



**ORANGE CITY COUNCIL
ORDINARY COUNCIL MEETING**

**ITEM 5.7 – INTEGRATED
PLANNING & REPORTING
ATTACHMENTS
DRAFT DOCUMENTS FOR EXHIBITION**

16 MAY 2023

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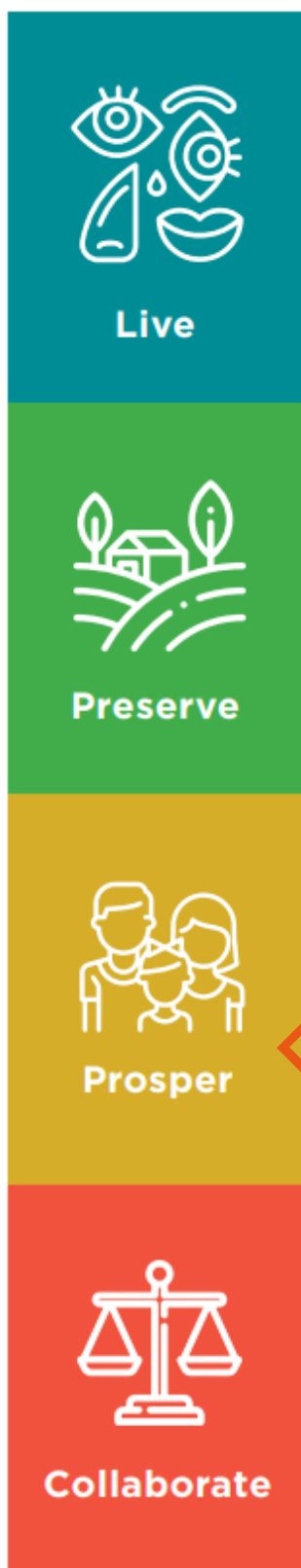
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Delivery Program Principal Activity Plan

2023-2025

FOR EXHIBITION



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THEME 1:



Live

**THEME 1:: LIVE*****CSP Objective 1: A liveable city that is connected through open space.***

CSP Strategy 1.1: Develop and maintain parks and open spaces within the city, that meet the needs of the community.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 1.1.1	Seek to ensure that residences in the urban area of Orange and villages are within 750m radius of a children's play facility.	70% of the Orange urban population has access to a play facility within 750m radius.	Annual reporting of percentage of population that has access to a play facility within 750m radius.	City Presentation	Community, Recreation & Cultural Services

CSP Strategy 1.2: Improve access to shade throughout parks and open spaces.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 1.2.1	Engage with the community in the planning and development of public open space.	Hold at least four community meetings and or workshops per year.	Annual reporting of engagement activities.	City Presentation	Community, Recreation & Cultural Services
Principal Activity 1.2.2	Plant or replace trees in the urban area outside each residential property.	Every residential property and parkland area to have a healthy vibrant street tree.	Annual reporting of healthy street trees in residential property and parkland area.	City Presentation	Community, Recreation & Cultural Services
Principal Activity 1.2.3	Engage the local community to plant native trees, shrubs and grasses to improve biodiversity and connectivity throughout the city.	12,000 new native trees, shrubs and grasses planted.	Annual reporting of number of trees, shrubs and grasses planted.	Natural Resources	Development Services

CSP Objective 2: A healthy and active community that is supported by sport and recreational infrastructure.



CSP Strategy 2.1: Deliver sport and recreational facilities to service the community into the future.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 2.1.1	Work and consult with existing and emerging groups to enhance and develop sporting and recreational infrastructure and activities.	Fund the sports facilities program for the term.	Annual reporting of sports facilities program (minor grants).	City Presentation	Community, Recreation & Cultural Services

CSP Strategy 2.2: Provide recreational activities and programs that are inclusive and meet the needs of the community.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 2.2.1	Develop and finalise the Orange City Council Disability Inclusion Action Plan.	Over 300 respondents for 2022 consultation. 80% of actions completed.	Annual reporting on engagement and actions completed.	Community Services	Community, Recreation & Cultural Services

CSP Strategy 2.3: Ensure the sporting and recreational facilities, programs and activities are accessible and affordable to support healthy life choices.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 2.3.1	Deliver Orange's Conservatorium and Planetarium.	Deliver Orange's Conservatorium and Planetarium.	Annual reporting on progress.	Community Services	Community, Recreation & Cultural Services
Principal Activity 2.3.2	Deliver Orange's Sports Stadium.	Deliver Orange's Sports Stadium.	Annual reporting on progress.	Community Services	Community, Recreation & Cultural Services

CSP Strategy 2.4: Develop an extensive network of shared use paths connecting the city to allow for active travel.



Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 2.4.1	Improve the existing path network.	Delivery of programmed works and annual update of Transport Asset Management Plan.	Four year programme of works is delivered.	Technical Services	Technical Services
Principal Activity 2.4.2	Construct footpaths to enhance existing path network.	Delivery of programmed works and annual update of Transport Asset Management Plan.	Four year programme of works is delivered.	Technical Services	Technical Services

CSP Objective 3: A friendly environment where people feel safe and included.

CSP Strategy 3.1: Support projects and programs that address crime and safety and contribute to an increased sense of safety in our homes and the wider community.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 3.1.1	Retain the Operational Area under the Children (Protection and Parental Responsibility) Act 1997 in the Orange region.	Community and Police satisfaction with program.	Six monthly reporting of child collection data.	Community Services	Community, Recreation & Cultural Services
Principal Activity 3.1.2	Increase perceptions of safety in 2030 Community Safety Evaluation and reduce crime as measured through BOSCAR improved road safety statistics	Support Police to reduce crime statistics by 5%.	Annual reporting of crime activity reports.	Community Services	Community, Recreation & Cultural Services

CSP Strategy 3.2: Deliver infrastructure and activities that improve the safety and security of the community.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 3.2.1	Continue CCTV Cameras Program.	Operation of public CCTV Program.	Annual reporting on the operation of public CCTV Program.	Community Services	Community, Recreation & Cultural Services



Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 3.2.2	Engage with the community to address crime and safety and contribute to an increased sense of safety in our homes and the wider community.	Hold at least two Crime Prevention Committee meetings per year.	Annual reporting of engagement activities.	Community Services	Community, Recreation & Cultural Services
Principal Activity 3.2.3	Deliver Orange and Cabonne Road Safety Program to conduct programs such as Free Cuppa, Driver Fatigue and Learner Driving.	Delivery of Road Safety Program.	Annual reporting on Program activities and outcomes delivered.	Community Services	Community, Recreation & Cultural Services

CSP Strategy 3.3: Partner to support victims of family violence.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 3.3.1	Support local service providers.	Participate in Agency conducted forums and awareness Campaigns.	Annual reporting on progress.	Community Services	Community, Recreation & Cultural Services

CSP Strategy 3.4: Recognise and celebrate our Aboriginal culture.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 3.4.1	Assist in the achievement of the outcomes of the Orange Aboriginal Social Plan.	Social Plan redeveloped by 2024, two actions delivered annually.	Annual reporting on actions delivered.	Community Services	Community, Recreation & Cultural Services

CSP Strategy 3.5: Address the growing social and class divide within the city.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 3.5.1	Continue to provide traineeships and education support for young people.	Two trainees engaged per annum.	Annual reporting on progress.	Community Services	Community, Recreation & Cultural Services

CSP Strategy 3.6: Improve access, inclusion, equity and diversity in our community.



Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 3.6.1	Maintain an Ageing and Access Committee and Disability Inclusion Plan.	Four Ageing & Access Community Committee meetings held per year.	Number of meetings held.	Community Services	Community, Recreation & Cultural Services
Principal Activity 3.6.2	Maintain a Diversity and Inclusion Committee.	Four Diversity and Inclusion Committee Meetings per year.	Operation of the committee in accordance with the adopted charter.	People & Culture	Corporate & Commercial Services

CSP Objective 4: A creative community participating in arts and cultural services.

CSP Strategy 4.1: A broad range of creative and cultural facilities, services and programs that meet community needs.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 4.1.1	Facilitate the exchange and production of ideas between artists and audiences.	Exhibition text, labels brochures and programs produced to a high standard for exhibitions.	Audiences engage with interpretive text, publications, workshops and events.	Gallery	Community, Recreation & Cultural Services
Principal Activity 4.1.2	Encourage and include the broader community in the Orange Regional Gallery while being extended and exposed to new ideas and art forms.	Increased engagement of community in the Exhibition Program.	Annual visitor survey.	Gallery	Community, Recreation & Cultural Services
Principal Activity 4.1.3	Maintain and promote Orange Regional Gallery as a space for learning and of community pride.	School holiday and Education Programs delivered to all ages.	Annual visitor survey.	Gallery	Community, Recreation & Cultural Services



Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 4.1.4	Develop and deliver dynamic and accessible exhibition program at the Orange Regional Museum that are valued by our local community and visitors.	Delivery of annual Exhibition Program.	Annual reporting on development and delivery of exhibitions.	Museum	Community, Recreation & Cultural Services
Principal Activity 4.1.5	Develop and deliver cultural and educational programs at the Orange Regional Museum that are valued by our local community and visitors.	Delivery of Annual Public Engagement and Education Program.	Annual reporting on program delivery.	Museum	Community, Recreation & Cultural Services
Principal Activity 4.1.6	Manage the Orange Regional Museum's Collection to preserve our cultural heritage.	Collection storage and documentation to meet industry standards.	Annual reporting on collection management.	Museum	Community, Recreation & Cultural Services
Principal Activity 4.1.7	Provide the community with a venue (Orange Function Centre) to host a range of events.	Implement the Orange Civic Theatre and Orange Function Centre strategic plan.	Annual reporting of the Function Centre's operations in accord with the strategic plan.	Theatre	Community, Recreation & Cultural Services
Principal Activity 4.1.8	Increase the use of library services and its collections in five Council areas.	40% of the collection purchased in the past five years. Deliver 580 programs with 10,000 attendees.	Annual reporting of visitor numbers, circulation and programs delivered.	Central West Libraries	Community, Recreation & Cultural Services
Principal Activity 4.1.9	Increase the number of paid theatre members.	Increase paid member numbers by 50%.	Annual reporting of paid membership.	Theatre	Community, Recreation & Cultural Services

CSP Strategy 4.2: Deliver cultural facilities and programs that reflect the interests of a culturally diverse community.



Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 4.2.1	Partner with key stakeholders in the development and delivery of exhibitions or events.	Deliver three partnership exhibitions or events each year.	Annual reporting of partnership exhibitions or events held with the Gallery.	Gallery	Community, Recreation & Cultural Services
Principal Activity 4.2.2	Engage with community members and organisations to contribute to the content of exhibitions and programs at the Orange Regional Museum.	To identify and engage with local relevant stakeholders during exhibition development.	Annual reporting of number of engagements with relevant stakeholders.	Museum	Community, Recreation & Cultural Services
Principal Activity 4.2.3	Develop a well-balanced theatre program that entertains, informs and challenges audiences.	Increase audience engagement and participation as set out in the Orange Civic Theatre Strategic Plan.	Annual reporting of audience engagement & participation.	Theatre	Community, Recreation & Cultural Services

CSP Objective 5: Responsive programs and services that support our community's lifestyle and social needs.

CSP Strategy 5.1: Provide services to people at all stages of life.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 5.1.1	Regular planning to assess the needs of the ageing population in line with the principles of an aged-friendly community.	10% increase in older people accessing activities and programs.	Two planning sessions completed annually.	Community Services	Community, Recreation & Cultural Services
Principal Activity 5.1.2	Engage with the local culturally and linguistically diverse community to identify needs and opportunities.	10% increase in CALD community connected with local programs.	Two consultations completed annually.	Community Services	Community, Recreation & Cultural Services



Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 5.1.3	Provide recreational activities for older people, people with disabilities and younger people to support healthy, active living and improved life outcomes.	Retain over 80% usage rates.	Annual reporting of usage rates.	Community Services	Community, Recreation & Cultural Services
Principal Activity 5.1.4	Provide support to the Support at Home Program in the Central West.	Meet performance targets set by the Australian Department of Health.	Annual reporting on targets.	Community Services	Community, Recreation & Cultural Services
Principal Activity 5.1.5	Deliver quality children's services to before school and school aged children.	Retain over 80% utilisation rates in child care facilities.	For each service to achieve at minimum "Meeting Assessment and Rating" standards.	Community Services	Community, Recreation & Cultural Services
Principal Activity 5.1.6	Provide supported accommodation services to adults with an intellectual disability in the Orange region.	Retain over 80% utilisation rate in group homes and Out of School Hours Care services.	NDIS Audit compliance.	Community Services	Community, Recreation & Cultural Services
Principal Activity 5.1.7	Operate Orange Cemetery for the community.	Allocation of allotments for burial within 24hrs of receipt of application for burial.	Annual reporting of internments in accordance with the legislation.	Health and Building	Development Services

CSP Strategy 5.2: Support our homeless population and stop homelessness.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 5.2.1	Support local service providers to increase subsidised housing options and grant opportunities.	Participation in two forums or committee meetings per year.	Bi-annual reporting.	Community Services	Community, Recreation & Cultural Services



CSP Strategy 5.3: Improve housing supply, diversity and affordability.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 5.3.1	Support the provision of Social and Affordable Housing through the adoption of the Local Housing Strategy.	Delivery of Local Housing Strategy.	Annual reporting.	Development Assessment	Development Services

CSP Strategy 5.4: Improve access to mental health services.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 5.4.1	Support the development of the Community Services Directory to include Mental Health listings.	Community Services Directory includes Mental Health Information.	Annual reporting on progress.	Community Services	Community, Recreation & Cultural Services

CSP Objective 6: A community that values and protects domestic animals and the role they play in residents' wellbeing both physical, social and psychological.

CSP Strategy 6.1: Ensure that infrastructure exists for the safe exercising of domestic dogs.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 6.1.1	Provide off leash fenced and unfenced facilities for people to exercise their dogs safely in the city.	Upgrade a minimum of four fenced/unfenced off leash areas.	Delivery of programmed works on time and on budget.	Health and Building	Development Services

CSP Strategy 6.2: Deliver education and services relating to animal health and wellbeing.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 6.2.1	Support the Companion Animal Community Committee.	Hold four meetings per year over the term.	Annual reporting of meetings held, and recommendations implemented.	Health and Building	Development Services
Principal Activity 6.2.2	To engage the community in the strategic management of companion animals within the city.	Hold at least four Companion Animals Community Committee meetings a year over the term.	95% actions from the Committee are implemented.	Health and Building	Development Services



Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 6.2.3	Provide opportunity for the adoption of companion animals from the Orange Pound.	Implement a rehoming program and increase the adoption of impounded animals.	Quarterly reporting of rehoming statistics.	Health and Building	Development Services
Principal Activity 6.2.4	Manage Ranger Services for companion animals and stray stock to ensure a safe city.	Respond to reported incidents within four hours.	Quarterly review of response times.	Health and Building	Development Services
Principal Activity 6.2.5	Provide and operate the Orange City Council Pound for impounded animals as required under the Act.	Provide a safe facility for impounded animals.	Quarterly reporting of animal welfare.	Health and Building	Development Services

CSP Objective 7: More for young people to do.

CSP Strategy 7.1: Provide play parks and spaces that meet the needs of a broad range of ages.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 7.1.1	Expand the range of play experiences, accessibility to park facilities and sporting fields and venues across the region.	10% increase in number of play facilities provided with artificial shade and fencing to be implemented to 10% of all play facilities.	Annual reporting of target to build four new play facilities and four play facilities either fenced or provided with artificial shade structure.	City Presentation	Community, Recreation & Cultural Services

CSP Strategy 7.2: Provide activities and program for young people.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 7.2.1	Develop programs and activities for young people across the region.	Over 200 high number young people involved in Council programs and referred to partner programs. Youth Hub open five days per week and school holidays.	Annual reporting of program participation and Youth Hub's operation.	Community Services	Community, Recreation & Cultural Services

CSP Strategy 7.3: Establish indoor attractions and venues that allow year-round, all-weather places for young people and their families to enjoy.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 7.3.1	Provide the Orange community with a year-round swim, play and fitness facility.	Delivery of a year-round swim, play and fitness facility.	Annual reporting on deliverable.	Aquatic Centre	Community, Recreation & Cultural Services
Principal Activity 7.3.2	Work with the community and industry to deliver an indoor play facility for Orange families and visitors.	Deliver an indoor play facility.	Annual reporting on progress.	Community Services	Community, Recreation & Cultural Services

THEME 2:



Preserve



THEME 2:: PRESERVE

CSP Objective 8: Sustainable growth and respectful planning that values the natural environment.

CSP Strategy 8.1: Plan for growth and development that balances liveability with valuing the local environment.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 8.1.1	Provide a framework for development in the city through the Orange Local Environmental Plan 2011, Plans of Management and Development Control Plans for sustained growth.	LEP is updated to reflect the needs of the city and development is assessed against those standards.	Delivery of LEP and associated Strategic Policies.	Development Assessment	Development Services
Principal Activity 8.1.2	Provide efficient and effective development and certification service in a timely manner.	90% of Construction Certificates determined within 28 days. 90% of Complying Development Certificates determined within 20 days. 90% of plumbing and drainage applications determined within 14 days.	Quarterly reporting from NSW Planning Portal.	Health and Building	Development Services
Principal Activity 8.1.3	Provide property information to vendors for conveyancing, financing, and sales.	90% of applications for Building Information Certificates and Outstanding Notices are provided in 7 days. 90% of Planning Certificates issued within a median processing time of four days. 95% of planning certificates are issued within a median processing time of 1.5 days where an urgency fee has been paid.	Annual reporting of provision of information with targeted timeframe.	Health and Building	Development Services



Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 8.1.4	Develop and implement an education program to educate landowners about the negative impact weeds have on the environment, agriculture and human health.	Sixteen awareness raising events held over the Term.	Annual reporting of number of landowners attending events.	Natural Resources	Development Services
Principal Activity 8.1.5	Send out information packs to all new landowners of land greater than two hectares.	All new property owners provided with information packs.	Information packs provided to new property owners.	Natural Resources	Development Services
Principal Activity 8.1.6	Undertake property inspections in accordance with the Weeds Action Program.	2,200 inspections undertaken to meet WAP Guidelines.	Annual reporting of rural and urban properties inspected for priority weeds.	Natural Resources	Development Services

CSP Strategy 8.2: Ensure best practice use of renewable energy options for Council and community projects.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 8.2.1	Implement and deliver the Climate Action Plan for Orange City Council to increase sustainability of Council's buildings and assets to reduce to emissions and implement new technologies that provide cost savings to Council.	Deliver 80% of the recommendations and actions from the Climate Change Management Plan delivered.	Quarterly reporting to Council and Environmental Sustainable Community Committee.	Health and Building	Development Services
Principal Activity 8.2.2	Implementation of the Renewable Action Plan.	50% renewable energy from the grid.	Quarterly reporting to Council.	Health and Building	Development Services
Principal Activity 8.2.3	Engage the community in the strategy and implementation of Council's Climate Action Plan.	Hold at least four meetings a year over the Term.	80% of tasks are implemented.	Health and Building	Development Services

CSP Strategy 8.3: Enact policies and practices to protect the sustainability and security of water destined for potable supply from the water catchment area.



Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 8.3.1	Drinking water that meets health guidelines is provided through ongoing implementation and review of the Drinking Water Management System (DWMS).	Consistent satisfaction of NSW Health monitoring and reporting requirements.	Annual Drinking Water Quality Report provided to NSW Health.	Water Treatment	Technical Services
Principal Activity 8.3.2	Deliver the Water and Sewer Capital Infrastructure Program in accordance with budgeted capital upgrades.	Maintaining and improving current infrastructure within budget.	Annual Reports of progress.	Water & Sewerage	Technical Services

CSP Strategy 8.4: Take action to ensure greater stewardship and enjoyment of Mount Canobolas (Gaahna Bulla) and Lake Canobolas.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 8.4.1	Implement the Lake Canobolas Precinct Masterplan for the Scout Camp to attract additional groups and visitors to the Orange Region.	10% increased occupancy.	Annual reporting of occupancy rates.	Economic Development	Corporate & Commercial Services

CSP Objective 9: Managing our resources wisely.

CSP Strategy 9.1: Identify and deliver essential water, waste and sewer infrastructure to service the community into the future.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 9.1.1	Reduce pollutant concentrations in Orange Sewerage Treatment Plant final effluent, through ongoing monitoring and the implementation of requisite capital upgrades.	Consistent satisfaction of Environmental Protection requirements.	Annual Systems Performance Report provided to Environment Protection Authority.	Water Treatment	Technical Services



Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 9.1.2	Operations, maintenance and capital upgrades for all council owned dams comply with Dam Safety Act 2015, Dam Regulations 2019 and associated guidelines.	Inspections, operations, maintenance and capital upgrades to comply with Dam Safety Act 2015, Dam Regulations 2019 and associated guidelines.	Compliance with Dam Safety Act 2015, Dam Regulations 2019 and associated guidelines.	Water & Sewerage	Technical Services
Principal Activity 9.1.3	Improve Water Supply Security for Orange to cater for potential increased population growth rates.	Completion of Water Security Strategy.	Annual status reports on the development of Water Security Strategy for Orange.	Water & Sewerage	Technical Services
Principal Activity 9.1.4	Effectively plan and implement the Water Conservation Strategies.	Residential water usage complies with water restriction targets.	Decreased water usage within the region to assist with water conservation.	Water & Sewerage	Technical Services
Principal Activity 9.1.5	Service areas identified in the Orange Local Housing Strategy with water and sewer infrastructure.	Delivery of water supply and sewerage capital works in accordance with Project Management Plan.	Delivery of water supply and sewerage capital works to areas identified in the Orange Local Housing Strategy.	Water & Sewerage	Technical Services

CSP Strategy 9.2: Develop and promote initiatives to reduce water, energy and water waste in consultation with the community.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 9.2.1	Organise and host environmental community engagement events in collaboration with the local community and schools.	Host a minimum of 80 community events.	Annual reporting of number of events held and community members/schools engaged.	Natural Resources	Development Services



Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 9.2.2	To encourage the community to participate in the Tidy Towns Sustainability Program to promote the Environmental and Cultural Programs being undertaken into the city.	A minimum of 16 community submissions for eligible projects be submitted over the term.	Identify and apply for Tidy Towns Awards.	Natural Resources	Development Services
Principal Activity 9.2.3	Prepare and host clean up events to reduce litter in the region.	16 clean up events organised and hosted.	Annual reporting of number of events held annually.	Natural Resources	Development Services
Principal Activity 9.2.4	Plan infrastructure development based on wastes required to be managed that cannot be diverted from landfill.	Construction of works aligning with financial model and emerging new waste streams identified and planned for treatment in consultation with NetWaste and local and regional services providers.	Infrastructure and services needed to treat wastes accounted for within the Waste Services Funding Model and planned for continuance over the life of the model.	Waste Services & Technical Support	Technical Services
Principal Activity 9.2.5	Plan development of new landfill cell in alignment with Waste Model Financial Plan and in accordance with annual waste generation rates.	Construction of works aligning with financial model.	Cell and infrastructure developed in accordance with ongoing landfill capacity demand.	Waste Services & Technical Support	Technical Services
Principal Activity 9.2.6	Manage abandoned articles within the city.	Reduce prevalence of illegal dumping through the City.	Ongoing education to the community to raise awareness of potential impacts on the environment.	Health and Building	Development Services
Principal Activity 9.2.7	Enforce environmental pollution breaches.	Efficiently investigate all complaints regarding pollution events.	Time frame of investigation for complaints.	Health and Building	Development Services

CSP Strategy 9.3: Invest in a broader range of local reuse and recycling services.



Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 9.3.1	Become regional leader in waste management.	Implementation of NetWaste Strategic Plan Initiatives as adopted by EPA.	Annual report demonstrating initiatives taken and waste statistics.	Waste Services & Technical Support	Technical Services
Principal Activity 9.3.2	Complete local and regional contract initiatives and projects as per annual NetWaste Contract Plans.	Quarterly Steering Committee and forum meetings scheduled to review adopted project plan objectives.	Annual report demonstrating initiatives taken and waste statistics.	Waste Services & Technical Support	Technical Services
Principal Activity 9.3.3	Promote the enhancement of waste collection performance within the community.	Enhance resource management by achieving recycling contamination levels below 10% and overall municipal waste diversion from landfill at 58% or greater levels.	Regular liaising with EPA, industry stakeholders and the community to review current practices and proposed new technologies.	Waste Services & Technical Support	Technical Services
Principal Activity 9.3.4	Manage Ophir Road and Euchareena Road Resource Recovery Centers in full compliance with management plans and licences.	Ensure regulatory satisfaction and meet legislative, plan and licence obligations.	Maintenance of requisite licences.	Waste Services & Technical Support	Technical Services



CSP Objective 10: Infrastructure for our growing communities.

CSP Strategy 10.1: Construct and maintain a road network that meets the community's transport and infrastructure needs.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 10.1.1	Avoid further projected escalation in the net present value of the infrastructure backlog.	Less than or equal to \$17.18 million projected over the term of the Community Strategic Plan.	Value of the infrastructure renewal backlog.	Technical Services	Technical Services
Principal Activity 10.1.2	Road Reseal and Rehabilitation Programs to be undertaken in accordance with the Transport Asset Management Plan.	Delivery of projects made on time and within 10% of allocated budget.	Cost effective delivery of the road rehabilitation and reseal program.	Technical Services	Technical Services
Principal Activity 10.1.3	Deliver Stage 4 of the Southern Feeder Road from Anson Street to Pinnacle Road.	Complete construction of stage 4b from Woodward Street to Pinnacle Road.	Funding sourced and project delivered as per approved designs.	Technical Services	Technical Services
Principal Activity 10.1.4	Confirm alignment for Southern Feeder Road at Cargo Road.	Intersection design approved by all stakeholders.	Design of the intersection made to comply with all applicable standards and stakeholder expectations.	Engineering Services	Technical Services
Principal Activity 10.1.5	Accelerate the construction of flood mitigation projects.	Additional applications for grant funding opportunities for design and construction.	Number of grant applications.	Technical Services	Technical Services
Principal Activity 10.1.6	Increase understanding of the infrastructure network conditions.	Undertake inspections of at least 3% of the network per annum.	% of the network inspected and recorded.	Technical Services	Technical Services



CSP Strategy 10.2: Ensure that sufficient car parking spaces are available to support growth.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 10.2.1	Review parking restrictions within the City to accommodate the evolving dynamics of the City.	Ensure that there are adequate parking resources available within the CBD - monitor and report parking availability within the City. Manage parking restrictions within the City to ensure equitable access to parking spaces is made available.	Customer satisfaction.	Development Assessment	Development Services
Principal Activity 10.2.2	Review and implement Council Enforcement Policy to ensure consistent decision making.	Improved/streamlined internal processes - review and formally implement a Council Enforcement Policy to ensure consistency in decision making.	Formal adoption of a Council Enforcement Policy.	Development Assessment	Development Services

CSP Strategy 10.3: Develop a vibrant, comfortable and clean civic and commercial precinct as a centre for the community.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 10.3.1	Deliver the Future City tranches.	Completion of each tranche.	Consult, design, budget allocation and construct each project in accordance with the objectives of the master plan.	Engineering Services	Technical Services

CSP Objective 11: Celebrate our cultural, social, natural and built heritage assets.



CSP Strategy 11.1: Ensure plans for growth and development are respectful of our heritage.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 11.1.1	Increase the knowledge of building owners about the value of protecting and enhancing the heritage of the city.	Provide a fully subsidised Heritage and Urban Design Program available to homeowners and developers.	Service provided on a monthly basis.	Development Assessment	Development Services

CSP Strategy 11.2: Preserve our diverse social and cultural heritage.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 11.2.1	Preserve the tangible and intangible cultural heritage of the region.	Maintain local Heritage Assistance Program.	Annual reporting on the Local Heritage Program.	Community Museum & Heritage	Community, Recreation & Cultural Services

CSP Strategy 11.3: Celebrate and conserve the diverse cultural heritage of the urban, village and rural communities.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 11.3.1	Support the Spring Hill, Clifton Grove and Lucknow Community Committees.	Maintain and enhance partnership with Villages of Orange.	Annual reporting in the implementation of priorities identified by Villages.	Communications & Engagement	Corporate & Commercial Services

THEME 3:



Prosper



THEME 3:: PROSPER

CSP Objective 12: Sustainable tourism, events and visitor experiences.

CSP Strategy 12.1: Capitalise on the character and lifestyle of Orange to remain a destination of choice.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 12.1.1	Implement the Orange Region Tourism Strategy to continue to support and maintain Orange's visitor economy.	Increase visitor numbers by 20% over the next four years.	Annual reporting of tourism numbers and value it brings to Orange.	Tourism	Corporate & Commercial Services
Principal Activity 12.1.2	Manage Orange Visitor Information Centre and online channels to encourage visitors to stay longer and engage with more experience across the Orange region.	Increase visitors stays by 20% over four years.	Annual reporting of the number of enquiries serviced by the VIC.	Tourism	Corporate & Commercial Services

CSP Strategy 12.2: Develop and attract a variety of events, festivals, venues and activities for locals and visitors, ensuring accessibility for all.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 12.2.1	Deliver an annual program of Council-run events to create vibrancy and liveability for residents and visitors to the city.	Deliver six civic events each year.	Annual reporting of events held.	Economic Development	Corporate & Commercial Services
Principal Activity 12.2.2	Support community organizations to stage community-run events through the administration of Council's Event Sponsorship Programs.	Invest \$480k into supporting community-run events through Council's Event Sponsorship & Small Grants Programs.	Annual reporting of Number of Event Sponsorship rounds held, and events sponsored.	Economic Development	Corporate & Commercial Services
Principal Activity 12.2.3	Support and encourage major events to be held in Orange for locals to enjoy and to attract visitors to the city.	Support and encourage five major events to be held in the city.	Annual reporting of major events attracted to and held in the city, and benefits gained.	Economic Development	Corporate & Commercial Services



Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 12.2.4	Manage Council's event applications to assist groups deliver safe and well managed events on Council property.	90% of Applications approved within agreed timeframes.	Annual reporting of applications received and approved within agreed timeframe.	Economic Development	Corporate & Commercial Services
Principal Activity 12.2.5	Maintain and improve the Colour City Caravan Park (CCCP) to provide a variety of accommodation and outdoor activities.	Maintain 50% occupancy rate across the year.	Annual reporting of occupancy rates.	Economic Development	Corporate & Commercial Services

CSP Strategy 12.3: Strengthen the food culture and night-time economy within Orange.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 12.3.1	Implement the Live Music Action Plan.	100% of Live Music Action Plan implemented.	Action Plan Implementation.	Tourism	Corporate & Commercial Services

CSP Objective 13: A smart, innovative and resilient industry sector.

CSP Strategy 13.1: Attract and grow strategic investment.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 13.1.1	Encourage and facilitate inward investment to grow the number of new inbound businesses to the city.	Attract one new business to Orange per year and or support one existing business to grow and expand.	Annual reporting of number of enquiries received and actualisation of leads.	Economic Development	Corporate & Commercial Services
Principal Activity 13.1.2	Deliver Business Development Initiatives as part of Future Cities Program.	Deliver Tranche 3 Programs.	Annual reporting of Future Cities Program.	Economic Development	Corporate & Commercial Services
Principal Activity 13.1.3	Support the development of key industry sectors and/or precincts to support long-term growth.	Partner with landowners to bring land to market for the Orange Health Precinct. Deliver two commercial sub-divisions.	Annual reporting or precinct progress and commercial land sales.	Economic Development	Corporate & Commercial Services

**CSP Strategy 13.2: Support innovative industry sectors.**

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 13.2.1	Explore avenues to assist business development in the City in conjunction with the Orange Business Chamber and other peak industry and Government bodies.	Quarterly meetings with key stakeholders.	Annual report on initiatives delivered and results achieved.	Economic Development	Corporate & Commercial Services

CSP Strategy 13.3: Support educational and training opportunities that retain young people, attract new workers and provide local employment.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 13.3.1	Establish a Recruitment Engagement Program focused on younger members of the local community.	Three events per calendar year.	Annual reporting of engagement with schools and community events focused on recruitment.	People & Culture	Corporate & Commercial Services

CSP Strategy 13.4: Enhance opportunities for local business to grow and prosper.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 13.4.1	Provide relevant and up to date information to local businesses about grants, relevant programs and policy changes.	Improved level of service.	Annual reporting.	Economic Development	Corporate & Commercial Services

CSP Objective 14: Transport services, connectivity and infrastructure that support community, tourism, business and industry.**CSP Strategy 14.1: Access to connected and affordable public transport within the city.**

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 14.1.1	Maintain existing public bus stops within the Council road reserves.	20% of bus stops maintained/upgraded per year.	Number of bus stops maintained.	Engineering Services	Technical Services



Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 14.1.2	Approve through recommendations of the Traffic Committee the extension and enhancement of the public bus routes proposed by Transport for NSW.	100% of bus route extension or enhancements completed as required by Transport for NSW.	Number of bus routes extended or enhanced.	Engineering Services	Technical Services
Principal Activity 14.1.3	Support the maintenance of the existing bus services operating throughout Orange, Mount Canobolas, Spring Hill, Millthorpe, Lucknow and Molong.	Continuation of village services.	Bi-annual reporting.	Engineering Services	Technical Services

CSP Strategy 14.2: Strengthen public and private rail, coach and air services.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 14.2.1	Operate the Orange Airport.	100% compliance. Daily Inspections completed.	Ensure the airport meets requirements of the Civil Aviation Safety Authority and the Office of Transport Security. Ensure annual inspections are completed. Annual emergency-training exercise completed. Ensure daily inspections are completed.	Plant & Depot	Technical Services
Principal Activity 14.2.2	Undertake upgrades of Airport precinct.	Hardstand area completed. Funding sourced for future upgrades.	% Grants. % Budget. % Completion.	Plant & Depot	Technical Services

CSP Strategy 14.3: Support initiatives for improved connectivity between Orange and capital cities and regional towns.



Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 14.3.1	Lobby relevant Government authorities for improved private sector and public transport linkages.	Representation to State & Federal Governments by supporting formal submissions and engagement activity.	Annual review of submissions and number of meetings with peak bodies.	Economic Development	Corporate & Commercial Services
Principal Activity 14.3.2	Support the Orange Rail Action Group.	Delegate in attendance at every meeting.	Bi-annual reporting.	Technical Services	Technical Services
Principal Activity 14.3.3	Advocate for connected and affordable public transport within the city directly with Transport for NSW in Strategic and Operational Regional Transport Forums in partnership with the Central Joint Organisation (JO).	Council representation at all Regional Transport Forums.	Number of Regional Transport Forums attended.	Technical Services	Technical Services

THEME 4:



Collaborate



THEME 4:: COLLABORATE

CSP Objective 15: An informed community.

CSP Strategy 15.1: Deliver communication that is open, accessible, meaningful and regular across a range of media.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 15.1.1	Increase community engagement across communication channels by delivering rich content that encourages audiences to follow and share information and positively positions Orange City Council work to its communities and visitors.	Increase engagement by 20% across all channels.	Annual reporting of levels of engagement across communication channels.	Communications & Engagement	Corporate & Commercial Services

CSP Strategy 15.2: Promote organisational culture that delivers excellent customer service and continuous improvement.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 15.2.1	Develop Customer Service Charter and Service Delivery Key Performance Indicators (KPIs).	Set targets for customer satisfaction once benchmarks are established.	A minimum of one annual customer satisfaction survey and identification of one related pulse monitoring activity. Grade of service at 75% of calls answered in under 30 seconds and average talk time less than two minutes average.	Communications & Engagement	Corporate & Commercial Services
Principal Activity 15.2.2	Implement consistent customer centric language across all Council's correspondence and touch points.	Customer centric language implemented in 80% of Council's corporate correspondence and style guide delivered.	A minimum of one annual customer satisfaction survey and identification of one related pulse monitoring activity.	Communications & Engagement	Corporate & Commercial Services



Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 15.2.3	Refurbish Civic Centre foyer to be more accessible and welcoming to customers and support positive and proactive interactions.	Refurbished Civic Centre foyer.	Annual customer satisfaction survey.	Communications & Engagement	Corporate & Commercial Services
Principal Activity 15.2.4	Improve Development Application process to businesses and the Orange community to facilitate sustainable growth of the city.	Development Applications determined within a median time of 35 days.	Annual reporting of Development Applications determinations.	Development Assessment	Development Services
Principal Activity 15.2.5	Provide improved internal property information systems.	Planning Certificates issued within a median processing time of four days. Issue Planning Certificates within a median processing time of 1.5 days where an urgency fee has been paid. Issue Building Certificates and other property information within a median processing time of four days.	Annual reporting of processing times.	Development Assessment	Development Services

CSP Strategy 15.3: Provide opportunities for widespread and quality engagement and, where appropriate, shared decision making.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 15.3.1	Engage with the community to facilitate shared decision making on the services and works delivered by the Orange City Council.	Increase community engagement by 10%.	Annual reporting of community engagement activities.	Communications & Engagement	Corporate & Commercial Services



Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 15.3.2	Develop a stakeholder engagement approach to build relationships and ensure key stakeholders are informed of Orange City Council activities.	Increase stakeholder engagement by 10%.	Annual reporting of stakeholder engagement activities.	Communications & Engagement	Corporate & Commercial Services

CSP Objective 16: Leaders in our community.

CSP Strategy 16.1: Encourage and support residents to pursue leadership roles at Council.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 16.1.1	Implement Leadership Upskill and Employee Speak Up Programs.	Reduce turnover to between 5 to 10% with less than 10% of those with less than 2 years' service.	Annual reporting of the reduction in turnover.	People & Culture	Corporate & Commercial Services

CSP Strategy 16.2: Support community organisations and groups to deliver services and programs.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 16.2.1	Deliver Council's Small Donations Fund to support the community to deliver services and programs.	Deliver 16 rounds of funding through the Small Grants Program.	Annual Reporting of Small Donations Fund.	Corporate & Commercial Services	Corporate & Commercial Services

CSP Strategy 16.3: Engage and train young people to develop our future leaders.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 16.3.1	Apprenticeship, Traineeship, Cadetships and Sponsorship Programs for local young employees to have a continuous pipeline of development within Council.	To have an employment % of council employees which is at least 2% higher than the comparative percentage of the average Orange population. Target for employment % is therefore currently 14% (15-25 year olds) and 16% (26-35 year olds).	Annual comparison of employee participation to local employee population in younger age groups.	People & Culture	Corporate & Commercial Services

CSP Strategy 16.4: Develop and encourage staff to pursue leadership within Council.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 16.4.1	Implement Leadership Upskill Program as part of the Council Culture Program.	85% of leadership (Managers and Supervisors) involved in at least one element of leadership development.	Annual reporting of leadership programs and activities.	People & Culture	Corporate & Commercial Services

CSP Objective 17: Strong relationships.**CSP Strategy 17.1: Work in partnership with other councils, regional organisations and State and Federal Governments.**

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 17.1.1	Support the Local Emergency Management Committee.	Attend 95% of LMCM meetings.	Annual reporting LMCM attendance. Chair meeting and minutes recorded and circulated. Maintain Emergency Management Plan.	Plant & Depot	Technical Services



Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 17.1.2	Support the Rural Fire Service.	Attend 95% of Rural Fire Services meetings.	Annual reporting on support given to Rural Fire Service.	Plant & Depot	Technical Services
Principal Activity 17.1.3	Engage with State and Federal Governments on funding and policy matters.	Hold at least 8 meetings with State and or Federal Governments on key projects and or policy matters.	Annual reporting on engagement activities.	Office of the Chief Executive	Office of the Chief Executive
Principal Activity 17.1.4	Continue to support emergency services.	Meetings attended.	Support local emergency planning in conjunction with key agencies.	Plant & Depot	Technical Services
Principal Activity 17.1.5	Maintain sister-cities relationships with: Timaru, New Zealand, Orange, California and Mt Hagen, Papua New Guinea.	Hold at least two Sister City Community Committee meetings per year.	Annual Reporting of Sister City activities.	Communications & Engagement	Corporate & Commercial Services

CSP Strategy 17.2: Attract external funding to deliver services, facilities and programs.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 17.2.1	Maintain membership of key lobby groups to advance regional priorities.	Regional priorities acknowledged by State and/or Federal Government.	Annual Reporting of Federal and State Government lobbying activities.	Office of the Chief Executive	Office of the Chief Executive



CSP Objective 18: Responsible governance.

CSP Strategy 18.1: Provide representative, responsible and accountable community governance.

Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 18.1.1	Maintain the Delegations and Sub-Delegations register.	Delegations register updated and adopted in the first 12 months of the new Council Term.	Delegations register adopted.	Corporate Governance	Corporate & Commercial Services
Principal Activity 18.1.2	Co-ordinate with the Mayor and Councillors Training and Development Plans in accordance with requirements under the Local Government Act.	100% of Councillors have a Training & Development Plan.	Annual reporting of attendance rate at training programs.	Office of the Chief Executive	Office of the Chief Executive
Principal Activity 18.1.3	Investigate the digitisation of relevant hard copy files currently stored at Council's repository.	100% of records digitised.	All incoming correspondence captured in electronic records management system for records.	Corporate Governance	Corporate & Commercial Services
Principal Activity 18.1.4	Develop and implement the suite of Integrated Planning and Reporting Documents (IP&R).	100% delivery of IP&R Documents as per legislative requirements.	Annual Report, Term in Review.	Corporate Governance	Corporate & Commercial Services
Principal Activity 18.1.5	Develop the Business Continuity Plan for Council including the Business Continuity Policy, Framework and Business Impact Analysis.	Business Continuity Plan, Framework and associated documents prepared by 30 June 2025.	Business Continuity Plan Framework and associated documents.	Corporate Governance	Corporate & Commercial Services
Principal Activity 18.1.6	Maintain a framework of relevant policies and procedures.	Continuous improvement and relevancy of Council's policies and procedures.	Annual reporting on Framework.	Corporate Governance	Corporate & Commercial Services
Principal Activity 18.1.7	Maintain Council's Corruption Prevention Framework.	Continuous improvement of Council's Corruption Prevention Framework.	Annual reporting of Framework.	Corporate Governance	Corporate & Commercial Services



Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 18.1.8	Review opportunities and areas for improvement through the controls review during the risk and controls self-assessment process and the risk in change process.	Set risk appetite, inform the risk framework and test the risk framework.	Risk Appetite Statement, Quarterly Risk and Control Self Assessments, Risk Reporting, Risk in Change Framework.	Corporate Governance	Corporate & Commercial Services
Principal Activity 18.1.9	Embed the Enterprise Risk Management Framework and monitor that all risks remain within tolerance and that there is a strong control environment in place.	To have control enhancements documented in Pulse by 30 June 2025.	Annual reporting of control enhancements as documented in Pulse Risk.	Corporate Governance	Corporate & Commercial Services
Principal Activity 18.1.10	Complete the four year Internal Audit Program and implement any mandatory Internal Audit Guidelines from the Office of Local Government.	75% of audits from Office of Local Government Audit Plan are completed.	Annual reporting to the ARIC Internal Audit Reporting Program.	Corporate Governance	Corporate & Commercial Services
Principal Activity 18.1.11	Ensure that appropriate safety accreditation is achieved by Council.	100% of appropriate safety accreditations are obtained.	Annual reporting of appropriate safety accreditations for Orange City Council.	People & Culture	Corporate & Commercial Services
Principal Activity 18.1.12	Improve management of contractor safety.	System in use to document construction contractor compliance with licensing requirements across all procurement platforms.	Audit of compliance completed annually.	People & Culture	Corporate & Commercial Services
Principal Activity 18.1.13	Develop and resource an IT Operational Roadmap ensuring that Operational Projects reflect the goals and milestones of the IT and Spatial Strategies.	Four year rolling roadmap adopted.	Annual reporting of roadmap delivery.	Information Technology	Corporate & Commercial Services



Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 18.1.14	Continue to upgrade and implement core business, infrastructure and spatial systems as per the IT Operational Roadmap, ensuring that systems are current and fit-for-purpose while supporting business programs.	Roadmap projects delivered to timeframes and budgets, business benefits realised against business cases.	Annual reporting of roadmap projects.	Information Technology	Corporate & Commercial Services
Principal Activity 18.1.15	Maintain strong internal communities or reference groups specifically to inform the IT and Spatial Strategies and foster digital engagement.	Active staff communities within MS Teams and the Intranet supporting IT and Spatial conversations, broad internal community input reflected in Strategy.	Annual reporting of Spatial Strategy outcomes.	Information Technology	Corporate & Commercial Services
Principal Activity 18.1.16	Adopt Asset Management Strategies to align with Integrated Planning and Reporting documents.	Asset Management Strategies report furnished with draft budget to Council.	AMS delivered to Council with draft budget for adoption each year.	Technical Services	Technical Services
Principal Activity 18.1.17	Provide timely revaluation of capital value of assets.	Provide asset data to finance on time for audit.	Review condition rating and provide asset revaluation data to finance for each of the 5 asset classes prior to audit in July.	Engineering Services	Technical Services
Principal Activity 18.1.18	Implement and enforce relevant Food Safety Legislation through inspections and education.	Complete inspections as required on all food shops according to the Food Safety Ratings.	Annual report of inspections conducted and education modules completed.	Health and Building	Development Services

CSP Strategy 18.2: Ensure financial stability and support efficient ongoing operation.



Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 18.2.1	Maintain and improve storage and facilities for assets at Council's Works Depot.	Ensure all storage facilities are maintained and improved as required.	Monthly inspections.	Plant & Depot	Technical Services
Principal Activity 18.2.2	Introduce and utilise automated payroll system with payroll staff having minimal manual keystroke entry and manual checking.	Reduction of paperwork (80% of timesheets), reduction of corrections and data entry for payroll pay runs by 80%.	Paperwork, corrections and data entry for payroll pay runs.	People & Culture	Corporate & Commercial Services
Principal Activity 18.2.3	Provide a consistent, supportive and innovative work environment for all Orange City Council employees.	15% increase in documented flexible workplace arrangements.	Utilisation of flexible workplace arrangements.	People & Culture	Corporate & Commercial Services
Principal Activity 18.2.4	Monitor and review the core needs of the Council Service throughout the four-year Cycle of Workforce Strategy.	Council FTE remains within 10% of similar functioning Council's FTE.	Comparison of OCC's FTE in Benchmarking against Councils of similar size and functions.	People & Culture	Corporate & Commercial Services
Principal Activity 18.2.5	Monitor patterns of use to identify employee transition possibilities.	Less than two instances of breaches identified per year.	Compliance with legislation relating to employment of casuals and contractors.	People & Culture	Corporate & Commercial Services
Principal Activity 18.2.6	Conduct Employee Safety & Wellbeing Programs.	Eight wellbeing activities are provided to employees each calendar year.	OCC Wellbeing Program is reviewed and completed on an annual basis.	People & Culture	Corporate & Commercial Services
Principal Activity 18.2.7	Develop and maintain centralized, high-level IT and Spatial Strategies that ensure IT programs, systems and services support enterprise-wide needs.	IT and Spatial Strategies adopted.	Annual reporting to the IT Steering Committee.	Information Technology	Corporate & Commercial Services



Activity Code	Delivery Program Principal Activity	Target	Measure	Responsible Section	Responsible Division
Principal Activity 18.2.8	Maintain Council's fleet in accordance of the manufacturers specifications using Council's workshop and contractors.	96% availability.	Number of Council fleet being available when required.	Plant & Depot	Technical Services
Principal Activity 18.2.9	Replace fleet and plant as required.	As per 10 year replacement plan.	Ensure fleet and plant items are replaced when required.	Plant & Depot	Technical Services
Principal Activity 18.2.10	Design and deliver programmed maintenance, inspection and testing programs to ensure all buildings fulfil relevant statutory compliance obligations. Includes essential building services such as fire, electrical and asbestos.	Full portfolio compliance during 2024.	All 375 buildings fulfil relevant statutory maintenance obligations.	Building Services	Technical Services
Principal Activity 18.2.11	Deliver contracted programmed maintenance and facility services that ensure continued effective operation of the building portfolio. Includes functions such as HVAC, auto doors, security and cleaning.	Ensure effective delivery of contractor services across portfolio.	Contractor performance is reviewed and managed on a monthly basis.	Building Services	Technical Services
Principal Activity 18.2.12	Plan and deliver Building Capital Renewal Programs that prioritise the available budget to projects addressing safety, compliance and operational risks.	Deliver all projects identified as priority works for term.	Utilisation of all allocated budget.	Building Services	Technical Services



Operational Plan Actions on Principal Activity 2023/2024



Live



Preserve



Prosper



Collaborate

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THEME 1:: LIVE

CSP Objective 1: A liveable city that is connected through open space.

CSP Strategy 1.1: Develop and maintain parks and open spaces within the city, that meet the needs of the community.

Principal Activity 1.1.1: Seek to ensure that residences in the urban area of Orange and villages are within 750m radius of a children's play facility.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 1.1.1.1	Investigate sections of the community falling outside the 750m radius of a playground.	Each residential property lies within a 750m radius of the play facility.	Spatially identify zones without access to playgrounds.	City Presentation	Community, Recreation & Cultural Services	-

CSP Strategy 1.2: Improve access to shade throughout parks and open spaces.

Principal Activity 1.2.1: Engage with the community in the planning and development of public open space.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 1.2.1.1	Provide engagement opportunities for the development of public open space through the Parks, Trees and Waterways Community Committee and other community workshops.	Hold a minimum of four community meetings and/or workshops per year.	Bi-annual reporting of engagement activities.	City Presentation	Community, Recreation & Cultural Services	\$14,097

Principal Activity 1.2.2: Plant or replace trees in the urban area outside each residential property.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 1.2.2.1	Inspect the streetscape to identify residential properties that require a tree to be planted or replaced; identify opportunities for tree planting in public open space.	Plant 300 new trees per year within the urban area.	Bi-annual reporting of new trees planted.	City Presentation	Community, Recreation & Cultural Services	\$6,452



Principal Activity 1.2.3: Engage the local community to plant native trees, shrubs and grasses to improve biodiversity and connectivity throughout the city.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 1.2.3.1	Promote the Parks Alive Program and its environmental benefits through social media platforms and events such as Bill's Bush Tours.	20 events with a minimum of three social media plugs per event.	Success of social media program indicated by numbers attending community events and enquiries made.	Natural Resources	Development Services	\$14,097

CSP Objective 2: A healthy and active community that is supported by sport and recreational infrastructure.

CSP Strategy 2.1: Deliver sport and recreational facilities to service the community into the future.

Principal Activity 2.1.1: Work and consult with existing and emerging groups to enhance and develop sporting and recreational infrastructure and activities.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 2.1.1.1	Implement Council's sports facility program (minor grants).	Conduct of annual program.	Bi-annual reporting of sports facilities program (minor grants).	City Presentation	Community, Recreation & Cultural Services	\$50,000
Action on Principal Activity 2.1.1.2	Develop plans and cost estimates for enhancement of existing facilities.	Two facilities per annum.	Bi-annual reporting of progress for existing facilities.	City Presentation	Community, Recreation & Cultural Services	-

CSP Strategy 2.2: Provide recreational activities and programs that are inclusive and meet the needs of the community.

Principal Activity 2.2.1: Develop and finalise the Orange City Council Disability Inclusion Action Plan.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
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No actions on Principal Activity in this reporting period.



CSP Strategy 2.3: Ensure the sporting and recreational facilities, programs and activities are accessible and affordable to support healthy life choices.

Principal Activity 2.3.1: Deliver Orange's Conservatorium and Planetarium.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 2.3.1.1	Construction of Orange Conservatorium and Planetarium.	Secure funding, conduct tender for construction, commence construction.	Bi-annual reporting on delivery that is consistent with funding deeds and available funding.	Community Services	Community, Recreation & Cultural Services	Capital Works

Principal Activity 2.3.2: Deliver Orange's Sports Stadium.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 2.3.2.1	Construction of Orange Sports Precinct.	Award tender and commence works on the construction of the Athletics Stadium and Main Sports Stadium and associated infrastructure.	Bi-annual reporting on delivery that is consistent with funding deeds and available funding.	Community Services	Community, Recreation & Cultural Services	Capital Works

CSP Strategy 2.4: Develop an extensive network of shared use paths connecting the city to allow for active travel.

Principal Activity 2.4.1: Improve the existing path network.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 2.4.1.1	Complete footpath rehabilitation, repair and maintenance in accordance with the Transport Asset Management Plan.	All identified projects delivered.	Bi-annual reporting of number of projects delivered.	Technical Services	Technical Services	Capital Works



Principal Activity 2.4.2: Construct footpaths to enhance existing path network.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 2.4.2.1	Apply for capital works grants to support construction and maintenance of pedestrian and cycle path networks.	Apply for all suitable grants.	Number of eligible grants applied for and percentage of successful applications.	Technical Services	Technical Services	-
Action on Principal Activity 2.4.2.2	Complete construction of new footpaths in accordance with the Transport Asset Management Plan.	All projects delivered.	Bi-annual reporting of number of projects completed.	Technical Services	Technical Services	Capital Works

CSP Objective 3: A friendly environment where people feel safe and included.

CSP Strategy 3.1: Support projects and programs that address crime and safety and contribute to an increased sense of safety in our homes and the wider community.

Principal Activity 3.1.1: Retain the Operational Area under the Children (Protection and Parental Responsibility) Act 1997 in the Orange region.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 3.1.1.1	Report to the Attorney General on the use of the Children (Protection and Responsibility) Act 1997.	Ensure the Children (Protection and Responsibility) Act 1997 remains in place.	Bi-annual reporting of progress.	Community Services	Community, Recreation & Cultural Services	-

Principal Activity 3.1.2: Increase perceptions of safety in 2030 Community Safety Evaluation and reduce crime as measured through BOSCAR improved road safety statistics

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 3.1.2.1	Assist Police to reduce crime statistics in BOSCAR.	Reduction in crime statistics.	Bi-annual reporting of crime statistics.	Community Services	Community, Recreation & Cultural Services	-
Action on Principal Activity 3.1.2.2	Assist Police to reduce road incidents.	Reduction in major road incidents.	Bi-annual reporting of traffic incidents in the Orange region.	Community Services	Community, Recreation & Cultural Services	\$19,869



CSP Strategy 3.2: Deliver infrastructure and activities that improve the safety and security of the community.

Principal Activity 3.2.1: Continue CCTV Cameras Program.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 3.2.1.1	Operation of Public CCTV Program.	Maintain existing CCTV System, Provision of security footage to Police, Enhancement of Public CCTV Program.	Bi-annual reporting of program.	Community Services	Community, Recreation & Cultural Services	\$26,692

Principal Activity 3.2.2: Engage with the community to address crime and safety and contribute to an increased sense of safety in our homes and the wider community.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 3.2.2.1	Deliver the Community Safety and Crime Prevention Committee Action Plan.	Annual Action Plan implemented.	Bi-annual reporting on progress.	Community Services	Community, Recreation & Cultural Services	-

Principal Activity 3.2.3: Deliver Orange and Cabonne Road Safety Program to conduct programs such as Free Cuppa, Driver Fatigue and Learner Driving.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 3.2.3.1	Deliver the Road Safety Officer Action Plan.	Annual Action Plan implemented.	Bi-annual reporting on progress.	Community Services	Community, Recreation & Cultural Services	-

CSP Strategy 3.3: Partner to support victims of family violence.

Principal Activity 3.3.1: Support local service providers.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 3.3.1.1	Support local agencies to deliver education for victims and perpetrators of family violence.	Participate in Agency conducted forums and 16 days of activism against gender-based violence program.	Bi-annual reporting on progress.	Community Services	Community, Recreation & Cultural Services	-

**CSP Strategy 3.4: Recognise and celebrate our Aboriginal culture.****Principal Activity 3.4.1: Assist in the achievement of the outcomes of the Orange Aboriginal Social Plan.**

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 3.4.1.1	Improve communication with the Orange Local Aboriginal Lands Council.	Council conducts at least four meetings per year increase engagement with OLALC.	Bi-annual reporting of meetings held.	Community Services	Community, Recreation & Cultural Services	-
Action on Principal Activity 3.4.1.2	Assist with the re-establishment of the Orange Aboriginal Community Working Party.	Working Party re-established.	One meeting held with the Working Party.	Community Services	Community, Recreation & Cultural Services	-
Action on Principal Activity 3.4.1.3	Support NAIDOC week and other important indigenous recognition days.	Partner in provision of five or more events per annum.	Bi-annual reporting of events held and outcomes achieved.	Community Services	Community, Recreation & Cultural Services	\$8,000
Action on Principal Activity 3.4.1.4	Provide support through youth services for indigenous youth to continue positive life outcomes.	Partner in provision of three or more events per annum to increase communication and support to Elders.	Bi-annual reporting of events held and outcomes achieved.	Community Services	Community, Recreation & Cultural Services	\$37,053
Action on Principal Activity 3.4.1.5	Foster good communication and relationships with Elders.	Quarterly meetings with the Elders group.	Bi-annual reporting of events held and outcomes achieved.	Community Services	Community, Recreation & Cultural Services	-

CSP Strategy 3.5: Address the growing social and class divide within the city.**Principal Activity 3.5.1: Continue to provide traineeships and education support for young people.**

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 3.5.1.1	Continue to provide traineeships and education support for young people.	Two trainees engaged per annum.	Bi-annual reporting.	Community Services	Community, Recreation & Cultural Services	\$73,731



CSP Strategy 3.6: Improve access, inclusion, equity and diversity in our community.

Principal Activity 3.6.1: Maintain an Ageing and Access Committee and Disability Inclusion Plan.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 3.6.1.1	Support Actions of Ageing and Access Committee.	100% Implementation of Disability Inclusion Plan and Ageing and Access Community Committee Actions.	Bi-annual reporting.	Community Services	Community, Recreation & Cultural Services	\$106,176

Principal Activity 3.6.2: Maintain a Diversity and Inclusion Committee.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 3.6.2.1	Support actions of the Diversity and Inclusion Committee.	100% implementation of Diversity & Inclusion Committee Action Plan.	Bi-annual reporting.	People & Culture	Corporate & Commercial Services	-

CSP Objective 4: A creative community participating in arts and cultural services.

CSP Strategy 4.1: A broad range of creative and cultural facilities, services and programs that meet community needs.

Principal Activity 4.1.1: Facilitate the exchange and production of ideas between artists and audiences.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 4.1.1.1	Develop a rich range of education and engagement programs enhancing the audiences understanding and experience of art.	Collaborate with teachers, artist educators and youth in the development of program content. Delivery of Educational Program.	Bi-annual reporting on progress.	Gallery	Community, Recreation & Cultural Services	\$96,130



Principal Activity 4.1.2: Encourage and include the broader community in the Orange Regional Gallery while being extended and exposed to new ideas and art forms.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 4.1.2.1	Provide ongoing opportunities via the Orange Regional Gallery's website for artists and curators to propose exhibitions.	Artists and curators to exhibitions included in Exhibition Program	Bi-annual reporting on progress	Gallery	Community, Recreation & Cultural Services	-

Principal Activity 4.1.3: Maintain and promote Orange Regional Gallery as a space for learning and of community pride.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 4.1.3.1	Provide staff to operate the Orange Regional Gallery on the weekend.	Orange Regional Gallery open to public 7 days a week.	Bi-annual reporting on Gallery operating days.	Gallery	Community, Recreation & Cultural Services	-
Action on Principal Activity 4.1.3.2	Provide Orange Regional Gallery staff with ongoing customer service training and implement procedures to enhance the visitor experience.	Staff attended training programs and identified conferences.	Training attendance.	Gallery	Community, Recreation & Cultural Services	-

Principal Activity 4.1.4: Develop and deliver dynamic and accessible exhibition program at the Orange Regional Museum that are valued by our local community and visitors.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 4.1.4.1	Develop and deliver an Exhibition Program of local and regional content in association with community groups, organisations and stakeholders at the Orange Regional Museum.	Delivery of annual program.	Bi-annual reporting on development and delivery of exhibitions.	Museum	Community, Recreation & Cultural Services	\$245,691



OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 4.1.4.2	Provide local and regional audience with the opportunity to access high-quality exhibitions.	Identify at least one exhibition per year. Maintain and refresh at least one locally curated exhibition per year.	Bi-annual reporting on identification and securing of exhibition.	Museum	Community, Recreation & Cultural Services	\$245,691

Principal Activity 4.1.5: Develop and deliver cultural and educational programs at the Orange Regional Museum that are valued by our local community and visitors.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 4.1.5.1	Develop and deliver education and public programs to engage our communities and visitors with the Orange Regional Museum's exhibition program and collections.	Delivery of annual program.	Bi-annual reporting on annual program delivery.	Museum	Community, Recreation & Cultural Services	\$245,691

Principal Activity 4.1.6: Manage the Orange Regional Museum's Collection to preserve our cultural heritage.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 4.1.6.1	Encourage community donations of cultural material to the Orange Regional Museum through community engagement activities.	Conduct two community engagement activities per year.	Bi-annual reporting on engagement activities.	Museum	Community, Recreation & Cultural Services	-



OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 4.1.6.2	Undertake proactive collecting, including contemporary and born-digital collecting, to better reflect our local history and experiences at the Orange Regional Museum.	One targeted collecting campaign per year.	Bi-annual reporting on contemporary collecting activities.	Museum	Community, Recreation & Cultural Services	-
Action on Principal Activity 4.1.6.3	Create and Maintain database records for all objects in the Orange Regional Museum Collection.	Maintain acquisition records created and all loans documented.	Bi-annual reporting.	Museum	Community, Recreation & Cultural Services	-
Action on Principal Activity 4.1.6.4	Refresh the Orange Regional Museum's website to increase visitor awareness of the Museum's exhibitions, programs and collections.	Refreshed website by June 2024.	On budget and on time delivery.	Museum	Community, Recreation & Cultural Services	-
Principal Activity 4.1.7: Provide the community with a venue (Orange Function Centre) to host a range of events.						
OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 4.1.7.1	Delivery of functions or events.	Ten events held per year.	Annual reporting of type and number of events held.	Theatre	Community, Recreation & Cultural Services	\$149,151



Principal Activity 4.1.8: Increase the use of library services and its collections in five Council areas.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 4.1.8.1	Increase Library use back to pre-COVID levels through the purchase and processing of library collection items in both physical and online formats; digitising local resources to increase access; delivery of library programs; promotion of library services through social media; and annual community consultation.	Number of items held and added. Number of items digitised. Number of programs and attendees. Number of posts and engagement. Number of consultations held.	Quarterly reporting to Councils of visitor numbers, circulation and programs.	Central West Libraries	Community, Recreation & Cultural Services	Capital Works

Principal Activity 4.1.9: Increase the number of paid theatre members.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 4.1.9.1	Market the benefits of the Membership Program to the community.	Increase number of paid members by 20%.	Bi-annual reporting of number of paid members.	Theatre	Community, Recreation & Cultural Services	\$40,953

CSP Strategy 4.2: Deliver cultural facilities and programs that reflect the interests of a culturally diverse community.

Principal Activity 4.2.1: Partner with key stakeholders in the development and delivery of exhibitions or events.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 4.2.1.1	Delivery partnership exhibitions or events.	Three partnership exhibitions or events delivered per year	Bi-annual reporting	Gallery	Community, Recreation & Cultural Services	-



Principal Activity 4.2.2: Engage with community members and organisations to contribute to the content of exhibitions and programs at the Orange Regional Museum.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 4.2.2.1	Identify opportunities for collaboration with community, member groups and associations in the development of temporary exhibitions.	At least one community focused collaborative exhibition.	Bi-annual reporting on development and delivery of community focused exhibitions.	Museum	Community, Recreation & Cultural Services	-

Principal Activity 4.2.3: Develop a well-balanced theatre program that entertains, informs and challenges audiences.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 4.2.3.1	Develop annual program that entertains, informs and challenges audiences in partnership with other cultural partners and key stakeholders.	To offer a well-balanced program.	Annual reporting of audience engagement and participation.	Theatre	Community, Recreation & Cultural Services	-

CSP Objective 5: Responsive programs and services that support our community's lifestyle and social needs.

CSP Strategy 5.1: Provide services to people at all stages of life.

Principal Activity 5.1.1: Regular planning to assess the needs of the ageing population in line with the principles of an aged-friendly community.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 5.1.1.1	Schedule planning meetings, surveys and focus groups/drop ins to Seniors Hub.	Increase in usage of Seniors Hub.	Bi-annual reporting of usage and participation.	Community Services	Community, Recreation & Cultural Services	\$9,835
Action on Principal Activity 5.1.1.2	Support a diverse range of activities from Seniors Hub.	Increase in activities available from the Hub.	Bi-annual reporting on decreased social isolation and increase in older people experiencing healthy lifestyle.	Community Services	Community, Recreation & Cultural Services	\$9,835



Principal Activity 5.1.2: Engage with the local culturally and linguistically diverse community to identify needs and opportunities.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 5.1.2.1	Provide support to new migrants through the Settlement Services Program.	Over 10 migrants supported per year.	Bi-annual reporting of new migrants supported to settle in Orange.	Community Services	Community, Recreation & Cultural Services	\$19,651
Action on Principal Activity 5.1.2.2	Celebrate diverse cultural events such as Harmony Day, Harmony Cup etc.	Four events held per year.	Bi-annual reporting of events held and outcomes achieved.	Community Services	Community, Recreation & Cultural Services	\$4,138
Action on Principal Activity 5.1.2.3	Provide education regarding inclusions and diversity.	Deliver three education events per year.	Bi-annual reporting on the delivery of education and information programs.	Community Services	Community, Recreation & Cultural Services	\$19,651

Principal Activity 5.1.3: Provide recreational activities for older people, people with disabilities and younger people to support healthy, active living and improved life outcomes.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 5.1.3.1	Develop and deliver a wide range of healthy lifestyle, wellbeing and socialisation programs for older people across the region.	A minimum of five programs delivered per year.	Bi-annual reporting on programs developed for health life outcomes.	Community Services	Community, Recreation & Cultural Services	\$9,835
Action on Principal Activity 5.1.3.2	Investigate additional funding and grants to provide activities and programs at a subsidised level to ensure lower income earners can participate.	A minimum of two grant applications submitted.	Bi-annual reporting of grants submitted and percentage of successful grants.	Community Services	Community, Recreation & Cultural Services	-



OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 5.1.3.3	Collaborate with local agencies and NGOs to increase capacity.	A minimum of four collaboration projects engaged.	Bi-annual reporting of collaborate activities through interagencies and partnerships.	Community Services	Community, Recreation & Cultural Services	-

Principal Activity 5.1.4: Provide support to the Support at Home Program in the Central West.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 5.1.4.1	Ensure service provision levels of the Support at Home Program provide funding for continuation of programs after transition to new funding model.	Retain all programs.	Bi-annual reporting of Activity Work Plans.	Community Services	Community, Recreation & Cultural Services	\$48,629

Principal Activity 5.1.5: Deliver quality children's services to before school and school aged children.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 5.1.5.1	Maintain and upgrade childcare facilities to meet industry standards.	All centres reviewed and Annual Reporting completed.	Bi-annual reporting on progress and results of reviews to ensure compliance with standards.	Community Services	Community, Recreation & Cultural Services	Capital Works

Principal Activity 5.1.6: Provide supported accommodation services to adults with an intellectual disability in the Orange region.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 5.1.6.1	Investigate the most effective and sustainable method to ensure quality services and housing are provided across the region.	Completion of review.	Bi-annual reporting on progress of review options for service provision.	Community Services	Community, Recreation & Cultural Services	-



Principal Activity 5.1.7: Operate Orange Cemetery for the community.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 5.1.7.1	Maintain records in accordance with the Cemeteries and Crematoria Act 2013 by regularly updating records with new internments.	Update the existing record system.	Bi-annual reporting on progress.	Health and Building	Development Services	Capital Works
Action on Principal Activity 5.1.7.2	Investigate internment options and provide planning for new areas.	Commence work on two identified areas.	Bi-annual reporting on progress.	Health and Building	Development Services	-
Action on Principal Activity 5.1.7.3	Investigate and prioritise repairs for damaged heritage headstones.	Repair minimum of 10 (minor repairs) heritage gravesites on an annual basis.	Reporting of six monthly inspection of site.	Health and Building	Development Services	\$20,000

CSP Strategy 5.2: Support our homeless population and stop homelessness.

Principal Activity 5.2.1: Support local service providers to increase subsidised housing options and grant opportunities.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 5.2.1.1	Support local service providers to increase subsidised housing options and grant opportunities.	Investigate feasibility of Operating a Sleep Bus in Orange.	Bi-annual reporting.	Community Services	Community, Recreation & Cultural Services	-
Action on Principal Activity 5.2.1.2	Prepare a Homelessness Policy that identifies principles and actions, including partnerships and advocacy roles, for Council to contribute to efforts to end homelessness in Orange.	Policy developed by 30 June 2024.	Bi-annual reporting on progress.	Development Assessment	Development Services	-



CSP Strategy 5.3: Improve housing supply, diversity and affordability.

Principal Activity 5.3.1: Support the provision of Social and Affordable Housing through the adoption of the Local Housing Strategy.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 5.3.1.1	Develop and Implement an Affordable Housing Policy.	Policy Developed and Implemented by 30 June 2024.	Bi-annual reporting on progress.	Development Assessment	Development Services	-
Action on Principal Activity 5.3.1.2	Prepare a new infill development strategy to guide the development of more medium-density housing.	New infill development strategy developed by 30 June 2024.	Bi-annual reporting on progress.	Development Assessment	Development Services	-
Action on Principal Activity 5.3.1.3	Review the current skill shortages in the city and prepare an essential-worker housing policy or strategy that may guide direct or indirect provision of housing for locally essential workers and address skill gaps.	Development of policy or strategy to address essential worker housing by 30 June 2024.	Bi-annual reporting on progress.	Development Assessment	Development Services	-
Action on Principal Activity 5.3.1.4	Prepare a local Short-Term Rental Accommodation policy to provide more longer-term rental stock.	Development of policy or guideline on Short-term rental accommodation by 30 June 2024.	Bi-annual reporting on progress.	Development Assessment	Development Services	-
Action on Principal Activity 5.3.1.5	Consult with the village communities of Spring Hill, Lucknow and Spring Terrace to gauge the level of interest in preparing scoping studies that may ultimately lead to minor expansions of these communities.	Consultations conducted with each of the three villages.	Number of consultations held.	Development Assessment	Development Services	-



OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 5.3.1.6	Audit public Council land that could be used by Council, in partnership with community housing providers and/or Government agencies, to develop new social and affordable housing dwellings, and prepare a report for Council on the results of the audit.	Audit undertaken by 30 June 2024.	Bi-annual reporting on progress.	Development Assessment	Development Services	-
Action on Principal Activity 5.3.1.7	Organise for Council to host a local Housing Summit that brings together a broad range of stakeholders including Government agencies, community housing providers, providers of mental health services, strategic planners and representatives of relevant peak bodies, to discuss issues and proposed solutions to the housing affordability challenges facing the city.	Housing Summit held by 30 June 2024.	Bi-annual reporting on progress.	Development Assessment	Development Services	-
Action on Principal Activity 5.3.1.8	Review Council owned land and provide recommendations for the development of affordable housing on specific sites.	Provision of affordable housing in Orange.	Bi-annual reporting.	Economic Development	Corporate & Commercial Services	-



CSP Strategy 5.4: Improve access to mental health services.

Principal Activity 5.4.1: Support the development of the Community Services Directory to include Mental Health listings.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 5.4.1.1	Update the Community Services Directory to include Mental Health information.	Community Services Directory includes Mental Health Information.	Bi-annual reporting on inclusion progress.	Community Services	Community, Recreation & Cultural Services	-
Action on Principal Activity 5.4.1.2	Update to Council's Website to include Mental Health Information.	Website updated to include Mental Health Information.	Bi-annual reporting on progress.	Communications & Engagement	Corporate & Commercial Services	-

CSP Objective 6: A community that values and protects domestic animals and the role they play in residents' wellbeing both physical, social and psychological.

CSP Strategy 6.1: Ensure that infrastructure exists for the safe exercising of domestic dogs.

Principal Activity 6.1.1: Provide off leash fenced and unfenced facilities for people to exercise their dogs safely in the city.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
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No Action on Principal Activity in this reporting period.

CSP Strategy 6.2: Deliver education and services relating to animal health and wellbeing.

Principal Activity 6.2.1: Support the Companion Animal Community Committee.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 6.2.1.1	Deliver the Companion Animal Community Committee (CACC) Action Plan.	100% of actions implemented by 30 June 2024.	Bi-annual reporting of actions implemented.	Health and Building	Development Services	\$12,175



Principal Activity 6.2.2: To engage the community in the strategic management of companion animals within the city.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 6.2.2.2	Actively encourage the committee members to participate in all programs relating to companion animals.	Minimum of one community member to be involved in any project nominated by the committee.	Bi-annual reporting of committee participation in any identified programs.	Health and Building	Development Services	-

Principal Activity 6.2.3: Provide opportunity for the adoption of companion animals from the Orange Pound.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 6.2.3.1	Return companion animals to owners in preference to impounding.	Reduced impounding numbers.	Number of registered animals to ensure details are up to date so animals can be returned home.	Health and Building	Development Services	\$5,000
Action on Principal Activity 6.2.3.2	Deliver registration and desexing programs to the community.	Minimum of two desexing programs per year.	Number of desexing and registration programs offered to the community.	Health and Building	Development Services	\$12,176
Action on Principal Activity 6.2.3.3	Actively engage the community in rehoming suitable companion animals.	Daily updates on the Reuniting Pets social media page of impounded animals suitable for rehoming	Bi-annual reporting of use of social media to advise of available animals	Health and Building	Development Services	\$5,000

Principal Activity 6.2.4: Manage Ranger Services for companion animals and stray stock to ensure a safe city.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
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No Action on Principal Activity in this reporting period.

Principal Activity 6.2.5: Provide and operate the Orange City Council Pound for impounded animals as required under the Act.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
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No Action on the Principal Activity in this reporting period.



CSP Objective 7: More for young people to do.

CSP Strategy 7.1: Provide play parks and spaces that meet the needs of a broad range of ages.

Principal Activity 7.1.1: Expand the range of play experiences, accessibility to park facilities and sporting fields and venues across the region.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 7.1.1.1	Develop, construct and install facilities to meet the accessibility demands to enable access to a range of facilities.	Two playgrounds upgraded/new per year and complies with NSW Everyone Can Play guidelines. Construct 400 lineal meters of linked shared pathways through parks and reserves.	Two playgrounds upgraded/new per year. 400 lineal meters of pathway constructed/renewed or upgraded to shared pathway status.	City Presentation	Community, Recreation & Cultural Services	Capital Works

CSP Strategy 7.2: Provide activities and program for young people.

Principal Activity 7.2.1: Develop programs and activities for young people across the region.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 7.2.1.1	Develop and present a diverse range of programs and activities targeted for young people across the region.	Youth Hub open five days a week and delivers three programs during vacation periods.	Bi-annual reporting of Youth Hub activities and programs to increase positive physical and mental health.	Community Services	Community, Recreation & Cultural Services	\$37,053

CSP Strategy 7.3: Establish indoor attractions and venues that allow year-round, all-weather places for young people and their families to enjoy.

Principal Activity 7.3.1: Provide the Orange community with a year-round swim, play and fitness facility.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 7.3.1.1	Investigate and design infrastructure possibilities in consultation with industry experts and the community.	Develop detailed design. Conduct Quantity Surveyor estimate of works.	Bi-annual reporting on progress.	Aquatic Centre	Community, Recreation & Cultural Services	-



Principal Activity 7.3.2: Work with the community and industry to deliver an indoor play-facility for Orange families and visitors.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 7.3.2.1	Engage with business providers to support delivery of indoor play centre.	Conduct expression of interest process Identify needs of business to provide facility Support business to implement and operate an indoor play centre	Bi-annual reporting on progress	Community Services	Community, Recreation & Cultural Services	-

FOR EXHIBITION



THEME 2:: PRESERVE

CSP Objective 8: Sustainable growth and respectful planning that values the natural environment.

