	\$2.83	\$2.94	\$0.00	\$2.94	N	N

Other Charges

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Restricting water supply	\$195.05	\$202.85	\$0.00	\$202.85	N	N
Reconnect water supply	\$195.05	\$202.85	\$0.00	\$202.85	N	N

Water Service Connections

From 1 July 2021 Smart Meters will be supplied and installed on all new developments with Orange City Council completing the works.

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Purchase and installation of water meter and meter box	\$611.50	\$635.95	\$0.00	\$635.95	N	N
20mm (where water main is on adjacent footpath)	\$1,631.80	\$1,697.05	\$0.00	\$1,697.05	N	N
20mm (where water main is not in adjacent footpath)		Quotation			N	N

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Water Service Connections [continued]

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Greater than 20mm			Quotation		N	N

Dual Water Connections

From 1 July 2021 Smart Meters will be supplied and installed on all new developments with Orange City Council completing the works.

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Purchase and installation of 2 water meters and 2 meter boxes	\$1,011.75	\$1,052.20	\$0.00	\$1,052.20	N	N

Section 68 Water and Sewer Works Applications

When council is not the principal certifying authority relating to the development or where the works are not associated with a construction approval issued by council, the following fees apply for each approval and associated inspection required

Water and Sewer Compliance Inspections

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Water and Sewer infrastructure compliance application review	\$215.00	\$224.00	\$0.00	\$224.00	N	N
Water and sewer infrastructure compliance inspections	\$175.00	\$180.00	\$0.00	\$180.00	N	N

Water Service Disconnections

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
20mm and 25mm with main in adjacent footpath	\$309.30	\$321.65	\$0.00	\$321.65	N	N
20mm and 25mm (other)		Quotation			N	N
Greater than 25mm		Quotation			N	N

Water Meters

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Special Reading Fee	\$109.45	\$113.85	\$0.00	\$113.85	N	N
Urgency Fee	\$62.15	\$64.65	\$0.00	\$64.65	N	N
Testing Fee (Accuracy)	\$111.75	\$116.20	\$0.00	\$116.20	N	N

Fire Flow and Pressure Analysis

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Pressure and flow analysis including field testing plus details of water main and hydrant locations (if required)	\$322.75	\$335.65	\$0.00	\$335.65	N	N

Detailed Hydraulic Analysis

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Detailed Hydraulic Analysis			Quotation		N	N

Water Carting (Potable)

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Tank inspection (if required)	\$137.65	\$143.15	\$0.00	\$143.15	N	N
Approval (annual)	\$137.65	\$143.15	\$0.00	\$143.15	N	N
Key Bond	\$104.60	\$108.80	\$0.00	\$108.80	N	N
Filling station (potable) (per kL)	\$4.05	\$4.20	\$0.00	\$4.20	N	N

Utility Damage

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Each case assessed separately			Quotation		N	N

Pressure Test and Chlorination

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Pressure test and chlorination (per connection)	\$34.85	\$36.25	\$0.00	\$36.25	N	N

Waste Services**Garbage Services****Rateable Properties S 496(1)**

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Domestic Waste Management Charge – per annum per service	\$290.10	\$301.70	\$0.00	\$301.70	N	N
White Goods, Scrap Steel and General Bulky Waste - collected once per year on a scheduled basis	\$13.15	\$13.70	\$0.00	\$13.70	N	N
Recycling Charge – per annum per service	\$113.40	\$117.95	\$0.00	\$117.95	N	N
Domestic Organic Charge – per annum per service	\$82.75	\$86.05	\$0.00	\$86.05	N	N
Organics Equalisation Levy	\$27.60	\$28.70	\$0.00	\$28.70	N	N

Non-Rateable Properties S 496(2)

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Waste Management Charge – per annum per service	\$290.10	\$301.70	\$0.00	\$301.70	N	N
Recycling Charge – per annum per service	\$113.40	\$117.95	\$0.00	\$117.95	N	N
Organic Charge – per annum per service	\$82.75	\$86.05	\$0.00	\$86.05	N	N

Non-Domestic Waste Collection S 501

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Non-Domestic Waste Management Charge – per annum per service	\$290.10	\$301.70	\$0.00	\$301.70	N	N
Non-Domestic Recycling Charge – per annum per service	\$113.40	\$117.95	\$0.00	\$117.95	N	N
Non-Domestic Organic Charge – per annum per service	\$82.75	\$86.05	\$0.00	\$86.05	N	N
Depot Access Charge (s501)	\$26.25	\$27.30	\$0.00	\$27.30	N	N

Additional Services

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Green Waste "User-Pay" ticket	\$2.00	\$2.00	\$0.00	\$2.00	N	N
Season Green Waste Sticker collection	\$57.70	\$57.70	\$0.00	\$57.70	N	N
Purchase of organic chip (per m3)	\$24.00	\$22.68	\$2.27	\$24.95	N	Y
Purchase of organic chip (per m3) > 50m3	\$11.00	\$10.00	\$1.00	\$11.00	N	Y
Purchase of compost (per m3)	\$48.15	\$45.50	\$4.55	\$50.05	N	Y
Recycling Service – "User-Pay" ticket	\$2.00	\$2.00	\$0.00	\$2.00	N	N
Waste Service – "User-Pay" ticket	\$2.00	\$2.00	\$0.00	\$2.00	N	N
Bulk waste collection – "User-Pay" ticket	\$220.25	\$220.25	\$0.00	\$220.25	N	N
Purchase of Bin	\$111.00	\$115.45	\$0.00	\$115.45	N	N

Trade Refuse Approval Fee (including solid, liquid & contaminated)

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Per annum (service provider of solid, liquid and contaminated)	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00	N	N
Trade refuse approval fee (solid waste only) – per annum	\$500.00	\$500.00	\$0.00	\$500.00	N	N
Trade refuse approval fee (liquid waste only) – per annum	\$500.00	\$500.00	\$0.00	\$500.00	N	N
Trade refuse approval fee (contaminated trade waste only) – per annum	\$250.00	\$250.00	\$0.00	\$250.00	N	N

Dumping of Refuse & Similar Material at the Resource Recovery Centre**Resident Dumping Fees**

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Large bogie trailers or trucks – per tonne	\$182.95	\$172.95	\$17.30	\$190.25	N	Y
Full utes, vans and single axle trailers	\$54.95	\$51.95	\$5.20	\$57.15	N	Y
Partially full utes, vans and single axle trailers	\$32.90	\$31.09	\$3.11	\$34.20	N	Y
or minimum charge (eg. Bag of waste)	\$11.00	\$10.41	\$1.04	\$11.45	N	Y
Recyclables or green waste		No Charge			N	Y

Non-Resident Dumping Fees

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Bogie trailers and trucks – per tonne	\$366.00	\$346.05	\$34.60	\$380.65	N	Y
Full utes, vans and single axle trailers	\$109.80	\$103.82	\$10.38	\$114.20	N	Y
Partially full utes, vans and single axle trailers	\$65.75	\$62.18	\$6.22	\$68.40	N	Y
Minimum Charge	\$22.10	\$20.91	\$2.09	\$23.00	N	Y

Commercial and Industrial Putrescible/Mixed Waste Dumping Fees

Non-Resident dumping charge - multiply by 2

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Bogie trailers and trucks – per tonne	\$182.95	\$172.95	\$17.30	\$190.25	N	Y
Full utilities, vans and single axle trailers	\$54.95	\$51.95	\$5.20	\$57.15	N	Y
Minimum charge (i.e partially full utilities, vans and single axle trailers)	\$32.90	\$31.09	\$3.11	\$34.20	N	Y

Segregated Waste

Non-Resident dumping charge - multiply by 2

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Bogie Trailers and Trucks – Per tonne	\$137.40	\$129.91	\$12.99	\$142.90	N	Y
Full utes, vans and single axle trailers	\$41.20	\$38.95	\$3.90	\$42.85	N	Y
Minimum charge (ie partially full utes, vans and single axled trailers)	\$20.55	\$19.41	\$1.94	\$21.35	N	Y

Virgin Excavated Material (VEM)

Non-Resident dumping charge - multiply by 2

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Per tonne	\$33.25	\$31.45	\$3.15	\$34.60	N	Y
Utes, van and single axled trailers	\$16.55	\$15.64	\$1.56	\$17.20	N	Y
Minimum charge for partially full trailers	\$11.00	\$10.41	\$1.04	\$11.45	N	Y

Green Waste (Commercial Premises/Quantities)

Non-Resident dumping charge - multiply by 2

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Per tonne	\$71.05	\$67.18	\$6.72	\$73.90	N	Y
Full utes, vans and single axled trailers	\$21.45	\$20.27	\$2.03	\$22.30	N	Y
Minimum charge for partially full utes, vans, trailers	\$11.00	\$10.41	\$1.04	\$11.45	N	Y

Tyres

Non-Resident dumping charge - multiply by 2

Tyres *(continued)*

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Passenger/Motorcycle (without rim) – each	\$9.50	\$9.00	\$0.90	\$9.90	N	Y
Passenger (with rim) – each	\$13.80	\$13.05	\$1.30	\$14.35	N	Y
Light truck (without rim)	\$24.00	\$22.68	\$2.27	\$24.95	N	Y
Light truck (with rim)	\$32.35	\$30.59	\$3.06	\$33.65	N	Y
Truck (without rim)	\$32.35	\$30.59	\$3.06	\$33.65	N	Y
Truck (with rim)	\$65.30	\$61.73	\$6.17	\$67.90	N	Y
De-walled – each	\$4.10	\$3.86	\$0.39	\$4.25	N	Y
- or if delivered in bulk; weighed and charged – per tonne	\$483.70	\$457.32	\$45.73	\$503.05	N	Y
Super single	\$65.30	\$61.73	\$6.17	\$67.90	N	Y
Solid large (18" – 24")	\$52.05	\$49.23	\$4.92	\$54.15	N	Y
Solid medium (12" – 18")	\$36.50	\$34.50	\$3.45	\$37.95	N	Y
Solid small (Up to 12")	\$26.20	\$24.77	\$2.48	\$27.25	N	Y
Solid XL (Greater than 24")	\$78.50	\$74.23	\$7.42	\$81.65	N	Y
Loader	\$141.45	\$133.73	\$13.37	\$147.10	N	Y
Tractor small (Up to 1.2m)	\$130.45	\$123.32	\$12.33	\$135.65	N	Y
Fork large (18" – 24")	\$65.40	\$61.82	\$6.18	\$68.00	N	Y
Fork medium (12" – 18")	\$43.30	\$40.95	\$4.10	\$45.05	N	Y
Fork small (Up to 12")	\$32.45	\$30.68	\$3.07	\$33.75	N	Y
Grader	\$146.55	\$138.55	\$13.85	\$152.40	N	Y
Earthmover large		Not accepted			N	Y
Earthmover medium		Not accepted			N	Y
Earthmover small (Up to 1.2m)	\$174.20	\$164.68	\$16.47	\$181.15	N	Y
Bobcat	\$26.20	\$24.77	\$2.48	\$27.25	N	Y
Racing slicks	\$32.45	\$30.68	\$3.07	\$33.75	N	Y
Tractor Tyre (with rim)	\$138.20	\$130.68	\$13.07	\$143.75	N	Y
Tractor Greater than 1.2m		Not Accepted			N	Y

Scrap Steel

The Chief Executive Officer (CEO) may as required impose a charge for receipt of scrap metal, wire and car bodies that reflects the cost to Council for collection, transport and processing of this material as a recyclable product. Should no costs be incurred by council, the following charges will not be applied.

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Bogie trailer and trucks – Per tonne	\$40.00	\$36.36	\$3.64	\$40.00	N	Y
Full utes, vans and single axle trailers	\$20.00	\$18.18	\$1.82	\$20.00	N	Y
Partially full utes, vans and single axle trailers	\$10.00	\$9.09	\$0.91	\$10.00	N	Y
Minimum charge	\$5.00	\$4.55	\$0.45	\$5.00	N	Y

Mattresses

Non-Resident dumping charge - multiply by 2

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Cots/Single mattresses with or without base	\$40.80	\$38.59	\$3.86	\$42.45	N	Y
Double mattresses or greater with or without base	\$40.80	\$38.59	\$3.86	\$42.45	N	Y

Animals

Non-Resident dumping charge - multiply by 2

Collection, Removal and Disposal of Dead Animals (if Council's waste management contractor is requested to perform collection Service)

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Horses, cows, bulls and bullocks – each	\$464.55	\$439.23	\$43.92	\$483.15	N	Y
Calves and foals – each	\$464.55	\$439.23	\$43.92	\$483.15	N	Y
Sheep, goats, pigs and kangaroos – each	\$286.40	\$270.77	\$27.08	\$297.85	N	Y
Dogs, cats, possums – each	\$193.60	\$183.05	\$18.30	\$201.35	N	Y

Disposal of Dead Animals (if resident delivers to Ophir Road Resource Recovery Centre)

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Horses, cows, bulls, bullocks – each	\$73.80	\$69.77	\$6.98	\$76.75	N	Y
Calves and foals – each	\$73.80	\$69.77	\$6.98	\$76.75	N	Y
Sheep, goats, pigs, kangaroos – each	\$37.00	\$35.00	\$3.50	\$38.50	N	Y
Dogs, cats, possums – each	\$11.00	\$10.41	\$1.04	\$11.45	N	Y

Asbestos

(In reference to charge rates shown in asbestos and contaminated waste, the Chief Executive Officer (CEO) may determine a rate of fees based on levels

of contamination and volume as may lead to a reduced amount of treatment costs to a maximum of 25%)

Non-Resident dumping charge - multiply by 2

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Per tonne	\$558.10	\$527.64	\$52.76	\$580.40	N	Y
Minimum charge	\$55.75	\$52.73	\$5.27	\$58.00	N	Y

Contaminated Waste

In reference to charge rates shown in asbestos and contaminated waste, the Chief Executive Officer (CEO) may determine a rate of fees based on levels

of contamination and volume as may lead to a reduced amount of treatment costs to a maximum of 25%.

Non-resident dumping charge - multiply by 2

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Per tonne	\$558.10	\$527.64	\$52.76	\$580.40	N	Y
Minimum charge	\$26.70	\$25.23	\$2.52	\$27.75	N	Y
Per 240 litre MGB	\$26.70	\$25.23	\$2.52	\$27.75	N	Y

Waste unsuitable for applying a tonnage charge

Non-Resident dumping charge - multiply by 2

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Statutory	GST
Waste items that are unsuitable for applying a tonnage charge, ie polystyrene, feathers etc. and are required to be landfilled or recycled shall be charged at the following rate (per m3)	\$30.25	\$28.59	\$2.86	\$31.45	N	Y

Material Transfer Facility Waste Disposal

Name	Year 24/25	Year 25/26	Statutory	GST
	Fee (incl. GST)	Fee (excl. GST)		
Per tonne	\$128.80	\$121.77	N	Y

Reference**Schedule Definitions****Putrescible/Mixed Waste**

- Wastes being food or animal matter (including dead animals or animal parts) or unstable or untreated bio solids, mixed loads of refuse consisting of unsegregated material.
Examples: mixed domestic and commercial waste, organic matter, food scraps.

Inert Waste

- Wastes which do not undergo environmentally significant physical, chemical or biological transformations and have no potentially hazardous content once landfilled. They must not be contaminated or mixed with any other material.

Examples: bricks, concrete, glass, plastics, metals and timber

*Individual waste items need to be segregated to attract the lower waste disposal cost.

Virgin Excavated Material (VEM)

- Includes clay, gravel sand, soil and rock that is not mixed with any other type of waste.