CSP Strategy 8.1: Plan for growth and development that balances liveability with valuing the local environment.

Principal Activity 8.1.1: Provide a framework for development in the city through the Orange Local Environmental Plan 2011, Plans of Management and Development Control Plans for sustained growth.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 8.1.1.1	Review and update Local Environmental Plan, Plans of Management and Development Control Plans in response to evolving needs of the community.	Prepare and implement a housekeeping LEP amendment as required by updated policies and local development priorities as they emerge. Update land use zoning in accordance with Council Policy (Housing Strategy /employment strategy). Update priority strategic policies (Heritage guidelines and heritage infill policy, Recreational needs strategy. Prepare new comprehensive DCP in line with LSPS Planning priorities. Plans of management subject to ongoing review and updating as required.	Formal gazettal of an LEP amendment as required, Formal adoption of new DCP, Adoption of Plans of management as required and Completion of new strategic studies.	Development Assessment	Development Services	-
Action on Principal Activity 8.1.1.2	Update land use zoning in accordance with Council Policy.	Prepare and implement LEP amendments as required by updated policies and local development priorities as they emerge. Update land use zoning in accordance with Council Policy (Housing Strategy /employment strategy)	Formal gazettal of an LEP amendment as required.	Development Assessment	Development Services	-



Principal Activity 8.1.2: Provide efficient and effective development and certification service in a timely manner.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 8.1.2.1	Provide certification service for the purpose of issuing Construction Certificates and Complying Development Certificates.	Construction Certificates issued within 30 days and Complying Development Certificates issued within 20 days.	Bi-annual reporting of turnaround time of Construction Certificates and Complying Development Certificates.	Health and Building	Development Services	-

Principal Activity 8.1.3: Provide property information to vendors for conveyancing, financing, and sales.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 8.1.3.1	Provide Property Information Certificates upon request.	Average processing time of four days.	Bi-annual reporting of processing time.	Health and Building	Development Services	-

Principal Activity 8.1.4: Develop and implement an education program to educate landowners about the negative impact weeds have on the environment, agriculture and human health.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 8.1.4.1	Promote events through social media and the Central Tablelands Local Lands Services (CT LLS) and host a minimum of four field days.	All events being successfully promoted through CT LLS and OCC media platforms and four events held.	Bi-annual reporting of number of landholders attending events and number of enquiries made.	Natural Resources	Development Services	-

Principal Activity 8.1.5: Send out information packs to all new landowners of land greater than two hectares.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
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No Action on Principal Activity in this reporting period.



Principal Activity 8.1.6: Undertake property inspections in accordance with the Weeds Action Program.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 8.1.6.1	Detect new weed incursions.	New incursions found prior to weeds flowering/fruitletting.	Weeds found early and treated appropriately.	Natural Resources	Development Services	-

CSP Strategy 8.2: Ensure best practice use of renewable energy options for Council and community projects.

Principal Activity 8.2.1: Implement and deliver the Climate Action Plan for Orange City Council to increase sustainability of Council's buildings and assets to reduce to emissions and implement new technologies that provide cost savings to Council.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 8.2.1.1	Monitor the Climate Action Plan.	Review Plan and make informed changes to achieve Plan's objectives.	Bi-annual reporting on progress.	Health and Building	Development Services	-
Action on Principal Activity 8.2.1.2	Identify emission reduction pathways and understand business as usual emissions trajectory.	Produce a report to suggest available projects and projected emissions.	Bi-annual reporting on progress, projects and comparisons to no action.	Health and Building	Development Services	-

Principal Activity 8.2.2: Implementation of the Renewable Action Plan.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
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No action on Principal Activity in this reporting period.

Principal Activity 8.2.3: Engage the community in the strategy and implementation of Council's Climate Action Plan.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 8.2.3.1	Deliver the Environmental Sustainability Community Committee Action Plan.	Implement 100% of the ESCC Action Plan.	Bi-Annual Reporting on Action Plan Implementation.	Health and Building	Development Services	-



CSP Strategy 8.3: Enact policies and practices to protect the sustainability and security of water destined for potable supply from the water catchment area.

Principal Activity 8.3.1: Drinking water that meets health guidelines is provided through ongoing implementation and review of the Drinking Water Management System (DWMS).

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 8.3.1.1	Continue implementation and review of DWMS including participation in NSW Health Monitoring Program.	100% compliance with the Australian Drinking Water Guideline health targets	Compliance results from NSW Health Monitoring Program reported monthly in Current Works Report	Water Treatment	Technical Services	-

Principal Activity 8.3.2: Deliver the water and sewer capital infrastructure program in accordance with budgeted capital upgrades.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 8.3.2.1	Deliver the annual water main renewal.	Program delivered by June 2024.	Capital update Report to Council.	Water & Sewerage	Technical Services	Capital Works
Action on Principal Activity 8.3.2.2	Deliver the annual Sewer Main Relining Program and annual Manhole Rehabilitation Program.	Programs delivered by June 2024.	Capital update report to Council.	Water & Sewerage	Technical Services	Capital Works
Action on Principal Activity 8.3.2.3	Deliver back-up generator at Orange Sewage Treatment Plant.	Commissioned by June 2024.	Upgrade delivered.	Water Treatment	Technical Services	Capital Works
Action on Principal Activity 8.3.2.4	Deliver new Inlet Works at Orange Sewerage Treatment Plant.	Commissioned by June 2024.	Upgrade delivered.	Water Treatment	Technical Services	Capital Works
Action on Principal Activity 8.3.2.5	Deliver back-up generator at Icely Road Water Treatment Plant.	Commissioned by June 2024.	Upgrade delivered.	Water Treatment	Technical Services	Capital Works



OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 8.3.2.6	Deliver medium-scale solar at Icely Road Water Treatment Plant.	Commissioned by June 2024.	Upgrade delivered.	Water Treatment	Technical Services	Capital Works

CSP Strategy 8.4: Take action to ensure greater stewardship and enjoyment of Mount Canobolas (Gaahna Bulla) and Lake Canobolas.

Principal Activity 8.4.1: Implement the Lake Canobolas Precinct masterplan for the Scout Camp to attract additional groups and visitors to the Orange Region.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 8.4.1.1	Deliver the BBRF-funded upgrade program for the Canobolas Scout Camp.	Complete funded upgrade project in 2023/24.	On-time on-budget delivery.	Economic Development	Corporate & Commercial Services	\$1.8m

CSP Objective 9: Managing our resources wisely.

CSP Strategy 9.1: Identify and deliver essential water, waste and sewer infrastructure to service the community into the future.

Principal Activity 9.1.1: Reduce pollutant concentrations in Orange Sewerage Treatment Plant final effluent through ongoing monitoring and the implementation of requisite capital upgrades.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 9.1.1.1	Refine and re-schedule the re-use Capital Infrastructure Program in consultation with stakeholders.	Capital program updated.	Capital update Report to Council.	Water Treatment	Technical Services	Capital Works

Principal Activity 9.1.2: Operations, maintenance and capital upgrades for all Council owned dams comply with Dam Safety Act 2015, Dam Regulations 2019 and associated guidelines.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 9.1.2.1	Ongoing implementation and review of the Dams Safety Management System (DSMS).	100% compliance with Dams Safety Management System (DSMS).	Annual Dams Safety Standards Report submitted to Dams Safety NSW by end March 2024.	Water & Sewerage	Technical Services	-



OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 9.1.2.2	Commence plan and design of Gosling Creek Dam Safety Upgrade Project.	Geotechnical investigation works and Options Report completed by June 2024.	Update report to Council.	Water & Sewerage	Technical Services	-

Principal Activity 9.1.3: Improve Water Supply Security for Orange to cater for potential increased population growth rates.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 9.1.3.1	Develop and implement a revised Water Supply Security Strategy for Orange whilst taking into consideration all water supply options.	Complete Regional Town Water Strategy and Recycled Water Detailed Business Case by June 2024.	Update Report to Council.	Water & Sewerage	Technical Services	-
Action on Principal Activity 9.1.3.2	Assist Central Tablelands Water and Cowra Shire Council with the delivery of Cowra to Central Tablelands Water Emergency Connection Project.	Project delivered in accordance with Project Management Plan.	Delivered by June 2024.	Water & Sewerage	Technical Services	-
Action on Principal Activity 9.1.3.3	Deliver the East Orange Harvesting Wetland (Blackmans Swamp Creek Stormwater Harvesting Stage 2) project.	Project delivered in accordance with Project Management Plan.	Delivered by June 2024.	Water & Sewerage	Technical Services	Capital Works



Principal Activity 9.1.4: Effectively plan and implement the Water Conservation Strategies.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 9.1.4.1	Monitor water usage, water restriction levels and dam levels to ensure continued compliance with Council's Water Restriction Policy.	Community compliance with water restrictions and water use targets.	Update report to Council.	Water & Sewerage	Technical Services	-
Action on Principal Activity 9.1.4.2	Design and implement Water Conservation Strategies.	Program delivered by June 2024.	Annual Water Conservation Program delivered.	Water & Sewerage	Technical Services	-

Principal Activity 9.1.5: Service areas identified in the Orange Local Housing Strategy with water and sewer infrastructure.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 9.1.5.1	Plan, design and deliver Shiralee Water Supply Augmentation.	Delivered by June 2024.	Project delivered in accordance with Project Management Plan.	Water & Sewerage	Technical Services	Capital Works
Action on Principal Activity 9.1.5.2	Plan, design and deliver March Road Sewer Pump Station Storage.	Delivered by June 2024.	Project delivered in accordance with Project Management Plan.	Water & Sewerage	Technical Services	Capital Works

CSP Strategy 9.2: Develop and promote initiatives to reduce water, energy and water waste in consultation with the community.

Principal Activity 9.2.1: Organise and host environmental community engagement events in collaboration with the local community and schools.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 9.2.1.1	Measure the success of local environment engagement events and ensure funding is available to continue the program.	Host 20 events annually.	Well attended events with ongoing funding available.	Natural Resources	Development Services	-



Principal Activity 9.2.2: To encourage the community to participate in the Tidy Towns Sustainability Program to promote the Environmental and Cultural Programs being undertaken into the city.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 9.2.2.1	Actively utilise social media and publish monthly stories to promote Tidy Towns the general community and schools to raise awareness of the program and awards.	Social media and mainstream media used to promote the Tidy Towns Program. All schools accepting offers of visit from Tidy Towns Committee Members. Submissions received from community members and Schools.	Number of articles published and enquiries received. Number of Schools accepting offer of visit from Tidy Towns Committee members. Number of annual award submissions.	Natural Resources	Development Services	\$3,651

Principal Activity 9.2.3: Prepare and host clean up events to reduce litter in the region.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 9.2.3.1	Host Clean Up Australia Day and Clean Up Orange events with active community participation.	50% community participation in the annual Clean Up Australia Day and Clean Up Orange events.	Number of local residents attending and amount of rubbish collected.	Natural Resources	Development Services	-

Principal Activity 9.2.4: Plan infrastructure development based on wastes required to be managed that cannot be diverted from landfill.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 9.2.4.1	Model waste generation and diversion rates through ongoing survey, auditing, and community collaboration	Quarterly contractor meetings to review contract performance KPI's.	Monthly and quarterly reports are monitored and reviewed for performance in accordance with contracts.	Waste Services & Technical Support	Technical Services	-



Principal Activity 9.2.5: Plan development of new landfill cell in alignment with Waste Model Financial Plan and in accordance with annual waste generation rates.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 9.2.5.1	Regularly review waste data generation reports to ensure infrastructure and financial model is fit for purpose.	Monthly reports demonstrate waste and recycling performance is aligned with contract terms and objectives.	Monthly reports are considered in consultation with contractors to review performance against contract KPI's.	Waste Services & Technical Support	Technical Services	-
Action on Principal Activity 9.2.5.2	Monitor scheduled works against allocated budget and engage contractors to complete works.	Works are identified within the Waste Services financial model and budget.	Monthly review and quarterly reporting against KPI's.	Waste Services & Technical Support	Technical Services	-

Principal Activity 9.2.6: Manage abandoned articles within the city.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 9.2.6.1	Investigate complaints and regularly inspect known dumping areas, impounding trolleys and contacting owners.	Regular contact with trolley owners both in writing and personal visits. Reduction in the number of abandoned trolleys.	Bi-annual reporting of the number of abandoned trolleys and use of trolley tracker to encourage regular pickups.	Health and Building	Development Services	-

Principal Activity 9.2.7: Enforce environmental pollution breaches.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 9.2.7.1	Promptly investigate complaints regarding environmental issues.	Investigate pollution complaints within four days. Investigate urgent spills and dangerous situations within four hours.	Time to investigate complaints, spills and dangerous situations.	Health and Building	Development Services	-



CSP Strategy 9.3: Invest in a broader range of local reuse and recycling services.

Principal Activity 9.3.1: Become regional leader in waste management.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 9.3.1.1	Maintain current levels of service with existing contracts and leading with NetWaste by working closely with the Environmental Protection Agency on new project initiatives that deliver on enhanced resource management.	Implement Annual Plan initiatives and current contracts.	Annual reporting of waste contract performance and statistics.	Waste Services & Technical Support	Technical Services	Capital Works

Principal Activity 9.3.2: Complete local and regional contract initiatives and projects as per annual NetWaste Contract Plans.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 9.3.2.1	Council and NetWaste staff to undertake project initiatives in accordance with endorsed contracts and educational plans.	Implement Annual Plan initiatives and current contracts.	Annual reporting of waste contract performance and statistics.	Waste Services & Technical Support	Technical Services	Capital Works

Principal Activity 9.3.3: Promote the enhancement of waste collection performance within the community.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 9.3.3.1	Provide educational resources and information sources to the community to assist with appropriate utilisation of waste collection services.	Annual Plan adopted within respective contracts.	Annual Plan reported with project outcomes.	Waste Services & Technical Support	Technical Services	-



OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 9.3.3.2	Offer free annual Household Hazardous Waste Collection service with licenced service provider.	Service contracted annually through NetWaste contract.	Service rendered annually with waste volumes collected and recycled reported to Council and EPA.	Waste Services & Technical Support	Technical Services	-

Principal Activity 9.3.4: Manage Ophir Road and Euchareena Road Resource Recovery Centers in full compliance with management plans and licences.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 9.3.4.1	Monitor scheduled works against allocated budgets and engage contractors to complete works.	Budget reviewed quarterly.	Quarterly KPI's reported to Council.	Waste Services & Technical Support	Technical Services	-
Action on Principal Activity 9.3.4.2	Monitor collected inventory of household hazardous wastes and record volumes on a weekly basis.	Community Recycling Centre operating in accordance with EPA guidelines.	Weekly monitoring and recording of HHW volumes and servicing of CRC by contractor performed as storage stillages are filled.	Waste Services & Technical Support	Technical Services	-

CSP Objective 10: Infrastructure for our growing communities.

CSP Strategy 10.1: Construct and maintain a road network that meets the community's transport and infrastructure needs.

Principal Activity 10.1.1: Avoid further projected escalation in the net present value of the infrastructure backlog.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 10.1.1.1	Maintain and update the Transport Asset Management Plan with associated programmes of work.	Plan reviewed annually.	Adopted plan exists.	Technical Services	Technical Services	Capital Works



Principal Activity 10.1.2: Road Reseal and Rehabilitation Programs to be undertaken in accordance with the Transport Asset Management Plan.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 10.1.2.1	Deliver all projects outlined in the Road Rehabilitation and Reseal Program within allocated budget.	Program budget cost variance +/- 10%.	Variance from approved budgets.	Technical Services	Technical Services	Capital Works

Principal Activity 10.1.3: Deliver Stage 4 of the Southern Feeder Road from Anson Street to Pinnacle Road.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 10.1.3.1	Identify and secure funding for Stage 4 of Southern Feeder Road works.	External funding source identified and funds secured to complete balance of works.	Grant applications lodged.	Technical Services	Technical Services	-

Principal Activity 10.1.4: Confirm alignment for Southern Feeder Road at Cargo Road.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 10.1.4.1	Resolve design for the intersection of Cargo Road and Ploughmans Lane.	Approved design that meets stakeholder needs.	Completed designs.	Engineering Services	Technical Services	-

Principal Activity 10.1.5: Accelerate the construction of flood mitigation projects.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 10.1.5.1	Upgrade the East Orange Drainage Channel from McLachlan Street to March Street.	Go to public tender for works.	Tenders advertised.	Technical Services	Technical Services	Capital Works



Principal Activity 10.1.6: Increase understanding of the infrastructure network conditions.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 10.1.6.1	Update Asset Management Plan with condition data.	Undertake inspections of at least 3% of the urban piped network and 50% of rural piped culverts. Undertake inspections of at least 5% of the network.	Length of network inspected. Continued review of asset conditions with regular reporting.	Technical Services	Technical Services	-

CSP Strategy 10.2: Ensure that sufficient car parking spaces are available to support growth.

Principal Activity 10.2.1: Review parking restrictions within the City to accommodate the evolving dynamics of the City.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 10.2.1.1	Carry out parking patrols in accordance with patrol schedule and Council's adopted parking rules.	Provide efficient and effective compliance service in a timely manner. Implement a Council enforcement policy to ensure consistency in decision making.	Number of parking warnings and infringement notices.	Development Assessment	Development Services	-

Principal Activity 10.2.2: Review and implement Council Enforcement Policy to ensure consistent decision making.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 10.2.2.1	Review and Implement Council Enforcement Policy.	Policy adopted by 30 June 2024.	Policy reviewed and implemented.	Development Assessment	Development Services	-



CSP Strategy 10.3: Develop a vibrant, comfortable and clean civic and commercial precinct as a centre for the community.

Principal Activity 10.3.1: Deliver the Future City tranches.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 10.3.1.1	Consult, design, budget and construct Lords Place (Summer to Kite), Robertson Park, Business Assistance Programs, Greening, Art, and CBD Furniture for Tranche 2.	Implementation of identified Future Cities Programs.	Bi-annual reporting on progress.	Engineering Services	Technical Services	Capital Works

CSP Objective 11: Celebrate our cultural, social, natural and built heritage assets.

CSP Strategy 11.1: Ensure plans for growth and development are respectful of our heritage.

Principal Activity 11.1.1: Increase the knowledge of building owners about the value of protecting and enhancing the heritage of the city.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 11.1.1.1	Engage with the community to ensure plans for growth and development are respectful of our heritage.	A minimum of 12 Heritage visits provided per year.	Fund and provide Heritage and Design advice service by a qualified Heritage Architect.	Development Assessment	Development Services	-

CSP Strategy 11.2: Preserve our diverse social and cultural heritage.

Principal Activity 11.2.1: Preserve the tangible and intangible cultural heritage of the region.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 11.2.1.1	Maintain local heritage.	Local Heritage Assistance Funded supports 10 heritage projects. Heritage Strategy reviewed.	Conduct of local heritage assistance fund. Implement and review Heritage Strategy annually.	Community Museum & Heritage	Community, Recreation & Cultural Services	\$29,250

CSP Strategy 11.3: Celebrate and conserve the diverse cultural heritage of the urban, village and rural communities.



Principal Activity 11.3.1: Support the Spring Hill, Clifton Grove and Lucknow Community Committees.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 11.3.1.1	Deliver the Spring Hill, Clifton Grove and Lucknow Community Committee Action Plans.	100% of each Action Plan Implemented.	Action Plan Implementation.	Communications & Engagement	Corporate & Commercial Services	-

FOR EXHIBITION



THEME 3:: PROSPER

CSP Objective 12: Sustainable tourism, events and visitor experiences.

CSP Strategy 12.1: Capitalise on the character and lifestyle of Orange to remain a destination of choice.

Principal Activity 12.1.1: Implement the Orange Region Tourism Strategy to continue to support and maintain Orange's visitor economy.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 12.1.1.1	Delivery of the Orange Region's Destination Management Plan and associated actions.	Increase visitor numbers to 1.35 million visitors.	Biannual reporting of implementation of actions from the Orange Regions DMP.	Tourism	Corporate & Commercial Services	\$60,000
Action on Principal Activity 12.1.1.2	Manage Destination Marketing contract.	Contract KPI's.	Receive quarterly updates from Orange360.	Tourism	Corporate & Commercial Services	\$450,000

Principal Activity 12.1.2: Manage Orange Visitor Information Centre and online channels to encourage visitors to stay longer and engage with more experience across the Orange region.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
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No actions on Principal Activity in this reporting period.

CSP Strategy 12.2: Develop and attract a variety of events, festivals, venues and activities for locals and visitors, ensuring accessibility for all.

Principal Activity 12.2.1: Deliver an annual program of Council-run events to create vibrancy and liveability for residents and visitors to the city.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 12.2.1.1	Deliver a program of Council run civic events including 'Welcome to Orange', 'Citizenship Ceremonies', 'Carols by Candlelight' & a 'New Year's Eve' event.	Deliver six civic events each year.	Bi-annual reporting of Council run civic events and outcomes achieved.	Economic Development	Corporate & Commercial Services	\$233,000



Principal Activity 12.2.2: Support community organizations to stage community-run events through the administration of Council's Event Sponsorship Programs.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 12.2.2.1	Administer Council's Event Sponsorship Program.	Deliver four rounds of funding through the Events Sponsorship Program totalling an annual investment of \$120k.	Bi-annual reporting of administration of Council's Events Sponsorship Program.	Economic Development	Corporate & Commercial Services	\$100,000

Principal Activity 12.2.3: Support and encourage major events to be held in Orange for locals to enjoy and to attract visitors to the city.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
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No actions on Principal Activity in this reporting period.

Principal Activity 12.2.4: Manage Council's event applications to assist groups deliver safe and well managed events on Council property.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 12.2.4.1	Assess applications and provide advice for events held on Council property.	75% of Applications approved within agreed timeframes.	Bi-annual reporting of number of applications assessed within agreed timeframes.	Economic Development	Corporate & Commercial Services	-

Principal Activity 12.2.5: Maintain and improve the Colour City Caravan Park (CCCP) to provide a variety of accommodation and outdoor activities.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 12.2.5.1	Maintain a three-star rating.	Maintain 50% occupancy rate across the year.	Bi-annual reporting of occupancy rates.	Economic Development	Corporate & Commercial Services	-
Action on Principal Activity 12.2.5.2	Deliver the BBRF-funded capital improvement program.	Funded upgrade program completed in 2023/24.	On-time on budget delivery.	Economic Development	Corporate & Commercial Services	Capital Works



CSP Strategy 12.3: Strengthen the food culture and night-time economy within Orange.

Principal Activity 12.3.1: Implement the Live Music Action Plan.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 12.3.1.1	Deliver Live Music Action Plan activity.	Delivery of Live Music Action Plan.	Bi-annual reporting.	Tourism	Corporate & Commercial Services	-

CSP Objective 13: A smart, innovative and resilient industry sector.

CSP Strategy 13.1: Attract and grow strategic investment.

Principal Activity 13.1.1: Encourage and facilitate inward investment to grow the number of new inbound businesses to the city.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
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No actions on Principal Activity in this reporting period.

Principal Activity 13.1.2: Deliver Business Development initiatives as part of Future Cities Program.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 13.1.2.1	Support startups to operate their new businesses by providing McNamara Lane Pop-up Pods for lease.	Four start ups supported through the rental of McNamara Lane Pop-up Pods.	Bi-annual reporting of lease agreements, rent received and business activation.	Economic Development	Corporate & Commercial Services	-
Action on Principal Activity 13.1.2.2	Activate Precincts within the CBD.	Activate McNamara Lane, Lords Place South and the Civic Precinct.	Bi-annual reporting of activity.	Economic Development	Corporate & Commercial Services	-

Principal Activity 13.1.3: Support the development of key industry sectors and/or precincts to support long-term growth.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 13.1.3.1	Deliver Activate Orange Health Precinct Business Case.	Business Case developed.	Bi-annual reporting.	Corporate & Commercial Services	Corporate & Commercial Services	\$1.4m



OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 13.1.3.2	Finalise Subdivision design and staged development following commercial advice.	Sale Yards to market. Clergate Road subdivision design.	Sales Results. Bi-annual reporting on design.	Economic Development	Corporate & Commercial Services	Capital Works

CSP Strategy 13.2: Support innovative industry sectors.

Principal Activity 13.2.1: Explore avenues to assist business development in the City in conjunction with the Orange Business Chamber and other peak industry and Government bodies.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 13.2.1.2	Deliver Economic Development Community Committee Action Plan.	Action plan delivered.	Bi-annual reporting.	Economic Development	Corporate & Commercial Services	-

CSP Strategy 13.3: Support educational and training opportunities that retain young people, attract new workers and provide local employment.

Principal Activity 13.3.1: Establish a Recruitment Engagement Program focused on younger members of the local community.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 13.3.1.1	Continue a Recruitment Engagement Program focused on younger members of the local community.	Three events per calendar year.	Bi-annual reporting of increase engagement with schools and community events focused on recruitment.	People & Culture	Corporate & Commercial Services	-

CSP Strategy 13.4: Enhance opportunities for local business to grow and prosper.

Principal Activity 13.4.1: Provide relevant and up to date information to local businesses about grants, relevant programs and policy changes.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 13.4.1.1	Develop and distribute electronically distributed mail newsletter to local businesses.	Four electronically distributed mail newsletters per year.	Bi-annual reporting to Economic Development Community Committee.	Economic Development	Corporate & Commercial Services	-



CSP Objective 14: Transport services, connectivity and infrastructure that support community, tourism, business and industry.

CSP Strategy 14.1: Access to connected and affordable public transport within the city.

Principal Activity 14.1.1: Maintain existing public bus stops within the Council road reserves.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 14.1.1.1	Install new, and upgrade existing, bus stops at the request and funding of Transport for NSW.	20% of all bus stops maintained/updated per year.	Number of bus stops maintained.	Technical Services	Technical Services	Capital Works

Principal Activity 14.1.2: Approve through recommendations of the Traffic Committee the extension and enhancement of the public bus routes proposed by Transport for NSW.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 14.1.2.1	Provision of recommendations to the City of Orange Traffic Committee for extension or enhancement requests to existing public bus routes from Transport for NSW.	100% of requests from Transport for NSW provided to the City of Orange Traffic Committee for determination.	Number of requests reviewed.	Engineering Services	Technical Services	-

Principal Activity 14.1.3: Support the maintenance of the existing bus services operating throughout Orange, Mount Canobolas, Spring Hill, Millthorpe, Lucknow and Molong.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 14.1.3.1	Support the maintenance of the existing bus services operating throughout Orange, Mount Canobolas, Spring Hill, Millthorpe, Lucknow and Molong.	Continuation of village services.	Support provided to Transport for NSW and Local Operators.	Technical Services	Technical Services	Capital Works



CSP Strategy 14.2: Strengthen public and private rail, coach and air services.

Principal Activity 14.2.1: Operate the Orange Airport.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 14.2.1.1	Ensure the airport meets requirements of the Civil Aviation Safety Authority and the Office of Transport Security.	100% compliance.	Ensure all annual safety surveys are completed and Airport Security is upheld.	Plant & Depot	Technical Services	-
Action on Principal Activity 14.2.1.2	Annual technical inspection.	One Annual Survey to be completed.	To ensure survey has been undertaken and copy sent to CASA.	Plant & Depot	Technical Services	-
Action on Principal Activity 14.2.1.3	Obstacle-limitation Survey.	One Annual Survey to be completed.	To ensure survey has been undertaken and copy sent to CASA.	Plant & Depot	Technical Services	-
Action on Principal Activity 14.2.1.4	Annual emergency-training exercise.	One annual exercise to be under taken.	To design and conduct annual emergency exercise.	Plant & Depot	Technical Services	-

Principal Activity 14.2.2: Undertake upgrades of Airport precinct.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 14.2.2.1	Complete hard stand area (federally funded 50/50).	Complete hardstand area within budget.	%Budget. %Grant. % Completion.	Plant & Depot	Technical Services	Capital Works
Action on Principal Activity 14.2.2.2	Install LED security lighting.	Install LED Security Lighting.	% Completion. % Budget.	Plant & Depot	Technical Services	Capital Works



CSP Strategy 14.3: Support initiatives for improved connectivity between Orange and capital cities and regional towns.

Principal Activity 14.3.1: Lobby relevant government authorities for improved private sector and public transport linkages.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 14.3.1.1	Report on meetings and interactions for improved transport linkages with ORAG.	At least four ORAG meetings per year.	Bi-annual reporting of meetings held and recommendations implemented.	Economic Development	Corporate & Commercial Services	-

Principal Activity 14.3.2: Support the Orange Rail Action Group.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 14.3.2.1	Provide a meeting venue and delegate for the Orange Rail Action Group.	Venue and delegate supplied for all meetings.	Venue and delegates supplied.	Technical Services	Technical Services	-

Principal Activity 14.3.3: Advocate for connected and affordable public transport within the city directly with Transport for NSW in Strategic and Operational Regional Transport Forums in partnership with the Central Joint Organisation (JO).

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 14.3.3.1	Advocate for connected and affordable public transport within the city directly with Transport for NSW in Strategic and Operational Regional Transport Forums in partnership with the Central Joint Organisation (JO).	Council representation at all Regional Transport Forums.	Number of Regional Transport Forums attended.	Technical Services	Technical Services	-



THEME 4:: COLLABORATE

CSP Objective 15: An informed community.

CSP Strategy 15.1: Deliver communication that is open, accessible, meaningful and regular across a range of media.

Principal Activity 15.1.1: Increase community engagement across communication channels by delivering rich content that encourages audiences to follow and share information and positively positions Orange City Council work to its communities and visitors.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 15.1.1.1	Inform the Community about Council's activities through advertising in the local media, boosting social posts on Council's social media channels and updating information on Council's website.	Community is informed of Council's activities.	Frequency and audience reach of advertising and engagement with boosted social media posts.	Communications & Engagement	Corporate & Commercial Services	\$151,000 Advertising, \$10,000 Website updates

CSP Strategy 15.2: Promote organisational culture that delivers excellent customer service and continuous improvement.

Principal Activity 15.2.1: Develop Customer Service Charter and Service Delivery Key Performance Indicators (KPIs).

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 15.2.1.1	Develop a customer service model to meet the changing needs of customers and how they want to connect with Council.	Meet Customer Service response rate targets.	Customer Service response rates.	Communications & Engagement	Corporate & Commercial Services	-
Action on Principal Activity 15.2.1.2	Continue Grade of Service Measures for call and email responses and after hour calls.	Standards in Customer Service Obligation Policy met	Bi-annual call grade of service and email response time	Communications & Engagement	Corporate & Commercial Services	-



Principal Activity 15.2.2: Implement consistent customer centric language across all Council's correspondence and touch points.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 15.2.2.1	Conduct a Customer Communication Audit.	Audit undertaken and recommendations made.	Bi-annual reporting of audit recommendations and progress of implementation.	Communications & Engagement	Corporate & Commercial Services	-

Principal Activity 15.2.3: Refurbish Civic Centre foyer to be more accessible and welcoming to customers and support positive and proactive interactions.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 15.2.3.1	Secure funding for concept design.	Concept Design for Civic Centre foyer and business case for funding.	Bi-annual reporting on refurbishment progress.	Communications & Engagement	Corporate & Commercial Services	-

Principal Activity 15.2.4: Improve Development Application process to businesses and the Orange community to facilitate sustainable growth of the city.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 15.2.4.1	Improve assessment turnaround for Development Application by reviewing procedures for Council's pre-lodgement advisory service.	Development Applications determined within a median time of 40 days.	Bi-annual reporting of percentage of DA's determined within statutory timeframe.	Development Assessment	Development Services	-
Action on Principal Activity 15.2.4.2	Prepare and implement a customer journey model to upskill and assist staff with customer service enquiries.	Implementation of customer journey model.	Bi-annual reporting on implementation of customer journey model.	Communications & Engagement	Corporate & Commercial Services	-



Principal Activity 15.2.5: Provide improved internal property information systems.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 15.2.5.1	Complete and implement automated Planning Certificate System.	Implement an automated Planning Certificate system by 30 June 2024.	Bi-annual reporting of progress of implementation of an automated Planning Certificate system.	Development Assessment	Development Services	-

CSP Strategy 15.3: Provide opportunities for widespread and quality engagement and, where appropriate, shared decision making.

Principal Activity 15.3.1: Engage with the community to facilitate shared decision making on the services and works delivered by the Orange City Council.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 15.3.1.1	Continue public exhibition of matters put to Council.	Exhibit issues to meet legislative requirements as well as high public interest or impact matters.	Bi-annual reporting of community engagement activities conducted.	Communications & Engagement	Corporate & Commercial Services	-
Action on Principal Activity 15.3.1.2	Undertake engagement activities to involve the community in Council decision making process.	Community views are provided to council as part of the decision making process following Councils Engagement Policy.	Bi-annual reporting of community engagement activities conducted.	Communications & Engagement	Corporate & Commercial Services	-

Principal Activity 15.3.2: Develop a stakeholder engagement approach to build relationships and ensure key stakeholders are informed of Orange City Council activities.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 15.3.2.1	Embed Orange City Council Stakeholder Engagement Model.	Stakeholder Engagement process established, and Relationship Managers assigned.	Bi-annual reporting of progress.	Communications & Engagement	Corporate & Commercial Services	-



CSP Objective 16: Leaders in our community.

CSP Strategy 16.1: Encourage and support residents to pursue leadership roles at Council.

Principal Activity 16.1.1: Implement Leadership Upskill and Employee Speak Up Programs.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 16.1.1.1	Continuous improvement in leader lead conversations on career.	10% increase in career advancing learning and development.	Bi-annual reporting of career conversation documents and action plans developed.	People & Culture	Corporate & Commercial Services	-
Action on Principal Activity 16.1.1.2	Develop and implement leadership and employee training based on the needs analysis and outcomes from the Employee Engagement Survey conducted in 2023/24.	25 leaders (managers and directors) complete training.	Annual reporting of training completed.	People & Culture	Corporate & Commercial Services	\$25,000

CSP Strategy 16.2: Support community organisations and groups to deliver services and programs.

Principal Activity 16.2.1: Deliver Council's Small Donations Fund to support the community to delivery services and programs.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 16.2.1.1	Administer Council's Small Grants Program.	Deliver four rounds of funding through the Small Grants Program.	Bi-annual reporting of administration of Council's Small Grants Program.	Corporate & Commercial Services	Corporate & Commercial Services	\$100,000



CSP Strategy 16.3: Engage and train young people to develop our future leaders.

Principal Activity 16.3.1: Apprenticeship, Traineeship, Cadetships and Sponsorship programs for local young employees to have a continuous pipeline of development within Council.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 16.3.1.1	Apprenticeship, Traineeship, Cadetships and Sponsorship Programs for local young employees to have a continuous pipeline of development within Council.	To have an employment % of council employees which is at least 0.5% higher than the comparative percentage of the average Orange population Target for employment % is therefore currently 12.5% (15-25 year olds) and 14.5% (26-35 year olds).	Bi-annual comparison of employee participation to local employee population in younger age groups.	People & Culture	Corporate & Commercial Services	\$73,731

CSP Strategy 16.4: Develop and encourage staff to pursue leadership within Council.

Principal Activity 16.4.1: Implement Leadership Upskill Program as part of the Council Culture Program.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 16.4.1.1	Continue Leadership Upskill Program as part of the Council Culture Program.	70% of leadership (Managers and Supervisors) involved in at least one element of leadership development.	Bi-annual reporting of leadership programs and activities.	People & Culture	Corporate & Commercial Services	-



CSP Objective 17: Strong relationships.

CSP Strategy 17.1: Work in partnership with other councils, regional organisations and State and Federal Governments.

Principal Activity 17.1.1: Support the Local Emergency Management Committee.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 17.1.1.1	Support local emergency planning in conjunction with key agencies.	Attend four meeting per year.	Chair quarterly meetings and record meeting minutes and distribute.	Plant & Depot	Technical Services	-
Action on Principal Activity 17.1.1.2	Update Emergency Management Plan.	Plan updated.	Bi-annual reporting on Emergency Management Plan.	Plant & Depot	Technical Services	-

Principal Activity 17.1.2: Support the Rural Fire Service.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 17.1.2.1	Provide ongoing support and advice to quarterly Bush Fire Management Committee meetings and Bush Fire Liaison Committee meetings.	Attend four meetings per year.	Bi-annual reporting on meetings.	Plant & Depot	Technical Services	-
Action on Principal Activity 17.1.2.2	Attend Rural Fire Service Management Committee and Bush Fire Liaison Committee quarterly meetings.	Attend four meetings per year.	Bi-annual reporting on meetings.	Plant & Depot	Technical Services	-
Action on Principal Activity 17.1.2.3	Provide financial management assistance to Rural Fire Service.	Service Provided.	Bi-annual reporting. Council to provide assistance through their Financial Department - Debtors/Creditors.	Plant & Depot	Technical Services	-



Principal Activity 17.1.3: Engage with State and Federal Governments on funding and policy matters.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 17.1.3.1	Report activities of the Council showing advocacy on emerging strategic matters important to the City and region.	Half yearly report to Council on advocacy activities.	Report acknowledged by Council.	Office of the Chief Executive	Office of the Chief Executive	-
Action on Principal Activity 17.1.3.2	Develop a Government Relationship Program to connect with State and Federal Governments on funding and policy matters.	At least two meetings held per year.	Bi-annual reporting of engagement activities.	Corporate & Commercial Services	Corporate & Commercial Services	-

Principal Activity 17.1.4: Continue to support emergency services.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 17.1.4.1	Provide Chair and Local Emergency Management Officer for the Local Emergency Management Committee.	Appointment by Council.	Council appoints LEMO and LEMO to chair meetings.	Plant & Depot	Technical Services	-
Action on Principal Activity 17.1.4.2	Attend and Chair Local Emergency Management Committee meetings and provide support and backup in emergencies.	Four meetings to be attended.	LEMO to attend and chair meetings and to provide support as required.	Plant & Depot	Technical Services	-



Principal Activity 17.1.5: Maintain sister-cities relationships with: Timaru, New Zealand, Orange, California and Mt Hagen, Papua New Guinea.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 17.1.5.1	Support opportunities for cultural exchange.	Hold at least two Sister City Community Committee meetings per year.	Bi-annual reporting of cultural exchange activities.	Communications & Engagement	Corporate & Commercial Services	\$18,930

CSP Strategy 17.2: Attract external funding to deliver services, facilities and programs.

Principal Activity 17.2.1: Maintain membership of key lobby groups to advance regional priorities.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 17.2.1.1	Report on meetings and interactions with key lobby groups - including, but not limited to: * Central NSW Joint Organisation * Regional Development Australia * Regional Cities NSW * Orange 360 * NetWaste * Association of Mining-related Councils * Local Land Services * Government Ministers and Department Officers * LGNSW.	Report acknowledged by Council.	Bi-annual reporting of State & Federal Government lobbying activities.	Office of the Chief Executive	Office of the Chief Executive	-

CSP Objective 18: Responsible governance.

CSP Strategy 18.1: Provide representative, responsible and accountable community governance.

Principal Activity 18.1.1: Maintain the Delegations and Sub-Delegations register.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 18.1.1.1	Review Sub-Delegations to Staff.	Approved Sub-Delegations published on Council's Website by 1 February 2024.	Sub-Delegations to Staff Approved by the CEO by 31 December 2023.	Corporate Governance	Corporate & Commercial Services	-

**Principal Activity 18.1.2: Co-ordinate with the Mayor and Councillors****Training and Development plans in accordance with requirements under the Local Government Act.**

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 18.1.2.1	Maintain a Training and Development Program for each Councillor.	100% attendance and completion of annual Training Plan by Councillors.	Bi-annual reporting of Councillor attendance at identified training courses.	Office of the Chief Executive	Office of the Chief Executive	Councillor Training Budget \$18,000 Conferences \$60,000

Principal Activity 18.1.3: Investigate the digitisation of relevant hard copy files currently stored at Council's repository.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
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No Action on Principal Activity this reporting period.

Principal Activity 18.1.4: Develop and implement the suit of Integrated Planning and Reporting Documents (IP&R).

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 18.1.4.1	Deliver IP&R Documents for public exhibition and adoption.	Resourcing Strategy including the Long Term Financial Plan, Workforce Management Strategy, Operational Plan and Asset Management Strategy adopted by June 30 2024.	IP&R documents considers by Council by 7 May 2023 for 28-day exhibition and IP&R Documents adopted by 30 June 2024.	Corporate Governance	Corporate & Commercial Services	-
Action on Principal Activity 18.1.4.2	Develop a Service Review Program.	Conduct 1 Service Review.	Implementation of a Service Review Program as per the IP&R guidelines.	Corporate Governance	Corporate & Commercial Services	\$40,000

Principal Activity 18.1.5: Develop the Business Continuity Plan for Council including the Business Continuity Policy, Framework and Business Impact Analysis.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
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No action on Principal Activity in this reporting period.



Principal Activity 18.1.6: Maintain a framework of relevant policies and procedures.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 18.1.6.1	Review and consolidate Strategic Policies and review Operational Policies and Procedures.	All Strategic Policies reviewed and consolidated where practical. 25% of all Operational Policies and Procedures reviewed and consolidated where practical.	Bi-annual reporting on progress.	Corporate Governance	Corporate & Commercial Services	-

Principal Activity 18.1.7: Maintain Council's Corruption Prevention Framework.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 18.1.7.1	Review Corruption Prevention Framework and provide recommendations for continuous improvement.	Corruption Prevention Framework reviewed and 25% of recommendations for continuous improvement implemented.	Bi-annual reporting on progress.	Corporate Governance	Corporate & Commercial Services	-

Principal Activity 18.1.8: Review opportunities and areas for improvement through the controls review during the risk and controls self-assessment process and the risk in change process.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
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No action on Principal Activity in this reporting period.

Principal Activity 18.1.9: Embed the enterprise Risk Management Framework and monitor that all risks remain within tolerance and that there is a strong control environment in place.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 18.1.9.1	Manage the review of the Risk Management Framework on a quarterly basis.	All risks and controls reviewed by risk owners each quarter.	Quarterly ELT and ARIC reporting on risk and control self-assessments.	Corporate Governance	Corporate & Commercial Services	-



Principal Activity 18.1.10: Complete the four-year Internal Audit Program and implement any mandatory internal audit guidelines from the Office of Local Government.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 18.1.10.1	Complete the 2023/2024 Internal Audit Program.	3 audits completed by 30 June 2024.	Internal audits completed per the 2023/2024 plan.	Corporate Governance	Corporate & Commercial Services	\$41,000
Action on Principal Activity 18.1.10.2	Implement any finalised mandatory Internal Audit Guidelines from the Office of Local Government.	All internal audit guidelines due by 30 June 2024 are implemented.	Compliance status updates reported to ELT and ARIC.	Corporate Governance	Corporate & Commercial Services	\$41,000

Principal Activity 18.1.11: Ensure that appropriate safety accreditation is achieved by Council.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 18.1.11.1	Completion of actions arising from ISO 45001 accreditation audit and maintenance of the Safety Framework (OP84) with continuous improvement.	ISO 45001 accreditation maintained and 85% of improvement recommendations actioned.	Bi-annual reporting of ISO 45001 accreditation and audit improvement activities.	People & Culture	Corporate & Commercial Services	-

Principal Activity 18.1.12: Improve management of contractor safety.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 18.1.12.1	Document and adhere to the process of considering past safety performance for potential contractors.	Achievement of 100% compliance for this criterion in next OFSC (Office of Federal Safety Commissioner) Audit.	Bi-annual reporting.	People & Culture	Corporate & Commercial Services	-

Principal Activity 18.1.13: Develop and resource an IT Operational Roadmap ensuring that Operational Projects reflect the goals and milestones of the IT and Spatial Strategies.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
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No Action on Principal Activity in this reporting period.



Principal Activity 18.1.14: Continue to upgrade and implement core business, infrastructure and spatial systems as per the IT Operational Roadmap, ensuring that systems are current and fit-for-purpose while supporting business programs.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 18.1.14.1	Deliver IT Operations (Infrastructure) Roadmap Projects.	Roadmap Projects delivered on budget. Roadmap projects delivered within agreed timeframes. Stated business opportunities realised at delivery.	Bi-Monthly reporting to the IT Steering Committee.	Information Technology	Corporate & Commercial Services	\$210,000
Action on Principal Activity 18.1.14.2	Deliver IT Business Systems (Applications) Roadmap Projects.	Roadmap Projects delivered on budget, Roadmap Projects delivered within agreed timeframes, stated business opportunities realised at delivery.	Bi-Monthly Reporting to the IT Steering Committee.	Information Technology	Corporate & Commercial Services	\$220,000
Action on Principal Activity 18.1.14.3	Deliver IT Spatial Roadmap Projects.	Roadmap Projects delivered on budget, Roadmap Projects delivered within agreed timeframes, stated business opportunities realised at delivery.	Bi-Monthly reporting to the IT Steering Committee.	Information Technology	Corporate & Commercial Services	\$175,000



OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 18.1.14.5	Deliver IT Cyber Roadmap Projects.	Roadmap Projects delivered on budget, Roadmap projects delivered within agreed timeframes, stated business opportunities realised at delivery.	Bi-Monthly reporting to the IT Steering Committee.	Information Technology	Corporate & Commercial Services	\$55,000

Principal Activity 18.1.15: Maintain strong internal communities or reference groups specifically to inform the IT and Spatial Strategies and foster digital engagement.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
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No Action on Principal Activity in this reporting period.

Principal Activity 18.1.16: Adopt Asset Management Strategies to align with Integrated Planning and Reporting documents.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 18.1.16.1	Compile strategies and report to Council.	AMS delivered to Council with draft budget for adoption each year.	AMS delivered to Council with draft budget for adoption each year.		Technical Services	-

Principal Activity 18.1.17: Provide timely revaluation of capital value of assets.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 18.1.17.1	Undertake condition surveys and running models.	External valuation of building assets in 23/24, Internal adjustment of asset model on all other asset classes.	Review condition rating for the following years, 22/23 Buildings, 23/24 Gap year (no revaluation), 24/25 Roads and Drainage, 25/26 Parks, Open Spaces and Other Assets.	Engineering Services	Technical Services	-



Principal Activity 18.1.18: Implement and enforce relevant Food Safety Legislation through inspections and education.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 18.1.18.1	Carry out food shop inspections within the city boundaries.	Complete 100% of the food shop inspections.	Assess food shops in accordance with the requirements of the Food Act and Regulations and Food Standards Codes.	Health and Building	Development Services	-

CSP Strategy 18.2: Ensure financial stability and support efficient ongoing operation.

Principal Activity 18.2.1: Maintain and improve storage and facilities for assets at Council's Works Depot.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 18.2.1.1	Regularly maintain and clean storage and facilities.	% Compliant.	To maintain and clean Works Depot on a regular basis.	Plant & Depot	Technical Services	-
Action on Principal Activity 18.2.1.2	Resurface 1/3 of road surface at Depot.	Completed and within budget.	Resurface 1/3 of the Depot Road Network in 2023/2024.	Plant & Depot	Technical Services	Capital Works

Principal Activity 18.2.2: Introduce and utilise automated payroll system with payroll staff having minimal manual keystroke entry and manual checking.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 18.2.2.1	Embed use of online leave applications and automated timesheets as record for all work completed (including attendance sheets).	100% of employees having the ability to complete online timesheets, attendance sheets being completed using an online system.	Attendance sheets and leave applications completed online.	People & Culture	Corporate & Commercial Services	-



Principal Activity 18.2.3: Provide a consistent, supportive and innovative work environment for all Orange City Council employees.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 18.2.3.1	Improve onboarding programs.	80% positive outcomes to questions within the new employee onboarding survey.	Survey results from new employees and their supervisors.	People & Culture	Corporate & Commercial Services	-
Action on Principal Activity 18.2.3.2	Provide improvements based on the outcomes of the Employee Engagement Survey to identify areas where additional support can be provided.	100% of project work completed.	Implementation of Cultural improvement project as identified by the Employee Engagement Survey results.	People & Culture	Corporate & Commercial Services	-

Principal Activity 18.2.4: Monitor and review the core needs of the Council Service throughout the four year Cycle of Workforce Strategy.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 18.2.4.1	Expand the Workforce Strategy to become a long-term planning document.	Council FTE remains within 10% of similar functioning Council's FTE.	Comparison of OCC's FTE in Benchmarking against Councils of similar size and functions. Identify multi lever plans that can be utilised to minimise the risk of staff adequacy impacting our service delivery to our community.	People & Culture	Corporate & Commercial Services	-

Principal Activity 18.2.5: Monitor patterns of use to identify employee transition possibilities.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
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No action on Principal Activity in this reporting period.

**Principal Activity 18.2.6: Conduct Employee Safety & Wellbeing Programs.**

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 18.2.6.1	Conduct Wellbeing Program.	Eight wellbeing activities are provided to employees each calendar year.	OCC Wellbeing Program is reviewed and completed on an annual basis.	People & Culture	Corporate & Commercial Services	\$150,000
Action on Principal Activity 18.2.6.2	Implementation of Manual Handling and Body Positioning Program.	100% completion of the Manual Handling and Body Positioning Program.	Complete the program of manual handling, risk analysis and training for employees who are involved in high incident areas.	People & Culture	Corporate & Commercial Services	\$135,970

Principal Activity 18.2.7: Develop and maintain centralized, high-level IT and Spatial Strategies that ensure IT programs, systems and services support enterprise-wide needs.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
No Action on Principal Activity in this reporting period						

Principal Activity 18.2.8: Maintain Council's fleet in accordance of the manufacturers specifications using Council's workshop and contractors.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 18.2.8.1	Maintain Council's Fleet in accordance with the Manufacturers specifications using Council's workshop and contractors.	96% availability of fleet and plant when required.	To maintain Council's fleet so that it is available for use when required.	Plant & Depot	Technical Services	Capital Works

Principal Activity 18.2.9: Replace fleet and plant as required.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 18.2.9.1	Replace fleet and plant as per the 2023-2024 Operational Plan.	Purchases are completed and within budget.	Fleet and plant purchased as per the Operational Plan.	Plant & Depot	Technical Services	Capital Works



Principal Activity 18.2.10: Design and deliver programmed maintenance, inspection and testing programs to ensure all buildings fulfil relevant statutory compliance obligations. Includes essential building services such as fire, electrical and asbestos.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 18.2.10.1	Design and deliver programmed maintenance, inspection and testing programs to ensure all buildings fulfil relevant statutory compliance obligations. Includes essential building services such as fire, electrical and asbestos.	Full portfolio compliance during 2023/24.	Complete five-year asbestos register condition survey. Complete review of all statutory requirements across building portfolio. Undertake full audit of building portfolio to ensure RCD compliance.	Building Services	Technical Services	Capital Works

Principal Activity 18.2.11: Deliver contracted programmed maintenance and facility services that ensure continued effective operation of the building portfolio. Includes functions such as HVAC, auto doors, security and cleaning.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 18.2.11.1	Deliver contracted programmed maintenance and facility services that ensure continued effective operation of the building portfolio. Includes functions such as HVAC, auto doors, security and cleaning.	Ensure effective delivery of contractor services across portfolio.	Develop tender scope and documentation for cleaning and HVAC contract renewals. Complete monthly contractor performance reviews for HVAC, security, and cleaning and fire services.	Building Services	Technical Services	Capital Works



Principal Activity 18.2.12: Plan and deliver building capital renewal

programs that prioritise the available budget to projects addressing safety, compliance and operational risks.

OP Code	Operational Action on Principal Activity	Target	Performance Measure	Responsible Section	Responsible Division	Budget
Action on Principal Activity 18.2.12.1	Plan and deliver building Capital Renewal Programs that prioritise the available budget to projects addressing safety, compliance, and operational risks.	Deliver all projects identified as priority works for term.	Bi-annual reporting of projects identified and completed.	Building Services	Technical Services	Capital Works

FOR EXHIBITION



CAPITAL WORKS 2023/2024

COLLABORATE	3,867,923
Organisational Services	3,867,923
Office Furniture	5,012
Fleet Replacement	2,929,224
Civic Centre - Upgrade to Furniture - Chamber	40,000
Building Asset Renewal Program	653,687
Civic Centre - upgrades	70,000
New Fire Panel and Detectors	160,000
New AED Defibrillator x 10	10,000

PROSPER	15,478,406
Commercial Operations	433,406
Cabin 1A paint exterior	4,000
Paint all cabins - skirts and decks	5,406
Refurbish 3 old cabins	20,000
Colour City Caravan Park - paint amenities	4,000
Repairs to 2 caravan slabs	4,000
LED Runway and Taxiway Lighting	396,000
Property Services	15,045,000
Orange Regional Conservatorium	15,000,000
144 March Street - Roof	45,000

LIVE	35,005,885
Community Services	31,820
Replace Unit 141 - Road Safety Officer 384	31,820
Cultural Services	6,568,615
MEB	12,682
Bookstock	13,400
Lucknow - Master Plan Implementation	20,000
Spring Hill - Master Plan Capital Works	20,000
Bookstock (Program 690)	357,533
CWD Heritage Photographic Collection	25,000
Clifton Grove - Master Plan	20,000
Theatre Expansion	6,000,000
Automatic Doors - Upstairs & Downstairs	30,000
Lighting Desk	70,000
City Presentation and Recreation	28,405,450
Fleet replacement	43,700
Implementation of Master Plan	250,000
Moulder Park Master Plan implementation	21,750
Playground renewals	90,000
Aquatic Centre Expansion	3,000,000
Wade Park Roof Grandstand	1,000,000
Orange Sports Precinct	23,500,000



PRESERVE	13,912,652
Traffic and Transport	11,208,400
Road Rehabilitation	628,384
Pedestrian Crossing lighting	45,000
Cycleways Construction	100,000
Urban Roads - Reseal Roads	963,645
Rural Roads - Reseal Program	235,118
Traffic Facilities (implement decisions of Traffic Committee)	32,307
Footpath construction program	107,689
Footpath rehabilitation	200,000
Repair Program	900,000
TfNSW Huntley Road Upgrading - Hospital Entrance	1,162,000
Roundabout Pavement - Kite & Hill St	275,809
Leeds Pde Upgrade - North of Miriam Drive	302,000
Clergate Rd Upgrade	1,256,448
Future Cities 23/24	5,000,000
Utilities	2,440,000
S7.11 - SD17, McLachlan Street Culvert/ Bridge 13%	800,000
Sec 7.11 - SD 12 - East Orange Channel - March St	980,000
S 7.11 -SD11 - East Orange Channel - McLachlan to	590,000
Stormwater Infrastructure Renewal	70,000
Waste Management	170,452
Interpretative Billboard/Signs RRC	6,087
Replace Unit 126	41,369
RRC - Receival Bin Painting / Repairs	6,087
ERRRC - Progressive Capping and Rehabilitation	23,917
ORRRRC - Capping / Rehabilitation 2052/53	31,992
Pump Replacement x 3	50,000
Spare ERRRC Leagate Pump	11,000
Approvals and Controls	93,800
Plinths New Section	20,000
Landscaping/Irrigation New Section	65,000
New and Replacement Flagpoles	8,800
Water Supply	16,378,672
Utilities - Water	16,378,672
Water Services	60,000
New Water Services	130,000
Meter replacements	300,000
Fleet replacement	296,672
Dam Warning system	10,000
Water mains extension/realignment program	225,000
Water mains renewal program - Balance of program t	509,000
Gosling Creek Dam Upgrade - Investigation	3,000,000
Icely Road WTP Land Acquisition / Noise	100,000
Administration Building - Icely Road Water	50,000
Icely Road Water Treatment Plant Ozone S	300,000
Smart Water Metering	800,000

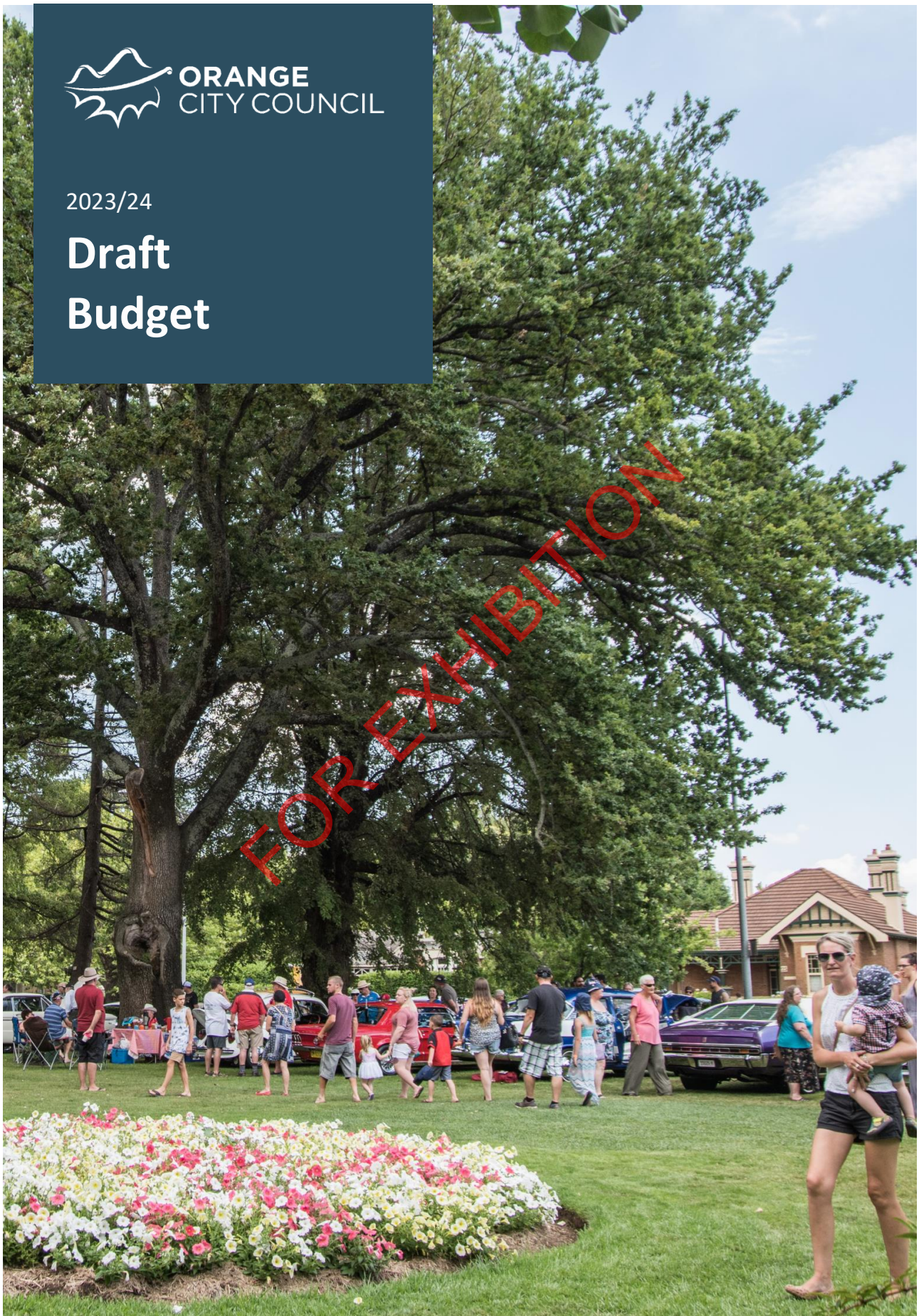


Blackmans Swamp Creek Storm Water Harvesting Scheme	5,000,000
Shiralee Water supply augmentation	3,000,000
Bloomfield Water Decommissioning	350,000
Suma Park Dam Pump Station Upgrade	47,000
Icely Road WTP Large Scale Solar (Ground Level)	800,000
Spring Creek Dam - Back-Up Generator Con	75,000
Suma Park Dam - Upgrade and Back-Up Generator	200,000
Water Main Relocation Hill and Moulder S	75,000
Spring St - March to Byng 100mm (234m)	57,000
National Ave - Sampson to Clinton 100mm	52,000
Endsleigh Ave - Caroline to Clinton 100m	76,000
Anson St - Torpy to Warrendine 100mm	27,000
Endsleigh Ave - Warrendine to Caroline	79,000
Woodward St 300mm Trunk Main Renewal	614,000
Maronoa Pump Station - Electrical Upgrade	36,000
Suma Access Restriction via Icely Road	110,000
Sewer Operations	9,137,345
Utilities - Sewer	9,137,345
Sewer reconstruction - Renewals	100,000
Vent Conversions	42,000
Fleet replacement	212,345
Flow gauges/modelling	45,000
Secondary Clarifier upgrade	120,000
Sewer mains relining program	700,000
Sewage Treatment Plant Inlet Works Upgrade	2,550,000
Spring Hill Lucknow Sewer Strategy	1,000,000
Orange STP Biosolids Handling	450,000
Pine Ridge Drive - 225mm Sewer Extension	110,000
March Road SPS Sewer Storage - 61 Burrendong Way	800,000
Orange Development S64 Plan Project	100,000
Burrendong Way To Bakers - Sewer Splitting	250,000
S64 Bloomfield Sewer Storage	1,000,000
Orange STP -Non-Potable Pumps & Break Water Tank	18,000
Orange STP - Centrifuge Upgrade & Poly Dosing	557,000
Spring Hill STP - Site Waste Septic Tank	16,000
Lucknow No 2 - Mechanical Upgrade	51,000
North Orange 2 - Pump Replacement	416,000
North Orange 1 & 2 - Second Well	600,000



2023/24

Draft Budget



Executive Summary

Orange is a prosperous and growing City with a changing demographic as young families realise that Orange is a place to stay and grow with all of the opportunities offered by larger metropolitan centres with the added benefit of a country lifestyle. As Orange grows it is time to look ahead and build the social infrastructure that the City and its next generations will need in 2030 and beyond.

Through prudent investment and planning, previous Councils have built the Council finances into a solid state. To continue for the city to grow it is considered that now is the time to spend and develop Orange into a City of the future. In addition, the significant capital spends proposed will inject significant stimulus into the economy.

Financial Statement

As part of the Operational Plan a detailed breakdown of council's finances helps to give context to the planned projects and activities in the Operational Plan. The 2023/2024 budget aims to achieve the objectives and strategies set out in the community strategic plan.

The 2023/2024 Budget ensures financial sustainability with a projected Operating Result of \$6.45m and a capital works budget of \$93m.

The 2023/2024 financial year is Year 2 of the 4 year Delivery Plan for 2022 - 2026. Given changes in the economic climate including rate peg increases, interest rates and inflationary pressures, council has managed to improve on the projected Operating Result for Year 2 of the plan. Below is the projected Operating result for 2023/2024 with last year's projections.

Income from Continuing Operations	Projected Yr 2 (2022/23 projection)	2023/2024 Draft Budget
Rates and Annual Charges	\$52,916,528	\$55,294,336
User Charges & Fees	\$37,680,850	\$42,305,875
Other Revenues	\$5,624,961	\$6,185,717
Operating Grants & Contributions	\$11,205,188	\$11,440,753
Capital Grants & Contributions	\$19,239,796	\$60,575,945
Interest & Investment Revenue	\$2,168,569	\$8,960,563
Net Gain from the disposal of assets	\$0	\$1,000,000
Total Income from Continuing Operations	\$128,835,892	\$185,763,189

Expenses from Continuing Operations	Projected Yr 2 (2022/23 projection)	2023/2024 Draft Budget
Employee Benefits & Oncosts	\$46,400,402	\$48,020,943
Borrowing Costs	\$998,175	\$935,892
Materials & Contracts	\$42,406,690	\$46,342,333
Depreciation & Amortisation	\$20,673,934	\$23,376,124
Other Expenses	\$60,000	\$60,000
Total Expenses from Continuing Operations	\$110,539,201	\$118,735,292

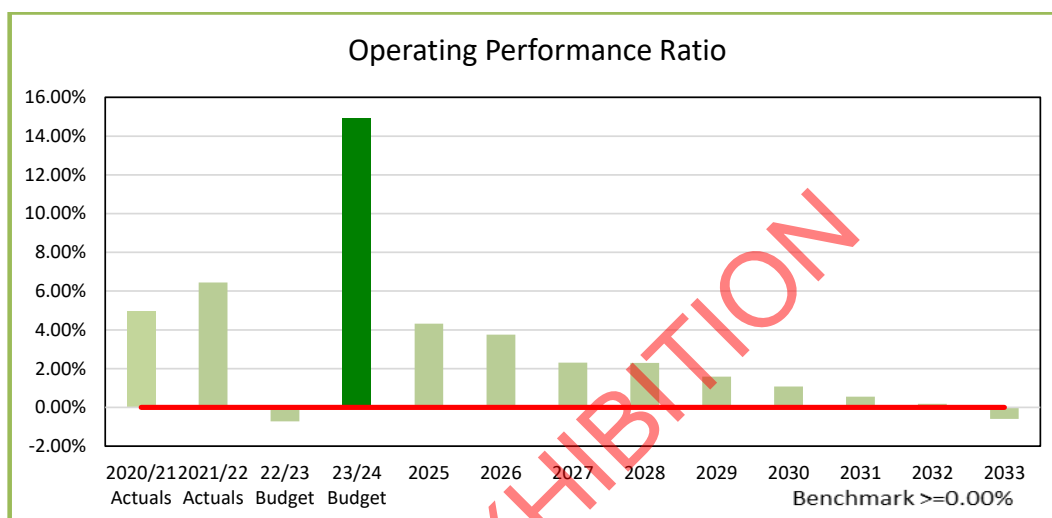
Operating Result from Continuing Operations	\$18,296,691	\$67,027,897
Operating Result Before Capital	\$-943,105	\$6,451,952

Financial Sustainability

Council is measured against performance measures and benchmarks set by the Office of Local Government. Long term financial plans also ensures that council is monitoring and planning for the 10 years and can maintain long term financial sustainability.

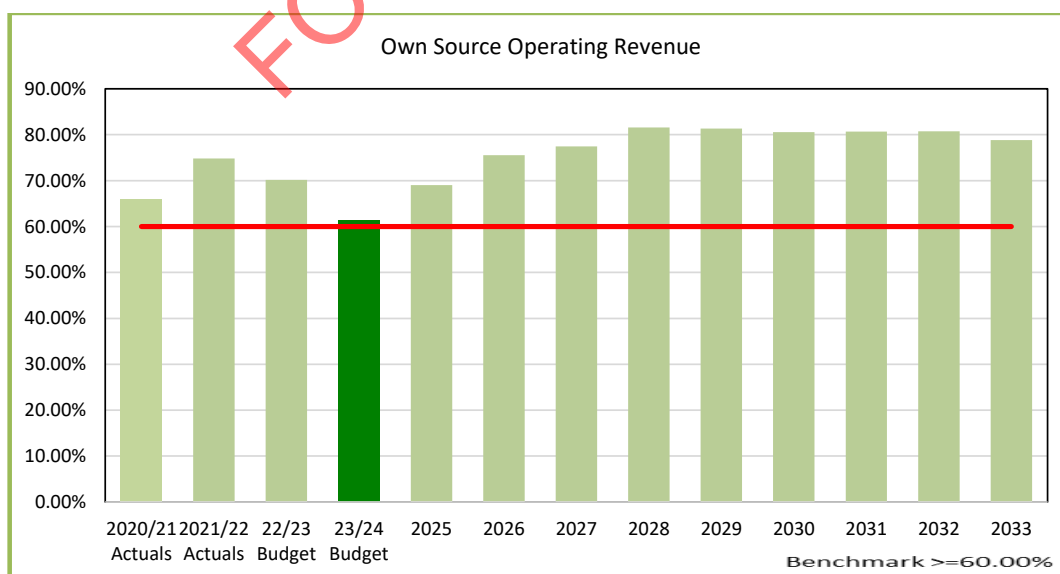
Operating Performance Ratio

The operating performance ratio measures how well council contains its expenditure within its operating revenue. The benchmark set by the OLG is greater than zero per cent. Council meets this benchmark for 2023/2024 budget.



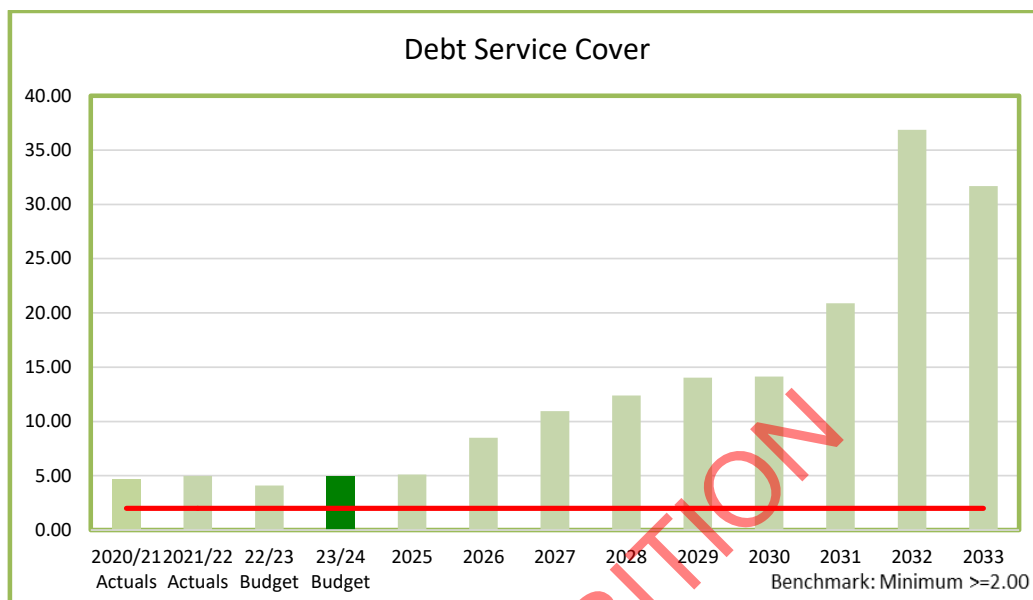
Own Source Revenue

The own source revenue ratio measures council's fiscal flexibility and the degree to which it relies on external funding sources such as operating grants and contributions. The benchmark set by the OLG is greater than 60 per cent. Council meets this benchmark for 2023/2024.

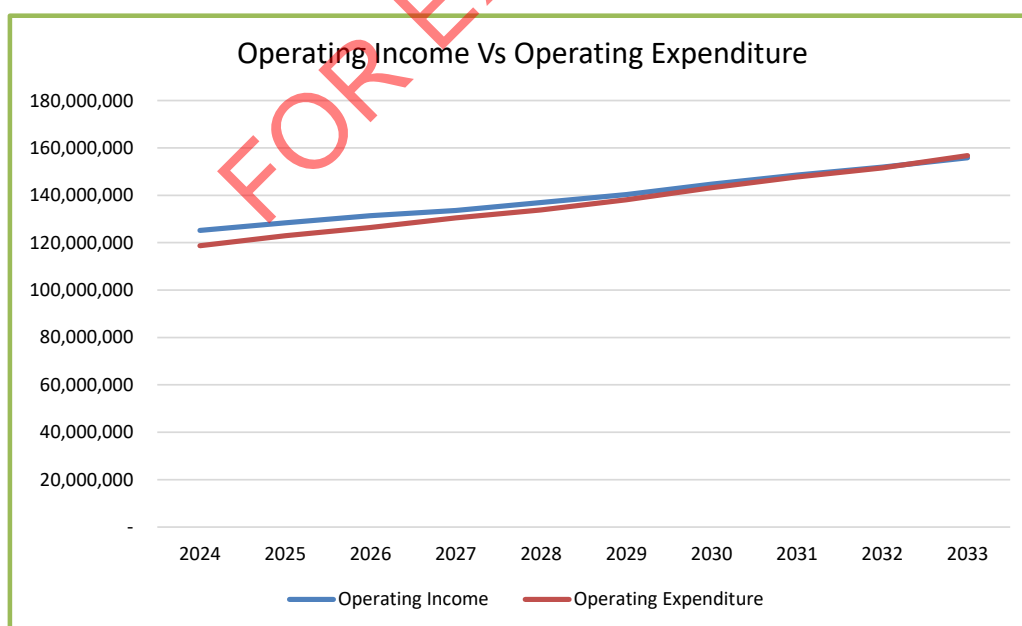


Debt Service Cover Ratio

The purpose of this ratio is to measure the availability of operating cash to service debt including interest and principal repayments. Council meets this benchmark for the 2023/2024 year.

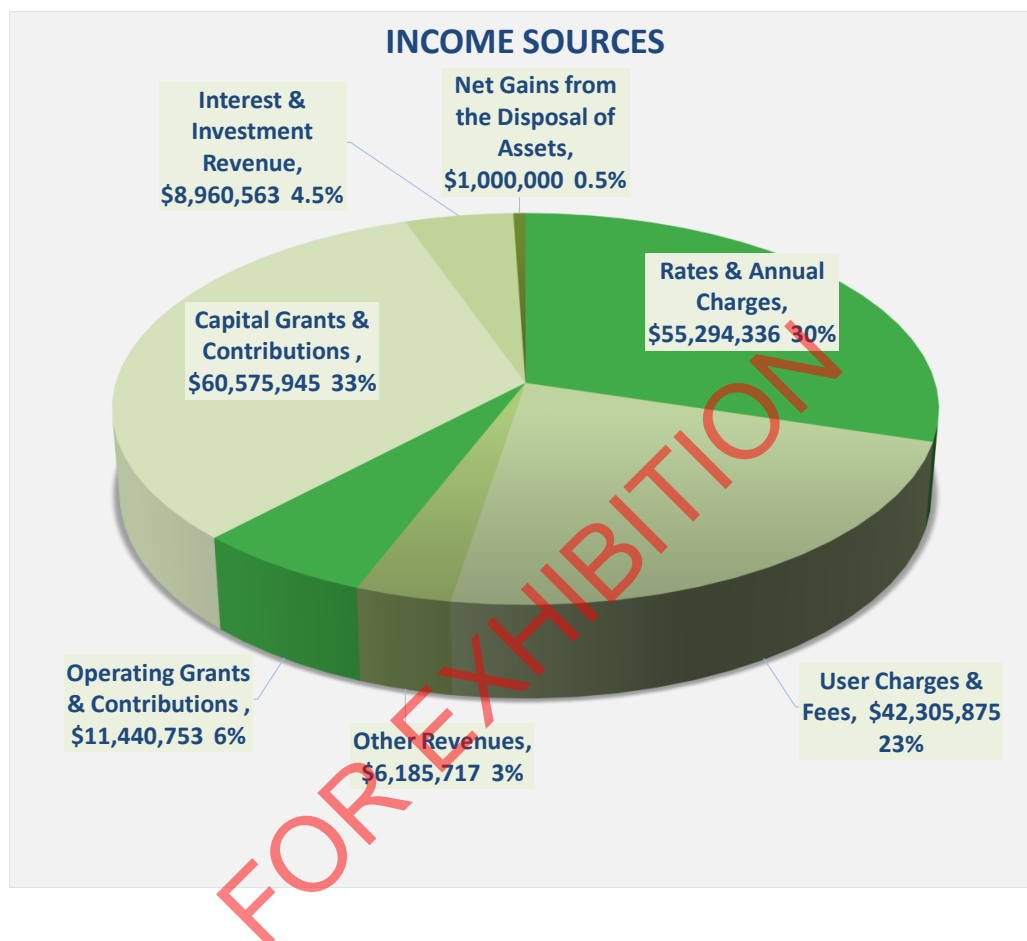
**Long Term Operating Result**

Over the 10 year long term financial plan, Council can maintain its Operating Income to its Operating Expenditure, showing that council will be financially sustainable long term.



Income Sources

The total income projected for 2023/2024 is \$185m.

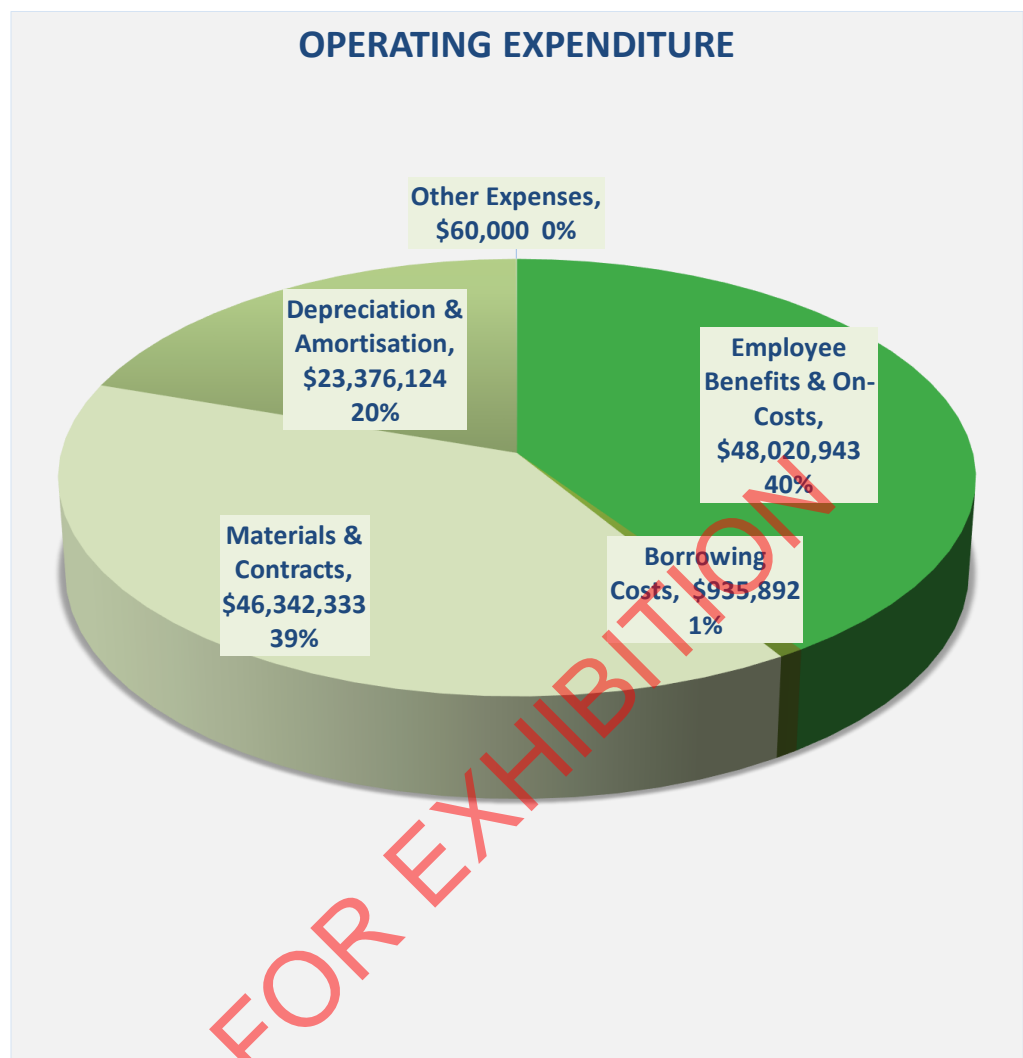


Assumptions used in projecting this income are:

- The rate pegging increase of 3.7%
- Majority of fees and charges have been increased by 5%
- Increase in water and sewer charges of 3.2%
- Grant income expected of \$60m funding major capital works
- Interest revenues from investments of \$8.9m with anticipated average interest rate of 4.3%

Operating Expenditure

The total operating expenditure projected for 2023/2024 is \$118m.

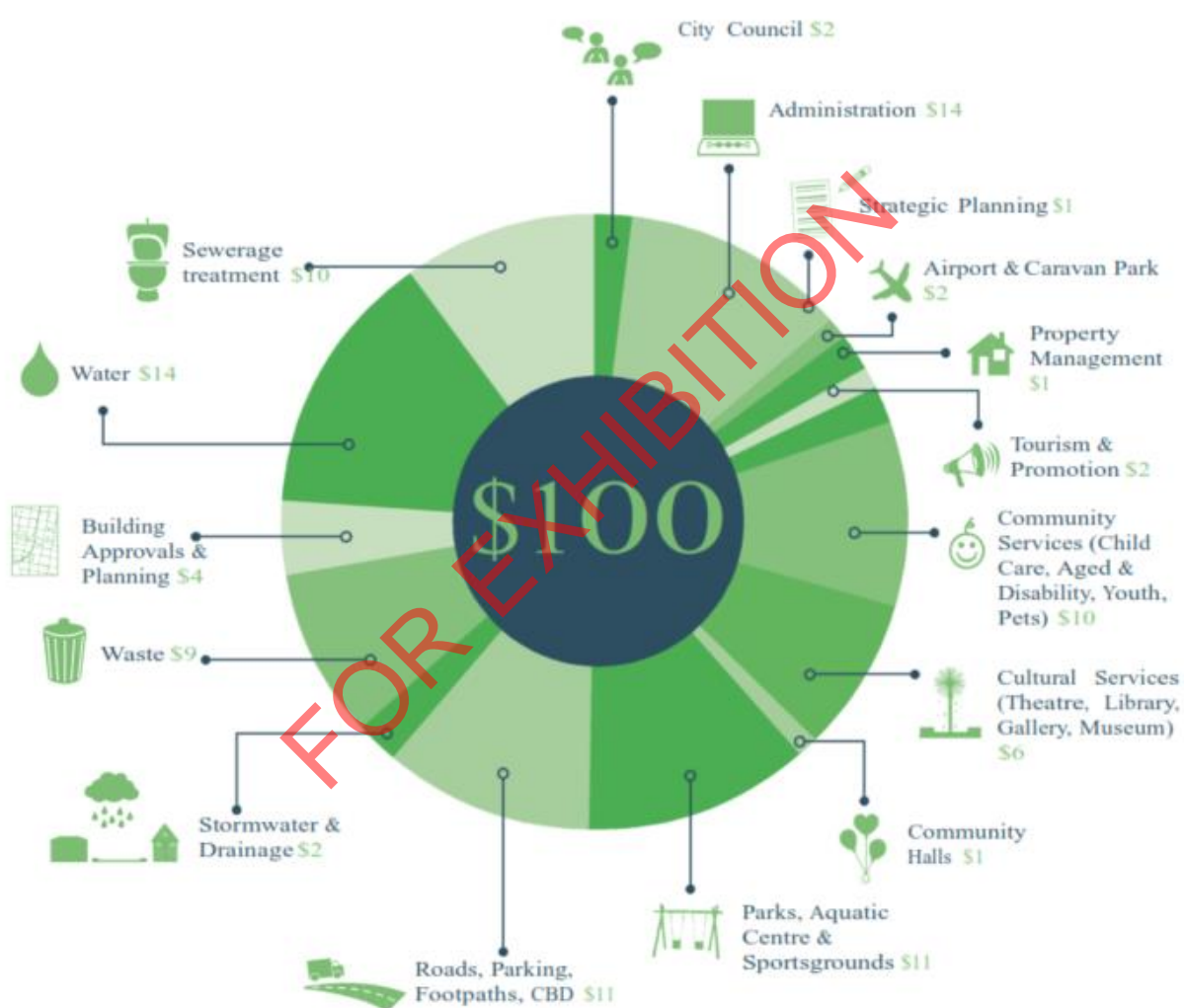


Assumptions used in projecting this expenditure are:

- The anticipated award increase of 5%
- Increases to Superannuation to 11.5%
- Increase of 32% to electricity
- Inflation of 5%

How Orange City spends an average \$100....

This graphic shows how Orange City Council spends its annual budget. The amounts shown here don't include the proposed spending on major capital projects, but gives a glimpse of how operational spending compares across different council programs.



Major Capital Works - \$93m

General Fund

*Sports precinct	\$60m
*Conservatorium	\$25m
Future City projects	\$5m
Lake Canobolas Projects	\$1.3m
Road Construction	\$5.7m
Airport LED lights	\$396k
S711 Capital works	\$2.4m
Fleet replacement	\$2.9m
Building Renewals	\$700k
Footpath construction	\$408k

Water fund

*Shiralee Water supply	\$6.9m
Smart Meter program	\$800k
Mains replacements	\$1.3m
Bloomfield Water decommission	\$350k
Icely Road WTP solar	\$800k
*Icely Road WTP Ozone	\$3m
*Gosling Creek Dam investigation	\$6m
Fleet replacement	\$300k
*Blackmans II storm water harvesting	\$10m

Sewer Fund

*STP inlet works	\$8.3m
Orange STP poly dosing	\$500k
Fleet replacement	\$200k
Bloomfield Sewer storage	\$1m
North Orange 2nd Well	\$600k
North Orange pump replacement	\$416k
Spring Hill/Lucknow Retic strategy	\$1m
Mains relining	\$700k
March Rd SPS Storage	\$800k

*spend over multiple years



Budget as per the Community Strategic Plan

The Community Strategic Plan 2022 -2032 consists of four themes. Each theme outlines the strategic objectives of the community. Below is the 2023/2024 Budget by Theme.

Live

This theme recognises the importance of encouraging healthy lifestyles, community pride and a sense of belonging. This can be achieved by maintaining a safe, caring and connected community, with active community participation supported by enhanced cultural and recreational facilities and inclusive services that cater to all our residents. The beautiful parks, gardens and natural assets of our City are amongst our most cherished assets and contribute to making Orange a desirable place to live work and play.

Function of Council	Operating Income	Operating Expenditure	Capital Income	Capital Expenditure
Community Services	\$10,368,217	\$12,509,873	\$0	\$31,820
Cultural Services	\$2,342,461	\$8,573,157	\$21,030,000	\$21,568,615
Community Facilities	\$332,663	\$975,165	\$0	\$0
City Presentation & Recreation	\$182,027	\$8,891,735	\$24,006,288	\$30,405,450
Aquatic centre Operations	\$1,780,437	\$3,785,588	\$0	\$3,000,000
Showgrounds Operations	\$8,157	\$247,745	\$0	\$0

Prosper

This theme focuses on providing the community with positive choices for investment employment and study. It includes strengthening and diversifying our economy by targeting new and innovative industries, as well as fostering our existing strengths such as medical services, mining, local food and wine production and tourism. Orange residents are keen to see more engagement between Council, local business, and industry.

Function of Council	Operating Income	Operating Expenditure	Capital Income	Capital Expenditure
Airport Operations	\$1,793,559	\$1,469,742	\$198,000	\$396,000
Private Works Management	\$394,989	\$343,008	\$0	\$0
Caravan Park Operations	\$618,025	\$824,087	\$0	\$37,406
Property Administration	\$1,766,174	\$817,592	\$0	\$0
Enterprise Services including Tourism	\$171,077	\$1,806,433	\$0	\$0

Collaborate

This theme looks at forging a collaborative community that engages with open and ongoing decision making, developing future leaders and supporting community groups to deliver services and programs were identified as priorities during the consultation. The community is looking to Council to provide leadership, guidance, and responsible governance.

Function of Council	Operating Income	Operating Expenditure	Capital Income	Capital Expenditure
City Government	\$513,791	\$2,500,173	\$0	\$0
Corporate Services	\$48,587,707	\$13,282,330	\$0	\$3,214,236
Building Management	\$0	\$2,359,221	\$0	\$698,687
Planning & reporting	\$9,321	\$270,105	\$0	\$0

Preserve

This theme ensures that the unique natural, cultural, social, and historical aspects of our community are preserved while recognising the need for growth and development. The community was strong in its desire to be more sustainable by promoting renewable energy, reducing waste, and protecting our natural resources. There is also an expectation for infrastructure to support a growing city, with roads footpaths, parking and a vibrant CBD seen as priorities.

Function of Council	Operating Income	Operating Expenditure	Capital Income	Capital Expenditure
Traffic and Transport	\$4,619,014	\$13,643,805	\$3,021,718	\$6,208,400
Drainage Operations	\$471,422	\$1,811,995	\$2,269,539	\$2,440,000
Waste Management	\$12,660,167	\$11,586,516	\$0	\$170,452
Weeds Management	\$364,989	\$732,169	\$53,400	\$0
Cemetery Operations	\$373,061	\$475,701	\$0	\$93,800
Construction Approvals	\$581,134	\$1,460,955	\$0	\$0
Development Assessment	\$926,077	\$1,941,491	\$0	\$0
Water Supplies	\$20,734,570	\$16,793,976	\$8,651,000	\$16,378,672
Sewer Networks	\$15,588,205	\$11,632,730	\$1,346,000	\$9,137,345

Operating Result by Fund

Income from Continuing Operations	General Fund	Water Fund	Sewer Fund
Rates and Annual Charges	\$48,675,627	\$6,618,709	\$0
User Charges & Fees	\$18,549,455	\$10,627,726	\$13,128,694
Other Revenues	\$6,057,861	\$112,526	\$15,330
Operating Grants & Contributions	\$11,135,454	\$146,085	\$159,214
Capital Grants & Contributions	\$50,608,084	\$8,651,000	\$1,316,861
Interest & Investment Revenue	\$3,773,369	\$2,883,233	\$2,374,967
Net Gain from the disposal of assets	\$1,000,000	\$0	\$0
Total Income from Continuing Operations	\$139,799,850	\$29,039,279	\$16,995,066

Expenses from Continuing Operations	General Fund	Water Fund	Sewer Fund
Employee Benefits & Oncosts	\$43,639,574	\$2,552,536	\$1,828,833
Borrowing Costs	\$808,697	\$186,939	\$11,263
Materials & Contracts	\$30,738,634	\$8,845,545	\$6,758,154
Depreciation & Amortisation	\$14,524,746	\$5,308,956	\$3,542,422
Other Expenses	\$60,000	\$0	\$0
Total Expenses from Continuing Operations	\$89,771,651	\$16,893,976	\$12,140,672

Operating Result from Continuing Operations	\$50,028,199	\$12,145,303	\$4,854,394
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Operating Result Before Capital	\$-579,885	\$3,494,303	\$3,537,533
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Cash Reserves

Council forecasts a cash reserve balance of \$217m at the end of 2023/2024 financial year. Cash reserves are broken into external restrictions and internal restrictions and unrestricted.

External restrictions are for those specific use by Council due to a restriction placed by legislation or third party contractual agreement ie. Grants, Section 64 contributions. Internal restrictions are not subject to external restrictions and are generally reserved for future commitments ie. Asset renewal funds, Employment leave entitlements.

Unrestricted cash is used for the immediate cashflow requirements of councils operating revenues and expenditure.

External Restrictions	Estimated Balance at 30 June 2023	Movements	Estimated Balance at 30 June 2024
Unexpended Grants	\$22,281,940	\$5,210,974	\$27,492,914
Developer Contributions	\$11,333,339	\$631,106	\$11,964,445
Water Fund	\$74,524,529	\$723,978	\$75,248,507
Sewer Fund	\$58,860,087	-\$402,991	\$58,457,096
Stormwater Mgt	\$2,159,350	-\$947,332	\$1,212,018
Domestic Waste Mgt	\$11,514,679	\$597,838	\$12,112,517
TOTAL External RESTRICTIONS	\$180,673,924		\$186,487,497

Internal Restrictions	Estimated Balance at 30 June 2023	Movements	Estimated Balance at 30 June 2024
Plant & Vehicle Replacement	\$3,250,111	-\$73,932	\$3,176,179
Infrastructure Replacement	\$290,686	\$66,288	\$356,974
Employee Leave entitlements	\$3,488,684		\$3,488,684
Ageing/Disability services	\$356,504		\$356,504
Airport Operations	\$957,407	\$321,243	\$1,278,650
Asset Renewals	\$1,764,989		\$1,764,989
Children Services	\$13,838		\$13,838
Heritage & Tourism	\$59,868		\$59,868
Insurance incentive bonus	\$27,187		\$27,187
Land Development	\$7,861,392	\$221,496	\$8,082,888
Library	\$4,343		\$4,343
Parks/Sportsgrounds	\$40,209		\$40,209
Quarry operations	\$88,566	-\$20,080	\$68,486
Regional Art Gallery	\$22,139	\$1,771	\$23,910
Rural Fire Service	\$69,231		\$69,231
Other	\$6,005,444	\$126,436	\$6,131,880
TOTAL Internal RESTRICTIONS	\$24,300,598		\$24,943,820
Estimated Unrestricted Cash	\$6,173,485		\$6,000,000



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Orange City Council

Objective 1 - Collaborate

Administration

Name	Year 22/23 Last YR Fee	Year 23/24			Statutory	GST
	(incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Sale of full Council business papers for 12 month period (Postage cost only, free copies available on Council's website)	\$451.00	\$451.00	\$0.00	\$451.00	N	N
Sale of Policy Committee papers only for 12 month period (Postage cost only, free copies available on Council's website)	\$225.50	\$225.50	\$0.00	\$225.50	N	N
Provision of full Council Business Papers or Planning and Development Committee Papers collected from Civic Centre	No Charge				N	N

Road Closure

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Stage 1 - Processing initial investigation including entitled authority	\$500.00	\$500.00	\$0.00	\$500.00	N	N
Stage 2 - Report to Council	\$500.00	\$500.00	\$0.00	\$500.00	N	N
Stage 3 - (Council ownership) processing finalisation of closure	\$1,000 plus disbursements				N	N
Stage 3 - (Crown ownership) processing finalisation of closure	\$3,000 plus disbursements				N	N

Section 611

Name	Year 22/23	Year 23/24			Statutory	GST
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)		
Gas networks (Jemena)		0.75% of Income Derived			N	N

Government Information (Public Access) Act 2009

Formal Access Applications

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Formal Access Application fee	\$30.00	\$30.00	\$0.00	\$30.00	Y	N
Processing charge per hour after first 20 hours (only applies if seeking personal information about the applicant)	\$30.00	\$30.00	\$0.00	\$30.00	Y	N
Processing charge per hour - all other Formal Access Applications	\$30.00	\$30.00	\$0.00	\$30.00	Y	N
Internal Review Application fee	\$40.00	\$40.00	\$0.00	\$40.00	Y	N

Formal Access Applications [continued]

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Internal Review hourly processing charge		No Charge			N	N
Photocopying		No Charge			N	N

Informal Requests

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Application fee		No Charge			N	N
Processing charge per hour		No Charge			N	N

Informal Requests Photocopying Fees

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
A4 Black & White (including electronic)	\$0.70	\$0.75	\$0.00	\$0.75	N	N
A4 Black & White (more than 20 sheets)	\$0.65	\$0.70	\$0.00	\$0.70	N	N
A4 Colour	\$1.20	\$1.25	\$0.00	\$1.25	N	N
A3 Black & White	\$1.15	\$1.20	\$0.00	\$1.20	N	N
A3 Colour	\$2.30	\$2.40	\$0.00	\$2.40	N	N
A2 Black & White or Colour	\$10.20	\$10.70	\$0.00	\$10.70	N	N
A1 Black & White or Colour	\$14.75	\$15.50	\$0.00	\$15.50	N	N
A0 Black & White or Colour	\$24.90	\$26.15	\$0.00	\$26.15	N	N
A3 Electronic Version	\$1.00	\$1.05	\$0.00	\$1.05	N	N
A2 Electronic Version	\$6.25	\$6.55	\$0.00	\$6.55	N	N
A1 Electronic Version	\$9.00	\$9.45	\$0.00	\$9.45	N	N
A0 Electronic Version	\$11.30	\$11.85	\$0.00	\$11.85	N	N

USB/Electronic Storage for Access to Information Applications

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
8 to 16 GB USB	\$0.00	\$10.00	\$0.00	\$10.00	N	N
32 GB USB	\$0.00	\$15.00	\$0.00	\$15.00	N	N
64 GB USB	\$0.00	\$25.00	\$0.00	\$25.00	N	N
128 GB USB	\$0.00	\$40.00	\$0.00	\$40.00	N	N
256 GB USB	\$0.00	\$75.00	\$0.00	\$75.00	N	N

Rates Management

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Certificate – Section 603	\$90.00	\$90.00	\$0.00	\$90.00	Y	N
Fee to be determined by council circular from the Office of Local Government						

Rates Management [continued]

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
- Urgency fee	\$50.00	\$50.00	\$0.00	\$50.00	N	N
Valuation enquiries (per valuation)	\$11.00	\$11.00	\$0.00	\$11.00	N	N
Overdue Rates – In accordance with Section 566(3) of the Local Government Act 1993		6.00% per annum			Y	N
Interest rate to be determined by council circular from the Office of Local Government						
On charge of service fee from Collection Agency for Overdue Rates and Charges referred for recovery	\$10.00	\$10.00	\$0.00	\$10.00	N	N
Rejected direct debit fee	\$10.00	\$10.00	\$0.00	\$10.00	N	N
Copy of Rates/Instalment/Water Notice	\$20.00	\$20.00	\$0.00	\$20.00	N	N

Rates and General Revenue**Residential**

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Base Amount	\$746.69	\$774.32	\$0.00	\$774.32	N	N
Calculated (Rate in the \$)		0.002705			N	N
		Last year fee 0.005286				

Business

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Base Amount	\$746.69	\$774.32	\$0.00	\$774.32	N	N
Calculated (Rate in the \$)		0.008783			N	N
		Last year fee 0.012704				

Farmland

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Base Amount	\$746.69	\$774.32	\$0.00	\$774.32	N	N
Calculated (Rate in the \$)		0.000790			N	N
		Last year fee 0.001428				

Rural Residential

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Base Amount	\$746.69	\$774.32	\$0.00	\$774.32	N	N
Calculated (Rate in the \$)		0.001377			N	N
Last year fee 0.002752						

Clifton Grove

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Base Amount	\$746.69	\$774.32	\$0.00	\$774.32	N	N
Calculated (Rate in the \$)		0.002250			N	N
Last year fee 0.003912						

Ammerdown

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Base Amount	\$746.69	\$774.32	\$0.00	\$774.32	N	N
Calculated (Rate in the \$)		0.001772			N	N
Last year fee 0.004198						

Village

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Base Amount	\$443.18	\$459.58	\$0.00	\$459.58	N	N
Calculated (Rate in the \$)		0.001975			N	N
Last year fee 0.003539						

Business Village

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Base Amount	\$407.75	\$422.84	\$0.00	\$422.84	N	N
Calculated (Rate in the \$)		0.002143			N	N
Last year fee 0.003818						

Special Rate Central Business

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Calculated (Rate in the \$)		0.003406			N	N
		Last year fee 0.004250				

Photocopying

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Black & White - per page (A3 or A4)	\$0.20	\$0.18	\$0.02	\$0.20	N	Y
Colour - per page A4	\$1.00	\$0.91	\$0.09	\$1.00	N	Y
Colour - per page A3	\$2.00	\$1.82	\$0.18	\$2.00	N	Y

Printery

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Design		Quotation			N	Y
External Printing		Quotation			N	Y

Advertising on Council's CCTV network

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Advertising fee		By negotiation			N	Y

Development Contributions

Indexed quarterly on 1 December, 1 March, 1 June and 1 September

Orange Development Contributions Plan (Section 7.11)

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
1993 Orange Development Contributions Plan		Indexed rates available upon request			N	N
1999 Orange Development Contributions Plan		Indexed rates available upon request			N	N
2005 Waratah Development Contributions Plan		Indexed rates available upon request			N	N
2010 Orange Development Contributions Plan		Indexed rates available upon request			N	N
2012 Orange Development Contributions Plan		Indexed rates available upon request			N	N
2015 Orange Development Contributions Plan		Indexed rates available upon request			N	N
2015 Orange Car Parking Contributions Plan		Indexed rates available upon request			N	N

Orange Development Contributions Plan (Section 7.11) [continued]

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
2017 Orange Development Contributions Plan		Indexed rates available upon request			N	N

Water and Sewer Development Contributions (Section 64)**Water Supply**

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
1 bedroom dwelling	\$4,173.30	\$4,306.85	\$0.00	\$4,306.85	N	N
2 bedroom dwelling	\$6,444.15	\$6,650.35	\$0.00	\$6,650.35	N	N
3+ bedroom dwelling	\$8,667.40	\$8,944.75	\$0.00	\$8,944.75	N	N
Standard lot	\$8,667.40	\$8,944.75	\$0.00	\$8,944.75	N	N

Sewerage

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
1 bedroom dwelling	\$2,320.80	\$2,395.05	\$0.00	\$2,395.05	N	N
2 bedroom dwelling	\$3,548.25	\$3,661.80	\$0.00	\$3,661.80	N	N
3+ bedroom dwelling	\$5,323.00	\$5,493.35	\$0.00	\$5,493.35	N	N
Standard lot	\$5,323.00	\$5,493.35	\$0.00	\$5,493.35	N	N

Leeds Parade

Applicable to Leeds Parade water supply from 28 April 2011

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Standard lot	\$2,474.45	\$2,553.65	\$0.00	\$2,553.65	N	N

Council Asset Security Bond

An asset security bond application fee is not applicable when in conjunction with an application for a Road Opening Permit.

Application Fee

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Each council asset security bond	\$150.00	\$150.00	\$0.00	\$150.00	N	N
Development value \$0 – \$150,000	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00	N	N
Development value \$150,001 – \$300,000	\$1,500.00	\$1,500.00	\$0.00	\$1,500.00	N	N
Development value \$300,001 – \$600,000	\$2,000.00	\$2,000.00	\$0.00	\$2,000.00	N	N

Application Fee [continued]

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Development value \$600,001 – \$1,000,000	\$3,000.00	\$3,000.00	\$0.00	\$3,000.00	N	N
Development value \$1,000,001 – \$2,000,000	\$6,000.00	\$6,000.00	\$0.00	\$6,000.00	N	N
Development value \$2,000,001 – \$3,000,000	\$9,000.00	\$9,000.00	\$0.00	\$9,000.00	N	N
Development value \$3,000,001 – \$4,000,000	\$12,000.00	\$12,000.00	\$0.00	\$12,000.00	N	N
Development value \$4,000,001 – \$5,000,000	\$15,000.00	\$15,000.00	\$0.00	\$15,000.00	N	N
Development value \$5,000,001 – \$6,000,000	\$18,000.00	\$18,000.00	\$0.00	\$18,000.00	N	N
Development value \$6,000,001 – \$7,000,000	\$21,000.00	\$21,000.00	\$0.00	\$21,000.00	N	N
Development value greater than \$7,000,001	\$24,000.00	\$24,000.00	\$0.00	\$24,000.00	N	N

Inspection Fee

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
2 off inspections	\$100.00	\$100.00	\$0.00	\$100.00	N	N

Road Opening Permit

Bond payment not applicable if road opening is in conjunction with a development application or complying development application.

Application Fee

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Late fee where work has commenced prior to permit being obtained – application & inspection fees will also need to be paid	\$937.50	\$937.50	\$0.00	\$937.50	N	N
Per application dwellings, dual occupancy and minor developments	\$312.50	\$312.50	\$0.00	\$312.50	N	N
Per application industrial, commercial unit & other major developments	\$312.50	\$312.50	\$0.00	\$312.50	N	N

Inspection Fee

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Per additional inspection	\$62.50	\$62.50	\$0.00	\$62.50	N	N
Per application dwellings, dual occupancy and minor developments	\$125.00	\$125.00	\$0.00	\$125.00	N	N

Inspection Fee [continued]

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Per application industrial, commercial unit & other major developments	\$187.50	\$187.50	\$0.00	\$187.50	N	N
3 off inspections						

Local Environmental Plans & Development Control Plans**Strategic Planning - Planning Proposals**

NSW DPE Guideline has been adopted as the criteria for determining the fee structure for preparing planning proposals, which creates the following categories of Planning Proposals:

Basic Planning Proposal

A basic planning proposal refers to any one or more of the following proposed LEP amendment types, including an amendment:

- To correct an administrative error
- For a few minor 'housekeeping' amendments
- To list a local heritage item
- To reclassify land where the Governor's approval is not required
- That is consistent with a Department endorsed/approved local strategy, such as a Local Housing Strategy
- That is consistent with section 3.22 Expedited amendments of environmental planning instruments of the EP&A Act to:

- correct an obvious error in the principal instrument consisting of a misdescription, the inconsistent numbering of provisions, a wrong cross-reference, a spelling error, a grammatical mistake, the insertion of obviously missing words, the removal of obviously unnecessary words or a formatting error
- address matters in the principal instrument that are of a consequential, transitional, machinery or other minor nature, and/or
- deal with matters that the Minister considers do not warrant compliance with the conditions precedent for the making of the instrument because they will not have any significant adverse impact on the environment or adjoining land.

Fee Structure

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Pre-lodgement	\$0.00	\$1,000.00	\$0.00	\$1,000.00	N	N
Lodgement	\$0.00	\$4,000.00	\$0.00	\$4,000.00	N	N
Submission to gateway	\$0.00	\$6,000.00	\$0.00	\$6,000.00	N	N
Exhibition through to finalisation	\$0.00	\$5,000.00	\$0.00	\$5,000.00	N	N

Standard Planning Proposal

A standard planning proposal refers to any one or more of the following proposed LEP amendment types, including an amendment:

- To change the land use zone where the proposal is consistent with the objectives identified in the LEP for that proposed zone
- That relates to altering the principal development standards of the LEP
- That relates to the addition of a permissible land use or uses and/or any conditional arrangements under Schedule 1 Additional Permitted Uses of the LEP
- That is consistent with an endorsed District/Regional Strategic Plan and/or LSPS
- Relating to classification or reclassification of public land through the LEP

Fee Structure

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Pre-lodgement	\$0.00	\$3,000.00	\$0.00	\$3,000.00	N	N
Lodgement	\$0.00	\$8,000.00	\$0.00	\$8,000.00	N	N
Submission to gateway	\$0.00	\$16,000.00	\$0.00	\$16,000.00	N	N
Exhibition through to finalisation	\$0.00	\$11,000.00	\$0.00	\$11,000.00	N	N

Complex Planning Proposal

A complex planning proposal refers to any one or more of the following proposed LEP amendment types, including an amendment:

- To change in the land use zone and/or the principal development standards of the LEP, which would result in a significant increase in demand for supporting local, regional or State infrastructure and would require infrastructure funding
- To respond to a new policy e.g. local character or new provision not in the standard instrument template
- That is inconsistent with a District/Regional Plan or council's endorsed LSPS
- Responding to a change in circumstances, such as the investment in new infrastructure or changing demographic trends
- That is progressed under the Aboriginal Land SEPP
- Any other amendment or amendments that are not categorised as a principal LEP, standard or basic planning proposal.

Fee Structure

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Pre-lodgement	\$0.00	\$10,000.00	\$0.00	\$10,000.00	N	N
Lodgement	\$0.00	\$15,000.00	\$0.00	\$15,000.00	N	N
Submission to gateway	\$0.00	\$20,000.00	\$0.00	\$20,000.00	N	N
Exhibition through to finalisation	\$0.00	\$14,000.00	\$0.00	\$14,000.00	N	N

Planning Agreements

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Negotiation and assessment	\$0.00	\$1,000.00	\$0.00	\$1,000.00	N	N
Public consultation and notification	\$0.00	\$1,000.00	\$0.00	\$1,000.00	N	N
Council reporting, finalisation and registration	\$0.00	\$1,000.00	\$0.00	\$1,000.00	N	N
Legal costs		Any reasonable legal costs of Council (including registration)			N	N

Where an environmental study is required to be prepared

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Full cost of environmental study plus base fee plus 10%		Base fee + Cost + 10%			N	N

Development Control Plans

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Change DCP map to amend the development potential of specific land per application	\$4,715.35	\$4,951.10	\$0.00	\$4,951.10	N	N
Comprehensive DCP (current)	\$558.00	\$586.00	\$0.00	\$586.00	N	N
DCP Extracts (per chapter)	\$48.15	\$50.55	\$0.00	\$50.55	N	N

State of Environment Report

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Printed copy	\$68.85	\$72.30	\$0.00	\$72.30	N	N
Electronic copy – available from Councils website		No Charge			N	N

Download Tender Documents

Where Australian standard contract is used.

Australian Standard

The fees are inclusive of

- Copyright fee
- Standard handling fee \$44
- 5% surcharge

Please note that given Orange City Council's various copyright licences renew at different times, the fees provided below are subject to change.

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
AS4122-2010 – Consultants	\$92.94	\$86.86	\$0.00	\$86.86	N	N
AS4000-1997 – General Conditions of Contract	\$132.76	\$134.49	\$0.00	\$134.49	N	N
AS4920-2003 Asset Maintenance	\$0.00	\$165.87	\$0.00	\$165.87	N	N
AS4910-2002 – Supply of Equipment with Installation	\$176.66	\$179.27	\$0.00	\$179.27	N	N
AS4911-2003 - Supply of Equipment without Installation	\$161.21	\$163.51	\$0.00	\$163.51	N	N

Objective 5 - Live

Showground

Naylor Pavillion

Orange City Council - No charge for all categories

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Events of greater than 1 week duration	Fee determined individually for each application				N	Y
Orange City Council Supported Events – Rate per week	No Charge				N	Y
Orange City Council Supported Events – Rate per day	No Charge				N	Y
Orange Farmers Markets – Rate per use	\$279.00	\$253.64	\$25.36	\$279.00	N	Y

Exhibitions (community/not-for profit) - Display/Trade shows/Markets

All Days (including Public Holidays)

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Daily maximum rate for entire facility 80m x 33m	\$374.00	\$357.27	\$35.73	\$393.00	N	Y
Daily maximum rate per lane 20m x 33m	\$124.25	\$118.59	\$11.86	\$130.45	N	Y
Rate per hour – entire facility of 80m x 33m	\$62.20	\$59.36	\$5.94	\$65.30	N	Y
Rate per hour per lane of 20m x 33m	\$18.60	\$17.77	\$1.78	\$19.55	N	Y

Exhibitions (professional/commercial) - Display/Trade shows/Markets

All Days (including Public Holidays)

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Daily maximum rate for entire facility 80m x 33m	\$1,245.00	\$1,188.18	\$118.82	\$1,307.00	N	Y
Daily maximum rate per lane 20m x 33m	\$374.00	\$357.27	\$35.73	\$393.00	N	Y
Rate per hour – entire facility of 80m x 33m	\$186.75	\$178.27	\$17.83	\$196.10	N	Y
Rate per hour per lane of 20m x 33m	\$62.00	\$59.09	\$5.91	\$65.00	N	Y

School Use

All Days (including Public Holidays)

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Daily maximum rate for entire facility 80m x 33m	\$93.00	\$88.77	\$8.88	\$97.65	N	Y
Daily maximum rate per lane 20m x 33m	\$31.20	\$29.77	\$2.98	\$32.75	N	Y

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All Days (including Public Holidays) [continued]

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Rate per hour – entire facility of 80m x 33m	\$18.60	\$17.77	\$1.78	\$19.55	N	Y
Rate per hour per lane of 20m x 33m	\$6.30	\$6.00	\$0.60	\$6.60	N	Y

Sporting, Recreational and Casual Use**All Days (including Public Holidays)**

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Daily maximum rate for entire facility 80m x 33m	\$374.00	\$357.27	\$35.73	\$393.00	N	Y
Daily maximum rate per lane 20m x 33m	\$124.25	\$118.59	\$11.86	\$130.45	N	Y
Rate per hour – entire facility of 80m x 33m	\$62.20	\$59.36	\$5.94	\$65.30	N	Y
Rate per hour per lane of 20m x 33m	\$18.60	\$17.77	\$1.78	\$19.55	N	Y

Building Hire**Where admission or cover charge is levied**

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
- Agricultural Pavilion – per use	\$443.55	\$423.41	\$42.34	\$465.75	N	Y
- Williams Pavilion – per use	\$248.95	\$237.64	\$23.76	\$261.40	N	Y

Where no admission or cover charge is levied

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
- Agricultural Pavilion – per use	\$226.30	\$216.00	\$21.60	\$237.60	N	Y
- Williams Pavilion – per use	\$126.15	\$120.41	\$12.04	\$132.45	N	Y
Wedding Receptions – Agricultural Pavilion	\$385.00	\$350.00	\$35.00	\$385.00	N	Y
Wedding Receptions – Agricultural Pavilion security bond	\$2,000.00	\$2,000.00	\$0.00	\$2,000.00	N	N
Cattle Pavilion/Sheep Pavilion	\$110.00	\$100.00	\$10.00	\$110.00	N	Y
Poultry and Pigeon Shows – Poultry Pavilion – per use	\$92.95	\$88.73	\$8.87	\$97.60	N	Y

Hire Charges

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
RV – Completely self contained		1 night free			N	Y

Arena Hire

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Rodeo Arena – per day	\$122.25	\$116.68	\$11.67	\$128.35	N	Y
Main Grassed Area – per day	\$202.10	\$192.91	\$19.29	\$212.20	N	Y
Rodeo Arena for Rodeos – per use	\$673.30	\$642.68	\$64.27	\$706.95	N	Y
Rodeo Bond	\$0.00	\$3,000.00	\$0.00	\$3,000.00	N	N
Camp Draft Arena – per day	\$156.05	\$148.95	\$14.90	\$163.85	N	Y
Annual Camp draft	\$423.85	\$404.59	\$40.46	\$445.05	N	Y
Car Show / Swap meet	\$202.10	\$192.91	\$19.29	\$212.20	N	Y
Camping fees (per night per site) - events only	\$12.71	\$12.14	\$1.21	\$13.35	N	Y

Showground - All Areas

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Larger Events (non-commercial)	Pricing will be determined individually for each application				N	Y
Bin Servicing		\$10.35 per bin			N	Y
		Last year fee \$8.00 per bin				
Cleaning		Actual cost + 10%			N	Y

Commercial Hire (including Circus)

Security bonds deductions include metered electricity, ground restoration, garbage receptacle hire and tipping charges

Capacity of 1,000 spectators

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
- Charge per performing day	\$431.15	\$411.55	\$41.15	\$452.70	N	Y
- Charge per non-performing day	\$212.80	\$203.14	\$20.31	\$223.45	N	Y
- Security bond	\$3,000.00	\$3,000.00	\$0.00	\$3,000.00	N	N

Capacity of 1,000-2,000 spectators

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
- Charge per performing day	\$645.00	\$615.68	\$61.57	\$677.25	N	Y
- Charge per non-performing day	\$314.60	\$300.32	\$30.03	\$330.35	N	Y
- Security bond	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00	N	N

Capacity of 2,000+ spectators

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
- Charge per performing day	\$907.60	\$866.36	\$86.64	\$953.00	N	Y

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Capacity of 2,000+ spectators [continued]

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
- Charge per non-performing day	\$399.50	\$381.32	\$38.13	\$419.45	N	Y
- Security bond	\$6,025.00	\$6,025.00	\$0.00	\$6,025.00	N	N

FOR EXHIBITION

Objective 6 - Live

Pool Administration/Management

Concession entry is applicable only where the patron is able to present an Australian Seniors Card, Australian Pension Card, Australian Student Card or Australian Veterans Health Card.

For the purpose of entry into the pool or to purchase a family day pass or family season ticket, a family is as listed on the parents medicare card

For the purpose of entry into the facility a child is someone aged 5-17 inclusive the following are allowed entry free of charge during normal trading hours

- Non Swimmers
- Carers - accompanying someone with a disability into the water

General Admission Charges

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Adult	\$7.40	\$7.05	\$0.70	\$7.75	N	Y
Child	\$5.50	\$5.27	\$0.53	\$5.80	N	Y
Concession Cardholder	\$5.50	\$5.27	\$0.53	\$5.80	N	Y
Child under 5	\$2.40	\$2.27	\$0.23	\$2.50	N	Y
Child under 12 months	No Charge with paying adult				N	Y
Over 75	Free				N	Y
Family – pass	\$18.90	\$18.05	\$1.80	\$19.85	N	Y
Adult 10 visit pass	\$68.40	\$63.41	\$6.34	\$69.75	N	Y
Concession/child 10 visit pass	\$49.00	\$47.45	\$4.75	\$52.20	N	Y
Membership Card Replacement	\$6.90	\$6.59	\$0.66	\$7.25	N	Y
Shower	\$3.20	\$3.05	\$0.30	\$3.35	N	Y
Basketball or volleyball court only	\$2.20	\$2.09	\$0.21	\$2.30	N	Y
Use of courts only - own equipment to be provided						

12 Months swim only membership

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Family	\$1,373.90	\$1,311.45	\$131.15	\$1,442.60	N	Y
Adult	\$552.00	\$526.91	\$52.69	\$579.60	N	Y
Child/Concession	\$394.65	\$376.73	\$37.67	\$414.40	N	Y

6 Months swim only membership

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Family	\$819.20	\$781.95	\$78.20	\$860.15	N	Y
Adult	\$316.00	\$301.82	\$30.18	\$332.00	N	Y
Child/Concession	\$225.70	\$215.45	\$21.55	\$237.00	N	Y

3 Months swim only membership

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Family	\$435.00	\$415.45	\$41.55	\$457.00	N	Y
Adult	\$167.50	\$159.86	\$15.99	\$175.85	N	Y
Child/Concession	\$120.00	\$114.55	\$11.45	\$126.00	N	Y

12 Months swim + fitness membership

Includes aqua aerobics and dry land fitness

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Family	\$1,478.90	\$1,411.68	\$141.17	\$1,552.85	N	Y
Adult	\$634.00	\$605.45	\$60.55	\$666.00	N	Y
Child/Concession	\$483.00	\$460.91	\$46.09	\$507.00	N	Y

6 Months swim + fitness membership

Includes aqua aerobics and dry land fitness

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Family	\$863.80	\$824.55	\$82.45	\$907.00	N	Y
Adult	\$381.00	\$363.64	\$36.36	\$400.00	N	Y
Child/Concession	\$294.90	\$281.50	\$28.15	\$309.65	N	Y

3 Months swim + fitness membership

Includes aqua aerobics and dry land fitness

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Family	\$469.70	\$448.36	\$44.84	\$493.20	N	Y
Adult	\$213.00	\$203.64	\$20.36	\$224.00	N	Y
Child/Concession	\$167.40	\$159.77	\$15.98	\$175.75	N	Y

Fitness Passport

Below are the costs paid by Fitness Passport to OCC.

Charges do not relate to the cardholder

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
All passes	\$6.85	\$6.55	\$0.65	\$7.20	N	Y
Child	\$5.15	\$4.91	\$0.49	\$5.40	N	Y

School Carnival

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Child – For school carnivals only	\$4.20	\$4.00	\$0.40	\$4.40	N	Y

Special carnival event - diving, waterpolo, swimming club/authority event

Participants will be charged normal general admission cost. Facility membership card or another entry card such as Fitness Passport is acceptable for entry

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Officials and spectators (All ages, except children under 5 are free)	\$2.50	\$2.36	\$0.24	\$2.60	Y	Y

Cleaning deposit

Monies are refundable upon inspection conducted by staff provided the centre has not suffered damage and is left tidy. If any damage or cleaning costs are more than the deposit the difference will be charged to the organisation in question.

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
> 250 attendees	\$419.90	\$440.90	\$0.00	\$440.90	N	N
100 – 250 attendees	\$262.40	\$275.50	\$0.00	\$275.50	N	N
50 – 100 attendees	\$157.50	\$165.40	\$0.00	\$165.40	N	N

Lane Hire

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Per lane per hour	\$15.60	\$14.91	\$1.49	\$16.40	N	Y
Orange Aquatic Club - Annual Fee	\$28,600.00	\$26,000.00	\$2,600.00	\$28,600.00	N	Y

Meeting Room Hire

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Per hour OR	\$31.75	\$30.32	\$3.03	\$33.35	N	Y
Per day	\$153.00	\$146.36	\$14.64	\$161.00	N	Y

Centre Hire

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Centre Hire	Variable - each function assessed individually				N	Y
Large functions requiring the whole centre or parts which are closed to the public						

Learn to Swim Classes (conducted by Orange City Council)

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Per child in a group lesson	\$15.00	\$15.91	\$1.59	\$17.50	N	Y
Sibling discount		10% discount			N	Y
Private lesson	\$39.60	\$41.77	\$4.18	\$45.95	N	Y
Additional child in private lesson	\$15.00	\$15.91	\$1.59	\$17.50	N	Y
Squad Fee - first lesson	\$0.00	\$15.91	\$1.59	\$17.50	N	Y
Squad Fee - second lesson		75% discount			N	Y
Squad Fee - third lesson (available to level 7 & 8)		100% discount			N	Y

Schools - Learn to Swim (conducted by Orange City Council)

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Instructor Hire – per hour per instructor	\$49.40	\$52.09	\$5.21	\$57.30	N	Y
Equipment supplied free of charge						
Entry – per child	\$2.40	\$2.55	\$0.25	\$2.80	N	Y

Schools - Learn to Swim (conducted by an external group at a time agreeable to centre management)

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Lane Hire		No charge (still requires booking of the facility)			N	Y
LTS platform hire – one off session/ platform	\$10.50	\$10.05	\$1.00	\$11.05	N	Y
LTS platform hire – per day/platform	\$31.50	\$30.09	\$3.01	\$33.10	N	Y

Wet fitness/Aqua aerobics per class

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Adult	\$15.20	\$14.50	\$1.45	\$15.95	N	Y
Child/Concession	\$10.30	\$9.82	\$0.98	\$10.80	N	Y
Over 75's		Free (2 classes/week max. free)			N	Y

10 Class Entry

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
- Adult	\$142.50	\$130.50	\$13.05	\$143.55	N	Y
- Concession Cardholder/Child	\$93.00	\$88.36	\$8.84	\$97.20	N	Y

Dry fitness per class

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Adult	\$8.00	\$7.64	\$0.76	\$8.40	N	Y
Child/Concession	\$5.30	\$5.05	\$0.50	\$5.55	N	Y

Group Discount

To receive the group discount the whole amount must be paid as one transaction. No partial payments can be accepted.

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
10 Adults = 10%	\$6.40	\$6.32	\$0.63	\$6.95	N	Y
11 – 25 Adults = 15%	\$6.00	\$6.00	\$0.60	\$6.60	N	Y
>25 Adults = 20%	\$5.70	\$5.64	\$0.56	\$6.20	N	Y
10 Children = 10%	\$4.90	\$4.73	\$0.47	\$5.20	N	Y
11 – 25 Children = 15%	\$4.50	\$4.50	\$0.45	\$4.95	N	Y
>25 Children = 20%	\$4.45	\$4.23	\$0.42	\$4.65	N	Y

Birthday Parties

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Un-catered/unsupervised (area hire only)	\$105.00	\$100.23	\$10.02	\$110.25	N	Y
Includes hire of party space for two hours and entry for 10 children only						
Catered	\$23.10	\$22.05	\$2.20	\$24.25	N	Y
Includes hire of party space for two hours and provision of food as specified in agreement Per person						

Other Activities

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Creche – additional children	\$5.30	\$5.05	\$0.50	\$5.55	N	Y
price capped at two						
Holiday programs	\$12.80	\$15.91	\$1.59	\$17.50	N	Y
Mums and Bubs laps	\$14.50	\$13.82	\$1.38	\$15.20	N	Y
1 child per adult - creche service while mums swim. Included in "Swim + Fitness"						
Use of Inflatables	\$5.20	\$4.55	\$0.45	\$5.00	N	Y

Community Programs

Variable costs:

- Funded programs
- Joint programs with other Council services
- Community event
- Lifeguard courses
- First aid courses
- Bronze Medallion courses
- CPR courses

Water Polo

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Adult – per season	\$136.50	\$145.45	\$14.55	\$160.00	N	Y
17 and under – per season	\$115.50	\$118.18	\$11.82	\$130.00	N	Y
Flipper ball – per lesson	\$136.50	\$15.91	\$1.59	\$17.50	N	Y

Objective 7 - Live

Parks, Reserves & Sportsgrounds

Use of Parks, Reserves & Sportsgrounds for Commercial Fitness Services

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Fitness Business (one trainer) – Per Financial Year	\$100.00	\$90.91	\$9.09	\$100.00	N	Y
Fitness Business (multiple trainers) – Per Financial Year	\$206.00	\$187.27	\$18.73	\$206.00	N	Y

Use of Parks, Reserves & Showgrounds for Photography and Filming Sessions

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Per financial year	\$100.00	\$90.91	\$9.09	\$100.00	N	Y

Use of Parks, Reserves & Sportsgrounds - Sporting groups

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Senior fee per season registered	\$23.65	\$22.59	\$2.26	\$24.85	N	Y
Junior/student fee per season	\$7.10	\$6.77	\$0.68	\$7.45	N	Y

Additional/out of season fees

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Linemarking		Actual Cost			N	Y
Cleaning - additional		Actual Cost			N	Y
Alarm/security call out fee		Actual Cost + \$50.00			N	Y

Lighting Charges

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Anzac Park	\$0.00	\$9.09	\$0.91	\$10.00	N	Y
Brendon Sturgeon	\$0.00	\$9.09	\$0.91	\$10.00	N	Y
Perry Oval	\$0.00	\$9.09	\$0.91	\$10.00	N	Y
Country Club	\$0.00	\$13.64	\$1.36	\$15.00	N	Y
Half lights		50% reduction for half lights			N	Y

Use of Parks, Reserves & Sportsgrounds - larger events

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Larger Events (non-commercial)		Pricing will be determined individually for each application			N	Y

Parks, Reserves & Sportsgrounds (including Wade Park & Botanic Gardens) - Commercial Hire

Security bond deductions include metered electricity, ground restoration, garbage receptacle hire and tipping charges

Capacity of up to 1000 spectators

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Charge per non-performing day	\$212.70	\$203.05	\$20.30	\$223.35	N	Y
Charge per performing day	\$386.70	\$369.14	\$36.91	\$406.05	N	Y
Security bond	\$3,000.00	\$3,000.00	\$0.00	\$3,000.00	N	N

Capacity of 1000-3000 spectators

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Charge per non-performing day	\$314.60	\$300.32	\$30.03	\$330.35	N	Y
Charge per performing day	\$645.00	\$615.68	\$61.57	\$677.25	N	Y
Security bond	\$4,800.00	\$4,800.00	\$0.00	\$4,800.00	N	N

Capacity of 3000 plus spectators

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Charge per non-performing day	\$557.40	\$532.05	\$53.20	\$585.25	N	Y
Charge per performing day	\$1,393.65	\$1,330.32	\$133.03	\$1,463.35	N	Y
Security bond	\$10,000.00	\$10,000.00	\$0.00	\$10,000.00	N	N

Wade Park

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Senior Sport (not including cricket)	\$600.70	\$573.41	\$57.34	\$630.75	N	Y
Junior Sport	\$183.30	\$174.95	\$17.50	\$192.45	N	Y
Community Events (not for profit)	\$365.45	\$348.86	\$34.89	\$383.75	N	Y
Venue cleaning charge (if user leaves the venue in an unsatisfactory condition)		Actual cost + 10%			N	Y
Kiosk cleaning charge (if user leaves the kiosk in an unsatisfactory condition)		Actual cost + 10%			N	Y
Turf cricket wicket for events additional to Orange District Cricket Association draw		Preparation Cost + 10%			N	Y
Dream Cricket		No Charge			N	Y

Wade Park - Night use

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Lighting charge – per hour		Cost + 15%			N	Y
Domestic/intertown cricket – per hour	\$50.95	\$48.64	\$4.86	\$53.50	N	Y

Carl Sharpe Cricket Centre

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Rate per hour per lane (off peak 6am to 3pm)	\$20.00	\$19.09	\$1.91	\$21.00	N	Y
Rate per hour per lane (peak 3pm to 12am)	\$25.00	\$23.64	\$2.36	\$26.00	N	Y
Non-Commercial Operator (approved events only). Hourly rate charged per above to a maximum of \$250 per day, regardless of lane hire. Any day of week.	\$250.00	\$238.63	\$23.86	\$262.50	N	Y
Orange District Cricket Association & Orange Junior Cricket Association, Annual Cricket Centre Levy (per registered player)	\$10.00	\$18.18	\$1.82	\$20.00	N	Y
Community Room per hour (excludes seasonal bookings for cricket and football)	\$25.00	\$23.64	\$2.36	\$26.00	N	Y
Venue cleaning charge (if user leaves the venue in an unsatisfactory condition)		Actual cost + 10%			N	Y
Kiosk cleaning charge (if user leaves the kiosk in an unsatisfactory condition)		Actual cost + 10%			N	Y

Cook Park

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Event Administration Charge	\$68.00	\$64.55	\$6.45	\$71.00	N	Y
Markets	\$344.90	\$329.23	\$32.92	\$362.15	N	Y

Robertson Park

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Event Administration Charge	\$68.00	\$64.55	\$6.45	\$71.00	N	Y
Markets	\$344.90	\$329.23	\$32.92	\$362.15	N	Y

Orange Botanic Gardens - Funerals

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Native Garden Display	\$0.00	\$300.00	\$30.00	\$330.00	N	Y

Other Parks, Reserves and Sportsgrounds

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Annual Junior Cricket Carnival	\$2,779.05	\$2,652.73	\$265.27	\$2,918.00	N	Y
School groups from within Local Government Area		No charge			N	Y
School groups outside Local Government Area		Preparation Cost + 10%			N	Y
Commercial use		Preparation Cost + 10%			N	Y
Synthetic cricket wicket – per single use (commercial bookings)	\$95.65	\$91.32	\$9.13	\$100.45	N	Y
Amenities cleaning for commercial use – per hour	\$53.10	\$50.68	\$5.07	\$55.75	N	Y
Event Administration Charge	\$68.00	\$64.55	\$6.45	\$71.00	N	Y

Additional/out of season fees

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Linemarking		Actual Cost			N	Y
Cleaning - additional		Actual Cost			N	Y
Alarm/security call out fee		Actual Cost + \$50.00			N	Y

Mud Hut

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Event Administration Charge	\$68.00	\$64.55	\$6.45	\$71.00	N	Y
Security bond for 18th + 21st birthdays and other high risk events	\$500.00	\$500.00	\$0.00	\$500.00	N	N

Donation of Park Furniture

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Picnic table and bench seats – Cook Park	\$4,662.00	\$4,895.00	\$0.00	\$4,895.00	N	N
Furphy seating (park bench) – Cook Park	\$2,258.00	\$2,370.00	\$0.00	\$2,370.00	N	N
Recycled plastic picnic setting – Table and 2 chairs – Gosling Creek	\$3,913.00	\$4,108.00	\$0.00	\$4,108.00	N	N
Recycled plastic seat – park bench style – Gosling Creek	\$1,158.00	\$1,215.00	\$0.00	\$1,215.00	N	N
Steel frame timber slated seat, with OBG in each end – Orange Botanic Gardens	\$2,800.00	\$2,940.00	\$0.00	\$2,940.00	N	N
Tree donation		Price on application			N	N

Ranger Services/Companion Animals**Companion Animals (Dogs and Cats) registered under Companion Animals Act 1998**

NSW Office of Local Government Circular prior 1 July 2023 will be used to determine the applicable fees for the 2023/2024 financial year.

Dogs

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
For a de-sexed dog (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2023)	\$69.00	\$69.00	\$0.00	\$69.00	Y	N
For a de-sexed dog owned by an eligible pensioner (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2023)	\$29.00	\$29.00	\$0.00	\$29.00	Y	N
De-sexed dog sold by eligible pound or shelter (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2023). Recognised rescue organisations.	\$0.00	\$0.00	\$0.00	\$0.00	Y	N
For a dog not de-sexed (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2023)	\$234.00	\$234.00	\$0.00	\$234.00	Y	N
Dog not de-sexed but kept by a recognised breeder for breeding purposes; or not recommended (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2023)	\$69.00	\$69.00	\$0.00	\$69.00	Y	N
For a dog exempt from registration (Working dog; Assistance Animal; State Service Dog)		No Charge			Y	N
Inspection of Restricted and Dangerous Dog Enclosures (s.58H)	\$150.00	\$150.00	\$0.00	\$150.00	Y	N

Cats

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Cat de-sexed or not de-sexed (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2023)	\$59.00	\$59.00	\$0.00	\$59.00	Y	N
For a de-sexed cat owned by an eligible pensioner (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2023)	\$29.00	\$29.00	\$0.00	\$29.00	Y	N
De-sexed cat sold by eligible pound or shelter (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2023). Recognised rescue organisations.	\$0.00	\$0.00	\$0.00	\$0.00	Y	N
Cat not de-sexed but kept by a recognised breeder for breeding purposes; or not recommended (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2023)	\$59.00	\$59.00	\$0.00	\$59.00	Y	N

Annual permits (transition period for compliance and enforcement)

NSW Office of Local Government Circular prior 1 July 2023 will be used to determine the applicable fees for the 2023/2024 financial year.

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Dogs of a restricted breed or declared to be dangerous will be required to pay an annual permit in addition to a one-off lifetime pet registration fee	\$206.00	\$206.00	\$0.00	\$206.00	Y	N
Cats not de-sexed by four months of age will be required to pay an annual permit in addition to their one-off lifetime pet registration fee	\$85.00	\$85.00	\$0.00	\$85.00	Y	N

Orange City Council Desexing Program

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Companion Animals		Price to cover cost of animal registration			N	Y
Special Program		Price on request			N	Y

Pound Fees

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Cat at Pound – after 24hrs/per day	\$30.00	\$30.00	\$0.00	\$30.00	N	N
Dog at Pound – after 24hrs/per day	\$30.00	\$30.00	\$0.00	\$30.00	N	N
Microchipping	\$30.00	\$27.27	\$2.73	\$30.00	N	Y
Veterinary Costs (minor)		As per charged by vet			N	Y
Community programs	\$0.00	\$0.00	\$0.00	\$0.00	N	N
Impound 1st time (not applicable if registered)	\$70.00	\$70.00	\$0.00	\$70.00	N	N
2nd of subsequent - Impound within 12 months	\$107.00	\$114.00	\$0.00	\$114.00	N	N

Rehoming

Includes desexing, microchipping, veterinary check, vaccination, registration, FIV (cats only over 6 months), worming/fleas.

Note: 10% discount if 2 or more animals are adopted at the same time.

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Male Cat	\$180.00	\$163.64	\$16.36	\$180.00	N	Y
Female Cat	\$210.00	\$190.91	\$19.09	\$210.00	N	Y
Male Dog	\$410.00	\$372.73	\$37.27	\$410.00	N	Y
Female Dog	\$410.00	\$372.73	\$37.27	\$410.00	N	Y
Senior Animal > 7 years	\$0.00	\$181.82	\$18.18	\$200.00	N	Y

Rehoming - Transfer to Rescues

Includes similar rehoming (complete vet work)

Rehoming - Transfer to Rescues [continued]

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Male Cat	\$0.00	\$136.36	\$13.64	\$150.00	N	Y
Female Cat	\$0.00	\$163.64	\$16.36	\$180.00	N	Y
Male Dog	\$0.00	\$181.82	\$18.18	\$200.00	N	Y
Female Dog	\$0.00	\$181.82	\$18.18	\$200.00	N	Y

Impounding

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
For release of articles	\$135.85	\$142.65	\$0.00	\$142.65	N	N
For release of shopping trolleys – per item	\$256.20	\$269.00	\$0.00	\$269.00	N	N

Livestock (animal other than companion animals)

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Release – First Offence	\$51.00	\$54.00	\$0.00	\$54.00	N	N
Subsequent offences	\$56.60	\$59.45	\$0.00	\$59.45	N	N
Maintenance per day	\$40.00	\$40.00	\$0.00	\$40.00	N	N
Carriers fees for transport of livestock		Contract price + 10%			N	N

Objective 8 - Live

Retail Pods

Under the Future Cities project, Council has purchased two modified shipping containers to use as retail pods to assist home-based and start-up business to transition to full commercial retail environment.

Occupancy (per day)

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Longer-term - 7 days plus (includes utilities charge)	\$24.00	\$22.91	\$2.29	\$25.20	N	Y
Casual - 1-6 days (includes utilities charge)	\$31.00	\$29.59	\$2.96	\$32.55	N	Y

Orange Visitors Information Centre

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
'Hop on' bus guides for tours around Orange - per bus per hour	\$100.00	\$95.46	\$9.55	\$105.00	N	Y

Orange Regional Museum

Ticket Prices

The ticket price below includes online booking fees.

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Children's workshop (part day)		Free - \$25.00			N	Y
Adult workshop		Free - \$150.00			N	Y
Orange Regional Museum Talks	\$15.00	\$13.64	\$1.36	\$15.00	N	Y
Other events		As determined by event type			N	Y
Mondays at the Museum (under 5's program)		No charge			N	Y
School educational programs		No charge			N	Y
Friends of Orange Regional Museum		25% fee reduction in total ticket price			N	Y

Orange Regional Museum Front of House

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Orange Regional Arts Foundation		No Charge			N	Y
Orange City Council		No Charge			N	Y
Orange Visitor Centre supported Tourism Events		No Charge			N	Y

Orange Regional Museum Roof

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Orange Regional Arts Foundation		No Charge			N	Y
Orange City Council		No Charge			N	Y
Orange Visitor Centre supported Tourism Events		No Charge			N	Y
Private hire (Weddings, Naming Ceremony, Graduations, photography sessions etc) – Administrative charge	\$74.70	\$71.32	\$7.13	\$78.45	N	Y

South Court - Including Amphitheatre Hire

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Charities/Not for profit community groups (per day) - where admission is charged to the event	\$177.00	\$168.95	\$16.90	\$185.85	N	Y
Charities/Not for profit community groups (per day) - where no admission is charged to the event	\$91.70	\$87.55	\$8.75	\$96.30	N	Y
Commercial Hire – Charge per non- performing day	\$249.20	\$237.86	\$23.79	\$261.65	N	Y
Commercial Hire – Charge per performing day	\$747.00	\$712.73	\$71.27	\$784.00	N	Y
Commercial Hire – Security bond	To be determined based on size and nature of event				N	N
Orange Regional Arts Foundation		No Charge			N	Y
Orange City Council		No Charge			N	Y
Orange Visitor Centre supported Tourism Events		No Charge			N	Y
Stall holder fees	\$55.00	\$50.00	\$5.00	\$55.00	N	Y

Theatre Administration/Management

Performances

Monday to Sunday

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Community fee	\$965.00	\$922.73	\$92.27	\$1,015.00	N	Y
OR % of Box Office, whichever is greater		10%			N	Y
Schools Matinee Fee (non-ticketed audience of school students and teachers only)	\$490.00	\$468.18	\$46.82	\$515.00	N	Y
City Orange Eisteddfod Society Daily Rate (including use of kitchen)	\$490.00	\$468.18	\$46.82	\$515.00	N	Y

Commercial Hire

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Hire Fee	\$1,570.00	\$1,500.00	\$150.00	\$1,650.00	N	Y
OR % of Box Office, whichever is greater		12.50%			N	Y

Rehearsals

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Venue Rental Access (per hour – minimum 4 hours)	\$65.00	\$59.09	\$5.91	\$65.00	N	Y
Technician's Charge (per hour – minimum 4 hours)	\$55.00	\$50.00	\$5.00	\$55.00	N	Y

Conferences/Meetings

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Per day (8am – 11pm)	\$2,525.00	\$2,409.09	\$240.91	\$2,650.00	N	Y
Per half-day – maximum four hours	\$1,125.00	\$1,072.73	\$107.27	\$1,180.00	N	Y
Orange City Council per day	\$0.00	\$0.00	\$0.00	\$0.00	N	Y

Bookings Fees

The booking fees per ticket issued covers selling tickets on the Ticketek system Monday to Friday between 9am-5pm. Inclusive of this cost provided is the box office service: access to the theatre one hour prior to the performance; for half hour after the performance commences; access to the Ticketek website and an after-hours telephone service.

Fees are based on Calendar year.

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Supplementary booking fee		1.95%			N	Y
- Any ticket less than \$30	\$4.55	\$4.45	\$0.45	\$4.90	N	Y
- Any ticket more than \$30 less than \$60	\$7.05	\$6.91	\$0.69	\$7.60	N	Y
- Any ticket more than \$60 less than \$100	\$9.00	\$8.77	\$0.88	\$9.65	N	Y
- Any ticket more than \$100	\$10.15	\$9.91	\$0.99	\$10.90	N	Y
School and community events	\$2.70	\$2.64	\$0.26	\$2.90	N	Y
Complimentary Tickets	\$0.65	\$0.55	\$0.05	\$0.60	N	Y
Capital Renewal Levy	\$1.50	\$1.36	\$0.14	\$1.50	N	Y

Cancellation of Ticketed Show

The Cancellation Fee, in respect of each ticket sold for an event at the Orange Civic Theatre, is twice the inside charge for each ticket that is refunded.

Cancellation of Ticketed Show [continued]

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Administration Charge	\$250.00	\$236.36	\$23.64	\$260.00	N	Y

Forum

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Conferences/ meetings (minimum hire four hours)	\$115.00	\$109.09	\$10.91	\$120.00	N	Y
Conferences/ meetings per day (8am – 11pm)	\$770.00	\$736.36	\$73.64	\$810.00	N	Y
Dinners/receptions	\$475.00	\$454.55	\$45.45	\$500.00	N	Y
Kitchen Hire	\$290.00	\$277.27	\$27.73	\$305.00	N	Y
Performances	\$865.00	\$827.27	\$82.73	\$910.00	N	Y
OR % Box Office, whichever is greater		12.50%			N	Y
Rehearsals (minimum charge four hours)	\$130.00	\$118.18	\$11.82	\$130.00	N	Y
Per hour thereafter	\$55.00	\$50.00	\$5.00	\$55.00	N	Y

Additional to Basic Rental Charges**Staff**

The Manager Performing Arts and Venues will determine when additional cleaning charges are applicable. Events repeatedly incurring such charges may be required to pay bond in advance

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Extra technician for operation of sound equipment, follow spots, fly system or as stage hand (per hour)	\$55.00	\$50.00	\$5.00	\$55.00	N	Y
Programs sellers (by prior arrangement) (per hour)	\$55.00	\$50.00	\$5.00	\$55.00	N	Y
Additional cleaning if required (per hour)	\$55.00	\$50.00	\$5.00	\$55.00	N	Y
Testing and tagging (each)	\$4.00	\$3.64	\$0.36	\$4.00	N	Y

Equipment

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Batteries		At cost			N	Y
Use of Steinway Grand Piano (per performance)	\$200.00	\$181.82	\$18.18	\$200.00	N	Y
Tuning of piano is at hirer's expense. Costs will be charged at the Piano Tuner's rate.		At cost			N	Y
Lighting gels additional to current stock will be charged at half cost and will remain the property of the Civic Theatre. These will be charged as consumables		At cost			N	Y

continued on next page ...

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Equipment [continued]

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Hire fee for the use of wireless microphones to cover the cost of replace and repair (per day)	\$11.00	\$10.00	\$1.00	\$11.00	N	Y

Rehearsals

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Lighting design which requires a variation from the house rig (as per estimate arrived at during the initial consultation) – per hour	\$55.00	\$50.00	\$5.00	\$55.00	N	Y
Lighting design requiring additional prior consultations with the director of a production reading of a script, studying of set plans, attendance at rehearsal and for all time taken to prepare the design – per hour	\$55.00	\$50.00	\$5.00	\$55.00	N	Y
Technicians – when required to be present at a rehearsal – per hour	\$55.00	\$50.00	\$5.00	\$55.00	N	Y

Promotion

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Placement of Advertising		Cost + 10%			N	Y

Additional hours

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
City of Orange Eisteddfod technical fees additional hours (first 8 hours included in hire rate)	\$55.00	\$50.00	\$5.00	\$55.00	N	Y

Orange Regional Gallery**Ticket Prices**

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Children's Workshop (part day)		Free - \$25.00			N	Y
Adult's Workshop (full day)		\$25.00 - \$150.00			N	Y
Talks		Free - \$15.00			N	Y
Other Events		As determined by event type			N	Y
School Educational Programs		No charge			N	Y
Friends of Orange Regional Gallery		25% fee reduction in total (adult) ticket price			N	Y

East Room/West Room**One room (per hour)**

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24 Fee (excl. GST)	GST	Fee (incl. GST)	Statutory	GST
Monday-Friday: 9am-5pm; Saturday & Sunday: 10am-4pm (Half the hourly rate will be charged for non-profit and community groups)	\$35.00	\$33.41	\$3.34	\$36.75	N	Y
Orange City Council		No Charge			N	Y
Orange Visitor Centre supported Tourism Events		No Charge			N	Y
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation, community and/or arts groups in partnership with the Gallery		No Charge			N	Y

Two rooms (per hour)

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24 Fee (excl. GST)	GST	Fee (incl. GST)	Statutory	GST
Monday-Friday: 9am-5pm; Saturday & Sunday: 10am-4pm	\$57.75	\$55.14	\$5.51	\$60.65	N	Y
Orange City Council		No Charge			N	Y
Orange Visitor Centre supported Tourism Events		No Charge			N	Y
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation, community and/or arts groups in partnership with the Gallery		No Charge			N	Y

Gallery 1, Gallery 2, Gallery 3, Extension Gallery & Gallery Theatre**Commercial Activity - For Profit organisations**

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24 Fee (excl. GST)	GST	Fee (incl. GST)	Statutory	GST
Gallery 1 – per day or part thereof	\$1,551.00	\$1,480.91	\$148.09	\$1,629.00	N	Y
Gallery 2 – per day or part thereof	\$619.85	\$591.68	\$59.17	\$650.85	N	Y
Gallery 3 – per day or part thereof	\$619.85	\$591.68	\$59.17	\$650.85	N	Y
Extension Gallery	\$1,507.00	\$1,438.50	\$143.85	\$1,582.35	N	Y
Gallery Theatre		3 hours - \$250 Per day \$500			N	Y
If additional staff required for security – per hour	\$40.50	\$38.68	\$3.87	\$42.55	N	Y
Opening/Closing fee outside gallery opening hours	\$35.00	\$33.41	\$3.34	\$36.75	N	Y

Conferences and Community Service Non-Profit Organisations

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Gallery 1 – per day or part thereof	\$602.90	\$575.50	\$57.55	\$633.05	N	Y
Gallery 2 – per day or part thereof	\$315.45	\$301.09	\$30.11	\$331.20	N	Y
Gallery 3 – per day or part thereof	\$315.45	\$301.09	\$30.11	\$331.20	N	Y
Extension Gallery	\$585.90	\$559.27	\$55.93	\$615.20	N	Y
Gallery Theatre	3 hours - \$175 Per day \$250				N	Y
If additional staff required for security – per hour	\$40.55	\$38.68	\$3.87	\$42.55	N	Y
Charge for opening/closing when outside gallery opening hours	\$35.00	\$33.41	\$3.34	\$36.75	N	Y
Orange City Council	No Charge				N	Y
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation, community and/or arts groups in a formal partnership with the Gallery	No Charge				N	Y

Specialist Advice on Artworks from Gallery Professional Staff

The professional staff cannot issue valuation certificates, but can indicate a range of values with respect to auction needs

North Court (Day Hire)

Where admission is charged to the event

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Charities/Not for profit community groups (per day)	\$177.00	\$169.09	\$16.91	\$186.00	N	Y
Commercial hire (per day)	\$458.90	\$438.05	\$43.80	\$481.85	N	Y
Orange City Council	No Charge				N	Y
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation, community and/or arts groups in partnership with the Gallery	No Charge				N	Y

Where no admission is charged to the event

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Charities/Not for profit community groups (per day)	\$91.70	\$87.55	\$8.75	\$96.30	N	Y
Commercial hire (per day)	\$458.90	\$438.05	\$43.80	\$481.85	N	Y
Orange City Council	No Charge				N	Y
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation, community and/or arts groups in partnership with the Gallery	No Charge				N	Y

Overnight hire

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Hire fees plus \$ per night	\$115.00	\$109.77	\$10.98	\$120.75	N	Y
Orange City Council Per Day		Nil			N	Y
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation Per Pay, community and/or arts groups in partnership with the Gallery		Nil			N	Y

Commercial Hire - Performance Events**Capacity of 1,000 spectators**

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Charge per performing day	\$711.85	\$679.50	\$67.95	\$747.45	N	Y
Charge per non-performing day	\$229.40	\$219.00	\$21.90	\$240.90	N	Y
Security bond	\$3,500.00	\$3,500.00	\$0.00	\$3,500.00	N	N

Capacity of 1,000-2,000 spectators

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Charge per performing day	\$1,056.90	\$1,008.86	\$100.89	\$1,109.75	N	Y
Charge per non-performing day	\$344.90	\$329.23	\$32.92	\$362.15	N	Y
Security bond	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00	N	N

Capacity of 2,000+ spectators

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Charge per performing day	\$877.85	\$837.95	\$83.80	\$921.75	N	Y
Charge per non-performing day	\$389.90	\$372.18	\$37.22	\$409.40	N	Y
Security bond	\$5,500.00	\$5,500.00	\$0.00	\$5,500.00	N	N

City Events**Stall holder fees**

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Stall holder fees	\$41.00	\$39.09	\$3.91	\$43.00	N	Y

Function Centre Administration/Management**Orange Function Centre Hire fees****Ball/dinner/theatre style using Main Hall, up to 300 people**

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Monday to Friday (day rate per day)	\$905.00	\$863.64	\$86.36	\$950.00	N	Y
Saturday	\$1,100.00	\$1,050.00	\$105.00	\$1,155.00	N	Y
Sunday	\$1,200.00	\$1,145.45	\$114.55	\$1,260.00	N	Y

Ball/dinner/theatre style using Main Hall & Wings, 300-500 people

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Monday to Friday (day rate per day)	\$1,200.00	\$1,145.45	\$114.55	\$1,260.00	N	Y
Saturday	\$1,375.00	\$1,313.64	\$131.36	\$1,445.00	N	Y
Sunday	\$1,580.00	\$1,509.09	\$150.91	\$1,660.00	N	Y

Ball/dinner/theatre style using Main Hall & Wings, 500-800 people

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Monday to Friday (day rate per day)	\$1,305.00	\$1,245.45	\$124.55	\$1,370.00	N	Y
Saturday	\$1,560.00	\$1,490.91	\$149.09	\$1,640.00	N	Y
Sunday	\$1,745.00	\$1,663.64	\$166.36	\$1,830.00	N	Y

Hire for decorations/rehearsals - per hour

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Monday to Friday (day rate per day)	\$72.00	\$65.45	\$6.55	\$72.00	N	Y
Saturday	\$82.00	\$74.55	\$7.45	\$82.00	N	Y
Sunday	\$124.00	\$112.73	\$11.27	\$124.00	N	Y

City of Orange Eisteddfod

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Daily Rate	\$428.00	\$468.18	\$46.82	\$515.00	N	Y

Exhibitions (professional/commercial)**Display/Trade shows (main hall and side halls)**

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Monday to Friday (day rate per day)	\$2,605.00	\$2,486.36	\$248.64	\$2,735.00	N	Y
Saturday	\$3,255.00	\$3,109.09	\$310.91	\$3,420.00	N	Y

Display/Trade shows (main hall and side halls) [continued]

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Sunday	\$3,905.00	\$3,727.27	\$372.73	\$4,100.00	N	Y

Exhibitions (community/not-profit)**Display/Trade shows (main hall and side halls)**

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Monday to Friday (day rate per day)	\$1,275.00	\$1,218.18	\$121.82	\$1,340.00	N	Y
Saturday	\$1,520.00	\$1,450.00	\$145.00	\$1,595.00	N	Y
Sunday	\$1,690.00	\$1,613.64	\$161.36	\$1,775.00	N	Y
Orange City Council per Day	\$885.00	\$845.45	\$84.55	\$930.00	N	Y

Sporting/Entertainment Event

Shows/Events that require designated seating must be sold through Ticketek

Without alcohol

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Monday to Friday (day rate per day)	\$1,425.00	\$1,359.09	\$135.91	\$1,495.00	N	Y
Saturday	\$1,775.00	\$1,695.45	\$169.55	\$1,865.00	N	Y
Sunday	\$2,130.00	\$2,031.82	\$203.18	\$2,235.00	N	Y
Bond (paid prior to event)	\$2,689.80	\$2,824.30	\$0.00	\$2,824.30	N	N

With alcohol

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Monday to Friday (day rate per day)	\$3,255.00	\$3,109.09	\$310.91	\$3,420.00	N	Y
Saturday	\$4,140.00	\$3,950.00	\$395.00	\$4,345.00	N	Y
Sunday	\$4,915.00	\$4,690.91	\$469.09	\$5,160.00	N	Y
Bond (paid prior to event)	\$6,454.90	\$6,777.65	\$0.00	\$6,777.65	N	N

Concert format up to 300 people

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Monday to Friday (day rate per day)	\$1,050.00	\$1,004.55	\$100.45	\$1,105.00	N	Y
Saturday	\$1,200.00	\$1,145.45	\$114.55	\$1,260.00	N	Y
Sunday	\$1,460.00	\$1,395.45	\$139.55	\$1,535.00	N	Y
OR % of Box Office, whichever is greater		12.50%			N	Y

Concert format over 300 people

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Monday to Friday (day rate per day)	\$1,305.00	\$1,245.45	\$124.55	\$1,370.00	N	Y
Saturday	\$1,560.00	\$1,490.91	\$149.09	\$1,640.00	N	Y
Sunday	\$1,745.00	\$1,663.64	\$166.36	\$1,830.00	N	Y
OR % of Box Office, whichever is greater		12.50%			N	Y

Church Service or Prize Night

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Community Christmas Day Lunch		No Charge			N	Y
Monday to Friday (day rate per day)	\$1,305.00	\$1,245.45	\$124.55	\$1,370.00	N	Y
Saturday	\$1,415.00	\$1,350.00	\$135.00	\$1,485.00	N	Y
Sunday	\$1,460.00	\$1,395.45	\$139.55	\$1,535.00	N	Y

School exam rate

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Monday to Friday (day rate per day)	\$785.00	\$750.00	\$75.00	\$825.00	N	Y
Saturday	\$915.00	\$872.73	\$87.27	\$960.00	N	Y
Sunday	\$1,000.00	\$954.55	\$95.45	\$1,050.00	N	Y

Catering levy per person

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Minimum Charge	\$2.00	\$1.82	\$0.18	\$2.00	N	Y

Overtime surcharge after 11pm on staff engaged to continue function

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Monday to Saturday		At cost plus 25%			N	Y
Sunday		Hourly rate			N	Y

Function Centre Additional Charges

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Canopy	\$110.00	\$104.55	\$10.45	\$115.00	N	Y
Napkins - each		Cost + 10%			N	Y
Security		At cost			N	Y
Tablecloths	\$8.00	\$10.00	\$1.00	\$11.00	N	Y

Function Centre Additional Charges [continued]

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Additional cleaning/sorting of kitchen equipment, cutlery, plates etc.		At cost plus 10%			N	Y
Kitchen Hire per hour (minimum three hours)	\$36.00	\$34.55	\$3.45	\$38.00	N	Y
Urns (large)	\$17.00	\$16.36	\$1.64	\$18.00	N	Y
Carpet rolls	\$75.00	\$72.73	\$7.27	\$80.00	N	Y
Tables (each)	\$12.00	\$11.82	\$1.18	\$13.00	N	Y
Chairs black (each)	\$6.50	\$6.36	\$0.64	\$7.00	N	Y
Cutlery and crockery (per piece)	\$0.50	\$0.45	\$0.05	\$0.50	N	Y
Glasses	\$0.65	\$0.64	\$0.06	\$0.70	N	Y
Corkage (per bottle)	\$5.00	\$5.00	\$0.50	\$5.50	N	Y

Function Centre Administration/Management - Orange Botanic Gardens**Large Events**

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Large Events (Category 2)		Larger events that are referred to Orange City Council. Pricing will be determined individually for each application			N	Y

Clover Hill Function Centre

Orange City Council - no charge for all categories

*Hire fee includes cleaning

Monday to Friday (until 5pm Friday)**Community Groups (not for profit) and Private Hire (non-commercial)**

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
4+ hours per day	\$165.00	\$157.27	\$15.73	\$173.00	N	Y
Per half day (less than 4 hours)	\$90.00	\$85.91	\$8.59	\$94.50	N	Y
Security Bond - Private Hire	\$0.00	\$250.00	\$0.00	\$250.00	N	N

For Profit Organisation and Private Hire (commercial)

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
4+ hours per day	\$220.00	\$210.00	\$21.00	\$231.00	N	Y
Per half day (less than 4 hours)	\$130.00	\$124.09	\$12.41	\$136.50	N	Y

Funerals - Monday to Friday only

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Hire	\$0.00	\$300.00	\$30.00	\$330.00	N	Y

Weekend Hire**Community Groups (not for profit) and Private Hire (non-commercial) - From 5pm Friday**

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Hire	\$385.00	\$368.18	\$36.82	\$405.00	N	Y
Security Bond	\$250.00	\$250.00	\$0.00	\$250.00	N	N
Security Bond - 18th and 21st birthday parties	\$750.00	\$750.00	\$0.00	\$750.00	N	N

For Profit Organisation and Private Hire (commercial) - From 5pm Friday

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Hire	\$750.00	\$715.45	\$71.55	\$787.00	N	Y
Security Bond	\$500.00	\$500.00	\$0.00	\$500.00	N	N

Alarm/Security Call Out Fee

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Alarm/security call out fee		Actual Cost + \$50.00			N	Y

Historic Church

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Bond	\$110.00	\$110.00	\$0.00	\$110.00	N	N
Flat rate	\$120.00	\$114.55	\$11.45	\$126.00	N	Y

Garden Areas

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Fee (non-commercial event)	\$68.00	\$64.55	\$6.45	\$71.00	N	Y

Emmaville Cottage Hire

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Per day	\$120.00	\$114.54	\$11.45	\$126.00	N	Y

Orange City Library

Lost items

There may be a reduction or exemption of the fee based on the discretion of the Chief Executive Officer (CEO).