Segregated Waste

- Wastes not mixed and readily disposed to Councils designated drop off points for reprocessing

Note**Special Event Recycling**

- J R Richards supply and service recycling bins for special events
- Rates vary dependent on number of bins serviced
- Price on application

No Charge Items

- Household recyclables
- Household hazardous Waste consisting of batteries, light bulbs, fluorescent tubes, smoke detectors and gas bottles directed to the designated recovery facility
- Sump oil
- Residential Green Waste
- Items of use to the "Recovery Shop"
- Saw dust (with no timber off-cuts or other contamination)
- Other council wastes (ie street sweepings, "Clean up" wastes, park/street litter bin waste)

Contaminated or mixed loads are charged at the rates detailed in the fees and charges

Fee Name	Parent Name	Page
Index of all Fees		
0		
0-350m Business Stormwater	[Stormwater Levy - per assessment]	90
1		
1 Adult – per week	[Permanent sites (Existing occupants only)]	63
1 bedroom dwelling	[Water Supply]	16
1 bedroom dwelling	[Sewerage]	16
1 month	[Ophir Car Parking Fees]	91
1 Road Sign	[Private Works - Road Signs]	88
1:1 Lesson	[Access & Inclusion Lessons]	28
1:2 Lesson (CALD Only)	[Access & Inclusion Lessons]	28
10 units or more	[Plan Approval Fees for Dual Occupancy, Unit Developments and Industrial Building]	86
100 – 250 attendees	[Cleaning deposit]	27
1001-9999m Business Stormwater	[Stormwater Levy - per assessment]	90
100mm	[Annual sewerage access charges]	70
100mm	[Availability charge* - water service size:]	91
12 months	[Ophir Car Parking Fees]	91
1-2 person/s – per night	[Powered sites/powerd tent sites]	61
1-2 person/s – per night	[Powered sites/powerd tent sites]	62
1-2 Person/s – per night	[Unpowered sites self-contained RV]	62
128 GB USB	[USB/Electronic Storage for Access to Information Applications]	13
150mm	[Annual sewerage access charges]	70
150mm	[Availability charge* - water service size:]	92
150mm diameter	[Sewer disconnection]	70
150mm diameter sewer – excavation by applicant	[Sewer junction cut in]	70
17 and under - per games	[Limited series games - charged per series]	30
17 and under – per season	[Water Polo]	29
17 and under - Per Session	[Come and Try]	30
1993 Orange Development Contributions Plan	[Orange Development Contributions Plan (Section 7.11)]	16
1999 Orange Development Contributions Plan	[Orange Development Contributions Plan (Section 7.11)]	16
2		
2 bedroom dwelling	[Sewerage]	16
2 bedroom dwelling	[Water Supply]	16
2 off inspections	[Inspection Fee]	17
2 Road Signs	[Private Works - Road Signs]	88
2 units or less	[Plan Approval Fees for Dual Occupancy, Unit Developments and Industrial Building]	86
2005 Waratah Development Contributions Plan	[Orange Development Contributions Plan (Section 7.11)]	16
200mm	[Annual sewerage access charges]	70
200mm	[Availability charge* - water service size:]	92
2010 Orange Development Contributions Plan	[Orange Development Contributions Plan (Section 7.11)]	16
2012 Orange Development Contributions Plan	[Orange Development Contributions Plan (Section 7.11)]	16
2015 Orange Car Parking Contributions Plan	[Orange Development Contributions Plan (Section 7.11)]	16
2015 Orange Development Contributions Plan	[Orange Development Contributions Plan (Section 7.11)]	16
2017 Orange Development Contributions Plan	[Orange Development Contributions Plan (Section 7.11)]	16
2024 Orange Development Contributions Plan	[Orange Development Contributions Plan (Section 7.11)]	16
20mm	[Annual sewerage access charges]	70
20mm	[Availability charge* - water service size:]	91
20mm (where water main is not in adjacent footpath)	[Water Service Connections]	92
20mm (where water main is on adjacent footpath)	[Water Service Connections]	92
20mm and 25mm (other)	[Water Service Disconnections]	93
20mm and 25mm with main in adjacent footpath	[Water Service Disconnections]	93
256 GB USB	[USB/Electronic Storage for Access to Information Applications]	13
25mm	[Annual sewerage access charges]	70
25mm	[Availability charge* - water service size:]	91
2nd of subsequent - Impound within 12 months	[Pound Fees]	38
3		
3 months	[Ophir Car Parking Fees]	91
3 to 10 units	[Plan Approval Fees for Dual Occupancy, Unit Developments and Industrial Building]	86

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Fee Name	Parent Name	Page
3 [continued]		
3+ bedroom dwelling	[Sewerage]	16
3+ bedroom dwelling	[Water Supply]	16
32 GB USB	[USB/Electronic Storage for Access to Information Applications]	13
32mm	[Annual sewerage access charges]	70
32mm	[Availability charge* - water service size:]	91
351-700m Business Stormwater	[Stormwater Levy - per assessment]	90
4		
4+ hours per day	[Commercial Hire]	35
4+ hours per day	[Community Groups / Not For Profit - Government - Private Hire]	35
40mm	[Annual sewerage access charges]	70
40mm	[Availability charge* - water service size:]	91
5		
50 – 100 attendees	[Clearing deposit]	27
50mm	[Annual sewerage access charges]	70
50mm	[Availability charge* - water service size:]	91
6		
6 months	[Ophir Car Parking Fees]	91
64 GB USB	[USB/Electronic Storage for Access to Information Applications]	13
65mm	[Annual sewerage access charges]	70
65mm	[Availability charge* - water service size:]	91
7		
701-1000m Business Stormwater	[Stormwater Levy - per assessment]	90
8		
8 to 16 GB USB	[USB/Electronic Storage for Access to Information Applications]	13
80mm	[Annual sewerage access charges]	70
80mm	[Availability charge* - water service size:]	91
A		
a) if estimated cost of development is less than \$100,000	[Fee for review of decision to reject a development application]	79
A, B&S classifications	[Application fees]	71
A0 Black & White or Colour	[Informal Access to Information Requests - Photocopying/Scanning Fees (including the reproduction of electronic documents)]	13
A0 Electronic Version	[Informal Access to Information Requests - Photocopying/Scanning Fees (including the reproduction of electronic documents)]	13
A0 Sized Sheet	[Rural/Urban Street Map:]	90
A1 Black & White or Colour	[Informal Access to Information Requests - Photocopying/Scanning Fees (including the reproduction of electronic documents)]	13
A1 Electronic Version	[Informal Access to Information Requests - Photocopying/Scanning Fees (including the reproduction of electronic documents)]	13
A1 Sized Sheet	[Rural/Urban Street Map:]	90
A2 Black & White or Colour	[Informal Access to Information Requests - Photocopying/Scanning Fees (including the reproduction of electronic documents)]	13
A2 Electronic Version	[Informal Access to Information Requests - Photocopying/Scanning Fees (including the reproduction of electronic documents)]	13
A2 Sized Sheet	[Rural/Urban Street Map:]	90
A3 Black & White	[Informal Access to Information Requests - Photocopying/Scanning Fees (including the reproduction of electronic documents)]	13
A3 Black & White - per page	[Printing]	51
A3 Colour	[Informal Access to Information Requests - Photocopying/Scanning Fees (including the reproduction of electronic documents)]	13
A3 Colour - per page	[Printing]	51
A3 Electronic Version	[Informal Access to Information Requests - Photocopying/Scanning Fees (including the reproduction of electronic documents)]	13
A4 Black & White – per page	[Printing]	51

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Fee Name	Parent Name	Page
A [continued]		
A4 Black & White (including electronic)	[Informal Access to Information Requests - Photocopying/Scanning Fees (including the reproduction of electronic documents)]	13
A4 Black & White (more than 20 sheets)	[Informal Access to Information Requests - Photocopying/Scanning Fees (including the reproduction of electronic documents)]	13
A4 Colour	[Informal Access to Information Requests - Photocopying/Scanning Fees (including the reproduction of electronic documents)]	13
A4 Colour – per page	[Printing]	51
Access charge – per week PLUS	[Electricity Charges]	63
Access Code (to access airside)	[Landing charges levied for each aircraft movement based on maximum take-off weight of aircraft]	64
Additional child in private lesson	[Learn to Swim Classes (conducted by Orange City Council)]	27
Additional child in Private lesson	[Diving Programs]	28
Additional cleaning if required (per hour)	[Staff]	43
Additional cleaning/sorting of kitchen equipment, cutlery, plates etc.	[Function Centre Additional Charges]	50
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Additional information required under s10.7(5) of Environmental Planning and Assessment Act	[Town Planning Certificates]	81
Additional inspections - commercial/industrial	[Inspection Fees]	74
Additional inspections - residential	[Inspection Fees]	74
Additional processing fee (payable to Council) where concurrent fee is applicable	[Development requiring concurrence]	77
Additional Road Signs	[Private Works - Road Signs]	88
Additional slabs	[Private Works - Replacing Damaged Concrete Gutter Bridge Slabs]	65
Additional Subdivision Final Inspection Fee after 2 inspections	[Additional Subdivision Inspection]	85
Administration	[Class 2, 3, 4, 5, 6, 7, 8, 9 (commercial/industrial)]	74
Administration	[Class 1 and 10 (residential)]	74
Administration	[Compliance Certificates and Fire Safety Schedule - (replacement or never issued)]	75
Administration	[Class 2, 3, 4, 5, 6, 7, 8, 9 (commercial/industrial)]	73
Administration	[Class 1 and 10 (residential)]	73
Administration Charge	[Cancellation of Ticketed Show]	42
Administration fee per hour of care	[Family Day Care]	53
Administration on-cost on total of account including above on- cost	[Private Works]	65
Admission Charge (over 18 only) per person	[Wentworth Mine Site]	58
Adult	[3 Months swim only membership]	26
Adult	[3 Months swim + fitness membership]	26
Adult	[6 Months swim + fitness membership]	26
Adult	[12 Months swim + fitness membership]	26
Adult	[Member class fees]	29
Adult	[General Admission Charges]	25
Adult	[12 Months swim only membership]	25
Adult	[6 Months swim only membership]	25
Adult	[Wet fitness/Aqua aerobics per class]	28
Adult - Per Entry	[Banjo Writing Awards]	52
Adult - per games	[Limited series games - charged per series]	30
Adult – per season	[Water Polo]	29
Adult - Per Session	[Come and Try]	30
Adult 10 visit pass	[General Admission Charges]	25
Adult 10-19 = 10%	[Group Discount]	29
Adult 20-29 = 15%	[Group Discount]	29
Adult 30+ = 20%	[Group Discount]	29
Adult workshop	[Ticket Prices]	40
Adult's Workshop (full day)	[Ticket Prices]	44
Advertising fee	[Advertising on Council's CCTV network]	16
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After school session per child	[Anson Street OSHC]	55
Agricultural Pavilion - per use*	[All Days (including Public Holidays)]	23
Agricultural Pavilion – per use*	[All Days (including Public Holidays)]	23
Agricultural Pavilion – per use*	[All Days (including Public Holidays)]	22
Agricultural Pavilion security bond - per use*	[All Days (including Public Holidays)]	23
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Alarm/security call out fee	[Community Groups / Not For Profit including Government Departments, Private Hire]	22

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Fee Name	Parent Name	Page
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Alarm/security call out fee	[All Days (including Public Holidays)]	22
Alarm/security call out fee	[All Days (including Public Holidays)]	21
Alarm/security call out fee	[All Days (including Public Holidays)]	21
Alarm/security call out fee	[All Hirers]	36
Alarm/security call out fee	[Sporting Groups (Except Wade Park)]	31
Alarm/security call out fee	[All Days (including Public Holidays)]	22
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Alarm/security call out fee	[Sporting Groups - Community Groups / Not For Profit]	33
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Annual trade waste fee	[Category 2S: Septic Waste]	72
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Annual trade waste fee per business	[Trade waste discharges with limited requirements and that do not require approval]	71
Annual trade waste fee per exempt business	[Application fees]	71
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Avgas/Avtur per 1000kg or part thereof for aircraft over 2000kg	[Landing charges levied for each aircraft movement based on maximum take-off weight of aircraft]	64
B		
b) if estimated cost of development is > \$100,000 and < \$1 million	[Fee for review of decision to reject a development application]	79
Base - per lot	[Road]	87
Base Amount	[Residential]	14
Base Amount	[Village]	15
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Base Amount	[Business]	14
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Between \$1,000,001 to \$10,000,000	[Development for residential buildings including the erection of a dwelling house, additions to a dwelling and residential outbuildings]	77
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Between \$5,001 to \$50,000	[Development for residential buildings including the erection of a dwelling house, additions to a dwelling and residential outbuildings]	77
Between \$50,001 to \$250,000	[Development for residential buildings including the erection of a dwelling house, additions to a dwelling and residential outbuildings]	77

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B [continued]		
Between \$500,001 to \$1,000,000	[Development for residential buildings including the erection of a dwelling house, additions to a dwelling and residential outbuildings]	77
Bin Servicing	[Additional Building Charges - All Hirers - if required]	23
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Bogie trailer and trucks - Per tonne	[Scrap Steel]	97
Bogie trailers and trucks - per tonne	[Non-Resident Dumping Fees]	96
Bogie trailers and trucks - per tonne	[Commercial and Industrial Putrescible/Mixed Waste Dumping Fees]	96
Bogie Trailers and Trucks - Per tonne	[Segregated Waste]	96
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Bond	[Private Functions]	59
Bond	[Private Functions]	57
Bond	[Private Functions]	58
Bond	[Private Functions]	58
Bond	[Private Functions]	59
Bond (for community gatherings only)	[Orange Youth Hub]	60
Bond (for community gatherings only)	[Carnegie Cottage]	57
Bond (for community gatherings only)	[Lucknow School Community Centre]	57
Bond (for community gatherings only)	[Spring Hill Community Centre]	58
Bond (for community gatherings only)	[Community Services Centre, Glyndar Gaiya]	58
Bond (for community gatherings only)	[Nguluway Ngurang - Seniors Village Hub]	59
Bond (paid prior to event)	[Without alcohol]	48
Bond (paid prior to event)	[With alcohol]	49
Bookings for extra day	[Spring Street Children's Centre]	54
Bookings for extra day	[Yarrawong Children's Centre]	55
Bookings for extra day - one 24-hour working day cancellation notice or fee will be charged	[Courallie Park Child Development Centre]	53
Borrowing of Trap Cage - per day	[Pound Fees]	38
Borrowing of Trap Cage - Refundable Bond Payment	[Pound Fees]	38
Brendon Sturgeon	[Lighting Charges - All Hirers]	32
Building Information Certificate - Classes 1 & 10 (Unauthorised or Uncertified Work)	[Building Information Certificates]	82
Building Information Certificate - Classes 2 - 9 (Sale of Property)	[Building Information Certificates]	82
Building Information Certificate - Classes 2 - 9 (Unauthorised or Uncertified Work)	[Building Information Certificates]	82
Building Information Certificate Classes 1 and 10 (Sale of property)	[Building Information Certificates]	82
Building with Performance Solutions	[Class 2, 3, 4, 5, 6, 7, 8, 9 (commercial/industrial)]	74
Building with Performance Solutions	[Class 2, 3, 4, 5, 6, 7, 8, 9 (commercial/industrial)]	74
Bulk waste collection - "User-Pay" ticket	[Additional Services]	95
Burial (each)	[Levy - NSW Government Interment Services Levy]	67
Business (multiple trainer/operator) - Per Financial Year	[Commercial Hire - Regular Use]	32
Business (multiple trainer/operator) - Per Financial Year	[Commercial Hire - Regular Use]	34
Business (one trainer/operator) - Per Financial Year	[Commercial Hire - Regular Use]	32
Business (one trainer/operator) - Per Financial Year	[Commercial Hire - Regular Use]	34
Business Strata Stormwater	[Stormwater Levy - per assessment]	90
C		
C classification	[Application fees]	71
c) if estimated cost of development is > \$1 million	[Fee for review of decision to reject a development application]	79
Cabonne Council (non-potable)	[Other]	92
Calculated (Rate in the \$)	[Special Rate Central Business]	15
Calculated (Rate in the \$)	[Farmland]	14
Calculated (Rate in the \$)	[Residential]	14
Calculated (Rate in the \$)	[Ammerdown]	15
Calculated (Rate in the \$)	[Business Village]	15
Calculated (Rate in the \$)	[Business]	14
Calculated (Rate in the \$)	[Village]	15

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Fee Name	Parent Name	Page
C [continued]		
Calculated (Rate in the \$)	[Clifton Grove]	15
Calculated (Rate in the \$)	[Rural Residential]	14
Calves and foals – each	[Collection, Removal and Disposal of Dead Animals (if Council's waste management contractor is requested to perform collection Service)]	98
Calves and foals – each	[Disposal of Dead Animals (if resident delivers to Ophir Road Resource Recovery Centre)]	98
Camp Draft Arena – per day	[All Days (including Public Holidays)]	23
Camp Draft Arena - per hour	[All Days (including Public Holidays)]	23
Camping fees (per night per site) - events only	[All Days (including Public Holidays)]	23
Camping overnight (per person) - subject to availability	[Canobolas Scout Camp]	60
Cancellation fee	[Canobolas Scout Camp]	60
Cancellation fee	[Occasional Child Care]	54
Canteen Hire - per event	[Community Groups / Not For Profit Including Government Departments, Private Hire]	22
Canteen Hire - per event	[All Days (including Public Holidays)]	21
Canteen Hire - per event	[All Days (including Public Holidays)]	22
Canteen Hire - per event	[All Days (including Public Holidays)]	21
Capital Renewal Levy	[Bookings Fees]	42
Caravan park inspection fee	[Other Activities]	83
Carpet rolls	[Function Centre Additional Charges]	50
Carriers fees for transport of livestock	[Livestock (animal other than companion animals)]	39
Casual - 1-6 days (includes utilities charge)	[Occupancy (per day)]	40
Casual – non contracted hours	[Fee per hour of contracted care or part thereof]	53
Cat at Pound – after 24hrs/per day	[Pound Fees]	38
Cat not de-sexed but kept by a recognised breeder for breeding purposes; or not recommended (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2024)	[Cats]	37
Cat Registration fee - by 12 weeks or when sold if earlier than 12 weeks (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2024)	[Cats]	37
Cat registration late fee (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2024)	[Cats]	37
Cats not de-sexed by four months of age will be required to pay an annual permit in addition to their one-off lifetime pet registration fee	[Annual permits (transition period for compliance and enforcement)]	38
Cattle Pavilion/Sheep Pavilion - per use*	[All Days (including Public Holidays)]	23
Cattle Pavilion/Sheep Pavilion - per use*	[All Days (including Public Holidays)]	22
CCTV Inspections per connection (Sewer)	[CCTV Inspections]	71
CCTV Inspections per connection (Stormwater)	[CCTV Inspections]	71
Central Tablelands Water (Potable) (per KL)	[Other]	92
Centre Hire	[Centre Hire]	27
Certificate – Section 603	[Rates Management]	13
Certificate under s10.7(1) Environmental Planning and Assessment Amendment Act (Planning Certificate) - per parcel of land	[Town Planning Certificates]	81
Certificate under s735A of the Local Government Act	[Property Certificates/Information]	75
Chairs black (each)	[Function Centre Additional Charges]	50
Change DCP map to amend the development potential of specific land per application	[Development Control Plans]	19
Charge for opening/closing when outside gallery opening hours	[Conferences and Community Service Non-Profit Organisations]	45
Charge per non-performing day	[Capacity of 1,000-3,000 Attendees]	32
Charge per non-performing day	[Capacity of 3,000 plus Attendees]	33
Charge per non-performing day	[Capacity of up to 1,000 Attendees]	32
Charge per non-performing day	[Capacity of up to 1,000 Attendees]	34
Charge per non-performing day	[Capacity of 1,000-3,000 Attendees]	35
Charge per non-performing day	[Capacity of 3,000 plus Attendees]	35
Charge per non-performing day	[Capacity of up to 1,000 Attendees]	24
Charge per non-performing day	[Capacity of 1,000-3,000 Attendees]	24
Charge per non-performing day	[Capacity of 3,000 plus Attendees]	24
Charge per non-performing day	[Capacity of 1,000 spectators]	46
Charge per non-performing day	[Capacity of 1,000-2,000 spectators]	46
Charge per non-performing day	[Capacity of 2,000+ spectators]	47
Charge per performing day	[Capacity of up to 1,000 Attendees]	32
Charge per performing day	[Capacity of 1,000-3,000 Attendees]	32
Charge per performing day	[Capacity of 3,000 plus Attendees]	33