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Lost borrower card	\$2.20	\$2.20	\$0.00	\$2.20	N	N
Lost or damaged material – replacement cost		Varies			N	N
Lost or damaged material – processing fee	\$22.70	\$22.70	\$0.00	\$22.70	N	N

Inter Library Loans

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Search fee	\$5.50	\$5.00	\$0.50	\$5.50	N	Y
Inter Library Loan Fee – Non Reciprocal Libraries		Various			N	Y

Printing

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
A4 Black & White – per page	\$0.20	\$0.18	\$0.02	\$0.20	N	Y
A4 Colour – per page	\$1.00	\$0.91	\$0.09	\$1.00	N	Y
A3 Black & White - per page	\$0.20	\$0.18	\$0.02	\$0.20	N	Y
A3 Colour - per page	\$2.00	\$1.82	\$0.18	\$2.00	N	Y

Scanning

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Scanning per document	\$2.00	\$1.82	\$0.18	\$2.00	N	Y

Fax sending Australia

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
First page	\$5.00	\$4.55	\$0.45	\$5.00	N	Y
Subsequent pages	\$1.25	\$1.14	\$0.11	\$1.25	N	Y

Fax receiving Australia

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
First page	\$5.00	\$4.55	\$0.45	\$5.00	N	Y

Fax receiving Australia [continued]

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Subsequent pages	\$1.25	\$1.14	\$0.11	\$1.25	N	Y

Fax sending International

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
First page	\$10.00	\$9.09	\$0.91	\$10.00	N	Y
Subsequent pages	\$2.50	\$2.27	\$0.23	\$2.50	N	Y

Fax receiving International

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
First page	\$5.00	\$4.55	\$0.45	\$5.00	N	Y
Subsequent pages	\$1.25	\$1.14	\$0.11	\$1.25	N	Y

Local Studies**Photographic Reproduction**

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Non Commercial	\$15.00	\$13.64	\$1.36	\$15.00	N	Y
Commercial	\$100.00	\$90.91	\$9.09	\$100.00	N	Y

Local Studies Research

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Assistance from staff - first hour free then per hour	\$40.00	\$40.00	\$0.00	\$40.00	N	N

Objective 9 - Live

Courallie Park Child Development Centre

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Non-refundable re-enrolment fee per booked day, per child, for one week. Once the child commences care, a credit for each actual day of attendance will be provided.	\$20.00	\$20.00	\$0.00	\$20.00	N	N
Bookings for extra day – one 24-hour working day cancellation notice or fee will be charged	\$120.00	\$126.00	\$0.00	\$126.00	N	N
Full fee per child per day (including public holidays, excluding Christmas Day and New Years Day)	\$120.00	\$126.00	\$0.00	\$126.00	N	N
Fees based on annual enrolment						
Late fee (per 15 minutes after 6:00 pm)	\$20.00	\$20.00	\$0.00	\$20.00	N	N
Registration fee (per booked day for one week per family)	\$25.00	\$25.00	\$0.00	\$25.00	N	N

Family Day Care

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Administration fee per hour of care	\$1.80	\$1.85	\$0.00	\$1.85	N	N
Weekly Levy	\$22.00	\$22.00	\$0.00	\$22.00	N	N
Registration fee per family (non-refundable)	\$40.00	\$40.00	\$0.00	\$40.00	N	N
New carer registration	\$150.00	\$150.00	\$0.00	\$150.00	N	N
Playgroup fee per session	\$10.00	\$10.00	\$0.00	\$10.00	N	N
Late fee		As per educator fee schedule			N	N
Playgroup pick up fee – Full	\$10.00	\$10.00	\$0.00	\$10.00	N	N
Playgroup pick up fee – Part	\$7.00	\$7.00	\$0.00	\$7.00	N	N

Fee per hour of contracted care or part there of

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Before and After School Care		\$9.00-\$14.65			N	N
		Last year fee \$8.60-\$13.95				
Casual – non contracted hours		\$9.35-\$14.65			N	N
		Last year fee \$8.90-\$13.95				
Non Standard Hours 6pm – 8am Mon to Fri		\$9.35-\$14.65			N	N
		Last year fee \$8.90-\$13.95				

Fee per hour of contracted care or part there of [continued]

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Public Holidays – cannot exceed the double hourly standard rate		Maximum of \$23.85			N	N
		Last year fee Maximum of \$22.70				
Standard Hours 8am – 6pm Mon to Fri		\$9.00-\$11.90			N	N
		Last year fee \$8.60-\$11.35				
Transport – per trip		\$3.70- \$6.40			N	N
		Last year fee \$3.50- \$6.10				
Vacation Care – can be charged at hourly rate or a daily session		Daily rate \$64.70- \$70.55			N	N
		Last year fee Daily rate \$61.60- \$67.20				
Weekends – cannot exceed 1.5 x the hourly standard rate		Maximum of \$17.85			N	N
		Last year fee Maximum of \$17.00				

Occasional Child Care

CCS - Child Care Subsidy

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Registration fee per family (non-refundable)	\$40.00	\$40.00	\$0.00	\$40.00	N	N
Fee per hour or part thereof - per child (CCS eligible)	\$12.00	\$12.60	\$0.00	\$12.60	N	N
Fee per hour or part thereof – per child (not eligible for CCS)	\$10.00	\$10.50	\$0.00	\$10.50	N	N
Late fee (after closing time per 15 minutes)	\$20.00	\$20.00	\$0.00	\$20.00	N	N
Cancellation fee	Individual bookings must be cancelled or altered with 1 weeks notice or full booked charges apply				N	N

Before and After School Care

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Before school session per child	\$26.00	\$27.00	\$0.00	\$27.00	N	N
After school session per child	\$33.00	\$34.00	\$0.00	\$34.00	N	N
Registration fee (per family per booked day for one week)	\$10.00	\$10.00	\$0.00	\$10.00	N	N
Pupil free day per child	\$68.00	\$70.00	\$0.00	\$70.00	N	N
Late fee per 15 minutes after Service closes per child	\$20.00	\$20.00	\$0.00	\$20.00	N	N

Spring Street Children's Centre

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Non-refundable re-enrolment fee per booked day, per child, for one week. Once the child commences care, a credit for each actual day of attendance will be provided.	\$20.00	\$20.00	\$0.00	\$20.00	N	N
Full fee per child per day (including public holidays, excluding Christmas Day and New Years Day)	\$120.00	\$126.00	\$0.00	\$126.00	N	N
Fees based on annual enrolment						
Bookings for extra day	\$120.00	\$126.00	\$0.00	\$126.00	N	N
Late fee (per 15 minutes after 6:00 pm)	\$20.00	\$20.00	\$0.00	\$20.00	N	N
Registration fee (per booked day for one week per family)	\$25.00	\$25.00	\$0.00	\$25.00	N	N

Vacation Care

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Without Child Care Benefit per child per day	\$68.00	\$71.00	\$0.00	\$71.00	N	N
Pupil free day per child	\$68.00	\$71.00	\$0.00	\$71.00	N	N
Late fee (per 15 minutes after Service closes) per child	\$20.00	\$20.00	\$0.00	\$20.00	N	N

Yarrawong Children's Centre

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Non-refundable re-enrolment fee per booked day, per child, for one week. Once the child commences care, a credit for each actual day of attendance will be provided.	\$20.00	\$20.00	\$0.00	\$20.00	N	N
Full fee per child per day (including public holidays, excluding Christmas Day and New Years Day)	\$120.00	\$126.00	\$0.00	\$126.00	N	N
Fees based on annual enrolment						
Bookings for extra day	\$120.00	\$126.00	\$0.00	\$126.00	N	N
Late fee (per 15 minutes after 6:00 pm)	\$20.00	\$20.00	\$0.00	\$20.00	N	N
Registration fee (per booked day for one week per new family)	\$25.00	\$25.00	\$0.00	\$25.00	N	N

Anson Street OSHC

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
After school session per child		to be determined by the National Disability Insurance Agency			N	N
Pupil free day per child		to be determined by the National Disability Insurance Agency			N	N
Vacation care per day per child		to be determined by the National Disability Insurance Agency			N	N
Late fee - after 15 minutes of service closure, hourly ratio rate applies		to be determined by the National Disability Insurance Agency			N	N
Short Notice Cancellations		to be determined by the National Disability Insurance Agency			N	N

Ageing and Disability Services**Choice at Home****Food Services**

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Commonwealth Home Support Programme - Main Meal		\$7.00 - \$10.00 Last year fee \$6.50 - \$8.00			N	N
Mini Meal		\$6.50 - \$8.00 Last year fee \$4.80 - \$6.00			N	N
Dessert		\$3.50 - \$4.00 Last year fee \$2.80 - \$3.50			N	N
Soup		\$3.50 - \$4.00			N	N
Private/Package/NDIS		Variable			N	N

Social Support

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Return outings in Orange Local Government Area	\$7.00	\$7.00	\$0.00	\$7.00	N	N
Return outings outside Orange Local Government Area	\$15.00	\$15.00	\$0.00	\$15.00	N	N
Community Transport - within Orange City limits (each way)	\$5.00	\$5.00	\$0.00	\$5.00	N	N
Community Transport - outside Orange City limits (each way)	\$8.00	\$8.00	\$0.00	\$8.00	N	N
Home pick up – each way (for Choices at Home outings)	\$2.00	\$2.00	\$0.00	\$2.00	N	N
Shopping	\$8.00	\$10.00	\$0.00	\$10.00	N	N
Gardening & Community Restaurant	\$2.00	\$2.00	\$0.00	\$2.00	N	N
Social Support - variety	\$5.00	\$5.00	\$0.00	\$5.00	N	N
Private/Package/NDIS fee		Variable			N	N

Residential Service

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Supported Independent Living program activities	to be determined by the National Disability Insurance Agency				N	N
Residents – contribution of their benefits – Residents rent contribution	to be determined by the National Disability Insurance Agency				N	N
Supported Disability Accommodation	to be determined by the National Disability Insurance Agency				N	N
Residents – contribution of their benefits – Residents board and lodgings	to be determined by the National Disability Insurance Agency				N	N
Food Services	Meal costs are based on the cost of provision of meals to the clients				N	N

Public Halls and Community Centres**Carriage Cottage**

Orange City Council exempt from hire rates.

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Community Group – non-profit – up to 10 times in one year – free	No Charge				N	Y
Community Group – non-profit – per hour after 10 times per year	\$12.00	\$10.91	\$1.09	\$12.00	N	Y
Government/For-profit Organisation per hour	\$28.00	\$25.45	\$2.55	\$28.00	N	Y

Private Functions

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
- Per Hour	\$28.00	\$25.45	\$2.55	\$28.00	N	Y
- Bond	\$250.00	\$250.00	\$0.00	\$250.00	N	N

Lucknow School Community Centre

Orange City Council exempt from hire rates.

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Community Group – non-profit – up to 10 times in one year – free	No Charge				N	Y
Community Group – non-profit – per hour after 10 times per year	\$12.00	\$10.91	\$1.09	\$12.00	N	Y
Government/For-profit Organisation – per hour	\$28.00	\$25.45	\$2.55	\$28.00	N	Y

Private Functions

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
- Per Hour	\$28.00	\$25.45	\$2.55	\$28.00	N	Y
- Daily Rate - up to 12 hours	\$195.00	\$186.13	\$18.61	\$204.75	N	Y
- Weekend Hire (Friday after 6pm - Sunday 6pm)	\$350.00	\$334.09	\$33.41	\$367.50	N	Y
- Bond	\$250.00	\$250.00	\$0.00	\$250.00	N	N

Spring Hill Community Centre

Orange City Council exempt from hire rates.

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Community Group – non-profit – up to 10 times in one year – free		No Charge			N	Y
Community Group – non-profit – per hour after 10 times per year	\$12.00	\$10.91	\$1.09	\$12.00	N	Y
Government/For-profit Organisation – per hour	\$28.00	\$25.45	\$2.55	\$28.00	N	Y

Private Functions

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
- Per Hour	\$28.00	\$25.45	\$2.55	\$28.00	N	Y
- Daily Rate - up to 12 hours	\$195.00	\$186.13	\$18.61	\$204.75	N	Y
- Weekend Hire (Friday after 6pm - Sunday 6pm)	\$350.00	\$334.09	\$33.41	\$367.50	N	Y
- Bond	\$250.00	\$250.00	\$0.00	\$250.00	N	N

Youth Hub

Orange City Council exempt from hire rates.

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Community Group – non-profit – up to 10 times in one year – free		No Charge			N	Y
Community Group – non-profit – per hour after 10 times per year	\$12.00	\$10.91	\$1.09	\$12.00	N	Y
Government/For-profit Organisation – per hour	\$28.00	\$25.45	\$2.55	\$28.00	N	Y

Private Functions

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
- Per Hour	\$28.00	\$25.45	\$2.55	\$28.00	N	Y
- Bond	\$250.00	\$250.00	\$0.00	\$250.00	N	N

Wentworth Mine Site

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Admission Charge (over 18 only) per person	\$0.00	\$0.00	\$0.00	\$0.00	N	Y
Pensioners and children under 18 FREE						

Community Services Centre, Giyalang Ganya

Orange City Council exempt from hire rates.

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Community Group – non-profit – up to 10 times in one year – free		No Charge			N	Y
Community Group – non-profit – per hour after 10 times per year	\$12.00	\$10.91	\$1.09	\$12.00	N	Y
Government/For-profit Organisation – per hour	\$28.00	\$25.45	\$2.55	\$28.00	N	Y

Private Functions

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
- Per hour	\$28.00	\$25.45	\$2.55	\$28.00	N	Y
- Bond	\$250.00	\$250.00	\$0.00	\$250.00	N	N

Nguluway Ngurang - Seniors Village Hub

Orange City Council exempt from hire rates.

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Community Group – non-profit – up to 10 times in one year – free		No Charge			N	Y
Community Group – non-profit – per hour after 10 times per year	\$12.00	\$10.91	\$1.09	\$12.00	N	Y
Government/For-profit Organisation – per hour	\$28.00	\$25.45	\$2.55	\$28.00	N	Y
Senior Citizen's - fob purchase	\$15.00	\$14.55	\$1.45	\$16.00	N	Y

Private Functions

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
- Per hour	\$28.00	\$25.45	\$2.55	\$28.00	N	Y
- Bond	\$250.00	\$250.00	\$0.00	\$250.00	N	N

Annual Charges

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Senior Citizens	\$2,000.00	\$863.64	\$86.36	\$950.00	N	Y
U3A	\$2,200.00	\$2,163.64	\$216.36	\$2,380.00	N	Y
Combined Pensioners	\$700.00	\$636.36	\$63.64	\$700.00	N	Y

Canobolas Scout Camp

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Dormitory overnight (per person) - old (while available)	\$18.00	\$17.27	\$1.73	\$19.00	N	Y
Dormitory overnight (per person) - new (when available)	\$30.00	\$31.82	\$3.18	\$35.00	N	Y
Camping overnight (per person) - subject to availability	\$10.00	\$9.09	\$0.91	\$10.00	N	Y
Day use (including showers) more than 3.5 hours (per person)	\$5.00	\$4.55	\$0.45	\$5.00	N	Y
Half day use (including showers) less than 3.5 hours (per person)	\$3.00	\$2.73	\$0.27	\$3.00	N	Y
Scouts Australia full site use (available 6 times a year)		No Charge			N	Y
Scouts and guides additional use		1/2 price of other groups			N	Y
Orange City Council use		No hire charge - contribution to cleaning costs			N	Y
Orange Local Aboriginal Lands Council (Pilot projects)		Subject to negotiation based on cost and social delivery outcomes			N	Y
Damage and cleaning costs		At cost plus 20% admin fee			N	Y

Objective 10 - Prosper**Colour City Caravan Park****Backpackers Pay and Stay**

No fees applicable for 21/22.

Tent Arrangement

No fees applicable for 21/22.

Off Peak Season**Budget Cabins**

Maximum length of stay is 2 weeks.

Included in the price is bedding on a double bed only, two towels and a bath mat.

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Single – per night	\$85.00	\$86.36	\$8.64	\$95.00	N	Y
Double – per night	\$100.00	\$100.00	\$10.00	\$110.00	N	Y
Each additional person (beyond 2) – per night. Additional linen charges apply as quoted.	\$12.00	\$13.64	\$1.36	\$15.00	N	Y

Standard Cabins

Maximum length of stay is 2 weeks.

Included in the price is bedding on a double bed only, two towels and a bath mat.

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Single – per night	\$100.00	\$100.00	\$10.00	\$110.00	N	Y
Double – per night	\$120.00	\$113.64	\$11.36	\$125.00	N	Y
Each additional person (beyond 2) – per night	\$12.00	\$13.64	\$1.36	\$15.00	N	Y

Powered sites/powered tent sites

Maximum length of stay is 150 days per site.

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
1-2 person/s – per night	\$33.00	\$33.64	\$3.36	\$37.00	N	Y
Each additional person (beyond 2) – per night	\$8.00	\$8.18	\$0.82	\$9.00	N	Y

Unpowered sites/Unpowered tent sites

Maximum length of stay is 50 days per site.

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Per person – per night	\$13.00	\$13.64	\$1.36	\$15.00	N	Y

Four Seasons Cottage - Up to 4 persons

Maximum length of stay is 2 weeks. Minimum 2 nights.

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Per night	\$225.00	\$218.18	\$21.82	\$240.00	N	Y
Each additional person (over 4 persons)	\$30.00	\$27.27	\$2.73	\$30.00	N	Y

Peak Season

Peak periods are the NSW School Holidays, Long Weekends, Public Holidays and Local Regional Events.

Budget Cabins

Maximum length of stay is 2 weeks.

Included in the price is bedding on a double bed only, two towels and a bath mat.

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Single – per night	\$95.00	\$95.45	\$9.55	\$105.00	N	Y
Double – per night	\$105.00	\$109.09	\$10.91	\$120.00	N	Y
Each additional person (beyond 2) – per night. Additional linen charges apply as quoted.	\$15.00	\$14.55	\$1.45	\$16.00	N	Y

Standard Cabin

Maximum length of stay is 2 weeks.

Included in the price is bedding on a double bed only, two towels and a bath mat.

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Single – per night	\$110.00	\$109.09	\$10.91	\$120.00	N	Y
Double – per night	\$130.00	\$122.73	\$12.27	\$135.00	N	Y
Each additional person (beyond 2) – per night. Additional linen charges apply as quoted.	\$15.00	\$14.55	\$1.45	\$16.00	N	Y

Powered sites/powered tent sites

Maximum length of stay is 150 days per site.

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
1-2 person/s – per night	\$35.00	\$36.36	\$3.64	\$40.00	N	Y
Each additional person (beyond 2) – per night	\$10.00	\$9.09	\$0.91	\$10.00	N	Y

Unpowered sites/unpowered tent sites

Maximum length of stay is 50 days per site.

Unpowered sites/unpowered tent sites [continued]

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Per person – per night	\$15.00	\$14.55	\$1.45	\$16.00	N	Y

Four Seasons Cottage - Up to 4 persons*Maximum length of stay is 2 weeks. Minimum 2 nights.*

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Per night (up to 4 persons)	\$260.00	\$254.55	\$25.45	\$280.00	N	Y
Each additional person	\$30.00	\$27.27	\$2.73	\$30.00	N	Y

Linen hire

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Per person		As per quote			N	Y

Permanent sites (Existing occupants only)

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
1 Adult – per week	\$77.00	\$81.00	\$0.00	\$81.00	N	N
Each additional adult – per week	\$10.50	\$11.00	\$0.00	\$11.00	N	N

Electricity Charges

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Access charge – per week PLUS	\$6.00	\$5.73	\$0.57	\$6.30	N	Y
Per kilowatt (Kw)	\$0.25	\$0.27	\$0.03	\$0.30	N	Y

Objective 11 - Prosper

Airport Operations

Passenger tax

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
New regular passenger transport routes		By individual commercial agreement			N	Y
Regular Passenger Transport (RPT) operators on existing routes where they are charged per passenger	\$19.90	\$19.00	\$1.90	\$20.90	N	Y

Landing charges levied for each aircraft movement based on maximum take-off weight of aircraft

For the purposed of establishing liability for landing charges,

a flight by an aircraft may be identified by documentation which includes:

- A light strip summary used to compile records of movements of aircraft in relation to aerodromes
- Messages extracted from the Aeronautical Telecommunications Network
- A flight plan submitted to air traffic control
- Information supplied by the civil aviation authority
- Recordings of messages broadcast to or from aircraft

Exemptions to Landing Charges

- Aircraft associated non-profit or charity purposes
- Aircraft contracted to the Rural Fire Service (RFS) during the fire season

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Avgas/Avtur per 1000kg or part thereof for aircraft over 2000kg	\$14.15	\$13.50	\$1.35	\$14.85	N	Y
Aircraft less than 2000kg (per tonne)	\$6.00	\$5.73	\$0.57	\$6.30	N	Y
Minimum Charge	\$6.00	\$5.73	\$0.57	\$6.30	N	Y
Non-profit/Charity flights/flights for operational purposes during bush fire fighting season		No charge			N	Y
Local private aircraft per registered aircraft per year over 2000kg	\$590.75	\$563.91	\$56.39	\$620.30	N	Y
Local private aircraft per registered aircraft per year under 2000kg	\$236.55	\$225.82	\$22.58	\$248.40	N	Y
Local business aircraft per registered aircraft per year over 2000kg	\$1,182.65	\$1,128.91	\$112.89	\$1,241.80	N	Y
Local business aircraft per registered aircraft per year under 2000kg	\$590.75	\$563.91	\$56.39	\$620.30	N	Y
Access Code (to access airside)	\$38.80	\$37.05	\$3.70	\$40.75	N	Y

Meeting Room Hire

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Per Day	\$137.25	\$131.00	\$13.10	\$144.10	N	Y
Per hour	\$28.00	\$26.36	\$2.64	\$29.00	N	Y

Car Parking

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Paid parking in secured carpark		\$5.00 per day - maximum \$25.00 per week			N	Y

Car Rental

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Per licence per year	\$2,366.10	\$2,258.55	\$225.85	\$2,484.40	N	Y
Per car park per year (designated car park, max 6 cars)	\$236.60	\$225.86	\$22.59	\$248.45	N	Y

Land lease charges for hangars

Per square metre for developed and undeveloped land (subject to market valuation and negotiation of suitable rent by the Chief Executive Officer (CEO).)

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Minimum charge per sqm	\$7.60	\$7.27	\$0.73	\$8.00	N	Y

Per square metre for hangar space (subject to market valuation and negotiation of suitable rent by the Chief Executive Officer (CEO).)

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Minimum charge per sqm	\$22.90	\$21.86	\$2.19	\$24.05	N	Y

Private Works Management

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Government Grant and Roads and Maritime Services (RMS) works on cost on labour		36.90%			N	Y

Private Works

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
On-cost on labour wages		40%			N	Y
On-cost on plant hire charges		30%			N	Y
On-cost on material charges		10%			N	Y
Administration on-cost on total of account including above on- cost		20%			N	Y

Private Works - Replacing Damaged Concrete Gutter Bridge Slabs

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Replacing 1 slab	\$0.00	\$185.45	\$18.55	\$204.00	N	Y
Additional slabs	\$0.00	\$97.27	\$9.73	\$107.00	N	Y

Private Works - Erection of Banners

Minimum erection of 1 zone

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
1 zone – maximum 8 banners	\$268.95	\$339.60	\$0.00	\$339.60	N	N
2 zones – maximum 16 banners	\$403.50	\$452.80	\$0.00	\$452.80	N	N
3 zones – maximum 24 banners	\$537.75	\$566.00	\$0.00	\$566.00	N	N
4 zones – maximum 32 banners	\$672.30	\$679.15	\$0.00	\$679.15	N	N
5 zones – maximum 40 banners	\$806.80	\$792.40	\$0.00	\$792.40	N	N

Property Administration - Rental per annum

Lease and license fees subject to terms contained in each agreement and/or negotiation of suitable rent by the Chief Executive Officer (CEO). Those leases which refer to Landlords Assessment are calculated as a CPI increase. CPI is calculated by Council using actual CPI as measured by the Australian Bureau of Statistics (ABS) and is the measure of actual inflation. The actual CPI utilises the last advertised quarter (at the time the increase is due) and the same quarter of the prior year from the ABS All groups CPI, index numbers (a); Sydney.

$$\text{Inflation Rate} = \frac{\text{CPI}_2 - \text{CPI}_1}{\text{CPI}_1} * 100$$

where:

CPI₂ – is the CPI in the second period
CPI₁ – is the CPI in the previous period

Cultural Centre

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Orange Lapidary & Mineral Club Inc	\$735.00	\$701.82	\$70.18	\$772.00	N	Y
Orange Spinners & Handcraft Group	\$735.00	\$701.82	\$70.18	\$772.00	N	Y
Community Group - non-profit - up to 10 times in one year - free		No Charge			N	Y
Community Group - non-profit - per hour after 10 times per year	\$12.00	\$10.91	\$1.09	\$12.00	N	Y
Profit/government agencies – per hour	\$28.00	\$25.45	\$2.55	\$28.00	N	Y
Orange Arts Society Lease – per annum	\$1,318.55	\$1,198.68	\$119.87	\$1,318.55	N	Y
Permanent space for community groups – per annum	\$735.00	\$701.82	\$70.18	\$772.00	N	Y

Cultural Centre [continued]

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Orange Lace Makers	\$735.00	\$701.82	\$70.18	\$772.00	N	Y

Environmental Learning Facility (ELF)**Hire Fees - Monday to Sunday**

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Community Groups / NFP		No Charge			N	Y
Organisation / Government - 1 hour	\$0.00	\$18.18	\$1.82	\$20.00	N	Y
Organisation / Government - per half day (less than 4 hours)	\$0.00	\$59.09	\$5.91	\$65.00	N	Y
Organisation / Government - more than 4 hours	\$0.00	\$86.36	\$8.64	\$95.00	N	Y
Cleaning - Additional		Actual Cost			N	Y
Alarm/security call out fee		Actual Cost + \$50.00			N	Y

Objective 12 - Preserve

Cemetery

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Funeral Late Fee (>30 Minutes after booking time)	\$180.00	\$163.64	\$16.36	\$180.00	N	Y

Old Portion

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Interment of ashes in existing allotment	\$175.00	\$168.18	\$16.82	\$185.00	N	Y
Land for grave	\$360.00	\$345.45	\$34.55	\$380.00	N	Y
Perpetual Maintenance	\$925.00	\$881.82	\$88.18	\$970.00	N	Y
Reopening of grave with tombstone or slab – Contractor's charges plus	\$165.00	\$159.09	\$15.91	\$175.00	N	Y

Baby Section (In Lawn Portion)

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Interment	\$360.00	\$345.45	\$34.55	\$380.00	N	Y

Lawn Portion - Denominational

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Land for each grave, first interment and perpetual maintenance	\$2,845.00	\$2,713.64	\$271.36	\$2,985.00	N	Y

Lawn Portion - Non-Denominational

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Land for each grave, first interment, and perpetual maintenance	\$3,290.00	\$3,140.91	\$314.09	\$3,455.00	N	Y

Lawn Portion

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Reopening of grave for second interment	\$830.00	\$790.91	\$79.09	\$870.00	N	Y
Interment of ashes from Crematorium, in rose bed and perpetual maintenance	\$550.00	\$527.27	\$52.73	\$580.00	N	Y

Lawn Portion [continued]

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Interment of ashes from Crematorium, in lawn (new plot) and perpetual maintenance	\$2,650.00	\$2,527.27	\$252.73	\$2,780.00	N	Y
Interment of ashes in Columbarium Wall - owner to provide plaque	\$550.00	\$525.45	\$52.55	\$578.00	N	Y

Right of Burial (Reservation of Burial Plot)

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Right of Burial (Old and Lawn Portions)	\$1,285.00	\$1,227.27	\$122.73	\$1,350.00	N	Y

Aboveground Crypt Space (Section M)

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Land for Vault – for plot 1.0 m x 3 m – including perpetual maintenance	\$2,570.00	\$2,454.55	\$245.45	\$2,700.00	N	Y

Aboveground Crypt Space (Section N)

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Land for Vault – for plot 1.3 m x 2.4 m – including perpetual maintenance	\$3,476.00	\$3,318.18	\$331.82	\$3,650.00	N	Y

Any other interment

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Interment of bodies – weekdays	\$490.00	\$468.18	\$46.82	\$515.00	N	Y
Interment of bodies – Saturdays or Public Holidays	\$775.00	\$740.91	\$74.09	\$815.00	N	Y
Columbarium Wall Ashes interment (outside of Orange Cemetery) - not including plaque	\$330.00	\$314.55	\$31.45	\$346.00	N	Y

Aboveground Vault Space

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Land for Vault – for plot – including perpetual maintenance – fee per square metre	\$865.00	\$827.27	\$82.73	\$910.00	N	Y

Melaleuca Gardens

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Reservation Fee	\$4,335.00	\$4,136.36	\$413.64	\$4,550.00	N	Y
Land for each grave, single interment, and perpetual maintenance	\$4,550.00	\$4,343.64	\$434.36	\$4,778.00	N	Y
Interment fee (less original reservation fee paid)	\$4,550.00	\$4,345.45	\$434.55	\$4,780.00	N	Y
Interment of ashes from Crematorium, including perpetual maintenance	\$570.00	\$545.45	\$54.55	\$600.00	N	Y

Memorial Garden

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Purchase of allotment for interment of ashes from Crematorium, in memorial gardens wall, including perpetual maintenance	\$535.00	\$509.09	\$50.91	\$560.00	N	Y

Miscellaneous Charges

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Provision of monument (small, white headstone)	\$215.00	\$204.55	\$20.45	\$225.00	N	Y
Exhumation		Cost plus 15%			N	Y

Annual Permits

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Annual permits to carry out works at cemetery on headstones	\$350.00	\$350.00	\$0.00	\$350.00	N	N

Objective 13 - Preserve

Sewerage Services

Residential

Sewerage Charges

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Annual residential sewerage bill	\$562.25	\$580.25	\$0.00	\$580.25	N	N
Sewer Usage Charge (per kL)	\$2.62	\$2.70	\$0.00	\$2.70	N	N

Non-residential

Minimum Charge

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Minimum annual non-residential sewerage bill	\$562.25	\$580.25	\$0.00	\$580.25	N	N

Annual sewerage access charges

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
20mm	\$181.52	\$187.32	\$0.00	\$187.32	N	N
25mm	\$282.28	\$291.32	\$0.00	\$291.32	N	N
32mm	\$464.72	\$479.60	\$0.00	\$479.60	N	N
40mm	\$726.08	\$749.32	\$0.00	\$749.32	N	N
50mm	\$1,134.48	\$1,170.80	\$0.00	\$1,170.80	N	N
65mm	\$1,917.16	\$1,978.52	\$0.00	\$1,978.52	N	N
80mm	\$2,904.16	\$2,997.08	\$0.00	\$2,997.08	N	N
100mm	\$4,537.76	\$4,683.00	\$0.00	\$4,683.00	N	N
150mm	\$10,210.04	\$10,536.76	\$0.00	\$10,536.76	N	N
200mm	\$18,147.24	\$18,727.96	\$0.00	\$18,727.96	N	N

Usage

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Sewer Usage Charge (per kL)	\$2.62	\$2.70	\$0.00	\$2.70	N	N

Sewer junction cut in

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
150mm diameter sewer – excavation by applicant	\$518.25	\$534.85	\$0.00	\$534.85	N	N
Other than above		Quotation			N	N

Sewer disconnection

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
150mm diameter		Quotation			N	N

Detailed Hydraulic Analysis

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Detailed Hydraulic Analysis		Quotation			N	N

Vacuum Pressure Test Sewer Main

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Vacuum pressure test sewer main (per ET -equivalent tenement)	\$58.00	\$59.86	\$0.00	\$59.86	N	N

CCTV Inspections

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
CCTV Inspections per connection (Sewer)	\$21.50	\$30.37	\$0.00	\$30.37	N	N
CCTV Inspections per connection (Stormwater)	\$0.00	\$37.98	\$0.00	\$37.98	N	N

Liquid Trade Waste**Application fees**

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
A, B&S classifications	\$165.15	\$170.43	\$0.00	\$170.43	N	N
C classification	\$444.89	\$459.13	\$0.00	\$459.13	N	N
Annual trade waste fee per exempt business	\$44.60	\$46.05	\$0.00	\$46.05	N	N

Category 1: Trade waste discharges requiring nil or minimal pre-treatment

This category includes retail food outlets with no hot food or foods that generate an oily/greasy waste, and other processes

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Re-inspection fee	\$88.70	\$91.55	\$0.00	\$91.55	N	N

Trade waste discharges with limited requirements and that do not require approval

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Annual trade waste fee per business	\$94.62	\$97.65	\$0.00	\$97.65	N	N

Category 2: Trade waste discharges with prescribed pre-treatment

This category includes: premises that prepare and/or serve hot foods or that generate oily/greasy waste, classification A activities

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Annual trade waste fee	\$94.62	\$97.65	\$0.00	\$97.65	N	N
Re-inspection fee	\$88.70	\$91.55	\$0.00	\$91.55	N	N

Trade waste usage charge for those:

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
- with adequate pre-treatment (per kL)	\$2.64	\$2.72	\$0.00	\$2.72	N	N
- without adequate pre-treatment (per kL)	\$18.60	\$19.20	\$0.00	\$19.20	N	N

Category 2S: Septic Waste

This category includes: chemical toilets and septic tank waste (effluent and septage)

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Septic Waste Disposal Charge (per kL)	\$19.31	\$19.93	\$0.00	\$19.93	N	N
Annual trade waste fee	\$94.62	\$97.65	\$0.00	\$97.65	N	N
Re-inspection fee	\$88.70	\$91.55	\$0.00	\$91.55	N	N

Category 3: Large discharges and industrial waste

This category includes large trade waste discharges (over about 20kL/day) and dischargers of industrial waste. Excess mass charges (EMC) apply for all wastes exceeding the concentration of pollutants in domestic sewage (Biological Oxygen Demand=300mg/L, Suspended solids=300mg/L, Ammonia (as N)= 35mg/L, Total Kjeldahl Nitrogen= 50mg/L, Phosphorus= 10mg/L, Total dissolved solids= 1000mg/L etc.)

Charging rate for pH, if outside the approved range = $K \times [\text{actual pH} - \text{approved pH}]^{\#} \times 2$

[actual pH - approved pH] #

K = pH coefficient = \$0.52

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Zinc (per kg)	\$18.55	\$19.13	\$0.00	\$19.13	N	N
pH coefficient	\$0.50	\$0.52	\$0.00	\$0.52	N	N

Category 3: Large discharges and industrial waste [continued]

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Annual trade waste fee	\$637.77	\$658.18	\$0.00	\$658.18	N	N
Re-inspection fee	\$88.75	\$91.55	\$0.00	\$91.55	N	N
Suspended Solids (per kg)	\$1.86	\$1.92	\$0.00	\$1.92	N	N
Total Kjeldahl Nitrogen (per kg)	\$3.39	\$3.50	\$0.00	\$3.50	N	N
Total Phosphorus (per kg)	\$39.15	\$40.40	\$0.00	\$40.40	N	N
Oil & Grease (per kg)	\$4.33	\$4.47	\$0.00	\$4.47	N	N
Total Dissolved Solids (per kg)	\$0.08	\$0.08	\$0.00	\$0.08	N	N
Sulphate (per kg)	\$0.19	\$0.20	\$0.00	\$0.20	N	N
Sulphites (per kg)	\$2.04	\$2.11	\$0.00	\$2.11	N	N
Aluminium (per kg)	\$0.90	\$0.93	\$0.00	\$0.93	N	N
Chromium (per kg)	\$30.83	\$31.82	\$0.00	\$31.82	N	N
Biochemical Oxygen Demand (per kg) (1 specific formulas apply)	\$1.99	\$2.05	\$0.00	\$2.05	N	N

Construction Approvals**Construction Certificate Application fee**

To be collected at the time of submission of application for building works where council is nominated as the certifier by the applicant

Activities Where Building Works Are Proposed

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Up to \$50,000	\$236.65	\$225.91	\$22.59	\$248.50	N	Y
\$50,001-\$100,000	\$355.35	\$339.18	\$33.92	\$373.10	N	Y

\$100,001-\$250,000

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Base Fee	\$645.60	\$616.27	\$61.63	\$677.90	N	Y
- Plus per additional \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$100,000	\$2.90	\$2.77	\$0.28	\$3.05	N	Y
- Less % Discount for combined DA/CC		25%			N	Y

More than \$250,000

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Base Fee	\$1,154.20	\$1,101.73	\$110.17	\$1,211.90	N	Y
- Plus per additional \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	\$1.45	\$1.36	\$0.14	\$1.50	N	Y
- Less % Discount for combined DA/CC		25%			N	Y

Amended application

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Minor amendment	\$118.30	\$112.91	\$11.29	\$124.20	N	Y
Other amendments – % of the Original Fee		50%			N	Y
Minimum Charge	\$172.60	\$164.77	\$16.48	\$181.25	N	Y

Referral of Certificate

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Referral of Construction Certificate Application to external certifier – Cost Plus		30%			N	Y

Inspection Fees

To be collected where council is nominated as the Principal Certifying Authority by the applicant, at the time of submission of application. Fees include mandatory inspections, plumbing and drainage application and inspection fees and also an occupation certificate

Minor Developments

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
New build + alterations including pergolas, carports, decks, garages, swimming pools etc. – per inspection	\$90.00	\$150.00	\$15.00	\$165.00	N	Y
Other/Additional minor reinspections (each)	\$90.00	\$81.82	\$8.18	\$90.00	N	Y
Other/Additional major reinspections (each)	\$139.85	\$150.00	\$15.00	\$165.00	N	Y
Commercial and industrial development inspections – per inspection (basic). Assessment of fee to be determined by Director Development Services where development is more complex.	\$139.85	\$150.00	\$15.00	\$165.00	N	Y
Where inspector arrives on site at appointed time and job is not ready for inspection or does not comply, additional accounts will be forwarded at the rate of – for each return visit	\$170.00	\$154.55	\$15.45	\$170.00	N	Y

Compliance Inspections

Applies when Council is not the Principal Certifying Authority relating to the approved construction works (other than water and sewer compliance inspections)

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Complex development - per hour	\$322.75	\$308.09	\$30.81	\$338.90	N	Y

Compliance Inspections [continued]

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Other development - per each inspection	\$145.25	\$138.64	\$13.86	\$152.50	N	Y

Occupation Certificates

Applies when Council is not the original Principal Certifying Authority relating to the development and includes guidance with procedure to change PCA

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
All development	\$914.80	\$873.23	\$87.32	\$960.55	N	Y

Property Certificates/Information

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Certificate under s735A of the Local Government Act	\$109.75	\$115.25	\$0.00	\$115.25	N	N
PLUS where a certificate requires a site inspection	\$198.00	\$207.90	\$0.00	\$207.90	N	N
Outstanding Notices and Orders Certificate under Environmental Planning and Assessment Act	\$109.75	\$115.25	\$0.00	\$115.25	N	N
Where combined S735A or EPAA Outstanding Notices Certificate is sought	\$195.00	\$195.00	\$0.00	\$195.00	N	N

Section 68 Water and Sewer Works Applications

When Council is not the Principal Certifying Authority relating to the development or where the works are not associated with a construction approval issued by council, the following fees apply for each approval and associated inspection required

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Application fee	\$195.00	\$205.00	\$0.00	\$205.00	N	N
Minor Application Fee - 3 max fixtures	\$100.00	\$100.00	\$0.00	\$100.00	N	N

Water and Sewer Compliance Inspections

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Standard inspection (all developments)	\$165.00	\$165.00	\$0.00	\$165.00	N	N
Re-inspections	\$125.00	\$125.00	\$0.00	\$125.00	N	N

Movable/Mobile Dwelling Approvals

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Inspection	\$0.00	\$165.00	\$0.00	\$165.00	N	N
Application Fee	\$0.00	\$205.00	\$0.00	\$205.00	N	N

On-Site Sewage Management (OSM) Fees

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Installation of new system or alteration of an existing system (Fee includes determination of application, registration and inspection of system)	\$285.00	\$300.00	\$0.00	\$300.00	N	N
Re-inspection of system	\$125.00	\$130.00	\$0.00	\$130.00	N	N
Inspection of existing systems listed on Council's OSM Register (as part of Council audit)	\$185.00	\$195.00	\$0.00	\$195.00	N	N
Inspection of existing systems (one-off to determine compliance eg, requested at sale)	\$250.00	\$260.00	\$0.00	\$260.00	N	N

Development Applications**Administration of Easements**

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Application to apply restriction to Council land for the purposes of an easement		Purchase of restriction to be in accordance with Licenced Valuer's valuation for the affected Council land.(Note: all costs of valuation report, survey and drafting of easement, Council approval and registration of easement shall also be borne by the proponent)			N	N
Easement negotiation and administration fees - Council owned land	\$1,200.00	\$1,200.00	\$0.00	\$1,200.00	N	N

Variation or Modification of a Restriction

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Request to vary Restriction-as-to- User or other legal document	\$35.00	\$37.00	\$0.00	\$37.00	N	N

Estimated Cost of Development

These fees incorporate the Plan First fee of 0.00064 cents per dollar of estimated cost of certain development in excess of \$50,000

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Development not involving a building, work, subdivision or demolition	\$285.00	\$333.00	\$0.00	\$333.00	Y	N

Estimated Cost of Development [continued]

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Development for erection of dwelling house with an estimated construction cost of \$100,000 or less	\$455.00	\$532.00	\$0.00	\$532.00	Y	N
Erection of an advertising sign	\$285.00	\$333.00	\$0.00	\$333.00	Y	N
Plus \$ (for each advertisement in excess of one or the fee calculated in accordance with the above table, whichever is the greater	\$50.00	\$93.00	\$0.00	\$93.00	Y	N
Residential flat development under SEPP 65	\$760.00	\$760.00	\$0.00	\$760.00	Y	N

Development for residential buildings including the erection of a dwelling house, additions to a dwelling and residential outbuildings

- where development consent only is required

Noted that this is a statutory fee. In the 1 July 2023 financial year - the amount calculated as follows:

\$100 x A/B

where -

A is the CPI number for the March quarter in the financial year immediately preceding the financial year for which the amount is calculated.

B is the CPI number for the March quarter of 2023.

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Up to \$5,000		\$129.00			Y	N
Between \$5,001 to \$50,000	\$198.00 plus \$3.00 over \$1,000 (or part thereof) over \$5,000				Y	N
Between \$50,001 to \$250,000	\$412.00 plus \$3.64 over \$1,000 (or part thereof) over \$50,000				Y	N
Between \$250,001 to \$500,000	\$1,356.00 plus \$2.34 over \$1,000 (or part thereof) over \$250,000				Y	N
Between \$500,001 to \$1,000,000	\$2,041.00 plus \$1.64 over \$1,000 (or part thereof) over \$500,000				Y	N
Between \$1,000,001 to \$10,000,000	\$3,058.00 plus \$1.44 over \$1,000 (or part thereof) over \$1,000,000				Y	N
Over \$10,000,000	\$18,565.00 plus \$1.19 over \$1,000 (or part thereof) over \$10,000,000				Y	N

Designated Development

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Per Application	\$920.00	\$1,076.00	\$0.00	\$1,076.00	Y	N

Development requiring concurrence

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Concurrence fee for payment to each concurrence authority (separate cheque/s)	\$320.00	\$374.00	\$0.00	\$374.00	Y	N
Additional processing fee (payable to Council) where concurrent fee is applicable	\$140.00	\$164.00	\$0.00	\$164.00	Y	N

Integrated Development

These fees are in addition to the fees calculated in accordance with the above

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Additional fee	\$140.00	\$164.00	\$0.00	\$164.00	Y	N
- Plus concurrence fee payable to each approval body (Payments must be made out to the relevant approval body)	\$320.00	\$374.00	\$0.00	\$374.00	Y	N

State Significant Development

Fees will apply as per the Environmental Planning Assessment Act and associated Regulation.

Development involving the subdivision of land

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Per Application (includes creation of New Road)	\$665.00	\$777.00	\$0.00	\$777.00	Y	N
- Plus per additional lot (includes creation of new road)	\$65.00	\$65.00	\$0.00	\$65.00	Y	N
Per Application (no New Road created)	\$330.00	\$386.00	\$0.00	\$386.00	Y	N
- Plus per additional lot (no new road created)	\$53.00	\$53.00	\$0.00	\$53.00	Y	N
Per Application (Strata Title)	\$330.00	\$330.00	\$0.00	\$330.00	Y	N
- Plus per additional lot (strata title)	\$65.00	\$65.00	\$0.00	\$65.00	Y	N

Advertising Fee

In addition to other fees payable, the following maximum fees for the giving of notice required for the development are payable

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
- In the case of designated development	\$2,220.00	\$2,596.00	\$0.00	\$2,596.00	Y	N
- In the case of advertised development	\$250.00	\$250.00	\$0.00	\$250.00	Y	N

Advertising Fee [continued]

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
- In the case of prohibited development	\$250.00	\$250.00	\$0.00	\$250.00	Y	N
- In the case of development for which an environmental planning instrument or development control plan requires notice to be given otherwise than as referred to above	\$250.00	\$250.00	\$0.00	\$250.00	Y	N
- Where notice of application for modification under s4.55(2) or s4.56 is required to be given	\$250.00	\$250.00	\$0.00	\$250.00	Y	N

Request for Review of Determination

Noted that this is a statutory fee. In the 1 July 2023 financial year - the amount calculated as follows:

$\$100 \times A/B$

where -

A is the CPI number for the March quarter in the financial year immediately preceding the financial year for which the amount is calculated.

B is the CPI number for the March quarter of 2023.

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
not involving building, work or demolition (% of Original DA Application fee)		50% of original DA application fee			Y	N
where the erection of a dwelling house with an estimated cost of construction of \$100,000 or less is involved	\$222.00	\$222.00	\$0.00	\$222.00	Y	N
Up to \$5,000		\$64.00			Y	N
\$5,001 to \$250,000		\$100 plus \$1.50 per \$1,000 (or part thereof) of estimated cost			Y	N
\$250,001 to \$500,000		\$585 plus \$0.85 per \$1,000 (or part thereof) of estimated cost over \$250,000			Y	N
\$500,001 to \$1,000,000		\$833 plus \$0.50 per \$1,000 (or part thereof) of estimated cost over \$500,000			Y	N
\$1,000,001 to \$10,000,000		\$1,154 plus \$0.40 per \$1,000 (or part thereof) of estimated cost over \$1,000,000			Y	N
More than \$10,000,000		\$5,540 plus \$0.27 per \$1,000 (or part thereof) of estimated cost over \$10,000,000			Y	N

Fee for review of decision to reject a development application

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
a) if estimated cost of development is less than \$100,000	\$55.00	\$55.00	\$0.00	\$55.00	Y	N
b) if estimated cost of development is > \$100,000 and < \$1 million	\$150.00	\$150.00	\$0.00	\$150.00	Y	N
c) if estimated cost of development is > \$1 million	\$250.00	\$250.00	\$0.00	\$250.00	Y	N

Modification of a consent for local development or state significant development

Noted that this is a statutory fee. In the 1 July 2023 financial year - the amount calculated as follows:

\$100 x A/B

where -

A is the CPI number for the March quarter in the financial year immediately preceding the financial year for which the amount is calculated.

B is the CPI number for the March quarter of 2023.

Section 4.55 (1)

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Max. fee for a Application under s4.55(1) of the Act for the modification of a development consent is	\$0.00	\$0.00	\$0.00	\$0.00	Y	N

Section 4.55 (1A) or 4.56 - minimal impact

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Max. fee for a Application under s4.55(1A) or s4.56 OR	\$645.00	\$754.00	\$0.00	\$754.00	Y	N
% of the fee for the original application, whichever is the lesser		50%			Y	N
For an application that involves minor works or consideration and where the fee required for a s4.55 (1A) as calculated above exceeds \$270	\$263.00	\$270.00	\$0.00	\$270.00	N	N
Fee for review of modification application under S4.55 (% of Original fee)		50%			Y	N

Section 4.55 (2) or 4.56 - not of minimal impact

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
(a) % of fee if original application fee < \$100		50%			Y	N
(b) i) % of original fee where application does not involve erection of building, carrying out of work or demolition of work or building		50%			Y	N
(b) ii) where application is for erection of a dwelling with estimated cost of construction of \$100,000 or less	\$190.00	\$222.00	\$0.00	\$222.00	Y	N
(b) iii) with respect to any other DA other than above		See below Table			N	N
Plus additional amount if notice of application is required to be given under section 4.55 (2) or 4.56 of the act	\$300.00	\$300.00	\$0.00	\$300.00	Y	N

Table (b) iii)

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Up to \$5,000		\$64.00			Y	N
\$5,001 to \$250,000		\$95 plus \$1.50 per \$1,000 (or part thereof) of estimated cost			Y	N
\$250,001 to \$500,000		\$585 plus \$0.85 per \$1,000 (or part thereof) of estimated cost over \$250,000			Y	N
\$500,001 to \$1,000,000		\$833 plus \$0.50 per \$1,000 (or part thereof) of estimated cost over \$500,000			Y	N
\$1,00,001 to \$10,000,000		\$1,154 plus \$0.40 per \$1,000 (or part thereof) of estimated cost over \$1,000,000			Y	N
More than \$10,000,000		\$5,540 plus \$0.27 per \$1,000 (or part thereof) of estimated cost over \$10,000,000			Y	N

Refund of development application fee

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Where technical assessment has not been given – Fee Paid Less	\$153.60	\$161.30	\$0.00	\$161.30	N	N
Where technical assessment has been given – Fee Paid Less	\$182.45	\$191.55	\$0.00	\$191.55	N	N
Where report has been prepared		No refund			N	N

Refund of advertising fee

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Where application is yet to be advertised – Fee Paid Less	\$27.95	\$29.35	\$0.00	\$29.35	N	N
Where application has been advertised or has been prepared for advertising		No refund			N	N

Complying Development Application Fees & Modification of Complying Development Certificate Fees

To be collected at the time of submission of application for building or subdivision works where council is nominated as the certifier by the applicant

Building (Estimated Cost)

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Up to \$5,000	\$315.00	\$300.00	\$30.00	\$330.00	N	Y
\$5,001 to \$29,999	\$375.00	\$359.09	\$35.91	\$395.00	N	Y
\$30,000 to \$100,000	\$470.00	\$450.00	\$45.00	\$495.00	N	Y
More than \$100,000	\$605.00	\$577.27	\$57.73	\$635.00	N	Y

Subdivision (Estimated Cost)

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Subdivision	\$236.65	\$225.91	\$22.59	\$248.50	N	Y
- Plus fee per additional lot	\$23.65	\$22.59	\$2.26	\$24.85	N	Y
Subdivision						
Strata Subdivision	\$236.65	\$225.91	\$22.59	\$248.50	N	Y
- Plus fee per additional lot	\$23.65	\$22.59	\$2.26	\$24.85	N	Y
Strata Subdivision						

Modification of Complying Development

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Modification		50% of original fee			N	Y

Building Control Fees**Private Certification**

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Lodgement of privately certified Part 4A Certificate with Council (Clause 263(2))	\$36.00	\$36.00	\$0.00	\$36.00	N	N

Town Planning Certificates

[additional information under section 10.7(5) will not be issued separately to the certificate under section 10.7 (2)]

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Certificate under s10.7(2) Environmental Planning and Assessment Amendment Act (Planning Certificate) - per parcel of land	\$53.00	\$62.00	\$0.00	\$62.00	Y	N
Additional information required under s10.7(5) of Environmental Planning and Assessment Act	\$80.00	\$94.00	\$0.00	\$94.00	Y	N
Urgency fee	\$70.00	\$70.00	\$0.00	\$70.00	N	N

Refund of Planning Certificate

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Where the application is yet to be processed		Fee paid less \$20.00			N	N
Where the application has been processed		Zero			N	N

Outstanding Notices

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Fee, applied under s608 of Local Government Act, for information on notices issued under the following Acts: Swimming Pool Act; Public Health Act; Protection of the Environment Operations Act – Base fee	\$103.45	\$108.60	\$0.00	\$108.60	N	N
PLUS – where a certificate requires a site inspection	\$189.50	\$199.00	\$0.00	\$199.00	N	N
Information under each additional Act – per Act	\$34.50	\$36.25	\$0.00	\$36.25	N	N

Building Information Certificates

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Building Information Certificate - Minimum Fee - In the case of a Class 1 building (together with any Class 10 buildings on the site) or a Class 10 building (Note fee of \$250 applies for each dwelling contained in the building or any other building or part of a building/structure on the allotment) (Additional Fees apply for illegal buildings)	\$250.00	\$250.00	\$0.00	\$250.00	Y	N

In the case of any other class of building - as follows

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Not exceeding 200m ²	\$250.00	\$250.00	\$0.00	\$250.00	Y	N
Exceeding 200m ² but not exceeding 2,000m ² – minimum	\$250.00	\$250.00	\$0.00	\$250.00	Y	N
- Plus, for each square metre over 200, an additional	\$0.50	\$0.50	\$0.00	\$0.50	Y	N
Exceeding 2,000m ² – minimum	\$1,165.00	\$1,165.00	\$0.00	\$1,165.00	Y	N
- plus for each square metre over 2,000 an additional (charge \$0.075)	\$0.08	\$0.08	\$0.00	\$0.08	Y	N
In any case where the application relates to a part of a building and that part consists of an external wall only or does not otherwise have a floor area	\$250.00	\$250.00	\$0.00	\$250.00	Y	N
Reinspections (each)	\$90.00	\$90.00	\$0.00	\$90.00	Y	N
Copy of certificate – mailed	\$13.50	\$13.50	\$0.00	\$13.50	Y	N
Copy of certificate – fax transmission	\$15.60	\$15.60	\$0.00	\$15.60	Y	N
Special urgency fee (same-day issue) – base fee plus	\$50.00	\$50.00	\$0.00	\$50.00	N	N

Drainage Diagrams

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Solicitor enquiries (per property)	\$122.25	\$128.35	\$0.00	\$128.35	N	N
Urgency fee (same-day issue)	\$50.00	\$50.00	\$0.00	\$50.00	N	N
Reinspection fee (of works)	\$48.00	\$50.00	\$0.00	\$50.00	N	N
Reinspection fee (due to no access)	\$122.25	\$128.35	\$0.00	\$128.35	N	N
Copy of Diagram for building purposes	\$50.00	\$50.00	\$0.00	\$50.00	N	N
No access administration fee	\$46.35	\$48.65	\$0.00	\$48.65	N	N

Sundry Local Government Act Application Fees**Waste**

(in excess of 240-litre) - per week

Community Land (per application)

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Engage in a trade or business (other than mobile food van/premises)	\$230.00	\$240.00	\$0.00	\$240.00	N	N
Direct or procure entertainment for public	\$230.00	\$240.00	\$0.00	\$240.00	N	N
Play musical instrument for fee or reward	\$23.00	\$24.00	\$0.00	\$24.00	N	N
Set up, operate or use a loudspeaker or sound amplifier	\$23.00	\$24.00	\$0.00	\$24.00	N	N
Hold a public meeting	\$230.00	\$240.00	\$0.00	\$240.00	N	N

Public Roads (per application)

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Charitable collections	\$16.00	\$17.00	\$0.00	\$17.00	N	N
Operate a stall	\$16.00	\$17.00	\$0.00	\$17.00	N	N
Hold a raffle or other competition	\$16.00	\$17.00	\$0.00	\$17.00	N	N

Other Activities

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Operate a public car park – per space	\$8.10	\$8.50	\$0.00	\$8.50	N	N
Operate a caravan park or camping ground – per site	\$18.90	\$19.85	\$0.00	\$19.85	N	N
Caravan park inspection fee	\$114.85	\$120.60	\$0.00	\$120.60	N	N

Install or operate amusement device (defined by construction Safety Act 1992)

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Install or operate amusement device (defined by construction Safety Act 1992)	\$75.00	\$79.00	\$0.00	\$79.00	N	N
- large device - each						
Install or operate amusement device (defined by construction Safety Act 1992)	\$54.00	\$57.00	\$0.00	\$57.00	N	N
- small device - each						
Install or operate amusement device (defined by construction Safety Act 1992)	\$190.00	\$200.00	\$0.00	\$200.00	N	N
- more than two devices						
Food Vendor operating in a public place - (non-market approval) (Annual Approval)	\$538.15	\$565.05	\$0.00	\$565.05	N	N
Small Scale Local Fruit Stall - associated with an Orchard	\$150.00	\$150.00	\$0.00	\$150.00	N	N
Operate an undertaker's business – per annum	\$115.25	\$121.00	\$0.00	\$121.00	N	N
Operate a mortuary – per annum	\$115.25	\$121.00	\$0.00	\$121.00	N	N
Install domestic oil or solid fuel heating appliance + inspection	\$230.00	\$240.00	\$0.00	\$240.00	N	N

Stand Plant

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Permit to stand plant on public road, such as a crane or concrete truck – (per day or part day)	\$144.25	\$151.45	\$0.00	\$151.45	N	N

Construction Zone

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Where pedestrian or traffic management plan required – (per day or part day)	\$144.25	\$151.45	\$0.00	\$151.45	N	N
Application for placement of street furniture	\$170.40	\$178.90	\$0.00	\$178.90	N	N
Outdoor Eating Area Licence – per year	\$45.95	\$48.25	\$0.00	\$48.25	N	N
Commercial mobile vans (non-food) on public streets and places – per day	\$359.50	\$343.15	\$0.00	\$343.15	N	N

Rent

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Rent for use of public places under provisions of Roads Act (including street furniture) – per m2 leased area per annum	\$83.60	\$87.80	\$0.00	\$87.80	N	N

Hoardings

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Erection of hoarding on Council land/ footpath application fee	\$50.00	\$50.00	\$0.00	\$50.00	N	N
Plus additional daily fee per lineal metre of hoarding where hoarding is proposed to be in place for up to two weeks. Periods in excess of 2 weeks TBD at time of application.	\$3.00	\$3.00	\$0.00	\$3.00	N	N

BCA Compliance inspection and report

(not associated with a Council construction certificate or Council complying development certificate). Note - fee for building reports will be determined by the Director Development Services on the complexity of the building or when significant BCA issues

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
BCA Compliance Inspection and Report (Basic)		TBD at time of request			N	Y

Subdivision And Development Fees**Engineering Construction Certificate**

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Engineering Construction	\$82.45	\$86.60	\$0.00	\$86.60	N	N

Withdrawn Construction Certificate

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Before consideration		Full refund			N	Y
Less administration fee	\$82.45	\$78.68	\$7.87	\$86.55	N	Y
After consideration		No refund			N	Y
If construction certificate is refused		No refund			N	Y

Application for Subdivision Certificate

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
- Fee per lot	\$35.70	\$37.50	\$0.00	\$37.50	N	N
- Minimum fee	\$277.60	\$291.50	\$0.00	\$291.50	N	N
Signing of Plans of Consolidation and other plans not requiring Subdivision Certificate	\$269.80	\$283.35	\$0.00	\$283.35	N	N

Subdivision Plan Approval Fee**Rural**

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Soil Erosion Control Plan	\$82.45	\$78.68	\$7.87	\$86.55	N	Y
Road	\$346.75	\$331.00	\$33.10	\$364.10	N	Y
Drainage (Culvert)	\$82.45	\$78.68	\$7.87	\$86.55	N	Y

Rural Residential (Standard all 2 Hectare or less allotments)

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Soil Erosion Control Plan	\$82.45	\$78.68	\$7.87	\$86.55	N	Y
Interlot Drainage	\$82.45	\$78.68	\$7.87	\$86.55	N	Y
PLUS per lin metre	\$1.95	\$1.86	\$0.19	\$2.05	N	Y
Interlot Drainage						
Road – half width	\$175.95	\$167.95	\$16.80	\$184.75	N	Y
PLUS per lin metre	\$1.95	\$1.86	\$0.19	\$2.05	N	Y
Road - half width						
Road – full width	\$260.40	\$248.55	\$24.85	\$273.40	N	Y
PLUS per lin metre	\$3.35	\$3.18	\$0.32	\$3.50	N	Y
Road - full width						
Drainage	\$260.40	\$248.55	\$24.85	\$273.40	N	Y
PLUS per lin metre	\$3.35	\$3.18	\$0.32	\$3.50	N	Y
Drainage						
On Site Detention	\$260.40	\$248.55	\$24.85	\$273.40	N	Y
Water Reticulation Plan	\$176.20	\$168.18	\$16.82	\$185.00	N	Y
Sewer Reticulation Plan	\$176.20	\$168.18	\$16.82	\$185.00	N	Y
Minimum fee / re-issue of engineering plans with minor amendments	\$260.40	\$248.55	\$24.85	\$273.40	N	Y

Urban and Industrial

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Soil Erosion Control Plan	\$89.15	\$85.09	\$8.51	\$93.60	N	Y
Interlot Drainage	\$89.15	\$85.09	\$8.51	\$93.60	N	Y

continued on next page ...

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Urban and Industrial [continued]

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
PLUS per lin metre	\$1.95	\$1.86	\$0.19	\$2.05	N	Y
Interlot Drainage						
Road – half width	\$176.20	\$168.18	\$16.82	\$185.00	N	Y
PLUS per lin metre	\$6.50	\$6.23	\$0.62	\$6.85	N	Y
Road - half width						
Road – full width	\$260.40	\$248.55	\$24.85	\$273.40	N	Y
PLUS per lin metre	\$6.50	\$6.23	\$0.62	\$6.85	N	Y
Road - full width						
Drainage	\$260.40	\$248.55	\$24.85	\$273.40	N	Y
PLUS per lin metre	\$6.50	\$6.23	\$0.62	\$6.85	N	Y
Drainage						
On Site Detention Minor <50m3	\$260.40	\$248.55	\$24.85	\$273.40	N	Y
On Site Detention Major >50m3	\$1,303.65	\$1,244.41	\$124.44	\$1,368.85	N	Y
Water Reticulation Plan	\$287.75	\$274.68	\$27.47	\$302.15	N	Y
Sewer Reticulation Plan	\$287.75	\$274.68	\$27.47	\$302.15	N	Y
Minimum Fee / re-issue of engineering plans with minor amendments	\$260.40	\$248.55	\$24.85	\$273.40	N	Y

Plan Approval Fees for Dual Occupancy, Unit Developments and Industrial Building

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Dual Occupancy	\$534.20	\$509.91	\$50.99	\$560.90	N	Y
2 units or less	\$534.20	\$509.91	\$50.99	\$560.90	N	Y
3 to 10 units	\$860.90	\$821.77	\$82.18	\$903.95	N	Y
10 units or more	\$860.90	\$821.77	\$82.18	\$903.95	N	Y
PLUS per each additional unit	\$82.45	\$78.68	\$7.87	\$86.55	N	Y
Industrial Buildings	\$479.55	\$457.73	\$45.77	\$503.50	N	Y

Compliance Certificates for Dual Occupancy, Unit Developments and Industrial Buildings

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Engineering Inspection and Compliance Certificate Fees for Dual Occupancy Developments	\$176.20	\$168.18	\$16.82	\$185.00	N	Y
Engineering Inspection and Compliance Certificate Fees for Unit Developments – per unit	\$82.45	\$78.68	\$7.87	\$86.55	N	Y
Engineering Inspection and Compliance Certificate Fees for Industrial Developments	\$176.20	\$168.18	\$16.82	\$185.00	N	Y

Compliance Certificates for Rural, Urban and Industrial Subdivisions

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Development Contributions	\$37.85	\$36.14	\$3.61	\$39.75	N	Y
Street Trees	\$37.85	\$36.14	\$3.61	\$39.75	N	Y
Street Signs	\$37.85	\$36.14	\$3.61	\$39.75	N	Y
Water Reticulation – per lot	\$69.05	\$65.91	\$6.59	\$72.50	N	Y
Water Pressure and Chlorination – per test	\$747.15	\$713.18	\$71.32	\$784.50	N	Y
Sewer Reticulation – per lot	\$69.05	\$65.91	\$6.59	\$72.50	N	Y
Drainage – per lot	\$25.65	\$24.50	\$2.45	\$26.95	N	Y
Minimum fee	\$114.85	\$109.64	\$10.96	\$120.60	N	Y

Road

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Subgrade – per lot	\$25.65	\$24.50	\$2.45	\$26.95	N	Y
Sub-base – per lot	\$25.65	\$24.50	\$2.45	\$26.95	N	Y
Base – per lot	\$25.65	\$24.50	\$2.45	\$26.95	N	Y
Surface – per lot	\$25.65	\$24.50	\$2.45	\$26.95	N	Y
Kerb and Gutter – per lot	\$25.65	\$24.50	\$2.45	\$26.95	N	Y
On-site Detention Minor <50m3	\$82.45	\$78.68	\$7.87	\$86.55	N	Y
On-site Detention Major >50m3	\$240.90	\$229.95	\$23.00	\$252.95	N	Y
Reinspection – per hour	\$82.45	\$78.68	\$7.87	\$86.55	N	Y
Minimum fee / re-issue of engineering plans with minor amendments	\$82.45	\$78.68	\$7.87	\$86.55	N	Y

Bond for Outstanding Development Works

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Application to bond outstanding development works (If a draw on bond is required then GST will be applicable)	\$683.60	\$717.80	\$0.00	\$717.80	N	N

Street Trees

Residential Subdivisions - 1 tree per subdivision lot plus 1 tree per 17 metres of public reserve frontage.

Industrial Subdivisions - 1 tree per 10

metres of road frontage plus 1 tree per 1,000 square metres of lot area

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Per tree	\$75.35	\$75.35	\$0.00	\$75.35	N	N

Private Works - Road Signs

Council will supply and erect standard street name signs

Private Works - Road Signs [continued]

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
1 Road Sign	\$321.15	\$402.41	\$40.24	\$442.65	N	Y
2 Road Signs	\$0.00	\$701.23	\$70.12	\$771.35	N	Y
Additional Road Signs	\$0.00	\$298.82	\$29.88	\$328.70	N	Y

Maintenance Security Deposit

Maintenance period: minimum 6 months; maximum 12 months. Deposit held for maintenance period and refunded at release from maintenance period if unused

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
% of Construction costs OR		5%			N	N
\$ per lot, whichever is the greater	\$509.45	\$509.45	\$0.00	\$509.45	N	N

Kerbside Numbering

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Per residential dwelling, dual occupancy dwelling and medium density development. To be paid at time of application for Construction Certificate.	\$59.40	\$56.68	\$5.67	\$62.35	N	Y

Rural Address Numbering

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Per rural allotment created by subdivision. To be paid at the time of application for Construction Certificate.	\$49.20	\$44.73	\$4.47	\$49.20	N	Y

Environmental Health**Inspections**

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Food premises (clause 11)	\$216.00	\$227.00	\$0.00	\$227.00	N	N
Improvement notice fee (Clause 6)	\$330.00	\$330.00	\$0.00	\$330.00	Y	N
Food premises pre-purchase consultation (per hour)	\$350.00	\$350.00	\$0.00	\$350.00	N	N
Additional inspections (due to receipt of a complaint) – minimum per hour	\$170.00	\$170.00	\$0.00	\$170.00	N	N
Commercial pools & spa public health water quality inspection	\$175.00	\$185.00	\$0.00	\$185.00	N	N
Pool fence Compliance Certificate – First Inspection	\$150.00	\$150.00	\$15.00	\$165.00	Y	Y

Inspections [continued]

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Pool fence Compliance Certificate – Second inspection	\$100.00	\$100.00	\$10.00	\$110.00	Y	Y
Registration of Pool on NSW State Register	\$10.00	\$10.00	\$1.00	\$11.00	Y	Y
Cooling towers	\$229.85	\$241.35	\$0.00	\$241.35	N	N
Hairdresser	\$93.00	\$98.00	\$0.00	\$98.00	N	N
Skin penetration	\$170.00	\$170.00	\$0.00	\$170.00	N	N
Temporary food premises (shows & markets)	\$100.00	\$100.00	\$0.00	\$100.00	N	N
Temporary food premises (sporting groups and charities)	\$38.00	\$40.00	\$0.00	\$40.00	N	N
Mobile food van	\$90.00	\$90.00	\$0.00	\$90.00	N	N
Food vendor (multiple)	\$340.00	\$340.00	\$0.00	\$340.00	N	N
Pre trade/advice (new premises onsite) - where a private certifier is involved	\$216.00	\$227.00	\$0.00	\$227.00	N	N

Environmental Management & Monitoring**Protection of the Environment**

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Notices issued under section 100(2) of the Protection of the Environment Operations Act 1997	\$520.00	\$620.00	\$0.00	\$620.00	Y	N
Improvement Notice or Prohibition Order issued on a regulated system under Public Health Act	\$0.00	\$620.00	\$0.00	\$620.00	Y	N
Improvement Notice or Prohibition Order issued on for other matters under Public Health Act	\$0.00	\$290.00	\$0.00	\$290.00	Y	N
Reinspection to assess compliance with a Prohibition Order issued under Public Health Act	\$0.00	\$255.00	\$0.00	\$255.00	Y	N

Objective 14 - Preserve**Drainage Construction/Maintenance****Stormwater Levy - per assessment**

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Residential Stormwater Charge	\$25.00	\$25.00	\$0.00	\$25.00	N	N
Residential Strata Stormwater	\$12.50	\$12.50	\$0.00	\$12.50	N	N
0-350m Business Stormwater	\$25.00	\$25.00	\$0.00	\$25.00	N	N
351-700m Business Stormwater	\$50.00	\$50.00	\$0.00	\$50.00	N	N
701-1000m Business Stormwater	\$75.00	\$75.00	\$0.00	\$75.00	N	N
1001-9999m Business Stormwater	\$100.00	\$100.00	\$0.00	\$100.00	N	N
Business Strata Stormwater	\$5.00	\$5.00	\$0.00	\$5.00	N	N
Village Stormwater Charge	\$25.00	\$25.00	\$0.00	\$25.00	N	N

Infrastructure Asset Management**Rural/Urban Street Map:**

** Emergency Services are exempt from charges for rural/urban maps of the Orange Local Government Area

**

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
A0 Sized Sheet	\$24.90	\$26.15	\$0.00	\$26.15	N	N
A1 Sized Sheet	\$14.75	\$15.50	\$0.00	\$15.50	N	N
A2 Sized Sheet	\$10.20	\$10.70	\$0.00	\$10.70	N	N
Electronic Version	\$12.45	\$13.05	\$0.00	\$13.05	N	N
- Small (A2/A3)	\$6.25	\$6.55	\$0.00	\$6.55	N	N
- Medium (A1)	\$9.00	\$9.45	\$0.00	\$9.45	N	N
- Large (A0)	\$11.30	\$11.85	\$0.00	\$11.85	N	N
Electronic plans	\$12.45	\$13.05	\$0.00	\$13.05	N	N
Rural Area Map	\$18.70	\$19.65	\$0.00	\$19.65	N	N
Copy per sheet of Survey Plan (DPS etc.)	\$7.30	\$7.65	\$0.00	\$7.65	N	N

Specific Requests for Individual Plots

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Small (A2)	\$28.85	\$30.30	\$0.00	\$30.30	N	N
Medium (A1)	\$40.20	\$42.20	\$0.00	\$42.20	N	N
Large (A0)	\$51.55	\$54.10	\$0.00	\$54.10	N	N
Copy Existing Plans	\$11.50	\$12.05	\$0.00	\$12.05	N	N

Traffic Facilities

Vehicle Impounding

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Vehicle – per unit	\$258.50	\$271.45	\$0.00	\$271.45	N	N

Traffic Counts

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Installation and removal of traffic classifiers	\$269.45	\$257.18	\$25.72	\$282.90	N	Y

Pavement Markings

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
"No Parking"	\$296.35	\$282.86	\$28.29	\$311.15	N	Y

Car Park Management

Penalty notices issued by council are set by the fixed penalty handbook (State Debt Recovery Office). Penalties vary according to the offence

Ophir Car Parking Fees

There may be a reduction or exemption of the fee based on the discretion of the Chief Executive Officer (CEO).

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Per day	\$3.00	\$2.73	\$0.27	\$3.00	N	Y
1 month	\$44.50	\$40.45	\$4.05	\$44.50	N	Y
3 months	\$133.50	\$121.36	\$12.14	\$133.50	N	Y
6 months	\$272.50	\$247.73	\$24.77	\$272.50	N	Y

Water Supply Services

Water Access Charges

Availability charge* - water service size:

* A water access charge applies for each strata lot in a residential body corporate or strata titled property.

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
20mm	\$289.12	\$298.36	\$0.00	\$298.36	N	N
25mm	\$451.72	\$466.20	\$0.00	\$466.20	N	N
32mm	\$740.12	\$763.80	\$0.00	\$763.80	N	N
40mm	\$1,156.44	\$1,193.44	\$0.00	\$1,193.44	N	N

Availability charge* - water service size: [continued]

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
50mm	\$1,806.96	\$1,864.80	\$0.00	\$1,864.80	N	N
65mm	\$3,053.72	\$3,151.44	\$0.00	\$3,151.44	N	N
80mm	\$4,625.76	\$4,773.80	\$0.00	\$4,773.80	N	N
100mm	\$7,227.76	\$7,459.04	\$0.00	\$7,459.04	N	N
150mm	\$16,262.44	\$16,782.84	\$0.00	\$16,782.84	N	N
200mm	\$28,911.00	\$29,836.16	\$0.00	\$29,836.16	N	N

Water Usage Charges**Residential**

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
First 450 kL (per kL)	\$2.62	\$2.70	\$0.00	\$2.70	N	N
More than 450kL (per kL)	\$3.93	\$4.06	\$0.00	\$4.06	N	N

Non Residential

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
All consumption (per kL)	\$2.62	\$2.70	\$0.00	\$2.70	N	N

Dialysis Patients

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
All consumption (per kL)	\$0.70	\$0.72	\$0.00	\$0.72	N	N

Other

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Cabonne Council (non-potable)	\$2.26	\$2.33	\$0.00	\$2.33	N	N
Central Tablelands Water (Potable) (per KL)	\$2.01	\$2.07	\$0.00	\$2.07	N	N
Ploughmans Valley/North Orange (non-potable)	\$2.62	\$2.70	\$0.00	\$2.70	N	N

Other Charges

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Restricting water supply	\$180.50	\$186.30	\$0.00	\$186.30	N	N
Reconnect water supply	\$180.50	\$186.30	\$0.00	\$186.30	N	N

Water Service Connections

From 1 July 2021 Smart Meters will be supplied and installed on all new developments with Orange City Council completing the works.

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Purchase and installation of water meter and meter box	\$565.95	\$584.05	\$0.00	\$584.05	N	N
20mm (where water main is on adjacent footpath)	\$1,510.20	\$1,558.55	\$0.00	\$1,558.55	N	N
20mm (where water main is not in adjacent footpath)		Quotation			N	N
Greater than 20mm		Quotation			N	N

Dual Water Connections

From 1 July 2021 Smart Meters will be supplied and installed on all new developments with Orange City Council completing the works.

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Purchase and installation of 2 water meters and 2 meter boxes	\$936.40	\$966.35	\$0.00	\$966.35	N	N

Section 68 Water and Sewer Works Applications

When council is not the principal certifying authority relating to the development or where the works are not associated with a construction approval issued by council, the following fees apply for each approval and associated inspection required

Water and Sewer Compliance Inspections

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Water and Sewer infrastructure compliance application review	\$102.00	\$205.00	\$0.00	\$205.00	N	N
Water and sewer infrastructure compliance inspections	\$160.00	\$165.00	\$0.00	\$165.00	N	N

Water Service Disconnections

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
20mm and 25mm with main in adjacent footpath	\$286.25	\$295.40	\$0.00	\$295.40	N	N
20mm and 25mm (other)		Quotation			N	N
Greater than 25mm		Quotation			N	N

Water Meters

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Special Reading Fee	\$101.30	\$104.55	\$0.00	\$104.55	N	N
Urgency Fee	\$57.50	\$59.35	\$0.00	\$59.35	N	N
Testing Fee (Accuracy)	\$103.45	\$106.75	\$0.00	\$106.75	N	N

Fire Flow and Pressure Analysis

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Pressure and flow analysis including field testing plus details of water main and hydrant locations (if required)	\$298.70	\$308.25	\$0.00	\$308.25	N	N

Detailed Hydraulic Analysis

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Detailed Hydraulic Analysis		Quotation			N	N

Water Carting (Potable)

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Tank inspection (if required)	\$127.35	\$131.45	\$0.00	\$131.45	N	N
Approval (annual)	\$127.35	\$131.45	\$0.00	\$131.45	N	N
Key Bond	\$96.80	\$99.90	\$0.00	\$99.90	N	N
Filling station (potable) (per kL)	\$3.75	\$3.85	\$0.00	\$3.85	N	N

Utility Damage

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Each case assessed separately		Quotation			N	N

Pressure Test and Chlorination

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Pressure test and chlorination (per connection)	\$32.25	\$33.30	\$0.00	\$33.30	N	N

Waste Services

Garbage Services

Rateable Properties S 496(1)

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Domestic Waste Management Charge – per annum per service	\$263.90	\$277.10	\$0.00	\$277.10	N	N
White Goods, Scrap Steel and General Bulky Waste - collected once per year on a scheduled basis	\$11.95	\$12.55	\$0.00	\$12.55	N	N
Recycling Charge – per annum per service	\$103.15	\$108.30	\$0.00	\$108.30	N	N
Domestic Organic Charge – per annum per service	\$75.30	\$79.05	\$0.00	\$79.05	N	N
Organics Equalisation Levy	\$25.10	\$26.35	\$0.00	\$26.35	N	N

Non-Rateable Properties S 496(2)

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Waste Management Charge – per annum per service	\$263.90	\$277.10	\$0.00	\$277.10	N	N
Recycling Charge – per annum per service	\$103.15	\$108.30	\$0.00	\$108.30	N	N
Organic Charge – per annum per service	\$75.30	\$79.05	\$0.00	\$79.05	N	N

Non-Domestic Waste Collection S 501

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Non-Domestic Waste Management Charge – per annum per service	\$263.90	\$277.10	\$0.00	\$277.10	N	N
Non-Domestic Recycling Charge – per annum per service	\$103.15	\$108.30	\$0.00	\$108.30	N	N
Non-Domestic Organic Charge – per annum per service	\$75.30	\$79.05	\$0.00	\$79.05	N	N
Depot Access Charge (s501)	\$23.85	\$25.05	\$0.00	\$25.05	N	N

Additional Services

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Green Waste "User-Pay" ticket	\$2.00	\$2.00	\$0.00	\$2.00	N	N
Season Green Waste Sticker collection	\$57.70	\$57.70	\$0.00	\$57.70	N	N
Purchase of organic chip (per m3)	\$21.85	\$20.86	\$2.09	\$22.95	N	Y
Purchase of organic chip (per m3) > 50m3	\$11.00	\$10.00	\$1.00	\$11.00	N	Y
Purchase of compost (per m3)	\$43.80	\$41.82	\$4.18	\$46.00	N	Y
Recycling Service – "User-Pay" ticket	\$2.00	\$2.00	\$0.00	\$2.00	N	N
Waste Service – "User-Pay" ticket	\$2.00	\$2.00	\$0.00	\$2.00	N	N

Additional Services [continued]

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Bulk waste collection – "User-Pay" ticket	\$220.25	\$220.25	\$0.00	\$220.25	N	N
Purchase of Bin	\$100.95	\$106.00	\$0.00	\$106.00	N	N

Trade Refuse Approval Fee (including solid, liquid & contaminated)

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Per annum (service provider of solid, liquid and contaminated)	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00	N	N
Trade refuse approval fee (solid waste only) – per annum	\$500.00	\$500.00	\$0.00	\$500.00	N	N
Trade refuse approval fee (liquid waste only) – per annum	\$500.00	\$500.00	\$0.00	\$500.00	N	N
Trade refuse approval fee (contaminated trade waste only) – per annum	\$250.00	\$250.00	\$0.00	\$250.00	N	N

Dumping of Refuse & Similar Material at the Resource Recovery Centre**Resident Dumping Fees**

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Large bogie trailers or trucks – per tonne	\$166.45	\$158.86	\$15.89	\$174.75	N	Y
Full utes, vans and single axle trailers	\$50.00	\$47.73	\$4.77	\$52.50	N	Y
Partially full utes, vans and single axle trailers	\$29.90	\$28.55	\$2.85	\$31.40	N	Y
or minimum charge (eg. Bag of waste)	\$10.00	\$9.55	\$0.95	\$10.50	N	Y
Recyclables or green waste		No Charge			N	Y

Non-Resident Dumping Fees

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Bogie trailers and trucks – per tonne	\$332.90	\$317.77	\$31.78	\$349.55	N	Y
Full utes, vans and single axle trailers	\$99.85	\$95.32	\$9.53	\$104.85	N	Y
Partially full utes, vans and single axle trailers	\$59.80	\$57.09	\$5.71	\$62.80	N	Y
Minimum Charge	\$20.10	\$19.18	\$1.92	\$21.10	N	Y

Commercial and Industrial Putrescible/Mixed Waste Dumping Fees

Non-Resident dumping charge - multiply by 2

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Bogie trailers and trucks – per tonne	\$166.45	\$158.86	\$15.89	\$174.75	N	Y

continued on next page ...

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Commercial and Industrial Putrescible/Mixed Waste Dumping Fees [continued]

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Full utilities, vans and single axle trailers	\$50.00	\$47.73	\$4.77	\$52.50	N	Y
Minimum charge (i.e partially full utilities, vans and single axle trailers)	\$29.90	\$28.55	\$2.85	\$31.40	N	Y

Segregated Waste

Non-Resident dumping charge - multiply by 2

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Bogie Trailers and Trucks – Per tonne	\$125.00	\$119.32	\$11.93	\$131.25	N	Y
Full utes, vans and single axle trailers	\$37.50	\$35.77	\$3.58	\$39.35	N	Y
Minimum charge (ie partially full utes, vans and single axled trailers)	\$18.70	\$17.86	\$1.79	\$19.65	N	Y

Virgin Excavated Material (VEM)

Non-Resident dumping charge - multiply by 2

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Per tonne	\$30.25	\$28.86	\$2.89	\$31.75	N	Y
Utes, van and single axled trailers	\$15.10	\$14.36	\$1.44	\$15.80	N	Y
Minimum charge for partially full trailers	\$10.00	\$9.55	\$0.95	\$10.50	N	Y

Green Waste (Commercial Premises/Quantities)

Non-Resident dumping charge - multiply by 2

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Per tonne	\$64.60	\$61.68	\$6.17	\$67.85	N	Y
Full utes, vans and single axled trailers	\$19.50	\$18.64	\$1.86	\$20.50	N	Y
Minimum charge for partially full utes, vans, trailers	\$10.00	\$9.55	\$0.95	\$10.50	N	Y

Tyres

Non-Resident dumping charge - multiply by 2

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Passenger/Motorcycle (without rim) – each	\$8.60	\$8.23	\$0.82	\$9.05	N	Y
Passenger (with rim) – each	\$12.05	\$12.00	\$1.20	\$13.20	N	Y
Light truck (without rim)	\$21.80	\$20.82	\$2.08	\$22.90	N	Y
Light truck (with rim)	\$29.45	\$28.09	\$2.81	\$30.90	N	Y

Tyres [continued]

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Truck (without rim)	\$29.45	\$28.09	\$2.81	\$30.90	N	Y
Truck (with rim)	\$59.40	\$56.68	\$5.67	\$62.35	N	Y
De-walled – each	\$3.70	\$3.55	\$0.35	\$3.90	N	Y
- or if delivered in bulk: weighed and charged – per tonne	\$395.40	\$420.00	\$42.00	\$462.00	N	Y
Super single	\$59.40	\$56.68	\$5.67	\$62.35	N	Y
Solid large (18" – 24")	\$47.35	\$45.18	\$4.52	\$49.70	N	Y
Solid medium (12" – 18")	\$33.20	\$31.68	\$3.17	\$34.85	N	Y
Solid small (Up to 12")	\$23.85	\$22.77	\$2.28	\$25.05	N	Y
Solid XL (Greater than 24")	\$71.45	\$68.18	\$6.82	\$75.00	N	Y
Loader	\$128.65	\$122.82	\$12.28	\$135.10	N	Y
Tractor small (Up to 1.2m)	\$118.65	\$113.27	\$11.33	\$124.60	N	Y
Fork large (18" – 24")	\$59.50	\$56.77	\$5.68	\$62.45	N	Y
Fork medium (12" – 18")	\$39.40	\$37.59	\$3.76	\$41.35	N	Y
Fork small (Up to 12")	\$29.55	\$28.18	\$2.82	\$31.00	N	Y
Grader	\$133.30	\$127.23	\$12.72	\$139.95	N	Y
Earthmover large		Not accepted			N	Y
Earthmover medium		Not accepted			N	Y
Earthmover small (Up to 1.2m)	\$158.50	\$151.27	\$15.13	\$166.40	N	Y
Bobcat	\$23.85	\$22.77	\$2.28	\$25.05	N	Y
Racing slicks	\$29.55	\$28.18	\$2.82	\$31.00	N	Y
Tractor Tyre (with rim)	\$0.00	\$120.00	\$12.00	\$132.00	N	Y
Tractor Greater than 1.2m		Not Accepted			N	Y

Scrap Steel

The Chief Executive Officer (CEO) may as required impose a charge for receipt of scrap metal, wire and car bodies that reflects the cost to Council for collection, transport and processing of this material as a recyclable product. Should no costs be incurred by council, the following charges will not be applied.

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Bogie trailer and trucks – Per tonne	\$40.00	\$36.36	\$3.64	\$40.00	N	Y
Full utes, vans and single axle trailers	\$20.00	\$18.18	\$1.82	\$20.00	N	Y
Partially full utes, vans and single axle trailers	\$10.00	\$9.09	\$0.91	\$10.00	N	Y
Minimum charge	\$5.00	\$4.55	\$0.45	\$5.00	N	Y

Mattresses

Non-Resident dumping charge - multiply by 2

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Cots/Single mattresses with or without base	\$12.95	\$35.41	\$3.54	\$38.95	N	Y
Double mattresses or greater with or without base	\$26.05	\$35.41	\$3.54	\$38.95	N	Y

Animals

Non-Resident dumping charge - multiply by 2

Collection, Removal and Disposal of Dead Animals (if Council's waste management contractor is requested to perform collection Service)

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Horses, cows, bulls and bullocks – each	\$422.55	\$403.36	\$40.34	\$443.70	N	Y
Calves and foals – each	\$422.55	\$403.36	\$40.34	\$443.70	N	Y
Sheep, goats, pigs and kangaroos – each	\$260.55	\$248.68	\$24.87	\$273.55	N	Y
Dogs, cats, possums – each	\$176.10	\$168.09	\$16.81	\$184.90	N	Y

Disposal of Dead Animals (if resident delivers to Ophir Road Resource Recovery Centre)

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Horses, cows, bulls, bullocks – each	\$67.15	\$64.09	\$6.41	\$70.50	N	Y
Calves and foals – each	\$67.15	\$64.09	\$6.41	\$70.50	N	Y
Sheep, goats, pigs, kangaroos – each	\$33.65	\$32.14	\$3.21	\$35.35	N	Y
Dogs, cats, possums – each	\$10.00	\$9.55	\$0.95	\$10.50	N	Y

Asbestos

(In reference to charge rates shown in asbestos and contaminated waste, the Chief Executive Officer (CEO) may determine a rate of fees based on levels of contamination and volume as may lead to a reduced amount of treatment costs to a maximum of 25%)
Non-Resident dumping charge - multiply by 2

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Per tonne	\$507.65	\$484.59	\$48.46	\$533.05	N	Y
Minimum charge	\$50.70	\$48.41	\$4.84	\$53.25	N	Y

Contaminated Waste

In reference to charge rates shown in asbestos and contaminated waste, the Chief Executive Officer (CEO) may determine a rate of fees based on levels of contamination and volume as may lead to a reduced amount of treatment costs to a maximum of 25%).
Non-resident dumping charge - multiply by 2

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Per tonne	\$507.65	\$484.59	\$48.46	\$533.05	N	Y
Minimum charge	\$24.30	\$23.18	\$2.32	\$25.50	N	Y
Per 240 litre MGB	\$24.30	\$23.18	\$2.32	\$25.50	N	Y

Waste unsuitable for applying a tonnage charge

Non-Resident dumping charge - multiply by 2

Waste unsuitable for applying a tonnage charge [continued]

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Waste items that are unsuitable for applying a tonnage charge, ie polystyrene, feathers etc. and are required to be landfilled or recycled shall be charged at the following rate (per m3)	\$27.50	\$26.27	\$2.63	\$28.90	N	Y

Material Transfer Facility Waste Disposal

Name	Year 22/23 Last YR Fee (incl. GST)	Year 23/24			Statutory	GST
		Fee (excl. GST)	GST	Fee (incl. GST)		
Per tonne	\$117.15	\$111.82	\$11.18	\$123.00	N	Y

Reference

Schedule Definitions

Putrescible/Mixed Waste

- Wastes being food or animal matter (including dead animals or animal parts) or unstable or untreated bio solids, mixed loads of refuse consisting of unsegregated material.
Examples: mixed domestic and commercial waste, organic matter, food scraps.

Inert Waste

- Wastes which do not undergo environmentally significant physical, chemical or biological transformations and have no potentially hazardous content once landfilled. They must not be contaminated or mixed with any other material.

Examples: bricks, concrete, glass, plastics, metals and timber

*Individual waste items need to be segregated to attract the lower waste disposal cost.

Virgin Excavated Material (VEM)

- Includes clay, gravel sand, soil and rock that is not mixed with any other type of waste.

Segregated Waste

- Wastes not mixed and readily disposed to Councils designated drop off points for reprocessing

Note

Special Event Recycling

- J R Richards supply and service recycling bins for special events
- Rates vary dependent on number of bins serviced
- Price on application

No Charge Items

- Household recyclables
- Household hazardous Waste consisting of batteries, light bulbs, fluorescent tubes, smoke detectors and gas bottles directed to the designated recovery facility
- Sump oil
- Residential Green Waste
- Items of use to the "Recovery Shop"
- Saw dust (with no timber off-cuts or other contamination)
- Other council wastes (ie street sweepings, 'Clean up' wastes, park/street litter bin waste)

Contaminated or mixed loads are charged at the rates detailed in the fees and charges

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Commercial hire (per day)	[Where no admission is charged to the event]	44
Commercial mobile vans (non-food) on public streets and places – per day	[Construction Zone]	86
Commercial pools & spa public health water quality inspection	[Inspections]	91
Commercial use	[Other Parks, Reserves and Sportsgrounds]	34
Commonwealth Home Support Programme - Main Meal	[Food Services]	56
Community Christmas Day Lunch	[Church Service or Prize Night]	48
Community Events (not for profit)	[Wade Park]	32
Community fee	[Monday to Sunday]	39
Community Group - non-profit - per hour after 10 times per year	[Cultural Centre]	66
Community Group – non-profit – per hour after 10 times per year	[Carriage Cottage]	57
Community Group – non-profit – per hour after 10 times per year	[Lucknow School Community Centre]	57
Community Group – non-profit – per hour after 10 times per year	[Spring Hill Community Centre]	58
Community Group – non-profit – per hour after 10 times per year	[Youth Hub]	58
Community Group – non-profit – per hour after 10 times per year	[Community Services Centre, Giyalang Ganya]	59

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C [continued]

Community Group – non-profit – per hour after 10 times per year	[Nguluway Ngurang - Seniors Village Hub]	59
Community Group - non-profit - up to 10 times in one year - free	[Cultural Centre]	66
Community Group – non-profit – up to 10 times in one year – free	[Carriage Cottage]	57
Community Group – non-profit – up to 10 times in one year – free	[Lucknow School Community Centre]	57
Community Group – non-profit – up to 10 times in one year – free	[Spring Hill Community Centre]	58
Community Group – non-profit – up to 10 times in one year – free	[Youth Hub]	58
Community Group – non-profit – up to 10 times in one year – free	[Community Services Centre, Giyalang Ganya]	59
Community Group – non-profit – up to 10 times in one year – free	[Nguluway Ngurang - Seniors Village Hub]	59
Community Groups / NFP	[Hire Fees - Monday to Sunday]	67
Community programs	[Pound Fees]	36
Community Room per hour (excludes seasonal bookings for cricket and football)	[Carl Sharpe Cricket Centre]	33
Community Transport - outside Orange City limits (each way)	[Social Support]	56
Community Transport - within Orange City limits (each way)	[Social Support]	56
Companion Animals	[Orange City Council Desexing Program]	36
Complex development - per hour	[Compliance Inspections]	75
Complimentary Tickets	[Bookings Fees]	40
Comprehensive DCP (current)	[Development Control Plans]	20
Concession Cardholder	[General Admission Charges]	25
Concession/child 10 visit pass	[General Admission Charges]	25
Concurrence fee for payment to each concurrence authority (separate cheque/s)	[Development requiring concurrence]	79
Conferences/ meetings (minimum hire four hours)	[Forum]	41
Conferences/ meetings per day (8am – 11pm)	[Forum]	41
Cooling towers	[Inspections]	92
Copy Existing Plans	[Specific Requests for Individual Plots]	93
Copy of certificate – fax transmission	[In the case of any other class of building - as follows]	84
Copy of certificate – mailed	[In the case of any other class of building - as follows]	84
Copy of Diagram for building purposes	[Drainage Diagrams]	85
Copy of Rates/Instalment/Water Notice	[Rates Management]	13
Copy per sheet of Survey Plan (DPs etc.)	[Rural/Urban Street Map:]	93
Corkage (per bottle)	[Function Centre Additional Charges]	49
Cots/Single mattresses with or without base	[Mattresses]	101
Council reporting, finalisation and registration	[Planning Agreements]	19
Country Club	[Lighting Charges]	31
Creche – additional children	[Other Activities]	29
Cutlery and crockery (per piece)	[Function Centre Additional Charges]	49

D

Daily maximum rate for entire facility 80m x 33m	[All Days (including Public Holidays)]	21
Daily maximum rate for entire facility 80m x 33m	[All Days (including Public Holidays)]	21
Daily maximum rate for entire facility 80m x 33m	[All Days (including Public Holidays)]	21
Daily maximum rate for entire facility 80m x 33m	[All Days (including Public Holidays)]	22
Daily maximum rate per lane 20m x 33m	[All Days (including Public Holidays)]	22
Daily maximum rate per lane 20m x 33m	[All Days (including Public Holidays)]	21
Daily maximum rate per lane 20m x 33m	[All Days (including Public Holidays)]	21
Daily maximum rate per lane 20m x 33m	[All Days (including Public Holidays)]	21
Daily Rate	[City of Orange Eisteddfod]	46
Damage and cleaning costs	[Canobolas Scout Camp]	60
Day use (including showers) more than 3.5 hours (per person)	[Canobolas Scout Camp]	60
DCP Extracts (per chapter)	[Development Control Plans]	20
Depot Access Charge (s501)	[Non-Domestic Waste Collection S 501]	98
De-sexed cat sold by eligible pound or shelter (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2023). Recognised rescue organisations.	[Cats]	35

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D [continued]		
De-sexed dog sold by eligible pound or shelter (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2023). Recognised rescue organisations.	[Dogs]	35
Design	[Printery]	15
Dessert	[Food Services]	56
Detailed Hydraulic Analysis	[Detailed Hydraulic Analysis]	72
Detailed Hydraulic Analysis	[Detailed Hydraulic Analysis]	97
Development Contributions	[Compliance Certificates for Rural, Urban and Industrial Subdivisions]	90
Development for erection of dwelling house with an estimated construction cost of \$100,000 or less	[Estimated Cost of Development]	78
Development not involving a building, work, subdivision or demolition	[Estimated Cost of Development]	77
Development value \$0 – \$150,000	[Application Fee]	16
Development value \$1,000,001 – \$2,000,000	[Application Fee]	17
Development value \$150,001 – \$300,000	[Application Fee]	16
Development value \$2,000,001 – \$3,000,000	[Application Fee]	17
Development value \$3,000,001 – \$4,000,000	[Application Fee]	17
Development value \$300,001 – \$600,000	[Application Fee]	16
Development value \$4,000,001 – \$5,000,000	[Application Fee]	17
Development value \$5,000,001 – \$6,000,000	[Application Fee]	17
Development value \$6,000,001 – \$7,000,000	[Application Fee]	17
Development value \$600,001 – \$1,000,000	[Application Fee]	17
Development value greater than \$7,000,001	[Application Fee]	17
De-walled – each	[Tyres]	101
Dinners/receptions	[Forum]	41
Direct or procure entertainment for public	[Community Land (per application)]	85
Dog at Pound – after 24hrs/per day	[Pound Fees]	36
Dog not de-sexed but kept by a recognised breeder for breeding purposes; or not recommended (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2023)	[Dogs]	35
Dogs of a restricted breed or declared to be dangerous will be required to pay an annual permit in addition to a one-off lifetime pet registration fee	[Annual permits (transition period for compliance and enforcement)]	36
Dogs, cats, possums – each	[Collection, Removal and Disposal of Dead Animals (if Council's waste management contractor is requested to perform collection Service)]	102
Dogs, cats, possums – each	[Disposal of Dead Animals (if resident delivers to Ophir Road Resource Recovery Centre)]	102
Domestic Organic Charge – per annum per service	[Rateable Properties S 496(1)]	98
Domestic Waste Management Charge – per annum per service	[Rateable Properties S 496(1)]	98
Domestic/intertown cricket – per hour	[Wade Park - Night use]	33
Dormitory overnight (per person) - new (when available)	[Canobolas Scout Camp]	60
Dormitory overnight (per person) - old (while available)	[Canobolas Scout Camp]	60
Double – per night	[Budget Cabins]	61
Double – per night	[Standard Cabins]	61
Double – per night	[Budget Cabins]	62
Double – per night	[Standard Cabin]	62
Double mattresses or greater with or without base	[Mattresses]	101
Drainage	[Rural Residential (Standard all 2 Hectare or less allotments)]	88
Drainage	[Urban and Industrial]	89
Drainage – per lot	[Compliance Certificates for Rural, Urban and Industrial Subdivisions]	90
Drainage (Culvert)	[Rural]	88
Dream Cricket	[Wade Park]	32
Dual Occupancy	[Plan Approval Fees for Dual Occupancy, Unit Developments and Industrial Building]	89
E		
Each additional adult – per week	[Permanent sites (Existing occupants only)]	63
Each additional person	[Four Seasons Cottage - Up to 4 persons]	63
Each additional person (beyond 2) – per night	[Powered sites/power tent sites]	61
Each additional person (beyond 2) – per night	[Standard Cabins]	61
Each additional person (beyond 2) – per night	[Powered sites/power tent sites]	62

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Fee Name	Parent Name	Page
E [continued]		
Each additional person (beyond 2) – per night.	[Budget Cabins]	61
Additional linen charges apply as quoted.		
Each additional person (beyond 2) – per night.	[Budget Cabins]	62
Additional linen charges apply as quoted.		
Each additional person (beyond 2) – per night.	[Standard Cabin]	62
Additional linen charges apply as quoted.		
Each additional person (over 4 persons)	[Four Seasons Cottage - Up to 4 persons]	62
Each case assessed separately	[Utility Damage]	97
Each council asset security bond	[Application Fee]	16
Earthmover large	[Tyres]	101
Earthmover medium	[Tyres]	101
Earthmover small (Up to 1.2m)	[Tyres]	101
Easement negotiation and administration fees - Council owned land	[Administration of Easements]	77
Electronic copy – available from Councils website	[State of Environment Report]	20
Electronic plans	[Rural/Urban Street Map:]	93
Electronic Version	[Rural/Urban Street Map:]	93
Engage in a trade or business (other than mobile food van/premises)	[Community Land (per application)]	85
Engineering Construction	[Engineering Construction Certificate]	87
Engineering Inspection and Compliance Certificate Fees for Dual Occupancy Developments	[Compliance Certificates for Dual Occupancy, Unit Developments and Industrial Buildings]	89
Engineering Inspection and Compliance Certificate Fees for Industrial Developments	[Compliance Certificates for Dual Occupancy, Unit Developments and Industrial Buildings]	89
Engineering Inspection and Compliance Certificate Fees for Unit Developments – per unit	[Compliance Certificates for Dual Occupancy, Unit Developments and Industrial Buildings]	89
Entry – per child	[Schools - Learn to Swim (conducted by Orange City Council)]	28
Erection of an advertising sign	[Estimated Cost of Development]	78
Erection of hoarding on Council land/footpath application fee	[Hoardings]	87
Event Administration Charge	[Mud Hut]	34
Event Administration Charge	[Cook Park]	33
Event Administration Charge	[Robertson Park]	33
Event Administration Charge	[Other Parks, Reserves and Sportsgrounds]	34
Events of greater than 1 week duration	[Naylor Pavillion]	21
Exceeding 2,000m2 – minimum	[In the case of any other class of building - as follows]	84
Exceeding 200m2 but not exceeding 2,000m2 – minimum	[In the case of any other class of building - as follows]	84
Exhibition through to finalisation	[Fee Structure]	18
Exhibition through to finalisation	[Fee Structure]	19
Exhibition through to finalisation	[Fee Structure]	19
Exhumation	[Miscellaneous Charges]	70
Extension Gallery	[Commercial Activity - For Profit organisations]	43
Extension Gallery	[Conferences and Community Service Non-Profit Organisations]	44
External Printing	[Printery]	15
Extra technician for operation of sound equipment, follow spots, fly system or as stage hand (per hour)	[Staff]	41
F		
Family	[3 Months swim only membership]	26
Family	[3 Months swim + fitness membership]	26
Family	[6 Months swim + fitness membership]	26
Family	[12 Months swim + fitness membership]	26
Family	[12 Months swim only membership]	25
Family	[6 Months swim only membership]	25
Family – pass	[General Admission Charges]	25
Fee (non-commercial event)	[Garden Areas]	50
Fee for review of modification application under S4.55 (% of Original fee)	[Section 4.55 (1A) or 4.56 - minimal impact]	81
Fee per hour or part thereof - per child (CCS eligible)	[Occasional Child Care]	54
Fee per hour or part thereof – per child (not eligible for CCS)	[Occasional Child Care]	54
Fee, applied under s608 of Local Government Act, for information on notices issued under the following Acts: Swimming Pool Act; Public Health Act; Protection of the Environment Operations Act – Base fee	[Outstanding Notices]	84

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Female Cat	[Rehoming - Transfer to Rescues]	37
Female Cat	[Rehoming]	36
Female Dog	[Rehoming]	36
Female Dog	[Rehoming - Transfer to Rescues]	37
Filling station (potable) (per kL)	[Water Carting (Potable)]	97
First 450 kL (per kL)	[Residential]	95
First page	[Fax sending Australia]	51
First page	[Fax receiving Australia]	51
First page	[Fax sending International]	52
First page	[Fax receiving International]	52
Fitness Business (multiple trainers) – Per Financial Year	[Use of Parks, Reserves & Sportsgrounds for Commercial Fitness Services]	31
Fitness Business (one trainer) – Per Financial Year	[Use of Parks, Reserves & Sportsgrounds for Commercial Fitness Services]	31
Flat rate	[Historic Church]	50
Flipper ball – per lesson	[Water Polo]	30
Food premises (clause 11)	[Inspections]	91
Food premises pre-purchase consultation (per hour)	[Inspections]	91
Food Services	[Residential Service]	57
Food vendor (multiple)	[Inspections]	92
Food Vendor operating in a public place - (non-market approval) (Annual Approval)	[Install or operate amusement device (defined by construction Safety Act 1992)]	86
For a de-sexed cat owned by an eligible pensioner (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2023)	[Cats]	35
For a de-sexed dog (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2023)	[Dogs]	35
For a de-sexed dog owned by an eligible pensioner (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2023)	[Dogs]	35
For a dog exempt from registration (Working dog; Assistance Animal; State Service Dog)	[Dogs]	35
For a dog not de-sexed (Prescribed Fee - Subject to NSW Government CPI increase on 1 July 2023)	[Dogs]	35
For an application that involves minor works or consideration and where the fee required for a s4.55 (1A) as calculated above exceeds \$270	[Section 4.55 (1A) or 4.56 - minimal impact]	81
For release of articles	[Impounding]	37
For release of shopping trolleys – per item	[Impounding]	37
Fork large (18" – 24")	[Tyres]	101
Fork medium (12" – 18")	[Tyres]	101
Fork small (Up to 12")	[Tyres]	101
Formal Access Application fee	[Formal Access Applications]	11
Friends of Orange Regional Gallery	[Ticket Prices]	42
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation Per Pay, community and/or arts groups in partnership with the Gallery	[Overnight hire]	45
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation, community and/or arts groups in a formal partnership with the Gallery	[Conferences and Community Service Non-Profit Organisations]	44
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation, community and/or arts groups in partnership with the Gallery	[One room (per hour)]	43
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation, community and/or arts groups in partnership with the Gallery	[Two rooms (per hour)]	43
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation, community and/or arts groups in partnership with the Gallery	[Where admission is charged to the event]	44
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation, community and/or arts groups in partnership with the Gallery	[Where no admission is charged to the event]	44

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Fee Name	Parent Name	Page
F [continued]		
Friends of Orange Regional Museum	[Ticket Prices]	38
Full cost of environmental study plus base fee plus 10%	[Where an environmental study is required to be prepared]	19
Full fee per child per day (including public holidays, excluding Christmas Day and New Years Day)	[Courallie Park Child Development Centre]	53
Full fee per child per day (including public holidays, excluding Christmas Day and New Years Day)	[Spring Street Children's Centre]	55
Full fee per child per day (including public holidays, excluding Christmas Day and New Years Day)	[Yarrawong Children's Centre]	55
Full utes, vans and single axle trailers	[Scrap Steel]	101
Full utes, vans and single axle trailers	[Resident Dumping Fees]	99
Full utes, vans and single axle trailers	[Non-Resident Dumping Fees]	99
Full utes, vans and single axle trailers	[Segregated Waste]	100
Full utes, vans and single axled trailers	[Green Waste (Commercial Premises/Quantities)]	100
Full utilities, vans and single axle trailers	[Commercial and Industrial Putrescible/Mixed Waste Dumping Fees]	100
Funeral Late Fee (>30 Minutes after booking time)	[Cemetery]	68
Murphy seating (park bench) – Cook Park	[Donation of Park Furniture]	34
G		
Gallery 1 – per day or part thereof	[Commercial Activity - For Profit organisations]	43
Gallery 1 – per day or part thereof	[Conferences and Community Service Non-Profit Organisations]	44
Gallery 2 – per day or part thereof	[Commercial Activity - For Profit organisations]	43
Gallery 2 – per day or part thereof	[Conferences and Community Service Non-Profit Organisations]	44
Gallery 3 – per day or part thereof	[Commercial Activity - For Profit organisations]	43
Gallery 3 – per day or part thereof	[Conferences and Community Service Non-Profit Organisations]	44
Gallery Theatre	[Commercial Activity - For Profit organisations]	43
Gallery Theatre	[Conferences and Community Service Non-Profit Organisations]	44
Gardening & Community Restaurant	[Social Support]	56
Gas networks (Jemena)	[Section 611]	11
Glasses	[Function Centre Additional Charges]	49
Government Grant and Roads and Maritime Services (RMS) works on cost on labour	[Private Works Management]	65
Government/For-profit Organisation – per hour	[Lucknow School Community Centre]	57
Government/For-profit Organisation – per hour	[Spring Hill Community Centre]	58
Government/For-profit Organisation – per hour	[Youth Hub]	58
Government/For-profit Organisation – per hour	[Community Services Centre, Gyalang Ganya]	59
Government/For-profit Organisation – per hour	[Nguluway Ngurang - Seniors Village Hub]	59
Government/For-profit Organisation per hour	[Carriage Cottage]	57
Grader	[Tyres]	101
Greater than 20mm	[Water Service Connections]	96
Greater than 25mm	[Water Service Disconnections]	96
Green Waste "User-Pay" ticket	[Additional Services]	98
H		
Hairdresser	[Inspections]	92
Half day use (including showers) less than 3.5 hours (per person)	[Canobolas Scout Camp]	60
Half lights	[Lighting Charges]	31
Hire	[For Profit Organisation and Private Hire (commercial) - From 5pm Friday]	50
Hire	[Funerals - Monday to Friday only]	50
Hire	[Community Groups (not for profit) and Private Hire (non-commercial) - From 5pm Friday]	50
Hire Fee	[Commercial Hire]	40
Hire fee for the use of wireless microphones to cover the cost of replace and repair (per day)	[Equipment]	42
Hire fees plus \$ per night	[Overnight hire]	45
Hold a public meeting	[Community Land (per application)]	85
Hold a raffle or other competition	[Public Roads (per application)]	85
Holiday programs	[Other Activities]	29
Home pick up – each way (for Choices at Home outings)	[Social Support]	56
Horses, cows, bulls and bullocks – each	[Collection, Removal and Disposal of Dead Animals (if Council's waste management contractor is requested to perform collection service)]	102
Horses, cows, bulls, bullocks – each	[Disposal of Dead Animals (if resident delivers to Ophir Road Resource Recovery Centre)]	102

Fee Name	Parent Name	Page
I		
If additional staff required for security – per hour	[Commercial Activity - For Profit organisations]	43
If additional staff required for security – per hour	[Conferences and Community Service Non-Profit Organisations]	44
If construction certificate is refused	[Withdrawn Construction Certificate]	87
Impound 1st time (not applicable if registered)	[Pound Fees]	36
Improvement notice fee (Clause 6)	[Inspections]	91
Improvement Notice or Prohibition Order issued on a regulated system under Public Health Act	[Protection of the Environment]	92
Improvement Notice or Prohibition Order issued on for other matters under Public Health Act	[Protection of the Environment]	92
In any case where the application relates to a part of a building and that part consists of an external wall only or does not otherwise have a floor area	[In the case of any other class of building - as follows]	84
Industrial Buildings	[Plan Approval Fees for Dual Occupancy, Unit Developments and Industrial Building]	89
Information under each additional Act – per Act	[Outstanding Notices]	84
Inspection	[Movable/Mobile Dwelling Approvals]	77
Inspection of existing systems (one-off to determine compliance eg, requested at sale)	[On-Site Sewage Management (OSM) Fees]	77
Inspection of existing systems listed on Council's OSM Register (as part of Council audit)	[On-Site Sewage Management (OSM) Fees]	77
Inspection of Restricted and Dangerous Dog Enclosures (s.58H)	[Dogs]	35
Install domestic oil or solid fuel heating appliance + inspection	[Install or operate amusement device (defined by construction Safety Act 1992)]	86
Install or operate amusement device (defined by construction Safety Act 1992)	[Install or operate amusement device (defined by construction Safety Act 1992)]	86
Install or operate amusement device (defined by construction Safety Act 1992)	[Install or operate amusement device (defined by construction Safety Act 1992)]	86
Install or operate amusement device (defined by construction Safety Act 1992)	[Install or operate amusement device (defined by construction Safety Act 1992)]	86
Installation and removal of traffic classifiers	[Traffic Counts]	94
Installation of new system or alteration of an existing system (Fee includes determination of application, registration and inspection of system)	[On-Site Sewage Management (OSM) Fees]	77
Instructor Hire – per hour per instructor	[Schools - Learn to Swim (conducted by Orange City Council)]	28
Inter Library Loan Fee – Non Reciprocal Libraries	[Inter Library Loans]	51
Interlot Drainage	[Rural Residential (Standard all 2 Hectare or less allotments)]	88
Interlot Drainage	[Urban and Industrial]	88
Interment	[Baby Section (In Lawn Portion)]	68
Interment fee (less original reservation fee paid)	[Melaleuca Gardens]	70
Interment of ashes from Crematorium, in lawn (new plot) and perpetual maintenance	[Lawn Portion]	69
Interment of ashes from Crematorium, in rose bed and perpetual maintenance	[Lawn Portion]	68
Interment of ashes from Crematorium, including perpetual maintenance	[Melaleuca Gardens]	70
Interment of ashes in Columbarium Wall - owner to provide plaque	[Lawn Portion]	69
Interment of ashes in existing allotment	[Old Portion]	68
Interment of bodies – Saturdays or Public Holidays	[Any other interment]	69
Interment of bodies – weekdays	[Any other interment]	69
Internal Review Application fee	[Formal Access Applications]	11
Internal Review hourly processing charge	[Formal Access Applications]	12
J		
Junior Sport	[Wade Park]	32
Junior/student fee per season	[Use of Parks, Reserves & Sportsgrounds - Sporting groups]	31
K		
Kerb and Gutter – per lot	[Road]	90
Key Bond	[Water Carting (Potable)]	97
Kiosk cleaning charge (if user leaves the kiosk in an unsatisfactory condition)	[Carl Sharpe Cricket Centre]	33
Kiosk cleaning charge (if user leaves the kiosk in an unsatisfactory condition)	[Wade Park]	32
Kitchen Hire	[Forum]	41

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Kitchen Hire per hour (minimum three hours)	[Function Centre Additional Charges]	49
L		
Land for each grave, first interment and perpetual maintenance	[Lawn Portion - Denominational]	68
Land for each grave, first interment, and perpetual maintenance	[Lawn Portion - Non-Denominational]	68
Land for each grave, single interment, and perpetual maintenance	[Melaleuca Gardens]	70
Land for grave	[Old Portion]	68
Land for Vault – for plot – including perpetual maintenance – fee per square metre	[Aboveground Vault Space]	69
Land for Vault – for plot 1.0 m x 3 m – including perpetual maintenance	[Aboveground Crypt Space (Section M)]	69
Land for Vault – for plot 1.3 m x 2.4 m – including perpetual maintenance	[Aboveground Crypt Space (Section N)]	69
Lane Hire	[Schools - Learn to Swim (conducted by an external group at a time agreeable to centre management)]	28
Large (A0)	[Specific Requests for Individual Plots]	93
Large bogie trailers or trucks – per tonne	[Resident Dumping Fees]	99
Large Events (Category 2)	[Large Events]	49
Larger Events (non-commercial)	[Showground - All Areas]	23
Larger Events (non-commercial)	[Use of Parks, Reserves & Sportsgrounds - larger events]	31
Late fee	[Family Day Care]	53
Late fee - after 15 minutes of service closure, hourly ratio rate applies	[Anson Street OSHC]	56
Late fee (after closing time per 15 minutes)	[Occasional Child Care]	54
Late fee (per 15 minutes after 6:00 pm)	[Courallie Park Child Development Centre]	53
Late fee (per 15 minutes after 6:00 pm)	[Spring Street Children's Centre]	55
Late fee (per 15 minutes after 6:00 pm)	[Yarrowong Children's Centre]	55
Late fee (per 15 minutes after Service closes) per child	[Vacation Care]	55
Late fee per 15 minutes after Service closes per child	[Before and After School Care]	54
Late fee where work has commenced prior to permit being obtained – application & inspection fees will also need to be paid	[Application Fee]	17
Legal costs	[Planning Agreements]	19
Less administration fee	[Withdrawn Construction Certificate]	87
Light truck (with rim)	[Tyres]	100
Light truck (without rim)	[Tyres]	100
Lighting charge – per hour	[Wade Park - Night use]	33
Lighting design requiring additional prior consultations with the director of a production reading of a script, studying of set plans, attendance at rehearsal and for all time taken to prepare the design – per hour	[Rehearsals]	42
Lighting design which requires a variation from the house rig (as per estimate arrived at during the initial consultation) – per hour		
Lighting gels additional to current stock will be charged at half cost and will remain the property of the Civic Theatre. These will be charged as consumables	[Equipment]	41
Linemarking	[Additional/out of season fees]	31
Linemarking	[Additional/out of season fees]	34
Loader	[Tyres]	101
Local business aircraft per registered aircraft per year over 2000kg	[Landing charges levied for each aircraft movement based on maximum take-off weight of aircraft]	64
Local business aircraft per registered aircraft per year under 2000kg	[Landing charges levied for each aircraft movement based on maximum take-off weight of aircraft]	64
Local private aircraft per registered aircraft per year over 2000kg	[Landing charges levied for each aircraft movement based on maximum take-off weight of aircraft]	64
Local private aircraft per registered aircraft per year under 2000kg	[Landing charges levied for each aircraft movement based on maximum take-off weight of aircraft]	64
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Lodgement	[Fee Structure]	19

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Lodgement	[Fee Structure]	18
Lodgement of privately certified Part 4A Certificate with Council (Clause 263(2))	[Private Certification]	83
Longer-term - 7 days plus (includes utilities charge)	[Occupancy (per day)]	38
Lost borrower card	[Lost items]	51
Lost or damaged material – processing fee	[Lost items]	51
Lost or damaged material – replacement cost	[Lost items]	51
LTS platform hire – one off session/platform	[Schools - Learn to Swim (conducted by an external group at a time agreeable to centre management)]	28
LTS platform hire – per day/platform	[Schools - Learn to Swim (conducted by an external group at a time agreeable to centre management)]	28
M		
Main Grassed Area – per day	[Arena Hire]	23
Maintenance per day	[Livestock (animal other than companion animals)]	37
Male Cat	[Rehoming - Transfer to Rescues]	37
Male Cat	[Rehoming]	36
Male Dog	[Rehoming - Transfer to Rescues]	37
Male Dog	[Rehoming]	36
Markets	[Cook Park]	33
Markets	[Robertson Park]	33
Max. fee for a Application under s4.55(1) of the Act for the modification of a development consent is	[Section 4.55 (1)]	81
Max. fee for a Application under s4.55(1A) or s4.56 OR	[Section 4.55 (1A) or 4.56 - minimal impact]	81
Medium (A1)	[Specific Requests for Individual Plots]	93
Membership Card Replacement	[General Admission Charges]	25
Microchipping	[Pound Fees]	36
Mini Meal	[Food Services]	56
Minimum annual non-residential sewerage bill	[Minimum Charge]	71
Minimum charge	[Asbestos]	102
Minimum charge	[Contaminated Waste]	102
Minimum charge	[Scrap Steel]	101
Minimum Charge	[Catering (levy per person)]	48
Minimum Charge	[Landing charges levied for each aircraft movement based on maximum take-off weight of aircraft]	64
Minimum Charge	[Amended application]	75
Minimum Charge	[Non-Resident Dumping Fees]	99
Minimum charge (i.e partially full utilities, vans and single axle trailers)	[Commercial and Industrial Putrescible/Mixed Waste Dumping Fees]	100
Minimum charge (ie partially full utes, vans and single axled trailers)	[Segregated Waste]	100
Minimum charge for partially full trailers	[Virgin Excavated Material (VEM)]	100
Minimum charge for partially full utes, vans, trailers	[Green Waste (Commercial Premises/Quantities)]	100
Minimum charge per sqm	[Per square metre for developed and undeveloped land (subject to market valuation and negotiation of suitable rent by the Chief Executive Officer (CEO).)]	65
Minimum charge per sqm	[Per square metre for hangar space (subject to market valuation and negotiation of suitable rent by the Chief Executive Officer (CEO).)]	65
Minimum fee	[Compliance Certificates for Rural, Urban and Industrial Subdivisions]	90
Minimum fee / re-issue of engineering plans with minor amendments	[Rural Residential (Standard all 2 Hectare or less allotments)]	88
Minimum fee / re-issue of engineering plans with minor amendments	[Road]	90
Minimum Fee / re-issue of engineering plans with minor amendments	[Urban and Industrial]	89
Minor amendment	[Amended application]	75
Minor Application Fee - 3 max fixtures	[Section 68 Water and Sewer Works Applications]	76
Mobile food van	[Inspections]	92
Modification	[Modification of Complying Development]	83
Monday to Friday (day rate per day)	[Ball/dinner/theatre style using Main Hall, up to 300 people]	46
Monday to Friday (day rate per day)	[Ball/dinner/theatre style using Main Hall & Wings, 300-500 people]	46
Monday to Friday (day rate per day)	[Ball/dinner/theatre style using Main Hall & Wings, 500-800 people]	46
Monday to Friday (day rate per day)	[Hire for decorations/rehearsals - per hour]	46
Monday to Friday (day rate per day)	[Display/Trade shows (main hall and side halls)]	46
Monday to Friday (day rate per day)	[Display/Trade shows (main hall and side halls)]	47
Monday to Friday (day rate per day)	[Without alcohol]	47

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Fee Name	Parent Name	Page
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M [continued]

Monday to Friday (day rate per day)	[With alcohol]	47
Monday to Friday (day rate per day)	[Concert format up to 300 people]	47
Monday to Friday (day rate per day)	[Concert format over 300 people]	48
Monday to Friday (day rate per day)	[Church Service or Prize Night]	48
Monday to Friday (day rate per day)	[School exam rate]	48
Monday to Saturday	[Overtime surcharge after 11pm on staff engaged to continue function]	48
Monday-Friday: 9am-5pm; Saturday & Sunday: 10am-4pm	[Two rooms (per hour)]	43
Monday-Friday: 9am-5pm; Saturday & Sunday: 10am-4pm (Half the hourly rate will be charged for non-profit and community groups)	[One room (per hour)]	43
Mondays at the Museum (under 5's program)	[Ticket Prices]	38
More than \$10,000,000	[Table (b) iii)]	82
More than \$10,000,000	[Request for Review of Determination]	80
More than \$100,000	[Building (Estimated Cost)]	82
More than 450kL (per kL)	[Residential]	95
Mums and Bubs laps	[Other Activities]	29

N

Napkins - each	[Function Centre Additional Charges]	48
Native Garden Display	[Orange Botanic Gardens - Funerals]	33
Negotiation and assessment	[Planning Agreements]	19
New build + alterations including pergolas, carports, decks, garages, swimming pools etc. – per inspection	[Minor Developments]	75
New carer registration	[Family Day Care]	53
New regular passenger transport routes	[Passenger tax]	64
No access administration fee	[Drainage Diagrams]	85
Non Commercial	[Photographic Reproduction]	52
Non Standard Hours 6pm – 8am Mon to Fri	[Fee per hour of contracted care or part thereof]	53
Non-Commercial Operator (approved events only). Hourly rate charged per above to a maximum of \$250 per day, regardless of lane hire. Any day of week.	[Carl Sharpe Cricket Centre]	33
Non-Domestic Organic Charge – per annum per service	[Non-Domestic Waste Collection S 501]	98
Non-Domestic Recycling Charge – per annum per service	[Non-Domestic Waste Collection S 501]	98
Non-Domestic Waste Management Charge – per annum per service	[Non-Domestic Waste Collection S 501]	98
Non-profit/Charity flights/flights for operational purposes during bush fire fighting season	[Landing charges levied for each aircraft movement based on maximum take-off weight of aircraft]	64
Non-refundable re-enrolment fee per booked day, per child, for one week. Once the child commences care, a credit for each actual day of attendance will be provided.	[Courallie Park Child Development Centre]	53
Non-refundable re-enrolment fee per booked day, per child, for one week. Once the child commences care, a credit for each actual day of attendance will be provided.	[Spring Street Children's Centre]	55
Non-refundable re-enrolment fee per booked day, per child, for one week. Once the child commences care, a credit for each actual day of attendance will be provided.	[Yarrowong Children's Centre]	55
Not exceeding 200m2	[In the case of any other class of building - as follows]	84
not involving building, work or demolition (% of Original DA Application fee)	[Request for Review of Determination]	80
Notices issued under section 100(2) of the Protection of the Environment Operations Act 1997	[Protection of the Environment]	92

O

Officials and spectators (All ages, except children under 5 are free)	[Special carnival event - diving, waterpolo, swimming club/authority event]	27
Oil & Grease (per kg)	[Category 3: Large discharges and industrial waste]	74
On charge of service fee from Collection Agency for Overdue Rates and Charges referred for recovery	[Rates Management]	13

Fee Name	Parent Name	Page
O [continued]		
On Site Detention	[Rural Residential (Standard all 2 Hectare or less allotments)]	88
On Site Detention Major >50m3	[Urban and Industrial]	89
On Site Detention Minor <50m3	[Urban and Industrial]	89
On-cost on labour wages	[Private Works]	65
On-cost on material charges	[Private Works]	65
On-cost on plant hire charges	[Private Works]	65
On-site Detention Major >50m3	[Road]	90
On-site Detention Minor <50m3	[Road]	90
Opening/Closing fee outside gallery opening hours	[Commercial Activity - For Profit organisations]	43
Operate a caravan park or camping ground – per site	[Other Activities]	85
Operate a mortuary – per annum	[Install or operate amusement device (defined by construction Safety Act 1992)]	86
Operate a public car park – per space	[Other Activities]	85
Operate a stall	[Public Roads (per application)]	85
Operate an undertaker's business – per annum	[Install or operate amusement device (defined by construction Safety Act 1992)]	86
OR % Box Office, whichever is greater	[Forum]	41
OR % of Box Office, whichever is greater	[Monday to Sunday]	39
OR % of Box Office, whichever is greater	[Commercial Hire]	40
OR % of Box Office, whichever is greater	[Concert format up to 300 people]	47
OR % of Box Office, whichever is greater	[Concert format over 300 people]	48
or minimum charge (eg. Bag of waste)	[Resident Dumping Fees]	99
Orange Aquatic Club - Annual Fee	[Lane Hire]	27
Orange Arts Society Lease – per annum	[Cultural Centre]	66
Orange City Council	[South Court - Including Amphitheatre Hire]	39
Orange City Council	[Orange Regional Museum Front of House]	38
Orange City Council	[Orange Regional Museum Roof]	39
Orange City Council	[One room (per hour)]	43
Orange City Council	[Two rooms (per hour)]	43
Orange City Council	[Conferences and Community Service Non-Profit Organisations]	44
Orange City Council	[Where admission is charged to the event]	44
Orange City Council	[Where no admission is charged to the event]	44
Orange City Council per day	[Conferences/Meetings]	40
Orange City Council per Day	[Display/ Trade shows (main hall and side halls)]	47
Orange City Council Per Day	[Overnight hire]	45
Orange City Council Supported Events – Rate per week	[Naylor Pavillion]	21
Orange City Council Supported Events – Rate per day	[Naylor Pavillion]	21
Orange City Council use	[Canobolas Scout Camp]	60
Orange District Cricket Association & Orange Junior Cricket Association, Annual Cricket Centre Levy (per registered player)	[Carl Sharpe Cricket Centre]	33
Orange Farmers Markets – Rate per use	[Naylor Pavillion]	21
Orange Lace Makers	[Cultural Centre]	67
Orange Lapidary & Mineral Club Inc	[Cultural Centre]	66
Orange Local Aboriginal Lands Council (Pilot projects)	[Canobolas Scout Camp]	60
Orange Regional Arts Foundation	[South Court - Including Amphitheatre Hire]	39
Orange Regional Arts Foundation	[Orange Regional Museum Front of House]	38
Orange Regional Arts Foundation	[Orange Regional Museum Roof]	39
Orange Regional Museum Talks	[Ticket Prices]	38
Orange Spinners & Handcraft Group	[Cultural Centre]	66
Orange Visitor Centre supported Tourism Events	[Orange Regional Museum Front of House]	38
Orange Visitor Centre supported Tourism Events	[South Court - Including Amphitheatre Hire]	39
Orange Visitor Centre supported Tourism Events	[Orange Regional Museum Roof]	39
Orange Visitor Centre supported Tourism Events	[One room (per hour)]	43
Orange Visitor Centre supported Tourism Events	[Two rooms (per hour)]	43
Organic Charge – per annum per service	[Non-Rateable Properties S 496(2)]	98
Organics Equalisation Levy	[Rateable Properties S 496(1)]	98
Organisation / Government - 1 hour	[Hire Fees - Monday to Sunday]	67
Organisation / Government - more than 4 hours	[Hire Fees - Monday to Sunday]	67
Organisation / Government - per half day (less than 4 hours)	[Hire Fees - Monday to Sunday]	67
Other amendments – % of the Original Fee	[Amended application]	75
Other development - per each inspection	[Compliance Inspections]	76
Other events	[Ticket Prices]	38

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Fee Name	Parent Name	Page
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Other Events	[Ticket Prices]	42
Other than above	[Sewer junction cut in]	71
Other/Additional major reinspections (each)	[Minor Developments]	75
Other/Additional minor reinspections (each)	[Minor Developments]	75
Outdoor Eating Area Licence – per year	[Construction Zone]	86
Outstanding Notices and Orders Certificate under Environmental Planning and Assessment Act	[Property Certificates/Information]	76
Over \$10,000,000	[Development for residential buildings including the erection of a dwelling house, additions to a dwelling and residential outbuildings]	78
Over 75	[General Admission Charges]	25
Over 75's	[Wet fitness/Aqua aerobics per class]	28
Overdue Rates – In accordance with Section 566(3) of the Local Government Act 1993	[Rates Management]	13

P

Paid parking in secured carpark	[Car Parking]	65
Partially full utes, vans and single axle trailers	[Resident Dumping Fees]	99
Partially full utes, vans and single axle trailers	[Non-Resident Dumping Fees]	99
Partially full utes, vans and single axle trailers	[Scrap Steel]	101
Passenger (with rim) – each	[Tyres]	100
Passenger/Motorcycle (without rim) – each	[Tyres]	100
Per 240 litre MGB	[Contaminated Waste]	102
Per additional inspection	[Inspection Fee]	17
Per annum (service provider of solid, liquid and contaminated)	[Trade Refuse Approval Fee (including solid, liquid & contaminated)]	99
Per Application	[Designated Development]	78
Per Application (includes creation of New Road)	[Development involving the subdivision of land]	79
Per Application (no New Road created)	[Development involving the subdivision of land]	79
Per Application (Strata Title)	[Development involving the subdivision of land]	79
Per application dwellings, dual occupancy and minor developments	[Application Fee]	17
Per application dwellings, dual occupancy and minor developments	[Inspection Fee]	17
Per application industrial, commercial unit & other major developments	[Inspection Fee]	18
Per application industrial, commercial unit & other major developments	[Application Fee]	17
Per car park per year (designated car park, max 6 cars)	[Car Rental]	65
Per child in a group lesson	[Learn to Swim Classes (conducted by Orange City Council)]	28
Per day	[Emmaville Cottage Hire]	50
Per day	[Meeting Room Hire]	27
Per day	[Ophir Car Parking Fees]	94
Per Day	[Meeting Room Hire]	64
Per day (8am – 11pm)	[Conferences/Meetings]	40
Per financial year	[Use of Parks, Reserves & Showgrounds for Photography and Filming Sessions]	31
Per half day (less than 4 hours)	[For Profit Organisation and Private Hire (commercial)]	49
Per half day (less than 4 hours)	[Community Groups (not for profit) and Private Hire (non-commercial)]	49
Per half-day – maximum four hours	[Conferences/Meetings]	40
Per hour	[Meeting Room Hire]	64
Per hour OR	[Meeting Room Hire]	27
Per hour thereafter	[Forum]	41
Per kilowatt (Kw)	[Electricity Charges]	63
Per lane per hour	[Lane Hire]	27
Per licence per year	[Car Rental]	65
Per night	[Four Seasons Cottage - Up to 4 persons]	62
Per night (up to 4 persons)	[Four Seasons Cottage - Up to 4 persons]	63
Per person	[Linen hire]	63
Per person – per night	[Unpowered sites/Unpowered tent sites]	61
Per person – per night	[Unpowered sites/unpowered tent sites]	63
Per residential dwelling, dual occupancy dwelling and medium density development. To be paid at time of application for Construction Certificate.	[Kerbside Numbering]	91
Per rural allotment created by subdivision. To be paid at the time of application for Construction Certificate.	[Rural Address Numbering]	91

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Fee Name	Parent Name	Page
P [continued]		
Per tonne	[Virgin Excavated Material (VEM)]	100
Per tonne	[Green Waste (Commercial Premises/Quantities)]	100
Per tonne	[Asbestos]	102
Per tonne	[Contaminated Waste]	102
Per tonne	[Material Transfer Facility Waste Disposal]	103
Per tree	[Street Trees]	90
Performances	[Forum]	41
Permanent space for community groups – per annum	[Cultural Centre]	66
Permit to stand plant on public road, such as a crane or concrete truck – (per day or part day)	[Stand Plant]	86
Perpetual Maintenance	[Old Portion]	68
Perry Oval	[Lighting Charges]	31
pH coefficient	[Category 3: Large discharges and industrial waste]	73
Photocopying	[Formal Access Applications]	12
Picnic table and bench seats – Cook Park	[Donation of Park Furniture]	34
Placement of Advertising	[Promotion]	42
Play musical instrument for fee or reward	[Community Land (per application)]	85
Playgroup fee per session	[Family Day Care]	53
Playgroup pick up fee – Full	[Family Day Care]	53
Playgroup pick up fee – Part	[Family Day Care]	53
Ploughmans Valley/North Orange (non-potable)	[Other]	95
PLUS – where a certificate requires a site inspection	[Outstanding Notices]	84
Plus \$ (for each advertisement in excess of one or the fee calculated in accordance with the above table, whichever is the greater)	[Estimated Cost of Development]	78
Plus additional amount if notice of application is required to be given under section 4.55 (2) or 4.56 of the act	[Section 4.55 (2) or 4.56 - not of minimal impact]	81
Plus additional daily fee per lineal metre of hoarding where hoarding is proposed to be in place for up to two weeks. Periods in excess of 2 weeks TBD at time of application.	[Hoardings]	87
PLUS per each additional unit	[Plan Approval Fees for Dual Occupancy, Unit Developments and Industrial Building]	89
PLUS per lin metre	[Rural Residential (Standard all 2 Hectare or less allotments)]	88
PLUS per lin metre	[Rural Residential (Standard all 2 Hectare or less allotments)]	88
PLUS per lin metre	[Rural Residential (Standard all 2 Hectare or less allotments)]	88
PLUS per lin metre	[Rural Residential (Standard all 2 Hectare or less allotments)]	88
PLUS per lin metre	[Urban and Industrial]	89
PLUS per lin metre	[Urban and Industrial]	89
PLUS per lin metre	[Urban and Industrial]	89
PLUS per lin metre	[Urban and Industrial]	89
PLUS where a certificate requires a site inspection	[Property Certificates/Information]	76
Pool fence Compliance Certificate – First Inspection	[Inspections]	91
Pool fence Compliance Certificate – Second inspection	[Inspections]	92
Poultry and Pigeon Shows – Poultry Pavilion – per use	[Where no admission or cover charge is levied]	22
Pre trade/advice (new premises onsite) - where a private certifier is involved	[Inspections]	92
Pre-lodgement	[Fee Structure]	19
Pre-lodgement	[Fee Structure]	18
Pre-lodgement	[Fee Structure]	19
Pressure and flow analysis including field testing plus details of water main and hydrant locations (if required)	[Fire Flow and Pressure Analysis]	97
Pressure test and chlorination (per connection)	[Pressure Test and Chlorination]	97
Printed copy	[State of Environment Report]	20
Private hire (Weddings, Naming Ceremony, Graduations, photography sessions etc) – Administrative charge	[Orange Regional Museum Roof]	39
Private lesson	[Learn to Swim Classes (conducted by Orange City Council)]	28
Private/Package/NDIS	[Food Services]	56
Private/Package/NDIS fee	[Social Support]	56
Processing charge per hour	[Informal Requests]	12
Processing charge per hour - all other Formal Access Applications	[Formal Access Applications]	11

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Fee Name	Parent Name	Page
P [continued]		
Processing charge per hour after first 20 hours (only applies if seeking personal information about the applicant)	[Formal Access Applications]	11
Profit/government agencies – per hour	[Cultural Centre]	66
Programs sellers (by prior arrangement) (per hour)	[Staff]	41
Provision of full Council Business Papers or Planning and Development Committee Papers collected from Civic Centre	[Administration]	11
Provision of monument (small, white headstone)	[Miscellaneous Charges]	70
Public consultation and notification	[Planning Agreements]	19
Public Holidays – cannot exceed the double hourly standard rate	[Fee per hour of contracted care or part thereof]	54
Pupil free day per child	[Before and After School Care]	54
Pupil free day per child	[Vacation Care]	55
Pupil free day per child	[Anson Street OSHC]	56
Purchase and installation of 2 water meters and 2 meter boxes	[Dual Water Connections]	96
Purchase and installation of water meter and meter box	[Water Service Connections]	96
Purchase of allotment for interment of ashes from Crematorium, in memorial gardens wall, including perpetual maintenance	[Memorial Garden]	70
Purchase of Bin	[Additional Services]	99
Purchase of compost (per m3)	[Additional Services]	98
Purchase of organic chip (per m3)	[Additional Services]	98
Purchase of organic chip (per m3) > 50m3	[Additional Services]	98
R		
Racing slicks	[Tyres]	101
Rate per hour – entire facility of 80m x 33m	[All Days (including Public Holidays)]	21
Rate per hour – entire facility of 80m x 33m	[All Days (including Public Holidays)]	22
Rate per hour – entire facility of 80m x 33m	[All Days (including Public Holidays)]	22
Rate per hour – entire facility of 80m x 33m	[All Days (including Public Holidays)]	21
Rate per hour per lane (off peak 6am to 3pm)	[Carl Sharpe Cricket Centre]	33
Rate per hour per lane (peak 3pm to 12am)	[Carl Sharpe Cricket Centre]	33
Rate per hour per lane of 20m x 33m	[All Days (including Public Holidays)]	22
Rate per hour per lane of 20m x 33m	[All Days (including Public Holidays)]	21
Rate per hour per lane of 20m x 33m	[All Days (including Public Holidays)]	21
Rate per hour per lane of 20m x 33m	[All Days (including Public Holidays)]	22
Reconnect water supply	[Other Charges]	95
Recyclables or green waste	[Resident Dumping Fees]	99
Recycled plastic picnic setting – Table and 2 chairs – Gosling Creek	[Donation of Park Furniture]	34
Recycled plastic seat – park bench style – Gosling Creek	[Donation of Park Furniture]	34
Recycling Charge – per annum per service	[Rateable Properties S 496(1)]	98
Recycling Charge – per annum per service	[Non-Rateable Properties S 496(2)]	98
Recycling Service – "User-Pay" ticket	[Additional Services]	98
Referral of Construction Certificate Application to external certifier – Cost Plus	[Referral of Certificate]	75
Registration fee (per booked day for one week per family)	[Courallie Park Child Development Centre]	53
Registration fee (per booked day for one week per family)	[Spring Street Children's Centre]	55
Registration fee (per booked day for one week per new family)	[Yarrawong Children's Centre]	55
Registration fee (per family per booked day for one week)	[Before and After School Care]	54
Registration fee per family (non-refundable)	[Family Day Care]	53
Registration fee per family (non-refundable)	[Occasional Child Care]	54
Registration of Pool on NSW State Register	[Inspections]	92
Regular Passenger Transport (RPT) operators on existing routes where they are charged per passenger	[Passenger tax]	64
Rehearsals (minimum charge four hours)	[Forum]	41
Reinspection – per hour	[Road]	90

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R [continued]		
Re-inspection fee	[Category 1: Trade waste discharges requiring nil or minimal pre-treatment]	72
Re-inspection fee	[Category 2: Trade waste discharges with prescribed pre-treatment]	73
Re-inspection fee	[Category 2S: Septic Waste]	73
Re-inspection fee	[Category 3: Large discharges and industrial waste]	74
Reinspection fee (due to no access)	[Drainage Diagrams]	85
Reinspection fee (of works)	[Drainage Diagrams]	85
Re-inspection of system	[On-Site Sewage Management (OSM) Fees]	77
Reinspection to assess compliance with a Prohibition Order issued under Public Health Act	[Protection of the Environment]	92
Re-inspections	[Water and Sewer Compliance Inspections]	76
Reinspections (each)	[In the case of any other class of building - as follows]	84
Rejected direct debit fee	[Rates Management]	13
Release – First Offence	[Livestock (animal other than companion animals)]	37
Rent for use of public places under provisions of Roads Act (including street furniture) – per m2 leased area per annum	[Rent]	87
Reopening of grave for second interment	[Lawn Portion]	68
Reopening of grave with tombstone or slab – Contractor's charges plus	[Old Portion]	68
Replacing 1 slab	[Private Works - Replacing Damaged Concrete Gutter Bridge Slabs]	66
Request to vary Restriction-as-to- User or other legal document	[Variation or Modification of a Restriction]	77
Reservation Fee	[Melaleuca Gardens]	70
Residential flat development under SEPP 65	[Estimated Cost of Development]	78
Residential Stormwater Charge	[Stormwater Levy - per assessment]	93
Residential Strata Stormwater	[Stormwater Levy - per assessment]	93
Residents – contribution of their benefits – Residents board and lodgings	[Residential Service]	57
Residents – contribution of their benefits – Residents rent contribution	[Residential Service]	57
Restricting water supply	[Other Charges]	95
Return outings in Orange Local Government Area	[Social Support]	56
Return outings outside Orange Local Government Area	[Social Support]	56
Right of Burial (Old and Lawn Portions)	[Right of Burial (Reservation of Burial Plot)]	69
Road	[Rural]	88
Road – full width	[Rural Residential (Standard all 2 Hectare or less allotments)]	88
Road – full width	[Urban and Industrial]	89
Road – half width	[Rural Residential (Standard all 2 Hectare or less allotments)]	88
Road – half width	[Urban and Industrial]	89
Rodeo Arena – per day	[Arena Hire]	23
Rodeo Arena for Rodeos – per use	[Arena Hire]	23
Rodeo Bond	[Arena Hire]	23
Rural Area Map	[Rural/Urban Street Map:]	93
RV – Completely self contained	[Hire Charges]	22
S		
Sale of full Council business papers for 12 month period (Postage cost only, free copies available on Council's website)	[Administration]	11
Sale of Policy Committee papers only for 12 month period (Postage cost only, free copies available on Council's website)	[Administration]	11
Saturday	[Ball/dinner/theatre style using Main Hall, up to 300 people]	46
Saturday	[Ball/dinner/theatre style using Main Hall & Wings, 300-500 people]	46
Saturday	[Ball/dinner/theatre style using Main Hall & Wings, 500-800 people]	46
Saturday	[Hire for decorations/rehearsals - per hour]	46
Saturday	[Display/Trade shows (main hall and side halls)]	46
Saturday	[Display/Trade shows (main hall and side halls)]	47
Saturday	[Without alcohol]	47
Saturday	[With alcohol]	47
Saturday	[Concert format up to 300 people]	47
Saturday	[Concert format over 300 people]	48
Saturday	[Church Service or Prize Night]	48
Saturday	[School exam rate]	48
Scanning per document	[Scanning]	51

Fee Name	Parent Name	Page
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School and community events	[Bookings Fees]	40
School educational programs	[Ticket Prices]	38
School Educational Programs	[Ticket Prices]	42
School groups from within Local Government Area	[Other Parks, Reserves and Sportsgrounds]	34
School groups outside Local Government Area	[Other Parks, Reserves and Sportsgrounds]	34
Schools Matinee Fee (non-ticketed audience of school students and teachers only)	[Monday to Sunday]	39
Scouts and guides additional use	[Canobolas Scout Camp]	60
Scouts Australia full site use (available 6 times a year)	[Canobolas Scout Camp]	60
Search fee	[Inter Library Loans]	51
Season Green Waste Sticker collection	[Additional Services]	98
Security	[Function Centre Additional Charges]	48
Security bond	[Capacity of 3000 plus spectators]	32
Security bond	[Capacity of up to 1000 spectators]	32
Security bond	[Capacity of 1000-3000 spectators]	32
Security bond	[Capacity of 1,000 spectators]	45
Security bond	[Capacity of 1,000-2,000 spectators]	45
Security bond	[Capacity of 2,000+ spectators]	45
Security Bond	[For Profit Organisation and Private Hire (commercial) - From 5pm Friday]	50
Security Bond	[Community Groups (not for profit) and Private Hire (non-commercial) - From 5pm Friday]	50
Security Bond - 18th and 21st birthday parties	[Community Groups (not for profit) and Private Hire (non-commercial) - From 5pm Friday]	50
Security Bond - Private Hire	[Community Groups (not for profit) and Private Hire (non-commercial)]	49
Security bond for 18th + 21st birthdays and other high risk events	[Mud Hut]	34
Senior Animal > 7 years	[Rehoming]	36
Senior Citizens	[Annual Charges]	60
Senior Citizen's - fob purchase	[Nguluway Ngurang - Seniors Village Hub]	59
Senior fee per season registered	[Use of Parks, Reserves & Sportsgrounds - Sporting groups]	31
Senior Sport (not including cricket)	[Wade Park]	32
Septic Waste Disposal Charge (per kL)	[Category 2S: Septic Waste]	73
Set up, operate or use a loudspeaker or sound amplifier	[Community Land (per application)]	85
Sewer Reticulation – per lot	[Compliance Certificates for Rural, Urban and Industrial Subdivisions]	90
Sewer Reticulation Plan	[Rural Residential (Standard all 2 Hectare or less allotments)]	88
Sewer Reticulation Plan	[Urban and Industrial]	89
Sewer Usage Charge (per kL)	[Sewerage Charges]	71
Sewer Usage Charge (per kL)	[Usage]	71
Sheep, goats, pigs and kangaroos – each	[Collection, Removal and Disposal of Dead Animals (if Council's waste management contractor is requested to perform collection Service)]	102
Sheep, goats, pigs, kangaroos – each	[Disposal of Dead Animals (if resident delivers to Ophir Road Resource Recovery Centre)]	102
Shopping	[Social Support]	56
Short Notice Cancellations	[Anson Street OSHC]	56
Shower	[General Admission Charges]	25
Sibling discount	[Learn to Swim Classes (conducted by Orange City Council)]	28
Signing of Plans of Consolidation and other plans not requiring Subdivision Certificate	[Application for Subdivision Certificate]	88
Single – per night	[Budget Cabins]	61
Single – per night	[Standard Cabins]	61
Single – per night	[Budget Cabins]	62
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Skin penetration	[Inspections]	92
Small (A2)	[Specific Requests for Individual Plots]	93
Small Scale Local Fruit Stall - associated with an Orchard	[Install or operate amusement device (defined by construction Safety Act 1992)]	86
Social Support - variety	[Social Support]	56
Soil Erosion Control Plan	[Rural]	88
Soil Erosion Control Plan	[Rural Residential (Standard all 2 Hectare or less allotments)]	88
Soil Erosion Control Plan	[Urban and Industrial]	88
Solicitor enquiries (per property)	[Drainage Diagrams]	85
Solid large (18" – 24")	[Tyres]	101
Solid medium (12" – 18")	[Tyres]	101
Solid small (Up to 12")	[Tyres]	101
Solid XL (Greater than 24")	[Tyres]	101
Soup	[Food Services]	56