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Fee Name	Parent Name	Page
C [continued]		
Charge per performing day	[Capacity of up to 1,000 Attendees]	34
Charge per performing day	[Capacity of 3,000 plus Attendees]	35
Charge per performing day	[Capacity of 1,000-3,000 Attendees]	35
Charge per performing day	[Capacity of up to 1,000 Attendees]	24
Charge per performing day	[Capacity of 1,000-3,000 Attendees]	24
Charge per performing day	[Capacity of 3,000 plus Attendees]	24
Charge per performing day	[Capacity of 1,000 spectators]	46
Charge per performing day	[Capacity of 1,000-2,000 spectators]	46
Charge per performing day	[Capacity of 2,000+ spectators]	47
Charitable collections	[Public Roads (per application)]	83
Charities/Not for profit community groups (per day)	[South Court - Including Amphitheatre Hire]	41
Charities/Not for profit community groups (per day)	[Where admission is charged to the event]	46
Charities/Not for profit community groups (per day)	[Where no admission is charged to the event]	46
Child	[Fitness Passport]	26
Child – For school carnivals only	[School Carnival]	26
Child - Per Entry	[Banjo Writing Awards]	52
Child 0-11 months	[General Admission Charges]	25
Child 1-5 years	[General Admission Charges]	25
Child 6-17 years	[General Admission Charges]	25
Child/Concession	[3 Months swim only membership]	26
Child/Concession	[12 Months swim + fitness membership]	26
Child/Concession	[6 Months swim + fitness membership]	26
Child/Concession	[3 Months swim + fitness membership]	26
Child/Concession	[Member class fees]	29
Child/Concession	[12 Months swim only membership]	25
Child/Concession	[6 Months swim only membership]	25
Child/Concession	[Wet fitness/Aqua aerobics per class]	28
Child/Concession 10-19 = 10%	[Group Discount]	29
Child/Concession 20-29 = 15%	[Group Discount]	29
Child/Concession 30+ = 20%	[Group Discount]	29
Children's workshop (part day)	[Ticket Prices]	40
Children's Workshop (part day)	[Ticket Prices]	44
Chromium (per kg)	[Category 3: Large discharges and industrial waste]	72
City of Orange Eisteddfod technical fees additional hours (first 8 hours included in hire rate)	[Additional hours]	44
City Orange Eisteddfod Society Daily Rate (including use of kitchen)	[Monday to Sunday]	41
Clean Up Notice for litter or waste under S144AG	[Protection of the Environment]	89
Cleaning	[Additional Building Charges - All Hirers - if required]	23
Cleaning	[All Days (including Public Holidays)]	23
Cleaning - additional	[Sporting Groups (Except Wade Park)]	31
Cleaning - Additional	[All Days (including Public Holidays)]	22
Cleaning - Additional	[Sporting Groups - Community Groups / Not For Profit]	33
CleanUp, Prevention or Noise Control Notice (Section 151 POEO - General Regulation 2022)	[Protection of the Environment]	89
Colour - per page A3	[Photocopying (including the reproduction of electronic documents)]	15
Colour - per page A4	[Photocopying (including the reproduction of electronic documents)]	15
Columbarium Wall Ashes interment - not including plaque	[Out of normal working hours Interment (in addition to regular fees)]	68
Combined Pensioners	[Annual Charges]	59
Commercial	[Photographic Reproduction]	51
Commercial Hire – Charge per non-performing day	[South Court - Including Amphitheatre Hire]	41
Commercial Hire – Charge per performing day	[South Court - Including Amphitheatre Hire]	41
Commercial Hire – Security bond	[South Court - Including Amphitheatre Hire]	41
Commercial hire (per day)	[Where admission is charged to the event]	46
Commercial hire (per day)	[Where no admission is charged to the event]	46
Commercial mobile vans (non-food) on public streets and places – per day	[Construction Zone]	84
Commercial pools & spa public health water quality inspection	[Inspections]	88
Commercial/Industrial (including alterations and additions) – per inspection	[Inspection Fees]	74
Commonwealth Home Support Programme - Main Meal	[Food Services]	56
Community Christmas Day Lunch	[Church Service or Prize Night]	49
Community Events (not for profit)	[Sporting Groups - Community Groups / Not For Profit]	33
Community fee	[Monday to Sunday]	41

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Fee Name	Parent Name	Page
C [continued]		
Community Group - non-profit - per hour after 10 times per year	[Cultural Centre]	66
Community Group - non-profit - per hour after 10 times per year	[Carriage Cottage]	57
Community Group - non-profit - per hour after 10 times per year	[Lucknow School Community Centre]	57
Community Group - non-profit - per hour after 10 times per year	[Spring Hill Community Centre]	58
Community Group - non-profit - per hour after 10 times per year	[Community Services Centre, Giyalang Ganya]	58
Community Group - non-profit - per hour after 10 times per year	[Nguluway Ngurang - Seniors Village Hub]	59
Community Group - non-profit - up to 10 times in one year - free	[Cultural Centre]	66
Community Group - non-profit - up to 10 times in one year - free	[Carriage Cottage]	57
Community Group - non-profit - up to 10 times in one year - free	[Lucknow School Community Centre]	57
Community Group - non-profit - up to 10 times in one year - free	[Spring Hill Community Centre]	58
Community Group - non-profit - up to 10 times in one year - free	[Community Services Centre, Giyalang Ganya]	58
Community Group - non-profit - up to 10 times in one year - free	[Nguluway Ngurang - Seniors Village Hub]	59
Community Group / Organisation in conjunction with Orange City Council Youth Services	[Orange Youth Hub]	60
Community Group- non-profit - per hour after 10 times per year	[Orange Youth Hub]	60
Community Group- non-profit - up to 10 times in one year - free	[Orange Youth Hub]	60
Community Groups / NFP	[All Days (including Public Holidays)]	22
Community Room per hour (excludes seasonal bookings for cricket and football) Private hire - unable to book	[Carl Sharpe Cricket Centre]	33
Community Transport - within Orange City limits (each way)	[Social Support]	56
Companion Animals	[Orange City Council Desexing Program]	38
Completion of Works Inspection	[Compliance Certificates and Fire Safety Schedule - (replacement or never issued)]	75
Complimentary Tickets - First 10	[Bookings Fees]	42
Complimentary Tickets - More than 10	[Bookings Fees]	42
Comply with Subpoena, administer legal documentation and similar documents	[Governance Administration]	13
Comprehensive DCP (current)	[Development Control Plans]	19
Concession Cardholder	[General Admission Charges]	25
Concession/child 10 visit pass	[General Admission Charges]	25
Concurrence fee for payment to each concurrence authority (separate cheque/s)	[Development requiring concurrence]	77
Conferences / meetings - per hour (minimum hire four hours)	[Forum]	42
Conferences/ meetings per day (8am - 11pm)	[Forum]	42
Contract Australian Standards plus Tenderlink	[Australian Standard]	20
Download Fee		
Cooling towers	[Inspections]	88
Copy Existing Plans	[Specific Requests for Individual Plots]	90
Copy of Diagram for building purposes	[Drainage Diagrams]	83
Copy of Rates/Instalment/Water Notice	[Rates Management]	14
Copy per sheet of Survey Plan (DPs etc.)	[Rural/Urban Street Map.]	90
Corkage (per bottle)	[Function Centre Additional Charges]	50
Cots/Single mattresses with or without base	[Mattresses]	97
Council reporting, finalisation and registration	[Planning Agreements]	19
Country Club	[Lighting Charges - All Hirers]	32
Critical Stage Inspections	[Class 2, 3, 4, 5, 6, 7, 8, 9 (commercial/industrial)]	73
Critical Stage per Inspections	[Class 1 and 10 (residential)]	73
Cutlery and crockery (per piece)	[Function Centre Additional Charges]	50

Fee Name	Parent Name	Page
D		
Daily maximum rate for entire facility 80m x 33m (excluding canteen)	[All Days (including Public Holidays)]	21
Daily maximum rate for entire facility 80m x 33m (excluding canteen)	[All Days (including Public Holidays)]	21
Daily maximum rate per lane 20m x 33m (excluding canteen)	[All Days (including Public Holidays)]	21
Daily maximum rate per lane 20m x 33m (excluding canteen)	[All Days (including Public Holidays)]	21
Daily Rate	[City of Orange Eisteddfod]	48
Daily rate for entire facility 80m x 33m (excluding canteen)	[All Days (including Public Holidays)]	22
Daily rate for entire facility 80m x 33m (excluding canteen)	[Community Groups / Not For Profit including Government Departments, Private Hire]	22
Damage and cleaning costs	[Canobolas Scout Camp]	60
Day use (including showers) more than 3.5 hours (per person)	[Canobolas Scout Camp]	60
DCP Extracts (per chapter)	[Development Control Plans]	19
Debt Recovery Charges on Overdue Rates and Charges (s.712) including prior legal action, legal action and late stage intervention	[Rates Management]	14
Depot Access Charge (s501)	[Non-Domestic Waste Collection S 501]	95
De-sexed cat sold by eligible pound/shelter or rehoming Organisation (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2024).	[Cats]	37
De-sexed dog sold by eligible pound/shelter or rehoming Organisation (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2024).	[Dogs]	37
Design	[Printery]	16
Dessert	[Food Services]	56
Detailed Hydraulic Analysis	[Detailed Hydraulic Analysis]	71
Detailed Hydraulic Analysis	[Detailed Hydraulic Analysis]	94
Development Contributions	[Compliance Certificates for Rural, Urban and Industrial Subdivisions]	87
Development for erection of dwelling house with an estimated construction cost of \$100,000 or less	[Estimated Cost of Development]	77
Development not involving a building, work, subdivision or demolition	[Estimated Cost of Development]	77
Development value \$0 – \$150,000	[Application Fee]	17
Development value \$1,000,001 – \$2,000,000	[Application Fee]	17
Development value \$150,001 – \$300,000	[Application Fee]	17
Development value \$2,000,001 – \$3,000,000	[Application Fee]	17
Development value \$3,000,001 – \$4,000,000	[Application Fee]	17
Development value \$300,001 – \$600,000	[Application Fee]	17
Development value \$4,000,001 – \$5,000,000	[Application Fee]	17
Development value \$5,000,001 – \$6,000,000	[Application Fee]	17
Development value \$6,000,001 – \$7,000,000	[Application Fee]	17
Development value \$600,001 – \$1,000,000	[Application Fee]	17
Development value greater than \$7,000,001	[Application Fee]	17
De-walled – each	[Tyres]	97
Digital Images	[Collection Image and Footage Access Fees]	40
Digitised Film and Television Sequences (per segment)	[Collection Image and Footage Access Fees]	40
Dinners/receptions	[Forum]	42
Direct or procure entertainment for public	[Community Land (per application)]	83
Dog additional fee - dog not de-sexed by 6 months. (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2024).	[Dogs]	36
Dog at Pound – after 24hrs/per day	[Pound Fees]	38
Dog not de-sexed but kept by a recognised breeder for breeding purposes; or not recommended (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2024)	[Dogs]	37
Dog Registration Combined fees - for not desexing dog by 6 months (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2024)	[Dogs]	37
Dog Registration fee - by 12 weeks or when sold earlier than 12 weeks (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2024)	[Dogs]	36

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Fee Name	Parent Name	Page
D [continued]		
Dog registration late fee (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2024).	[Dogs]	37
Dogs of a restricted breed or declared to be dangerous will be required to pay an annual permit in addition to a one-off lifetime pet registration fee	[Annual permits (transition period for compliance and enforcement)]	38
Dogs, cats, possums – each	[Collection, Removal and Disposal of Dead Animals (if Council's waste management contractor is requested to perform collection Service)]	98
Dogs, cats, possums – each	[Disposal of Dead Animals (if resident delivers to Ophir Road Resource Recovery Centre)]	98
Domestic Organic Charge – per annum per service	[Rateable Properties S 496(1)]	94
Domestic Waste Management Charge – per annum per service	[Rateable Properties S 496(1)]	94
Dormitory overnight (per person)	[Canobolas Scout Camp]	60
Double – per night	[Budget Cabins]	61
Double – per night	[Standard Cabins]	61
Double – per night	[Budget Cabins]	62
Double – per night	[Standard Cabin]	62
Double mattresses or greater with or without base	[Mattresses]	97
Drainage	[Rural Residential (Standard all 2 Hectare or less allotments)]	85
Drainage	[Urban and Industrial]	86
Drainage – per lot	[Compliance Certificates for Rural, Urban and Industrial Subdivisions]	87
Drainage (Culvert)	[Rural]	85
Dream Cricket	[Carl Sharpe Cricket Centre]	33
Dream Cricket	[Sporting Groups - Community Groups / Not For Profit]	33
Dual Occupancy	[Plan Approval Fees for Dual Occupancy, Unit Developments and Industrial Building]	86
E		
Each additional adult – per week	[Permanent sites (Existing occupants only)]	63
Each additional person	[Four Seasons Cottage - Up to 4 persons]	62
Each additional person (beyond 2) - per night	[Unpowered sites self-contained RV]	62
Each additional person (beyond 2) - per night	[Unpowered sites self-contained RV]	61
Each additional person (beyond 2) – per night	[Powered sites/power tent sites]	61
Each additional person (beyond 2) – per night	[Standard Cabins]	61
Each additional person (beyond 2) – per night	[Powered sites/power tent sites]	62
Each additional person (beyond 2) – per night.	[Budget Cabins]	61
Additional linen charges apply as quoted.		
Each additional person (beyond 2) – per night.	[Budget Cabins]	62
Additional linen charges apply as quoted.		
Each additional person (beyond 2) – per night.	[Standard Cabin]	62
Additional linen charges apply as quoted.		
Each additional person (over 4 persons)	[Four Seasons Cottage - Up to 4 persons]	61
Each case assessed separately	[Utility Damage]	94
Each council asset security bond	[Application Fee]	17
Earthmover large	[Tyres]	97
Earthmover medium	[Tyres]	97
Earthmover small (Up to 1.2m)	[Tyres]	97
Easement negotiation and administration fees - Council owned land	[Administration of Easements]	76
Educator Weekly Levy	[Family Day Care]	53
Electric Vehicle Charge Stations (Council Operated) - 22KW	[Car Parking - Electric Vehicle Charge Stations Fees (Council Operated)]	91
Electric Vehicle Charge Stations (Council Operated) - 7KW	[Car Parking - Electric Vehicle Charge Stations Fees (Council Operated)]	91
Electronic copy – available from Councils website	[State of Environment Report]	20
Electronic plans	[Rural/Urban Street Map.]	90
Electronic Version	[Rural/Urban Street Map.]	90
Engage in a trade or business (other than mobile food van/premises)	[Community Land (per application)]	83
Engineering Construction	[Engineering Construction Certificate]	84
Engineering Inspection and Compliance Certificate	[Compliance Certificates for Dual Occupancy, Unit Developments and Industrial Buildings]	87
Fees for Dual Occupancy Developments	[Compliance Certificates for Dual Occupancy, Unit Developments and Industrial Buildings]	87
Engineering Inspection and Compliance Certificate	[Compliance Certificates for Dual Occupancy, Unit Developments and Industrial Buildings]	87
Fees for Industrial Developments	[Compliance Certificates for Dual Occupancy, Unit Developments and Industrial Buildings]	87
Engineering Inspection and Compliance Certificate	[Compliance Certificates for Dual Occupancy, Unit Developments and Industrial Buildings]	87
Fees for Unit Developments – per unit	[Compliance Certificates for Dual Occupancy, Unit Developments and Industrial Buildings]	87

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Fee Name	Parent Name	Page
E [continued]		
Entry – per child	[Schools - Learn to Swim, Programs and Sport (conducted by Orange City Council)]	28
Entry Fee	[Schools - Learn to Swim (conducted by an external group at a time agreeable to centre management)]	28
Erection of an advertising sign	[Estimated Cost of Development]	77
Erection of hoarding on Council land/footpath application fee	[Hoardings]	84
Event Administration Charge	[Private Hire]	32
Event Administration Charge	[Commercial Hire - Non Public Event]	34
Event Administration Charge	[Commercial Hire - Non Public Event]	32
Event Administration Charge	[Private Hire]	34
Exam supervision per hour	[Exam Invigilation]	51
Exceeding 2,000m2 – minimum	[In the case of any other class of building - as follows]	82
Exceeding 200m2 but not exceeding 2,000m2 – minimum	[In the case of any other class of building - as follows]	82
Exhibition through to finalisation	[Fee Structure]	18
Exhibition through to finalisation	[Fee Structure]	19
Exhibition through to finalisation	[Fee Structure]	19
Exhumation	[Miscellaneous Charges]	69
Existing holding status notification or advice to establish dwelling entitlement	[Rent]	84
Extension Gallery	[Commercial Activity - For Profit organisations]	45
Extension Gallery	[Conferences and Community Service Non-Profit Organisations]	45
External Printing	[Printery]	16
Extra technician for operation of sound equipment, follow spots, fly system or as stage hand (per hour)	[Staff]	43
F		
Family	[3 Months swim only membership]	25
Family	[3 Months swim + fitness membership]	26
Family	[6 Months swim + fitness membership]	26
Family	[12 Months swim + fitness membership]	26
Family	[General Admission Charges]	25
Family	[12 Months swim only membership]	25
Family	[6 Months swim only membership]	25
Fee for review of modification application under S4.55 (% of Original fee)	[Section 4.55 (1A) or 4.56 - minimal impact]	79
Fee per hour or part thereof - per child (CCS eligible)	[Occasional Child Care]	54
Fee per hour or part thereof – per child (not eligible for CCS)	[Occasional Child Care]	54
Fee, applied under s608 of Local Government Act, for information on notices issued under the following Acts: Swimming Pool Act; Public Health Act, Protection of the Environment Operations Act – Base fee	[Outstanding Notices]	82
Female Cat	[Rehoming - Transfer to Rescues]	39
Female Cat	[Rehoming]	38
Female Dog	[Rehoming]	38
Female Dog	[Rehoming - Transfer to Rescues]	39
Filling station (potable) (per kL)	[Water Carting (Potable)]	94
Fire Safety Report	[Compliance Certificates and Fire Safety Schedule - (replacement or never issued)]	75
First 450 kL (per kL)	[Residential]	92
First Sunday of December or other suitable date approved by director	[Welcome to Summer]	29
Fiat rate	[Private Hire]	36
Flipper ball – per lesson	[Water Polo]	30
Food premises (clause 11)	[Inspections]	88
Food premises pre-purchase consultation (per hour)	[Inspections]	88
Food Premises reinspection due to non-compliance	[Inspections]	88
Food Services	[Residential Service]	56
Food vendor (multiple)	[Inspections]	88
For a de-sexed cat owned by an eligible pensioner, or not recommended (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2024)	[Cats]	37