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Special Reading Fee	[Water Meters]	97
Special urgency fee (same-day issue) – base fee plus	[In the case of any other class of building - as follows]	84
Squad Fee - first lesson	[Learn to Swim Classes (conducted by Orange City Council)]	28
Squad Fee - second lesson	[Learn to Swim Classes (conducted by Orange City Council)]	28
Squad Fee - third lesson (available to level 7 & 8)	[Learn to Swim Classes (conducted by Orange City Council)]	28
Stage 1 - Processing initial investigation including entitled authority	[Road Closure]	11
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Stall holder fees	[Stall holder fees]	45
Stall holder fees	[South Court - Including Amphitheatre Hire]	39
Standard Hours 8am – 6pm Mon to Fri	[Fee per hour of contracted care or part there of]	54
Standard inspection (all developments)	[Water and Sewer Compliance Inspections]	76
Standard lot	[Sewerage]	16
Standard lot	[Water Supply]	16
Standard lot	[Leeds Parade]	16
Steal frame timber slated seat, with OBG in each end – Orange Botanic Gardens	[Donation of Park Furniture]	34
Strata Subdivision	[Subdivision (Estimated Cost)]	83
Street Signs	[Compliance Certificates for Rural, Urban and Industrial Subdivisions]	90
Street Trees	[Compliance Certificates for Rural, Urban and Industrial Subdivisions]	90
Sub-base – per lot	[Road]	90
Subdivision	[Subdivision (Estimated Cost)]	83
Subgrade – per lot	[Road]	90
Submission to gateway	[Fee Structure]	18
Submission to gateway	[Fee Structure]	19
Submission to gateway	[Fee Structure]	19
Subsequent offences	[Livestock (animal other than companion animals)]	37
Subsequent pages	[Fax sending Australia]	51
Subsequent pages	[Fax receiving Australia]	52
Subsequent pages	[Fax sending International]	52
Subsequent pages	[Fax receiving International]	52
Sulphate (per kg)	[Category 3: Large discharges and industrial waste]	74
Sulphites (per kg)	[Category 3: Large discharges and industrial waste]	74
Sunday	[Ball/dinner/theatre style using Main Hall, up to 300 people]	46
Sunday	[Ball/dinner/theatre style using Main Hall & Wings, 300-500 people]	46
Sunday	[Ball/dinner/theatre style using Main Hall & Wings, 500-800 people]	46
Sunday	[Hire for decorations/rehearsals - per hour]	46
Sunday	[Display/Trade shows (main hall and side halls)]	47
Sunday	[Display/Trade shows (main hall and side halls)]	47
Sunday	[Without alcohol]	47
Sunday	[With alcohol]	47
Sunday	[Concert format up to 300 people]	47
Sunday	[Concert format over 300 people]	48
Sunday	[Church Service or Prize Night]	48
Sunday	[School exam rate]	48
Sunday	[Overtime surcharge after 11pm on staff engaged to continue function]	48
Super single	[Tyres]	101
Supplementary booking fee	[Bookings Fees]	40
Supported Disability Accommodation	[Residential Service]	57
Supported Independent Living program activities	[Residential Service]	57
Surface – per lot	[Road]	90
Suspended Solids (per kg)	[Category 3: Large discharges and industrial waste]	74
Synthetic cricket wicket – per single use (commercial bookings)	[Other Parks, Reserves and Sportsgrounds]	34
T		
Tablecloths	[Function Centre Additional Charges]	48
Tables (each)	[Function Centre Additional Charges]	49
Talks	[Ticket Prices]	42
Tank inspection (if required)	[Water Carting (Potable)]	97

Fee Name	Parent Name	Page
T [continued]		
Technicians – when required to be present at a rehearsal – per hour	[Rehearsals]	42
Technician's Charge (per hour – minimum 4 hours)	[Rehearsals]	40
Temporary food premises (shows & markets)	[Inspections]	92
Temporary food premises (sporting groups and charities)	[Inspections]	92
Testing and tagging (each)	[Staff]	41
Testing Fee (Accuracy)	[Water Meters]	97
Total Kjeldahl Nitrogen (per kg)	[Category 3: Large discharges and industrial waste]	74
Total Dissolved Solids (per kg)	[Category 3: Large discharges and industrial waste]	74
Total Phosphorus (per kg)	[Category 3: Large discharges and industrial waste]	74
Tractor Greater than 1.2m	[Tyres]	101
Tractor small (Up to 1.2m)	[Tyres]	101
Tractor Tyre (with rim)	[Tyres]	101
Trade refuse approval fee (contaminated trade waste only) – per annum	[Trade Refuse Approval Fee (including solid, liquid & contaminated)]	99
Trade refuse approval fee (liquid waste only) – per annum	[Trade Refuse Approval Fee (including solid, liquid & contaminated)]	99
Trade refuse approval fee (solid waste only) – per annum	[Trade Refuse Approval Fee (including solid, liquid & contaminated)]	99
Transport – per trip	[Fee per hour of contracted care or part there of]	54
Tree donation	[Donation of Park Furniture]	34
Truck (with rim)	[Tyres]	101
Truck (without rim)	[Tyres]	101
Tuning of piano is at hirer's expense. Costs will be charged at the Piano Tuner's rate.	[Equipment]	41
Turf cricket wicket for events additional to Orange District Cricket Association draw	[Wade Park]	32
U		
U3A	[Annual Charges]	60
Un-catered/unsupervised (area hire only)	[Birthday Parties]	29
Up to \$5,000	[Table (b) iii)]	82
Up to \$5,000	[Development for residential buildings including the erection of a dwelling house, additions to a dwelling and residential outbuildings]	78
Up to \$5,000	[Request for Review of Determination]	80
Up to \$5,000	[Building (Estimated Cost)]	82
Up to \$50,000	[Activities Where Building Works Are Proposed]	74
Urgency fee	[Town Planning Certificates]	83
Urgency Fee	[Water Meters]	97
Urgency fee (same-day issue)	[Drainage Diagrams]	85
Urns (large)	[Function Centre Additional Charges]	49
Use of Inflatables	[Other Activities]	29
Use of Steinway Grand Piano (per performance)	[Equipment]	41
Utes, van and single axled trailers	[Virgin Excavated Material (VEM)]	100
V		
Vacation Care – can be charged at hourly rate or a daily session	[Fee per hour of contracted care or part there of]	54
Vacation care per day per child	[Anson Street OSHC]	56
Vacuum pressure test sewer main (per ET -equivalent tenement)	[Vacuum Pressure Test Sewer Main]	72
Valuation enquiries (per valuation)	[Rates Management]	13
Vehicle – per unit	[Vehicle Impounding]	94
Venue cleaning charge (if user leaves the venue in an unsatisfactory condition)	[Carl Sharpe Cricket Centre]	33
Venue cleaning charge (if user leaves the venue in an unsatisfactory condition)	[Wade Park]	32
Venue Rental Access (per hour – minimum 4 hours)	[Rehearsals]	40
Veterinary Costs (minor)	[Pound Fees]	36
Village Stormwater Charge	[Stormwater Levy - per assessment]	93

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W

Waste items that are unsuitable for applying a tonnage charge, ie polystyrene, feathers etc. and are required to be landfilled or recycled shall be charged at the following rate (per m3)	[Waste unsuitable for applying a tonnage charge]	103
Waste Management Charge – per annum per service	[Non-Rateable Properties S 496(2)]	98
Waste Service – "User-Pay" ticket	[Additional Services]	98
Water and Sewer infrastructure compliance application review	[Water and Sewer Compliance Inspections]	96
Water and sewer infrastructure compliance inspections	[Water and Sewer Compliance Inspections]	96
Water Pressure and Chlorination – per test	[Compliance Certificates for Rural, Urban and Industrial Subdivisions]	90
Water Reticulation – per lot	[Compliance Certificates for Rural, Urban and Industrial Subdivisions]	90
Water Reticulation Plan	[Rural Residential (Standard all 2 Hectare or less allotments)]	88
Water Reticulation Plan	[Urban and Industrial]	89
Wedding Receptions – Agricultural Pavilion	[Where no admission or cover charge is levied]	22
Wedding Receptions – Agricultural Pavilion security bond	[Where no admission or cover charge is levied]	22
Weekends – cannot exceed 1.5 x the hourly standard rate	[Fee per hour of contracted care or part there of]	54
Weekly Levy	[Family Day Care]	53
Where application has been advertised or has been prepared for advertising	[Refund of advertising fee]	82
Where application is yet to be advertised – Fee Paid Less	[Refund of advertising fee]	82
Where combined S735A or EPAA Outstanding Notices Certificate is sought	[Property Certificates/Information]	76
Where inspector arrives on site at appointed time and job is not ready for inspection or does not comply, additional accounts will be forwarded at the rate of – for each return visit	[Minor Developments]	75
Where pedestrian or traffic management plan required – (per day or part day)	[Construction Zone]	86
Where report has been prepared	[Refund of development application fee]	82
Where technical assessment has been given – Fee Paid Less	[Refund of development application fee]	82
Where technical assessment has not been given – Fee Paid Less	[Refund of development application fee]	82
Where the application has been processed	[Refund of Planning Certificate]	83
Where the application is yet to be processed	[Refund of Planning Certificate]	83
where the erection of a dwelling house with an estimated cost of construction of \$100,000 or less is involved	[Request for Review of Determination]	80
White Goods, Scrap Steel and General Bulky Waste - collected once per year on a scheduled basis	[Rateable Properties S 496(1)]	98
Without Child Care Benefit per child per day	[Vacation Care]	55

Z

Zinc (per kg)	[Category 3: Large discharges and industrial waste]	73
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Other

'Hop on' bus guides for tours around Orange - per bus per hour	[Orange Visitors Information Centre]	38
- Bond	[Private Functions]	59
- Bond	[Private Functions]	57
- Per hour	[Private Functions]	59
- Weekend Hire (Friday after 6pm - Sunday 6pm)	[Private Functions]	58
- Adult	[10 Class Entry]	28
- Agricultural Pavilion – per use	[Where admission or cover charge is levied]	22
- Agricultural Pavilion – per use	[Where no admission or cover charge is levied]	22
- Any ticket less than \$30	[Bookings Fees]	40
- Any ticket more than \$100	[Bookings Fees]	40
- Any ticket more than \$30 less than \$60	[Bookings Fees]	40
- Any ticket more than \$60 less than \$100	[Bookings Fees]	40
- Bond	[Private Functions]	58
- Bond	[Private Functions]	58

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Other [continued]

- Bond	[Private Functions]	58
- Bond	[Private Functions]	59
- Charge per non-performing day	[Capacity of 1,000 spectators]	23
- Charge per non-performing day	[Capacity of 1,000-2,000 spectators]	23
- Charge per non-performing day	[Capacity of 2,000+ spectators]	24
- Charge per performing day	[Capacity of 1,000 spectators]	23
- Charge per performing day	[Capacity of 1,000-2,000 spectators]	23
- Charge per performing day	[Capacity of 2,000+ spectators]	23
- Concession Cardholder/Child	[10 Class Entry]	28
- Daily Rate - up to 12 hours	[Private Functions]	58
- Daily Rate - up to 12 hours	[Private Functions]	58
- Fee per lot	[Application for Subdivision Certificate]	88
- In the case of advertised development	[Advertising Fee]	79
- In the case of designated development	[Advertising Fee]	79
- In the case of development for which an environmental planning instrument or development control plan requires notice to be given otherwise than as referred to above	[Advertising Fee]	80
- In the case of prohibited development	[Advertising Fee]	80
- Large (A0)	[Rural/Urban Street Map:]	93
- Less % Discount for combined DA/CC	[\$100,001-\$250,000]	74
- Less % Discount for combined DA/CC	[More than \$250,000]	74
- Medium (A1)	[Rural/Urban Street Map:]	93
- Minimum fee	[Application for Subdivision Certificate]	88
- or if delivered in bulk: weighed and charged – per tonne	[Tyres]	101
- Per hour	[Private Functions]	59
- Per Hour	[Private Functions]	57
- Per Hour	[Private Functions]	58
- Per Hour	[Private Functions]	58
- Per Hour	[Private Functions]	58
- Plus concurrence fee payable to each approval body (Payments must be made out to the relevant approval body)	[Integrated Development]	79
- Plus fee per additional lot	[Subdivision (Estimated Cost)]	83
- Plus fee per additional lot	[Subdivision (Estimated Cost)]	83
- plus for each square metre over 2,000 an additional (charge \$0.075)	[In the case of any other class of building - as follows]	84
- Plus per additional \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$100,000	[\$100,001-\$250,000]	74
- Plus per additional \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	[More than \$250,000]	74
- Plus per additional lot	[Development involving the subdivision of land]	79
- Plus per additional lot	[Development involving the subdivision of land]	79
- Plus per additional lot	[Development involving the subdivision of land]	79
- Plus, for each square metre over 200, an additional	[In the case of any other class of building - as follows]	84
- Security bond	[Capacity of 1,000 spectators]	23
- Security bond	[Capacity of 1,000-2,000 spectators]	23
- Security bond	[Capacity of 2,000+ spectators]	24
- Small (A2/A3)	[Rural/Urban Street Map:]	93
- Urgency fee	[Rates Management]	13
- Weekend Hire (Friday after 6pm - Sunday 6pm)	[Private Functions]	58
- Where notice of application for modification under s4.55(2) or s4.56 is required to be given	[Advertising Fee]	80
- Williams Pavilion – per use	[Where admission or cover charge is levied]	22
- Williams Pavilion – per use	[Where no admission or cover charge is levied]	22
- with adequate pre-treatment (per kL)	[Trade waste usage charge for those:]	73
- without adequate pre-treatment (per kL)	[Trade waste usage charge for those:]	73
\$ per lot, whichever is the greater	[Maintenance Security Deposit]	91
\$1,00,001 to \$10,000,000	[Table (b) iii)]	82
\$1,000,001 to \$10,000,000	[Request for Review of Determination]	80
\$250,001 to \$500,000	[Table (b) iii)]	82
\$250,001 to \$500,000	[Request for Review of Determination]	80
\$30,000 to \$100,000	[Building (Estimated Cost)]	82
\$5,001 to \$250,000	[Table (b) iii)]	82
\$5,001 to \$250,000	[Request for Review of Determination]	80
\$5,001 to \$29,999	[Building (Estimated Cost)]	82
\$50,001-\$100,000	[Activities Where Building Works Are Proposed]	74

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Other [continued]		
\$500,001 to \$1,000,000	[Table (b) iii)]	82
\$500,001 to \$1,000,000	[Request for Review of Determination]	80
% of Construction costs OR	[Maintenance Security Deposit]	91
% of the fee for the original application, whichever is the lesser	[Section 4.55 (1A) or 4.56 - minimal impact]	81
(a) % of fee if original application fee < \$100	[Section 4.55 (2) or 4.56 - not of minimal impact]	81
(b) i) % of original fee where application does not involve erection of building, carrying out of work or demolition of work or building	[Section 4.55 (2) or 4.56 - not of minimal impact]	81
(b) ii) where application is for erection of a dwelling with estimated cost of construction of \$100,000 or less	[Section 4.55 (2) or 4.56 - not of minimal impact]	81
(b) iii) with respect to any other DA other than above	[Section 4.55 (2) or 4.56 - not of minimal impact]	81
"No Parking"	[Pavement Markings]	94
> 250 attendees	[Cleaning deposit]	27
>25 Adults = 20%	[Group Discount]	29
>25 Children = 20%	[Group Discount]	29

FOR EXHIBITION



2024/2033

Long Term Financial Plan



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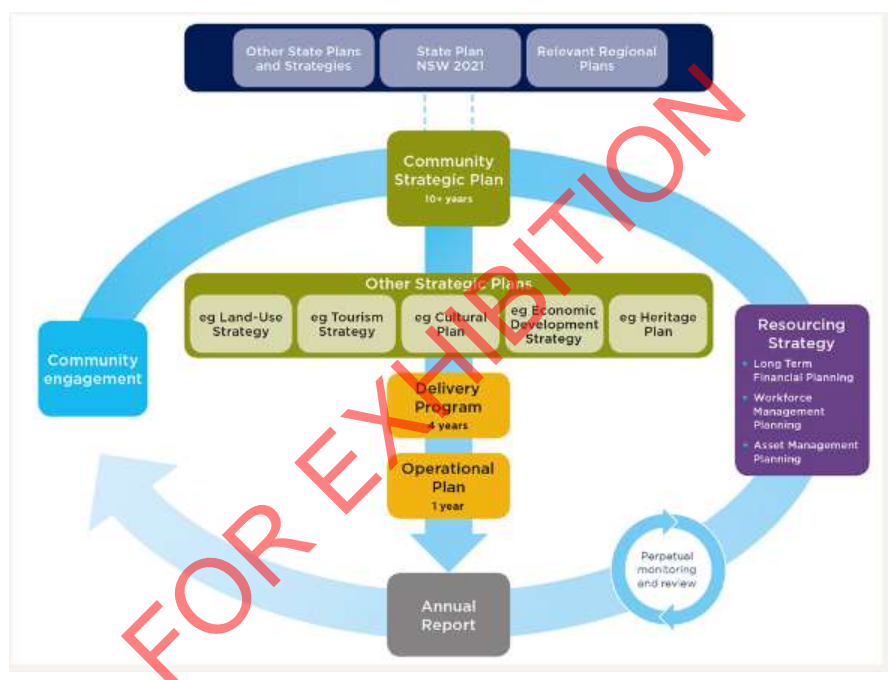
FOR EXHIBITION

Integrated Planning and Reporting framework

The NSW Government requires all councils to prepare a suite of documents to satisfy the reporting outcomes within the Integrated Planning and Reporting (IP&R) Framework.

The framework is shown in the diagram below.

The Long Term Financial Plan (LTFP) is part of the Resourcing Strategy which along with the Assets Management Plan and Workforce Plan provide the assumptions and background to assist in the completion of Council's program of works and services.



Executive Summary

The Long Term Financial Plan (LTFP) is a financial projection that quantifies the cost of Council’s services, investments and capital programs for the next ten years, given certain assumptions and estimates. It is the mechanism where Council can test the assumptions and objectives against financial realities.

It has been prepared to provide the community with the appropriate information about how Council’s finances will operate over the next ten years in line with the different choices that can be made.

The LTFP is based on a set of assumptions, which generally relate to those matters which are most likely to affect the overall outcome of the LTFP. The following assumptions have been considered, discussed and ultimately used as a basis to forecast Council’s long term financial position over the ten year plan.

Estimates, Assumptions and Forecasts

Council’s financial strategy has been developed giving consideration to past and future efficiency opportunities, maintaining Council’s commitment to invest in our infrastructure assets, and providing services to our community in a financially prudent and sustainable way.

This strategy has been used to underpin the development of the 2023/24 budget, which forms the first year of the LTFP, and has positioned Council adequately to respond to future community aspirations and expectations whilst maintaining its financial sustainability.

Inflation and Indexation

The Consumer Price Index has been applied throughout the LTFP to forecast the movement in both expenditures and revenues. An estimate of the Consumer Price Index over the duration of the LTFP is provided below:

Year	Consumer Price Index
2023/24	5%
2024/25 and thereafter	3%

Revenue

Rating Income

Under the Local Government Act 1993, Council can choose to structure its rates in a number of ways. Council has elected to use a base amount and ad valorem rating structure, and has applied three rate categories – Residential, Farmland and Business. In addition, Council also levies a special rate for the Orange Central Business area.

Growth within the city from subdivisions and new land releases increases Council’s rates base. Council’s rating structure is reviewed annually, and is assumed to remain the same over the life of the LTFP. Council estimates an extra 250 lots are developed each year.

Rate Pegging

Since 1977, the regulation of council rates in NSW has been largely based on an approach known as 'rate pegging'. Under this approach, each year the NSW Government determines the maximum amount by which councils can increase their annual general income. Individual councils can then adjust their rates and annual charges so their general income increases up to this maximum amount, or seek a special variation to exceed the amount.

From 2011/12 the responsibility for determining the annual rate peg has been delegated to the Independent Pricing and Regulatory Tribunal (IPART). Under this framework a new Local Government Cost Index has been established by IPART and this index, less a productivity coefficient, will form the basis for the rate peg each year. This LTFP assumes that this process will continue for the life of the plan. The following table presents the rate pegging assumption applied in the LTFP.

Year	Rate Peg
2018/19	2.3%
2019/20	2.7%
2020/21	2.6%
2021/22	2.0%
2022/23*	2.5%
2023/2024	3.7%
Future years	3.0%

*Included a 1.8% Additional Special Variation

Stormwater charges

The Local Government Act provides Council with the option to charge a levy to improve its stormwater network. The LTFP assumes that this will continue throughout the duration of the plan.

Domestic Waste Management

Under the Local Government Act, the domestic waste service is a service that needs to be established on a full cost recovery basis. All costs associated with the administration, collection, recycling, disposal treatment, community education, and the provision for future remediation works are all part of the costs to be recouped from the individual ratepayer.

Year	Increase
2023/24	5.0%
2024/25 and thereafter	3.0%

Water Pricing

As part of Council's implementation of Best Practice Management for the provision of water supply services, Council has a two part water pricing structure, being an Access Charge and Usage Charge. To ensure the financial sustainability of Council's water supply service the following increases have been applied in the LTFP.

Year	Increase
2023/24	3.2%
2024/25 and thereafter	3.0%

Sewer Pricing

As part of Council's implementation of Best Practice Management for the provision of sewerage services Council has developed its pricing structure to accommodate the service provided to its domestic customers and its business/commercial customers. To ensure the financial sustainability of Council's sewerage service the following increases have been applied in the LTFP.

Year	Increase
2023/24	3.2%
2024/25 and thereafter	3.0%

Fees and Charges

Council is a multi-disciplinary organisation that provides extensive services to the community and this category of income provides approximately 23 per cent of Council's revenue. Fees and charges income includes Statutory Charges and User Fees and Charges including those for commercial activities but excludes Domestic Waste Charges.

Statutory Fees charged by Council are subject to direction through regulation and other State Government controls. Council does not set these fees and does not have the power to vary the fee once set. Examples of statutory fees include development assessment fees, planning certificates and building certificates

User Fees and Charges include a diverse range of services from traditional local government services including development related activities, swimming pools, sporting facilities and hall hiring, to other more commercial activities including Children's services and property development activities. A number of these revenues are subject to fluctuations particularly as a response to economic conditions.

All fees in this category are annually reviewed and some of the general considerations for setting these fees include:

- Cost of the service or operation
- Consumer Price Index
- Other revenue sources which may fund the service
- Laws and regulations
- Ability of the persons/group using the service to pay
- Benefit to the community (possible subsidised service)
- Benchmarking with others providing a similar service.

Year	Increase
2023/24	5.0%
2024/25 and thereafter	3.0%

Grants and Contributions

Grants and contributions provide a significant source of funds for Council and represent approximately 39 per cent of Council's revenue. This income can be separated into two categories: general or specific purpose.

General Purpose

Council receives two general purpose grants in the form of the Financial Assistance Grant and the Pensioners Rates Rebate Subsidy.

The Financial Assistance Grant is an annual allocation from the Federal Government and represents Council's allocation of general taxation revenues.

Specific Purpose

These grants and contributions can be either Operating or Capital in nature and are tied to specific works or services.

This income has been set at the levels expected to be received in 2023/24 and indexed annually by CPI, with corresponding adjustments being made for capital programs.

Developer contributions have been indexed in accordance with the applicable Contributions Plan and existing Voluntary Planning Agreements, and the timing of payments have been considered and appropriately incorporated into the LTFP.

For the purpose of the LTFP it has been assumed that all revenues will be in line with established plans and any reduction will be mirrored in infrastructure provision or replaced by grant revenues.

Interest and Investment Revenue

Council has an investment portfolio that varies in size from year to year, however it is projected to average approximately \$180 million over the life of the LTFP. These funds are a mixture of unspent loan funds and grants, developer contributions and contributions for specific works, other restricted funds and general revenue with the income generated being tied to the source of funds.

All investments placed by Council are done so in accordance the Minister's Investment Order and Council's adopted Investment Policy.

Interest earnings are a component of Council's revenue each year and are subject to fluctuations in interest rates as they respond to economic conditions. The LTFP has assumed an estimated return of 75 basis points above the RBA cash rate.

Year	Increase
2023/24	4.3%
2024/25 and thereafter	3.0%

Expenditure

Employee costs

Employee costs are Council's single biggest area of expenditure each year being 41 per cent of councils operating expenditure. Forward projections of annual salary increases have been modelled at 5 per cent in 2023/24.

Year	Increase
2023/24	5%
2024/25 and thereafter	3%

The LTFP has factored in an estimated overall average increase largely consistent with CPI each year to the employee costs allocation. This forecast is primarily attributable to known and predicted NSW Local Government (State) Award increases and continued increased superannuation contributions, the impact on Workers Compensation, Employee Leave Entitlements and staff progressing through the salary system.

Salaries and Wages

Council's salaries and wages budget calculation includes an assumption that staff will take four weeks annual leave each year. Council's employee leave entitlement liabilities are actively managed with a number of strategies employed to contain this liability whilst balancing the pressures on the workforce and ensuring work/life balance.

Superannuation

The minimum level of superannuation for employees who are not members of the Local Government Superannuation Scheme (LGSS) Defined Benefit Scheme (DBS) is set at 11 per cent for 2023/24. This percentage is increasing by 0.5 per cent each year until 12 per cent is reached in July 2025, in accordance with the Superannuation guarantee levy has been included in the plan.

Council has a number of employees covered by the DBS which requires members to contribute a percentage of their salary to superannuation. This percentage is reviewed and varied by employees on an annual basis. Council's contribution is calculated based on the percentages nominated by the employees. An increase in the percentages nominated by employees will result in an increase in superannuation costs. It has been assumed for this plan that the percentages nominated by employees for the 2023/24 year will remain unchanged for the duration of this plan. In addition, Council is required to make a further contribution to the DBS Fund to assist in meeting the present short-fall in this fund. At the time of preparing this Plan it was not known when this additional contribution will cease, accordingly, this Plan has been prepared on the assumption that this contribution will continue throughout the duration of this Plan.

Included in the plan is an amount for superannuation based upon the Superannuation Guarantee Levy that is available to be paid to Councillors should Council resolve for this optional payment.

Interest on Borrowings

Council has an external loan portfolio of \$22.9 million, with the average interest rate of all loans being 3.07 per cent.

Council also maintains an internal loan portfolio of \$12.5 million with an interest rate of 2 per cent reviewed annually in accordance with the Minister's Approval of internal loans pursuant to Sections 410(3) and 410(4) of the Local Government Act 1993.

For the purposes of the LTFP an interest rate of 2.5 per cent has been applied to any new external loans identified throughout the life of the plan.

Materials and contracts

Expenditure on all major expenditure items including materials and contracts have been increased by CPI. All long term contracts have been increased in line with the contract terms.

Depreciation

Depreciation has been included in the LTFP based on the estimated remaining lives of existing

assets. Council's assets are re-valued in accordance with Australian Equivalents to International Financial Reporting Standards and the NSW Local Government Code of Accounting Practice and Reporting Guidelines. Depreciation is calculated on these revised values and adjusted for any new / disposed assets during the periods between revaluation cycles.

Asset Management

The aim of all asset management programs is to maintain existing assets to maximise their economic life, replacing and upgrading assets as required, to ensure they continue to benefit our community.

There is a strategic approach to this mantra which is articulated in the Assets Management Planning systems and documents.

Orange City Council has completed a comprehensive review of its infrastructure culminating in the development of an Asset Management Policy, Asset Management Strategy and Asset Management Plans covering the key assets managed by Council.

The Asset Management Strategy also makes it clear, for each asset class, if a funding gap exists. Where this is evident, the Assets Management Strategy outlines a number of options available to manage these gaps, including improving maintenance to extend the life of assets and defer renewals, and improving efficiency and introducing innovative practices for carrying out maintenance and renewal works. The renewal expenditure contained within the LTFP aligns with relevant reserves and sustains Council's assets at a viable level. These options are discussed in more detail in each of the Asset Management Plans.

Borrowings / Loans

Loan Funding – proposed

Council has Borrowings as at 30 June 2022 of \$25.5m. Council intends to further borrow in the 2023/2024 financial year. The funding sources for the LTFP anticipates additional funding required for the following purpose:

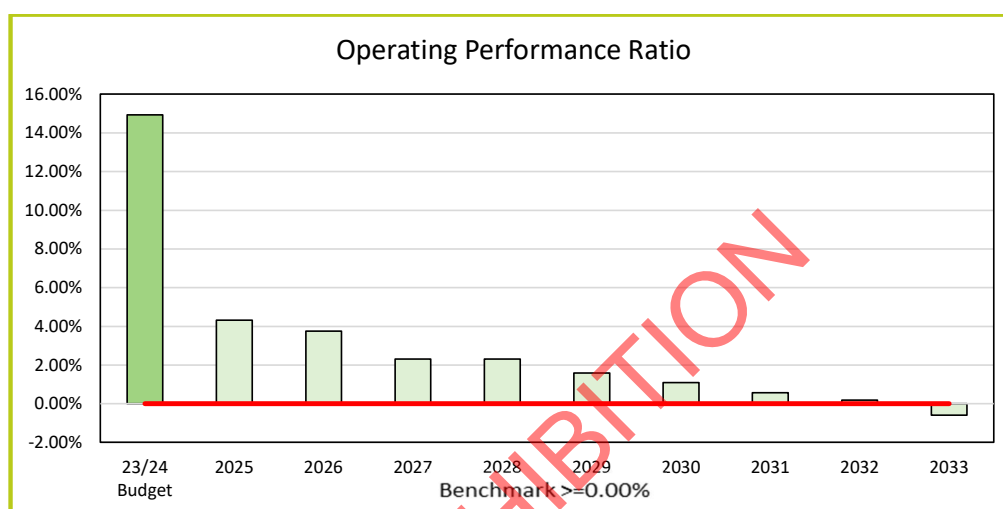
- 2023/24 \$5M Future City project

Monitoring Our Financial Performance

Key Performance Indicators (KPIs)

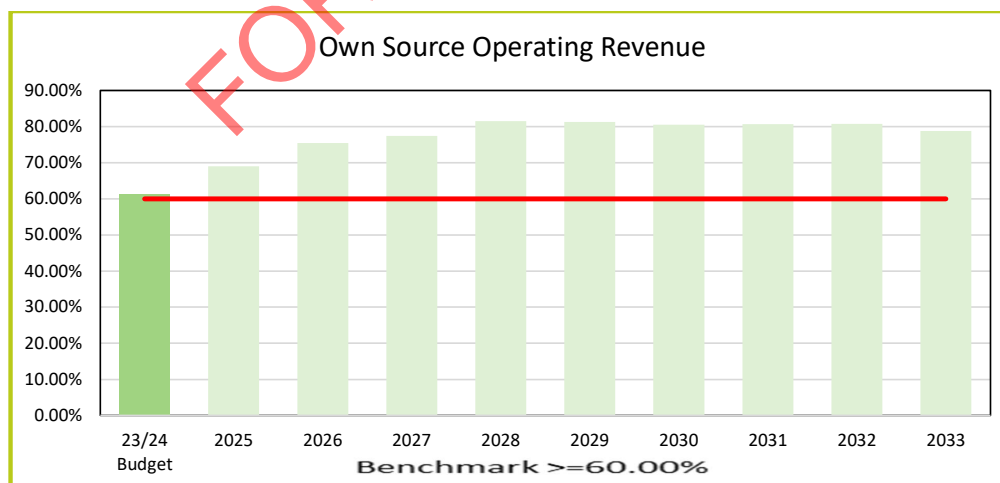
Operating Performance Ratio

The operating performance ratio measures how well council contains its expenditure within its operating revenue. The benchmark set by the OLG is greater than zero per cent.



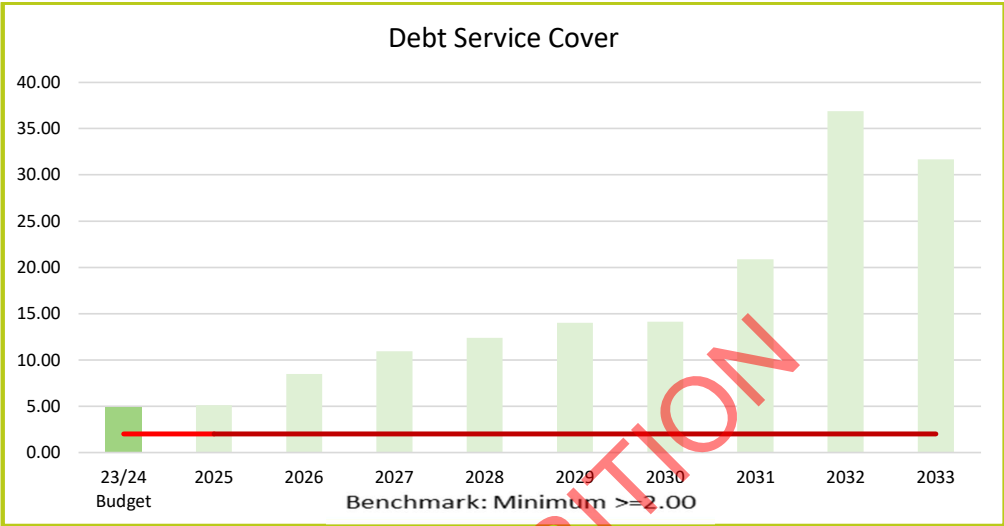
Own Source Revenue

The own source revenue ratio measures council's fiscal flexibility and the degree to which it relies on external funding sources such as operating grants and contributions. The benchmark set by the OLG is greater than 60 per cent.



Debt Service Cover Ratio

The purpose of this ratio is to measure the availability of operating cash to service debt including interest and principal repayments.



Sensitivity Analysis and Risk Assessment

Risk Management

Council has implemented a comprehensive Enterprise Risk Management program that assesses all areas of Council’s operations under risk considerations.

The greatest risks associated with financial modelling is that income is overstated and/or expenditure understated, which can result in there being insufficient capacity for Council to carry out the activities as identified in the Delivery/Operational Plan.

Sensitivity Analysis

Council has modelled different scenarios as part of its sensitivity analysis (Appendix 2).

Scenarios	
Base Scenario	Applies the assumptions as detailed within this Plan with the base year being the 2023/2024 Budget
Modelling	Assumes a Rate Peg increase of 4% instead of 3.0%, Water Pricing increase of 2.0% along with 10% reduced consumption in Year 2024/25. Sewer Pricing increase of 2.0% and a CPI increase of 2.5% for each year under this plan.

Results are in the Appendices.

Review and Monitoring

The LTFP is subject to annual review. Council also reviews the budget as presented in the Delivery/Operational Plan on a quarterly basis.

Quarterly Reporting

Each quarter, all Managers are required to review their actual and forecast performance for the relevant financial year and report reasons for variation to their budgets as approved by Council. Managers are also tasked with identifying opportunities for an improved financial result.

Variations and proposals arising from the Managers' reviews are then presented to General Manager for consideration before presenting them to Council. Upon resolution, Council's budget is then adjusted to reflect these changes.

This quarterly reporting process enables Council to track its progress of the LTFP via the Delivery Operational Plan to inform the community of its progress in delivering the latest revised budget.

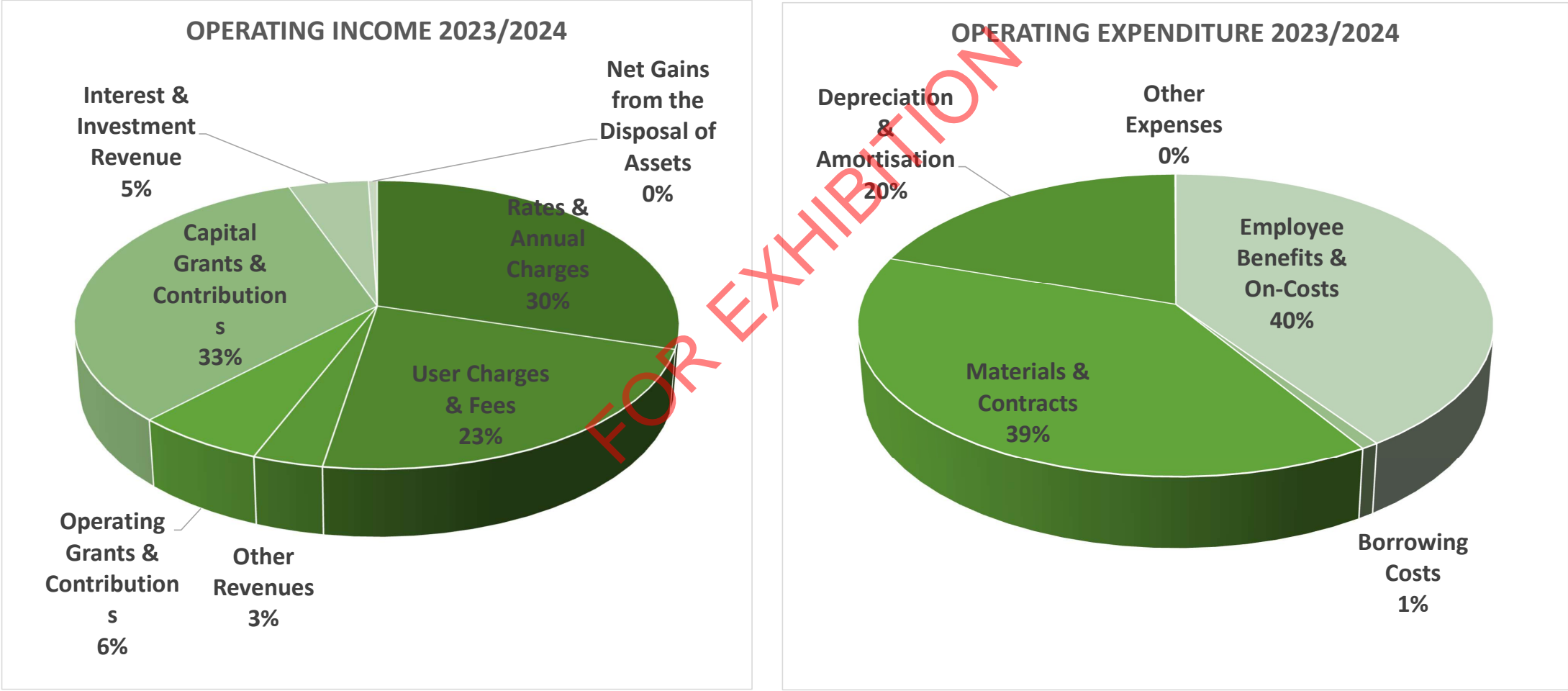
Annual Budgeting process

Each year, an extensive, detailed and complete budget process is undertaken by Council. Incorporated into this process is a comprehensive review of the LTFP. The Managers and Directors identify emerging projects and proposes them for consideration to the forecast budgets produced over the 10 years that the LTFP covers.

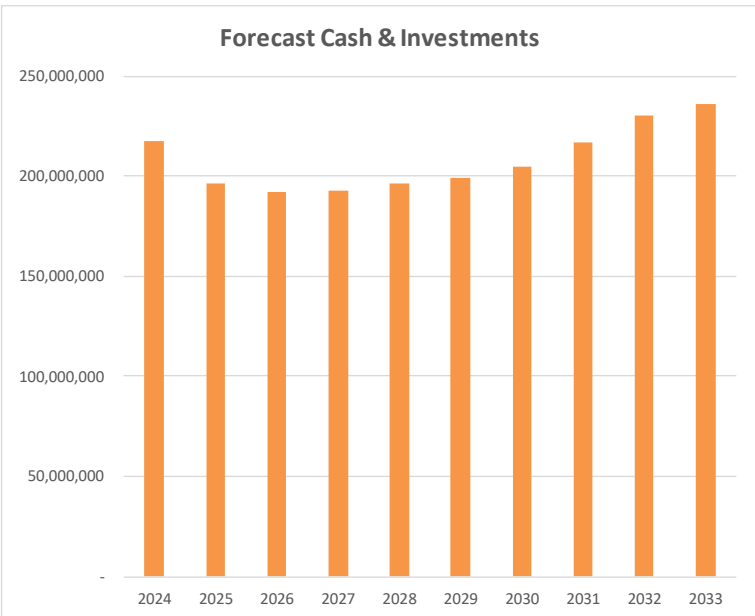
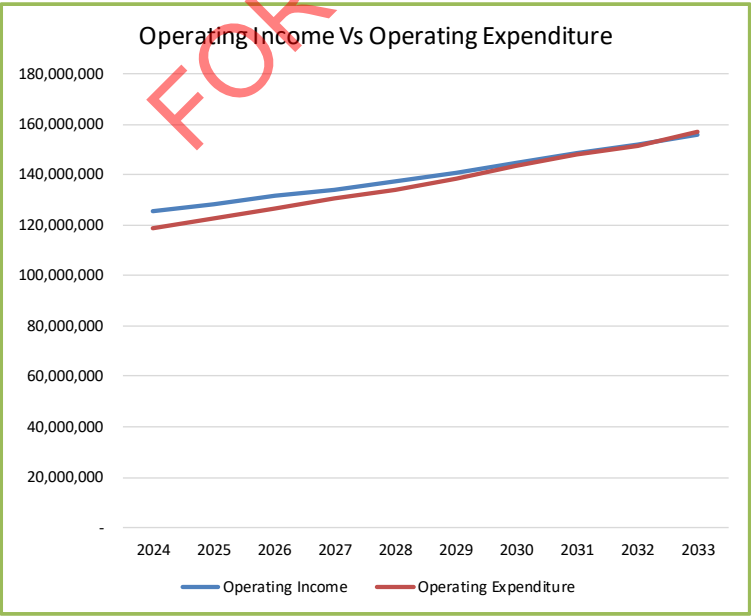
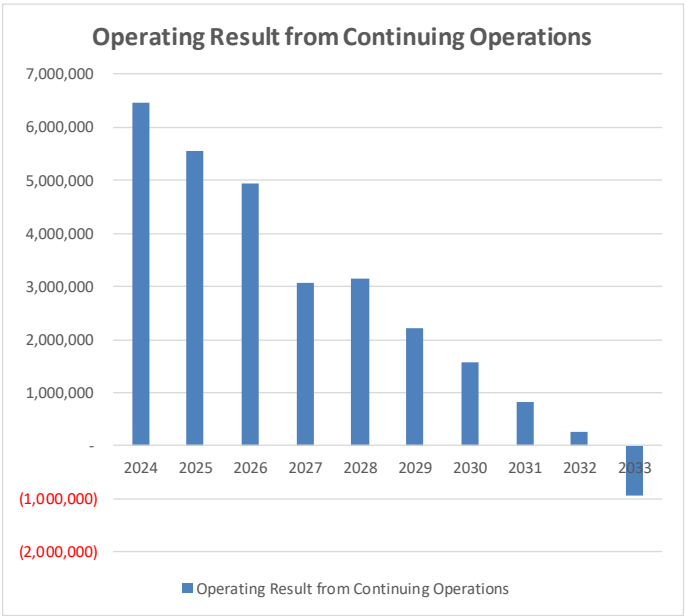
APPENDIX 1: BASE CASE (Budget 2023/2024)

Operating Result

	2023/2024 Proposed LY	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
General Fund	- 2,400,330	- 579,885	- 193,116	16,844	- 184,706	- 447,581	- 1,046,073	- 2,360,065	- 2,555,621	- 2,724,561	- 2,892,804
Water Fund	135,128	3,494,303	2,960,712	2,501,498	1,251,345	1,704,660	1,612,327	2,254,883	2,140,354	1,759,657	1,400,740
Sewer Fund	1,322,097	3,537,533	2,780,088	2,412,941	2,012,475	1,892,687	1,656,353	1,674,413	1,246,049	1,240,251	564,832
CONSOLIDATED	- 943,105	\$ 6,451,952	\$ 5,547,685	\$ 4,931,283	\$ 3,079,114	\$ 3,149,766	\$ 2,222,607	\$ 1,569,231	\$ 830,781	\$ 275,346	-\$ 927,233



INCOME STATEMENT - CONSOLIDATED												
10 Year Financial Plan for the Years ending 30 June 2033												
Scenario: Base Case 23/24 Budget	Actuals 2021/22	Current Year 2022/23	2023/24	2024/25	2025/26	2026/27	Projected Years					
	\$	\$	\$	\$	\$	\$	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
							\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	49,681,000	51,663,144	55,294,336	57,345,130	59,039,381	60,778,224	62,989,330	64,935,280	67,317,245	69,345,356	71,324,990	73,356,577
User Charges & Fees	37,574,000	37,540,599	42,305,875	43,599,837	44,783,568	45,997,812	47,243,339	48,520,971	50,098,286	51,597,619	52,702,908	54,121,199
Other Revenues	5,542,000	5,572,430	6,185,717	6,386,576	6,595,442	6,774,200	6,666,883	6,779,234	6,893,341	7,010,825	7,130,970	7,253,843
Grants & Contributions provided for Operating Purposes	15,378,000	9,615,607	11,440,753	11,674,738	11,908,282	12,176,555	12,463,350	12,757,236	13,058,398	13,366,106	13,679,359	14,540,447
Grants & Contributions provided for Capital Purposes	16,574,000	31,525,969	60,575,945	40,781,731	26,822,991	23,207,395	15,704,631	16,548,252	18,725,571	18,942,596	19,248,706	23,421,914
Interest & Investment Revenue	2,176,000	2,089,849	8,960,563	8,416,718	7,940,878	6,808,894	6,497,107	6,219,833	6,249,781	6,042,947	5,792,346	5,326,662
Other Income:												
Net Gains from the Disposal of Assets	2,669,000	-	1,000,000	1,025,000	1,130,625	1,076,891	1,103,813	1,131,408	1,159,693	1,188,686	1,218,403	1,248,863
Total Income from Continuing Operations	129,594,000	138,007,598	185,763,189	169,229,730	158,221,167	156,819,971	152,668,453	156,892,215	163,502,314	167,494,135	171,097,682	179,269,505
Expenses from Continuing Operations												
Employee Benefits & On-Costs	42,864,000	44,357,195	48,020,943	49,506,873	51,050,480	52,637,737	54,270,016	55,948,782	57,672,583	59,442,608	61,260,046	63,126,198
Borrowing Costs	845,000	865,222	935,892	787,490	673,093	603,025	539,193	486,884	438,703	397,454	360,824	347,709
Materials & Contracts	37,714,000	41,682,176	46,342,333	48,099,245	48,836,194	50,325,019	51,351,092	53,303,319	55,865,851	57,658,017	58,770,866	61,064,900
Depreciation & Amortisation	21,670,000	20,282,207	23,376,124	24,446,405	25,846,525	26,886,776	27,572,446	28,300,655	29,148,250	30,140,144	31,098,945	32,152,654
Other Expenses	59,000	60,000	60,000	60,300	60,602	80,905	81,309	81,716	82,124	82,535	82,947	83,362
Revaluation decrement/impairment of IPPE	91,000	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	103,243,000	107,246,800	118,735,292	122,900,313	126,466,894	130,533,461	133,814,056	138,121,356	143,207,511	147,720,758	151,573,630	156,774,824
Operating Result from Continuing Operations	26,351,000	30,760,798	67,027,897	46,329,416	31,754,274	26,286,509	18,854,397	18,770,859	20,294,802	19,773,377	19,524,052	22,494,681
Operating Result before Capital	9,777,000	(765,171)	6,451,952	5,547,685	4,931,283	3,079,114	3,149,766	2,222,607	1,569,231	830,781	275,346	(927,233)
Capital Works Program		66,616,852	93,780,883	81,691,183	54,775,304	50,059,362	38,895,511	43,746,455	42,008,405	37,223,194	36,471,612	48,655,364
Forecast Cash & Investments		212,297,733	217,431,317	196,426,521	191,859,624	192,679,830	196,452,094	198,993,259	205,034,196	216,470,223	229,965,378	235,797,947



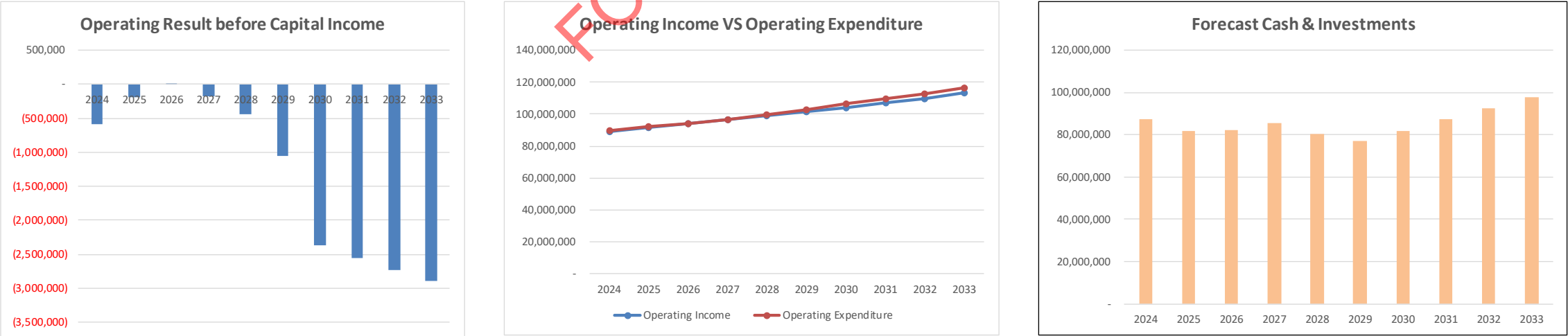
BALANCE SHEET - CONSOLIDATED												
10 Year Financial Plan for the Years ending 30 June 2033												
Scenario: Base Case 23/24 Budget	Actuals 2021/22	Current Year 2022/23	2023/24	2024/25	2025/26	2026/27	Projected Years					
	\$	\$	\$	\$	\$	\$	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
ASSETS												
Current Assets												
Cash & Cash Equivalents	30,767,000	29,254,648	33,553,371	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000
Investments	92,059,000	111,540,805	111,946,839	103,171,905	100,342,449	100,881,580	103,483,049	105,490,538	109,108,176	116,102,040	124,664,305	128,640,263
Receivables	16,225,000	14,744,882	15,549,088	15,552,515	15,846,527	15,879,708	15,941,275	16,324,303	16,841,957	17,307,192	17,671,047	18,119,717
Inventories	1,133,000	793,332	766,342	807,415	828,398	856,605	860,312	882,024	905,482	935,931	939,804	967,805
Other	37,000	28,518	29,490	31,167	32,115	33,456	33,816	34,859	36,193	37,557	37,989	39,286
Total Current Assets	140,221,000	156,362,186	161,845,129	149,563,001	147,049,490	147,651,349	150,318,452	152,731,724	156,891,808	164,382,720	173,313,145	177,767,072
Non-Current Assets												
Investments	103,396,000	71,502,280	71,931,107	63,254,616	61,517,174	61,798,250	62,969,044	63,502,721	65,926,020	70,368,183	75,301,073	77,157,684
Receivables	281,000	2,409,674	2,510,862	2,599,923	2,667,859	2,737,547	2,809,029	2,882,351	2,957,561	3,034,704	3,113,831	3,194,989
Inventories	15,848,000	15,451,374	12,500,010	12,500,010	12,500,010	12,500,010	12,500,010	12,500,010	12,500,010	12,500,010	12,500,010	12,500,010
Infrastructure, Property, Plant & Equipment	1,314,847,000	1,358,458,597	1,428,836,194	1,485,535,877	1,514,122,146	1,536,555,393	1,547,382,994	1,562,265,218	1,575,410,357	1,582,734,640	1,588,194,498	1,604,909,077
Right of use assets	112,000	112,000	112,000	112,000	112,000	112,000	112,000	112,000	112,000	112,000	112,000	112,000
Total Non-Current Assets	1,434,484,000	1,447,933,925	1,515,890,173	1,564,002,427	1,590,919,190	1,613,703,200	1,625,773,078	1,641,262,301	1,656,905,948	1,668,749,538	1,679,221,412	1,697,873,761
TOTAL ASSETS	1,574,705,000	1,604,296,111	1,677,735,303	1,713,565,428	1,737,968,680	1,761,354,549	1,776,091,530	1,793,994,025	1,813,797,757	1,833,132,258	1,852,534,557	1,875,640,832
LIABILITIES												
Current Liabilities												
Payables	4,971,000	10,933,294	11,696,743	11,993,517	12,120,517	12,489,054	12,786,813	13,241,873	13,941,423	14,329,215	14,681,592	15,214,032
Contract liabilities	24,193,000	16,165,520	27,147,614	21,580,121	16,867,669	15,787,720	13,355,713	13,756,112	14,332,504	14,611,017	14,636,886	15,364,952
Lease liabilities	222,000	-	-	-	-	-	-	-	-	-	-	-
Borrowings	5,217,000	5,334,247	5,228,572	3,031,700	2,189,228	1,983,169	1,723,822	1,767,013	1,105,181	500,000	648,912	618,689
Employee benefit provisions	9,170,000	9,202,358	9,202,358	9,202,358	9,202,358	9,202,358	9,202,358	9,202,358	9,202,358	9,202,358	9,202,358	9,202,358
Total Current Liabilities	43,773,000	41,635,419	53,275,286	45,807,695	40,379,772	39,462,300	37,068,706	37,967,355	38,581,465	38,642,589	39,169,748	40,400,030
Non-Current Liabilities												
Lease liabilities	19,000	241,000	241,000	241,000	241,000	241,000	241,000	241,000	241,000	241,000	241,000	241,000
Borrowings	19,448,000	20,226,252	14,997,680	11,965,980	10,042,881	8,059,712	6,335,891	4,568,879	3,463,698	2,963,698	2,314,786	1,696,097
Employee benefit provisions	815,000	782,642	782,642	782,642	782,642	782,642	782,642	782,642	782,642	782,642	782,642	782,642
Other provisions	1,057,000	1,057,000	1,057,000	1,057,000	1,057,000	1,057,000	1,057,000	1,057,000	1,057,000	1,057,000	1,057,000	1,057,000
Total Non-Current Liabilities	21,339,000	22,306,895	17,078,322	14,046,622	12,123,524	10,140,355	8,416,534	6,649,521	5,544,340	5,044,340	4,395,428	3,776,739
TOTAL LIABILITIES	65,112,000	63,942,314	70,353,609	59,854,317	52,503,296	49,602,655	45,485,240	44,616,876	44,125,805	43,686,929	43,565,176	44,176,770
Net Assets	1,509,593,000	1,540,353,798	1,607,381,694	1,653,711,110	1,685,465,384	1,711,751,894	1,730,606,291	1,749,377,149	1,769,671,952	1,789,445,329	1,808,969,382	1,831,464,063
EQUITY												
Retained Earnings	866,544,000	897,304,798	964,332,694	1,010,662,110	1,042,416,384	1,068,702,894	1,087,557,291	1,106,328,149	1,126,622,952	1,146,396,329	1,165,920,382	1,188,415,063
Revaluation Reserves	643,049,000	643,049,000	643,049,000	643,049,000	643,049,000	643,049,000	643,049,000	643,049,000	643,049,000	643,049,000	643,049,000	643,049,000
Total Equity	1,509,593,000	1,540,353,798	1,607,381,694	1,653,711,110	1,685,465,384	1,711,751,894	1,730,606,291	1,749,377,149	1,769,671,952	1,789,445,329	1,808,969,382	1,831,464,063

CASH FLOW STATEMENT - CONSOLIDATED												
10 Year Financial Plan for the Years ending 30 June 2033												
Scenario: Base Case 23/24 Budget	Actuals 2021/22	Current Year 2022/23	2023/24	2024/25	2025/26	2026/27	Projected Years 2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	48,235,000	54,135,243	55,004,585	57,228,023	58,941,787	60,677,979	62,819,917	64,811,688	67,130,358	69,218,336	71,210,385	73,238,864
User Charges & Fees	38,321,000	38,744,572	42,339,515	43,572,824	44,811,601	46,026,347	47,272,379	48,550,392	50,066,671	51,599,116	52,783,781	54,153,243
Investment & Interest Revenue Received	2,073,000	1,946,386	8,938,195	8,504,503	7,947,640	6,795,656	6,490,528	6,209,370	6,214,035	5,990,782	5,737,358	5,298,703
Grants & Contributions	47,176,000	31,886,801	82,612,141	46,783,968	33,902,354	34,184,562	25,613,494	29,580,435	32,245,004	32,455,294	32,819,272	38,551,089
Other	10,788,000	3,678,287	5,995,852	6,499,788	6,712,728	6,644,299	6,838,868	6,589,490	6,707,541	6,816,480	6,950,781	7,017,404
Payments:												
Employee Benefits & On-Costs	(44,205,000)	(43,294,831)	(47,834,713)	(49,444,939)	(50,982,022)	(52,567,403)	(54,197,751)	(55,874,528)	(57,596,369)	(59,364,383)	(61,179,759)	(63,043,794)
Materials & Contracts	(43,376,000)	(37,798,062)	(45,814,184)	(47,928,863)	(48,819,864)	(50,108,219)	(51,157,819)	(52,975,912)	(55,298,834)	(57,416,517)	(58,540,326)	(60,682,422)
Borrowing Costs	(861,000)	(842,551)	(959,839)	(810,530)	(687,041)	(612,271)	(547,167)	(493,291)	(445,167)	(400,157)	(363,527)	(350,412)
Bonds & Deposits Refunded	(41,000)	-	-	-	-	-	-	-	-	-	-	-
Other	(755,000)	(56,808)	(60,000)	(59,910)	(60,210)	(54,511)	(80,783)	(81,187)	(81,593)	(82,001)	(82,411)	(82,823)
Net Cash provided (or used in) Operating Activities	57,355,000	48,399,038	100,221,552	64,344,864	51,766,972	50,986,437	43,051,666	46,316,458	48,941,646	48,816,949	49,335,554	54,099,852
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	17,979,000	12,411,915	2,538,464	21,361,707	5,105,303	3,888,377	5,856,779	3,769,405	-	-	-	1,477,343
Sale of Real Estate Assets	3,544,000	-	3,000,000	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	1,697,000	2,723,048	1,027,162	1,570,095	1,473,135	1,816,230	1,599,277	1,694,984	874,709	947,452	1,131,213	1,036,993
Deferred Debtors Receipts	1,000	-	-	-	-	266,130	-	-	-	-	-	-
Other Investing Activity Receipts	89,430,000	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	(648,000)	-	(3,373,325)	(3,910,282)	(538,406)	(4,708,584)	(9,629,043)	(6,310,570)	(6,040,938)	(11,436,027)	(13,495,155)	(7,309,912)
Purchase of Infrastructure, Property, Plant & Equipment	(27,897,000)	(66,616,852)	(93,780,883)	(81,691,183)	(54,775,304)	(50,059,362)	(38,895,511)	(43,746,455)	(42,008,405)	(37,223,194)	(36,471,612)	(48,655,364)
Purchase of Real Estate Assets	(424,000)	675,000	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	(133,010,000)	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(49,328,000)	(50,806,889)	(90,586,582)	(62,669,663)	(48,735,272)	(48,797,209)	(41,068,497)	(44,592,636)	(47,174,634)	(47,711,769)	(48,835,554)	(53,450,940)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	5,000,000	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	(4,948,000)	(4,104,501)	(5,334,247)	(5,228,572)	(3,031,700)	(2,189,228)	(1,983,169)	(1,723,822)	(1,767,013)	(1,105,181)	(500,000)	(648,912)
Repayment of lease liabilities (principal repayments)	(156,000)	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(5,104,000)	895,499	(5,334,247)	(5,228,572)	(3,031,700)	(2,189,228)	(1,983,169)	(1,723,822)	(1,767,013)	(1,105,181)	(500,000)	(648,912)
Net Increase/(Decrease) in Cash & Cash Equivalents	2,923,000	(1,512,352)	4,298,723	(3,553,371)	(0)	0	0	0	-	(0)	(0)	(0)
plus: Cash & Cash Equivalents - beginning of year	27,844,000	30,767,000	29,254,648	33,553,371	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000
Cash & Cash Equivalents - end of the year	30,767,000	29,254,648	33,553,371	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000
Cash & Cash Equivalents - end of the year												
Cash & Cash Equivalents - end of the year	30,767,000	29,254,648	33,553,371	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000	30,000,000
Investments - end of the year	195,455,000	183,043,085	183,877,945	166,426,521	161,859,624	162,679,830	166,452,094	168,993,259	175,034,196	186,470,223	199,965,378	205,797,947
Cash, Cash Equivalents & Investments - end of the year	226,222,000	212,297,733	217,431,317	196,426,521	191,859,624	192,679,830	196,452,094	198,993,259	205,034,196	216,470,223	229,965,378	235,797,947
Representing:												
- External Restrictions	190,641,000	169,348,656	186,487,497	169,309,547	164,981,721	161,541,450	169,802,905	177,316,786	182,419,918	192,522,426	205,536,346	211,234,752
- Internal Restrictions	29,407,515	36,949,077	24,943,820	21,116,974	20,877,903	25,138,380	20,649,188	15,676,473	16,614,278	17,947,797	18,429,032	18,563,195
- Unrestricted	6,173,485	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000
	226,222,000	212,297,733	217,431,317	196,426,521	191,859,624	192,679,830	196,452,094	198,993,259	205,034,196	216,470,223	229,965,378	235,797,947

INCOME STATEMENT - GENERAL FUND

10 Year Financial Plan for the Years ending 30 June 2033

Scenario: Base Case 23/24 Budget	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	43,685,000	46,275,939	48,675,627	50,527,847	52,017,571	53,545,745	55,113,330	56,721,319	58,370,737	60,062,617	61,798,029	63,578,069
User Charges & Fees	16,942,000	16,403,390	18,549,455	19,020,028	19,565,970	20,125,918	20,700,207	21,289,211	21,893,301	22,512,856	23,144,526	23,799,894
Other Revenues	4,789,000	5,438,898	6,057,861	6,261,084	6,470,992	6,646,671	6,536,198	6,645,315	6,756,108	6,870,194	6,986,856	7,106,161
Grants & Contributions provided for Operating Purposes	15,084,000	10,614,489	11,135,454	11,367,764	11,605,477	11,866,180	12,145,215	12,431,148	12,724,158	13,024,417	13,329,105	14,181,414
Grants & Contributions provided for Capital Purposes	12,617,000	22,583,214	50,608,084	37,090,723	23,031,041	19,311,626	11,702,087	11,935,890	12,000,262	12,066,243	11,412,874	12,203,196
Interest & Investment Revenue	518,000	933,652	3,773,369	3,543,202	3,318,157	3,323,237	3,328,443	3,333,778	3,339,249	3,344,854	3,335,601	3,356,490
Net Gains from the Disposal of Assets	2,472,000	-	1,000,000	1,025,000	1,130,625	1,076,891	1,103,813	1,131,408	1,159,693	1,188,686	1,218,403	1,248,863
Total Income from Continuing Operations	96,107,000	102,249,582	139,799,850	128,835,648	117,139,833	115,896,268	110,629,293	113,488,069	116,243,507	119,069,867	121,225,395	125,474,087
Expenses from Continuing Operations												
Employee Benefits & On-Costs	38,573,000	39,604,104	43,639,574	44,895,686	46,270,642	47,684,319	49,137,950	50,632,864	52,167,461	53,742,792	55,359,903	57,019,933
Borrowing Costs	613,000	944,043	808,697	667,685	562,391	484,394	412,477	357,470	306,538	262,482	222,990	181,393
Materials & Contracts	25,439,000	27,895,283	30,738,634	31,443,175	31,579,693	32,496,190	33,354,697	34,765,210	37,113,405	38,149,900	39,153,627	40,756,798
Depreciation & Amortisation	13,866,000	12,946,441	14,524,746	14,871,194	15,618,620	16,023,541	16,388,353	16,760,992	16,933,782	17,321,536	17,717,615	18,122,209
Other Expenses	59,000	60,000	60,000	60,300	60,602	80,905	81,309	81,716	82,124	82,535	82,947	83,362
Revaluation decrement/impairment of IPPE	91,000	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	78,641,000	81,449,871	89,771,651	91,938,040	94,091,948	96,769,348	99,374,787	102,598,252	106,603,310	109,559,245	112,537,083	116,163,695
Operating Result from Continuing Operations	17,466,000	20,799,711	50,028,199	36,897,607	23,047,885	19,126,920	11,254,506	10,889,817	9,640,197	9,510,622	8,688,313	9,310,392
Operating Result before Capital Income	4,849,000	(1,783,503)	(579,885)	(193,116)	16,844	(184,706)	(447,581)	(1,046,073)	(2,360,065)	(2,555,621)	(2,724,561)	(2,892,804)
Capital Works Program		39,691,167	68,264,866	48,282,999	30,483,230	29,022,355	29,034,641	29,551,425	20,186,284	19,747,829	20,574,757	22,124,673
Forecast Cash & Investments		82,085,152	87,257,200	81,752,665	82,024,556	85,396,679	80,190,542	77,240,378	81,864,768	87,487,460	92,445,975	97,519,267



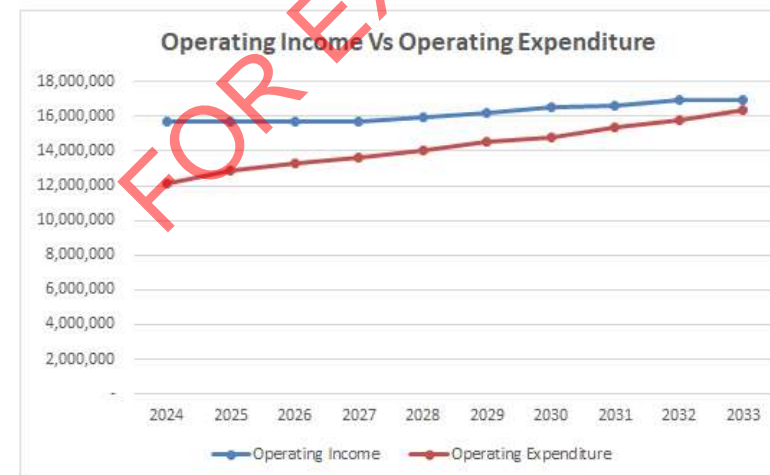
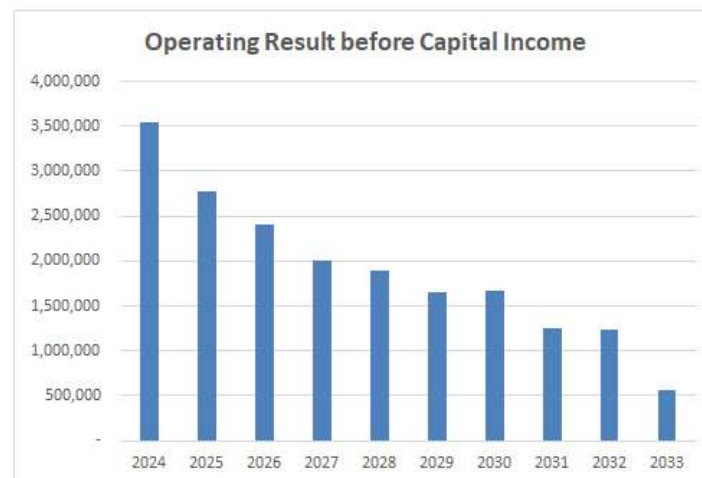
INCOME STATEMENT - WATER FUND												
10 Year Financial Plan for the Years ending 30 June 2033												
Scenario: Base Case 23/24 Budget	Actuals 2021/22	Current Year 2022/23	2023/24	2024/25	2025/26	2026/27	Projected Years					
	\$	\$	\$	\$	\$	\$	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	5,996,000	5,387,205	6,618,709	6,817,283	7,021,810	7,232,479	7,876,000	8,213,961	8,946,508	9,282,739	9,526,961	9,778,508
User Charges & Fees	9,342,000	9,493,232	10,627,726	11,210,927	11,536,565	11,871,923	12,217,289	12,572,964	13,206,000	13,738,201	13,856,684	14,256,759
Other Revenues	417,000	47,509	112,526	115,339	118,222	121,178	124,208	127,313	130,495	133,758	137,102	140,529
Grants & Contributions provided for Operating Purposes	154,000	183,481	146,085	139,713	135,531	138,919	142,392	145,952	149,600	152,433	156,267	160,196
Grants & Contributions provided for Capital Purposes	2,402,000	7,777,198	8,651,000	2,344,280	2,414,608	2,487,047	2,561,658	3,138,508	5,217,663	5,334,070	5,418,046	5,504,541
Interest & Investment Revenue	810,000	353,398	2,883,233	2,816,114	2,818,042	2,040,018	1,791,043	1,539,119	1,642,247	1,628,428	1,405,664	1,283,956
Net Gains from the Disposal of Assets	90,000	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	19,211,000	23,242,023	29,039,279	23,443,656	24,044,778	23,891,564	24,712,590	25,737,817	29,292,513	30,269,629	30,500,724	31,124,489
Expenses from Continuing Operations												
Employee Benefits & On-Costs	2,022,000	2,925,864	2,552,536	2,691,164	2,803,606	2,919,532	3,039,041	3,162,241	3,289,227	3,420,109	3,554,991	3,693,985
Borrowing Costs	209,000	199,045	186,939	174,382	166,316	166,316	166,316	166,316	166,316	166,316	166,316	166,316
Materials & Contracts	7,191,000	8,634,056	8,845,545	9,488,910	9,908,488	10,375,448	10,429,218	10,699,761	10,947,391	11,412,138	11,475,252	11,824,884
Depreciation & Amortisation	4,884,000	4,247,489	5,308,956	5,784,208	6,250,262	6,691,875	6,811,697	6,958,664	7,417,032	7,796,643	8,126,462	8,534,023
Total Expenses from Continuing Operations	14,306,000	16,006,454	16,893,976	18,138,664	19,128,672	20,153,172	20,446,272	20,986,982	21,819,967	22,795,205	23,323,021	24,219,208
Operating Result from Continuing Operations	4,905,000	7,235,569	12,145,303	5,304,992	4,916,106	3,738,392	4,266,318	4,750,835	7,472,546	7,474,424	7,177,703	6,905,281
Operating Result before Capital Income	2,503,000	(541,629)	3,494,303	2,960,712	2,501,498	1,251,345	1,704,660	1,612,327	2,254,883	2,140,354	1,759,657	1,400,740
Capital Works Program		18,956,068	16,378,672	23,760,329	14,629,582	14,337,807	5,247,000	6,257,000	14,399,000	12,363,000	9,894,000	16,899,000
Forecast Cash & Investment Balance		69,328,859	69,809,565	55,785,541	52,327,915	48,439,537	54,145,623	59,641,672	60,304,940	63,186,338	68,596,634	67,119,291

Operating Result before Capital Income

Operating Income Vs Operating Expenditure

Forecast Cash & Investment Balance

INCOME STATEMENT - SEWER FUND												
10 Year Financial Plan for the Years ending 30 June 2033												
Scenario: Base Case 23/24 Budget	Actuals 2021/22	Current Year 2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
User Charges & Fees	11,290,000	10,971,844	13,128,694	13,368,882	13,681,033	13,999,971	14,325,842	14,658,797	14,998,985	15,346,563	15,701,697	16,064,546
Other Revenues	336,000	16,905	15,330	10,153	6,228	6,351	6,477	6,606	6,738	6,873	7,011	7,153
Grants & Contributions provided for Operating Purposes	140,000	155,331	159,214	167,261	167,274	171,456	175,743	180,136	184,640	189,256	193,987	198,837
Grants & Contributions provided for Capital Purposes	1,555,000	1,165,557	1,316,861	1,346,728	1,377,342	1,408,722	1,440,886	1,473,854	1,507,646	1,542,283	2,417,786	5,714,177
Interest & Investment Revenue	848,000	881,276	2,374,967	2,120,788	1,860,293	1,493,324	1,417,221	1,383,838	1,302,436	1,101,009	1,079,563	686,216
Net Gains from the Disposal of Assets	166,000	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	14,335,000	13,190,913	16,995,066	17,013,812	17,092,170	17,079,824	17,366,169	17,703,231	18,000,444	18,185,984	19,400,045	22,670,929
Expenses from Continuing Operations												
Employee Benefits & On-Costs	2,269,000	1,870,130	1,828,833	1,920,023	1,976,232	2,033,885	2,093,024	2,153,677	2,215,894	2,279,706	2,345,152	2,412,280
Borrowing Costs	23,000	17,875	11,263	8,810	-	-	-	-	-	-	-	-
Materials & Contracts	5,084,000	5,706,377	6,758,154	7,167,160	7,348,014	7,453,382	7,567,178	7,838,348	7,805,055	8,095,980	8,141,988	8,483,219
Depreciation & Amortisation	2,920,000	3,088,277	3,542,422	3,791,003	3,977,642	4,171,359	4,372,395	4,580,999	4,797,436	5,021,965	5,254,868	5,496,422
Net Losses from the Disposal of Assets	59,000	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	10,355,000	10,682,659	12,140,672	12,886,996	13,301,888	13,658,626	14,032,597	14,573,024	14,818,385	15,397,652	15,742,008	16,391,921
Operating Result from Continuing Operations	3,980,000	2,508,254	4,854,394	4,126,816	3,790,283	3,421,197	3,333,573	3,130,207	3,182,059	2,788,332	3,658,037	6,279,009
Operating Result before Capital Income	2,425,000	1,342,697	3,537,533	2,780,088	2,412,941	2,012,475	1,892,687	1,656,353	1,674,413	1,246,049	1,240,251	564,832
Capital Works Program		7,969,617	9,137,345	9,647,855	9,662,492	6,699,200	4,613,870	7,938,030	7,423,121	5,112,365	6,002,855	9,631,691
Forecast Cash & Investments		60,883,721	60,364,551	58,888,315	57,507,153	58,843,614	62,115,929	62,111,209	62,864,489	65,796,425	68,922,768	71,159,389



APPENDIX 2: MODELLING

- **General Fund – Achieve Operating Surplus’s Rate Peg 4%**
 - Increases Rate peg from 3% to 4% for 10 years
 - Improves the Deficit from \$2.8m to Surplus of \$815k by 2032/33
 - Improves the Cash Forecast from \$100m to \$117m by 2032/33

- **Water Fund - Reduce Water consumption by 10% in year 2024/25 and charges from 3.2% to 2%**
 - Unfavourable Operating Deficit of \$5.5m by 2032/33
 - Reduces the Cash Forecast from \$67m to \$13m by 2032/33
 - Reduces Interest Revenue

- **Sewer Fund - Reduce Sewer charges from 3.2% to 2%**
 - Reduces the Cash Forecast from \$71m to \$70m by 2032/33
 - Reduces the Operating Result to \$381k by 2032/33

INCOME STATEMENT - GENERAL FUND												
10 Year Financial Plan for the Years ending 30 June 2033												
Scenario: MODEL 4% RATE PEG	Actuals 2021/22	Current Year 2022/23	2023/24	2024/25	2025/26	2026/27	Projected Years					
	\$	\$	\$	\$	\$	\$	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	43,685,000	46,275,939	48,675,627	50,723,074	52,415,778	54,154,913	55,941,671	57,777,287	59,663,030	61,600,186	63,590,085	65,634,086
User Charges & Fees	16,942,000	16,403,390	18,549,455	19,099,773	19,728,287	20,374,030	21,037,432	21,718,961	22,919,091	23,643,299	24,383,392	25,151,040
Other Revenues	4,789,000	5,438,898	6,057,861	6,290,714	6,531,549	6,739,497	6,662,476	6,804,810	6,949,679	7,098,718	7,251,233	7,407,313
Grants & Contributions provided for Operating Purposes	15,084,000	10,614,489	11,135,454	11,367,764	11,605,477	11,866,180	12,145,215	12,431,148	12,724,158	13,024,417	13,329,105	14,181,414
Grants & Contributions provided for Capital Purposes	12,617,000	22,583,214	50,608,084	37,090,723	23,031,041	19,311,626	11,702,087	11,935,890	12,000,262	12,066,243	11,412,874	12,203,196
Interest & Investment Revenue	518,000	933,652	3,773,369	3,543,202	3,318,157	3,323,237	3,328,443	3,333,778	3,339,249	3,344,854	3,335,601	3,356,490
Net Gains from the Disposal of Assets	2,472,000	-	1,000,000	1,025,000	1,130,625	1,076,891	1,103,813	1,131,408	1,159,693	1,188,686	1,218,403	1,248,863
Total Income from Continuing Operations	96,107,000	102,249,582	139,799,850	129,140,250	117,760,914	116,846,373	111,921,137	115,133,283	118,755,162	121,966,403	124,520,693	129,182,402
Expenses from Continuing Operations												
Employee Benefits & On-Costs	38,573,000	39,604,104	43,639,574	44,895,686	46,270,642	47,684,319	49,137,950	50,632,864	52,167,461	53,742,792	55,359,903	57,019,933
Borrowing Costs	613,000	944,043	808,697	667,685	562,391	484,394	412,477	357,470	306,538	262,482	222,990	181,393
Materials & Contracts	25,439,000	27,895,283	30,738,634	31,443,175	31,579,693	32,496,190	33,354,697	34,765,210	37,113,405	38,149,900	39,153,627	40,756,798
Depreciation & Amortisation	13,866,000	12,946,441	14,524,746	14,871,194	15,618,620	16,023,541	16,388,353	16,760,992	16,933,782	17,321,536	17,717,615	18,122,209
Other Expenses	59,000	60,000	60,000	60,300	60,602	80,905	81,309	81,716	82,124	82,535	82,947	83,362
Revaluation decrement/impairment of IPPE	91,000	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	78,641,000	81,449,871	89,771,651	91,938,040	94,091,948	96,769,348	99,374,787	102,598,252	106,603,310	109,559,245	112,537,083	116,163,695
Operating Result from Continuing Operations	17,466,000	20,799,711	50,028,199	37,202,210	23,668,966	20,077,025	12,546,350	12,535,030	12,151,851	12,407,158	11,983,611	13,018,707
Operating Result before Capital Income	4,849,000	(1,783,503)	(579,885)	111,487	637,924	765,399	844,263	599,140	151,589	340,915	570,737	815,511
Capital Works Program		39,691,167	68,233,046	45,257,999	30,311,410	29,022,355	29,034,641	29,551,425	20,186,284	19,747,829	20,574,757	22,124,673
Forecast Cash & Investments		82,085,152	87,288,853	85,071,430	86,106,252	90,396,502	86,447,442	85,105,885	92,251,207	100,726,390	108,933,095	117,664,599

Operating Result before Capital Income

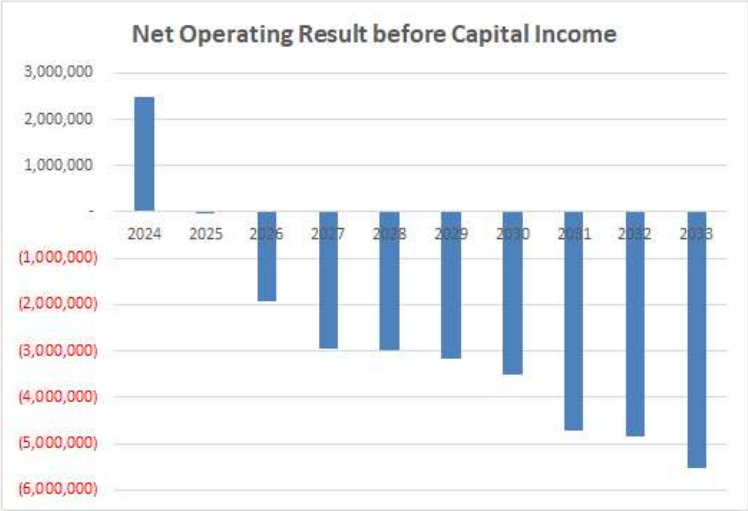
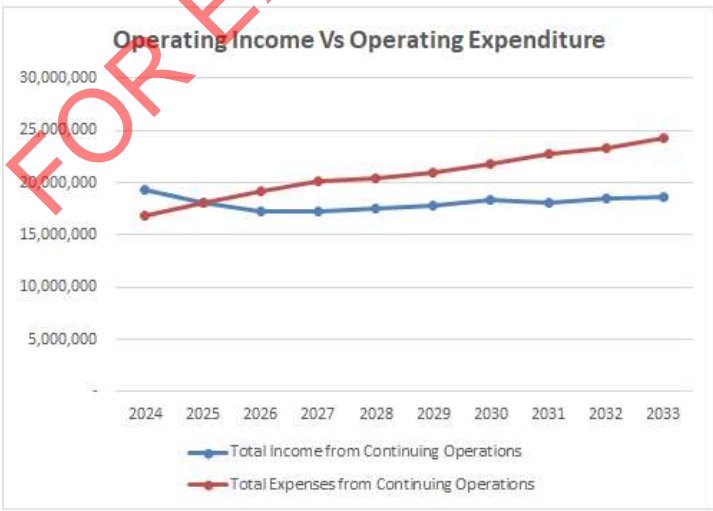
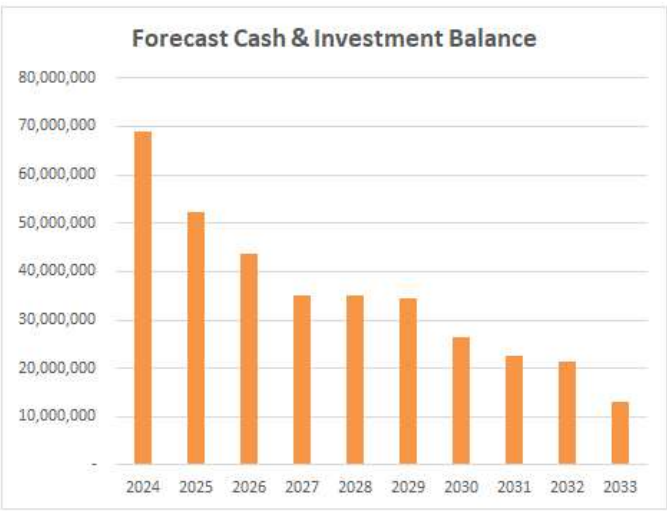
Year	Operating Result before Capital Income
2024	(200,000)
2025	100,000
2026	600,000
2027	750,000
2028	800,000
2029	600,000
2030	150,000
2031	350,000
2032	550,000
2033	800,000

Operating Income VS Operating Expenditure

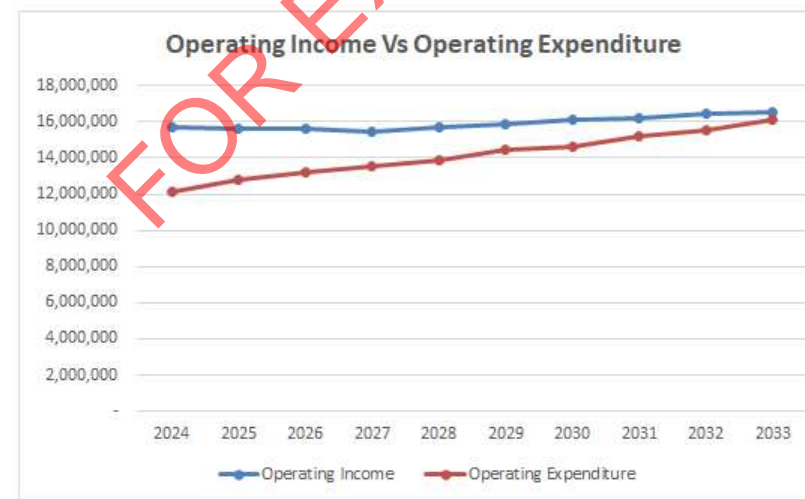
Year	Operating Income	Operating Expenditure
2024	80,000,000	85,000,000
2025	85,000,000	90,000,000
2026	90,000,000	95,000,000
2027	95,000,000	100,000,000
2028	100,000,000	105,000,000
2029	105,000,000	110,000,000
2030	110,000,000	115,000,000
2031	115,000,000	120,000,000
2032	120,000,000	125,000,000
2033	125,000,000	130,000,000

Forecast Cash & Investments

Year	Forecast Cash & Investments
2024	85,000,000
2025	85,000,000
2026	85,000,000
2027	90,000,000
2028	85,000,000
2029	85,000,000
2030	90,000,000
2031	100,000,000
2032	110,000,000
2033	118,000,000

INCOME STATEMENT - WATER FUND												
10 Year Financial Plan for the Years ending 30 June 2033												
Scenario: MODEL REDUCTION IN WATER CONSUMPTION AND REDUCTION IN FEES AND CHARGES	Actuals 2021/22	Current Year 2022/23	2023/24	2024/25	2025/26	2026/27	Projected Years					
	\$	\$	\$	\$	\$	\$	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	5,996,000	5,387,205	6,618,709	6,712,183	6,855,333	7,006,981	7,134,966	7,272,892	7,465,535	7,560,851	7,741,878	7,879,901
User Charges & Fees	9,342,000	9,493,232	9,627,726	8,610,927	8,786,565	8,901,923	9,087,289	9,242,964	9,476,000	9,608,201	9,826,684	10,026,759
Other Revenues	417,000	47,509	112,526	115,339	118,222	121,178	124,208	127,313	130,495	133,758	137,102	140,529
Grants & Contributions provided for Operating Purposes	154,000	183,481	146,085	139,713	135,531	138,919	142,392	145,952	149,600	152,433	156,267	160,196
Grants & Contributions provided for Capital Purposes	2,402,000	7,777,198	8,651,000	2,344,280	1,664,608	1,737,047	1,361,658	1,938,508	2,017,663	5,334,070	5,418,046	5,504,541
Interest & Investment Revenue	810,000	353,398	2,883,233	2,516,114	1,318,042	1,040,018	991,043	1,039,119	1,092,247	628,428	605,664	483,956
Net Gains from the Disposal of Assets	90,000	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	19,211,000	23,242,023	28,039,279	20,438,556	18,878,301	18,946,066	18,841,556	19,766,748	20,331,540	23,417,741	23,885,641	24,195,882
Expenses from Continuing Operations												
Employee Benefits & On-Costs	2,022,000	2,925,864	2,552,536	2,691,164	2,803,606	2,919,532	3,039,041	3,162,241	3,289,227	3,420,109	3,554,991	3,693,985
Borrowing Costs	209,000	199,045	186,939	174,382	166,316	166,316	166,316	166,316	166,316	166,316	166,316	166,316
Materials & Contracts	7,191,000	8,634,056	8,845,545	9,488,910	9,908,488	10,375,448	10,429,218	10,699,761	10,947,391	11,412,138	11,475,252	11,824,884
Depreciation & Amortisation	4,884,000	4,247,489	5,308,956	5,784,208	6,250,262	6,691,875	6,811,697	6,958,664	7,417,032	7,796,643	8,126,462	8,534,023
Total Expenses from Continuing Operations	14,306,000	16,006,454	16,893,976	18,138,664	19,128,672	20,153,172	20,446,272	20,986,982	21,819,967	22,795,205	23,323,021	24,219,208
Operating Result from Continuing Operations	4,905,000	7,235,569	11,145,303	2,299,892	(250,371)	(1,207,106)	(1,604,716)	(1,220,234)	(1,488,427)	622,536	562,620	(23,326)
Net Operating Result before Capital Income	2,503,000	(541,629)	2,494,303	(44,388)	(1,914,979)	(2,944,153)	(2,966,374)	(3,158,742)	(3,506,090)	(4,711,534)	(4,855,426)	(5,527,867)
Capital Works Program		18,956,068	16,378,672	23,760,329	14,629,582	14,337,807	5,247,000	6,257,000	14,399,000	12,363,000	9,894,000	16,899,000
Forecast Cash & Investment Balance		69,328,859	69,000,421	52,296,785	43,728,308	34,962,953	34,929,832	34,545,102	26,439,295	22,605,887	21,416,405	13,091,271
Net Operating Result before Capital Income												
												
Operating Income Vs Operating Expenditure												
												
Forecast Cash & Investment Balance												
												

INCOME STATEMENT - SEWER FUND												
10 Year Financial Plan for the Years ending 30 June 2033												
Scenario: MODEL DECREASE IN FEES & CHARGES	Actuals 2021/22	Current Year 2022/23	2023/24	2024/25	2025/26	2026/27	Projected Years					
	\$	\$	\$	\$	\$	\$	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
							\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
User Charges & Fees	11,290,000	10,971,844	13,128,694	13,343,882	13,604,189	13,814,721	14,070,593	14,331,918	14,598,812	14,871,395	15,149,797	15,434,137
Other Revenues	336,000	16,905	15,330	10,153	6,177	6,269	6,363	6,460	6,559	6,660	6,764	6,871
Grants & Contributions provided for Operating Purposes	140,000	155,331	159,214	167,261	167,274	171,456	175,743	180,136	184,640	189,256	193,987	198,837
Grants & Contributions provided for Capital Purposes	1,555,000	1,165,557	1,316,861	1,346,728	1,377,342	1,408,722	1,440,886	1,473,854	1,507,646	1,542,283	2,417,786	5,714,177
Interest & Investment Revenue	848,000	881,276	2,374,967	2,120,788	1,860,293	1,493,324	1,417,221	1,383,838	1,302,436	1,101,009	1,079,563	886,216
Net Gains from the Disposal of Assets	166,000	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	14,335,000	13,190,913	16,995,066	16,988,812	17,015,275	16,894,492	17,110,806	17,376,206	17,600,093	17,710,603	18,847,897	22,240,238
Expenses from Continuing Operations												
Employee Benefits & On-Costs	2,269,000	1,870,130	1,828,833	1,874,302	1,920,911	1,968,683	2,017,652	2,067,840	2,119,289	2,172,022	2,226,069	2,281,471
Borrowing Costs	23,000	17,875	11,263	8,810	-	-	-	-	-	-	-	-
Materials & Contracts	5,084,000	5,706,377	6,758,154	7,126,468	7,298,759	7,395,292	7,499,973	7,761,921	7,719,115	8,000,228	8,036,116	8,366,909
Depreciation & Amortisation	2,920,000	3,088,277	3,542,422	3,791,003	3,977,642	4,171,359	4,372,395	4,580,999	4,797,436	5,021,965	5,254,868	5,496,422
Net Losses from the Disposal of Assets	59,000	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	10,355,000	10,682,659	12,140,672	12,800,583	13,197,312	13,535,334	13,890,020	14,410,760	14,635,840	15,194,215	15,517,053	16,144,802
Operating Result from Continuing Operations	3,980,000	2,508,254	4,854,394	4,188,229	3,817,963	3,359,158	3,220,786	2,965,446	2,964,253	2,516,388	3,330,844	6,095,436
Operating Result before Capital Income	2,425,000	1,342,697	3,537,533	2,841,501	2,440,621	1,950,436	1,779,900	1,491,592	1,456,607	974,105	913,058	381,259
Capital Works Program		7,969,617	9,137,345	9,647,855	9,662,492	6,699,200	4,613,870	7,938,030	7,423,121	5,112,365	6,002,855	9,631,691
Forecast Cash & Investments		60,883,721	60,364,551	58,950,201	57,598,852	58,878,152	62,041,002	61,875,074	62,414,327	65,078,331	67,881,730	69,938,674



DRAFT

**WORKFORCE MANAGEMENT
STRATEGY 2023/2024**

FOR EXHIBITION

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FOR EXHIBITION

**1 OUR COMMITMENT TO ABORIGINAL AND TORRES STRAIT ISLANDER RESIDENTS**

Orange City Council (Council) acknowledges the Wiradjuri people as the traditional owners and custodians of this local government area. Our Statement of Commitment was adopted in 2005 and states:

Orange City Council and the Aboriginal community are committed to working together in the process of reconciliation. We support and advocate the advancement of the Aboriginal peoples of Orange and will cooperate to ensure the preservation of cultural practices, traditional sites and significant places. Council supports expressions of cultural identity.

Orange City Council and the Aboriginal peoples of Orange believe in a future characterised by social justice and community. Together, we seek to build a society free of racism and prejudice where Aboriginal peoples feel a strong sense of belonging and are able to participate fully in the life of the community.

Orange City Council and the Aboriginal community will engage in an active partnership to develop programs and services, which meet the needs of our citizens.



Workforce Management Strategy 2023/24

2 EXECUTIVE SUMMARY

This Workforce Management Strategy has been developed to build on the strong Workforce Management Plans prepared in prior years and should be read in conjunction with the Council's Operational Plan and Delivery Program.

The intent is to document the concepts found in the research and analysis completed and to detail the plans identified to respond to the high-level challenges affecting the workforce of Orange City Council.

The ongoing focus for this document is ensuring Orange City Council has the right people, with the right skills, doing the right jobs, at the right time. This requires having systems in place to attract, develop and support staff to allow Council to deliver services and infrastructure to our community. This strategy also links with the key initiatives of the NSW Local Government Workforce Strategy.

The research and analysis has identified the three priorities that are essential areas of focus for Orange City Council:

1. Staff Health and Wellbeing
2. Developing our Culture: Together making a Difference
3. Effective workforce utilisation

Council has implemented the initiatives identified in the 2022-2023 Workforce Management Plan and this new plan continues in the same direction to achieve our four-year program of objectives which are aligned to Council's Delivery Program and Operational Program and derived from the Community Strategic Plan (CSP). These priorities will continue to be monitored, reviewed, and reported on through our Integrated Planning and Reporting (IP&R) Framework.

The Workforce Management Plan connects to both the Council's Asset Management Strategy and Budget to ensure that our workforce has the ability to meet the service delivery requirements of Council.

I encourage all staff to read the Workforce Management Strategy, engage in the future of their own career and contribute to the success of our workforce in meeting the needs of our community so that we can build on our culture "Together making a Difference" through being future focused, supporting each other and considering the legacy we all want to leave while working for Orange City Council.

David Waddell

CHIEF EXECUTIVE OFFICER



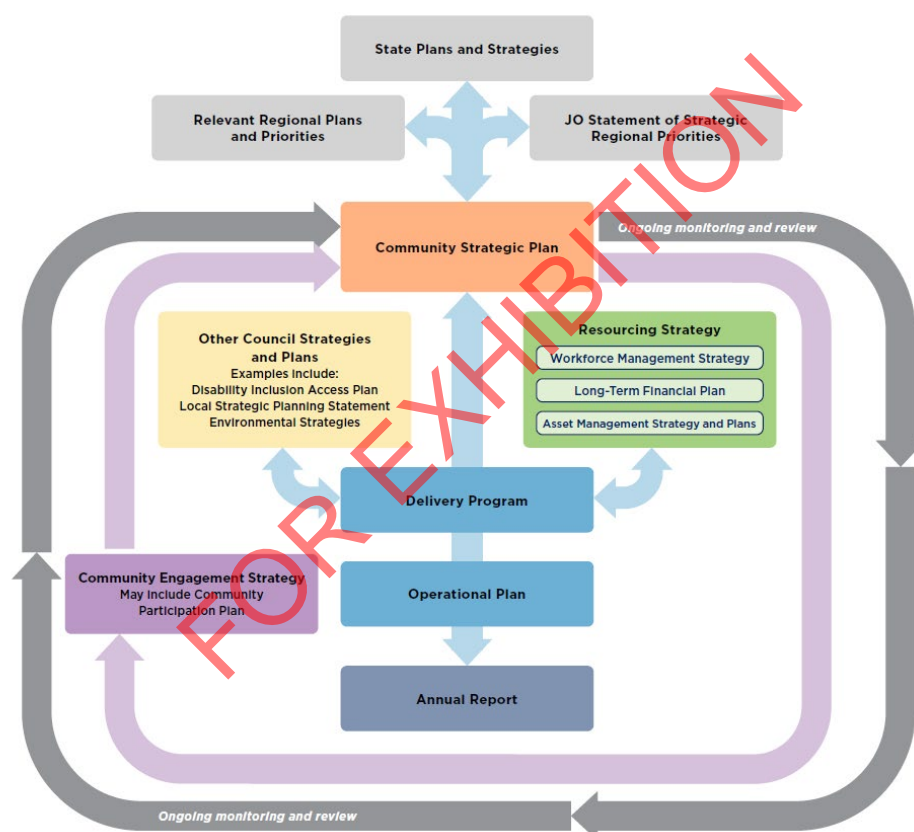
Workforce Management Strategy 2023/24

3 INTEGRATED PLANNING AND REPORTING FRAMEWORK

The NSW Government requires all councils to prepare a suite of documents to satisfy the reporting outcomes within the Integrated Planning and Reporting (IP&R) Framework.

The framework is shown in the diagram below.

The output of Workforce Management Planning is the Workforce Management Strategy. The Workforce Management Strategy makes up part of the Resourcing Strategy which along with the Long-Term Financial Plan and Asset Management Strategy and Plans provide the assumptions and background to assist in the completion of Orange City Council's program of works and services.



The purpose of the Workforce Management Plan is to identify and respond to workforce challenges and opportunities. In particular the increasing pressure to provide a workforce that has the capability to meet the needs of our Community while addressing the challenges affecting the workforce. To achieve this Council must continually review and develop staff skills and identify innovations to improve workforce utilisation.



Workforce Management Strategy 2023/24

We conduct our services to the Community under a set of Corporate Values which guides us in our decision making and daily interactions. As a values-based organisation, Orange City Council demonstrates its values through our workplace behaviours. These Values provide a framework for employees to model behaviour in all areas of their work. Underpinning the Values is the Orange City Council Code of Conduct. Alignment to our values is considered as part of our recruitment processes and our values are linked to our Position Descriptions and various policies and procedures.



Orange City Council's Values

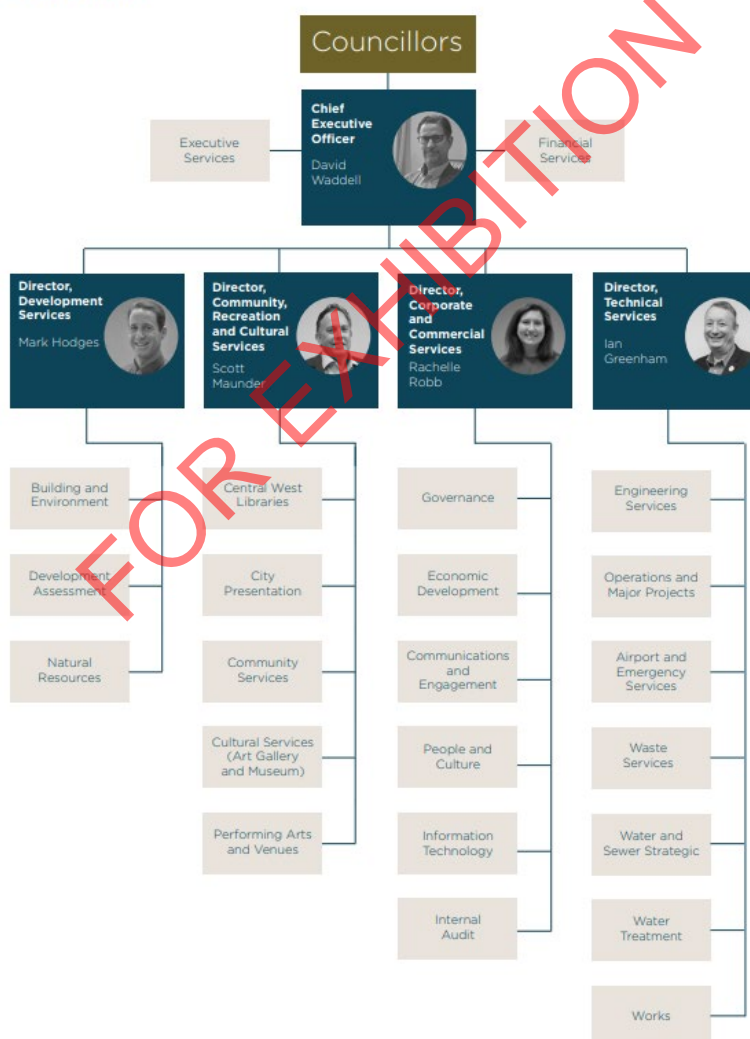


Workforce Management Strategy 2023/24

Our Organisational structure consists of four Divisions, overseen by the Chief Executive Officer. The activities undertaken by these Divisions are guided by the 4 Year Deliver Program and annual Operational Plan. The activities incorporate a range of traditional and non-traditional Local Government Services. We have over 700 employees, including Casual employees. Numbers vary due to seasonal fluctuations.

The workforce planning process considers all steps of the Office of Local Government framework including workforce analysis, review of forecast demand and supply, gap analysis, operational risk assessments and strategy development.

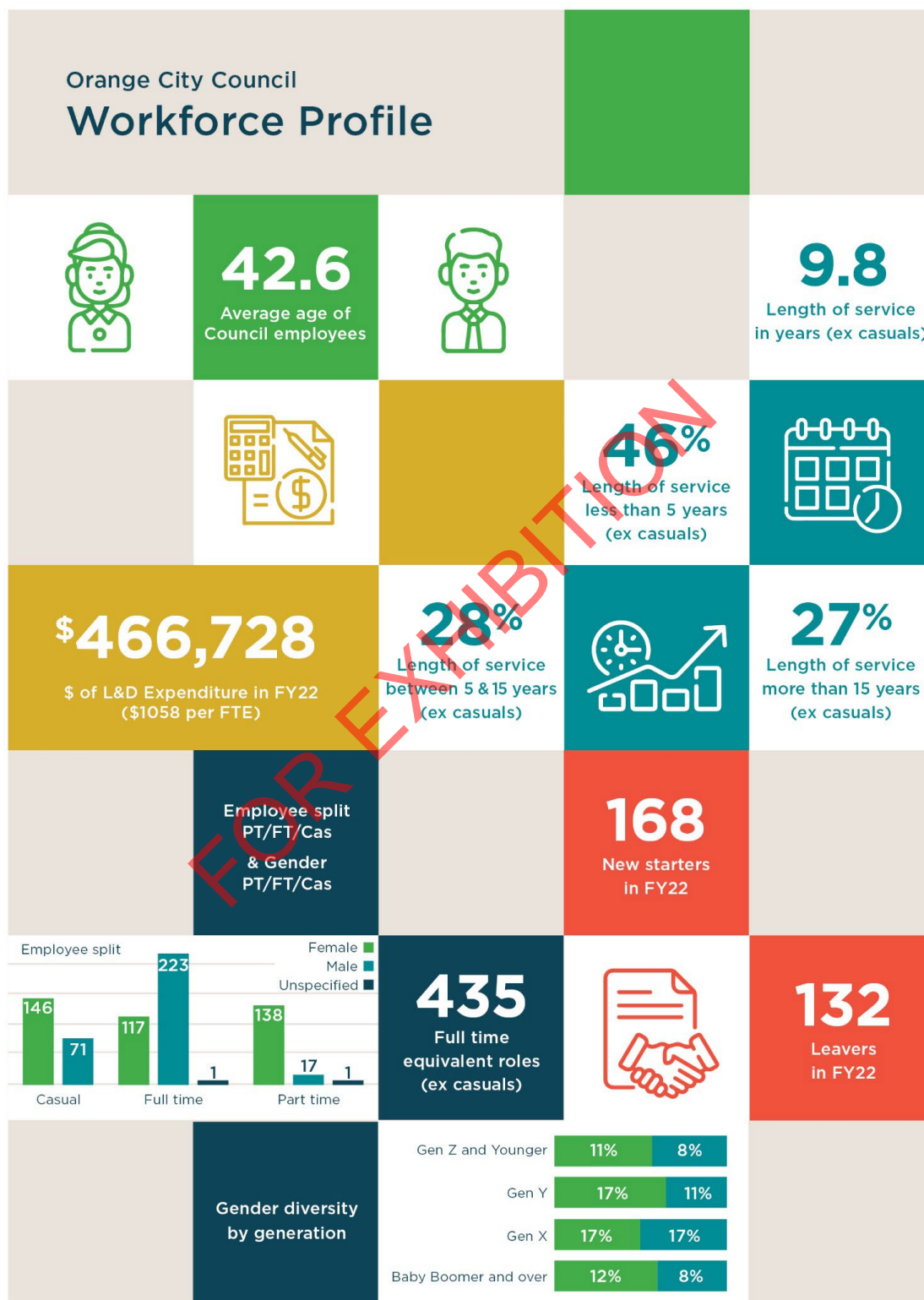
Structure





Workforce Management Strategy 2023/24

4 ORANGE CITY COUNCIL WORKFORCE PROFILE





5 WORKFORCE MANAGEMENT PRIORITIES

A comprehensive review of our workforce including consultation with all areas of the organisation and a review of the external environment and industry data was undertaken to identify future workforce requirements to achieve our commitment of service delivery.

The review allows us to inform our priorities for the 2023/2024 year and provides focus for our Workforce Management Strategy.

By completing the review we were able to identify areas where Council is challenged with skill shortages in key areas, an aging workforce, inflation and other pressures on wages and value proposition to new and existing employees. This is similar to other organisations in our sector and community.

Of equal importance, the review highlighted areas where Council is showing signs of successful responses to change, including minimising turnover, strong corporate values, improved induction processes, role clarity and adapting to changing landscapes with hybrid working and flexibility.

The review revealed three priority areas that have been used as pillars in our Workforce Management Strategy for 2023/2024. The priorities will be used to give structure to our programs and detail of the areas which we aim to strengthen during the period.

The 3 areas of priority are:

- Staff Health and Wellbeing
- Developing our Culture: Together making a Difference
- Effective Workforce Utilisation

The actions held within each priority are mapped to the Council's Operational Plan and Delivery Plan and align with the outcomes of the Community Strategic Plan.

The below detail of each priority outlines the matters requiring attention, the approach to address the risks and the implementation actions for initiatives identified to align with areas documented in Council's Operational Plan and Delivery Program.

The tables detail the ongoing implementation of both new and continuing initiative actions identified in the Workforce Management Strategy which was set as part of the four-year implementation plan commencing in July 2022.



Workforce Management Strategy 2023/24

5.1 Priority 1 - Staff health and wellbeing

All workers (employees, contractors, and volunteers) are accountable for ensuring their own safety and that of others in the workplace. We ensure that our Work Health and Safety (WHS) obligations are known and performed effectively by maintaining strong safety systems.

Our Safety Culture is supported by the commitment to safety by our Executive Leadership Team who ensure that safety is a priority in every task.

WHS covers more than physical safety. Our Mental Health and overall wellbeing are essential elements for total health.

Psychological Safety is an important consideration for any organisation and how we work with our leaders and teams to ensure that our people feel comfortable and confident to speak up when they require additional support. Post the Covid-19 pandemic people are reconsidering their priorities and Council is recognising different, innovative ways that we can support people to maintain strong mental health.

Our Council strives to have the highest accreditation for safety compliance and continues to lead the way with our safety systems for risk based decision making. This gives our staff the support of a structured system to review each job prior to commencement and ensure that safety is a key consideration of the approach.

We continue to assess and educate our staff on safe actions and decision making to address on the job risks and maintain the focus on safety for every task.

Wellbeing is vital in all aspects of our life, as work is a large component of our time. We review the wellbeing offering to our employees annually and consult with our workforce to ensure that our offerings change and adapt to meet the changing lives and needs of our people.

5.2 Staff Health and Wellbeing Initiatives Actions

Strategy 17.9 Support Council with a complaint, safe and healthy workforce

Action	Measures
Ensure a safe workplace through the implementation of the Work Health and Safety Management System.	Satisfactory ISO45001 accreditation Number of safe work improvement notices Number of WHS audits and inspections
Develop and implement updated Safety Policies and Procedures	Number of policies and procedures implemented
Completion of actions arising from ISO 45001 accreditation audit and maintenance of the Safety Framework (OP84) with continuous improvement.	ISO 45001 accreditation maintained and 85% of improvement recommendations achieved



Workforce Management Strategy 2023/24

Deliver annual wellbeing program	Eight wellbeing activities are provided to employees each calendar year
Reduce incidents of injury to staff through implementation of Manual Handling and Body Positioning risk assessment review and training program	100% completion of the Manual Handling and Body Positioning program.
<p>Ensure compliance with all Council accreditation and legislative requirements are met through ensuring that</p> <ul style="list-style-type: none"> - Council offers of suitable duties for workers commencing recover at work programs are based on workers skills, experience and operational need. - Regular medical and claims reviews are completed - Health and safety committee inspections and actions are completed and implemented. If any actions remain unclosed ensure that actions are escalated to executive management level. <p>Deliver health surveillance to workers and contractors as per legislative schedule.</p> <p>Maintain health records of workers and contractors as required under regulations.</p>	<p>Council's workers compensation insurance is maintained without penalty</p> <p>Council has no breaches of legislative reporting requirements in the WHS area.</p> <p>Health surveillance programs are made available to 100% of staff who are identified to participate.</p>
Efficient and effective use of electronic Work Health and Safety Management System (Vault) including incident notification and positive observations or safety conversations	Meet key performance indicators (KPIs) for recording of safety conversations in Vault
Document and adhere to the process of considering past safety performance for potential contractors	Achievement of 100% compliance for this criterion in next OFSC (Office of Federal Safety Commissioner) Audit.



5.3 Priority 2 - Developing our Culture – Together making a Difference.

Orange City Council has a history of dedicated employees who really care about our city, how it looks, how it works and how it supports our community. We are constantly listening to feedback to identify ways to support our workforce and continue to build our great culture.

We know that to provide the services to our community we need to have engaged the right people to perform roles critical to enable those services.

This priority is focused on strategies to attract, develop and retain people who are best placed to allow Orange City Council to deliver our Operational Plans and Delivery Program. Understanding our organisational capacity and our workforce changes is the first stage of this strategy creation and the work completed to inform the Workforce Management Strategy is the culmination of this research.

Attraction and retention are challenges for all organisations, and we have highlighted those areas of concern to ensure our action plans are robust in order to minimise the impact on Orange City Council. To sustain our workforce capacity we must attract, retrain and develop highly skilled employees from all generations. Our research of market trends in employment identifies that increasing our ability to 'grow your own' which will allow us to succeed in the tight labour markets. To grow your own, refers to the development of existing employees to fill roles and encourage interdepartmental transfers in order to retain and extend people with experience, knowledge and skill sets.

To establish strong pipelines of new potential employees we have a high engagement approach with the younger generations and provide a variety of alternative ways to enter the workforce with Council. This includes School Based Traineeships, apprenticeships, graduate programs and work experience opportunities.

We partner with emerging and established organisations, such as the Else Dickson program who provides meaningful opportunity for Indigenous Local Youth to have supported entry into structured work that results in both real work experience and formal qualifications. At the end of school based programs we benefit from high retention converting into permanent employment with Council.

Retention can be impacted by employee's ability to have agency within their careers. Our Employee Culture Program strives to allow our people to engage with the organisation and facilitate work within a balanced life. This means broadening concepts of Flexible Work for all areas of our Council and ensuring that employees have a variety of ways of engaging with Council and evolving their career through different stages of life.

A strong cultural position allows for employee value that is beyond financial remuneration and provides an ongoing connection with Council as an employer. Examples of how we build connection comes from the engagement in our Diversity and Inclusion programs. This aims to



Workforce Management Strategy 2023/24

promote individuals to be able to come to work and bring their whole identity, and be provided respect, understanding and a voice for all employees.

5.4 Developing our Culture – Together making a Difference Initiative Actions

CSP Strategy 17.7 Implement Orange City Council Culture Program

CSP Strategy 15.4 Develop and encourage staff to pursue leadership within Council

Action	Measures
Promote the use of flexible working arrangements including the use of case studies and staff profiles to increase the understanding of the benefits of workforce flexibility and the options available under the Award and Council Policy.	10% increase of flexible working arrangements being approved in the first year, including increase variety of options being requested. 15% increase by the end of year four, including annual renewals.
As part of encouraging Employee Speak Up programs, continually improve the Staff Consultative Committee and Health and Safety Committee to ensure active members, staff engagement and policy consultation.	Awareness of committees and active involvement as measured by participation and employee survey results
Provide a consistent, supportive and innovative work environment for all Orange City Council employees through <ul style="list-style-type: none"> - improvements to onboarding program - providing improvements based on the outcomes of the Employee Engagement Survey to identify areas where additional support can be provided 	80% positive outcomes to questions within the new employee onboarding survey 100% of projects work identified from the Employee Engagement Survey completed.
Apprenticeship, Traineeship, Cadetships and Sponsorship programs for local young employees to have a continuous pipeline of development within Council	Employment percentage of council employees which is at least 0.5% higher than the comparative percentage of the average Orange population, growing to 2% higher after four years.
Review and implement changes to the Employee Recognition Policy with a focus on immediate recognition and recognition to areas that are less prominent in the organisation.	10% increase in positive feedback on recognition in Employee Survey
Conduct annual staff excellence awards and service recognition and provide oversight on employee events including Picnic Day, Christmas events and Staff Engagement BBQs	Number of nominations for excellence awards



Workforce Management Strategy 2023/24

<p>Support the Diversity and Inclusion Committee and completion of the action plan outlined in the Equal Employment Opportunity (EEO) Management Plan.</p> <p>This includes increasing community awareness of diversity of jobs within Council and promoting the benefits of a diverse workforce.</p> <p>Continue programs to improve gender equality and inclusion with a focus on increasing women in all levels of leadership roles and inclusion of all employees.</p>	<p>Development of the Action Plan Completed</p>
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FOR EXHIBITION



5.5 Priority 3 – Effective Workforce Utilisation

Effective use of labour and the skills held by our people hold is a vital part of an effective workforce. Everyone deserves to have a clear understanding of their role and how it forms part our service delivery to our community.

Careful consideration of what the right organisational structure is for Orange City Council and how our workforce adapts and changes with our external and internal changes is central to this priority. Our Council is currently faced with changing community needs, resourcing constraints, pressures from other sectors and skill shortages.

We work within financial restrictions, meaning that we need to ensure that our labour spend is fair and reasonable to both the rate payers and the employees.

While externally, the services provided by Council may appear to have minimal change, internally we are adopting new technologies, different ways of working and changing legislative requirements which require internal change to achieve effective workforce utilisation.

This labour atmosphere requires a balanced combination of agile approach and long-term planning consideration.

A key to ensure that our workforce remains effective is to have a fully researched long-term view of workforce utilisation. This includes succession planning for key roles and a strong training framework to enable our people to grow with the changes required.

Succession planning provides options to consider current performance and potential of individuals and respects their personal career goals. Matching this data with areas for growth informs the training plan for each individual. This may extend to Leadership Development for some employees who can embark on emerging leaders' pathways.

For training and development to be effective we encourage experiential learning experiences and embedded task-based activities to increase retention of core concepts. We foster learning for all employees through initiatives such as LinkedIn Learning, Career Conversations and Young Professional events.

Technological advances are adopted to provide practical improvements and efficiencies to the way we deliver services and infrastructure to the community. This can be broadly across the organisation or specific to tasks or unique areas. Systemising and documenting processes allows for retention of information when inevitably turnover occurs.

We stay informed of the needs and effectiveness of our workforce through regular engagement avenues including our Employee Engagement Survey and our Community Engagement Survey.



Workforce Management Strategy 2023/24

5.6 Effective Workforce Utilisation Initiative Actions

CSP Strategy 17.8 Complete a Cycle of Workforce Strategy and meet the workforce needs of the Council

CSP Strategy 15.1 Encourage and support residents to pursue leadership roles at Council

CSP Strategy 15.3 Engage and train young people to develop our future leaders

CSP Strategy 17.6 – Modernise payroll system and reporting systems

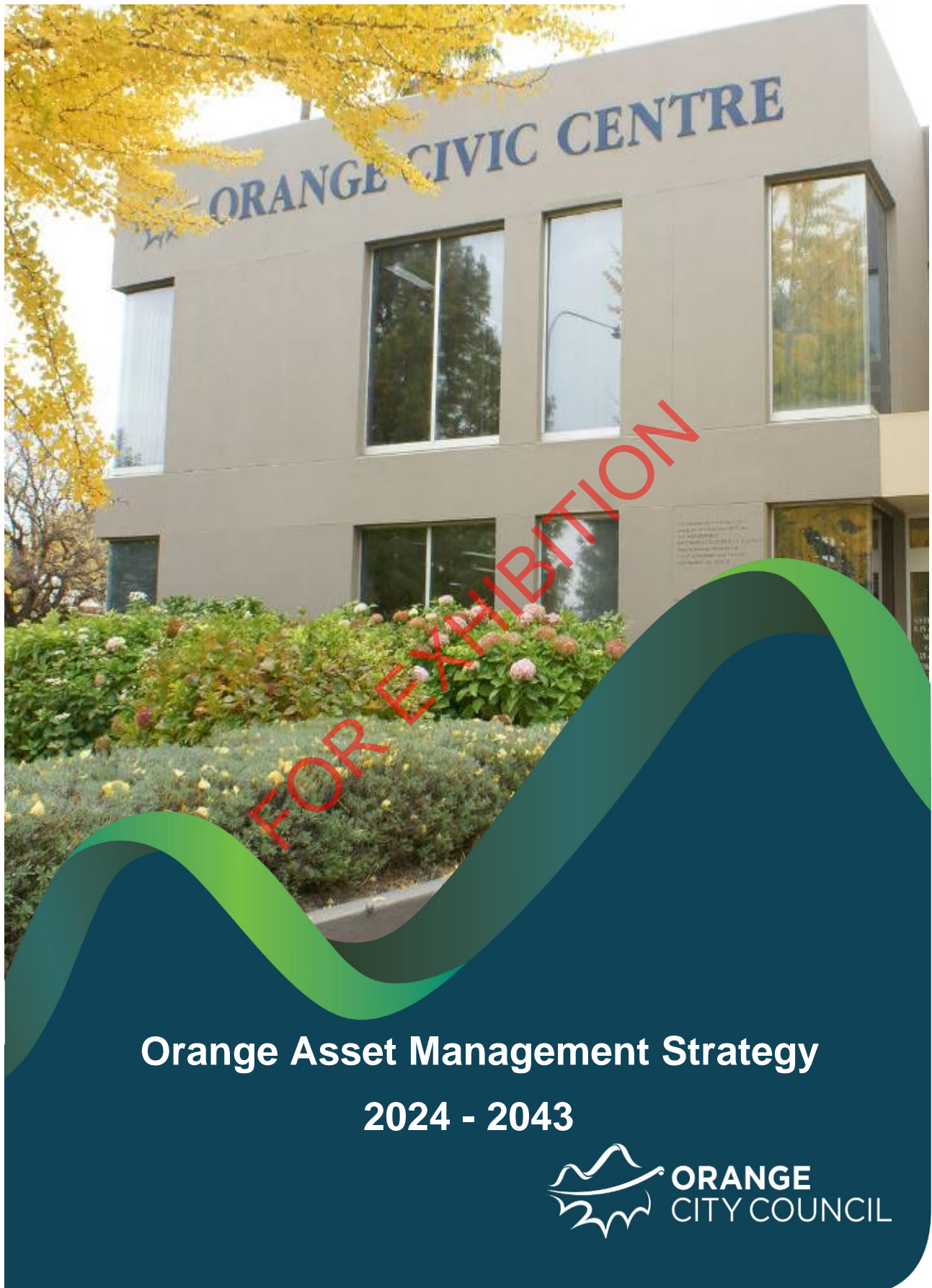
Action	Measures
<p>Monitor expansion and identify areas of commonality where early streamlining can be implemented using a process of Benchmark Council's Salary System against like councils/industry to measure ongoing competitiveness.</p> <p>Benchmark retention and employee separation rates.</p> <p>Monitor and review the core needs of the Council Services throughout the four-year Cycle of Workforce Strategy by expanding the Workforce Strategy to become a long term planning document</p>	<p>Council FTE remaining within 10% of similar functioning Council's FTE</p>
<p>Utilise reporting to identify patterns of use to identify transfer possibilities within Council and educate leaders on the obligations around use of casuals, consultants and contractors</p>	<p>Compliance with legislation relating to employment of casuals and contractors with less than two instances of breaches identified per year</p> <p>100% of Managers and Directors educated every 2 years</p>
<p>Review and promote employee conditions and benefits of Council as an attractive career option, specifically in schools and broader community</p>	<p>Three events per calendar year</p>
<p>Automated payroll system with payroll staff having minimal keystroke entry and manual checking</p>	<p>100% of employees having the ability to complete online timesheets. Attendance sheets being completed using an online system.</p>
<p>Develop the annual learning and development plan including linking to the succession planning and career development conversations with employees.</p> <p>This will include the Leadership upskill program as part of the Council Culture Program, specifically:</p>	<p>Completion of nominated courses within the Plan</p> <p>70% of leadership (Managers and Supervisors) involved in at least one element of leadership development per year. This measure will increase to 85% of leadership by year June 2026.</p>



Workforce Management Strategy 2023/24

<ul style="list-style-type: none">- Leader led career conversations- Leadership skills management of workplace flexibility	10% increase in career advancing learning and development 25 Leaders (Managers and Directors) complete workplace flexibility training
Design and embed succession planning system and ensure succession plans are in place for key roles to transfer corporate knowledge and upskill employees to address the retirement and separation risk.	Number of succession plans developed and implemented
As part of implementing leadership upskill, maintain Managers and Supervisors Forum quarterly meetings to discuss current issues and initiatives with Managers.	Attendance of 85% at forums average over the 12 month period.

FOR EXHIBITION



2023/24 Asset Management Strategy

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Document Control					
Rev No	Date	Revision Details	Author	Verifier	Approver
1	04/05/23	Draft – Budget	AL	JT	IG

2023/24 Asset Management Strategy

1. Executive Summary

A high-level review of Council's Asset Management policies, practices and systems has been completed in conjunction with the development of this document to provide a strategic direction and guidance for improving asset management planning and performance. Council is responsible for infrastructure and other assets that have a fair value of approximately **1.9 billion dollars** as of 30 June 2022.

This plan assists Council in the decision-making process and is presented at a high level to provide key information that can be used in the determination of levels of service and funding required. Table 1.1 identifies the asset groups in this plan, the twenty (20) year average costs and funding gap if one exists between the available renewal budget and predicted renewal requirements. The figures used in Table 1.1 are derived from the 2023/24 budget. Note a funding analysis has not been undertaken on the 'Other' assets.

Table 1.1: Council's Asset Portfolio Overview (\$,000)

Asset	Replacement Cost	Operation & Maintenance	Renewal	Upgrade & New	Funding Gap	Backlog Year 1	Backlog Year 10	Backlog Year 20
Water	378,561	25,414	7,966	2,713	0	0	0	0
Sewer	256,997	18,807	5,727	1,553	0	0	0	0
Water & Sewer Fund	635,558	44,221	13,693	4,266	0	0	0	0
Transport	574,514	11,996	3,548	3,589	482	15,215	13,661	9,645
Buildings	213,937	5,292	874	418	683	8,863	11,370	13,660
Parks	23,960	10,183	32	286	699	4,375	7,110	13,985
Drainage	181,523	817	25	284	0	440	3	3
Aerodrome	28,412	1,302	0	106	201	652	2,816	4,020
Aquatic Centre	13,208	2,591	1	150	268	1,022	3,018	5,361
Other	237,841	0	0	0	0	0	0	0
General Fund	1,273,395	32,181	4,480	4,833	2,333	30,567	37,978	46,674
Total	1,908,953	76,402	18,173	9,099	2,333	30,567	37,978	46,674

Notes:

1. Budget Figures are based on the Corporate Long Term Financial Plan (LTFP).
2. Capital Upgrade & New costs relate to projects identified in the 2023/24 budget, expressed as short-term (5 year) averages
3. Other assets Fair value figure include, but aren't limited to land, plant & equipment & library books
4. Water & sewer budgeting has assumed that the Water & Sewer Fund will be used to fund any renewal gaps
5. Transport Fair Value figure includes both Roads and Council Car Parks
6. Parks & Open Space renewal projections are based on outdated and incomplete data.

This Strategy is presented at a high level to provide key information that can be used in the determination of levels of service and funding required. Table 1.1 provides a snapshot of the Council asset groups, twenty (20) year average costs, the funding gap between the available renewal budget and predicted renewal requirements and the projected backlog of works as at years 1, 10 and 20.

The backlog in year 1 of the plan is calculated by determining the value of works that are due as at 1 July 2023 that cannot be funded in the 2023/24 financial year. Deferring renewal backlog over the longer term creates intergenerational debt.

Council's road asset revaluations were completed in 2020. As part of this revaluation Council's sealed road network underwent an independent condition survey. The results of this survey, including the subsequent condition scores have been considered in this strategy. There have been some shifts in the renewal gap and backlog figures once this revaluation was completed. Renewal backlog and gap figures for Transport in this strategy have been based on these new condition scores.

Water and Sewer Fund Assets

Comparing renewal requirements extracted from Council's asset renewal modelling to allocated renewal expenditure delivered in the 2023/24 budget, Table 1.1 suggests that, keeping within the parameters of current service levels, Councils average annual Water and Sewer renewal expenditure of \$13.693M pa represents 100% of what is required. Although there are water and sewer assets that, according to Council's renewal model, are due for renewal in 2023/24 and beyond, it is anticipated that, over time and prior to failure, the

2023/24 Asset Management Strategy

renewal of these assets can be achieved through the utilisation of the available annual water and sewer cash reserves on hand.

General Fund Assets - Renewal

Comparing general fund renewal requirements generated from Council's asset renewal modelling, to budgeted renewal expenditure delivered in the 2023/24 budget, Table 1.1 suggests that, keeping within the parameters of current service levels, Councils current average general fund renewal expenditure of \$4.48M pa represents 66% of the \$6.81M pa. required. This trend remains consistent throughout both medium term (0-10 years) and the longer-term (10-20 years) timeframes.

The analysis highlights that, depending on decisions regarding the condition at which assets are maintained or renewed over the next 10 years, the 2023/24 budget does not allow sufficient funding to cover the rate at which councils' infrastructure assets funded through the general fund are being consumed. As a result, the budget delivers an immediate general fund renewal backlog of \$30.57M and a twenty-year annual average **Renewal Funding Gap of \$2.33M pa** for which future generations will become liable if remedial action is not taken. The renewal backlog is projected to increase to \$37.98M in year 10 of this plan and \$46.67M in year twenty.

Renewal Deferral

Long-term infrastructure renewal deferral creates an accumulation of intergenerational debt, which at some point, will need to be addressed. Financing this debt has real consequences on current ratepayers and customers. A recent example can be found within the NSW Electricity supply industry.

In a 2017 submission by "Energy Works Australia" to the New South Wales Legislative Council's Select Committee *Inquiry into Electricity Supply, Demand and Prices in NSW*, one of the key drivers identified for the significant increases in electricity prices through 2007 to 2012 was:

"The need to replace aging infrastructure, given that much of Australia's electricity infrastructure was built in the 1960's and 1970's with a working life of 30 – 40 years."

As a result, the nation's independent regulator, the Australian Energy Regulator (AER) implemented a number of mitigating initiatives. In relation to the aging infrastructure issue, the AER implemented changes in the price modelling structure, including infrastructure life cycle charges. The impact on customers through 2007 to 2012 was a doubling in household electricity prices over 5 years to finance asset consumption that occurred from previous generations of customers, up to 40 years prior.

Capital (New) Budget

With respect to the 2023/24 Council budget, keeping in mind the backlog and annual renewal shortfalls identified previously, the budget aims to deliver over \$189M in new Infrastructure over the next 5 years (see Figure 9.1).

As these newly acquired assets age, additional operational, maintenance and renewal expenditure will be required to ensure these assets perform to community expectations. If not adequately funded, this projected renewal backlog will continue to grow resulting in an increasing volume of infrastructure performing below the standards expected by the community.

Using Table 1.1 as a guide, the 5-year planned new asset acquisitions represent an increase of 9.9% to the current asset stock. Increasing the current Operational and Maintenance (O & M) costs proportionally indicates an additional \$7.6M pa would be required in O & M to maintain these new assets and an additional \$1.8M pa in renewal over the longer term. These figures are in excess of any maintenance and/or renewal funding gaps already identified in this plan.

It needs to be stressed that we are considering long-term averages in this strategy and accordingly in some years the cost to renew will be higher and some years' lower dependant on the number of assets that are due for renewal in each particular year. With the current modelling, in certain years there may be a small surplus

2023/24 Asset Management Strategy

shown in the analysis. The intention is that appropriate work will be 'smoothed' to provide a more consistent workflow and the Long-Term Financial Plan adjusted to more closely match the timing of specific works.

Renewal Expenditure and Projected Renewal Backlog

The immediate renewal backlog of \$30.57M represents all assets that the 2023/23 renewal budget does not fund. Although this budget continues to grow over the 20 year planning period, some gains have been made in comparison to 2022/23 forecasts reducing the projected 20 year backlog from \$50.63M to \$46.7M.

Managing this backlog will involve a financial strategy that may include initiatives such as increasing general fund renewal expenditure, borrowings or applying for a special rate variation to fund the backlog.

Figure 1.1 below shows the rolling 10-year backlog for each asset category. (The rolling backlog is the renewal works identified as being required, that cannot be funded in the year they are due).

Figure 1.1: Anticipated Rolling Backlog over the next 10 years

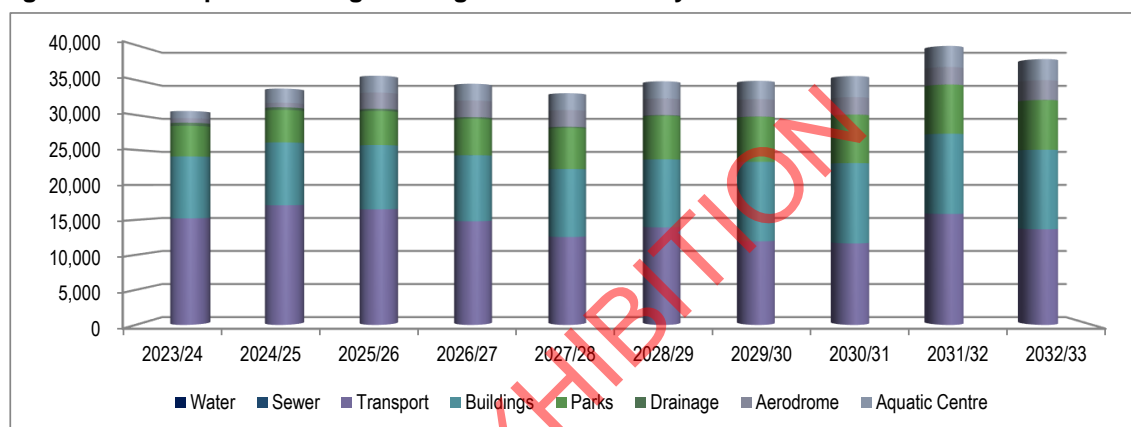
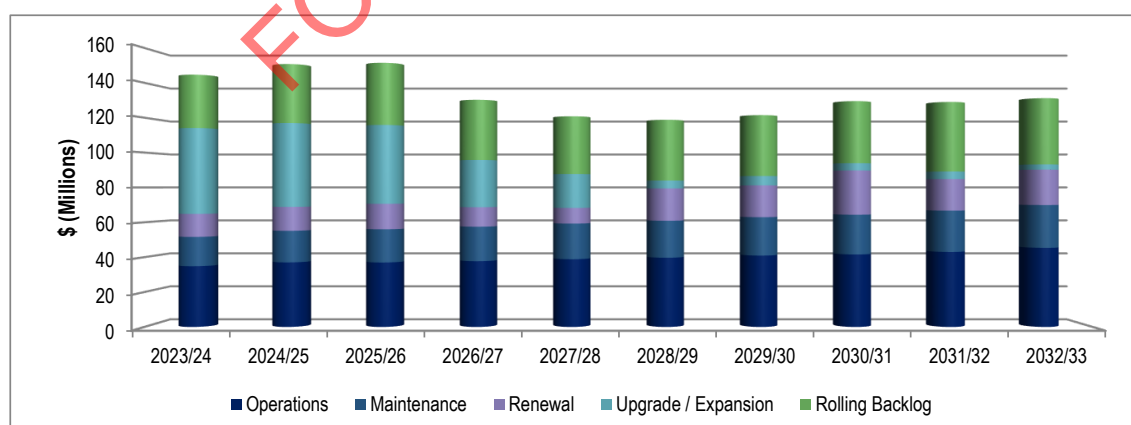


Figure 1.2 provides an indication of the total annual expenditure for all asset categories in each of the major program areas together with the backlog that is expected in any one year based on the currently available funding.

Figure 1.2: Forecast Expenditure over the next 10 years



A number of options are available to address this funding gap including adjustment to service levels, extending asset life (i.e., changing the acceptable condition levels prior to renewal), obtaining increased grant funding, increases in rate revenue (i.e. Special Rate Variation) and borrowing strategies.

2023/24 Asset Management Strategy

Levels of Service, Intervention Levels, Condition Rating and Useful Life

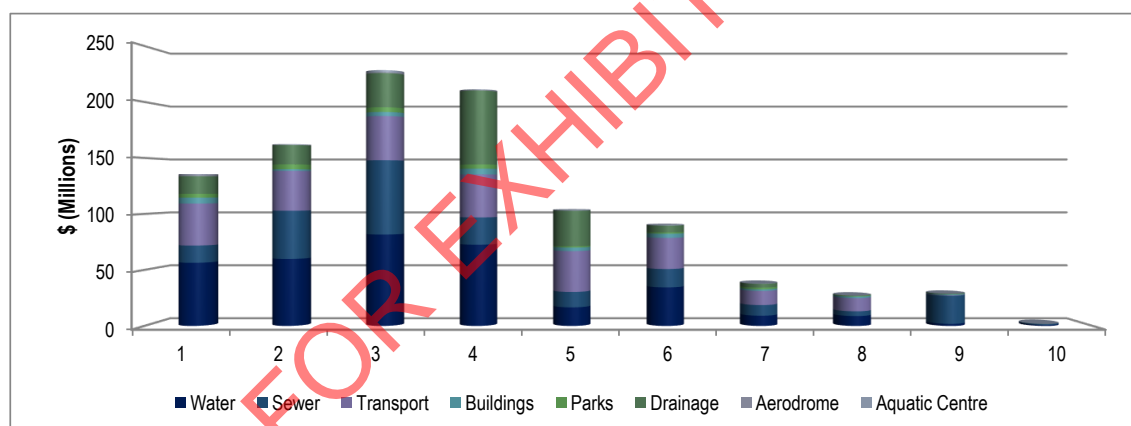
The determination of **Levels of Service** (LOS) is crucial in the calculation of the gap between required funds for asset service delivery and available budgets. The levels will be determined by defining the outcomes as agreed with the community, identifying the services required to meet those outcomes and the infrastructure required to support those services. Details on proposed LOS are contained within each of the eight Asset Management Plans.

In order to allocate limited funds responsibly, renewal or rehabilitation of assets will only be undertaken once they reach a certain condition, referred to as the intervention level. Typically, assets will not be renewed until they are between a condition 6 and 9 depending on the utilisation, function and / or criticality of the asset. **Condition Rating** assessments on individual assets are undertaken on a regular basis depending on the component, its current age, previous condition and criticality.

The **Useful Life** of an asset is the period from when it is constructed until it reaches its defined intervention level. The modelling undertaken is based on this information, which is a 'best estimate', with the actual life dependant on numerous factors that influence the rate of deterioration of the asset (e.g., construction methods, materials, weather, usage, and worker skill). Appendix A provides an example calculation of this.

The graph in Figure 1.3 presents a 2023/4 snapshot of the current condition of Councils assets based on the value of each asset component in each of 10 conditions ranging from 1 being near new to 10 as a completely failed component or asset. Note that this only includes the assets that have been condition rated and modelled in the 2023/24 Asset Management Plans.

Figure 1.3: Councils Asset Condition Profile Based on Value



Risk Management

Section 14 outlines the management of risk in delivery of assets to the community with their delivery considered in the Enterprise Risk Management Program. Critical assets are identified in each AMP with those most critical listed in this Strategy.

Improvement Program

The process of managing assets is one of continually improving the knowledge Council has including maintaining up to date asset registers, condition ratings, and the cost of work on the asset and the rate at which assets deteriorate and reach their intervention level.

To manage that process Council has undertaken a number of self-assessments against the National Asset Management Assessment Framework (NAMAF), which assisted in developing a plan of action to improve Council's Asset Management knowledge, practices and benchmark performance. Future improvements to activities associated with the management of assets is contained in Appendix B. Council's last external NAMAF assessment was completed in January 2020 and achieved an overall score of 88%.

2023/24 Asset Management Strategy

An **Asset Management Long Term Financial Plan** has been developed for each of the assets reviewed in the strategy with the details contained in Appendix C based on current (2023) dollars. The 20-year forecasts presented are based on the modelling undertaken and achieving the levels of service presented in the plan, and is intended to assist Council when considering future Community Strategic Plan, Delivery Program and Operational Plans. If changes are made to the Corporate Long Term Financial Plan, those changes will be reflected in the next AMS and Asset Management Plans.

In addition, a 20 year renewal backlog projection is contained in Appendix D, detailing modelled renewal requirements, current budget forecasts and the resulting immediate, medium and long term backlog projected delivered by renewal expenditure contained within the 2023/24 budget.

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2023/24 Asset Management Strategy

2. Strategic Framework

Orange City Council developed a comprehensive community engagement strategy to ensure a broad range of opinions; ideas and visions were captured to help shape the Orange Community Strategic Plan. From this Plan a number of key outcomes are supported by the effective management of Assets including:

- 1.2 Live – Maintain and renew recreational spaces and infrastructure to encourage an active and healthy lifestyle.
- 5.2 Live - Ensure the community services provided by Council are professionally managed, integrated and meet demonstrated needs
- 8.1 Preserve - Identify and deliver essential water, waste and sewer infrastructure to service the community into the future
- 9.1 Preserve - Construct and maintain a road network meets the community's transport and infrastructure needs

To assist in delivering these outcomes, Council will operate and maintain its assets to:

1. Ensure adequate provision is made for the long-term management of assets, the delivery of new assets and the renewal or upgrading of existing assets to meet service delivery objectives.
2. Ensure that assets are maintained in a safe and functional condition.
3. To encourage and support the economic and social development in and around Orange.
4. Ensure that Infrastructure is managed to deliver the requirements of Council's Asset Management Policy and Community Strategic Plan.

We will achieve these objectives by:

- Maximising the service potential of existing assets by ensuring that they are appropriately used and maintained
- Identifying opportunities to reduce demand for new / upgraded assets by implementing demand management techniques and considering alternative service delivery options (e.g. water restrictions)
- Increasing value for money in the identification and delivery of new works by considering life cycle costing and / or alternative construction techniques
- Focusing attention on results by clearly assigning responsibility, accountability and reporting requirements in relation to asset management.

The key principles guiding the development of our Asset Management Strategy are:

- Sound information and systems are needed to inform decision making.
- Comprehensive asset management planning is required to ensure decisions are based on an evaluation of alternatives that take into account life cycle costs, benefits and risks of assets;
- The Community will be informed and have an opportunity to have involvement in establishing level of service standards based on a willingness to pay.
- Responsibility for asset management, including accountability and reporting requirements, is clearly established, communicated and implemented.
- An effective policy framework is established for the strategic management of assets.

The Strategy will be influenced by the following factors:

1. The increasing community expectations for a higher quality of service to be provided by Council.
2. An increasing focus on lifestyle and environmental issues.
3. The combination of ageing asset stock and increased community expectations will make risk management an increasingly important asset management activity.
4. The trend for the cost of materials, labour, and risk management will continue to be much greater than CPI in the short to medium term due to:
 - a) The cost of materials due to a range of factors - increasing: production, wages, cartage, insurances, quality assurance and other ancillary costs.
 - b) Escalations in the price of petroleum products will continue to have a significant impact because of the high proportion of the budget allocated to maintaining the road network, an area highly sensitive to the price of oil;
 - c) The continuing increased cost of risk management processes and public liability insurance;

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- d) The increased cost of occupational health and safety regulation and superannuation contributions.
5. The impact weather patterns have upon the pace of deterioration.
6. The ageing of infrastructure will require renewal at some time in the future if service levels are to be maintained.

The City's population is projected to grow at 0.8% per annum, based on the latest projections developed for the Community Strategic Plan. This will require new areas for housing, which are being staged through City planning to provide for logical and economic provision of suitable, serviced land. According to the ABS 2021 Census All persons QuickStats the population of the Orange LGA is estimated to be 48,283.

To assist in the delivery of the objectives in this plan, a number of key documents & systems have been prepared and should be referred to in considering the findings presented:

Table 2.1: Where can I find additional information?

Document / System	Content
Community Strategic Plan	Outcomes and Strategies identified by the community and includes the delivery, operational plan, annual report and resourcing strategy – published annually on the Orange City Council website
Council Asset Policy (ST007 – Asset Management)	How we manage assets – located in Councils Electronic filing system TRIM and on Council's intranet and Council's website
Asset Management Plans	Detailed analysis for each asset portfolio including Transport, Buildings, Water, Sewer, Urban Stormwater, and Parks & Landcare – reviewed annually and published on the OCC website
Asset Management Manual	Procedures and Processes that guide the management of assets – located in Councils Electronic filing system TRIM
Condition Assessment Manual	Details on the process of assessing condition, including photographic examples of various conditions– located in Councils Electronic filing system TRIM
Enterprise Risk Management Plan	The identification and management of risks across Council operations – Council staff Access through Councils Intranet
Authority Asset Management System (AAM)	Electronic system that contains the asset register, condition ratings and used to model future renewals
Authority Strategic Asset Modelling (SAM)	A suite of Software programmes that utilises AAM data and asset life-cycle data that produces an asset renewal program over any given timeframe
Enlighten GIS	Geographical information system that produces maps of assets

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3. Services Provided

Council recognises the importance of asset management planning. The preparation of this Asset Management Strategy is another step in providing guidance to Council on improving its asset management systems and practices.

Situated approximately 250 kilometres west of Sydney, the City of Orange is centrally located within the region commonly known as Central West of New South Wales. The City has an area of 286 square kilometres, and is located within the Tablelands climatic region of New South Wales.

Whilst the area is predominantly rural, about 90% of the population lives in the urban areas. The establishment of a classification system for asset groups will be included in each asset management plan (AMP) to ensure the efficient allocation of resources to maintain levels of service appropriate to their function. These classifications will be developed within each AMP specifically based on functionality, utilisation, and community requirements.

The infrastructure assets managed by Council are detailed in Table 3.1

Table 3.1: What assets does Council manage (\$M, June 2022)

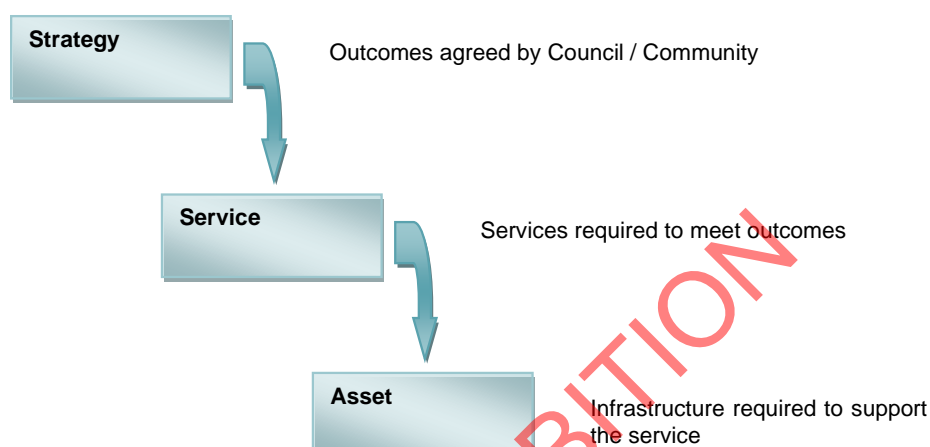
Asset Category	Component	Dimension / Scale	Fair Value
Transport	Roads (including ancillaries)	575 km	574,514
	Kerb & Gutter	557 km	
	Pathways	175 km	
	Bridges & Ancillaries	54 bridges	
Drainage		236 km	181,523
Parks		40 playgrounds, >850 Ha	23,960
Buildings	Community	85	213,937
	Corporate	40	
	Amenities	37	
	Residential	13	
	Storage Sheds	61	
	Commercial / Industrial	74	
	Emergency Services	13	
	Other Structures (shelters, gazebos, retaining walls)	78	
Sewer		481km pipes, 61,000 EP S.T.P	256,997
Water		722 km pipes, 38 ML/d W.T.P	378,561
Aerodrome	Includes runways & Internal Roads		28,412
Aquatic Centre	FV included in buildings		13,208
Other	(Includes Plant, office equipment, land and other assets)		237,841
Total			1,908,953

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4. Levels of Service

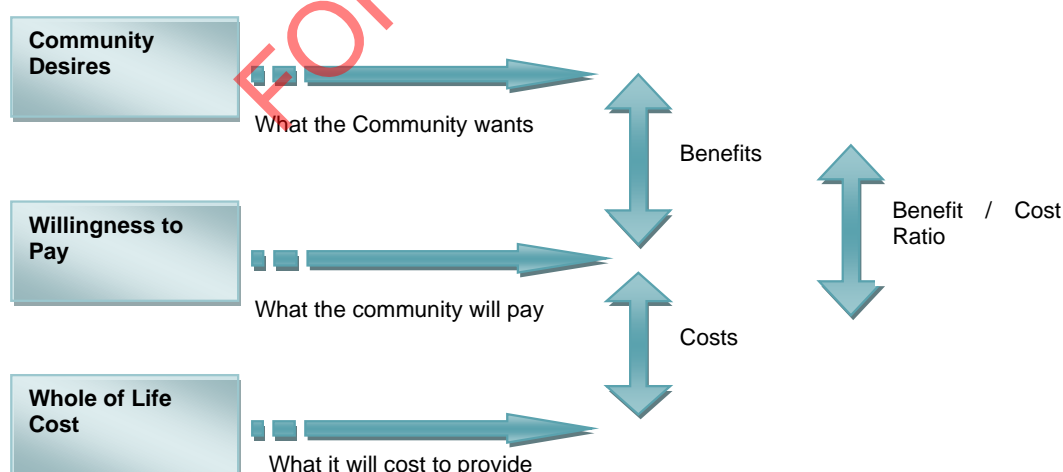
One of the basic tenets of sound asset management practice is to provide the level of service the current and future community want and are prepared to pay for, in the most cost-effective way (NZ NAMS 2007). The final determination of service levels will be undertaken in conjunction with the community as the Asset Management Project progresses. This will enable Council to make informed decisions on the allocation of community resources in accordance with community priorities and willingness to pay.

Figure 4.1 – How do we develop Level of Service?



The level of service and the cost to deliver services at that level is an essential component in strategic asset management planning. Council must know the true cost of service delivery, priorities placed by the community on infrastructure, the service levels that are desired by the community and at what level they are willing to pay.

Figure 4.2 – How can we determine a sustainable level of service?



As work on developing acceptable levels of service are underway, for the development of each Asset Management Plan, historical defined levels of service will be identified together with options to increase or decrease these levels and the cost savings / increases associated with those options. This will provide an

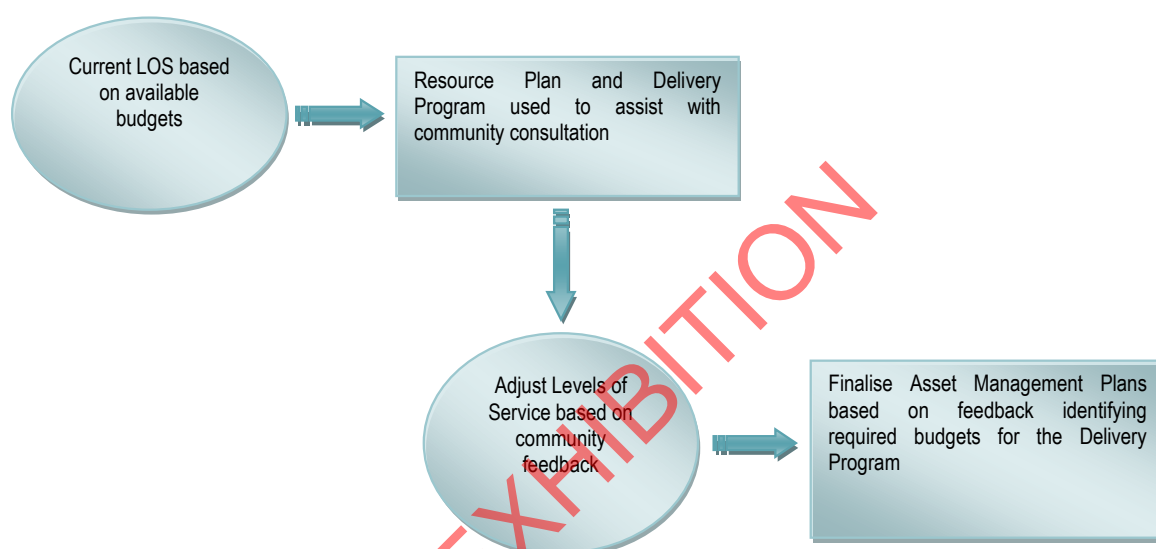
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excellent starting point for the consultation required as indicative costs for various service levels will be available.

Council will continue to develop service levels in the future revisions of each Asset Management Plans and link these service levels to the Delivery Program. This will provide the link between service levels and costs of service delivery, providing a tool for community consultation on these levels to enable Council to make decisions on service levels and costs in setting budgets and rate levels.

To assist in this process, consideration of life cycle costing and funding models is required to better inform Council and the Community.

Figure 4.3 – How do Levels of Service influence the Delivery Program?



Two primary types of level of service are defined in the AMP's:

- Community LOS – relates to how the community receives the service in terms of safety, quality, quantity, reliability responsiveness, cost efficiency and legislative compliance; and
- Technical LOS – are the technical measures of performance developed to ensure the minimum community levels of service are met.

2023/24 Asset Management Strategy

5. Condition of Our Assets

Council maintains a Condition Assessment Manual that details the frequency of inspection and condition rating to be used for all assets. This data is recorded in the Council Asset Management System and used to predict the timing of renewal / maintenance requirements in the Long-Term Financial Plan.

Assets are rated on a 1 (Near New) to 10 (Completely Failed) scale consistent with the Maloney model and advanced asset management practices as outlined in the IPWEA International Infrastructure Management Manual. Details on how Council assesses condition and further information on the rating scale are contained in the Condition Assessment Manual.

The intent of Council is not to undertake renewal on an asset until it reaches its 'Intervention Level', that is the condition at which the community has determined renewal is required based on the LOS analysis. Typically, assets will be renewed between condition 6 & 9, which ranges from fair/poor to very poor depending on their classification.

Council's road asset revaluations were last undertaken June 30 2020. As part of this revaluation Council's sealed road network underwent an independent condition survey. The results of this survey, including the subsequent condition scores have been considered in this strategy. There are likely to be some shifts in the renewal gap and backlog figures now this revaluation has been completed. Renewal backlog and gap figures for Transport in this strategy have been based on current condition scores.

Table 5.1: What are our Intervention Levels to Renew an Asset?