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Fee Name	Parent Name	Page
F [continued]		
For a de-sexed dog owned by an eligible pensioner, or not recommended (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2024)	[Dogs]	37
For a dog exempt from registration (Working dog; Assistance Animal; State Service Dog)	[Dogs]	37
For an application that involves minor works or consideration and where the fee required for a s4.55 (1A) as calculated above exceeds \$247	[Section 4.55 (1A) or 4.56 - minimal impact]	79
For release of articles	[Impounding]	39
For release of shopping trolleys – per item	[Impounding]	39
Fork large (18" – 24")	[Tyres]	97
Fork medium (12" – 18")	[Tyres]	97
Fork small (Up to 12")	[Tyres]	97
Formal Access Application fee	[Formal Access to Information Requests]	12
Friends of Orange Regional Gallery	[Ticket Prices]	44
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation Per Pay, community and/or arts groups in partnership with the Gallery	[Overnight hire]	46
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation, community and/or arts groups in a formal partnership with the Gallery	[Conferences and Community Service Non-Profit Organisations]	45
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation, community and/or arts groups in partnership with the Gallery	[One room (per hour)]	44
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation, community and/or arts groups in partnership with the Gallery	[Two rooms (per hour)]	45
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation, community and/or arts groups in partnership with the Gallery	[Where admission is charged to the event]	46
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation, community and/or arts groups in partnership with the Gallery	[Where no admission is charged to the event]	46
Full cost of environmental study plus base fee plus 10%	[Where an environmental study is required to be prepared]	19
Full fee per child per day (including public holidays, excluding Christmas Day and New Years Day)	[Courallie Park Child Development Centre]	53
Full fee per child per day (including public holidays, excluding Christmas Day and New Years Day)	[Spring Street Children's Centre]	54
Full fee per child per day (including public holidays, excluding Christmas Day and New Years Day)	[Yarrawong Children's Centre]	55
Full utes, vans and single axle trailers	[Scrap Steel]	97
Full utes, vans and single axle trailers	[Resident Dumping Fees]	95
Full utes, vans and single axle trailers	[Non-Resident Dumping Fees]	96
Full utes, vans and single axle trailers	[Segregated Waste]	96
Full utes, vans and single axled trailers	[Green Waste (Commercial Premises/Quantities)]	96
Full utilities, vans and single axle trailers	[Commercial and Industrial Putrescible/Mixed Waste Dumping Fees]	96
Funeral Late Fee (>30 Minutes after booking time)	[Cemetery]	67
Furphy seating (park bench) – Cook Park	[Donation of Park Furniture]	31
G		
Gallery 1 – per day or part thereof	[Commercial Activity - For Profit organisations]	45
Gallery 1 – per day or part thereof	[Conferences and Community Service Non-Profit Organisations]	45
Gallery 2 – per day or part thereof	[Commercial Activity - For Profit organisations]	45
Gallery 2 – per day or part thereof	[Conferences and Community Service Non-Profit Organisations]	45
Gallery 3 – per day or part thereof	[Commercial Activity - For Profit organisations]	45
Gallery 3 – per day or part thereof	[Conferences and Community Service Non-Profit Organisations]	45
Gallery Theatre	[Commercial Activity - For Profit organisations]	45
Gallery Theatre	[Conferences and Community Service Non-Profit Organisations]	45
Gardening & Community Restaurant	[Social Support]	56
Gas networks (Jemena)	[Section 611]	12

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Fee Name	Parent Name	Page
G [continued]		
Glasses	[Function Centre Additional Charges]	50
Glenroi Oval - Orange Hockey Incorporated grass field provision for Winter Season	[Sporting Groups (Except Wade Park)]	31
Government / For-profit organisation - per hour	[Orange Youth Hub]	60
Government Grant and Roads and Maritime Services (RMS) works on cost on labour	[Private Works Management]	65
Government/For-profit Organisation – per hour	[Lucknow School Community Centre]	57
Government/For-profit Organisation – per hour	[Spring Hill Community Centre]	58
Government/For-profit Organisation – per hour	[Community Services Centre, Giyalang Ganya]	58
Government/For-profit Organisation – per hour	[Nguluway Ngurang - Seniors Village Hub]	59
Government/For-profit Organisation per hour	[Carriage Cottage]	57
Grader	[Tyres]	97
Grandstand - relocation fee	[All Days (including Public Holidays)]	23
Grassed Area - per day	[All Days (including Public Holidays)]	23
Greater than 20mm	[Water Service Connections]	93
Greater than 25mm	[Water Service Disconnections]	93
Green Waste "User-Pay" ticket	[Additional Services]	95
Ground Hire	[Sporting Groups (Except Wade Park)]	31
Ground Hire	[Community Groups / Not For Profit including Government Departments, Sporting Groups & Schools - LGA and Non LGA]	34
Guided Tours	[Guided Tours]	34
H		
Hairdresser	[Inspections]	88
Half lights	[Lighting Charges - All Hirers]	32
Hire	[Commercial Hire]	35
Hire	[Community Groups / Not For Profit - Government - Private Hire]	35
Hire Fee	[Exhibition Hire]	40
Hire Fee	[Commercial Hire]	41
Hire fee for the use of wireless microphones to cover the cost of replace and repair (per day)	[Equipment]	43
Hire Fees - Full Day	[Wentworth Mine Site]	58
Hire Fees - Half Day	[Wentworth Mine Site]	58
Hire fees plus \$ per night	[Overnight Hire]	46
Hold a public meeting	[Community Land (per application)]	83
Hold a raffle or other competition	[Public Roads (per application)]	83
Holiday Programs	[Events]	51
Home pick up – each way (for Choices at Home outings)	[Social Support]	56
Horses, cows, bulls and bullocks – each	[Collection, Removal and Disposal of Dead Animals (if Council's waste management contractor is requested to perform collection Service)]	98
Horses, cows, bulls, bullocks – each	[Disposal of Dead Animals (if resident delivers to Ophir Road Resource Recovery Centre)]	98
I		
If additional staff required for security – per hour	[Commercial Activity - For Profit organisations]	45
If additional staff required for security – per hour	[Conferences and Community Service Non-Profit Organisations]	45
If construction certificate is refused	[Withdrawn Construction Certificate]	85
Impound 1st time (not applicable if registered)	[Pound Fees]	38
Improvement notice fee (Clause 6)	[Inspections]	88
Improvement Notice or Prohibition Order issued in other case under Public Health Act	[Protection of the Environment]	89
Improvement Notice or Prohibition Order issued on a regulated system under Public Health Act	[Protection of the Environment]	89
In any case where the application relates to a part of a building and that part consists of an external wall only or does not otherwise have a floor area	[In the case of any other class of building - as follows]	82
Industrial Buildings	[Plan Approval Fees for Dual Occupancy, Unit Developments and Industrial Building]	86
Information under each additional Act – per Act	[Outstanding Notices]	82
Initial Inspection	[Compliance Certificates and Fire Safety Schedule - (replacement or never issued)]	74
Inspection due to complaint (substantiated)	[Inspections]	88
Inspection of existing systems (one-off to determine compliance eg. requested at sale)	[On-Site Sewage Management (OSM) Fees]	76

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Fee Name	Parent Name	Page
I [continued]		
Inspection of existing systems listed on Council's OSM Register (as part of Council audit)	[On-Site Sewage Management (OSM) Fees]	76
Inspection of Restricted and Dangerous Dog Enclosures (s.58H)	[Dogs]	37
Install domestic oil or solid fuel heating appliance + inspection fee	[Install or operate amusement device (defined by construction Safety Act 1992)]	84
Install or operate amusement device (defined by construction Safety Act 1992)	[Install or operate amusement device (defined by construction Safety Act 1992)]	83
Install or operate amusement device (defined by construction Safety Act 1992)	[Install or operate amusement device (defined by construction Safety Act 1992)]	83
Install or operate amusement device (defined by construction Safety Act 1992)	[Install or operate amusement device (defined by construction Safety Act 1992)]	83
Installation and removal of traffic classifiers	[Traffic Counts]	91
Installation of new system or alteration of an existing system (Fee includes determination of application, registration and inspection of system)	[On-Site Sewage Management (OSM) Fees]	76
Instructor Hire LTS - per hour per instructor	[Schools - Learn to Swim, Programs and Sport (conducted by Orange City Council)]	28
Instructor Hire Other Programs & Sport - per hour per instructor	[Schools - Learn to Swim, Programs and Sport (conducted by Orange City Council)]	28
Inter Library Loan Fee - Non Reciprocal Libraries	[Inter Library Loans]	50
Interlot Drainage	[Rural Residential (Standard all 2 Hectare or less allotments)]	85
Interlot Drainage	[Urban and Industrial]	86
Interment	[Baby Section (In Lawn Portion)]	67
Interment Fee	[Memorial Gardens]	69
Interment fee (less original reservation fee paid)	[Melaleuca Gardens]	68
Interment of ashes from Crematorium, in lawn (new plot) and perpetual maintenance	[Lawn Portion]	68
Interment of ashes from Crematorium, including perpetual maintenance	[Melaleuca Gardens]	69
Interment of ashes in Columbarium Wall - owner to provide plaque	[Lawn Portion]	68
Interment of ashes in existing allotment	[Old Portion]	67
Interment of bodies - Saturdays or Public Holidays	[Out of normal working hours Interment (in addition to regular fees)]	68
Interment of bodies - weekdays	[Old Portion]	67
Internal Review Application fee	[Formal Access to Information Requests]	12
Internal Review hourly processing charge	[Formal Access to Information Requests]	12
Issue of Fire Safety Schedule	[Compliance Certificates and Fire Safety Schedule - (replacement or never issued)]	75
J		
Junior Sport	[Sporting Groups - Community Groups / Not For Profit]	33
K		
Kerb and Gutter - per lot	[Road]	87
Key Bond	[Water Carting (Potable)]	94
Kiosk cleaning charge (if user leaves the kiosk in an unsatisfactory condition)	[Carl Sharpe Cricket Centre]	33
Kiosk cleaning charge (if user leaves the kiosk in an unsatisfactory condition)	[Sporting Groups - Community Groups / Not For Profit]	33
Kitchen Hire	[Forum]	42
Kitchen Hire per hour (minimum three hours)	[Function Centre Additional Charges]	50
Kitchen use only - no accommodation	[Canobolas Scout Camp]	60
L		
Land for each grave, first interment and perpetual maintenance	[Lawn Portion - Denominational]	67
Land for each grave, first interment, and perpetual maintenance	[Lawn Portion - Non-Denominational]	67
Land for each grave, single interment, and perpetual maintenance	[Melaleuca Gardens]	68
Land for grave	[Old Portion]	67
Land for Vault - for plot - including perpetual maintenance - fee per square metre	[Aboveground Vault Space]	68

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Fee Name	Parent Name	Page
L [continued]		
Land for Vault – for plot 1.0 m x 3 m – including perpetual maintenance	[Aboveground Crypt Space (Section M)]	68
Land for Vault – for plot 1.3 m x 2.4 m – including perpetual maintenance	[Aboveground Crypt Space (Section N)]	68
Lane hire - local schools and community groups (off peak times). Fee per lane/hour	[Lane Hire]	27
Lane hire - peak times. Fee per lane/hour	[Lane Hire]	27
Large (A0)	[Specific Requests for Individual Plots]	90
Large bogie trailers or trucks – per tonne	[Resident Dumping Fees]	95
Large events including markets	[Community Groups Not For Profit and Government Departments (Except Wade Park)]	31
Large events including markets	[Community Groups / Not For Profit including Government Departments, Sporting Groups & Schools - LGA and Non LGA]	34
Late fee	[Family Day Care]	53
Late fee - after 15 minutes of service closure, hourly ratio rate applies	[Anson Street OSHC]	55
Late fee (after closing time per 15 minutes)	[Occasional Child Care]	54
Late fee (per 15 minutes after 6:00 pm)	[Courallie Park Child Development Centre]	53
Late fee (per 15 minutes after 6:00 pm)	[Spring Street Children's Centre]	54
Late fee (per 15 minutes after 6:00 pm)	[Yarrawong Children's Centre]	55
Late fee (per 15 minutes after Service closes) per child	[Vacation Care]	55
Late fee per 15 minutes after Service closes per child	[Before and After School Care]	54
Late fee where work has commenced prior to permit being obtained – application & inspection fees will also need to be paid	[Application Fee]	17
Lawn Mowing - per half hour	[Home Maintenance]	57
Lawn Mowing - per hour	[Home Maintenance]	57
Legal costs	[Planning Agreements]	19
Less administration fee	[Withdrawn Construction Certificate]	85
Library Bags	[Library Bags]	50
Light truck (with rim)	[Tyres]	97
Light truck (without rim)	[Tyres]	97
Lighting charge – per hour	[Sporting Groups - Community Groups / Not For Profit]	33
Lighting design requiring additional prior consultations with the director of a production reading of a script, studying of set plans, attendance at rehearsal and for all time taken to prepare the design – per hour	[Rehearsals]	43
Lighting design which requires a variation from the house rig (as per estimate arrived at during the initial consultation) – per hour	[Rehearsals]	43
Lighting gets additional to current stock will be charged at half cost and will remain the property of the Civic Theatre. These will be charged as consumables	[Equipment]	43
Linemarking	[Sporting Groups - Community Groups / Not For Profit]	33
Linemarking - out of season	[Sporting Groups (Except Wade Park)]	31
Loader	[Tyres]	97
Local business aircraft per registered aircraft per year over 2000kg	[Landing charges levied for each aircraft movement based on maximum take-off weight of aircraft]	64
Local business aircraft per registered aircraft per year under 2000kg	[Landing charges levied for each aircraft movement based on maximum take-off weight of aircraft]	64
Local private aircraft per registered aircraft per year over 2000kg	[Landing charges levied for each aircraft movement based on maximum take-off weight of aircraft]	64
Local private aircraft per registered aircraft per year under 2000kg	[Landing charges levied for each aircraft movement based on maximum take-off weight of aircraft]	64
Lodgement	[Fee Structure]	18
Lodgement	[Fee Structure]	19
Lodgement	[Fee Structure]	18
Longer-term - 7 days plus (includes utilities charge)	[Occupancy (per day)]	40
Lost borrower card	[Lost Items]	50
Lost or damaged material – processing fee	[Lost Items]	50
Lost or damaged material – replacement cost	[Lost Items]	50
LTS platform hire – one off session/platform	[Schools - Learn to Swim (conducted by an external group at a time agreeable to centre management)]	28

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Fee Name	Parent Name	Page
L [continued]		
LTS platform hire – per day/platform	[Schools - Learn to Swim (conducted by an external group at a time agreeable to centre management)]	28
M		
Maintenance per day	[Livestock (animal other than companion animals)]	39
Male Cat	[Rehoming - Transfer to Rescues]	39
Male Cat	[Rehoming]	38
Male Dog	[Rehoming - Transfer to Rescues]	39
Male Dog	[Rehoming]	38
Max. fee for a Application under s4.55(1) of the Act for the modification of a development consent is	[Section 4.55 (1)]	79
Max. fee for a Application under s4.55(1A) or s4.56 OR	[Section 4.55 (1A) or 4.56 - minimal impact]	79
Medium (A1)	[Specific Requests for Individual Plots]	90
Membership Card Replacement	[General Admission Charges]	25
Merchandise Commission	[Merchandise Commission]	43
Microchipping	[Pound Fees]	38
Mini Meal	[Food Services]	56
Minimum annual non-residential sewerage bill	[Minimum Charge]	70
Minimum charge	[Asbestos]	98
Minimum charge	[Contaminated Waste]	98
Minimum charge	[Scrap Steel]	97
Minimum Charge	[Catering levy per person]	49
Minimum Charge	[Landing charges levied for each aircraft movement based on maximum take-off weight of aircraft]	64
Minimum Charge	[Modifications]	73
Minimum Charge	[Non-Resident Dumping Fees]	96
Minimum charge (i.e partially full utilities, vans and single axle trailers)	[Commercial and Industrial Potable/Mixed Waste Dumping Fees]	96
Minimum charge (ie partially full utes, vans and single axled trailers)	[Segregated Waste]	96
Minimum charge for partially full trailers	[Virgin Excavated Material (VEM)]	96
Minimum charge for partially full utes, vans, trailers	[Green Waste (Commercial Premises/Quantities)]	96
Minimum charge per sqm	[Per square metre for developed and undeveloped land (subject to market valuation and negotiation of suitable rent by the Chief Executive Officer (CEO))]	65
Minimum charge per sqm	[Per square metre for hangar space (subject to market valuation and negotiation of suitable rent by the Chief Executive Officer (CEO))]	65
Minimum fee	[Compliance Certificates for Rural, Urban and Industrial Subdivisions]	87
Minimum fee / re-issue of engineering plans with minor amendments	[Rural Residential (Standard all 2 Hectare or less allotments)]	86
Minimum fee / re-issue of engineering plans with minor amendments	[Road]	87
Minimum Fee / re-issue of engineering plans with minor amendments	[Urban and Industrial]	86
Minor amendment	[Modifications]	73
Minor Application Fee - 2 max fixtures	[Section 68 Water and Sewer Works Applications]	76
Minor reinspection	[Inspection Fees]	74
Mobile Food Business operating in a public place - not temporary event (annual approval)	[Install or operate amusement device (defined by construction Safety Act 1992)]	84
Mobile food van	[Inspections]	88
Modification	[Modification of Complying Development]	81
Monday to Friday (day rate per day)	[Ball/dinner/theatre style using Main Hall, up to 300 people]	47
Monday to Friday (day rate per day)	[Ball/dinner/theatre style using Main Hall & Wings, 300-500 people]	47
Monday to Friday (day rate per day)	[Ball/dinner/theatre style using Main Hall & Wings, 500-800 people]	47
Monday to Friday (day rate per day)	[Hire for decorations/rehearsals - per hour]	48
Monday to Friday (day rate per day)	[Display/Trade shows (main hall and side halls)]	48
Monday to Friday (day rate per day)	[Display/Trade shows (main hall and side halls)]	48
Monday to Friday (day rate per day)	[Without alcohol]	48
Monday to Friday (day rate per day)	[With alcohol]	49
Monday to Friday (day rate per day)	[Concert format up to 300 people]	49
Monday to Friday (day rate per day)	[Concert format over 300 people]	49
Monday to Friday (day rate per day)	[Church Service or Prize Night]	49
Monday to Friday (day rate per day)	[School exam rate]	49
Monday to Saturday	[Overtime surcharge after 11pm on staff engaged to continue function]	50
Monday-Friday: 9am-5pm; Saturday & Sunday: 10am-4pm	[Two rooms (per hour)]	45

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Fee Name	Parent Name	Page
M [continued]		
Monday-Friday: 9am-5pm; Saturday & Sunday: 10am-4pm (Half the hourly rate will be charged for non-profit and community groups)	[One room (per hour)]	44
Mondays at the Museum (under 5's program)	[Ticket Prices]	40
More than \$10,000,000	[Table (b) iii)]	80
More than \$10,000,000	[Request for Review of Determination]	79
More than \$100,000	[Building (Estimated Cost)]	81
More than 450kL (per kL)	[Residential]	92
Mud Hut - Security bond for 18th + 21st birthdays and other high risk events	[Private Hire]	32
Multi day cricket wicket preparation	[Sporting Groups (Except Wade Park)]	31
N		
Napkins - each	[Function Centre Additional Charges]	50
Native Garden Display	[Funerals - Monday to Friday Only]	34
NCC Compliance Report (Basic)	[NCC Compliance and Upgrade Reports (includes fire and access compliance)]	75
Negotiation and assessment	[Planning Agreements]	19
New carer registration	[Family Day Care]	53
New regular passenger transport routes	[Passenger tax]	64
No preparation required	[Community Groups Not For Profit and Government Departments (Except Wade Park)]	31
Non Commercial	[Photographic Reproduction]	51
Non Standard Hours 6pm – 8am Mon to Fri	[Fee per hour of contracted care or part thereof]	53
Non-Commercial Operator (approved events only).	[Carl Sharpe Cricket Centre]	33
Hourly rate charged per above to a maximum of \$288 per day, regardless of lane hire. Any day of week.		
Non-Domestic Organic Charge – per annum per service	[Non-Domestic Waste Collection S 501]	95
Non-Domestic Recycling Charge – per annum per service	[Non-Domestic Waste Collection S 501]	95
Non-Domestic Waste Management Charge – per annum per service	[Non-Domestic Waste Collection S 501]	95
Non-profit/Charity flights/flights for operational purposes during bush fire fighting season	[Landing charges levied for each aircraft movement based on maximum take-off weight of aircraft]	64
Non-refundable re-enrolment fee per booked day, per child, for one week. Once the child commences care, a credit for each actual day of attendance will be provided.	[Couraie Park Child Development Centre]	53
Non-refundable re-enrolment fee per booked day, per child, for one week. Once the child commences care, a credit for each actual day of attendance will be provided.	[Spring Street Children's Centre]	54
Non-refundable re-enrolment fee per booked day, per child, for one week. Once the child commences care, a credit for each actual day of attendance will be provided.	[Yarrawong Children's Centre]	55
Not exceeding 200m2	[In the case of any other class of building - as follows]	82
not involving building, work or demolition (% of Original DA Application fee)	[Request for Review of Determination]	78
O		
Occupation Certificate	[Class 2, 3, 4, 5, 6, 7, 8, 9 (commercial/industrial)]	73
Occupation Certificate	[Class 1 and 10 (residential)]	74
Occupation Certificate	[Class 2, 3, 4, 5, 6, 7, 8, 9 (commercial/industrial)]	74
Occupation Certificate	[Class 1 and 10 (residential)]	73
Officials and spectators (All ages, except children under 5 are free). Excludes local school carnivals	[Special carnival event - diving, waterpolo, swimming club/authority event]	27
Oil & Grease (per kg)	[Category 3: Large discharges and industrial waste]	72
On Site Detention	[Rural Residential (Standard all 2 Hectare or less allotments)]	86
On Site Detention Major >50m3	[Urban and Industrial]	86
On Site Detention Minor <50m3	[Urban and Industrial]	86
On-cost on labour wages	[Private Works]	65
On-cost on material charges	[Private Works]	65
On-cost on plant hire charges	[Private Works]	65

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Fee Name	Parent Name	Page
O [continued]		
On-site Detention Major >50m3	[Road]	87
On-site Detention Minor <50m3	[Road]	87
Opening/Closing fee outside gallery opening hours	[Commercial Activity - For Profit organisations]	45
Operate a caravan park or camping ground – per site	[Other Activities]	83
Operate a public car park – per space	[Other Activities]	83
Operate a stall	[Public Roads (per application)]	83
OR % Box Office, whichever is greater	[Forum]	42
OR % of Box Office, whichever is greater	[Monday to Sunday]	41
OR % of Box Office, whichever is greater	[Commercial Hire]	41
OR % of Box Office, whichever is greater	[Concert format up to 300 people]	49
OR % of Box Office, whichever is greater	[Concert format over 300 people]	49
or minimum charge (eg. Bag of waste)	[Resident Dumping Fees]	95
Orange Aquatic Club - Annual Fee	[Lane Hire]	27
Orange Arts Society Lease – per annum	[Cultural Centre]	66
Orange Camp Draft Club Annual Event	[All Days (including Public Holidays)]	23
Orange City Council	[South Court - Including Amphitheatre Hire]	41
Orange City Council	[Orange Regional Museum Front of House]	40
Orange City Council	[Orange Regional Museum Roof]	41
Orange City Council	[One room (per hour)]	44
Orange City Council	[Two rooms (per hour)]	45
Orange City Council	[Conferences and Community Service Non-Profit Organisations]	45
Orange City Council	[Where admission is charged to the event]	46
Orange City Council	[Where no admission is charged to the event]	46
Orange City Council per day	[Conferences/Meetings]	42
Orange City Council per Day	[Display/Trade shows (main hall and side halls)]	48
Orange City Council Per Day	[Overnight hire]	46
Orange City Council Supported Events	[Showground]	21
Orange City Council use	[Canobolas Scout Camp]	60
Orange District Cricket Association & Orange Junior Cricket Association, Annual Cricket Centre Levy (per registered player)	[Carl Sharpe Cricket Centre]	33
Orange Farmers Markets - Rates Per Use (excluding canteen)	[Community Groups/ Not For Profit Including Government Departments, Private Hire]	22
Orange Lace Makers	[Cultural Centre]	66
Orange Lapidary & Mineral Club Inc	[Cultural Centre]	66
Orange Local Aboriginal Lands Council (Pilot projects)	[Canobolas Scout Camp]	60
Orange Regional Arts Foundation	[South Court - Including Amphitheatre Hire]	41
Orange Regional Arts Foundation	[Orange Regional Museum Front of House]	40
Orange Regional Arts Foundation	[Orange Regional Museum Roof]	41
Orange Regional Museum Talks	[Ticket Prices]	40
Orange Spinners & Handcraft Group	[Cultural Centre]	66
Orange Visitor Centre supported Tourism Events	[Orange Regional Museum Front of House]	40
Orange Visitor Centre supported Tourism Events	[Orange Regional Museum Roof]	41
Orange Visitor Centre supported Tourism Events	[One room (per hour)]	44
Orange Visitor Centre supported Tourism Events	[Two rooms (per hour)]	45
Organic Charge – per annum per service	[Non-Rateable Properties S 496(2)]	94
Organics Equalisation Levy	[Rateable Properties S 496(1)]	94
Organisation / Government - 1 hour	[All Days (including Public Holidays)]	22
Organisation / Government - more than 4 hours	[All Days (including Public Holidays)]	22
Organisation / Government - per half day (less than 4 hours)	[All Days (including Public Holidays)]	22
Other amendments – % of the Original Fee	[Modifications]	73
Other events	[Ticket Prices]	40
Other Events	[Ticket Prices]	44
Other than above	[Sewer junction cut in]	70
Outdoor Eating Area Licence – per year	[Construction Zone]	84
Outstanding Notices and Orders Certificate under Environmental Planning and Assessment Act	[Property Certificates/Information]	75
Over \$10,000,000	[Development for residential buildings including the erection of a dwelling house, additions to a dwelling and residential outbuildings]	77
Over 75	[General Admission Charges]	25
Over 75's	[Wet fitness/Aqua aerobics per class]	28
Overdue Rates and Charges – In accordance with Section 566(3) of the Local Government Act 1993	[Rates Management]	14

Fee Name	Parent Name	Page
P		
Paid parking in secured carpark	[Car Parking]	64
Partially full utes, vans and single axle trailers	[Resident Dumping Fees]	95
Partially full utes, vans and single axle trailers	[Non-Resident Dumping Fees]	96
Partially full utes, vans and single axle trailers	[Scrap Steel]	97
Passenger (with rim) – each	[Tyres]	97
Passenger/Motorcycle (without rim) – each	[Tyres]	97
Pensioner/Concession Card Discount	[Pound Fees]	38
Per 240 litre MGB	[Contaminated Waste]	98
Per additional inspection	[Inspection Fee]	17
Per annum (service provider of solid, liquid and contaminated)	[Trade Refuse Approval Fee (including solid, liquid & contaminated)]	95
Per Application	[Designated Development]	77
Per Application (includes creation of New Road)	[Development involving the subdivision of land]	78
Per Application (no New Road created)	[Development involving the subdivision of land]	78
Per Application (Strata Title)	[Development involving the subdivision of land]	78
Per application dwellings, dual occupancy and minor developments	[Application Fee]	17
Per application dwellings, dual occupancy and minor developments	[Inspection Fee]	18
Per application industrial, commercial unit & other major developments	[Inspection Fee]	18
Per application industrial, commercial unit & other major developments	[Application Fee]	17
Per car park per year (designated car park, max 6 cars)	[Car Rental]	65
Per child in a group lesson	[Learn to Swim Classes (conducted by Orange City Council)]	27
Per Child in a Group Lesson	[Diving Programs]	28
Per day	[Commercial - Private Hire]	36
Per day	[Meeting Room Hire]	27
Per day	[Ophir Car Parking Fees]	91
Per Day	[Meeting Room Hire]	64
Per day (8am – 11pm)	[Conferences/Meetings]	42
Per financial year	[Photography and Filming Sessions]	24
Per half day (less than 4 hours)	[Commercial Hire]	35
Per half day (less than 4 hours)	[Community Groups / Not For Profit - Government - Private Hire]	35
Per half-day – maximum four hours	[Conferences/Meetings]	42
Per hour	[Private Functions]	60
Per hour	[Private Functions]	59
Per hour	[Private Functions]	59
Per hour	[Meeting Room Hire]	64
Per Hour	[Private Functions]	57
Per Hour	[Private Functions]	57
Per Hour	[Private Functions]	58
Per hour OR	[Meeting Room Hire]	27
Per hour thereafter	[Forum]	43
Per Inspection	[Movable/Mobile Dwelling Applications]	76
Per kilowatt (Kw)	[Electricity Charges]	63
Per licence per year	[Car Rental]	65
Per night	[Four Seasons Cottage - Up to 4 persons]	61
Per night (up to 4 persons)	[Four Seasons Cottage - Up to 4 persons]	62
Per person	[Linen hire]	63
Per Session	[Coaching Clinics]	30
Per tonne	[Virgin Excavated Material (VEM)]	96
Per tonne	[Green Waste (Commercial Premises/Quantities)]	96
Per tonne	[Asbestos]	98
Per tonne	[Contaminated Waste]	98
Per tonne	[Material Transfer Facility Waste Disposal]	99
Performances	[Forum]	42
Permanent space for community groups – per annum	[Cultural Centre]	66
Permit late fee	[Annual permits (transition period for compliance and enforcement)]	38
Permit to stand plant on public road, such as a crane or concrete truck – (per day or part day)	[Stand Plant]	84
Perpetual Maintenance	[Old Portion]	67
Perry Oval	[Lighting Charges - All Hirers]	32
pH coefficient	[Category 3: Large discharges and industrial waste]	72
Photocopying	[Formal Access to Information Requests]	12
Picnic table and bench seats – Cook Park	[Donation of Park Furniture]	31

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Fee Name	Parent Name	Page
P [continued]		
Placement of Advertising	[Promotion]	44
Play musical instrument for fee or reward (Busking)	[Community Land (per application)]	83
Playgroup fee per session	[Family Day Care]	53
Playgroup pick up fee – Full	[Family Day Care]	53
Playgroup pick up fee – Part	[Family Day Care]	53
Ploughmans Valley/North Orange (non-potable)	[Other]	92
PLUS – where a certificate requires a site inspection	[Outstanding Notices]	82
Plus \$ (for each advertisement in excess of one or the fee calculated in accordance with the above table, whichever is the greater	[Estimated Cost of Development]	77
Plus additional amount if notice of application is required to be given under section 4.55 (2) or 4.56 of the act	[Section 4.55 (2) or 4.56 - not of minimal impact]	80
Plus additional daily fee per lineal metre of hoarding where hoarding is proposed to be in place for up to two weeks. Periods in excess of 2 weeks TBD at time of application.	[Hoardings]	84
PLUS per each additional unit	[Plan Approval Fees for Dual Occupancy, Unit Developments and Industrial Building]	86
PLUS per lin metre	[Rural Residential (Standard all 2 Hectare or less allotments)]	85
PLUS per lin metre	[Rural Residential (Standard all 2 Hectare or less allotments)]	85
PLUS per lin metre	[Rural Residential (Standard all 2 Hectare or less allotments)]	85
PLUS per lin metre	[Rural Residential (Standard all 2 Hectare or less allotments)]	85
PLUS per lin metre	[Urban and Industrial]	86
PLUS per lin metre	[Urban and Industrial]	86
PLUS per lin metre	[Urban and Industrial]	86
PLUS per lin metre	[Urban and Industrial]	86
PLUS where a certificate requires a site inspection	[Property Certificates/Information]	75
Pool fence Compliance Certificate - First Inspection	[Commercial Swimming Pools]	75
Pool fence Compliance Certificate – First Inspection	[Residential Swimming Pools]	75
Pool fence Compliance Certificate – Second inspection	[Residential Swimming Pools]	75
Pool fence Compliance Certificate - Second Inspection	[Commercial Swimming Pools]	75
Poultry and Pigeon Shows – Poultry Pavilion – per use*	[All Days (including Public Holidays)]	23
Pre trade/advice (new premises onsite) - where a private certifier is involved	[Inspections]	88
Pre-lodgement	[Fee Structure]	18
Pre-lodgement	[Fee Structure]	18
Pre-lodgement	[Fee Structure]	19
Pressure and flow analysis including field testing plus details of water main and hydrant locations (if required)	[Fire Flow and Pressure Analysis]	93
Pressure test and chlorination (per connection)	[Pressure Test and Chlorination]	94
Printed copy	[State of Environment Report]	20
Private hire (Weddings, Naming Ceremony, Graduations, photography sessions etc) – Administrative charge	[Orange Regional Museum Roof]	41
Private lesson	[Diving Programs]	28
Private lesson	[Learn to Swim Classes (conducted by Orange City Council)]	27
Private/Package/NDIS	[Food Services]	56
Private/Package/NDIS fee	[Social Support]	56
Processing charge per hour	[Informal Access to Information Requests]	13
Processing charge per hour - all other Formal Access Applications	[Formal Access to Information Requests]	12
Processing charge per hour after first 20 hours (only applies if seeking personal information about the applicant)	[Formal Access to Information Requests]	12
Profit/government agencies – per hour	[Cultural Centre]	66
Programs sellers (by prior arrangement) (per hour)	[Staff]	43
Provision of full Council Business Papers or Planning and Development Committee Papers collected from Civic Centre	[Council Meeting Administration]	12
Provision of monument (small, white headstone)	[Miscellaneous Charges]	69
Public consultation and notification	[Planning Agreements]	19
Public Holidays – cannot exceed the double hourly standard rate	[Fee per hour of contracted care or part thereof]	53

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Fee Name	Parent Name	Page
P [continued]		
Publication Events	[Events]	51
Pupil free day per child	[Before and After School Care]	54
Pupil free day per child	[Vacation Care]	55
Pupil free day per child	[Anson Street OSHC]	55
Purchase and installation of 2 water meters and 2 meter boxes	[Dual Water Connections]	93
Purchase and installation of water meter and meter box	[Water Service Connections]	92
Purchase of allotment for interment of ashes from Crematorium, in memorial gardens wall, including perpetual maintenance	[Memorial Gardens]	69
Purchase of Bin	[Additional Services]	95
Purchase of compost (per m3)	[Additional Services]	95
Purchase of organic chip (per m3)	[Additional Services]	95
Purchase of organic chip (per m3) > 50m3	[Additional Services]	95
R		
Racing slicks	[Tyres]	97
Rate per half day - entire facility of 80m x 33m (excluding canteen)	[Community Groups / Not For Profit including Government Departments, Private Hire]	22
Rate per half day - entire facility of 80m x 33m (excluding canteen)	[All Days (including Public Holidays)]	22
Rate per hour - entire facility of 80m x 33m (excluding canteen)	[All Days (including Public Holidays)]	21
Rate per hour - entire facility of 80m x 33m (excluding canteen)	[All Days (including Public Holidays)]	21
Rate per hour per lane (off peak 6am to 3pm)	[Carl Sharpe Cricket Centre]	33
Rate per hour per lane (peak 3pm to 12am)	[Carl Sharpe Cricket Centre]	33
Rate per hour per lane of 20m x 33m (excluding canteen)	[All Days (including Public Holidays)]	21
Rate per hour per lane of 20m x 33m (excluding canteen)	[All Days (including Public Holidays)]	21
Reconnect water supply	[Other Charges]	92
Recyclables or green waste	[Resident Dumping Fees]	95
Recycled plastic picnic setting - Table and 2 chairs - Gosling Creek	[Donation of Park Furniture]	31
Recycled plastic seat - park bench style - Gosling Creek	[Donation of Park Furniture]	31
Recycling Charge - per annum per service	[Rateable Properties S 496(1)]	94
Recycling Charge - per annum per service	[Non-Rateable Properties S 496(2)]	94
Recycling Service - "User-Pay" ticket	[Additional Services]	95
Referral of Construction Certificate Application to external certifier - Cost Plus	[Application for Peer Review]	73
Registration fee (per booked day for one week per family)	[Courallie Park Child Development Centre]	53
Registration fee (per booked day for one week per family)	[Spring Street Children's Centre]	55
Registration fee (per booked day for one week per new family)	[Yarrawong Children's Centre]	55
Registration fee (per family per booked day for one week)	[Before and After School Care]	54
Registration fee per family (non-refundable)	[Family Day Care]	53
Registration fee per family (non-refundable)	[Occasional Child Care]	54
Registration of Pool on NSW State Register	[Residential Swimming Pools]	75
Regular Passenger Transport (RPT) operators on existing routes where they are charged per passenger	[Passenger taxi]	64
Rehearsals (minimum charge four hours)	[Forum]	43
Reinspection - per hour	[Road]	87
Re-inspection fee	[Category 1: Trade waste discharges requiring nil or minimal pre-treatment]	71
Re-inspection fee	[Category 2: Trade waste discharges with prescribed pre-treatment]	71
Re-inspection fee	[Category 2S: Septic Waste]	72
Reinspection fee (due to no access)	[Category 3: Large discharges and industrial waste]	72
Reinspection fee (of works)	[Drainage Diagrams]	82
Re-inspection of system	[Drainage Diagrams]	82
	[On-Site Sewage Management (OSM) Fees]	76

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Fee Name	Parent Name	Page
R [continued]		
Reinspection to assess compliance with a Prohibition Order issued under Public Health Act	[Protection of the Environment]	89
Re-inspections	[Water and Sewer Compliance Inspections]	76
Reinspections (each)	[In the case of any other class of building - as follows]	82
Rejected direct debit fee	[Rates Management]	14
Release – First Offence	[Livestock (animal other than companion animals)]	39
Rent for use of public places under provisions of Roads Act (including street furniture) – per m2 leased area per annum	[Rent]	84
Reopening of grave for second interment	[Lawn Portion]	67
Reopening of grave with tombstone or slab – Contractor's charges plus	[Old Portion]	67
Replacing 1 slab	[Private Works - Replacing Damaged Concrete Gutter Bridge Slabs]	65
Request to vary Restriction-as-to- User or other legal document	[Variation or Modification of a Restriction]	76
Reservation Fee	[Melaleuca Gardens]	68
Residential (includes rural sheds, swimming pools, alterations and additions) – per inspection	[Inspection Fees]	74
Residential Stormwater Charge	[Stormwater Levy - per assessment]	90
Residential Strata Stormwater	[Stormwater Levy - per assessment]	90
Residents – contribution of their benefits – Residents board and lodgings	[Residential Service]	56
Residents – contribution of their benefits – Residents rent contribution	[Residential Service]	56
Restricting water supply	[Other Charges]	92
Return outings in Orange Local Government Area	[Social Support]	56
Return outings outside Orange Local Government Area	[Social Support]	56
Right of Burial (Old and Lawn Portions)	[Right of Burial (Reservation of Burial Plot)]	68
Road	[Rural]	85
Road – full width	[Rural Residential (Standard all 2 Hectare or less allotments)]	85
Road – full width	[Urban and Industrial]	86
Road – half width	[Rural Residential (Standard all 2 Hectare or less allotments)]	85
Road – half width	[Urban and Industrial]	86
Rodeo Arena – per day	[All Days (including Public Holidays)]	23
Rodeo Arena - per hour	[All Days (including Public Holidays)]	23
Rotary and Lions Clubs within LGA – non-profit community focused event – up to 2 times in one year – free – subject to approval under the Small Donations Program	[Local Rotary and Lions Clubs]	36
Rotary and Lions Clubs within LGA – non-profit community focused event – up to 2 times in one year – free – subject to approval under the Small Donations Program	[Local Rotary and Lions Clubs]	48
Rotary and Lions Clubs within LGA – non-profit community focused event – up to 2 times in one year – free – subject to approval under the Small Donations Program	[Local Rotary and Lions Clubs]	21
Rotary and Lions Clubs within LGA – non-profit community focused event – up to 2 times in one year – free – subject to approval under the Small Donations Program	[South Court - Including Amphitheatre Hire]	41
Rural Area Map	[Rural/Urban Street Map.]	90
RV - Completely self-contained. When showground isn't booked for major events. Per night	[Private]	24
S		
Sale of full Council business papers for 12 month period (Postage cost only, free copies available on Council's website)	[Council Meeting Administration]	12
Sale of Policy Committee papers only for 12 month period (Postage cost only, free copies available on Council's website)	[Council Meeting Administration]	12
Sale of used books	[Used Book Sales]	51
Saturday	[Ball/dinner/theatre style using Main Hall, up to 300 people]	47
Saturday	[Ball/dinner/theatre style using Main Hall & Wings; 300-500 people]	47
Saturday	[Ball/dinner/theatre style using Main Hall & Wings; 500-800 people]	47

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Fee Name	Parent Name	Page
S [continued]		
Saturday	[Hire for decorations/rehearsals - per hour]	48
Saturday	[Display/Trade shows (main hall and side halls)]	48
Saturday	[Display/Trade shows (main hall and side halls)]	48
Saturday	[Without alcohol]	48
Saturday	[With alcohol]	49
Saturday	[Concert format up to 300 people]	49
Saturday	[Concert format over 300 people]	49
Saturday	[Church Service or Prize Night]	49
Saturday	[School exam rate]	49
Scanning per document	[Scanning]	51
School and community events	[Bookings Fees]	42
School educational programs	[Ticket Prices]	40
School Educational Programs	[Ticket Prices]	44
School groups where no preparation is required	[School - LGA and Non LGA Hire]	31
School groups where preparation is required	[School - LGA and Non LGA Hire]	31
Schools Matinee Fee (non-ticketed audience of school students and teachers only)	[Monday to Sunday]	41
Scouts and guides additional use	[Canobolas Scout Camp]	60
Scouts Australia full site use (available 6 times a year)	[Canobolas Scout Camp]	60
Search fee	[Inter Library Loans]	50
Season fee per registered player - Junior	[Sporting Groups (Except Wade Park)]	31
Season fee per registered player - Senior	[Sporting Groups (Except Wade Park)]	31
Season Green Waste Sticker collection	[Additional Services]	95
Security	[Function Centre Additional Charges]	50
Security / Alarm Callout Fee	[Private Functions]	60
Security / Alarm Callout Fee	[Orange Youth Hub]	60
Security bond	[Capacity of 3,000 plus Attendees]	33
Security bond	[Capacity of up to 1,000 Attendees]	32
Security bond	[Capacity of 1,000-3,000 Attendees]	32
Security bond	[Capacity of up to 1,000 Attendees]	24
Security bond	[Capacity of 1,000-3,000 Attendees]	24
Security bond	[Capacity of 3,000 plus Attendees]	24
Security bond	[Capacity of 1,000 spectators]	46
Security bond	[Capacity of 1,000-2,000 spectators]	46
Security bond	[Capacity of 2,000+ spectators]	47
Security Bond	[Commercial Hire]	36
Security Bond	[Community Groups / Not For Profit - Government - Private Hire]	35
Security Bond	[Capacity of 3,000 plus Attendees]	35
Security Bond	[Capacity of up to 1,000 Attendees]	34
Security Bond	[Capacity of 1,000-3,000 Attendees]	35
Security Bond - 18th and 21st birthday parties	[Community Groups / Not For Profit - Government - Private Hire]	35
Security Bond - Private Hire	[Community Groups / Not For Profit - Government - Private Hire]	35
Security/Alarm Callout Fee	[Private Functions]	57
Security/Alarm Callout Fee	[Private Functions]	59
Security/Alarm Callout Fee	[Spring Hill Community Centre]	58
Security/Alarm Callout Fee	[Private Functions]	58
Security/Alarm Callout Fee	[Private Functions]	58
Security/Alarm Callout Fee	[Private Functions]	59
Security/Alarm Callout Fee	[Community Services Centre, Gyalang Ganya]	59
Security/Alarm Callout Fee	[Nguluway Ngurang - Seniors Village Hub]	59
Security/Alarm Callout Fee	[Carriage Cottage]	57
Security/Alarm Callout Fee	[Lucknow School Community Centre]	57
Self-Contained RV - per night	[Unpowered sites self-contained RV]	61
Senior Animal > 7 years	[Rehoming]	38
Senior Citizens	[Annual Charges]	59
Senior Citizen's - fob purchase	[Nguluway Ngurang - Seniors Village Hub]	59
Senior Sport (not including cricket)	[Sporting Groups - Community Groups / Not For Profit]	33
Septic Waste Disposal Charge (per kL)	[Category 2S: Septic Waste]	72
Set up, operate or use a loudspeaker or sound amplifier	[Community Land (per application)]	83
Sewer Reticulation - per lot	[Compliance Certificates for Rural, Urban and Industrial Subdivisions]	87
Sewer Reticulation Plan	[Rural Residential (Standard all 2 Hectare or less allotments)]	86
Sewer Reticulation Plan	[Urban and Industrial]	86
Sewer Usage Charge (per kL)	[Sewerage Charges]	70
Sewer Usage Charge (per kL)	[Usage]	70
Sheep, goats, pigs and kangaroos - each	[Collection, Removal and Disposal of Dead Animals (if Council's waste management contractor is requested to perform collection Service)]	98

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Fee Name	Parent Name	Page
S [continued]		
Sheep, goats, pigs, kangaroos – each	[Disposal of Dead Animals (if resident delivers to Ophir Road Resource Recovery Centre)]	98
Shopping	[Social Support]	56
Short Notice Cancellations	[Anson Street OSHC]	55
Shower	[General Admission Charges]	25
Sibling discount	[Learn to Swim Classes (conducted by Orange City Council)]	27
Sibling Discount	[Diving Programs]	28
Signing of Plans of Consolidation and other plans not requiring Subdivision Certificate	[Application for Subdivision Certificate]	85
Single – per night	[Budget Cabins]	61
Single – per night	[Standard Cabins]	61
Single – per night	[Budget Cabins]	62
Single – per night	[Standard Cabin]	62
Skin penetration	[Inspections]	88
Small (A2)	[Specific Requests for Individual Plots]	90
Social Support - variety	[Social Support]	56
Soil Erosion Control Plan	[Rural]	85
Soil Erosion Control Plan	[Rural Residential (Standard all 2 Hectare or less allotments)]	85
Soil Erosion Control Plan	[Urban and Industrial]	86
Solicitor enquiries (per property)	[Drainage Diagrams]	82
Solid large (18" – 24")	[Tyres]	97
Solid medium (12" – 18")	[Tyres]	97
Solid small (Up to 12")	[Tyres]	97
Solid XL (Greater than 24")	[Tyres]	97
Soup	[Food Services]	56
Special Program	[Orange City Council Desexing Program]	38
Special Reading Fee	[Water Meters]	93
Special urgency fee (same-day issue) – base fee plus	[In the case of any other class of building - as follows]	82
Squad Fee - first lesson	[Learn to Swim Classes (conducted by Orange City Council)]	27
Squad Fee - second lesson	[Learn to Swim Classes (conducted by Orange City Council)]	27
Squad Fee - third lesson (available to level 7 & 8)	[Learn to Swim Classes (conducted by Orange City Council)]	28
Stage 1 - Processing initial investigation including entitled authority	[Road Closure]	12
Stage 2 - Report to Council	[Road Closure]	12
Stage 3 - (Council ownership) processing finalisation of closure	[Road Closure]	12
Stage 3 - (Crown ownership) processing finalisation of closure	[Road Closure]	12
Stall holder fees	[South Court - Including Amphitheatre Hire]	41
Stall holder fees - commercial operator/promotions - per stall site	[Stall holder fees]	47
Stall holder fees - Community groups / charities / not for profit	[Stall holder fees]	47
Stall holder fees - community groups / not for profit / charities - per stall	[Stall holder fees]	47
Stall holder fees - Food and Beverage - per stall site	[Stall holder fees]	47
Stall holder fees - undertaking retail sales - per stall site	[Stall holder fees]	47
Standard Hours 8am – 6pm Mon to Fri	[Fee per hour of contracted care or part thereof]	53
Standard inspection (all developments)	[Water and Sewer Compliance Inspections]	76
Standard lot	[Sewerage]	16
Standard lot	[Water Supply]	16
Standard lot	[Leeds Parade]	17
Steal frame timber slated seat, with OBG in each end – Orange Botanic Gardens	[Donation of Park Furniture]	31
Strata Subdivision	[Subdivision (Estimated Cost)]	81
Street Signs	[Compliance Certificates for Rural, Urban and Industrial Subdivisions]	87
Street Trees	[Compliance Certificates for Rural, Urban and Industrial Subdivisions]	87
Sub-base – per lot	[Road]	87
Subdivision	[Subdivision (Estimated Cost)]	81
Subgrade – per lot	[Road]	87
Submission to gateway	[Fee Structure]	18
Submission to gateway	[Fee Structure]	19
Submission to gateway	[Fee Structure]	19
Subsequent offences	[Livestock (animal other than companion animals)]	39
Sulphate (per kg)	[Category 3: Large discharges and industrial waste]	72
Sulphites (per kg)	[Category 3: Large discharges and industrial waste]	72

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Fee Name	Parent Name	Page
S [continued]		
Summer Holiday Family Membership - Dates to follow Dept of Education Summer Holidays (example 19th December - 6th Feb)	[Welcome to Summer]	29
Sunday	[Ball/dinner/theatre style using Main Hall, up to 300 people]	47
Sunday	[Ball/dinner/theatre style using Main Hall & Wings, 300-500 people]	47
Sunday	[Ball/dinner/theatre style using Main Hall & Wings, 500-800 people]	47
Sunday	[Hire for decorations/rehearsals - per hour]	48
Sunday	[Display/Trade shows (main hall and side halls)]	48
Sunday	[Display/Trade shows (main hall and side halls)]	48
Sunday	[Without alcohol]	48
Sunday	[With alcohol]	49
Sunday	[Concert format up to 300 people]	49
Sunday	[Concert format over 300 people]	49
Sunday	[Church Service or Prize Night]	49
Sunday	[School exam rate]	49
Sunday	[Overtime surcharge after 11pm on staff engaged to continue function]	50
Super single	[Tyres]	97
Supplementary booking fee	[Bookings Fees]	42
Supported Disability Accommodation	[Residential Service]	56
Supported Independent Living program activities	[Residential Service]	56
Surface – per lot	[Road]	87
Surrender Fee	[Pound Fees]	38
Suspended Solids (per kg)	[Category 3: Large discharges and industrial waste]	72
T		
Tablecloths	[Function Centre Additional Charges]	50
Tables (each)	[Function Centre Additional Charges]	50
Talks	[Ticket Prices]	44
Tank inspection (if required)	[Water Carting (Potable)]	94
Technicians – when required to be present at a rehearsal – per hour	[Rehearsals]	44
Technician's Charge (per hour – minimum 4 hours)	[Rehearsals]	42
Temporary Food Permit - Shows & Markets	[Annual Permits]	88
Temporary Food Permit - Sporting Groups, charities & Not for profit	[Annual Permits]	88
Temporary food premises (shows & markets)	[Inspections]	88
Temporary food premises (sporting groups, charities and not for profit)	[Inspections]	88
Testing and tagging (each)	[Staff]	43
Testing Fee (Accuracy)	[Water Meters]	93
Total Kjeldahl Nitrogen (per kg)	[Category 3: Large discharges and industrial waste]	72
Total Dissolved Solids (per kg)	[Category 3: Large discharges and industrial waste]	72
Total Phosphorus (per kg)	[Category 3: Large discharges and industrial waste]	72
Tractor Greater than 1.2m	[Tyres]	97
Tractor small (Up to 1.2m)	[Tyres]	97
Tractor Tyre (with rim)	[Tyres]	97
Trade refuse approval fee (contaminated trade waste only) – per annum	[Trade Refuse Approval Fee (including solid, liquid & contaminated)]	95
Trade refuse approval fee (liquid waste only) – per annum	[Trade Refuse Approval Fee (including solid, liquid & contaminated)]	95
Trade refuse approval fee (solid waste only) – per annum	[Trade Refuse Approval Fee (including solid, liquid & contaminated)]	95
Transport – per trip	[Fee per hour of contracted care or part thereof]	54
Tree donation	[Donation of Park Furniture]	31
Truck (with rim)	[Tyres]	97
Truck (without rim)	[Tyres]	97
Tuning of piano is at hirer's expense. Costs will be charged at the Piano Tuner's rate.	[Equipment]	43
Turf cricket wicket for events additional to Orange District Cricket Association draw	[Sporting Groups - Community Groups / Not For Profit]	33
U		
U3A	[Annual Charges]	59
Up to \$5,000	[Table (b) ii]	80
Up to \$5,000	[Development for residential buildings including the erection of a dwelling house, additions to a dwelling and residential outbuildings]	77

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Fee Name	Parent Name	Page
U [continued]		
Up to \$5,000	[Request for Review of Determination]	79
Up to \$5,000	[Building (Estimated Cost)]	81
Up to \$50,000	[Activities Where Building Works Are Proposed]	72
Urgency fee	[Rates Management]	13
Urgency fee	[Town Planning Certificates]	81
Urgency Fee	[Water Meters]	93
Urgency fee (same-day issue)	[Drainage Diagrams]	82
Urns (large)	[Function Centre Additional Charges]	50
Use of Inflatables	[General Admission Charges]	25
Use of Steinway Grand Piano (per performance)	[Equipment]	43
Utes, van and single axled trailers	[Virgin Excavated Material (VEM)]	96
V		
Vacation Care – can be charged at hourly rate or a daily session	[Fee per hour of contracted care or part thereof]	54
Vacation care per day per child	[Anson Street OSHC]	55
Vacuum pressure test sewer main (per ET -equivalent tenement)	[Vacuum Pressure Test Sewer Main]	71
Valuation enquiries (per valuation)	[Rates Management]	13
Vehicle – per unit	[Vehicle Impounding]	90
Venue cleaning charge (if user leaves the venue in an unsatisfactory condition)	[Carl Sharpe Cricket Centre]	33
Venue cleaning charge (if user leaves the venue in an unsatisfactory condition)	[Sporting Groups - Community Groups / Not for Profit]	33
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)	[Private Functions]	60
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)	[Orange Youth Hub]	60
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)	[Private Functions]	57
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)	[Private Functions]	58
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)	[Private Functions]	59
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)	[Private Functions]	58
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)	[Private Functions]	59
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)	[Spring Hill Community Centre]	58
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)	[Community Services Centre, Gyalang Ganya]	59
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)	[Nguluway Ngurang - Seniors Village Hub]	59
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)	[Lucknow School Community Centre]	57
Venue Cleaning Charge (if user leaves the venue in an unsatisfactory condition)	[Carriage Cottage]	57
Venue Rental Access (per hour – minimum 4 hours)	[Rehearsals]	42
Veterinary Costs (minor)	[Pound Fees]	38
Village Stormwater Charge	[Stormwater Levy - per assessment]	90
W		
Waste items that are unsuitable for applying a tonnage charge, ie polystyrene, feathers etc. and are required to be landfilled or recycled shall be charged at the following rate (per m3)	[Waste unsuitable for applying a tonnage charge]	98
Waste Management Charge – per annum per service	[Non-Rateable Properties S 496(2)]	94
Waste Service – “User-Pay” ticket	[Additional Services]	95
Water and Sewer infrastructure compliance application review	[Water and Sewer Compliance Inspections]	93
Water and sewer infrastructure compliance inspections	[Water and Sewer Compliance Inspections]	93
Water Pressure and Chlorination – per test	[Compliance Certificates for Rural, Urban and Industrial Subdivisions]	87
Water Reticulation – per lot	[Compliance Certificates for Rural, Urban and Industrial Subdivisions]	87

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Fee Name	Parent Name	Page
W [continued]		
Water Reticulation Plan	[Rural Residential (Standard all 2 Hectare or less allotments)]	86
Water Reticulation Plan	[Urban and Industrial]	86
Weekends – cannot exceed 1.5 x the hourly standard rate	[Fee per hour of contracted care or part thereof]	54
Where application has been advertised or has been prepared for advertising	[Refund of advertising fee]	80
Where application is yet to be advertised – Fee Paid Less	[Refund of advertising fee]	80
Where combined S735A or EPAA Outstanding Notices Certificate is sought	[Property Certificates/Information]	75
Where Inspector arrives at arranged time and inspection is not ready	[Inspection Fees]	74
Where pedestrian or traffic management plan required – (per day or part day)	[Construction Zone]	84
Where report has been prepared	[Refund of development application fee]	80
Where technical assessment has been given – Fee Paid Less	[Refund of development application fee]	80
Where technical assessment has not been given – Fee Paid Less	[Refund of development application fee]	80
Where the application has been processed	[Refund of Planning Certificate]	81
Where the application is yet to be processed	[Refund of Planning Certificate]	81
where the erection of a dwelling house with an estimated cost of construction of \$100,000 or less is involved	[Request for Review of Determination]	78
White Goods, Scrap Steel and General Bulky Waste - collected once per year on a scheduled basis	[Rateable Properties S 496(1)]	94
Williams Pavilion – per use*	[All Days (including Public Holidays)]	23
Williams Pavilion – per use*	[All Days (including Public Holidays)]	22
Without Child Care Benefit per child per day	[Vacation Care]	55
Workshops	[Events]	51
Z		
Zinc (per kg)	[Category 3: Large discharges and industrial waste]	72
Zone 1 - Hill to Anson - 16 Banners	[Private Works - Erection of Banners]	65
Zone 2 - Anson to Peisley - 16 Banners	[Private Works - Erection of Banners]	66
Zone 3 - Anson Street - 8 Banners	[Private Works - Erection of Banners]	66
Zone 4 - McNamara Street Carpark - 10 Banners	[Private Works - Erection of Banners]	66
Other		
- Adult	[10 Class Entry]	29
- Any ticket less than \$30	[Bookings Fees]	42
- Any ticket more than \$100	[Bookings Fees]	42
- Any ticket more than \$30 less than \$60	[Bookings Fees]	42
- Any ticket more than \$60 less than \$100	[Bookings Fees]	42
- Concession Cardholder/Child	[10 Class Entry]	29
- Fee per lot	[Application for Subdivision Certificate]	85
- In the case of advertised development	[Advertising Fee]	78
- In the case of designated development	[Advertising Fee]	78
- In the case of development for which an environmental planning instrument or development control plan requires notice to be given otherwise than as referred to above	[Advertising Fee]	78
- In the case of prohibited development	[Advertising Fee]	78
- Large (A0)	[Rural/Urban Street Map:]	90
- Medium (A1)	[Rural/Urban Street Map:]	90
- Minimum fee	[Application for Subdivision Certificate]	85
- or if delivered in bulk: weighed and charged – per tonne	[Tyres]	97
- Plus concurrence fee payable to each approval body (Payments must be made out to the relevant approval body)	[Integrated Development]	78
- Plus fee per additional lot	[Subdivision (Estimated Cost)]	81
- Plus fee per additional lot	[Subdivision (Estimated Cost)]	81
- plus for each square metre over 2,000 an additional (charge \$0.075)	[In the case of any other class of building - as follows]	82

continued on next page ...

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Fee Name	Parent Name	Page
Other [continued]		
- Plus per additional \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$100,000	[\$100,001-\$250,000]	73
- Plus per additional \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	[More than \$250,000]	73
- Plus per additional lot	[Development involving the subdivision of land]	78
- Plus per additional lot	[Development involving the subdivision of land]	78
- Plus per additional lot	[Development involving the subdivision of land]	78
- Plus, for each square metre over 200, an additional	[In the case of any other class of building - as follows]	82
- Small (A2/A3)	[Rural/Urban Street Map.]	90
- Where notice of application for modification under s4.55(2) or s4.56 is required to be given	[Advertising Fee]	78
- with adequate pre-treatment (per kL)	[Trade waste usage charge for those:]	72
- without adequate pre-treatment (per kL)	[Trade waste usage charge for those:]	72
\$ per lot, whichever is the greater	[Maintenance Security Deposit]	88
\$1,00,001 to \$10,000,000	[Table (b) ii)]	80
\$1,000,001 to \$10,000,000	[Request for Review of Determination]	79
\$250,001 to \$500,000	[Table (b) ii)]	80
\$250,001 to \$500,000	[Request for Review of Determination]	79
\$30,000 to \$100,000	[Building (Estimated Cost)]	81
\$5,001 to \$250,000	[Table (b) ii)]	80
\$5,001 to \$250,000	[Request for Review of Determination]	79
\$5,001 to \$29,999	[Building (Estimated Cost)]	81
\$50,001-\$100,000	[Activities Where Building Works Are Proposed]	73
\$500,001 to \$1,000,000	[Table (b) ii)]	80
\$500,001 to \$1,000,000	[Request for Review of Determination]	79
% of Construction costs OR	[Maintenance Security Deposit]	88
% of the fee for the original application, whichever is the lesser	[Section 4.55 (1A) or 4.56 - minimal impact]	79
(a) % of fee if original application fee < \$100	[Section 4.55 (2) or 4.56 - not of minimal impact]	80
(b) i) % of original fee where application does not involve erection of building, carrying out of work or demolition of work or building	[Section 4.55 (2) or 4.56 - not of minimal impact]	80
(b) ii) where application is for erection of a dwelling with estimated cost of construction of \$100,000 or less	[Section 4.55 (2) or 4.56 - not of minimal impact]	80
(b) iii) with respect to any other DA other than above	[Section 4.55 (2) or 4.56 - not of minimal impact]	80
"No Parking"	[Pavement Markings]	91
> 250 attendees	[Clearing deposit]	27



Strategic Policy - ST27

Statement of Revenue

FOR EXHIBITION



PO Box 35, Orange
NSW 2800 Australia

135 Byng Street, Orange
NSW 2800 Australia

P: +61 2 6393 8000
F: +61 2 6393 8199

council@orange.nsw.gov.au
www.orange.nsw.gov.au



STRATEGIC POLICY – ST27

1 PURPOSE

- 1.1 That Council establish the governing principles that align Council's capacity to generate revenue, and the pricing of Council's services, with the strategic direction of the organisation. It is a requirement of Section 405 of the NSW Local Government Act 1993 for Council to have a statement of Council's Revenue Policy each year.

2 APPLICABILITY

- 2.1 This policy establishes the principles and methodologies in determining the fees and charges to be levied by Council and applies to all operations and activities of the organisation.

3 GENERAL

- 3.1 In accordance with the provisions of the Local Government Act 1993, and the Local Government (General) Regulations 2005, Council raises revenue to fund the provision of works, services and facilities to our community.
- 3.2 Council utilises a variety of sources of income to generate sufficient income to deliver a wide range of services for the community. Revenue Categories include:
- Rates
 - Annual charges for services
 - Fees for Service
 - Grants and Contributions
 - Earnings from investments
 - Borrowings
 - Other revenue including sale of assets.

4 STATEMENT OF RATING STRUCTURE

- 4.1 Under the Local Government Act 1993, Council can choose to structure its rates in a number of ways. Council has elected to use a base amount and ad valorem rating structure, and has applied three rate categories – Residential, Farmland and Business.
- 4.2 Council also levies a special rate for the Orange Central Business area.
- 4.3 Rates are based on the land value of the property with the property valuations provided by the NSW Valuer General on a three year cycle with the 2025/26 rating year being the first year of the current valuation cycle.
- 4.4 Rates are levied against properties in accordance with their categorisation as defined in the Local Government Act 1993. Council has defined the following categories/sub-categories for the purposes of levying rates:
- Residential
 - Residential - Rural Residential
 - Residential - Clifton Grove
 - Residential - Ammerdown
 - Residential - Village
 - Farmland
 - Business
 - Business – Village

5 SPECIAL RATES

- 5.1 The Local Government Act 1993 makes a provision for Council (with approval) to levy a special rate to finance a project that will benefit either the whole or part of the City. A project may be comprised of works, services, facilities or activities. Council levies a special rate for the Orange Central Business Area.



STRATEGIC POLICY – ST27

6 RATE PEGGING

- 6.1 The Independent Pricing and Regulatory Tribunal (IPART) limits the amount that Council can increase its total general rate income from one to the next by a specific figure. The Chair of IPART has specified a permissible increase of 4% under section 506 of the Local Government Act 1993 for the 2025/2026 rating year. Councils General Rate Categories and Sub Categories are as follows:

Ordinary Rates	No. of assessments	Value of assessments \$M	Ad Valorem Amount	Base Amount \$	Base Amount % of Total	Estimated Yield \$
Residential	17,312	5,456	0.002854	843.14	48.38%	\$30,169,289
Residential – Rural	498	480	0.001478	843.14	37.16%	\$1,130,001
Residential – Clifton Grove	231	145	0.002348	843.14	36.31%	\$536,366
Residential- Ammerdown	43	37	0.002282	843.14	29.65%	\$122,284
Residential – Village	196	54	0.001832	500.43	49.70%	\$197,335
Farmland	383	658	0.000801	843.14	37.98%	\$850,329
Business	1,445	1,014	0.008532	843.14	12.34%	\$9,876,929
Business – Village	19	5	0.001788	460.42	49.29%	\$17,747
Special Rates						
Orange Central Business Area	325	233	0.003589	N/A	N/A	\$836,473
					TOTAL	\$43,736,753

7 WASTE MANAGEMENT CHARGES

- 7.1 The charges levied by Council for domestic waste services are made under the provision of Section 504 of the Local Government Act 1993. Council's pricing of Waste Management Charges will be limited to the recovery of the reasonable costs of providing the services and the funding of the Waste Services plant replacement program. Council estimates for the 2025/2026 financial year a yield of \$9.5m for Domestic Waste charges.

Domestic Waste Management Charge	Number of Services	Annual Charge \$	Total Revenue \$'000s
Domestic Garbage Charge	18,503	301.70	5,582
Domestic Recycling Charge	18,396	117.95	2,169
Depot Access Charge	1,270	27.30	33
Domestic Organics Charge	17,988	86.05	1,547
Organics Equalisation Levy	17,425	28.70	500
Bulky Waste Collection	17,356	13.70	237



STRATEGIC POLICY – ST27

8 STORMWATER CHARGES

- 8.1 the option to charge a levy to improve its stormwater network. Council estimates for the 2025/2026 financial year a yield of \$456,067 for Stormwater charges.

Stormwater Management Service Charge	\$
Residential	25.00
Residential – Strata	12.50
Business – 0m ² to 350m ²	25.00
Business – 351m ² to 700m ²	50.00
Business – 701m ² to 1,000m ²	75.00
Business – 1,001m ² and above	100.00
Business – Strata	5.00
Villages	25.00

9 WATER/SEWER ANNUAL CHARGES

- 9.1 Council will make and levy annual charges for its water and sewer supply service on each parcel of land where the service is available as defined in Section 552 of the NSW Local Government Act 1993.
- 9.2 Council estimates for the 2025/2026 financial year a yield of Water Annual Charges of \$7.2m and Sewer Annual Charges of \$13.7m.

Water Annual Charges	\$
20mm Water Availability	324.84
25mm Water Availability	507.64
32mm Water Availability	831.68
40mm Water Availability	1,299.48
50mm Water Availability	2,030.52
65mm Water Availability	3,431.52
80mm Water Availability	5,198.08
100mm Water Availability	8,121.96
150mm Water Availability	18,274.48
200mm Water Availability	32,487.96

Sewer Annual Charges	\$
Residential	631.80
Non-Residential	631.80
20mm Access Charge	203.96
25mm Access Charge	317.20
32mm Access Charge	522.25
40mm Access Charge	815.94
50mm Access Charge	1,274.87
65mm Access Charge	2,154.38
80mm Access Charge	3,263.48
100mm Access Charge	5,099.24
150mm Access Charge	11,473.28
200mm Access Charge	20,392.49
Sewer Usage Charge (per KL)	2.94

10 WATER USAGE CHARGES

- 10.1 In accordance with the provisions of Section 502 of the Act, Council charges water usage consumption on a quarterly basis. Council estimates that for the 2025/2026 financial year Water charges will yield \$11.0m.

Usage Charge - Water	\$
Residential – First 450kl	2.94
Residential – More than 450kl	4.42
Non-Residential – All consumption	2.94
Dialysis Patients	0.78

11 USER FEES AND CHARGES

- 11.1 Where it is legally permissible, Council shall charge fees for the provision of all goods and services that it provides. These fees will be charged to all Council's clients that avail themselves of Council's services.
- 11.2 Services are price-based on one of the following *Pricing Policies*:
- Full Cost Pricing – Fees are set to enable the recovery of all direct and indirect costs involved in the provision of a service



STRATEGIC POLICY – ST27

- Subsidised Pricing – Fees and charges are set at a level that recovers less than the full cost incurred in service delivery. In effect some level of subsidisation is factored into the price.
- Rate of Return Pricing – Fees and charges are set to enable the recovery of all direct and indirect costs in the provision of a service plus a profit margin.
- Market Pricing – Fees and charges are based on current market fee structures. The market price is usually determined by examining competitor's prices and may have little relationship to the cost of providing the service.
- Statutory Pricing – Fees and charges are set to comply with statutory legislation.

12 GRANTS AND CONTRIBUTIONS REVENUE

- 12.1 Council applies for and uses both operating and capital grants to fund its operations and capital program respectively. Grants and contributions make up 21% of total revenue in Council's budget. Council's forecast in the 2025/2026 for expected grants include:

Grants	\$
Sports Precinct grant	15,000,000
Financial Assistance Grant	5,775,760
Ageing & Disability Grants	811,851
Roads to Recovery	851,299
Regional Block Grant	434,099

Grants cont.	\$
RMS Traffic Subsidy/Repair Program	900,000
Community Services grants	2,821,819
Library Grant	161,558
Pension Rates Subsidy	813,337
Conservatorium	7,000,000
Blackmans Swamp Creek	4,913,470
Gosling Creek Dam Upgrade	1,375,000
East Orange Channel	583,000

13 INTEREST ON OVERDUE RATES

- 13.1 In accordance with section 566(3) of the Local Government Act the Minister of Local Government determines the maximum rate of interest payable on overdue rates and charges. Council proposes to charge the maximum rate per annum accruing on a daily basis. The set rate is stated in the Fees and Charges.

14 BORROWINGS

- 14.1 Council's policy on funding expenditure through loan borrowings is:
- Funds will only be borrowed for specific capital projects, which are clearly linked to Council's adopted Community Strategic Plan.
 - Council will consider the use of loans to ensure existing residents are not burdened with the cost of infrastructure which will be enjoyed by future generations.
 - Loan borrowings will only be considered after all potential funding strategies have been investigated, including the use of any existing cash reserves and external funding opportunities.



STRATEGIC POLICY – ST27

- The use of loan borrowings to fund operational shortfalls or operational services is not permitted except in special or unique circumstances of a one-off nature. This may be considered upon determination by Council.
- The use of loan borrowings for the purpose of leveraging an investment is not permitted.
- Council will review its long-term financial plan to ensure there is capacity to service debt from recurrent revenues.

14.2 In the 2025/2026 financial year, the Council intends to (internally) borrow \$9.25m for the Orange Conservatorium and Planetarium, for which Ministerial approval has already been granted.

15 GST IMPLICATIONS

15.1 Those goods and services that have been subject to GST have been identified in the Schedule of Fees and Charges. In accordance with taxation legislation the price shown for the goods and services is the GST inclusive price.

FOR EXHIBITION

All policies can be reviewed or revoked by the Council at any time.

ST27 - Strategic Policy – Statement of Revenue

Amendments:

- General Formatting
- Updates to reflect 2025/2026 rates, charges, grants & borrowings.

Review Due: July 2026	Version V1_25	Last Revision: April 2025
Approved By:	Minute Number:	Approval Date:



Strategic Policy – ST28

Asset Management

FOR EXHIBITION



PO Box 35, Orange
NSW 2800 Australia

135 Byng Street, Orange
NSW 2800 Australia

P: +61 2 6393 8000
F: +61 2 6393 8199

council@orange.nsw.gov.au
www.orange.nsw.gov.au



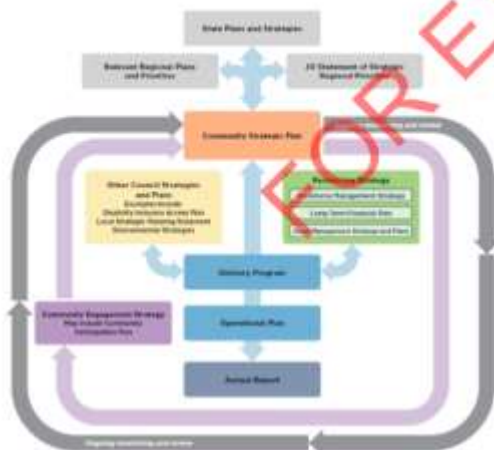
STRATEGIC POLICY – ST28

1 ASSET MANAGEMENT VISION

- 1.1 As stewards, Orange City Council will responsibly provide and manage the City's assets to support a lifestyle that encourages a healthy, safe, inclusive, and vibrant community that preserves a balance of both the natural and built environment, prospers with a smart, innovative, and resilient economy led by a Council that will collaborate with its partners to support the community.

2 APPLICABILITY

- 2.1 This policy applies to the management of all Orange City Council owned and operated physical assets and forms part of Council's Integrated Planning & Reporting Framework.



3 ORGANISATION CONTEXT – INTEGRATED PLANNING

- 3.1 Asset management practices impact directly on the core business of Council. Asset Management is embedded within the Community Strategic Plan through numerous objectives developed by the community.

These include:

CSP Reference	Objective
Objective 1	A liveable city that is connected through open spaces.
Objective 2	A healthy and active community that is supported by sport and recreational infrastructure.
Objective 3	A friendly environment where people feel safe and included.
Objective 4	A creative community participating in arts and cultural services.
Objective 6	Activities for young people.
Objective 8	Managing our resources wisely.
Objective 12	Transport services, connectivity, and infrastructure that support community, tourism, business, and industry.
Objective 14	Strong Relationships.
Objective 15	Responsible Governance.

- 3.2 Realising Council's vision and meeting increased service delivery demands are dependent on a functional and cost-effective asset base. This requires an integrated and multidisciplinary approach to asset management, to address major



STRATEGIC POLICY – ST28

planning, resource allocation, and accountability measures essential for cost effective service delivery.

- 3.3 Achieving best value in relation to both short and long-term needs require an understanding of the total costs associated with each asset over its lifecycle (from acquisition, planning and design through operation, maintenance, and rehabilitation to disposal). Adopting a best practice approach to asset management will enable Council to safeguard the considerable investment required to sustain its asset portfolio for current and future generations.

4 OBJECTIVES

- 4.1 To set guidelines for implementing consistent asset management processes throughout the Orange City Council local government area to ensure that Council can provide quality infrastructure to the community.
- 4.2 To ensure adequate provision is made for the long-term replacement of major assets, the delivery of new assets and the renewal or upgrading of existing assets that meet service delivery objectives efficiently and effectively by:
- Ensuring that Council's services and infrastructure is provided in a sustainable manner at agreed levels of service
 - Protecting Council assets including physical assets and employees by implementing appropriate asset management strategies
 - Creating an environment where all Council employees take an integral part in overall management of Council assets

- Meeting legislative requirements for asset management associated with the requirements of the Integrated Planning and Reporting and the Local Government Act 1993
- Ensuring resources and operational capabilities are identified and responsibility for asset management is allocated
- Demonstrating transparent and responsible asset management processes that align with demonstrated best practice
- Creating a strategic Asset Management framework.
- Providing appropriate Asset Management training for Councillors and asset management staff to ensure both political and operational decisions are made considering the impact those decisions have on the delivery of Councils assets and services to the community.
- Ensuring all asset management and financial reports use and correctly categorise expenditure under the classifications of:
 - Operational
 - Maintenance
 - Renewal
 - Upgrade
 - New
- Ensuring sound and responsible financial outcomes are being produced by:
 - Identifying best practices to manage assets most cost effectively.
 - Carrying out economic evaluations to determine whether to renew and the best time to do this.
 - Identifying opportunity for investments that have the greatest return.



STRATEGIC POLICY – ST28

- Identifying and prioritising asset needs to deliver the service objectives.
- 4.3 The development of a responsible asset management strategy is critical to achieving these objectives.
- 4.4 A strategic approach to asset management will ensure that the Council delivers the highest appropriate level of service through its assets. This will provide positive impact on:
 - Members of the public and staff
 - Council's financial position
 - The ability of Council to deliver the expected level of service and infrastructure
 - The political environment in which Council operates
 - The legal liabilities of Council.
- 5 COMMITMENT**
- 5.1 Council is committed to implementing a systematic asset management methodology in order to ensure appropriate asset management best practices occur across all areas of Council. This includes ensuring that assets are planned, created, operated, maintained, renewed and disposed of in accordance with Council's priorities of service delivery.
- 6 GENERAL ASSET MANAGEMENT PRINCIPLES**
- 6.1 A consistent Asset Management Strategy must exist for implementing appropriate asset management best-practice throughout all functions of Council.
- 6.2 All relevant legislative requirements together with political, social and economic environments are to be taken into account in asset management.
- 6.3 Asset management principles will be integrated within existing planning and operational processes.
- 6.4 Service levels will be determined and then reviewed in conjunction with the Integrating Planning and Reporting framework and ongoing development of the Council's Community Strategic Plan.
- 6.5 An inspection regime will be used as part of the development of asset management plans to ensure agreed service levels are maintained and to identify asset renewal priorities.
- 6.6 Asset renewal requirements to meet agreed service levels will be identified in infrastructure and asset management plans and long term financial plans.
- 6.7 Asset renewal budgets consider agreed Service levels defined in Asset Management Plans through the budget development process.
- 6.8 Asset renewal plans are prioritised and implemented progressively based on agreed service levels and the effectiveness of the current assets to provide that level of service.
- 6.9 Unfunded renewals are defined, monitored, benchmarked and reported on annually to ensure any ongoing renewal backlog is managed within reasonable and defined constraints.
- 6.10 Systematic and cyclic reviews will be applied to all asset classes to ensure that the assets are managed, valued and depreciated in accordance with appropriate best practice and applicable Australian Standards.
- 6.11 Implement a life cycle approach in all decisions relating to creation of new assets and upgrading of existing assets considering



STRATEGIC POLICY – ST28

the “whole of life” costs through acquisition, operation, maintenance, renewal, and disposal.

7 ROLES & RESPONSIBILITIES

7.1 Council will:

- Set the Asset Management Policy and vision
- Approve the Asset Management Strategy and Policy and monitor their outcomes
- Set levels of service, risk and cost standards in consultation with the community
- Ensure appropriate resources for Asset Management activities, including funding annual service costs, are made available.

7.2 The Chief Executive Officer:

- Has overall responsibility for developing infrastructure asset management systems, policies and procedures and financial models and reporting on the status and effectiveness of asset management within the City.
- Will prepare and implement Asset Management Plans for key asset classes to deliver the Council's Asset Management Strategy and Policy
- Monitor implementation of the Asset Management Plans.

7.3 Directors and Line Managers will:

- Embrace the Asset Management Policy adopted by Council
- Implement the Asset Management Strategy and Plans within allocated resources
- Monitor and review performance in achieving the Asset Management Strategy
- Ensure that accurate and reliable information is presented to Council for decision-making

- Develop and continually update Asset Management Plans for individual asset groups, using the principle of life cycle analysis
- Develop operational procedures to ensure the capture and management of asset information for both new and existing assets
- Implement tactical plans (such as maintenance programs, capital works programs) in accordance with Asset Management Plan
- Present information to the Council and the Chief Executive Officer in terms of life cycle risks and costs.

8 PERFORMANCE

8.1 Council's performance in achieving individual Asset Management Plans will be assessed each year.

8.2 Individual Asset Management Plans will be reviewed every year.

9 RELATED DOCUMENTS

- Asset Management Strategy
- Asset Management Plans
- Community Strategic Plan
- Delivery Program/Operational Plan
- Long Term Financial Plan
- Workforce Management Plan
- Operational Policy – Asset Handover



STRATEGIC POLICY – ST28

All policies can be reviewed or revoked by Council at any time.

ST28 - Strategic Policy – Asset Management

Amendments:

- Formatting Update
- Update in Community Strategic Plan Objectives to match new CSP.

Review Due: July 2026	Version V1_25	Last Revision: April 2025
Approved By:	Minute Number:	Approval Date:

FOR EXHIBITION

5.2 COOK PARK WI-FI

RECORD NUMBER: 2025/782
AUTHOR: Jen Sharp, Director Corporate & Commercial Services

EXECUTIVE SUMMARY

The 4 February 2025 Council Meeting included a motion for Council to investigate the options and associated costs to provide public Wi-Fi in Cook Park.

Following a review of the ways in which Wi-Fi could be provided in the area this report has been prepared detailing the three options

- 1. Building mounted – maintained by Orange City Council, mains power
- 2. Pole Mounted – maintained by Orange City Council, mains power
- 3. Pole Mounted – maintained by a third party, solar power

While the building mounted option will not provide Public Wi-Fi to the whole of Cook Park it will provide the service to a key area of the park at a reasonable cost.

LINK TO DELIVERY/OPERATIONAL PLAN

The recommendation in this report relates to the Delivery/Operational Plan strategy “3.6. Improve access, inclusion, equity and diversity in our community”.

FINANCIAL IMPLICATIONS

The financial implication of the recommended option (Building Mounted) is approximately \$13,000 of establishment costs and minor maintenance costs ongoing which can be absorbed into the existing IT budget.

The pole mounted options were more expensive due to the requirement of poles to be purchased and installed. Each individual pole will cost between \$3,200 and \$20,000 depending on the options selected. In addition to these costs trenching, power and data costs would be incurred. If the option with a third-party maintenance contract was selected an additional \$200 per pole per month fee would be applied. The basic establishment cost would exceed \$30,000 however with the third-party option the costs have been quoted in excess of \$130,000.

POLICY AND GOVERNANCE IMPLICATIONS

This expansion to our Wi-Fi network would fall within our existing policies and procedures for public use Wi-Fi, therefore no changes for policy or governance are foreseen.

RECOMMENDATION

That the report by the Director Corporate & Commercial Services be noted.

FURTHER CONSIDERATIONS

The recommendation of this report has been assessed against Council’s other key risk categories and the following comments are provided:

Service/Project Delivery	The upgrade of Council’s current access appears to be relatively simple and low risk. Potential interference from trees in the area may restrict the availability of the Wi-Fi Coverage in the area.
--------------------------	--

5.2 Cook Park Wi-Fi

Financial	This project has not been included in the existing budget for Financial Year 2025 or Financial Year 2026, including this project will require funding to be offset from another project.
Reputation/Political	Public Wi-Fi is provided in other areas within the LGA by Orange City Council. There are no increased reputational or political risks identified as a result of progressing with this recommendation of expanding the provision of Public Wi-Fi to Cook Park.
Environment	Public Wi-Fi is provided in other areas within the LGA by Orange City Council. There are no increased environmental risks identified as a result of progressing with this recommendation of expanding the provision of Public Wi-Fi to Cook Park.
Compliance	Public Wi-Fi is provided in other areas within the LGA by Orange City Council. There was no increased compliance risks identified as a result of progressing with this recommendation of expanding the provision of Public Wi-Fi to Cook Park.
People & WHS	There will be risks associated with installation of the hardware to make the provision of Public Wi-Fi at Cook Park. Procedures will be followed to mitigate those risks and ensure a safe working environment for employees and contractors who are working on the project.
Information Technology/Cyber Security	Council already provides Public Wi-Fi at a number of locations around the LGA. Expanding that service does not change the information technology or cyber security risks to Council. The current protocols and process applied to the service will be applied to the Cook Park Public Wi-Fi offering ensuring that there is no adjustment to the impact to Council.

SUPPORTING INFORMATION

In review of the options to Council for providing Public Wi-Fi in Cook Park, three options have been reviewed.

Option 1: Building Mounted Wi-Fi

Cook Park has an existing building which has internet access connected through Council's network. A simple solution to provide Public Wi-Fi is to mount an access point to the existing office building. This could be completed without compromising any heritage or other restrictions of the building. This option will use existing internet connections and VPN hardware services. Attaching to the existing office allows Council to utilise the Orange City Council Network and established security models.

This provides the best option for ongoing IT support as it can be provided by our IT team members with no additional resources.

The main disadvantage of the Building Mounted Wi-Fi is that it cannot be targeted to high demand areas and this option may not reach all areas of the park. The best coverage will be experienced closer to the buildings. As the park has many trees in the area, this may also impact the distance of Wi-Fi coverage experienced in the park. An estimated range of service is a 60-metre radius from the access point.

While this option does not provide full coverage for Wi-Fi across the park, it is the most affordable option and is easy to establish and maintain. If the inclusion of Public Wi-Fi at Cook Park is agreed and budgeted, then this is the recommended option.

Option 2: Pole Mounted Wi-Fi (Orange City Council Maintained, using mains power)

This option provides for access points mounted to fixed poles with Council supplied power and data.

The pole can utilise the existing Council owned network and security models. Poles can be established in popular areas so high traffic or high demand areas can be targeted.

However, to connect these poles digging or trenching would be required to access the power creating a significant disruption and potential damage to the gardens and grassed areas within the park.

Poles are limited to approximately 90 metres from the hub, which would be established at the existing building. Any poles beyond that range would require switching hardware to be in the park. Maintenance of the poles for servicing would require an elevated work platform, increasing the costs of normal maintenance and repairs.

The number of poles required and the final costs for this option have not been fully investigated as concerns about the disturbance caused to the park itself and the initial costs made it evident that this was unlikely to be a preferred option. The broad estimate for establishment costs of this option exceeded \$30,000.

Higher costs both for establishment and ongoing maintenance as well as potential back lash for disturbing the existing gardens this is not the recommended option.

Option 3: Pole Mounted Wi-Fi (Third party maintained, using solar power)

This option is similar to option 2 in that poles are placed in high demand areas. However, this option provides for a solar power supply and utilised data plans provided by a third-party provider. The advantage to this is that there is less disturbance to the park to establish the poles and there is potential to increase the coverage across the park.

The cost of this option is prohibitive, with each pole being quoted at \$20,000 and an ongoing maintenance cost of \$2,400 per pole per year. The total quoted establishment costs are in excess of \$130,000. The cost of this option means that it not a recommended option.

Additional Information

There is currently no available budget or resources for this project to be completed in Financial Year 2025. It is assumed that, if progressed, this project would be installed in the 2026 Financial Year. The project is not currently included in the FY2026 budget. An adjustment to the current proposed budget would need to be included in the budget submissions process.

It is noted that the current usage of other Council supplied public wi-fi access points is low. For example, at the Botanic Gardens in the past month there have been only 6 connections made, noting that some of these accesses may have been Council staff logging work through our mobile systems.

6 CLOSED MEETING - SEE CLOSED AGENDA

The Chief Executive Officer will advise the Council if any written submissions have been received relating to any item advertised for consideration by a closed meeting of Orange City Council.

The Mayor will extend an invitation to any member of the public present at the meeting to make a representation to Council as to whether the meeting should be closed for a particular item. In accordance with the Local Government Act 1993, and the Local Government (General) Regulation 2021, in the opinion of the Chief Executive Officer, the following business is of a kind as referred to in Section 10A(2) of the Act, and should be dealt with in a Confidential Session of the Council meeting closed to the press and public.

RECOMMENDATION

That Council adjourn into a Closed Meeting and members of the press and public be excluded from the Closed Meeting, and access to the correspondence and reports relating to the items considered during the course of the Closed Meeting be withheld unless declassified by separate resolution. This action is taken in accordance with Section 10A(2) of the Local Government Act, 1993 as the items listed come within the following provisions:

6.1 NSW Local Roads Congress - Nomination(s) for Councillor Attendance

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (f) matters affecting the security of the Council, Councillors, Council staff or Council property.

6.2 Planning Proposal - Land Sales

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (c) information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

6.3 Tender F4118-4 - Orange Strategic Transport Model Update 2025

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (c) information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

6.4 Lease - Hangar Site H Orange Airport

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (c) information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

6.5 Submission Redaction Report 6 May 2025

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (e) information that would, if disclosed, prejudice the maintenance of law.

6.1 NSW LOCAL ROADS CONGRESS - NOMINATION(S) FOR COUNCILLOR ATTENDANCE

RECORD NUMBER: 2025/674

AUTHOR: Jessica Jackson, Executive Support Officer

REASON FOR CONFIDENTIALITY

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (f) matters affecting the security of the Council, Councillors, Council staff or Council property.

6.2 PLANNING PROPOSAL - LAND SALES

RECORD NUMBER: 2025/455

AUTHOR: Craig Mortell, Senior Planner

REASON FOR CONFIDENTIALITY

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (c) information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

6.3 TENDER F4118-4 - ORANGE STRATEGIC TRANSPORT MODEL UPDATE 2025

RECORD NUMBER: 2025/785

AUTHOR: Jason Theakstone, Manager Engineering Services

REASON FOR CONFIDENTIALITY

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (c) information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

6.4 LEASE - HANGAR SITE H ORANGE AIRPORT

RECORD NUMBER: 2025/733

AUTHOR: Shirley Hyde, Legal & Property Lead

REASON FOR CONFIDENTIALITY

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (c) information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

6.5 SUBMISSION REDACTION REPORT 6 MAY 2025

RECORD NUMBER: 2025/98

AUTHOR: Janessa Constantine, Manager Corporate Governance

REASON FOR CONFIDENTIALITY

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (e) information that would, if disclosed, prejudice the maintenance of law.

7 RESOLUTIONS FROM CLOSED MEETING