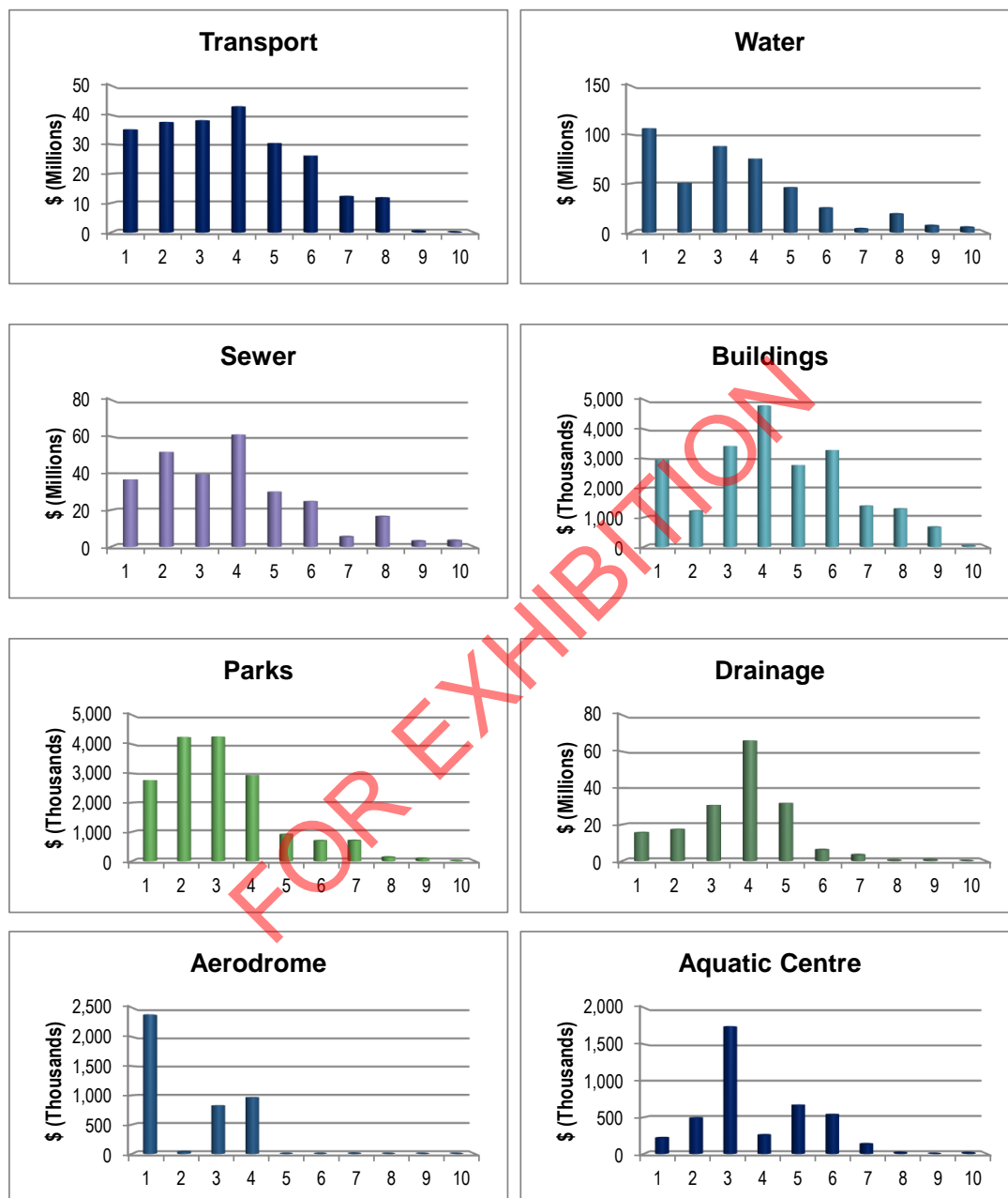
Component	Component and Class	Intervention Level	Useful Life
Transport	Collector Roads: Pavement	7	65
Water	All Reticulation water mains	9	70
Sewer	All DI/CL Sewer pipes	8	90
Drainage	All concrete pipes	9	165
Buildings	Premier Building Ducted Air Conditioners	8	30
Aerodrome	Runway Seal	5	15
Open Space	BBQ's in Regional Parks	6	12

Note: A detailed version of Council's asset intervention levels and remaining lives can be found in appendix F of this plan.

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Each asset's condition is maintained in the Asset Register and the graphs below gives the condition profile based on the dollar value assets in each condition. Note that only modelled assets are graphed.

Figure 5.2: What Condition are Council's assets in?



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6. Operations

Operational activities are those regular activities that are required to continuously provide the service including asset inspection, electricity costs, fuel and overheads.

Table 6.1: When do we undertake Inspections?

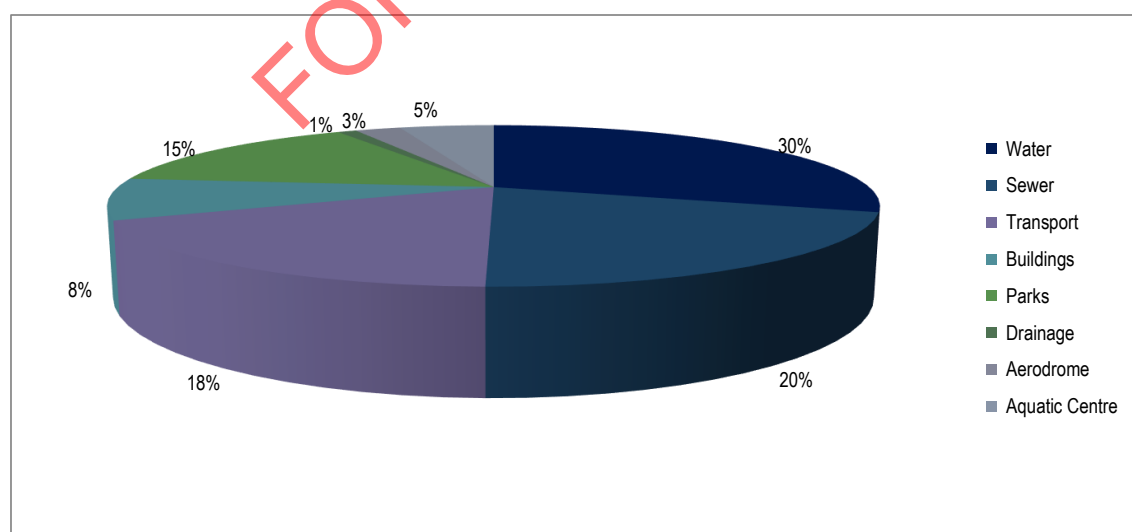
Asset Group	Inspection	Frequency
Transport	Condition Assessments: Collector Roads	Annually
Water	Water Treatment Plant Checks	Daily
Sewer	CCTV Sewer Mains	5 Km per year
Drainage	CCTV Drainage Pipes	2% per year
Buildings	Condition Assessments	Annually
Aerodrome	Condition Assessments	Annually
Aquatic Centre	Condition Assessments	Annually
Open Space	Regional Facility Inspections	Annually

The expenditure on operational costs in each asset group are detailed in Table 6.2 and graphed below.

Table 6.2: What are our Operational Costs? (\$000)

Item	Budget
Water	15,199
Sewer	10,315
Transport	9,241
Buildings	4,218
Parks	7,564
Drainage	493
Aerodrome	1,208
Aquatic Centre	2,513
Total	50,750

Figure 6.1: What is the breakup of our Operational Costs?



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7. Maintenance

Routine maintenance is the regular on-going work that is necessary to keep assets operating to ensure they reach their useful life. It includes work on an asset where a portion may fail and need immediate repair to make it operational again. It may be either planned where works are programmed in or cyclic in nature or reactive in response to storm damage, vandalism etc.

Maintenance is either planned or reactive, defined as:

- Reactive maintenance – unplanned repair work carried out in response to service requests.
- Planned maintenance – repair work that is identified and managed through a maintenance management system (MMS). MMS activities include inspection, assessing the condition against failure/breakdown experience, prioritising, scheduling, actioning the work and reporting what was done to develop a maintenance history and improve maintenance and service delivery performance.

Maintenance expenditure levels are considered to be adequate to meet required service levels. Future revision of this strategy will include linking required maintenance expenditures with required service levels in the CSP.

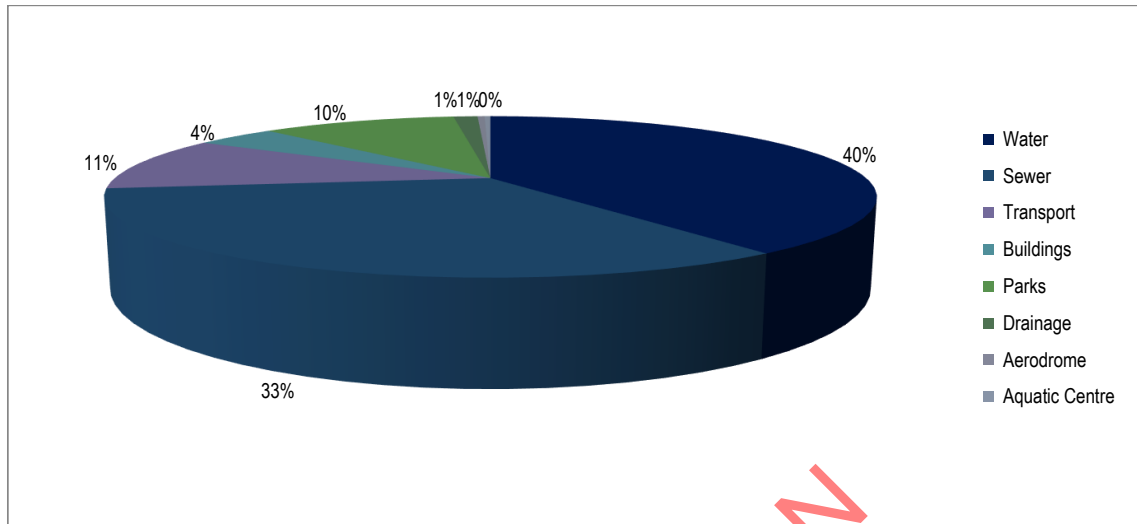
Table 7.1: What are our Maintenance Activities and the frequency we undertake them?

Asset Group	Activity	Class	Frequency
Transport	Jet patching pot holes	Collector	Daily
Water	Ozone servicing	All	Quarterly
Sewer	Blowers servicing	All	6 monthly
Drainage	Tree root removal	All	On inspection
Buildings	Cleaning	Premier Buildings	Daily
Aerodrome	Cleaning	Class A	Daily
Aquatic Centre	Exit Light Inspections	All	Weekly
Open Space	Mowing	Regional Parks	Weekly

Council's proposed maintenance programs are detailed in each AMP, with the average annual costs detailed below:

Table 7.2: What are our Maintenance Costs?

Item	Budget
Water	10,215
Sewer	8,492
Transport	2,756
Buildings	1,073
Parks	2,619
Drainage	324
Aerodrome	94
Aquatic Centre	79
Total	25,652

2023/24 Asset Management Strategy**Figure 7.1: What is the breakup of our Maintenance Costs? (\$000)****Adjusting Maintenance Levels of Service**

The opportunity to adjust the level of service provided by varying maintenance activities can be achieved primarily through reducing reaction time to repair defects, increasing the frequency of shoulder and other maintenance grading or other maintenance activities.

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8. Capital Renewal / Rehabilitation

This includes work on an existing asset to replace or rehabilitate it to a condition that restores the capability of the asset back to that which it had originally. The intervention level and estimated useful lives are contained in Table 5.1.

Renewal will be undertaken using 'low-cost' renewal methods where practical. The aim of 'low-cost' renewals is to restore the service potential or future economic benefits of the asset by renewing the assets at a cost less than the full replacement cost.

This Asset Strategy contains an analysis based on broad assumptions and best available knowledge to date. Modelling is not an exact science so we deal with long term averages across the entire asset stock. Work will continue on improving the quality of our asset registers and systems to increase the accuracy of our renewal models.

Assets requiring renewal will be generally identified from estimates of remaining life and condition assessments obtained from the asset register and models. Candidate proposals will be inspected to verify the accuracy of the remaining life estimate and to develop a preliminary renewal estimate. Verified proposals are ranked by priority and available funds and scheduled in future works programmes.

Details of planned renewal activities proposed over the next 4 years are contained in each Asset Management Plan. The first year of the program will be considered in the development of the next Operational Plan and the remaining 3 years of work will be assessed each year to confirm that the asset has reached its intervention level prior to the work being scheduled.

The costs presented in the following table identifies the current level of funding for the required renewal programs and the funding required to maintain the asset to what is considered an appropriate standard. The required funding in that table is based on the intervention specified in Section 5.

For this asset group, an analysis has been undertaken to determine assets that are already at or above intervention level that are not able to be funded in the next Operational Plan. This work is quantified in the 'Backlog' column.

Table 8.1: What are our Renewal Costs, Gap and Backlog (20 Year Average \$,000)?

Activity	Budget	Required	Gap	Backlog Year 1	Backlog Year 10	Backlog Year 20
Water	7,966	3,219	0	0	0	0
Sewer	5,727	2,266	0	0	0	0
Transport	3,548	4,030	482	15,215	13,661	9,645
Buildings	874	1,557	683	8,863	11,370	13,660
Parks	32	732	699	4,375	7,110	13,985
Drainage	25	26	0	440	3	3
Aerodrome	-	201	201	652	2,816	4,020
Aquatic Centre	1	269	268	1,022	3,018	5,361
Total	18,173	12,300	2,334	30,567	37,978	46,674

It is clear from the initial analysis of each asset class that a gap in funding may exist depending on the condition at which renewal occurs. A number of options are available to manage this gap, including:

- Improving knowledge of the condition of assets and their remaining life, thereby deferring renewal as late as possible;
- Improving maintenance to extend the life of assets and defer projected renewal;
- Improving efficiency and introducing innovative practices for carrying out maintenance and renewal works;
- Using lower cost renewal / rehabilitation methods;
- Rationalising (disposing of unnecessary assets);
- Lowering service levels;
- Increasing Maintenance Operational and/or Renewal funding; and / or a

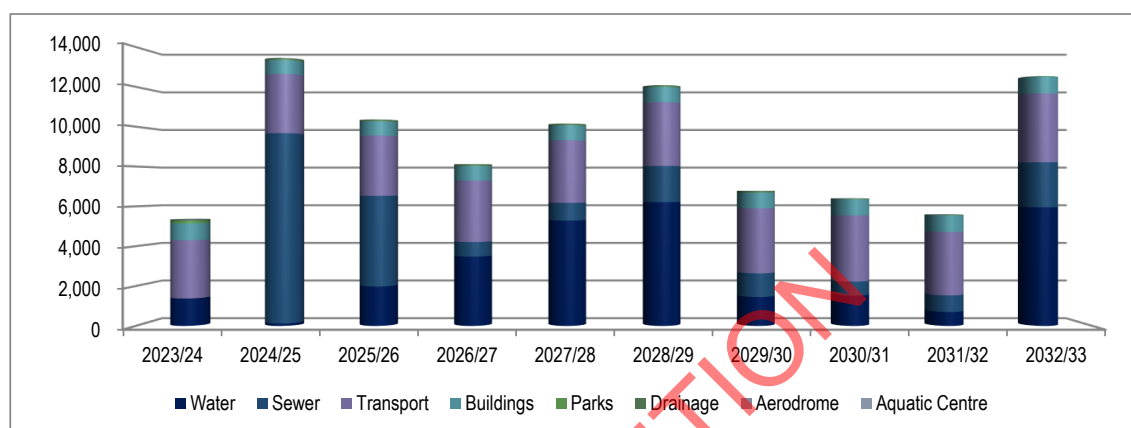
2023/24 Asset Management Strategy

- Combinations of each option.

Asset Management Plans for each asset class consider these options in the analysis of service levels and the gap analysis.

It should also be recognised that the acquisition of additional assets (expansion and upgrade) will add to the funding gap for projected renewal and to annual operating and maintenance costs.

Figure 8.1: What will we spend over the next 10 years on Renewal



Adjusting Levels of Service using Renewal Intervention Scenarios

For all assets covered in this Strategy, a condition based 'intervention level' has been allocated representing the condition at which the renewal of an asset is proposed to be undertaken. Minimising the life cycle cost and indications of the desired level of service obtained through community engagement have been considered in setting intervention level conditions.

A phase up scenario raises the level of service so that the asset is renewed earlier in its life-cycle whilst it is performing at a higher standard. While a phase up scenario generally shortens the life of the asset and incurs more frequent renewal costs, it relieves the burden of additional maintenance and operational costs that would normally be required to ensure the asset remains in service longer.

A phase down scenario lowers the level of service forcing the asset to remain in use longer whilst performing to a lower standard. Phasing down reduces the renewal frequency, but generally incurs a higher level of maintenance and operational cost as the asset fails to meet the expected requirements of its service.

Table 8.2 and 8.3 details the possible cost of phasing up and the possible savings gained through phasing down of current intervention levels identified in each Asset Management Plan.

Table 8.2 – What is the cost of Phasing up of 1 Condition Score? (\$'000)

Asset	Avg Cost	Base Case	Movement
Transport	5,253	3,823	1,429
Water	3,080	2,936	123
Sewer	1,110	1,653	63
Buildings	1,757	1,476	281
Parks	917	732	185
Drainage	513	26	488
Aerodrome	264	199	65
Aquatic Centre	311	269	42
Total Phase Up Cost pa	16,403	13,771	2,630

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Table 8.3 – What is the saving of Phasing Down by 1 Condition Score? (\$000)

Asset	Avg Cost	Base Case	Movement
Transport	2,545	3,823	-1,278
Water	2,585	2,936	-352
Sewer	932	1,653	-721
Buildings	1,328	1,476	-148
Parks	588	732	-143
Drainage	26	26	0
Aerodrome	267	201	-66
Aquatic Centre	244	269	-35
Total Phase Down Savings pa	8,515	11,116	-2,743

Lifecycle costs

The lifecycle costs are determined based on the total cost of ownership of each asset including operations, maintenance, renewal and disposal costs. The twenty (20) year average annualised lifecycle costs for each component is presented in individual Asset Management Plan. The major asset components of each plan is shown in Table 8.4 below:

Table 8.4: What are the Lifecycle Costs of Council's Major Asset Components?

Asset Base	Asset	Quantity	Units	O&M (\$000)	Renewal (\$000)	Disposal (\$000)	Average Annual (\$000)	\$/Unit p.a.
Transport	Roads	575	Km	7,478.9	3,795.2	0.2	11,274.4	19,607
Water	Reticulation	722	Km				7,418	10,275
Sewer	Reticulation	476	Km				8,565	17,994
Buildings	Roof	92,484.8	sqm	208.8	312.8	46.9	568.6	6
Parks	Pedestrian Bridges	44	Each	630	29	4	664	15,097
Drainage	Pipes & Pits	236	Km	644.6	1,131.0	0.1	1,775.8	7,517
Aerodrome	Aircraft Movement Areas	130,700	sqm	700.9	181.2	7.2	889.3	7
Aquatic Centre	Swimming Pool Structure	9,445	Sqm	1,830.2	118.9	12.3	1,961.5	208

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9. Capital Upgrades & New Assets

Upgrades enhance an existing asset to provide a higher level of service, for example widening an existing road seal. New assets are those created to meet an additional service level requirement or increase the size of a network, for example, new subdivisions, or extension of the stormwater drainage network.

Capital upgrade and expansion expenditure adds to future liabilities. These works commit Council to fund ongoing budget liabilities for operations, maintenance, depreciation and finance costs (where applicable) for the life of the asset. They are discretionary expenditure, which increases future operating and maintenance costs because it increases Council's asset base, but may be associated with additional revenue from the new user group.

The requirements for new assets may result from growth, social or environmental needs. The impact from growth is included will be further developed in the next suite of Asset Plans and this Strategy. At present growth is predicted to continue at 0.9% per annum.

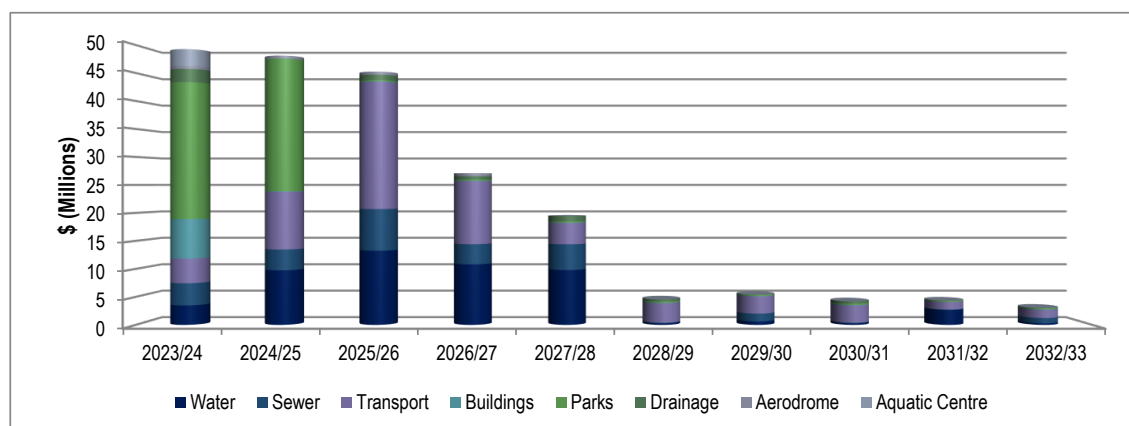
Both capital types may be funded at least in part through Developer Contributions in the form of a Section 64 or 7.11 Contribution, a Voluntary Planning Agreement, or as part of a subdivision development.

New assets and upgrade/expansion of existing assets are identified from various sources such as councillor or community requests, proposals identified by strategic plans or partnerships with other organisations. Candidate proposals are inspected to verify need and to develop a preliminary renewal estimate. Verified proposals are ranked by priority and available funds and scheduled in future works programmes.

Table 9.1 – Summary of Planned 5 year Capital (New) Works for each asset group. (\$000)

Asset Area	2023/24	2024/25	2025/26	2026/27	2027/28	Total
Water	3,470	9,750	13,246	10,814	9,800	47,080
Sewer	3,960	3,710	7,445	3,600	4,600	23,315
Transport	4,409	10,332	22,761	11,266	3,804	52,572
Buildings	7,070	70	70	70	70	7,350
Parks	24,455	23,709	213	217	221	48,815
Drainage	2,370	0	973	600	950	4,893
Aerodrome	519	525	530	536	0	2,110
Aquatic Centre	3,000	0	0	0	0	3,000
Total New/Upgrade	49,253	48,096	45,238	27,103	19,445	189,135

Figure 9.1: What will we spend over the next 10 years on Upgraded or New Assets?



2023/24 Asset Management Strategy**10. Disposal Plan**

Disposal is any activity associated with disposal of a decommissioned asset including sale, demolition or relocation. Assets with a condition rating of 9 (poor condition), where Council has received no contact through the Customer Request System indicating that the community don't require the asset (as they have raised concerns or complaints about the asset condition) may be considered to be a redundant asset or not utilised and therefore decommissioned and disposed unless it is considered critical infrastructure.

Prior to consideration of any proposed disposal a detailed report will be presented to Council.

Table 10.1: What assets have we recently or are planning to dispose of?

Asset	Reason	Year	Cost
March Street 75mm CI main	Approaching end of serviceable life	2020/21	34,000
Turner Crescent SPS	Asset is no longer required (further development has removed the need for this pump station – connected now via gravity sewer to North Orange 1 SPS)	2021/22	40,000
44 Park Road Residence	Property strategically purchased with the intent of demolishing the building to allow for the construction of the Southern feeder Road	2021/22	48,807
33 Pinnacle Road Residence	Property strategically purchased with the intent of demolishing the building to allow for the construction of the Southern feeder Road	2021/22	67,246
Northern Distributor Road (NDR)	In March 2023 the NDR was acquired by Transport NSW and is no longer a Council owned asset.	2022/23	44,000,000

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11. Financial Plan

As part of its funding strategy, Council has the option to supplement any or all of the current or new Asset proposals that come into consideration for construction with borrowings. This strategy is heavily influenced by the monitoring of Councils Debt Service Cover Ratio. The debt service cover ratio is a measure of the degree to which revenues are committed to servicing debt. The purpose of the ratio is to assess the impact of loan principal and interest repayments on the discretionary revenue of the Council. The Office of Local Government Benchmark for this ratio is for Council's to maintain level of operating cash at least 2 times greater than the debt owed. Councils exceeded the OLG benchmark for the 2020-21 financial year, achieving a debt service cover ratio of approximately 4.7.

A summary of the income and expenditure over the next 20 years is included in Appendix C, with the projected budget amounts being based on 2022 dollars increased for growth by 0.9% per annum. It is important to recognise that the forecasts developed in each AMP and therefore this Strategy are based on delivering the levels of service identified in each Plan. This information will be used to assist in the development of the overall Council Long Term Financial Plan that is adopted with the Community Strategic Plan, Delivery Program and Operational Plan.

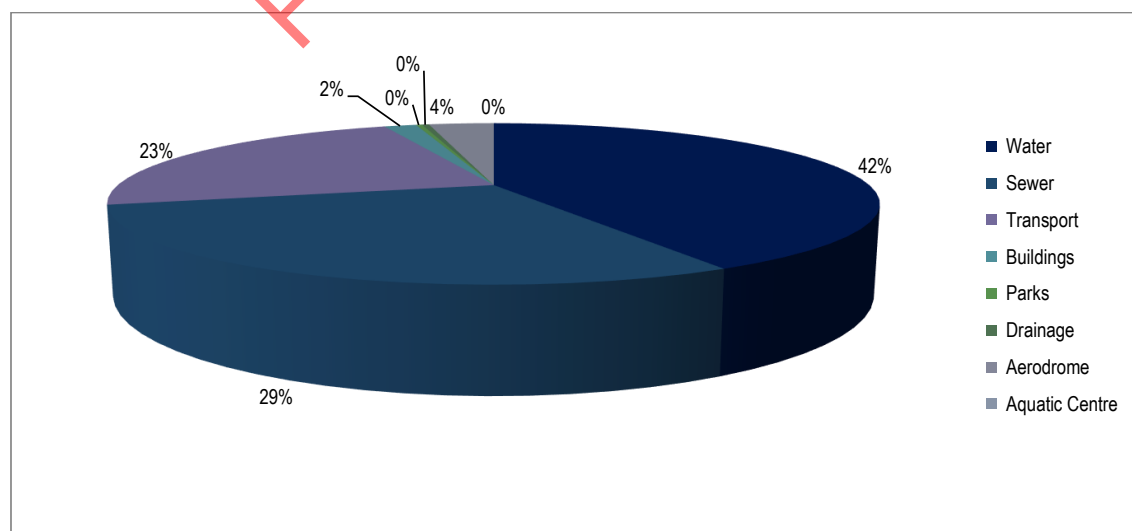
Any changes made to the overall Long Term Financial Plan adopted by Council will be reflected in the next Asset Management Strategy and AMP's.

A summary of the funding requirements and expenditure over the next 20 years is included in Appendix C. Funding for management of assets can come from a variety of sources as detailed in the table below.

Table 11.1: Where does our Income come from (\$,000)?

Item	Budget
Water	34,636
Sewer	24,166
Transport	19,133
Buildings	1,387
Parks	261
Drainage	304
Aerodrome	2,816
Aquatic Centre	-
Total	82,704

Figure 11.1: What is the breakup of our income streams?



2023/24 Asset Management Strategy**12. Key Performance Measures**

AMPs document the linkage between levels of service and life cycle costs. Performance Levels are target Levels of Service. The performance measures for engineering services typically are:

- The amenity of local retail and industrial areas - including signage, street furniture and gardens, car parking enhancements;
- Community safety and accessibility of the built environment - including reductions in road pavement roughness, and increases in accessibility including maintaining and extending network of sealed roads, footpaths, and bridges;
- Accessibility of footpaths, and levels of street lighting;
- Environmental amenity - including the cleaning of stormwater drainage pits, water quality works, public transport and bicycle way enhancements.

To monitor these performance standards the following asset knowledge needs to be assembled:

- Demand projections and forecasts;
- A description of the current asset portfolio;
- A broad description of the management activities (operations & maintenance, renewals, capital works and asset disposals) required to deliver the defined service levels;
- Identification of strategies and actions required to ensure service sustainability, including resources and timeframes;
- A cash-flow forecast outlining the asset related expenditure required over the term of the plan;
- Compliance and risk strategies and costs.

As part of identifying the best value mix of service, there needs to be a clearly understood link between the economic, social and environmental prosperity for the community and the asset stock needed and revenues needed to deliver these objectives.

This information allows Council to make better informed decisions on the allocation of limited resources based on community values of service and cost. It stands to reason that the provision of services providing the highest benefit at the least cost will give the greatest value.

An example of this is the delivery of recreation services to the various sporting activities. The provision of turf cricket wickets is a high cost service typically used by a small number of cricketers in the top grades of the sport. On the other hand, a netball court is a medium – low cost service typically used by a large number of netball players. Council can then consider the relative priorities in allocating community resources to a small number of top grade sportspersons, a larger number of general sporting participants, or both.

2023/24 Asset Management Strategy

13. Plan Improvements

It is not the intention of this strategic document to identify recommendations for individual areas of Council's operations, but to establish the key areas for asset management improvement. A review of Council's asset management processes and data utilising the NAMAf was audited independently by the UTS in January 2020. This involved a more comprehensive audit than undertaken previously, including a review of the advanced elements of the framework.

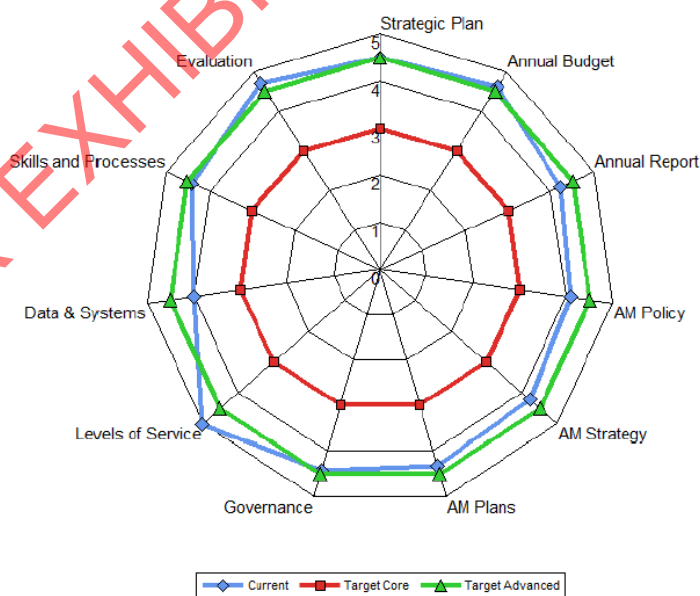
Council's overall assessment scored at 4.4 out of a total possible 5 representing a 'Very high level of Asset Management Maturity'. The subsequent NAMAf report suggested that there are a number of areas that would benefit from an internal review. These are:

- Ensuring that there is common understanding of the Community's Vision, and Council's role in achieving it, across the administration;
- A large number of Council's services are provided through land and built assets. The composition and condition of the asset base should therefore be more highly influenced by service plans and delivery methods, rather than technical criteria;
- A stronger alignment of asset service levels and performance with the design and provision of community services (this may be more relevant to buildings, parks, gardens, swimming pools etc. rather than transport assets); and
- The further development of an organisational culture that does not accept a 'good' level of practice as being a finite goal.

Now that the final report has been received the action plan in Appendix B has been reviewed and updated, noting that the annual elements of the plan ensure that Council continues to achieve a high level of maturity.

The scores achieved for the individual elements and a spider diagram of the Assessment scores are as follows:

ID	Details	Score
1	Strategic Long Term Planning	4.5
2	Annual Budget	4.6
3	Annual Report	4.2
4	Asset Management Policy	4.1
5	Asset Improvement Strategy	4.2
6	Asset Plans	4.3
7	Governance and Management	4.4
8	Levels of Service	5.0
9	Data & Systems	4.1
10	Skills & Processes	4.4
11	Evaluation	4.7
	TOTAL	4.4



2023/24 Asset Management Strategy

14. Risk Management Plan

Orange City Council is committed to a structured and systematic approach to the management of risk and has committed resources to the implementation of an Enterprise Risk Management Program.

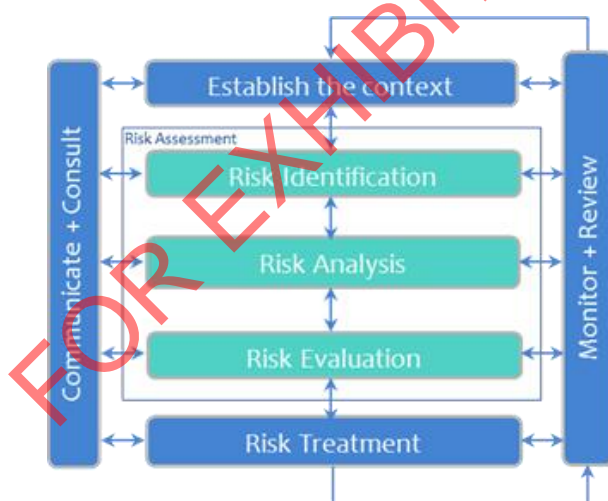
This program aims to embed the principles of risk management in all aspects of Council's operations, which will ultimately:

- Increase the likelihood of Council achieving its objectives
- Create an environment where all employees have a key role in managing risk
- Encourage proactive management
- Improve the identification of opportunities and threats
- Improve stakeholder confidence and trust
- Improve financial stability and minimise losses
- Improve organisational performance

For assets with potentially long lives, risks associated with changing economic conditions, varying levels of demand for services, new competition and maintenance and disposal requirements needs to be analysed and managed to ensure the investment is worthwhile.

Size is not the only consideration. Projects or programs, which are inherently complex will also benefit from particular attention to Risk Management. This might occur when there are important economic or financial aspects, sensitive environmental or safety issues, or complex regulatory and licensing requirements.

Orange City Council has developed an Enterprise Risk Management process based on the Australian Standard AS/NZS ISO 31000:2009 Risk Management – Principals and Guidelines, as shown below:



The ongoing implementation of the ERM program will include a more comprehensive risk assessment and ongoing action plan to manage the risks associated with Council's assets.

One of the outcomes of this risk assessment in each plan will be the determination of **Critical Assets**. Critical assets are specific assets which have a high consequence of failure but not necessarily a high likelihood of failure. By identifying critical assets and critical failure modes, Council can appropriately target and refine inspection regimes, maintenance plans and capital expenditure plans.

Operations and maintenances activities may also be targeted to mitigate critical assets failure and maintain service levels. These activities may include increased inspection frequency, higher maintenance intervention levels, etc.

The most critical assets in each group are identified in the individual Asset Management Plans, with examples presented in Table 14.1 below:

2023/24 Asset Management Strategy**Table 14.1 Critical Assets**

Asset Group	Critical Asset	Critical Failure Mode	Treatment Plan
Transport	All CBD Streets	Major pavement or seal failure denying access to CBD businesses.	Elevated inspection, response times and intervention levels
Water	Icely Road Water Treatment plan	Mechanical / electrical failure	Shortened response times to outages and implementation of Business Continuity Plan.
Sewer	Sewage Treatment	Mechanical/Electrical failure affecting effluent quality	Operational procedures and BCP's
Drainage	Covered Channel running through Robertson Park	Collapse leading to major disruption in the CBD.	Regular monitoring of condition and increased intervention levels / response times.
Buildings	Civic Centre	Loss of critical data	Ensure heat exchange HWS is functioning correctly and the air-conditioner unit in the PABX room is maintained.
Aerodrome	Airport Terminal Building	Destruction due to fire event.	Increased inspection regime on fire detection systems, business continuity planning.
Aquatic Centre	Pool System	Dosing system	Carry out regular inspections and maintenance by contractors to ensure that the dosing system is working correctly. Ensure staff are properly trained in the use of this system.
Parks & Landcare	Wade Park Playing Surfaces	Loss of natural playing surface from disease or pest attack	Increased inspection regime for pest/disease identification and implantation of contingency venues list

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15. Appendix A: Example of Annual Service Costs

This example details the costs to provide, operate (including daily cleaning), and maintain a new public Barbeque that is expected to have a life of 10 years. The annual service cost is detailed in Table A.1.

Table A.1 Annual Service Cost for a Public BBQ

Cost Source	Capital Cost	Annual Service Cost	Remarks
Capital Cost	\$8,000		
Finance/Opportunity cost		\$640	8% pa
Depreciation		\$800	10 years
Operations (cleaning)		\$7,300	Daily
Maintenance		\$400	
Demolition		\$100	\$1,000 @ 10 yrs
Revenue		\$0	
TOTAL	\$8,000	\$9,240	

The Annual Service Cost for the provision of the public barbeque is \$9,240 for the 10-year life required. The cost per use can be calculated by dividing the Annual Service Cost by the number of uses.

The Costs shown in **bold** are the ongoing budget commitments that the Council must fund in future budgets for the service provided by the new barbeque. These total \$8,500 per annum for the next 10 years (depreciation, operations, and maintenance).

The Annual Service Cost is a tool for evaluating capital works projects and recognising the "Cost of Ownership" the new asset will generate. Council should be satisfied that it will obtain value or community benefits greater than \$9,240 per annum for this project, otherwise the project should not be approved.

This information should be used when considering annual capital works programs to assist in assessing projects. This shows the project estimate, apportioned into renewal and new asset components, the budget commitment and equivalent rate increase required to fund the budget commitment and the annual service cost.

In determining its capital works program, Council will make a policy decision to allocate funds for asset renewal in accordance with its Asset Management Plans under the principle of allocating the value of depreciation expense progressively for asset renewals.

2023/24 Asset Management Strategy**16. Appendix B: Asset Management Implementation Strategy Action Plan**

ID	Details	Due
5	Asset Management Strategy	30/10/2024
5.1	Incorporate review of performance of CLOS and TLOS from NAMAFA Element 11 within the AMS. [NAMAFA 5.3]	30/10/2024
6	Asset Management Plans	Annually
6.1	Finalise details on the 'other assets' to be incorporated into AMP's, including a decision on whether additional AMP's are required. [NAMAFA 6.1]	July
6.2	Identify opportunities for non-asset service delivery (leasing / PPP etc.). [NAMAFA 6.19]	August
6.3	Identify and document any opportunities for asset rationalization and disposal. [NAMAFA 6.17]	August
6.4	Update asset registers including capture of any missing asset components. [NAMAFA 6.4]	September
6.5	Review Enterprise Risk Management findings and document, including an update to the details on Critical Assets. [NAMAFA 6.8]	October
6.6	Review works identified in the previous AMP that are scheduled within the next 4 years to develop a schedule for condition assessments. [NAMAFA 6.6]	October
6.7	Review Unit Rates, useful lives and deterioration curves for all components to be modelled. Document unit rates into an appendix in the AMP. [NAMAFA 6.7, 6.11]	November
6.8	Review demand forecasts and their impact on Operational, Maintenance and Renewal Costs. [NAMAFA 6.10]	November
6.9a	Line managers to discuss AMP modelling renewal and backlog projections with Asset Officer/Engineer and place appropriate asset renewal and backlog reduction Budget Bids for the upcoming draft budget using year 2 of the AMP as the basis of projections.	December
6.9b	Review draft budget and update Model spreadsheets in preparation for development of renewal models. [NAMAFA 6.12]	December
6.10	Confirm with Building Owners the renewal / maintenance works approved within the budget	December
6.11	Review Maintenance activities including relationship with renewal modelling to develop zero based LTFP [NAMAFA 6.14]	February
6.12	Review Operational activities and identify opportunities for cost savings or requirements for additional funds. [NAMAFA 6.15]	February
6.13	Update Condition Assessments for modelled components, focusing on works identified for next 2-4 years and leasing with Asset Owners / Operators as required. [NAMAFA 6.6]	February
6.14	Undertake Renewal Modelling and develop LTFP [NAMAFA 6.11, 12, 13, 14, 15]	March

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ID	Details	Due
6.15	Review LOS and costs to provide agreed levels. Identify costs to increase / reduce LOS. [NAMAF 6.20]	March
6.16	Review performance measures from previous AMP, document, and develop next AM Improvement Plan. [NAMAF 6.18]	April
6.17	Review proposed works schedule with Asset Owners / Operators to confirm priorities	April
6.18	Draft Asset Management Plan. Year 1 based on draft budget and recommended works. [NAMAF 6.1]	April
6.19	Internal Review of AMP's	May
6.20	Draft AMP's submitted to Council for adoption	June
7	Governance and Management	30/06/2024
7.1	Develop capital works evaluation framework. [NAMAF 7.4]	30/06/2024
8	Levels of Service	30/06/2024
8.1	Develop a Level of Service Framework. [NAMAF 8.2]	30/10/2024
8.2	Develop a Service Plan template linking the CSP, LTFP and AMS to the approved levels of service identified. [NAMAF 8.1]	30/03/2024
8.3	Incorporate Technical LOS into service agreements with service providers. [NAMAF 8.4]	30/06/2024
9	Data & Systems	31/10/2024
9.1	Develop written lifecycle strategy to ensure appropriate data is available to asset custodian and this data is utilized in general day to day planning of assets.	29/06/2024
9.2	Improved documentation on useful lives of assets and suitability of use in the Orange context. Refer also 6.7	30/08/2024
9.3	Determine Assets that require an emergency / disaster response and recovery plan or Business Continuity Plan and prepare	30/09/2024
9.4	Investigate integration of existing Authority Systems (CRM, MM, AM, and CVR) as well as TRIM to ensure maximum capability is used to manage assets.	30/10/2024
10	Skills & Processes	30/03/2024
10.1	Review the overall roles and responsibilities framework for assets across the organisation utilizing information from the engagement process above.	30/09/2024
10.2	Document the procedure for determining the cost to bring assets back to satisfactory (as required in SS7 audit worksheet)	30/11/2024
10.3	Develop process for management strategies around critical assets including reporting on the condition and performance of these assets	30/03/2024

2023/24 Asset Management Strategy

ID	Details	Due
11	Evaluation	30/08/2024
11.1	Develop an AM Performance Framework that captures KPI's, risks, actions, accountabilities and resource implications and the organisations performance against those KPI. Undertake internal audit against the framework to ensure the entire Framework is being complied with and continuous improvement. [NAMAF 11.1]	30/07/2024
11.2	Develop a process and reporting format for the presentation of Community and Technical Levels of Service including frequency of reporting, to whom and measures to be reported on. [NAMAF 11.2, 11.3]	30/08/2024

FOR EXHIBITION

17. Appendix C: 20 Year Financial Plan (\$,000)

Asset Group	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36	2036/37	2037/38	2038/39	2039/40	2040/41	2041/42	2042/43	Average
Income																					
Water	(24,059)	(31,751)	(26,312)	(26,550)	(27,284)	(27,564)	(29,226)	(32,364)	(33,298)	(34,358)	(36,045)	(34,509)	(35,868)	(37,072)	(38,600)	(40,130)	(41,781)	(43,502)	(45,293)	(47,160)	(34,636)
Sewer	(18,237)	(18,392)	(18,972)	(19,369)	(19,853)	(20,132)	(20,855)	(21,514)	(22,164)	(22,949)	(23,959)	(24,633)	(25,498)	(26,686)	(27,657)	(28,513)	(29,435)	(30,391)	(31,492)	(32,628)	(24,166)
Transport	(18,696)	(24,206)	(36,147)	(24,181)	(16,631)	(16,239)	(16,110)	(15,686)	(13,990)	(14,938)	(14,698)	(15,405)	(16,163)	(16,975)	(17,847)	(18,782)	(19,787)	(20,868)	(22,030)	(23,281)	(19,133)
Buildings	(9,695)	(712)	(730)	(748)	(767)	(786)	(806)	(826)	(847)	(878)	(911)	(946)	(983)	(1,021)	(1,063)	(1,106)	(1,152)	(1,201)	(1,253)	(1,309)	(1,387)
Parks	(691)	(184)	(168)	(161)	(165)	(169)	(173)	(177)	(182)	(195)	(209)	(224)	(240)	(258)	(277)	(298)	(321)	(346)	(372)	(401)	(261)
Drainage	(2,464)	(83)	(853)	(674)	(674)	(150)	(75)	(170)	(75)	(75)	(76)	(76)	(77)	(78)	(78)	(79)	(80)	(81)	(82)	(83)	(304)
Aerodrome	(1,495)	(1,741)	(1,785)	(1,830)	(1,875)	(1,922)	(1,970)	(2,019)	(2,070)	(2,256)	(2,459)	(2,681)	(2,922)	(3,185)	(3,472)	(3,784)	(4,125)	(4,496)	(4,900)	(5,341)	(2,816)
Aquatic Centre	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Income	(75,337)	(77,069)	(84,967)	(73,513)	(67,249)	(66,962)	(69,215)	(72,756)	(72,626)	(75,649)	(78,357)	(78,474)	(81,751)	(85,275)	(88,994)	(92,692)	(96,681)	(100,885)	(105,422)	(110,203)	(82,704)
Operations																					
Water	8,405	10,047	10,813	11,485	12,103	12,533	13,022	13,584	14,227	14,821	15,515	16,094	16,704	17,167	17,810	18,492	19,184	19,914	20,648	21,417	15,199
Sewer	6,237	6,878	7,422	7,855	8,215	8,530	8,886	9,214	9,579	9,949	10,430	10,795	11,233	11,619	12,054	12,511	12,966	13,466	13,981	14,470	10,315
Transport	9,143	8,628	8,030	7,447	7,319	7,149	7,288	6,729	6,876	7,337	7,836	8,375	8,959	9,591	10,275	11,017	11,821	12,692	13,637	14,662	9,241
Buildings	2,968	2,985	3,059	3,135	3,213	3,292	3,374	3,457	3,543	3,734	3,939	4,159	4,396	4,651	4,925	5,220	5,538	5,880	6,250	6,649	4,218
Parks	4,540	4,969	4,913	5,023	5,148	5,276	5,407	5,542	5,681	6,151	6,663	7,220	7,826	8,486	9,204	9,986	10,836	11,762	12,771	13,869	7,564
Drainage	726	701	305	312	320	328	336	345	353	379	406	436	468	503	541	582	627	676	728	786	493
Aerodrome	1,170	1,199	773	788	803	818	834	850	867	939	1,018	1,104	1,198	1,299	1,410	1,531	1,662	1,805	1,961	2,130	1,208
Aquatic Centre	1,646	1,599	1,637	1,677	1,718	1,759	1,802	1,846	1,890	2,045	2,213	2,396	2,595	2,812	3,048	3,304	3,583	3,887	4,217	4,577	2,513
Total Operations	34,835	37,006	36,952	37,722	38,839	39,685	40,949	41,567	43,016	45,355	48,020	50,579	53,379	56,128	59,267	62,643	66,217	70,082	74,193	78,560	50,750
Maintenance																					
Water	6,602	6,826	7,258	7,578	7,910	8,247	8,598	8,961	9,340	9,733	10,150	10,585	11,036	11,505	11,993	12,499	13,025	13,572	14,141	14,732	10,215
Sewer	4,609	5,706	6,066	6,334	6,612	6,893	7,186	7,490	7,806	8,135	8,484	8,847	9,224	9,616	10,024	10,447	10,887	11,344	11,819	12,313	8,492
Transport	2,220	2,274	2,329	2,385	2,369	2,428	2,489	2,551	2,615	2,680	2,747	2,816	2,886	2,958	3,032	3,108	3,186	3,265	3,347	3,431	2,756
Buildings	847	852	889	895	933	941	979	988	1,028	1,039	1,081	1,093	1,137	1,151	1,196	1,212	1,259	1,277	1,326	1,345	1,073
Parks	2,107	2,036	2,087	2,138	2,191	2,245	2,301	2,358	2,416	2,493	2,573	2,656	2,744	2,836	2,932	3,032	3,138	3,249	3,366	3,489	2,619
Drainage	253	260	266	273	280	287	294	301	309	316	324	332	341	349	358	367	376	386	395	405	324
Aerodrome	72	99	75	103	79	81	83	85	87	90	92	94	96	99	101	104	106	109	112	115	94
Aquatic Centre	89	61	63	64	66	68	69	71	73	75	77	79	81	84	86	89	91	94	97	100	79
Total Maintenance	16,799	18,114	19,033	19,770	20,440	21,190	21,999	22,805	23,674	24,561	25,528	26,502	27,545	28,598	29,722	30,858	32,068	33,296	34,603	35,930	25,652
Renewal																					
Water	2,033	4,872	9,032	1,778	3,151	8,970	8,570	13,070	8,570	8,570	13,570	8,570	8,570	8,570	8,570	8,570	8,570	8,570	8,570	8,570	7,966
Sewer	7,195	5,070	1,749	5,474	1,821	5,519	5,519	8,119	5,519	7,369	5,519	5,519	5,519	5,519	5,519	7,519	7,519	7,519	5,519	5,519	5,727
Transport	2,924	2,973	3,027	3,083	3,140	3,198	3,259	3,321	3,184	3,459	3,536	3,616	3,700	3,786	3,877	3,971	4,068	4,170	4,277	4,387	3,548
Buildings	848	700	717	734	752	770	789	808	827	847	867	888	910	932	955	978	1,002	1,026	1,051	1,076	874
Parks	112	24	17	25	18	18	19	19	20	21	23	26	28	30	33	36	39	43	47	51	32
Drainage	70	70	70	70	70	70	70	17	0	0	0	0	0	0	0	0	0	0	0	0	25
Aerodrome	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Aquatic Centre	0	15	1	1	1	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1
Total Renewal	13,182	13,724	14,613	11,165	8,953	18,546	18,226	25,354	18,120	20,266	23,515	18,619	18,727	18,837	20,954	21,074	21,198	19,328	19,464	19,603	18,173
Upgrade / Expansion																					
Water	3,470	9,750	13,246	10,814	9,800	300	615	300	2,664	300	300	300	300	300	300	300	300	300	300	300	2,713
Sewer	3,960	3,710	7,445	3,600	4,600	100	1,400	100	100	940	4,200	100	100	100	100	100	100	100	100	100	1,553
Transport	4,409	10,332	22,761	11,266	3,804	3,464	3,074	3,085	1,315	1,462	579	598	619	640	663	687	713	740	770	801	3,589
Buildings	7,070	70	70	70	70	70	70	70	30	70	70	70	70	70	70	70	70	70	70	70	418
Parks	24,455	23,709	213	217	221	226	230	235	220	245	250	255	260	265	271	276	282	288	294	301	2,636
Drainage	2,370	0	973	600	950	380	0	400	0	0	0	0	0	0	0	0	0	0	0	0	284
Aerodrome	519	525	530	536	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	106
Aquatic Centre	3,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	150
Total Upgrade / Expansion	49,253	48,096	45,238	27,103	19,445	4,540	5,389	4,190	4,329	3,017	5,399	1,323	1,349	1,375	1,404	1,433	1,465	1,498	1,534	1,572	11,448
Total Expenditure	114,069	116,940	115,836	95,760	87,677	83,961	86,563	93,916	89,139	93,199	102,462	97,023	101,000	104,938	111,347	116,008	120,948	124,204	129,794	135,665	106,022

18. Appendix D: 20 Year Renewal Backlog Projections (\$,000)

Asset Group	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36	2036/37	2037/38	2038/39	2039/40	2040/41	2041/42	2042/43	Average
Renewal Required																					
Water	1,374	118	1,979	3,481	5,287	6,209	1,451	1,525	698	5,952	2,136	124	4,829	1,678	3,708	1,093	19,395	32	3,309	8	3,219
Sewer	0	9,556	4,551	729	889	1,819	1,187	698	835	2,262	542	2,383	821	5,661	3,555	421	1,428	2,986	153	4,849	2,266
Transport	18,139	4,850	2,440	1,386	882	4,578	1,273	3,017	7,394	1,269	2,615	3,284	4,108	6,369	1,585	669	1,006	2,807	1,820	11,108	4,030
Buildings	9,711	830	922	981	1,028	776	2,425	926	817	747	2,049	1,626	2,536	574	593	823	774	866	1,021	1,114	1,557
Parks	4,487	292	252	360	694	363	232	493	118	112	1,855	767	268	1,694	667	278	365	247	199	890	732
Drainage	510	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	26
Aerodrome	652	0	1,669	45	7	4	103	17	6	312	7	780	51	0	10	40	0	10	298	8	201
Aquatic Centre	1,022	1,013	380	0	12	42	168	391	4	5	89	761	837	114	11	96	2	26	407	0	269
Total Required	35,895	16,659	12,193	6,982	8,799	13,791	6,839	7,067	9,872	10,659	9,293	9,725	13,450	16,090	10,129	3,420	22,970	6,974	7,207	17,977	12,300
Renewal Budget																					
Water	1,374	118	1,979	3,481	5,287	6,209	1,451	1,525	698	5,952	2,136	124	4,829	1,678	3,708	1,093	19,395	32	3,309	8	3,219
Sewer	0	9,556	4,551	729	889	1,819	1,187	698	835	2,262	542	2,383	821	5,661	3,555	421	1,428	2,986	153	4,849	2,266
Transport	2,924	2,973	3,027	3,083	3,140	3,198	3,259	3,321	3,184	3,459	3,536	3,616	3,700	3,786	3,877	3,971	4,068	4,170	4,277	4,387	3,548
Buildings	848	700	717	734	752	770	789	808	827	847	867	888	910	932	955	978	1,002	1,026	1,051	1,076	874
Parks	112	24	17	25	18	18	19	19	20	21	23	26	28	30	33	36	39	43	47	51	32
Drainage	70	70	70	70	70	70	70	17	0	0	0	0	0	0	0	0	0	0	0	0	25
Aerodrome	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Aquatic Centre	0	15	1	1	1	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1
Total Budget	5,328	13,456	10,362	8,123	10,157	12,085	6,775	6,388	5,564	12,541	7,104	7,037	10,288	12,087	12,128	6,499	25,932	8,257	8,837	10,371	9,966
Renewal Gap																					
Water	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sewer	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transport	15,215	17,092	16,504	14,808	12,551	13,930	11,945	11,641	15,851	13,661	12,741	12,409	12,817	15,400	13,108	9,807	6,745	5,381	2,924	9,645	482
Buildings	8,863	8,993	9,198	9,444	9,720	9,726	11,362	11,480	11,469	11,370	12,551	13,288	14,915	14,557	14,195	14,040	13,812	13,653	13,622	13,660	683
Parks	4,375	4,643	4,878	5,213	5,889	6,234	6,448	6,921	7,020	7,110	8,941	9,683	9,924	11,587	12,221	12,463	12,789	12,993	13,145	13,985	699
Drainage	440	370	300	230	160	90	20	3	3	3	3	3	3	3	3	3	3	3	3	3	0
Aerodrome	652	652	2,321	2,366	2,372	2,377	2,480	2,497	2,504	2,816	2,823	3,602	3,653	3,653	3,663	3,704	3,704	3,714	4,012	4,020	201
Aquatic Centre	1,022	2,020	2,399	2,398	2,409	2,450	2,618	3,009	3,013	3,018	3,107	3,868	4,705	4,819	4,830	4,926	4,929	4,955	5,361	5,361	268
Total Gap	30,567	33,770	35,600	34,459	33,101	34,807	34,873	35,551	39,860	37,978	40,166	42,853	46,017	50,019	48,020	44,943	41,982	40,699	39,067	46,674	2,334

19. Appendix F: Detailed Asset Intervention Levels and Useful Lives

Asset Category	Component	Class	Intervention Level	Life to Intervention (years)
Transport	Road Seals (Flush Seal)	Collector & Above / Residential	6/8	19
	Road Seals (AC)	Collector & Above / Residential	6/8	33 / 42
	Sealed Road Granular Pavements	Collector & Above / Residential	7/8	65 / 71
	Unsealed Gravel Pavements	Residential Roads Only	8	12
	Kerb & Gutter	All Roads	9	120
	Footpaths & Walkways (Concrete)	All Footpaths	8	65
	Footpaths& walkways(AC & Pavers)	All Footpaths	8	37
	Bridges	Concrete All	6	100
	Car Park Spray Seal Surface	All Car Parks	8	19
	Car Park Asphalt Surface	All Car Parks	8	42
	Car Park Granular Pavements	All Car Parks	8	71
	Car Park kerbs	All Car Parks	9	120
Water	Trunk Mains	Water mains – Cementitious (AC)	9.5	70
	Trunk Mains	Water mains – Metallic (CI, DICT)	9.5	100
	Trunk Mains	Water mains – Plastic (UPVC, PE)	9.5	80
	Reticulation Mains	Water mains – Cementitious (AC)	9.5	70
	Reticulation Mains	Water mains – Metallic (CI, DICT)	9.5	100
	Reticulation Mains	Water mains – Plastic (UPVC, PE)	9.5	80
	Dams	Structures	9.5	20-300
	Dams	Electrical	9.5	30
	Dams	Mechanical	9.5	10-40
	Reservoirs	Tank Roof	9.5	40
	Reservoirs	Tank Structure	9.5	100
	Reservoirs	Electrical	9.5	15-40
	Reservoirs	Mechanical	9.5	5-30
	Treatment Plants	Structures	9.5	10-80
	Treatment Plants	Electrical	9.5	15-40
	Treatment Plants	Mechanical	9.5	5-30
	Pump Stations	Structures	9.5	20-80
	Pump Stations	Electrical	9.5	15-40
	Pump Stations	Mechanical	9.5	5-60
Sewer	Trunk Mains	Sewer Mains – Metallic (DICT, CI)	9.5	40
	Trunk Mains	Sewer Mains – Concrete	9.5	100
	Trunk Mains	Sewer Mains – AC	9.5	70
	Trunk Mains	Sewer Mains – Earthenware (VC)	9.5	70
	Trunk Mains	Sewer Mains – Plastic (UPVC, PE)	9.5	70
	Trunk Mains	Sewer Mains – Relined	9.5	50
	Reticulation System	Sewer Mains – Metallic (DICT, CI)	9.5	40
	Reticulation System	Sewer Mains – Concrete	9.5	100
	Reticulation System	Sewer Mains – AC	9.5	70
	Reticulation System	Sewer Mains – Earthenware (VC)	9.5	70
	Reticulation System	Sewer Mains – Plastic (UPVC, PE)	9.5	70
	Reticulation System	Sewer Mains – Relined	9.5	50
	Pump Stations	Structures	9.5	20-80
	Pump Stations	Electrical	9.5	15-40
	Pump Stations	Mechanical	9.5	20-60
	Treatment Plants	Structures	9.5	20-80
	Treatment Plants	Electrical	9.5	15-40
	Treatment Plants	Mechanical	9.5	10-60
Drainage	Pipe Network	A: ≥ 1200 dia.	9	165
	Pipe Network	B: 675 to 1050 dia.	9	165
	Pipe Network	C: ≤ 600 dia.	9	165
	Lined Channels	n/a	9	140
	Covered Channels	n/a	9	140
	Basin	n/a	9	200
	Wetland	n/a	9	50
Buildings	Carpet	Class A/B&O/C	15/20/25	6&8
	Vinyl	Class A/B&O/C	14/25/30	6&8
	Replace Timber Floors	Class A/B&O/C	30/45/50	6&8
	Replace Tiled Floor	Class A/B&O/C	30/45/50	6&8
	Renew Roofing	Class A/B&O/C	50/75/85	6&8
	Interior Paint	Class A/B&O/C	15/18/25	6&8
	Exterior Paint	Class A/B&O/C	8/13/15	6&8
	Ceilings	Class A/B&O/C	15/18/25	6&8
	Renew Lighting	Class A/B&O/C	25/30/40	6
	Electrical	Class A/B&O/C	25/27/30	6
	Wet Area Replacement	Class A/B&O/C	30/45/55	8
	Ducted Air Conditioning	Class A/B&O/C	30/45/55	8

Asset Category	Component	Class	Intervention Level	Life to Intervention (years)
	Split Air Conditioning	Class A/B&O/C	10/12/15	8
	Data and Communications	Class A/B&O/C	15/30/40	6
	Elevators	Class A/B&O/C	30/45/45	6
Aerodrome	Runway / Road Seals	All	15/40	5/7
	Runway / Road Pavements	All	45/100	5/7
Aquatic Centre	Aquatic Centre - Pool Wall Structure	Concrete	100	7
	Aquatic Centre Pool Wall Finish	EA & Tiles	60	8
	Aquatic Centre Pool Wall Finish	Sten & ren	35	8
	Aquatic Centre Pool Wall Finish	Paint	10	6
	Aquatic Centre - Pool Floor Structure	Concrete	100	7
	Aquatic Centre - Pool Floor Finish	Expo Agg & Tiles	60	8
	Aquatic Centre - Pool Floor Finish	Render & stencilled	35	6
	Aquatic Centre - Pool Floor Finish	Paint	10	6
	Aquatic centre - Pool Coping Finish	Expo Agg & Tiles	60	6
	Aquatic centre - Pool Coping Finish	Render & stencilled	35	6
	Aquatic centre - Pool Coping Finish	Paint	10	6
	Pool Wet deck Structure	Concrete	100	6
	Pool Wet Deck Finish	Tiled	60	6
	Pool Wet Deck Finish	Rigid Grate	40	6
	Pool Fixture/Fitting/Equip Item		60	6

FOR EXHIBITION



Strategic Policy ST27

Statement of Revenue

FOR EXHIBITION

PO Box 35, Orange
NSW 2800 Australia

135 Byng Street, Orange
NSW 2800 Australia

P: +61 2 6393 8000
F: +61 2 6393 8199

council@orange.nsw.gov.au
www.orange.nsw.gov.au



All policies can be reviewed or revoked by a resolution of Council, at any time.

1 PURPOSE

That Council establish the governing principles that align Council's capacity to generate revenue, and the pricing of Council's services, with the strategic direction of the organisation. It is a requirement of Section 405 of the NSW Local Government Act 1993 for Council to have a statement of Council's Revenue Policy each year.

2 APPLICABILITY

This policy establishes the principles and methodologies in determining the fees and charges to be levied by Council and applies to all operations and activities of the organisation.

3 GENERAL

- 3.1 In accordance with the provisions of the Local Government Act 1993, and the Local Government (General) Regulations 2005, Council raises revenue to fund the provision of works, services and facilities to our community.
- 3.2 Council utilises a variety of sources of income to generate sufficient income to deliver a wide range of services for the community. Revenue Categories include:
- Rates
 - Annual charges for services
 - Fees for Service
 - Grants and Contributions
 - Earnings from investments
 - Borrowings
 - Other revenue including sale of assets.

4 STATEMENT OF RATING STRUCTURE

- 4.1 Under the Local Government Act 1993, Council can choose to structure its rates in a number of ways. Council has elected to use a base amount and ad valorem rating structure, and has applied three rate categories – Residential, Farmland and Business.
- 4.2 Council also levies a special rate for the Orange Central Business area.
- 4.3 Rates are based on the land value of the property with the property valuations provided by the NSW Valuer General on a three year cycle with the 2023/24 rating year being the first year of the current valuation cycle.
- 4.4 Rates are levied against properties in accordance with their categorisation as defined in the Local Government Act 1993. Council has defined the following categories/sub-categories for the purposes of levying rates:
- Residential
 - Residential - Rural Residential
 - Residential - Clifton Grove
 - Residential - Ammerdown
 - Residential - Village
 - Farmland
 - Business
 - Business - Village

5 SPECIAL RATES

- 5.1 The Local Government Act 1993 makes a provision for Council (with approval) to levy a special rate to finance a project that will benefit either the whole or part of the City. A project may be comprised of works, services, facilities or activities. Council levies a special rate for the Orange Central Business Area.



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6 RATE PEGGING

- 6.1 The Independent pricing and Regulatory Tribunal (IPART) limits the amount that Council can increase its total general rate income from one to the next by a specific figure. The Chair of IPART has specified a permissible increase of 3.7% under section 506 of the Local Government Act 1993 for the 2023/2024 rating year. Councils General Rate Categories and Sub Categories are as follows:

Ordinary Rates	No. of assessments	Value of assessments \$M	Ad Valorem Amount	Base Amount \$	Base Amount % of Total	Estimated Yield \$
Residential	16,879	5,152	0.002705	774.32	48.40%	\$27,006,341
Residential – Rural Residential	499	477	0.001377	774.32	37.01%	\$1,044,021
Residential – Clifton Grove	231	139	0.002250	774.32	36.32%	\$492,575
Residential- Ammerdown	43	44	0.001772	774.32	29.65%	\$112,312
Residential – Village	192	44	0.001975	459.58	49.84%	\$177,039
Farmland	381	616	0.00790	774.32	37.72%	\$782,040
Business	1,356	908	0.008783	774.32	11.62%	\$9,033,250
Business – Village	19	3	0.002143	422.84	49.51%	\$16,226
Special Rates						
Orange Central Business Area	325	226	0.003406	N/A	N/A	\$772,848
					TOTAL	\$39,436,652

7 WASTE MANAGEMENT CHARGES

- 7.1 The charges levied by Council for domestic waste services are made under the provision of Section 504 of the Local Government Act 1993. Council's pricing of Waste Management Charges will be limited to the recovery of the reasonable costs of providing the services and the funding of the Waste Services plant replacement program. Council estimates for the 2023/2024 financial year a yield of \$9.7m for Domestic Waste charges.

Domestic Waste Management Charge	Number of Services	Annual Charge \$	Total Revenue \$'000s
Domestic Garbage Charge	18,132	277.10	5,024
Domestic Recycling Charge	18,132	108.30	1,953
Depot Access Charge	1,099	25.05	27
Domestic Organics Charge	17,616	79.05	1,392
Organics Equalisation Levy	17,090	26.35	450
Bulky Waste Collection	17,021	12.55	213

8 STORMWATER CHARGES

- 8.1 The Local Government Act provides Council with the option to charge a levy to improve its stormwater network. Council estimates for the 2023/2024 financial year a yield of \$447,168 for Stormwater charges.

Stormwater Management Service Charge	\$
Residential	25.00
Residential – Strata	12.50
Business – 0m ² to 350m ²	25.00
Business – 351m ² to 700m ²	50.00
Business – 701m ² to 1,000m ²	75.00
Business – 1,001m ² and above	100.00
Business – Strata	5.00
Villages	25.00



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9 WATER/SEWER ANNUAL CHARGES

9.1 Council will make and levy annual charges for its water and sewer supply service on each parcel of land where the service is available as defined in Section S552 of the NSW Local Government Act 1993.

9.2 Council estimates for the 2023/2024 financial year a yield of Water Annual Charges of \$6.1m and Sewer Annual Charges of \$12.4m.

Water Annual Charges	\$
20mm Water Availability	298.36
25mm Water Availability	466.20
32mm Water Availability	763.80
40mm Water Availability	1,193.44
50mm Water Availability	1864.80
65mm Water Availability	3151.44
80mm Water Availability	4773.80
100mm Water Availability	7459.04
150mm Water Availability	16,782.84
200mm Water Availability	29,836.16

Sewer Annual Charges	\$
Residential	580.25
Non- Residential	580.25
20mm Access Charge	187.32
25mm Access Charge	291.32
32mm Access Charge	479.60
40mm Access Charge	749.32
50mm Access Charge	1,170.80
65mm Access Charge	1,978.52
80mm Access Charge	2,997.08
100mm Access Charge	4,683.00
150mm Access Charge	10,536.76
200mm Access Charge	18,727.96
Sewer Usage Charge (per KL)	2.70

10 WATER USAGE CHARGES

10.1 In accordance with the provisions of Section 502 of the Act, Council charges water usage consumption on a quarterly basis. Council estimates that for the 2023/2024 financial year Water charges will yield \$10.2m.

Usage Charge - Water	\$
Residential – First 450kl	2.70
Residential – More than 450kl	4.06
Non-Residential – All consumption	2.70
Dialysis Patients	0.72

11 USER FEES AND CHARGES

11.1 Where it is legally permissible, Council shall charge fees for the provision of all goods and services that it provides. These fees will be charged to all Council's clients that avail themselves of Council's services.

11.2 Services are price-based on one of the following *Pricing Policies*:

- Full Cost Pricing – Fees are set to enable the recovery of all direct and indirect costs involved in the provision of a service
- Subsidised Pricing – Fees and charges are set at a level that recovers less than the full cost incurred in service delivery. In effect some level of subsidisation is factored into the price
- Rate of Return Pricing – Fees and charges are set to enable the recovery of all direct and indirect costs in the provision of a service plus a profit margin
- Market Pricing – Fees and charges are based on current market fee structures. The market price is usually determined by examining competitor's prices and may have little relationship to the cost of providing the service
- Statutory Pricing – Fees and charges are set to comply with statutory legislation

12 GRANTS & CONTRIBUTIONS REVENUE

12.1 Council applies for and uses both operating and capital grants to fund its operations and capital program respectively. Grants & Contributions make up 39% of total revenue in councils budget. Councils forecast in the 2023/2024 for expected grants include:

Grants	\$
Sports Precinct grant	23,500,000
Financial Assistance Grant	5,268,849
Resources for Regions	1,256,448
Fixing Local Roads	860,000
Ageing & Disability Grants	740,599
Roads to Recovery	377,809
Regional Block Grant	513,000



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Grants cont.	\$
RMS Traffic Subsidy/Repair Program	827.809
Community Services grants	3,403,902
Library Grant	180,058
Pension Rates Subsidy	754.571
Water Fund grants	6,375,000

13 INTEREST ON OVERDUE RATES

13.1 In accordance with section 566(3) of the Local Government Act the Minister of Local Government determines the maximum rate of interest payable on overdue rates and charges. Council proposes to charge the maximum rate per annum accruing on a daily basis. The set rate is stated in the Fees and Charges.

14 BORROWINGS

14.1 Council's policy on funding expenditure through loan borrowings is:

- Funds will only be borrowed for specific capital projects, which are clearly linked to Council's adopted Community Strategic Plan.
- Council will consider the use of loans to ensure existing residents are not burdened with the cost of infrastructure which will be enjoyed by future generations.
- Loan borrowings will only be considered after all potential funding strategies have been investigated, including the use of any existing cash reserves and external funding opportunities.

- The use of loan borrowings to fund operational shortfalls or operational services is not permitted except in special or unique circumstances of a one-off nature. This may be considered upon determination by Council.
- The use of loan borrowings for the purpose of leveraging an investment is not permitted.
- Council will review its long-term financial plan to ensure there is capacity to service debt from recurrent revenues.

14.2 In the 2023/2024 financial year, council intends to borrow \$5m for the FutureCity CBD upgrades.

15 GST IMPLICATIONS

15.1 Those goods and services that have been subject to GST have been identified in the Schedule of Fees and Charges. In accordance with taxation legislation the price shown for the goods and services is the GST inclusive price.

ST27 – Strategic Policy – Statement of Revenue		
Review Due: May 2024	Version 1_23	Last Revision: 19 April 2022
Approved By:	Minute Number:	Approval Date:



Strategic Policy ST28

Asset Management

FOR EXHIBITION

PO Box 35, Orange
NSW 2800 Australia

135 Byng Street, Orange
NSW 2800 Australia

P: +61 2 6393 8000
F: +61 2 6393 8199

council@orange.nsw.gov.au
www.orange.nsw.gov.au



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1 PURPOSE

Council has set guidelines for implementing a consistent asset management processes throughout the Orange City Council local government area to ensure that Council is able to provide quality infrastructure to the community.

2 APPLICABILITY

This policy applies to the management of all Orange City Council owned and operated physical assets and forms part of Council's Integrated Planning & Reporting Framework.

3 OBJECTIVES

3.1 To ensure adequate provision is made for the long-term replacement of major assets, the delivery of new assets and the renewal or upgrading of existing assets that meet service delivery objectives efficiently and effectively by:

- Ensuring that Council's services and infrastructure is provided in a sustainable manner at agreed levels of service
- Protecting Council assets including physical assets and employees by implementing appropriate asset management strategies
- Creating an environment where all Council employees take an integral part in overall management of Council assets
- Meeting legislative requirements for asset management associated with the requirements of the Integrated Planning and Reporting and the Local Government Act 1993
- Ensuring resources and operational capabilities are identified and responsibility for asset management is allocated

- Demonstrating transparent and responsible asset management processes that align with demonstrated best practice
- Creating a strategic Asset Management framework.

3.2 The development of a responsible asset management strategy is critical to achieving these objectives.

3.3 A strategic approach to asset management will ensure that the Council delivers the highest appropriate level of service through its assets. This will provide positive impact on:

- Members of the public and staff
- Council's financial position
- The ability of Council to deliver the expect level of service and infrastructure
- The political environment in which Council operates
- The legal liabilities of Council.



4 COMMITMENT

4.1 Council is committed to implementing a systematic asset management methodology in order to ensure appropriate asset management best practices occur across all areas of Council. This includes ensuring that assets are planned, created, operated, maintained, renewed and disposed of in accordance with Council's priorities of service delivery.



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5 INTEGRATED PLANNING AND REPORTING

- 5.1 Asset management practices impact directly on the core business of Council.
- 5.2 Asset Management is embedded within the Community Strategic Plan through numerous objectives developed by the community. These include:
 - Objective 1: A liveable city that is connected through open spaces
 - Objective 2: A healthy and active community that is supported by sport and recreational infrastructure
 - Objective 9: Managing our resources wisely
 - Objective 10: Infrastructure for our growing community
 - Objective 14: Transport services, connectivity and infrastructure that support community, tourism, business and industry.

6 GENERAL ASSET MANAGEMENT PRINCIPLES

- 6.1 A consistent Asset Management Strategy must exist for implementing appropriate asset management best-practice throughout all functions of Council.
- 6.2 All relevant legislative requirements together with political, social and economic environments are to be taken into account in asset management.
- 6.3 Asset management principles will be integrated within existing planning and operational processes.
- 6.4 Service levels will be determined and then reviewed in conjunction with the Integrating Planning and Reporting framework and ongoing development of the Council's Community Strategic Plan.

- 6.5 An inspection regime will be used as part of the development of asset management plans to ensure agreed service levels are maintained and to identify asset renewal priorities.
- 6.6 Asset renewal requirements to meet agreed service levels will be identified in infrastructure and asset management plans and long term financial plans.
- 6.7 Asset renewal budgets consider agreed Service levels defined in Asset Management Plans through the budget development process.
- 6.8 Asset renewal plans are prioritised and implemented progressively based on agreed service levels and the effectiveness of the current assets to provide that level of service.
- 6.9 Unfunded renewals are defined, monitored, benchmarked and reported on annually to ensure any ongoing renewal backlog is managed within reasonable and defined constraints.
- 6.10 Systematic and cyclic reviews will be applied to all asset classes to ensure that the assets are managed, valued and depreciated in accordance with appropriate best practice and applicable Australian Standards.
- 6.11 Future life cycle costs will be reported and considered in all decisions relating to creation of new assets and upgrading of existing assets.



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7 ROLES & RESPONSIBILITIES

7.1 Council will:

- Set the Asset Management Policy and vision
- Approve the Asset Management Strategy and Policy and monitor their outcomes
- Set levels of service, risk and cost standards in consultation with the community
- Ensure appropriate resources for Asset Management activities, including funding annual service costs, are made available.

7.2 The Chief Executive Officer will:

- Prepare and implement Asset Management Plans for key asset classes to deliver the Council's Asset Management Strategy and Policy
- Monitor implementation of the Asset Management Plans.

7.3 Directors and Line Managers will:

- Embrace the Asset Management Policy adopted by Council
- Implement the Asset Management Strategy and Plans within allocated resources
- Monitor and review performance in achieving the Asset Management Strategy
- Ensure that accurate and reliable information is presented to Council for decision-making
- Develop and continually update Asset Management Plans for individual asset groups, using the principle of life cycle analysis

- Develop operational procedures to ensure the capture and management of asset information for both new and existing assets
- Implement tactical plans (such as maintenance programs, capital works programs) in accordance with Asset Management Plan
- Present information to the Council and the Chief Executive Officer in terms of life cycle risks and costs.

8 PERFORMANCE

8.1 Council's performance in achieving individual Asset Management Plans will be assessed each year.

8.2 Individual Asset Management Plans will be reviewed every year.

9 RELATED DOCUMENTS

- 9.1 Asset Management Strategy.
- 9.2 Asset Management Plans.
- 9.3 Community Strategic Plan.
- 9.4 Delivery Program.
- 9.5 Operational Plan.
- 9.6 Long Term Financial Plan.
- 9.7 Operational Policy – Asset Handover.

ST28 – Strategic Policy – Asset Management		
Review Due: November 2024	Version 1_23	Last Revision: 19 April 2022
Approved By:	Minute Number:	Approval Date: