



## **ORDINARY COUNCIL MEETING**

# **AGENDA**

**7 JUNE 2022**

Notice is hereby given, in accordance with the provisions of the Local Government Act 1993 that an **ORDINARY MEETING of ORANGE CITY COUNCIL** will be held in the **COUNCIL CHAMBER, CIVIC CENTRE, BYNG STREET, ORANGE** on **Tuesday, 7 June 2022** commencing at **6:30 PM**.

David Waddell

**CHIEF EXECUTIVE OFFICER**

For apologies please contact Administration on 6393 8106.

## AGENDA

### EVACUATION PROCEDURE

In the event of an emergency, the building may be evacuated. You will be required to vacate the building by the rear entrance and gather at the breezeway between the Library and Art Gallery buildings. This is Council's designated emergency muster point.

Under no circumstances is anyone permitted to re-enter the building until the all clear has been given and the area deemed safe by authorised personnel.

In the event of an evacuation, a member of Council staff will assist any member of the public with a disability to vacate the building.

<b>1</b>	<b>INTRODUCTION.....</b>	<b>4</b>
1.1	Apologies and Leave of Absence.....	4
1.2	Livestreaming and Recording.....	4
1.3	Acknowledgement of Country .....	4
1.4	Declaration of pecuniary interests, significant non-pecuniary interests and less than significant non-pecuniary interests .....	4
1.5	Opening Prayer .....	4
	<b>COUNCIL MEETING ADJOURNS FOR THE CONDUCT OF THE OPEN FORUM .....</b>	<b>4</b>
	<b>COUNCIL MEETING RESUMES .....</b>	<b>4</b>
<b>2</b>	<b>MAYORAL MINUTES .....</b>	<b>5</b>
	Nil	
<b>3</b>	<b>CONFIRMATION OF MINUTES OF PREVIOUS MEETING .....</b>	<b>5</b>
3.1	Minutes of the Ordinary Meeting of Orange City Council held on 17 May 2022....	6
	<b>COUNCIL MEETING ADJOURNS FOR THE CONDUCT OF THE POLICY COMMITTEES.....</b>	<b>19</b>
	Planning and Development - Chaired by Cr Jeff Whitton .....	19
	Employment and Economic Development – Chaired By Cr Tony Mileto – NO ITEMS .....	19
	Infrastructure - Chaired by Cr Jack Evans.....	19
	Sport and Recreation - Chaired by Cr Tammy Greenhalgh .....	19
	Environmental Sustainability - Chaired by Cr David Mallard .....	19
	Finance - Chaired by Cr Kevin Duffy .....	19
	Services - Chaired by Cr Melanie McDonell .....	19
	<b>COUNCIL MEETING RESUMES .....</b>	<b>19</b>
<b>4</b>	<b>NOTICES OF MOTION/NOTICES OF RESCISSION.....</b>	<b>20</b>
4.1	Notice of Motion - Sporting Precinct Capital & Ongoing Financials.....	20
4.2	Notice of Motion - Rubbish Removal and Recycling Services during Annual Christmas/New Years Festive season .....	21

<b>5</b>	<b>GENERAL REPORTS .....</b>	<b>23</b>
5.1	Progress Report - Operational Plan 2021/2022 (Delivery Plan Year 4) - Six Months from 1 July 2021 to 31 December 2021 .....	23
5.2	Project Activities June 2022 .....	117
5.3	Grant approvals and Events Calendar.....	123
<b>6</b>	<b>CLOSED MEETING - SEE CLOSED AGENDA.....</b>	<b>127</b>
6.1	Submission Redactions 7 June 2022 .....	129
6.2	Minutes of the Audit Risk and Improvement Committee Meeting of 5 May 2022.....	131
6.3	Lease hangar site AA Orange Airport.....	133
6.4	Lease Hangar Z Orange Airport.....	135
<b>7</b>	<b>RESOLUTIONS FROM CLOSED MEETING .....</b>	<b>136</b>

## **1 INTRODUCTION**

### **1.1 APOLOGIES AND LEAVE OF ABSENCE**

### **1.2 LIVESTREAMING AND RECORDING**

This Council Meeting is being livestreamed and recorded. By speaking at the Council Meeting you agree to being livestreamed and recorded. Please ensure that if and when you speak at this Council Meeting that you ensure you are respectful to others and use appropriate language at all times. Orange City Council accepts no liability for any defamatory or offensive remarks or gestures made during the course of this Council Meeting. A recording will be made for administrative purposes and will be available to Councillors.

### **1.3 ACKNOWLEDGEMENT OF COUNTRY**

I would like to acknowledge the Traditional Custodians of the land on which we meet today, the people of the Wiradjuri Nation. I pay my respects to Elders past and present, and extend those respects to Aboriginal Peoples of Orange and surrounds, and Aboriginal people here with us today.

### **1.4 DECLARATION OF PECUNIARY INTERESTS, SIGNIFICANT NON-PECUNIARY INTERESTS AND LESS THAN SIGNIFICANT NON-PECUNIARY INTERESTS**

The provisions of Chapter 14 of the Local Government Act, 1993 (the Act) regulate the way in which Councillors and designated staff of Council conduct themselves to ensure that there is no conflict between their private interests and their public role.

The Act prescribes that where a member of Council (or a Committee of Council) has a direct or indirect financial (pecuniary) interest in a matter to be considered at a meeting of the Council (or Committee), that interest must be disclosed as soon as practicable after the start of the meeting and the reasons given for declaring such interest.

As members are aware, the provisions of the Local Government Act restrict any member who has declared a pecuniary interest in any matter from participating in the discussion or voting on that matter, and requires that member to vacate the Chamber.

Council's Code of Conduct provides that if members have a non-pecuniary conflict of interest, the nature of the conflict must be disclosed. The Code of Conduct also provides for a number of ways in which a member may manage non pecuniary conflicts of interest.

## **RECOMMENDATION**

It is recommended that Councillors now disclose any conflicts of interest in matters under consideration by the Council at this meeting.

### **1.5 OPENING PRAYER**

## **COUNCIL MEETING ADJOURNS FOR THE CONDUCT OF THE OPEN FORUM**

## **COUNCIL MEETING RESUMES**



**2 MAYORAL MINUTES**

Nil

**3 CONFIRMATION OF MINUTES OF PREVIOUS MEETING**

**RECOMMENDATION**

That the Minutes of the Ordinary Meeting of Orange City Council held on 17 May 2022 (copies of which were circulated to all members) be and are hereby confirmed as a true and accurate records of the proceedings of the Council meeting held on 17 May 2022.

**ATTACHMENTS**

- 1 Minutes of the Ordinary Meeting of Orange City Council held on 17 May 2022

---

# ORANGE CITY COUNCIL

## MINUTES OF THE

## ORDINARY COUNCIL MEETING

HELD IN COUNCIL CHAMBER, CIVIC CENTRE, BYNG STREET, ORANGE

ON 17 MAY 2022

COMMENCING AT 6:30 PM

---

### 1 INTRODUCTION

#### ATTENDANCE

---

Cr J Hamling (Mayor), Cr K Duffy, Cr J Evans, Cr G Floyd, Cr T Greenhalgh, Cr F Kinghorne (6:53pm), Cr D Mallard, Cr M McDonell, Cr T Mileto, Cr S Peterson, Cr G Power (Deputy Mayor), Cr J Whitton

Chief Executive Officer, Director Corporate and Commercial Services (Zoom), Director Development Services, Director Community, Recreation and Cultural Services, Director Technical Services, Manager Corporate Governance, A/Chief Financial Officer (McDonald), Executive Support Officer, Governance Officer

#### 1.1 APOLOGIES

---

Nil

*\*It was noted Cr Kinghorne is an apology for lateness.*

#### 1.2 LIVESTREAMING AND RECORDING

---

The Mayor advised that the meeting was being livestreamed and recorded.

#### 1.3 ACKNOWLEDGEMENT OF COUNTRY

---

The Mayor conducted an Acknowledgement of Country.

#### 1.4 DECLARATION OF PECUNIARY INTERESTS, SIGNIFICANT NON-PECUNIARY INTERESTS AND LESS THAN SIGNIFICANT NON-PECUNIARY INTERESTS

---

Cr Evans declared a Significant Non-Pecuniary Interest in item 5.3 – Request for Financial Assistance – Event Sponsorship Round 3 & 4 – 1 January 2022 to 30 June 2022 – Funding Events Retrospectively – as he has a relationship with the applicant for Yu-Gi-Oh! WCQ Regional Qualifiers through the Orange Business Chamber.

Cr Evans declared a Significant Non-Pecuniary Interest in item 6.2 – Proposed Lease Part 77 Kite Street Orange – as he campaigned with an organisation member who previously sat on the Board of the organisation that is occupying the premises.

Cr Peterson declared a Significant Non-Pecuniary Interest in item 5.3 – Request for Financial Assistance – Event Sponsorship Round 3 & 4 – 1 January 2022 to 30 June 2022 – Funding

Events Retrospectively – as he knows the applicant for Yu-Gi-Oh! WCQ Regional Qualifiers on a personal basis.

Cr Kinghorne declared a Significant Non-Pecuniary Interest in item 5.6 – Development Application DA 304/2007(2) – 5 Borrodell Drive – as her spouse has undertaken soil testing on this site.

Cr Kinghorne declared a Significant Non-Pecuniary Interest in item 6.2 – Proposed Lease Part 77 Kite Street Orange – as a Committee member who belongs to the organisation that is occupying the leased premises was on her election ticket.

Cr Mileto declared a Significant Non-Pecuniary Interest in item 6.2 – Proposed Lease Part 77 Kite Street Orange – as he campaigned with a Committee member who belongs to the organisation that is occupying the premises.

### **THE MAYOR DECLARED THE ORDINARY MEETING OF COUNCIL ADJOURNED FOR THE CONDUCT OF THE OPEN FORUM AT 6:31PM**

#### **Item 5.6 – Development Application DA 304/2007(2) – 5 Borrodell Drive**

Diedre Leslie addressed Council on her concerns for the proposed Development Application. Gavin Gleeson addressed Council on the proposed development and the notice of approval.

### **THE MAYOR DECLARED THE ORDINARY MEETING OF COUNCIL RESUMED AT 6:45PM**

## **2 MAYORAL MINUTES**

### **2.1 COUNCIL MEETING 21 JUNE 2022 - CHANGE OF DATE**

TRIM REFERENCE: 2022/684

#### **RESOLVED - 22/139**

**Cr J Whitton/Cr T Greenhalgh**

That the Council Meeting scheduled for Tuesday 21<sup>st</sup> June 2022 be rescheduled and held on Thursday 23<sup>rd</sup> June 2022.

For: Cr J Hamling, Cr K Duffy, Cr J Evans, Cr G Floyd, Cr T Greenhalgh, Cr D Mallard, Cr M McDonell, Cr T Mileto, Cr S Peterson, Cr G Power, Cr J Whitton

Against: Nil

Absent: Cr F Kinghorne

## **3 CONFIRMATION OF MINUTES OF PREVIOUS MEETING**

#### **RESOLVED - 22/140**

**Cr S Peterson/Cr K Duffy**

That the Minutes of the Ordinary Meeting of Orange City Council held on 3 May 2022 (copies of which were circulated to all members) be and are hereby confirmed as a true and accurate record of the proceedings of the Council meeting held on 3 May 2022.

For: Cr J Hamling, Cr K Duffy, Cr J Evans, Cr G Floyd, Cr T Greenhalgh, Cr D Mallard, Cr M McDonell, Cr T Mileto, Cr S Peterson, Cr G Power, Cr J Whitton

Against: Nil

Absent: Cr F Kinghorne

*\*Cr Kinghorne arrived at the meeting with the time being 6:53pm\**

## 4 NOTICES OF MOTION/NOTICES OF RESCISSION

### 4.1 NOTICE OF MOTION - FISHING AT SUMA PARK

TRIM REFERENCE: 2022/765

**RESOLVED - 22/141**

**Cr S Peterson/Cr J Evans**

That Council staff provide a report for Councillor's consideration into the feasibility and impacts of fishing in Suma Park Dam or other water sources (including Lake Canobolas and Gosling Creek), if a jetty was constructed.

For: Cr J Hamling, Cr K Duffy, Cr J Evans, Cr G Floyd, Cr T Greenhalgh, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr T Mileto, Cr S Peterson, Cr G Power, Cr J Whitton

Against: Nil

Absent: Nil

### 4.2 NOTICE OF MOTION - INVESTIGATION OF ROAD SAFETY AND UPGRADES TO RACECOURSE ROAD

TRIM REFERENCE: 2022/766

**RESOLVED - 22/142**

**Cr J Evans/Cr K Duffy**

That Council resolves to:

- 1 Be provided with a report of the current usage of Racecourse Road by pedestrians and vehicles.
- 2 Be provided with a report of past incidences and fatalities on Racecourse Road.
- 3 Conduct an investigation for proposed safety measures for both pedestrians and vehicles to be implemented between Woodward Street and the junction of Pinnacle and Canobolas Roads.

For: Cr J Hamling, Cr K Duffy, Cr J Evans, Cr G Floyd, Cr T Greenhalgh, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr T Mileto, Cr S Peterson, Cr G Power, Cr J Whitton

Against: Nil

Absent: Nil

## 5 GENERAL REPORTS

### 5.1 RECOMMENDATIONS AND RESOLUTIONS FROM POLICY COMMITTEES

TRIM REFERENCE: 2022/773

**RESOLVED - 22/143****Cr J Whitton/Cr D Mallard**

- 1 That the Minutes of the Infrastructure Policy Committee at its meeting held on 3 May 2022 be and are hereby confirmed as a true and accurate record of the proceedings.
- 2 That the Minutes of the Finance Policy Committee at its meeting held on 3 May 2022 be and are hereby confirmed as a true and accurate record of the proceedings.
- 3 That the Minutes of the Services Policy Committee at its meeting held on 3 May 2022 be and are hereby confirmed as a true and accurate record of the proceedings.

For: Cr J Hamling, Cr K Duffy, Cr J Evans, Cr G Floyd, Cr T Greenhalgh, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr T Mileto, Cr S Peterson, Cr G Power, Cr J Whitton

Against: Nil

Absent: Nil

### 5.2 UPDATE ON OUTSTANDING AND COMPLETED RESOLUTIONS OF COUNCIL INCLUDING QUESTIONS TAKEN ON NOTICE, MATTERS ARISING AND NOTICES OF MOTION

TRIM REFERENCE: 2022/820

**RESOLVED - 22/144****Cr J Whitton/Cr D Mallard**

That the information provided in the report by the Manager Corporate Governance on Outstanding and Completed Resolutions, Questions Taken on Notice, Matters Arising and Notices of Motion be acknowledged.

For: Cr J Hamling, Cr K Duffy, Cr J Evans, Cr G Floyd, Cr T Greenhalgh, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr T Mileto, Cr S Peterson, Cr G Power, Cr J Whitton

Against: Nil

Absent: Nil

Cr Duffy noted that on page 42 it should be Maramaba Road not Narambla Place that requires long grass being mowed.

Cr Duffy asked what be being done with election placards around Orange.

*The Chief Executive Officer stated that he had provided direction to Council Rangers and Tree Crews to remove all placards from Council Trees. Further direction will ensure any placards on Council land will also be removed.*

Cr McDonell asked when tree planting will occur at the Hill Street/William Maker Drive intersection.

*The Chief Executive Officer noted that it was provided for in this year's budget.*

*The Director Community, Recreation and Cultural Services stated that plants have been ordered however have not been available due to delays. Once the plants are received, they will be planted and this will include the roundabout as well. It is anticipated that this will still occur during winter.*

*\*Cr Evans and Cr Peterson left the meeting with the time being 7:07pm\**

### **5.3 REQUEST FOR FINANCIAL ASSISTANCE - EVENT SPONSORSHIP ROUND 3 & 4 - 1 JANUARY 2022 TO 30 JUNE 2022 - FUNDING EVENTS RETROSPECTIVELY.**

TRIM REFERENCE: 2022/680

Cr Evans declared a Significant Non-Pecuniary Interest in this item as he has a relationship with the applicant for Yu-Gi-Oh! WCQ Regional Qualifiers through the Orange Business Chamber, left the chamber and did not participate in the discussion or voting on this item.

Cr Peterson declared a Significant Non-Pecuniary Interest in item as he knows the applicant for Yu-Gi-Oh! WCQ Regional Qualifiers on a personal basis, left the chamber and did not participate in the discussion or voting on this item.

#### **RESOLVED - 22/145**

**Cr K Duffy/Cr D Mallard**

That Council resolves:

- 1 That the additional information provided in this report concerning two submissions in Round 3 of Council's Events Sponsorship fund for the Yu-Gi-Oh! WCQ Regional Qualifiers and Wangarang Golf Challenge is noted.

For: Cr J Hamling, Cr K Duffy, Cr G Floyd, Cr T Greenhalgh, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr T Mileto, Cr G Power, Cr J Whitton

Against: Nil

Absent: Cr J Evans, Cr S Peterson

#### **RESOLVED - 22/146**

**Cr K Duffy/Cr D Mallard**

- 2 To approve the provision of funding to Nicolass Drage (DR Gaming Pty Ltd) based on the information in this report.

For: Cr J Hamling, Cr K Duffy, Cr G Floyd, Cr T Greenhalgh, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr T Mileto, Cr G Power, Cr J Whitton

Against: Nil

Absent: Cr J Evans, Cr S Peterson

#### **RESOLVED - 22/147**

**Cr K Duffy/Cr D Mallard**

- 3 To approve the provision of funding to Wangarang Industries Ltd based on the information in this report.

For: Cr J Hamling, Cr K Duffy, Cr G Floyd, Cr T Greenhalgh, Cr F Kinghorne, Cr D Mallard, Cr G Power, Cr J Whitton

Against: Cr M McDonell, Cr T Mileto,

Absent: Cr J Evans, Cr S Peterson

Cr Mileto asked if Wangarang had applied in the correct category being the Flagship Event Fund requiring 1000 attendees and an impact of \$150k plus to the region.

*The Director Corporate & Commercial Services stated that they had applied under this category in their original application as this event has now been established for some years.*

*\*Cr Evans and Cr Peterson returned to the meeting with the time being 7:13pm\**

#### 5.4 QUARTERLY BUDGET REVIEW AND PROGRESS REPORT - QUARTER 3 OF 2021/2022

TRIM REFERENCE: 2022/757

##### RESOLVED - 22/148

Cr K Duffy/Cr J Whitton

That Council resolves:

- 1 That the information provided in the report on the quarterly budget for January 2022 to March 2022 be acknowledged.
- 2 The bank reconciliation statement be acknowledged.
- 3 To adopt favourable variations in the consolidated overall cost to council arising from the March 2022 quarterly review amounting to \$1,394,220.

For: Cr J Hamling, Cr K Duffy, Cr J Evans, Cr G Floyd, Cr T Greenhalgh, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr T Mileto, Cr S Peterson, Cr G Power, Cr J Whitton

Against: Nil

Absent: Nil

Cr McDonell asked if any of the 9% outstanding rates charges are recovered.

*The Acting Chief Financial Officer stated that rates are fulling collectable on properties, that Council can sell properties unpaid rates longer than 5 years and that there is generally 5-6% of unpaid rates at the end of the year.*

Cr Greenhalgh asked for an explanation of what s64 and s94 contributions were.

*The Director Technical Services stated that s64 contributions are for water and sewer charges under the act and s94, soon to be s711, charges are for development contributions related to land development around subdivisions.*

*Cr Mallard noted that the annual cat desexing program has been expanded to include cats and dogs.*

**5.5 STATEMENT OF INVESTMENTS - APRIL 2022**

TRIM REFERENCE: 2022/682

**RESOLVED - 22/149****Cr K Duffy/Cr S Peterson**

That Council resolves:

- 1 To note the Statement of Investments as of 30 April 2022.
- 2 To adopt the certification of the Responsible Accounting Officer.

For: Cr J Hamling, Cr K Duffy, Cr J Evans, Cr G Floyd, Cr T Greenhalgh, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr T Mileto, Cr S Peterson, Cr G Power, Cr J Whitton

Against: Nil

Absent: Nil

*\*Cr Kinghorne left the meeting with the time being 7:18pm\**

**5.6 DEVELOPMENT APPLICATION DA 304/2007(2) - 5 BORRODELL DRIVE**

TRIM REFERENCE: 2022/519

Cr Kinghorne declared a Significant Non-Pecuniary Interest in this item as a close relative has undertaken soil testing on this site, left the chamber and did not participate in voting or discussion on this item.

**MOTION****Cr T Mileto/Cr J Evans**

That Council defer development application DA 304/2007(1) for Subdivision (nine lot residential) and Demolition (tree removal) at Lot 22 DP 791830 - 5 Borrodell Drive, Orange for the purpose of engaging a suitably qualified person to undertake testing to determine the reason for failure, at the applicants' expense – and provide a report to Council on the outcome for further determination.

**AMENDMENT****Cr K Duffy/Cr J Whitton**

That Council consents to modify the development application DA 304/2007(1) for Subdivision (nine lot residential) and Demolition (tree removal) at Lot 22 DP 791830 - 5 Borrodell Drive, Orange pursuant to the conditions of consent in the attached Notice of Approval.

For: Cr K Duffy, Cr G Floyd, Cr J Whitton

Against: Cr J Hamling, Cr J Evans, Cr T Greenhalgh, Cr D Mallard, Cr M McDonell, Cr T Mileto, Cr S Peterson, Cr G Power

Absent: Cr F Kinghorne

**THE AMENDMENT ON BEING PUT WAS LOST**



**FORESHADOWED AMENDMENT****Cr J Hamling/Cr T Greenhalgh**

That Council defers development application DA 304/2007(1) for Subdivision (nine lot residential) and Demolition (tree removal) at Lot 22 DP 791830 - 5 Borrodell Drive, Orange for the purpose of providing further information to Council on the approval process to allow for considered determination of the application.

For: Cr J Hamling, Cr K Duffy, Cr J Evans, Cr G Floyd, Cr T Greenhalgh, Cr D Mallard, Cr M McDonell, Cr T Mileto, Cr S Peterson, Cr G Power, Cr J Whitton

Against: Nil

Absent: Cr F Kinghorne

**THE FORESHADOWED AMENDMENT ON BEING PUT WAS CARRIED AND BECAME THE MOTION****THE MOTION ON BEING PUT WAS CARRIED****RESOLVED - 22/150****Cr J Hamling/Cr T Greenhalgh**

That Council defers development application DA 304/2007(1) for Subdivision (nine lot residential) and Demolition (tree removal) at Lot 22 DP 791830 - 5 Borrodell Drive, Orange for the purpose of providing further information to Council on the approval process to allow for considered determination of the application.

For: Cr J Hamling, Cr K Duffy, Cr J Evans, Cr G Floyd, Cr T Greenhalgh, Cr D Mallard, Cr M McDonell, Cr T Mileto, Cr S Peterson, Cr G Power, Cr J Whitton

Against: Nil

Absent: Cr F Kinghorne

*\*Cr Kinghorne returned to the meeting with the time being 7:35pm\**

**5.7 APPOINTMENT OF JOINT REGIONAL PLANNING PANEL (JRPP) MEMBERS**

TRIM REFERENCE: 2022/758

**RESOLVED - 22/151****Cr J Whitton/Cr M McDonell**

That Council appoint Mr Allan Renike to the Western Region Joint Regional Planning Panel for the next three years.

For: Cr J Hamling, Cr K Duffy, Cr J Evans, Cr G Floyd, Cr T Greenhalgh, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr T Mileto, Cr S Peterson, Cr G Power, Cr J Whitton

Against: Nil

Absent: Nil

**5.8 ADDITIONAL SPECIAL VARIATION 2022/2023 FINANCIAL YEAR**

TRIM REFERENCE: 2022/842

**RESOLVED - 22/152****Cr M McDonell/Cr T Greenhalgh**

That Council resolves:

- 1 To endorse the recommendation of 19 April 2022 resolution number 22/120 to apply for a permanent ASV.
- 2 That Council acknowledge the additional income derived by the ASV is approximately \$620,000 in the 2022/2023 Financial year
- 3 That the ASV is required to ensure Council's continued financial sustainability after reasonable consideration of the impact on ratepayers and community in 2022/2023 and future years.

FOR: CR J HAMLING, CR K DUFFY, CR J EVANS, CR T GREENHALGH, CR D MALLARD, CR M MCDONELL, CR T MILETO, CR S PETERSON, CR G POWER, CR J WHITTON

AGAINST: CR G FLOYD, CR F KINGHORNE

ABSENT: NIL

**6 CLOSED MEETING**

In accordance with the Local Government Act 1993, and the Local Government (General) Regulation 2005, in the opinion of the General Manager, the following business is of a kind as referred to in Section 10A(2) of the Act, and should be dealt with in a Confidential Session of the Council meeting closed to the press and public.

In response to a question from the Mayor, the Chief Executive Officer advised that no written submissions had been received relating to any item listed for consideration by the Closed Meeting of Council.

The Mayor extended an invitation to any member of the public present at the meeting to make a presentation to the Council as to whether the meeting should be closed for a particular item.

**RESOLVED - 22/153****Cr M McDonell/Cr J Whitton**

That Council adjourn into a Closed Meeting and members of the press and public be excluded from the Closed Meeting, and access to the correspondence and reports relating to the items considered during the course of the Closed Meeting be withheld unless declassified by separate resolution. This action is taken in accordance with Section 10A(2) of the Local Government Act, 1993 as the items listed come within the following provisions:

**6.1 Submission Redactions 17 May 2022**

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (e) information that would, if disclosed, prejudice the maintenance of law.

**6.2 Proposed Lease Part 77 Kite Street Orange**

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (a) personnel matters concerning particular individuals (other than councillors) and (c) information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

**6.3 Orange Sports Precinct Bulk Earthworks and Trunk Stormwater Drainage - RFT 10048031 - Tender Recommendation**

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (c) information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

**6.4 Electricity Procurement - Update to Council**

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (c) information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

The Mayor declared the Ordinary Meeting of Council adjourned for the conduct of the Closed Meeting at 7:41pm.

The Mayor declared the Ordinary Meeting of Council resumed at 8:09pm.

## 7 RESOLUTIONS FROM CLOSED MEETING

The Chief Executive Officer read out the following resolutions made in the Closed Meeting of Council.

### 6.1 SUBMISSION REDACTIONS 17 MAY 2022

TRIM REFERENCE: 2022/641

#### RESOLVED - 22/154

Cr J Whitton/Cr M McDonell

That the information in this report be acknowledged.

For: Cr J Hamling, Cr K Duffy, Cr J Evans, Cr G Floyd, Cr T Greenhalgh, Cr F Kinghorne, Cr D Mallard, Cr M McDonell, Cr T Mileto, Cr S Peterson, Cr G Power, Cr J Whitton

Against: Nil

Absent: Nil

*\*Cr Kinghorne, Cr Evans & Cr Mileto left the meeting with the time being 7:46pm\**

### 6.2 PROPOSED LEASE PART 77 KITE STREET ORANGE

TRIM REFERENCE: 2022/412

Cr Kinghorne declared a Significant Non-Pecuniary Interest in this item as a Director of the organisation that is occupying the leased premises was on the same election ticket, left the chamber and did not participate in discussion or voting on this item.

Cr Mileto declared a Significant Non-Pecuniary Interest in this item as he campaigned with an organisation member who previously sat on the Board of the organisation that is occupying the premises, left the chamber and did not participate in discussion or voting on this item.

Cr Evans declared a Significant Non-Pecuniary Interest in this item as he campaigned with an organisation member who previously sat on the Board of the organisation that is occupying the premises, left the chamber and did not participate in discussion or voting on this item.

#### MOTION

Cr K Duffy/Cr G Floyd

- 1 That Council enter into another one year License Agreement with The Community Broadcasters to use the top floor of the Senior Citizens Building at 77 Kite Street Orange on the terms set out in the report at the status quo rental rate.
- 2 That the Council seal be affixed to any necessary documentation.

#### AMENDMENT

Cr M McDonell/Cr D Mallard

- 1 That Council enter into another one year License Agreement with The Community Broadcasters to use the top floor of the Senior Citizens Building at 77 Kite Street Orange on the terms set out in the report at the market rental rate.
- 2 That the Council seal be affixed to any necessary documentation.

For: Cr M McDonell

Against: Cr J Hamling, Cr K Duffy, Cr G Floyd, Cr T Greenhalgh, Cr D Mallard, Cr S Peterson, Cr G Power, Cr J Whitton

Absent: Cr J Evans, Cr F Kinghorne, Cr T Mileto

#### THE AMENDMENT ON BEING PUT WAS LOST

**THE MOTION ON BEING PUT WAS CARRIED****RESOLVED - 22/155****Cr K Duffy/Cr G Floyd**

- 1 That Council enter into another one year License Agreement with The Community Broadcasters to use the top floor of the Senior Citizens Building at 77 Kite Street Orange on the terms set out in the report at the status quo rental rate.
- 2 That the Council seal be affixed to any necessary documentation.

For: Cr J Hamling, Cr K Duffy, Cr G Floyd, Cr T Greenhalgh, , Cr D Mallard, Cr M McDonell, Cr S Peterson, Cr G Power, Cr J Whitton

Against: Nil

Absent: Cr J Evans, Cr F Kinghorne, Cr T Mileto

*\*Cr Kinghorne, Cr Evans & Cr Mileto returned to the meeting with the time being 7:53pm\**

### **6.3 ORANGE SPORTS PRECINCT BULK EARTHWORKS AND TRUNK STORMWATER DRAINAGE - RFT 10048031 - TENDER RECOMMENDATION**

TRIM REFERENCE: 2022/819

**MOTION****Cr J Whitton/Cr G Floyd**

That Council resolves:

- 1 That the tender by Symal Infrastructure Pty Ltd in the Recommended Tender Amount of \$8,800,849.20 (including GST), be accepted for Contract No. 10048031 for Orange Sports Precinct Bulk Earthworks and Truck Stormwater Drainage; and
- 2 That a provision is made for contingency of 10% of the contract value.

**AMENDMENT****Cr D Mallard/Cr M McDonell**

That Council defer the consideration of the Tender for Orange Sports Precinct Bulk Earthworks and Truck Stormwater Drainage and seek a redesign of the sporting precinct to provide for more of a balance in sporting fields and parkland areas.

For: Cr D Mallard

Against: Cr J Hamling, Cr K Duffy, Cr J Evans, Cr G Floyd, Cr T Greenhalgh, Cr F Kinghorne, Cr M McDonell, Cr T Mileto, Cr S Peterson, Cr G Power, Cr J Whitton

Absent: Nil

**THE AMENDMENT ON BEING PUT WAS LOST****THE MOTION ON BEING PUT WAS CARRIED****RESOLVED - 22/156****Cr J Whitton/Cr G Floyd**

That Council resolves:

- 1 That the tender by Symal Infrastructure Pty Ltd in the Recommended Tender Amount of \$8,800,849.20 (including GST), be accepted for Contract No. 10048031 for Orange Sports Precinct Bulk Earthworks and Truck Stormwater Drainage; and
- 2 That a provision is made for contingency of 10% of the contract value.

For: Cr J Hamling, Cr K Duffy, Cr J Evans, Cr G Floyd, Cr T Greenhalgh, Cr F Kinghorne, Cr M McDonell, Cr T Mileto, Cr S Peterson, Cr G Power, Cr J Whitton

Against: Cr D Mallard

Absent: Nil

**6.4 ELECTRICITY PROCUREMENT - UPDATE TO COUNCIL**

TRIM REFERENCE: 2022/840

**RESOLVED - 22/157****Cr J Whitton/Cr T Greenhalgh**

That Council resolves to:

- 1 Note the extreme and unprecedented volatility of the electricity market currently being experienced
- 2 Replace the previous resolution from Council's Environmental Sustainability Policy Committee report of 1 June 2021, resolution 21/160, part 3:  
That Council contribute a minimum of 50% of Council's electricity load to a renewable energy power purchase agreement where the pricing is lower than the existing contracted price;  
with  
That Council contribute a minimum of 50% of Council's electricity load to a renewable energy Power Purchase Agreement.
- 3 Receive a report on completion of the procurement process.

For: Cr J Hamling, Cr K Duffy, Cr J Evans, Cr G Floyd, Cr T Greenhalgh, Cr F Kinghorn, Cr D Mallard, Cr M McDonnell, Cr T Mileto, Cr S Peterson, Cr G Power, Cr J Whitton,

Against: Nil

Absent: Nil

**THE MEETING CLOSED AT 8:12PM**

This is Page Number 18 and the Final Page of the Minutes of the Ordinary Meeting of Orange City Council held on 17 May 2022.

**COUNCIL MEETING ADJOURNS FOR THE CONDUCT OF THE POLICY COMMITTEES**

Planning and Development - Chaired by Cr Jeff Whitton

Employment and Economic Development – Chaired By Cr Tony Mileto – NO ITEMS

Infrastructure - Chaired by Cr Jack Evans

Sport and Recreation - Chaired by Cr Tammy Greenhalgh

Environmental Sustainability - Chaired by Cr David Mallard

Finance - Chaired by Cr Kevin Duffy

Services - Chaired by Cr Melanie McDonell

**COUNCIL MEETING RESUMES**

## 4 NOTICES OF MOTION/NOTICES OF RESCISSION

### 4.1 NOTICE OF MOTION - SPORTING PRECINCT CAPITAL & ONGOING FINANCIALS

---

RECORD NUMBER: 2022/987

I, **CR MELANIE MCDONELL** wish to move the following Notice of Motion at the Council Meeting of 7 June 2022:

#### MOTION

**That Council provide a report detailing both the Capital and ongoing financials related to the Sporting Precinct, including but not limited to:**

- I. Expected ongoing costs of servicing and maintaining the Precinct once completed; including estimated costs of purchasing new equipment and other resources required to service and maintain the Precinct;**
- II. Whether these expenses been budgeted for in current and future budgets;**
- III. The likely sources of funding these costs.**

#### BACKGROUND

Given the uncertainty around the next rate rise as well as ongoing global issues around supply and rising costs of construction materials and labour, Council has only been guaranteed \$25 million from the NSW State Government for the completion of the Precinct.

We already know it will cost more due to the aforementioned issues, and almost \$10 million in already committed spending by the time the fields are levelled, ready for irrigation infrastructure and seeding, and before the Athletics Track and Stadium are completed.

Council already has three major works in progress (Sporting Precinct, Conservatorium/Planetarium, and Southern Feeder Road) for the current and next term of Council which need to be built as cost-efficiently as possible without scrimping on what the end product.

The draft budget is currently on exhibition and will come to Council shortly for adoption. It's vital that we ensure there are sufficient funds allocated for these three projects to ensure that the Orange community gets the best possible facilities and services for their money.

Signed Cr Melanie McDonell

#### STAFF COMMENT

There are no significant costs that would be required to be met by Council in the 2022-2023 year. Once constructed the estimated additional operational costs per year will increase but will depend on the final model of operation that is adopted. These costs will also be offset to some degree by increased revenue streams.

Detailed designs are being developed for the two stadiums and associated infrastructure which will provide a more accurate estimate of costs for completion.

A full report will be provided to Council.



---

**4.2 NOTICE OF MOTION - RUBBISH REMOVAL AND RECYCLING SERVICES DURING ANNUAL CHRISTMAS/NEW YEARS FESTIVE SEASON**

---

RECORD NUMBER: 2022/994

I, **CR GLENN FLOYD** wish to move the following Notice of Motion at the Council Meeting of 7 June 2022:

**MOTION**

That Council resolves to:

- 1 Facilitate with its business partner increased recycling services during the annual Christmas and New Year's festive season, which will assist residents in the removal of the additional recyclable materials which typically accumulate in households at this time of the year. This will promote a better awareness of recycling and the responsible disposal of refuse and reduce unnecessary landfill.**
- 2 Increase the frequency of recyclable material collection from fortnightly to weekly during this period.**
- 3 Receive a report with a revised delivery schedule over this period and associated costing.**

**BACKGROUND**

Christmas/New Year is one of the main times of the year demand for rubbish removal and recycling services outstrips service availability. A weekly recyclable rubbish removal service will greatly reduce waste spilling into streets from overfilled bins, as happens on a regular basis around this time. This will lead to a tidier city through a greater awareness of responsible recycling and general rubbish removal.

Signed Cr Glenn Floyd

**STAFF COMMENT**

Level of service is a matter for Council to determine. Waste services are a full cost recovery operation not affected by rate pegging. Therefore, as the level of service is increased the fees and charges are adjusted up to cover the increased costs.

Some residents travel away for the festive season and would not benefit from the increased service.

An alternative is to provide additional promotion of the free drop off for all recycling products, year round at the Ophir Road Resource Recovery Centre for residents. That is where much greater volumes of cardboard and wrapping paper can be dropped off free of charge than can fit into a 240 litre regular bin service.

The Ophir Road Resource Recovery Centre is 5 km north east of the CBD. It is open every day from 8am to 5pm. Closed Christmas Day and Good Friday.

**4.2 Notice of Motion - Rubbish Removal and Recycling Services during Annual Christmas/New Years Festive season**

---

The following types of waste can be taken to the Ophir Road Resource Recovery Centre free of charge:

- House hold recyclables such as paper and cardboard, plastic bottles and containers, glass bottles and jars, steel and aluminium cans and recyclable plastic packaging.
- Kitchen and garden waste and any other type of green waste from domestic premises that can be turned into compost and mulch.
- Electronic e-waste such as old household electrical and computer equipment.
- Scrap steel including most old white goods, car bodies, corrugated iron and fencing wire.
- Batteries, including car batteries.
- Sump oils.
- Gas cylinders
- Household hazardous waste such as smoke detectors, fluorescent light tubes and other light globes.
- Salvaged household goods such as furniture, bikes, books, building materials and other items suitable for re-sale at the Recovery Shop.

**FINANCIAL IMPLICATIONS**

There will be a cost implication and now is the time to determine this so that the proposed 2022/23 fees and charges can be amended to incorporate the additional cost.

**POLICY AND GOVERNANCE IMPLICATIONS**

Nil

## 5 GENERAL REPORTS

### 5.1 PROGRESS REPORT - OPERATIONAL PLAN 2021/2022 (DELIVERY PLAN YEAR 4) - SIX MONTHS FROM 1 JULY 2021 TO 31 DECEMBER 2021

RECORD NUMBER: 2022/891

AUTHOR: Rachelle Robb, Director Corporate & Commercial Services

#### EXECUTIVE SUMMARY

This report provides the biannual review of the 2021/2022 Operational Plan (Delivery Program Year 4). The report illustrates the progress Council has made on the strategies and tasks identified in its Integrated Planning and Reporting documents.

#### LINK TO DELIVERY/OPERATIONAL PLAN

The recommendation in this report relates to the Delivery/Operational Plan strategy “17.1 Collaborate - Provide representative, responsible and accountable community governance”.

#### FINANCIAL IMPLICATIONS

Nil.

#### POLICY AND GOVERNANCE IMPLICATIONS

This report provides the consolidated progress made in delivering Council's Delivery/Operational Plan 2021/2022, as required by the Integrated Planning and Reporting obligations.

#### RECOMMENDATION

**That the Progress Report - Operational Plan 2021/2022 (Delivery Program Year 4) – Six Months from 1 July 2021 to 31 December 2021 be noted.**

#### FURTHER CONSIDERATIONS

The recommendation of this report has been assessed against Council's other key risk categories and the following comments are provided:

Service Delivery	<p>The Progress Report highlights progress in achieving the projects/services in the current Operational Plan under the current Delivery Program.</p> <p>The traffic-light indicators show the status of progress:</p> <p>Green light - project/service completed or near to completion</p> <p>Amber light - project/service has a measure of progress without the task being fully completed or near to completion or the project/service has been deferred with a sound reason and new date</p> <p>Red light - project/service has had no progress or the project/service will not be delivered</p> <p>Progress depends on a range of reasons including programming and budget allocation that may not fall within this reporting period. Comments are provided on each task's delivery progress.</p>
------------------	---

**5.1 Progress Report - Operational Plan 2021/2022 (Delivery Plan Year 4) - Six Months from 1 July 2021 to 31 December 2021**

---

**SUPPORTING INFORMATION**

The progress report for 1 July 2021 to 31 December 2021 is attached.

In a year that continued to be affected by COVID-19 restrictions, Council demonstrated ongoing resilience and continued to provide high-level service delivery to the community.

Some of the highlights and achievements in the first six-month period of the Operational Plan 2021/2022 (Year 4 of the current Delivery Program) to December 2021 include:

- Post Covid, activities back in the Orange Regional Museum, the Orange Regional Gallery, Central West Libraries, and the Civic Theatre.
- Delivery and operation of the new Pound.
- High-level of activity in the Development Assessment area.
- Delivery of water conservation and drought-critical projects and initiatives.
- Continued participation in Clean Up Australia Day and Tidy Towns activities.
- Roadworks and footpath construction and rehabilitation.
- High level of enquiries relating to relocating to Orange.
- Increased communications and increased social media presence.
- Increased youth engagement.
- Upgrades to the facilities at Orange Showground.
- Completion of the construction of the Cricket Centre of Excellence at Wade Park.
- The establishment of new off-leash areas.

**ATTACHMENTS**


- 1 Progress Report - 1 July 2021 - 31 December 2021, D22/32149 [↓](#)




## Progress Report 2021/2022

For Period: 1 July 2021 to 31 December 2021

**CSP Objective 1: A liveable city that is connected through open space*****CSP Strategy 1.1: Engage with the community to ensure recreation opportunities and facilities meet changing needs*****Delivery Program 1.1.1: Engage with the community in the planning and development of public open space**



Ref	Operational Plan Project/Service	Update/Performance	Status
1.1.1.1	Through the Parks, Trees and Waterways Community Committee and other community workshops engage in the development of public open space	Public open space tour undertaken with PTW CC and site selected for advanced and tubestock tree planting	

**Delivery Program 1.1.2: Work and consult with existing and emerging groups to enhance and develop sporting and recreational infrastructure and activities**


Ref	Operational Plan Project/Service	Update/Performance	Status
1.1.2.1	Implement Council's sports facility program (minor grants)	The Sports Facility Partnership Program for 2021/2022 has been completed in September 2021 with grants made to the following 5 sporting organisations: Orange Cycle & Triathlon Club - \$1,000 Orange Hockey Inc. - \$9,080 Orange Indoor Tennis Club - \$15,000 Orange & District Softball Association - \$9,920 Orange District Football Association - \$15,000	

***CSP Strategy 1.2: Maintain and renew recreational spaces and infrastructure to encourage an active and healthy lifestyle***

**Delivery Program 1.2.1: Implement maintenance programs/activities to ensure infrastructure in parks (seats, signs, fences, pathways and playgrounds) is maintained to service levels as outlined in the Public Open Space Asset Management Plan**

Ref	Operational Plan Project/Service	Update/Performance	Status
1.2.1.1	Undertake playground inspection for each playground each month	Playground inspection performed monthly and repairs/maintenance undertaken as identified	
1.2.1.2	Re-oil the Orange Adventure Playground by June	Playground inspected by structural engineer to assess and report on structural integrity matters eg timber decay in ground. To be oiled in 2022.	

**Delivery Program 1.2.2: Implement the Open Space Strategy**

Ref	Operational Plan Project/Service	Update/Performance	Status
1.2.2.1	Finalise plans of management for community land	Plans currently being prepared following Crown Lands advice on acceptance of classifications.	

**Delivery Program 1.2.3: Monitor and implement awareness events and campaigns for priority weeds - SEE 8.2.5**






**Delivery Program 1.2.4: Deliver shared cycleway construction program as identified in the Active Travel Plan and in accord with the adopted budget - WITHDRAWN (no co-funding was received from the NSW Government in order for the project to be included in the current Delivery Program)**

**Delivery Program 1.2.5: Increase and improve public open space accessibility and facilities for a broad range of members of the community - SEE 1.1.1**

## CSP Objective 2: A healthy and active community that is supported by sport and recreational infrastructure

### CSP Strategy 2.1: Identify and deliver sport and recreational facilities to service the community into the future




#### Delivery Program 2.1.1: Implement the renewal and enhancement of recreational assets

Ref	Operational Plan Project/Service	Update/Performance	Status
2.1.1.1	Upgrade play facilities	New playgrounds constructed or enhanced at Jaeger Oval, public open space in Webb Street, Nelson Park and Lady Cutler Playground	
2.1.1.2	Construct projects in Moulder Park as per landscape master plan	Seat replacement undertaken	
2.1.1.3	Replace timber bridges in Moulder Park - between Cecil Road and Lamrock Avenue	Pedestrian bridge fabricated and ready for installation	
2.1.1.4	Develop camping facilities at Lake Canobolas and Mt Canobolas precinct	New ablutions block completed at scout camp. Project for construction of new accommodation facilities at Scout Camp. Please also see item 2.3.6.1	
2.1.1.5	Somerset Park - design and installation of pedestrian bridge linking pathways at the Northern Distributor Road end of reserve	Shared pedestrian bridge designed finalised	



***CSP Strategy 2.2: Ensure the sporting and recreational facilities, programs and activities are accessible and affordable to support healthy lifestyle choices***


**Delivery Program 2.2.1: Operate the Orange Aquatic Centre**

Ref	Operational Plan Project/Service	Update/Performance	Status
2.2.1.1	Ensure the Orange Aquatic Centre complies with Royal Life Saving Society and NSW Health guidelines though satisfactory results in all audits	<p>OAC complies with the recommendations of the RLSSA GSPO (Guidelines to Safe Pool Operations) in conjunction with NSW Health and OCC WHS.</p> <p>All staff within OAC are compliant with the necessary regulations applicable to each position.</p> <p>Applicable qualifications.</p> <p>Lifeguards- Lifeguard award, 1st Aid, CPR, WWCC, Deep water dive test (to facilitate the use of Dive pool)</p> <p>Squad Coaches- WWCC, ASCTA - coaching accreditation, Learn to Swim (LTS)- WWCC - RLSSA, Swim Australia and AUSTSWIM qualifications- teachers may have accreditation from either of the providers mentioned.</p> <p>Qualifications are updated as required per service provider, predominantly yearly, with 1st Aid being requals every 3 years and WWCC every 5 years.</p> <p>4 Staff In-services are held quarterly and 2 lifeguard updates, held every 6months, ensuring that lifeguard staff at no time run out of qualifications</p>	
2.2.1.2	Maintain all learn-to-swim enrolments at average of 750 per term	<p>Current enrolments number 2150 and growing. Due to community demand more water space is required, we are currently closing the 25m pool to the public between 4pm and 6pm daily to cater for continual LTS growth.</p> <p>There is a strong demand from the community for more water space at OAC.</p>	
2.2.1.3	Deliver the Orange Aquatic Centre capital works program	<p>Current capital works are the replacement of the old 50m pool heater- this has been delayed due to access to parts and machinery due to Covid.</p> <p>Repairs to the 50mtr high pressure filters will be conducted (pressure filters may also require replacement) - this will include new baffles, replace laterals, new gauges pressure gauges and replacement of the filter medium- (currently investigating glass filter medium).</p> <p>Additionally all Inlet, Outlet and Backwash (Butterfly Valves to be replaced.</p> <p>Prioritisation of new lining for 50m pool and shade will need to be undertaken for next season. Shade required for grass area beside the 50m complex and in-between 50m and</p>	


Ref	Operational Plan Project/Service	Update/Performance	Status
		dive pool. Currently undertaking research into development of a fully enclosed program pool. (LTS, Aqua aerobics, rehab and school programs)	

***CSP Strategy 2.3: Partner with community groups and government agencies to provide recreational activities and programs that are inclusive and meet the needs of the community***



**Delivery Program 2.3.1: Maintain and implement the Disability Inclusion Action Plan 2017/2021**

Ref	Operational Plan Project/Service	Update/Performance	Status
2.3.1.1	Maintain and implement the Disability Inclusion Plan	Annual DIAP report provided to NSW Minister for Disability and the Disability Council. Consultation underway to develop the 2022 -2026 DIAP.	


**Delivery Program 2.3.2: Increase and improve public open space accessibility and facilities for a broad range of members of the community**

Ref	Operational Plan Project/Service	Update/Performance	Status
2.3.2.1	Sir Jack Brabham Park Sports Centre Stage 1 completed	DA approved - works commenced Q2 2021-2022 Tree Clearing to be completed by June 2022	


**Delivery Program 2.3.3: Increase use and functionality of the Orange Showground**

Ref	Operational Plan Project/Service	Update/Performance	Status
2.3.3.1	Develop and implement a plan for the improvement and increased use of the Orange Showground	Naylor Pavilion upgraded to include toilet facilities and cafe  Fencing upgraded to square ring to enable additional activities to be conducted.  Facilities used as a COvid-19 testing site	
2.3.3.2	Upgrades to Orange Showground as identified with the Orange Showground Community Committee and in accordance with approved budget	Council to identify priorities with showground committee and prioritise within available budget	


**Delivery Program 2.3.4: Work with existing and emerging groups to enhance and develop sporting and recreational infrastructure and activities**

Ref	Operational Plan Project/Service	Update/Performance	Status
2.3.4.1	Develop Cricket Centre of Excellence at Wade Park	Construction of centre completed	


**Delivery Program 2.3.5: Develop recreational facilities at the Mt Canobolas precinct**

Ref	Operational Plan Project/Service	Update/Performance	Status
2.3.5.1	Progress the Mt Canobolas precinct for mountain-bike activities	Environmental assessment of draft trail network completed  Submission prepared seeking approval of trail network and associated infrastructure  Ongoing consultation with Aboriginal community	

**Delivery Program 2.3.6: Upgrade recreational and accommodation facilities at the Lake Canobolas Scout Camp**

Ref	Operational Plan Project/Service	Update/Performance	Status
2.3.6.1	Upgrade facilities and report on progress for the Lake Canobolas Scout Camp	Ablutions block complete. Building maintenance progressing with a focus on making buildings safe and bringing them up to standards where possible. Site plan to be updated to define accommodation types and locations to build new accommodation taking into consideration bushfire zones and access for all abilities. This requires a funding change request to INSW asking for scope and timeframe changes.	




**Delivery Program 2.3.7: Support and work with community organisations and agencies to develop and operate programs that have a positive impact on community health**

Ref	Operational Plan Project/Service	Update/Performance	Status
2.3.7.1	Provide for three events annually	<p>During the reporting period Council undertook planning with Super Netball Club, Giants to host a Super Netball Pre-Season Game in Orange in March 2022. This event would include a netball clinic and community engagement program aimed at promoting improving skills and the benefits of physical activity.</p> <p>Council also undertook planning with Sport NSW and Disability Sports Australia to host an Activate Inclusion Sports Day (AISD) in Orange in February 2022. The AISD is aimed at children aged 5-18 with learning difficulties, intellectual, sensory and physical disabilities and provides opportunities to participate in a range of modified sports in a fun and inclusive environment.</p>	


**CSP Objective 3: A friendly environment where people feel safe and included**

*CSP Strategy 3.1: Support projects and programs that address crime and safety and contribute to an increased sense of safety in our homes and in the wider community*


**Delivery Program 3.1.1: Engage the community in addressing crime**

Ref	Operational Plan Project/Service	Update/Performance	Status
3.1.1.1	Participate in the Orange Liquor Accord	Liquor Accord participation when meetings are scheduled. The Orange Liquor Accord financially supported the annual Plan B taxi voucher program to reduce drink drive offenses and increase road safety.	
3.1.1.2	Promote the Operation Never Again program	Annual holiday period television campaign provided through Prime 7. Micro wipes with lock up your valuables message provided across community events and by NSW Police.	
3.1.1.3	Participate in the relevant crime-prevention networks	Community Safety and Crime Prevention Committee action plan items completed. Partnerships with NSW Police to increase safety and reduce crime across the region included the providing the media required for the Operation Never Again program.	

**Delivery Program 3.1.2: Evaluate the implementation of the Children (Protection and Parental Responsibility) Act 1997 using collected data and community-perception surveys**


Ref	Operational Plan Project/Service	Update/Performance	Status
3.1.2.1	Compile and submit six-monthly reports to the Attorney General on the implementation of the Children (Protection and Parental Responsibility) Act 1997	Application for extension submitted in September 2021. Request made for update in January 2022.	

**Delivery Program 3.1.3: Conduct the Orange and Cabonne Road Safety Program**

Ref	Operational Plan Project/Service	Update/Performance	Status
3.1.3.1	Deliver the Road Safety Officer action plan	Annual Drink Driving programs provided over the holiday season. Child restraint checks provided in Orange and Cabonne. Power nap and driver fatigue programs underway.	



***CSP Strategy 3.2: Partner with key stakeholders to deliver infrastructure and activities that improve the safety and security of the community***

**Delivery Program 3.2.1: Support the Community Safety and Crime Prevention Committee**


Ref	Operational Plan Project/Service	Update/Performance	Status
3.2.1.1	Work with stakeholders to identify opportunities to enhance safety	Council works with police and community through the community safety and crime prevention committee. Priorities identified and sanctioned to enhance safety	



**CSP Objective 4: A creative community participating in arts and cultural services*****CSP Strategy 4.1: Engage with the community to ensure creative and cultural facilities and services meet changing needs*****Delivery Program 4.1.1: Engage the community in the development of the Regional Art Gallery's programs**



Ref	Operational Plan Project/Service	Update/Performance	Status
4.1.1.1	Seek input from teachers in the development of the education program on an ongoing basis	Orange Regional Gallery has partnered with Orange Regional Museum on the Annual Sparke Project and Exhibition whereby local primary schools develop content for a Primary school installation. Over this period the concept and planning for the 2022 installation at ORG began.	
4.1.1.2	Provide opportunities for individuals and community groups to propose exhibitions and associated programs	ORG updated its exhibition submission guidelines which are now live on the Gallery's website: <a href="https://www.orange.nsw.gov.au/gallery/exhibitions/">https://www.orange.nsw.gov.au/gallery/exhibitions/</a> Submissions will be reviewed twice a year.	

**Delivery Program 4.1.2: Profile the Gallery and engage the community in its programs through media coverage, advertising and promotional events**

Ref	Operational Plan Project/Service	Update/Performance	Status
4.1.2.1	Ensure exhibition and programs are promoted through print and digital media	The Gallery regularly promotes exhibitions and events in National and Local Print Media as well as on Social Media. We also have an extensive e-list for email campaigns which grew significantly during the second half of 2021.	

**Delivery Program 4.1.3: Deliver the Civic Theatre Annual Performing Arts Program - SEE 4.3.9**




**Delivery Program 4.1.4: Engage the community in the development of programs for the Orange Regional Museum**

Ref	Operational Plan Project/Service	Update/Performance	Status
4.1.4.1	Engage with the community to create opportunities to contribute to exhibitions and programs at the Museum	<p>The Orange Regional Museum Community Committee (ORMCC) met on 1 November 2021. The Museum Manager provided an update on exhibitions and key developments between April and October 2021 and outlined the Museum's forward program. Community response was positive and feedback received.</p> <p>The Museum continues to engage with community representatives via the Friends of the Orange Regional Museum (FORM). The FORM monthly meetings are attended by the Museum Manager and provide an opportunity for stakeholder updates, suggestions and feedback.</p> <p>The Museum has also generated several opportunities for community involvement in its content and program development through collaborative exhibition projects. Key projects on display, delivered or in development during the reporting period with significant community stakeholder involvement include:</p> <ul style="list-style-type: none"> <li>• Pat Ford: Pride of Orange (1 May - 28 October 2021) with family and community input</li> <li>• Child's Play: Growing up in Orange in the 1950s and 1960s (13 November 2021 - 20 March 2022) in collaboration with the Orange &amp; District Historical Society, which includes local historical photographs paired with oral histories. Loans sourced from Millthorpe &amp; District Historical Society and private lenders</li> <li>• Heal Country! 2021 NAIDOC Week exhibition (30 October 2021 - 20 March 2022) in collaboration with the Orange NAIDOC Week Committee</li> <li>• More than Scones: 100 years of the Country Women's Association (9 April 2022 - 27 October 2022) in collaboration with the CWA Western NSW branches - commencement of initial stakeholder engagement and research</li> <li>• Mulaa Giilang: Wiradjuri stories of the night sky (6 August - 30 October 2022) - community consultation and initial research with identified Wiradjuri knowledge holder, Elders and the Orange Local Aboriginal Land Council</li> <li>• Showtime! 15- Years of the Orange Agricultural Show (12 May - 29 October 2023) with the Orange Show Society - initial consultation with community group</li> </ul>	
4.1.4.2	Develop innovative learning and education resources to assist teachers and students to engage in the Museum's programs and activities	<p>Orange Regional Museum develops learning resources for each of its temporary and travelling exhibitions and makes use of resources provided by state and national institutions for its touring exhibitions.</p> <p>Though lockdowns and restrictions on events and school excursions affected delivery, the Museum continued to offer the following programs during the period:</p>	



Ref	Operational Plan Project/Service	Update/Performance	Status
		<ul style="list-style-type: none"><li>• Mondays at the Museum each Monday during school term for 2-5 year-olds</li><li>• School holiday programs tailored to our long-term local history exhibition and temporary exhibition program</li></ul>	


***CSP Strategy 4.2: Partner with key stakeholders to deliver cultural facilities and services that reflect the interests of a culturally-diverse community***

**Delivery Program 4.2.1: Link visual arts with other organisations via partnerships and other innovative shared events**


Ref	Operational Plan Project/Service	Update/Performance	Status
4.2.1.1	Develop partnerships with other organisations for the delivery of exhibition programs	During this period ORG worked extensively with the Art Gallery of New South Wales on the William Kentridge Exhibition preparation, as well as with the National Art School on a new partnership whereby a recent Graduate is offered their first solo exhibition. In addition the Gallery continued exhibition development with the Corridor Project and Grafton Regional Art Gallery.	
4.2.1.2	Collaborate with other organisations to produce education and engagement events each year	ORG has collaborated with the Museum of Contemporary Art (MCA) and Museum's and Galleries of New South Wales (MGNSW) in development of the Artist Educator's Program. The Gallery regularly works with the Friends of Orange Regional Gallery on our events.	
4.2.1.3	Program exhibitions and events in association with FOOD Week and Wine Week	ORG developed detailed exhibition plans for a major installation by Internationally acclaimed artist William Kentridge to Coincide with F.O.O.D week in 2022. Plans for Wine week are currently being developed.	

**Delivery Program 4.2.2: Foster community participation in the Gallery through education and public engagement**



Ref	Operational Plan Project/Service	Update/Performance	Status
4.2.2.1	Develop educational opportunities for children and adults at the Gallery throughout the year	ORG engaged four Artist Educators from the region to design and deliver programs in 2022 - a new initiative which employs local artists to present workshops.	
4.2.2.2	Produce at least one public program each year in partnership with the Friends of the Orange Regional Gallery	ORG planned the Gallery's major reopening event for 3 December in partnership with FORG. Additionally the Gallery has offered FORG free use of the Gallery Theatre up to 4 times per year for FORG fundraising events in 2022 and 2023, including the Alan Sisley Oration which is was developed during this period.	

Ref	Operational Plan Project/Service	Update/Performance	Status
4.2.2.3	Present art-making programs for children and adults	The Gallery continued to develop and deliver fully subscribed children's holiday workshops.	


**Delivery Program 4.2.3: Development of options for new Planetarium and Conservatorium**

Ref	Operational Plan Project/Service	Update/Performance	Status
4.2.3.1	Develop project plan for approved project implemented according to budget and time frames	Development application for the project approved. Tender for detailed design issued. Head architect engaged Draft design agreed with ORC and Planetarium representatives Detailed design being conducted Grant application lodged for funding shortfall	


**Delivery Program 4.2.4: Engage the community in the development of programs for the Orange Regional Museum - SEE 4.1.4****Delivery Program 4.2.5: Develop a Regional Museum program for Orange**

Ref	Operational Plan Project/Service	Update/Performance	Status
4.2.5.1	Continue to implement the Sustainable Collections project in partnership with regional museums, cultural groups and participating councils	The Sustainable Collections program continues to be delivered. Advice has been provided on grant applications and acquittals. The group has not been able to meet due to COVID 19 restrictions.	
4.2.5.2	Continue the documentation of digital engagement of Regional Museum collections as part of the Sustainable Collections program	A brief has been written to engage a collections officer to work with the regional museums on the documentation and digitisation of collections	

**Delivery Program 4.2.6: Implement the Aboriginal Heritage Strategy**




Ref	Operational Plan Project/Service	Update/Performance	Status
4.2.6.1	Ensure that actions in the Aboriginal Heritage Strategy are implemented in partnership with Orange Aboriginal Local Council	Council has been working with the Local Aboriginal Lands Council on the development of an Aboriginal Heritage Trail.	

**Delivery Program 4.2.7: Deliver services to Central West Libraries participating councils in accord with the service-level agreements**


Ref	Operational Plan Project/Service	Update/Performance	Status
4.2.7.1	Ensure that actions in the individual Service Level Agreements with the participating councils are implemented	Service Level agreement actions complete include: Annual inspections for maintenance, meeting with Councils to provide an annual review of their libraries' performance, and delivery of programs and events.	

**Delivery Program 4.2.8: Engage with key stakeholders as detailed in the service-level agreements - SEE 4.2.7**




*CSP Strategy 4.3: Maintain and renew cultural facilities and programs***Delivery Program 4.3.1: Implement the Orange Civic Theatre and Orange Function Centre strategic plan**

Ref	Operational Plan Project/Service	Update/Performance	Status
4.3.1.1	Operate the Theatre and Function Centre in accordance with the strategic plan	<p>Network and liaise with the local community and broader industry through social media and newsletters</p> <p>Communicate with key stakeholders of the theatre discussing programming, audience development and future directions.</p> <p>Develop and maintain partnerships with NAPACA (NSW and ACT Performing Arts Centre's Association)</p> <p>Develop an Education Program with the view of expanding to meet demand</p>	
4.3.1.2	Actions implemented in accordance with the programming plan	<ul style="list-style-type: none"> <li>Develop an exciting, diverse, innovative and provocative theatre season and achieve an overall average attendance of 70% to the 2022 Program</li> <li>Develop and implement a schools program with particular focus on Priority Funded schools in the local and surrounding area.</li> <li>Continue the administration and development of workshops and activities for student's years 1 to year 12 as available</li> <li>Maintain the annual Membership database to ensure maximum support to the theatre patrons.</li> <li>Regular management of the Orange Civic Theatre web site and social media pages to provide 24/7 access to information and resources.</li> </ul>	
4.3.1.3	Actions implemented in accordance with the marketing plans	<p>Produce a brochure highlighting a collection of productions engaged and entrepreneurd by Orange Civic Theatre.</p> <p>Communicate with stakeholders of the theatre discussing programming, audience development and future directions.</p> <p>Regular management and maintenance of Orange Civic Theatre web site and social pages ensuring maximum access to information and resources.</p> <p>Quarterly e-news letter distributed to the theatre patrons with updated shows and information</p>	


**Delivery Program 4.3.2: Ensure Orange Civic Theatre is a well-equipped and facilitated community resource able to accept and develop touring performing arts product**

Ref	Operational Plan Project/Service	Update/Performance	Status
4.3.2.1	Ensure sound, lighting and staging maintenance is implemented in accord with asset management	Completed in line with budget parameters and programing requirements	

**Delivery Program 4.3.3: Deliver the Orange Library Service**



Ref	Operational Plan Project/Service	Update/Performance	Status
4.3.3.1	Develop a calendar of events and activities by January each year	The Libraries' annual Activity calendar is in place and is distributed to staff as an attachment to staff meeting minutes.	
4.3.3.2	Provide early childhood literacy programs that meet guidelines, standards and outcome measures for Australian Public Libraries	Interrupted by COVID restrictions, but delivered to plan when possible.	
4.3.3.3	Deliver an annual Readers and Writers Festival	The Readers and Writers Festival was planned and promoted. Postponed due to COVID lockdown, then cancelled due to a further lockdown.	

**Delivery Program 4.3.4: Make the Library's heritage collections available online**


Ref	Operational Plan Project/Service	Update/Performance	Status
4.3.4.1	Continue to make digitised and digital content available through the Spydus Library Management System and other online platforms	Over 3,000 Central Western Daily photographs have now been uploaded to the Recollection platform.	









**Delivery Program 4.3.5: Improve the visitor experience through increased functionality of galleries and associated public spaces**

Ref	Operational Plan Project/Service	Update/Performance	Status
4.3.5.1	Upgrade furniture in the Gallery spaces	Thanks to community fundraising for the Extension Project the Gallery engaged local carpenter Will Brennan to manufacture wooden seating for all the exhibition spaces. These are now installed and used constantly by visitors.	
4.3.5.2	Make the Gallery's permanent collection available online and more regularly through exhibition program	Work continues on copyright approvals for all works as well as photography. Plans are in place to make the Alan Sisley Gallery an ongoing Permanent Collection exhibition space from October 2022.	


**Delivery Program 4.3.6: Reduce the carbon footprint of the Gallery**

Ref	Operational Plan Project/Service	Update/Performance	Status
4.3.6.1	Investigate energy-efficient options for Gallery lighting	Replacement strip LED lighting has been costed and ordered for upstairs (Mary Turner Gallery) The Gallery Extension uses a unique daylighting system that will reduce energy requirements into the future.	






**Delivery Program 4.3.7: Manage and preserve the Gallery's permanent collection in line with industry standards**

Ref	Operational Plan Project/Service	Update/Performance	Status
4.3.7.1	Add all permanent collection items to Vernon system and maintain up-to-date records	Almost all works are in the system in preparation for a full collection relocation into the new storage facility.	
4.3.7.2	Maintain up-to-date records to reflect acquisitions and disposals and new information located about the works held in the collection	Ongoing and up to date	
4.3.7.3	Photograph all collection items and seek copyright permissions	Ongoing	
4.3.7.4	Collection to be independently and professionally valued	Completed in May 2021	
4.3.7.5	Enhance and enrich the collection through purchases, donations and commissions	New acquisitions in this period via Cultural Gifts include a major works by John Olsen, Tim Storrier and Mavis Ngallametta.	
4.3.7.6	Seek industry-standard storage solutions for all artworks regarding temperature, humidity and security requirements	The extension completed in December includes new storage racking, a compactus as well as full climate control.	





**Delivery Program 4.3.8: Deliver the Orange Regional Gallery Exhibition, Education and Public programs**

Ref	Operational Plan Project/Service	Update/Performance	Status
4.3.8.1	Plan and implement program of exhibitions in accord with the exhibition timetables and budgets	Exhibitions programmed until end of 2023 presenting a balance of local, Regional, national and (occasionally) international artists	



**Delivery Program 4.3.9: Deliver the Civic Theatre Annual Performing Arts Program**


Ref	Operational Plan Project/Service	Update/Performance	Status
4.3.9.1	Develop and implement an annual subscription season and performing arts program across a diverse range of genre	2022 seasonal program developed with 28 events on offer to the community. The 2022 season includes such disciplines as drama, Shakespeare, modern dance, music, comedy, Opera, cabaret, circus and children's shows. Touring companies from all over Australia will visit Orange including our own local theatre company and orchestra's.	
4.3.9.2	Present a dedicated annual children's program for primary and secondary students	The 2022 season has five productions dedicated specifically for schools and children's audiences. Orange Civic Theatre liaises with English, drama and dance teachers in the region to ensure syllabus requirements are being considered and met, and productions are suitable for targeted age groups.	
4.3.9.3	Provide support and assistance to schools and the Orange Eisteddfod Society to present well-managed programs	Management of Orange Civic Theatre as part of professional services provide all schools, Eisteddfod, local Theatre Companies and festival support in running their programs efficiently and cost effectively 2022 brings the introduction of two new festivals, the Orange Jazz Festival and Orange Chamber Music Festival which OCT is supporting and presenting shows as part of the program.	
4.3.9.4	Develop and facilitate a school holiday acting/drama program	During April school holidays Circa (world renowned Circus company) will work with local children and facilitate 'Danger Club' workshops. A four day event culminating in a performance which will develop acting, circus skills, tumbling and high energy theatrical fun.	
4.3.9.5	Develop an annual satisfaction survey of patrons and hirers	Survey written and sent to community on 4 January 2022 - results to be determined in coming months	

**Delivery Program 4.3.10: Manage the Museum collection to museum industry standards**

Ref	Operational Plan Project/Service	Update/Performance	Status
4.3.10.1	Continue to manage the Orange Regional Museum collections to the best possible industry standards of documentation, handling, storage and preservation	Museum staff continue to manage the Orange Regional Museum collections to the best possible industry standards of documentation, handling, storage and preservation	
4.3.10.2	Ensure collections at Wentworth Mine, Lake Canobolas pump house and cool stores are documented and provide online access to these collections	Items to be documented as part of the Sustainable Collections Program in 2022.	
4.3.10.3	Maintain up-to-date records to reflect acquisitions, disposals and new information about the works held in the collection	Collection records are created and maintained as required - ongoing.	
4.3.10.4	Seek funding to install humidity-climate system to ensure Museum meets industry standards	Funding for climate control was secured through Council as an additional capital expense. The humidity controls were designed to work together with the existing climate (temperature) controls and air conditioning was also fitted to the Museum's loading dock area. The project was coordinated by the Projects team within CRAC and substantially delivered by December 2021.	


**Delivery Program 4.3.11: Develop a Regional Museum program for Orange**

Ref	Operational Plan Project/Service	Update/Performance	Status
4.3.11.1	Plan, develop and deliver an innovative and engaging program of exhibitions	<p>With the opening of Inherit in September 2020, the Museum fulfilled its long-term vision to host a permanent exhibition of local history, alongside a temporary and travelling exhibition program. Program planning is in place through to mid-2024, with a tentative forward schedule to December 2025. The program includes a mix of internally and collaboratively produced local history exhibitions and touring exhibitions on a diverse range of topics from state and national institutions.</p> <p>During the reporting period, July to December 2021, the Orange Regional Museum delivered:</p> <ul style="list-style-type: none"> <li>Cleverman (ACMI), 4 August - 23 October 2021</li> <li>Child's Play: Growing up in Orange in the 1950s and 1960s (a collaboration with the Orange &amp; District Historical Society, agreed and scheduled), 13 November 2021 - 20 March 2022</li> <li>Heal Country! 2021 NAIDOC Week exhibition, 30 October 2021 - 20 March 2022</li> </ul> <p>Projects in planning and development and scheduled touring exhibitions include:</p> <ul style="list-style-type: none"> <li>More than Scones: 100 years of the Country Women's Association (9 April 2022 - 27 October 2022) in collaboration with the CWA Central Western Group</li> <li>How Cities Work (Sydney Living Museums), 9 April - 17 July 2022</li> <li>Mulaa Giilang: Wiradjuri stories of the night sky (internal exhibition with community collaboration), 6 August - 30 October 2022</li> <li>Enemy Aliens: The Dunera Boys in Orange, 1941 (internal exhibition with external curators) - 19 November 2022 - 23 April 2023</li> <li>Showtime! 150 Years of the Orange Agricultural Show (collaboration with the Orange Show Society), 12 May - 29 October 2023</li> </ul>	
4.3.11.2	Ensure the Orange Regional Museum exhibitions interpret the stories, cultures and places of the region and offer diverse content and experiences to our visitors	<p>As outlined at 4.3.11.1, Orange Regional Museum presents a permanent exhibition of local history, Inherit: old and new histories, alongside a changing program of temporary and travelling exhibitions.</p> <p>Inherit, opened on 5 September 2020, ensures access for visitors and locals alike to a permanent display of local history. This exhibition includes more than 100 objects from local and regional volunteer-run museums and historical societies throughout the region as well as the Museum's own collection. The exhibition is centred on the objects and stories from the region and offers visitors and locals a chance to connect with the history of the Central West, its diverse cultures, experiences and voices. The Museum</p>	




Ref	Operational Plan Project/Service	Update/Performance	Status
		<p>conducts regular object changeovers, providing new content, which it makes public via social media channels.</p> <p>The Museum's temporary exhibition program includes a mix of internally and collaboratively produced temporary exhibitions alongside exhibitions sourced from major institutions across Australia, allowing local visitors to access high-quality content close to home. The focus for the self-generated exhibitions is local and regional history, offering the opportunity to delve deeper into the history, personal stories, community experiences and topics explored in the permanent exhibition.</p> <p>Temporary exhibitions on display or delivered between July and December 2021 that interpret the stories, cultures and places of the region in development and planning include:</p> <ul style="list-style-type: none"> <li>• Pat Ford: Pride of Orange (internal), 15 May - 28 October 2021</li> <li>• Heal Country! 2021 NAIDOC Week exhibition, 30 October 2021 - 20 March 2022</li> <li>• Child's Play: Growing up in Orange in the 1950s and 1960s (a collaboration with the Orange &amp; District Historical Society, agreed and scheduled), 13 November 2021 - 20 March 2022</li> </ul> <p>The Museum also produced a publication for Child's Play in association with exhibition curator, Elisabeth Edwards.</p> <p>Temporary exhibitions in development between July and December 2021 that relate to local history include:</p> <ul style="list-style-type: none"> <li>• More than Scones: 100 years of the Country Women's Association (9 April 2022 - 27 October 2022) in collaboration with the CWA Central Western Group</li> <li>• Mulaa Giilang: Wiradjuri stories of the night sky (internal exhibition with community collaboration), 6 August - 30 October 2022</li> <li>• Enemy Aliens: The Dunera Boys in Orange, 1941 (internal exhibition with external curators) - 19 November 2022 - 23 April 2023</li> <li>• Showtime! 150 Years of the Orange Agricultural Show (collaboration with the Orange Show Society), 12 May - 29 October 2023</li> </ul>	
4.3.11.3	Plan and deliver innovative and engaging public and educational programs for a diverse community	<p>Many face-to-face activities were not possible for much of the period due to Covid-related lockdowns and restrictions on gatherings and school excursions. Nevertheless, building on the programs and activities developed for teachers and students outlined in 4.1.4.2, public engagement and educational programs delivered between July and December 2021 included:</p> <ul style="list-style-type: none"> <li>• School holiday programs</li> </ul>	

Ref	Operational Plan Project/Service	Update/Performance	Status
		<ul style="list-style-type: none"><li>• Mondays at the Museum program for 3-5-year-olds during school term</li><li>• A NAIDOC Week morning tea for the opening of Heal Country!</li><li>• An ORM Talks event for Out of this World</li><li>• A book launch for Child's Play</li></ul>	

***CSP Strategy 4.4: Celebrate and conserve the diverse cultural heritage of the urban, village and rural communities*****Delivery Program 4.4.1: Deliver a program to commemorate the Centenary of World War I (2014-2018) - COMPLETED IN YEAR 1 (2018/2019)****Delivery Program 4.4.2: Develop a program to activate Wentworth Mine**

Ref	Operational Plan Project/Service	Update/Performance	Status
4.4.2.1	Develop a program of events for Wentworth Mine which builds on existing local, state and national events	A program to conserve Wentworth Mine is currently being implemented with funding support from the NSW Office Environment. Wentworth Mine site has reopened in September 2021 with a COVID Safe Plan in place.	

**Delivery Program 4.4.3: Support a range of community events**



Ref	Operational Plan Project/Service	Update/Performance	Status
4.4.3.1	Events held on Council land by external parties	There were 108 events booked by external parties to be held on Council land/facilities. Around 30 events were cancelled or postponed due to Covid 19.	
4.4.3.2	Council-hosted events organised by Council	There were eight events organised and hosted by Council including Future Tunes, 175th Anniversary celebrations, Reopening Festival, Carols by Candlelight, Citizenship ceremonies, Welcome to Orange event and Australia Day.	
4.4.3.3	Implement the disability inclusion action plan with regard to supported events	Events are considered for accessibility issues in line with the inclusion plan. This has included providing portable accessible toilets and ramps at events in Orange.	




## CSP Objective 5: Responsive programs and services that support our community's lifestyle and social needs

### *CSP Strategy 5.1: Engage with the community to ensure facilities and programs meet changing lifestyle and social needs*


**Delivery Program 5.1.1: Conduct an annual planning and consultative process to assess the needs of our ageing population in line with the principles of an aged-friendly community**

Ref	Operational Plan Project/Service	Update/Performance	Status
5.1.1.1	Annual planning session with age-related services community committee to create action plan; adoption of plan by Council	Planning day scheduled in April 2022	
5.1.1.2	Report on implementation of the approved ageing-related services action plan	Community consultation planned for early 2022. Seniors Village Hub will provide further opportunity to consult with older people to understand needs.	

### **Delivery Program 5.1.2: Engage with the local culturally and linguistically diverse community to identify needs and opportunities**




Ref	Operational Plan Project/Service	Update/Performance	Status
5.1.2.1	Implement programs including migrant settlement strategy, Harmony Day and social inclusion in accordance with funding provided by the Department of Social Services and other relevant funding bodies	Settlement Support service for new migrants provided across the Central West to assist new migrants to integrate to local communities. English conversation and Mums and Bubs sewing sessions continue weekly. Harmony Day and Harmony Cup events planned for 2022.	

**Delivery Program 5.1.3: In line with Council's Statement of Commitment to the Aboriginal community, work with the Community Working Party to achieve the outcomes of the Orange Aboriginal Social Development Plan**


Ref	Operational Plan Project/Service	Update/Performance	Status
5.1.3.1	Liaise with the Orange Local Aboriginal Lands Council to determine culturally-appropriate responses to issues relating to the local Aboriginal community	Meeting planned with Orange Aboriginal Lands Council to support the reinstatement of the Community Working Party.	

***CSP Strategy 5.2: Ensure the community services provided by Council are professionally managed, integrated and meet demonstrated needs***



**Delivery Program 5.2.1: Provide recreational activities for older people, people with disability and younger people to support healthy and active living**

Ref	Operational Plan Project/Service	Update/Performance	Status
5.2.1.1	Provide recreational activities including after-school care and school-holiday activities for identified young people	A range of after school and vacation care programs were delivered at Anson St School, Calare Public School and Orange Public School.	
5.2.1.2	In all services provided, ensure compliance with the Commonwealth Home Care Standards, National Standards for Disability Services, NSW Disability Inclusion Act 2014 and the Children and Young Persons (Care and Protection) Act 1998	All services have achieved compliance with the required legislation, licencing or standards when audited.	
5.2.1.3	Provide a range of recreational activities as part of Seniors Week and International Day for People With a Disability annually	Recreational activities provided through Seniors Hub, CHSP programs, group homes and Anson St OSHC services for people with disability and the Orange Youth Hub and sports programs.	



**Delivery Program 5.2.2: Implementation of wellness and reablement in the Commonwealth Home Support Program**

Ref	Operational Plan Project/Service	Update/Performance	Status
5.2.2.1	Deliver high quality service in compliance with the Commonwealth Home Care Standards	Wellness and reablement options included in all CHSP and Seniors Hub programs.	



**Delivery Program 5.2.3: Provide support to the Commonwealth Home Support Program in the Central West**

Ref	Operational Plan Project/Service	Update/Performance	Status
5.2.3.1	Implementation of Commonwealth Home Support Program, Development Officer Plan, including promotion of Commonwealth Home Support Programs services and maintaining regional directory of services	Support and training provided to CHSP providers across the Central West. Preparation for transition to a new funding model is currently the focus of support.	
5.2.3.2	Attend quarterly meetings of interagencies	Interagencies held monthly with a zoom option provided. Central West CHSP providers supported through collaboration, visits and workshops in addition to interagency meetings.	



**Delivery Program 5.2.4: Deliver quality children's services**

Ref	Operational Plan Project/Service	Update/Performance	Status
5.2.4.1	Ensure usage rates of Council's children's services are maintained at an average of 80% across all services	Lower usage rates were achieved due to COVID illness and isolation requirements.	
5.2.4.2	Ensure services comply with National standards and achieve successful assessment in accordance with the National Quality Framework	Childrens Services continued to operate throughout the COVID period. Only 1 service closed for 4 days. Lower occupancy levels were achieved due to COVID illness and isolation requirements.	



**Delivery Program 5.2.5: Use available government funding to support the delivery of accessible and affordable services for older people and people with a disability**

Ref	Operational Plan Project/Service	Update/Performance	Status
5.2.5.1	Funding options identified and grant applications submitted	Services to older people and people with disability remain at low cost levels due to grant subsidy and NDIS funding.	
5.2.5.2	Relevant grant and compliance reporting requirements met	All grant compliance measures were met. A number of grant applications were successful to increase opportunities to the community - e.g Seniors Village Hub, Seniors Festival grant, Youth Week grant	


**Delivery Program 5.2.6: Provide supported accommodation services to adults with an intellectual disability**

Ref	Operational Plan Project/Service	Update/Performance	Status
5.2.6.1	Residents supported	3 group homes provide support to 10 residents.	
5.2.6.2	Ensure compliance with National Disability Insurance Scheme Standards, NSW Disability Inclusion Act 2014 and National Standards for Disability Services	DIAP consultations underway. Meeting with Cabonne and Blayney Council's completed to plan joint DIAP to be delivered mid 2022.	

**Delivery Program 5.2.7: Operate the Orange Cemetery**


Ref	Operational Plan Project/Service	Update/Performance	Status
5.2.7.1	Allocation of allotments for burial within 24 hours of receipt of application for burial	Allotments continue to be allocated within 24hrs of receipt of application	
5.2.7.2	Keep records in accordance with Cemeteries and Crematoria Act 2013	Records are being kept and updated on a twice weekly period.	

**Delivery Program 5.2.8: Implement relevant food safety legislation**

Ref	Operational Plan Project/Service	Update/Performance	Status
5.2.8.1	Food inspections and education	Food inspections are at 55% completion. With reinspection's and follow up being carried out when required. Further inspection program is planned for April / May.	

***CSP Strategy 5.3: Work with government agencies and non-profit organisations to reduce the incidence of homelessness by supporting the need for affordable and social housing***


**Delivery Program 5.3.1: Support agencies in delivering affordable and social housing**

Ref	Operational Plan Project/Service	Update/Performance	Status
5.3.1.1	Improvements in affordable housing needs analysis	Council housing strategy developed and exhibited Council to consider adoption prior to 30 June 2022	

**CSP Objective 6: A community that values and protects domestic animals and the role they play in residents' wellbeing - physically, socially and psychologically**



***CSP Strategy 6.1: Provide services and facilities that enable Council to fulfill obligations under the Companion Animals Act***

**Delivery Program 6.1.1: Establish a new pound**


Ref	Operational Plan Project/Service	Update/Performance	Status
6.1.1.	Operate Council Pound	Pound is operating at capacity with staffing at a good level to provide optimum service.	




*CSP Strategy 6.2: Ensure that infrastructure exists for the safe exercising of domestic dogs***Delivery Program 6.2.1: Maintain leash-free areas**

Ref	Operational Plan Project/Service	Update/Performance	Status
6.2.1.1	Maintain standard of off-leash areas	Works have been carried out on several off leash areas - being Lombardy Way and West Street (North Orange). New area has been established at Ridley Oval. This area has a fenced exercise area, water and seating, and has been landscaped.	
6.2.1.2	Investigate opportunities for new off-leash areas	New area was established in Lombardy Way (off The Escort Way) Investigation is underway with a suitable area within the emerging Shiralee area.	



***CSP Strategy 6.3: Partner with key stakeholders to deliver education and services relating to animal health and wellbeing*****Delivery Program 6.3.1: Support Companion Animals Community Committee**

Ref	Operational Plan Project/Service	Update/Performance	Status
6.3.1.1	Administrative support for Committee through agenda preparation and similar	The Committee has been provided with administrative support during its term.	




**Delivery Program 6.3.2: Manage companion animals**

Ref	Operational Plan Project/Service	Update/Performance	Status
6.3.2.1	Deliver ranger services	Ranger service has continued to address noise issues (barking dogs) and attend to stray animal. A majority of strays are returned home without being impounded. Dog attacks are being attended to within a suitable time frame of being reported.	




**CSP Objective 7: Sustainable growth and respectful planning that values the natural environment*****CSP Strategy 7.1: Engage with the community to develop plans for growth and development that value the local environment*****Delivery Program 7.1.1: Provide a framework for development in the City through the Orange Local Environmental Plan 2011, plans of management and Council's development control plan**

Ref	Operational Plan Project/Service	Update/Performance	Status
7.1.1.1	Develop, and have adopted, a new City-wide development control plan	Work has progressed on the development of a new draft comprehensive City Wide DCP. Anticipated to be drafted for consideration by October 2022	
7.1.1.2	Update local environmental plan on a needs basis	Updates to the LEP have been gazetted as resolved by Council	



**Delivery Program 7.1.2: Provide efficient and effective development assessment and compliance service in a timely manner**

Ref	Operational Plan Project/Service	Update/Performance	Status
7.1.2.1	Development applications determined within a median time of 35 days	Development applications were determined within a median processing time of 43 days (total of 331 applications)	
7.1.2.2	Construction certificates determined within a median time of 30 days	Construction certificates were determined within a median processing time of 39 days (total of 99 certificates)	
7.1.2.3	Complying development certificates determined within a median time of 15 days	Complying development certificates were determined within a median processing time of 27 days (total of 17 certificates)	


**Delivery Program 7.1.3: Provide property information in a timely manner**

Ref	Operational Plan Project/Service	Update/Performance	Status
7.1.3.1	Issue planning certificates within a median processing time of 4 days	Planning certificates (where no urgency fee was paid) were issued with a median processing time of 5 days (total of 771 certificates)	
7.1.3.2	Issue planning certificates within a median processing time of 1.5 days where an urgency fee has been paid	Planning certificates where an urgency fee was paid were issued with a median processing time of 1 day (total of 110 certificates)	
7.1.3.3	Issue building certificates and other property information within a median processing time of 4 days	Building information certificates issued with a median processing time of 9 days (total of 16 certificates)	

***CSP Strategy 7.2: Ensure best practice use of renewable energy options for Council and community projects*****Delivery Program 7.2.1: Increase solar power**

Ref	Operational Plan Project/Service	Update/Performance	Status
7.2.1.1	Seek funding opportunities for solar expansion of Council facilities	Solar funding has been sought and granted with some projects already complete.	
7.2.1.2	Roll out of solar panels on Council assets where funding permits	Solar panel have been installed on several Council buildings	

**Delivery Program 7.2.2: Maintain Cities Power Partnership membership**

Ref	Operational Plan Project/Service	Update/Performance	Status
7.2.2.1	Use membership to investigate sustainability options	Options have been investigated and actioned.	


*CSP Strategy 7.3: Ensure that policies and practices are in place to protect the sustainability and security of water destined for potable supply from the water catchment area*

Delivery Program 7.3.1: Comply with relevant water quality legislation - SEE 8.2.1


**CSP Objective 8: Managing our resources wisely**

*CSP Strategy 8.1: Identify and deliver essential water, waste and sewer infrastructure to service the community into the future*


**Delivery Program 8.1.1: Implement water conservation strategies**

Ref	Operational Plan Project/Service	Update/Performance	Status
8.1.1.1	Implement annual water conservation strategies (media, education, advertising, water audits)	Ongoing implementation of water conservation strategies including permanent water saving measures	


**Delivery Program 8.1.2: Work with the Centroc Water Utilities Alliance and the NSW Water Directorate on various strategic and operational projects, including advocating for the Urban Water Industry in Regional NSW**

Ref	Operational Plan Project/Service	Update/Performance	Status
8.1.2.2	Attend meetings of the Centroc Water Utilities Alliance and the NSW Water Directorate	Actively contributed to all Central NSW Joint Organisation Water Utility Alliance and NSW Water Directorate meetings	


**Delivery Program 8.1.3: Mid-term review of water and sewer strategic business plan (including financial plan)**

Ref	Operational Plan Project/Service	Update/Performance	Status
8.1.3.1	Mid-term review of water and sewer strategic business plan (including financial plan) in accordance with the Department of Planning, Industry and Environment (Water) (DPIE Water) best practice criteria by May 2022	Strategic Business Plan review on hold until implementation of the new DPE Water "Regulatory Framework for Local Water Utilities"	

**Delivery Program 8.1.4: Prepare new integrated water cycle management strategy (including water-conservation measures)**

Ref	Operational Plan Project/Service	Update/Performance	Status
8.1.4.1	Update integrated water cycle management strategy in accordance with the Department of Planning, Industry and Environment (Water) (DPIE Water) best practice criteria by May 2022	Integrated Water Cycle Management Strategy update on hold until implementation of the new DPE Water "Regulatory Framework for Local Water Utilities"	



**Delivery Program 8.1.5: Implement Council's drought management plan - ALSO REFER 8.1.43**

Ref	Operational Plan Project/Service	Update/Performance	Status
8.1.5.1	Review outcomes of Council's drought management plan in accordance with Department of Planning, Industry and Environment (Water) (DPIE Water) best practice by May 2022	Drought Management Plan review on hold until implementation of the new DPE Water "Regulatory Framework for Local Water Utilities"	


**Delivery Program 8.1.6: Implement water mains extension/realignment program - SEE 8.1.40****Delivery Program 8.1.7: Develop and design South Orange Stage 2 water - SEE 8.1.40****Delivery Program 8.1.8: Design South Orange Stage 1C sewer - COMPLETED IN YEAR 1 (2018/2019)****Delivery Program 8.1.9: Develop and design South Orange Stage 2 sewer - COMPLETED IN YEAR 2 (2019/2020)****Delivery Program 8.1.10: Develop and design Robindale Downs sewer pump station and associated sewer rising main - DEFERRED AND SEE 8.1.46****Delivery Program 8.1.11: Spring Hill-Lucknow sewer strategy - SEE 8.1.47**



**Delivery Program 8.1.12: Conduct routine operation and maintenance of water and sewerage infrastructure - ALSO SEE 8.1.39 TO 8.1.47**

Ref	Operational Plan Project/Service	Update/Performance	Status
8.1.12.1	Conduct annual monitoring and reporting according to the requirements of the Department of Planning, Industry and Environment (Water) (DPIE Water) for inclusion in the NSW water supply and sewerage monitoring report by September annually	NSW Water Supply and Sewerage Monitoring Report completed in September 2021	
8.1.12.2	Maintain water and sewerage infrastructure in accordance with statutory requirements and levels of service identified in water and sewer asset management plans	Water and sewerage infrastructure managed in accordance with statutory requirements and levels of service identified in water and sewer asset management plans	

**Delivery Program 8.1.13: Deliver sewer mains relining program - SEE 8.1.47****Delivery Program 8.1.14: Implement water loss management program - SEE 8.1.40****Delivery Program 8.1.15: Deliver water services and water mains renewals program - SEE 8.1.40****Delivery Program 8.1.16: Deliver water meter replacement program - SEE 8.1.40****Delivery Program 8.1.17: Lake Canobolas sewer upgrade - SEE 8.1.40**

Ref	Operational Plan Project/Service	Update/Performance	Status
8.1.17.1	Refer Delivery Program 8.1.46 Sewer Pump Station Capital Works for updates	Concept design and modelling has been undertaken.	

**Delivery Program 8.1.18: Develop telemetry and SCADA upgrade strategy - COMPLETED IN YEAR 2 (2019/2020)**

**Delivery Program 8.1.19: Develop data management system strategy - DEFERRED**

**Delivery Program 8.1.20: Develop water and sewer network management system strategy - DEFERRED**




**Delivery Program 8.1.21: Lake Canobolas potable water upgrade - COMPLETED IN YEAR 2 (2019/2020)**

**Delivery Program 8.1.22: Install reservoir mixers - SEE 8.1.41**

**Delivery Program 8.1.23: North Orange water supply strategy - SEE 8.1.41**


**Delivery Program 8.1.24: Manhole rehabilitation - SEE 8.1.47**

**Delivery Program 8.1.25: Manage Ophir Road and Euchareena Road resource recovery centres in accordance with landfill environmental management plans and licences**

Ref	Operational Plan Project/Service	Update/Performance	Status
8.1.25.1	Reporting to the Office of Environment and Heritage, Department of Planning and Environment Protection	All reporting to EPA & DPIE submitted in accordance with scheduled timeframes and in compliance with approved project and licence conditions. Orange Waste Project OEMP updated and submitted to DPIE as required for annual review during quarter	
8.1.25.2	Undertake maintenance works at the Ophir Road Resource Recovery Centre including site rehabilitation	All maintenance and ongoing filling and capping undertaken to meet licence and operating conditions	
8.1.25.3	Community Recycling Centre reporting wastes collected to the Environment Protection Authority on a monthly basis	Monthly reporting to EPA undertaken of CRC inventory as required by the contract for scheduling of service by Cleanaway for collection and recycling of products collected	


**Delivery Program 8.1.26: Re-top concrete slabs to receival station bins areas at Ophir Road Resource Recovery Centre - COMPLETED IN YEAR 2 (2019/2020)**

**Delivery Program 8.1.27: Increase capacity in East Orange drainage channel**

Ref	Operational Plan Project/Service	Update/Performance	Status
8.1.27.1	Complete designs to a stage that tenders can be advertised for channel upgrades between McLachlan Street and March Street and the construction of a bridge at March Street	Design work at 80% completion	

**Delivery Program 8.1.28: Deliver planned flood-mitigation strategies across the City - COMPLETED IN YEAR 1 (2018/2019)**

**Delivery Program 8.1.29: Provide safe drinking and re-use water**

Ref	Operational Plan Project/Service	Update/Performance	Status
8.1.29.1	Monitor and report on water quality in accordance with regulatory requirements and report to the State Government annually	Drinking water was provided to customers in accordance with quality standards through implementation of the Drinking Water Management System. A risk assessment review of the chlorination process at the Orange Sewage Treatment Plant was conducted in accordance with the Recycled Water Management System.	

**Delivery Program 8.1.30: Icely Road Water Treatment Plant lagoon upgrade - COMPLETED IN YEAR 1 (2018/2019)**

**Delivery Program 8.1.31: Orange Sewage Treatment Plant de-chlorination dosing - DELETED IN YEAR 2 (2019/2020) (De-chlorination dosing is not required given the preference for an alternative of a new ultra-violet disinfection system) - SEE 8.1.45**

**Delivery Program 8.1.32: Orange Sewage Treatment Plant works inlet upgrade - SEE 8.1.45**

**Delivery Program 8.1.33: Orange Sewage Treatment Plant primary settling tank coating - DEFERRED TO 2025/2026**


**Delivery Program 8.1.34: Suma Park Dam back-up pumps - CANCELLED** (back-up power priorities to be reassessed due to emergency funding received for Spring Creek Dam to Icely Road WTP Pipeline Project)

**Delivery Program 8.1.35: Stormwater harvesting rehabilitation of Stage 1 - POSTPONED** (due to emergency funding received for Stage 2 - Blackman's Swamp Creek Stormwater Harvesting)


**Delivery Program 8.1.36: Orange Sewage Treatment Plant aeration upgrade - SEE 8.1.45**

**Delivery Program 8.1.37: Orange Sewage Treatment Plant sludge lagoon upgrade - POSTPONED** (further investigation will inform future project scope)










**Delivery Program 8.1.38: Undertake ongoing condition assessment on Council's stormwater network**



Ref	Operational Plan Project/Service	Update/Performance	Status
8.1.38.1	Assessments undertaken on 2% of network per annum and updated in the asset management plan	Quotations request issued for CCTV Inspection Work	

**Delivery Program 8.1.39: Water Administration/Management**








Ref	Operational Plan Project/Service	Update/Performance	Status
8.1.39.1	Water and Sewer Revaluation (50% Water Fund)	Revaluations 90% complete	





## Delivery Program 8.1.40: Water Reticulation Capital Works

Ref	Operational Plan Project/Service	Update/Performance	Status
8.1.40.1	Water Services - Renewals	Council is continuing this was renewal program with the replacement of Galvanised steel water services as required	
8.1.40.2	New Water Services	New Water Series are continuing to be installed for developments.	
8.1.40.3	Meter Replacements	Council is continuing to undertake a water meter replacement program with Smart Water Meters.	
8.1.40.4	Water Main Extensions/Realignment Program	No additional Extension or Realignments of water mains are required for the 2021/22 Financial Year. This program is completed.	
8.1.40.5	Water Main Renewal Program	The replacement of the Moulder Street Water Main is continuing between Woodward Street and Sampson Street. Once this section is completed work will stop to undertake the urgent replacement of Dalton Street Water Main.	
8.1.40.6	Pressure Management/Leak Reduction	MIPPS Program identified to complete energy assessment for Pressure Management and Leak Reduction. Currently reviewing reservoir zoning report as part of MIPPS program for implementation in 2022/23	
8.1.40.7	CBD Upgrade Water Main Realignment	No additional Water Main realignments have been identified for the water mains within the CBD for the 2021/22 Financial Year. This program is completed for 2021/22.	
8.1.40.8	Shiralee Water Supply Augmentation	Geotechnical investigation and REF 90% complete Preliminary modelling 100% complete Land matters under negotiation D&C contract development to commence on or about August 2022	
8.1.40.9	Lake Canobolas Pipeline	Revision of plans is underway. Land matters have been agreed upon. Anticipated date to go to tender for construction July 2022	



Ref	Operational Plan Project/Service	Update/Performance	Status
8.1.40.10	SFR Stage 4 Water Realignment	Construction contract anticipated to be executed in June 2022	
8.1.40.11	Bloomfield Water Supply - Decommissioning	Project deferred to 2022/23	

**Delivery Program 8.1.41: Water Treatment Capital Works**


Ref	Operational Plan Project/Service	Update/Performance	Status
8.1.41.1	Water Treatment Renewals	Renewals and replacements made on an as needed basis	
8.1.41.2	Beech Crescent PS - Replace Telemetry and VSD	Replacement parts received with install scheduled to occur prior to the end of financial year	
8.1.41.3	Icely Road - Rebuild Raw Water Pump	Project has been deferred due to resourcing issues and higher priority projects	
8.1.41.4	Icely Road WTP Land Acquisition/Noise	Awaiting land acquisition to be finalised before project can proceed	
8.1.41.5	Icely Road Telemetry Upgrade	Microwave link between Depot and Icely Road completed to allow better operator dial in	
8.1.41.6	Stormwater Earthworks - Icely Road Water	Project has been deferred due to resourcing issues and higher priority projects	
8.1.41.7	Administration Building - Icely Road Water	Project has been deferred due to resourcing issues and higher priority projects	

Ref	Operational Plan Project/Service	Update/Performance	Status
8.1.41.8	Reservoir Tank Mixers	Council is in the process of finalising quotation assessment of for the two Reservoir Mixers at Beech Crescent and Icely Road Reservoirs. These mixers are to assist in the improvement of water quality and water turnover within the Reservoir.	
8.1.41.9	Icely Road Solar Upgrade	Planning phase underway	
8.1.41.10	North Orange Water Supply Investigation	Council is currently purchasing trunk water main components for the Clergate Road Water Main Project. This project is undertaking realignment of the water infrastructure along Clergate Road for Future Planning for North Orange Water Supply	
8.1.41.11	Suma Park Pump Station Upgrade	Asset condition assessment for Suma Park Pump Station in final stages	


**Delivery Program 8.1.42: Water Storage Dams**

Ref	Operational Plan Project/Service	Update/Performance	Status
8.1.42.1	Gosling Creek Dam Upgrade	Geotechnical investigation is complete waiting upon final report before dam analysis consultancy is sourced.	
8.1.42.2	Spring Creek Dam Piezometers	Council is currently incorporating the piezometer reading into the Telemetry network to allow for operators to easily monitor the data from the system. Council is currently reviewing a proposal for the data programing for the piezometer data reading units.	

**Delivery Program 8.1.43: Emergency Water Projects**







Ref	Operational Plan Project/Service	Update/Performance	Status
8.1.43.1	Blackmans Swamp Creek Stormwater Harvesting Stage 2	<p>Delayed due to NRAR rejection Detailed design is 100% complete</p> <p>This project which is designed to provide an offline storage on Blackman's Swamp Creek to increase the city's water supply secure yield is experiencing a delay due to a refusal of Council's Water Supply Works Approval (under the Water Management Act 2000) application by the Natural Resources Access Regulator (NRAR). This refusal predominantly revolves around the interpretation of a weir and its legality under the Water Sharing Plan for the Macquarie-Bogan Unregulated Water Sources 2012.</p> <p>Council staff are working with the Department of Planning and Environment and other government agencies to provide clarity as to the interpretation by NRAR and other options that may exist to facilitate the construction of the weir required to fill the offline storage</p>	

**Delivery Program 8.1.44: Sewer Administration/Management**




Ref	Operational Plan Project/Service	Update/Performance	Status
8.1.44.1	Water and Sewer Revaluation (50% Sewer Fund)	Revaluations 90% complete	













**Delivery Program 8.1.45: Sewer Treatment Capital Works**

Ref	Operational Plan Project/Service	Update/Performance	Status
8.1.45.1	Sewer Treatment Renewals	Renewals and replacements made on an as needed basis	
8.1.45.2	Orange Waste Water Treatment Plant (WWTP) Chlorine Room - Turbidity Analyser Replacement	Analyser has been received with installation planned to occur prior to the end of financial year	
8.1.45.3	Secondary Clarifier Upgrade	Replacement parts received ready for install	
8.1.45.4	Sewage Treatment Plant (STP) Inlet Works Upgrade	Detailed Design completed and draft Request for Tender prepared	
8.1.45.5	Aeration Upgrade	Upgrade dependent on finalisation of planning which is yet to occur	
8.1.45.6	Concept Design - Water Infrastructure	Pump infrastructure received and partially installed	

**Delivery Program 8.1.46: Sewer Pump Station Capital Works**


Ref	Operational Plan Project/Service	Update/Performance	Status
8.1.46.1	Sewer Pump Station Renewals	Renewals and replacements made on an as needed basis	
8.1.46.2	Lake Canobolas Sewer Upgrade	Revision of plans is underway. Land matters have been agreed upon. Anticipated date to go to tender for construction July 2022	
8.1.46.3	Orange Development s64 Plan Projects	Projects are ongoing in accordance with developer demands	

**Delivery Program 8.1.47: Sewer Reticulation Capital Works**


Ref	Operational Plan Project/Service	Update/Performance	Status
8.1.47.1	Sewer Reconstructions	Council has been undertaking the renewal of property connections within the sewer reconstruction programs as identified.	
8.1.47.2	Vent Replacements/Removals	Council is seeking quotations for the removal of four sewer vents across the city.	
8.1.47.3	Flow Gauges/Modelling	Sewer flow gauging is continuing as per the project schedule. Modelling is being undertaken concurrently.	
8.1.47.4	Manholes	Council has awarded the inspection of 1000 Manholes across the city to contractor, FITT Resources. These have been prioritised for manholes of expected higher risk or on larger diameter sewer main infrastructure.	
8.1.47.5	Sewer Main Relining Program	Works are nearing completion on the sewer relining program. Works are expected to be complete early in the new year.	
8.1.47.6	Sieben Drive SPS and Rising Main	Works have been completed on the renewal of the sewer rising main at Sieben Drive along Harold Nicholson Walk. Works on the Sewer Pump Station are expected to commence in the new year.	
8.1.47.7	March Road SPS Sewer Storage	Project deferred to 2022/23	
8.1.47.8	Spring Hill/Lucknow Sewerage Strategy	Investigation works are underway for the construction of a New Sewer Pump Station to be located on the existing Sewer Treatment Plant Site.	
8.1.47.9	NDR Sewer 150 mm to 225 mm	Project deferred to 2022/23	
8.1.47.10	Emus Sewer Storage	Verification modelling was undertaken by external consultant which found that the project is not required until FY 2028/29	

***CSP Strategy 8.2: Develop and promote initiatives to reduce water, energy and waste in consultation with the community***


**Delivery Program 8.2.1: Review and report on the five key areas of our environment (water, air, biodiversity, soil, salinity) through preparation of the State of Environment report**

Ref	Operational Plan Project/Service	Update/Performance	Status
8.2.1.1	Collate required information for the state of environment section in the annual report by November	Information collated and currently under review for inclusion in the annual report	




**Delivery Program 8.2.2: Develop a landfill gas management plan for Euchareena Road Resource Recovery Centre**

Ref	Operational Plan Project/Service	Update/Performance	Status
8.2.2.1	Installation of the landfill gas-management system programmed for 2020/21 and beyond	Ongoing surface monitoring of gas undertaken at ERRRC with installation of gas management infrastructure to be scheduled with construction of cell 4 in 2022/2023 and beyond as cells are completed.	


**Delivery Program 8.2.3: Engage the community in the Parks Alive program and environmental activities**

Ref	Operational Plan Project/Service	Update/Performance	Status
8.2.3.1	Deliver four school programs, four educational programs and four community events per annum	No school programs due to Covid 2 educational events 12 community events	


**Delivery Program 8.2.4: Participate in the NSW Tidy Towns sustainable program**

Ref	Operational Plan Project/Service	Update/Performance	Status
8.2.4.1	Participate in Clean Up Australia activities	Clean Up Australia Day event held annually	
8.2.4.2	Raise awareness of the NSW Tidy Towns Program through four local media events and engaging with local schools	All local schools invited to enter the Tidy Towns Program	
8.2.4.3	Compile annual NSW Tidy Towns Sustainable Community Award submissions	4 submissions completed	


**Delivery Program 8.2.5: Monitor and implement awareness events and campaigns for priority weeds**

Ref	Operational Plan Project/Service	Update/Performance	Status
8.2.5.1	Undertake 400 annual private property inspections to ensure priority weeds are managed in accordance with legislative requirements	50 inspections undertaken. Impacted by covid	



**Delivery Program 8.2.6: Manage abandoned articles within the City**

Ref	Operational Plan Project/Service	Update/Performance	Status
8.2.6.1	Report abandoned shopping trolleys to stores	Abandon trollies are being report through the Trolley Tacker website. Some are being impounded when considered to be a danger to the community.	

**Delivery Program 8.2.7: Enforce environmental legislation**

Ref	Operational Plan Project/Service	Update/Performance	Status
8.2.7.1	All pollution complaints investigated within 2 working days for non-urgent events and within 4 hours for urgent events and action taken if required	On target with investigations being attended to as per DP	


***CSP Strategy 8.3: Promote the range of recycling services*****Delivery Program 8.3.1: Deliver waste and recycling services**

Ref	Operational Plan Project/Service	Update/Performance	Status
8.3.1.1	Promote and offer a free annual household hazardous waste collection service at the Ophir Road Resource Recovery Centre	Service scheduled for May 2022 with other NetWaste Councils under a regional contract	
8.3.1.2	Deliver education materials or services to Orange residents relating to the waste, recycling and organics contract provisions	Ongoing distribution of education and promotional materials to Orange residents in accordance with adopted education plans with consultant Envirocom Australia. Scheduled Bin Inspections of sampled residential waste, FOGO and recycling bins undertaken and public pop up displays held in shopping centres and at events.	







**CSP Objective 9: Infrastructure for our growing community**

**CSP Strategy 9.1: Construct and maintain a road network that meets the community's transport and infrastructure needs**



**Delivery Program 9.1.1: Promote the construction of the Southern Feeder Road**

Ref	Operational Plan Project/Service	Update/Performance	Status
9.1.1.1	Seek grant funding opportunities for further staged construction	Grant agreement signed off for \$1,441,618 under the Federal Local Roads and Community Infrastructure Program for Southern Feeder Road Stage 4	

**Delivery Program 9.1.2: Deliver Works program for road rehabilitation and re-seals as identified in the Transport Asset Management Plan**



Ref	Operational Plan Project/Service	Update/Performance	Status
9.1.2.1	Annual road rehabilitation program completed within allocated budget	Works completed at Stephen Place and Corporation Place	
9.1.2.2	Annual reseal program completed within allocated budget	Not due to start	
9.1.2.3	Reconstruct Clergate Road Stage 2 from Quartz Street to Ralston Drive - subject to grant funding	Not due to start	
9.1.2.4	Whiley Road/Forest Road upgrading - subject to grant funding	Not due to start	
9.1.2.5	Improve the road pavement at the roundabout at William Street and McLachlan Street	Not due to start	
9.1.2.6	Upgrade the road pavement in Anson Street from Summer Street to Byng Street	Not due to start	

***CSP Strategy 9.2: Ensure that adequate car-parking spaces are available to support growth*****Delivery Program 9.2.1: Provide and manage public car parking in the Orange Central Business District**

Ref	Operational Plan Project/Service	Update/Performance	Status
9.2.1.1	Implement parking study deliverables	Completed	
9.2.1.2	Parking patrols carried out in accordance with patrol schedule and Council's adopted parking rules	Parking patrols have been carried out in accordance with Council's adopted parking rules	



***CSP Strategy 9.3: Ensure that an appropriate level of pedestrian amenity is provided throughout the community*****Delivery Program 9.3.1: Deliver program of footpath upgrading works as identified in the Transport Asset Management Plan**

Ref	Operational Plan Project/Service	Update/Performance	Status
9.3.1.1	Annual footpath new construction program completed within allocated budget	Projects completed on: March Street - Peisley Street to Lords Place Forbes Road - Ploughmans Lane to Wirraburra Walk Park Street - March Street to Byng Street (Eastern Side) Park Street - March Street to Byng Street (Western Side) Ploughmans Lane Cycle Path - Forbes Road to Kooronga Avenue	
9.3.1.2	Annual footpath rehabilitation program completed within allocated budget	Projects completed on: Byng Street - Sampson Street to Clinton Street Peisley Street corner of March Street	


*CSP Strategy 9.4: Develop a vibrant civic and commercial precinct as a centre for the community*

Delivery Program 9.4.1: Undertake an assessment to upgrade the CBD to position Orange as a premier regional city supporting existing and new commercial opportunities - COMPLETED IN YEAR 3 (2020/2021)


**CSP Objective 10: Celebrate our cultural, social, natural and built heritage assets**

*CSP Strategy 10.1: Engage with the community to ensure plans for growth and development are respectful for our heritage*


**Delivery Program 10.1.1: Provide a heritage advisory service to the community to protect and enhance heritage assets and to promote quality urban design**

Ref	Operational Plan Project/Service	Update/Performance	Status
10.1.1.1	Heritage and urban design advisory services provided	244 heritage and urban design advisory services were provided by Council's Heritage Advisor	


***CSP Strategy 10.2: Preserve our diverse social and cultural heritage*****Delivery Program 10.2.1: Maintain local heritage assistance program**

Ref	Operational Plan Project/Service	Update/Performance	Status
10.2.1.1	Ensure the local community is engaged for heritage support funding annually	Funding for the Local Heritage Assistance Program was successful in 2021. Grant program has been advertised with 16 applications received.	


**Delivery Program 10.2.2: Develop heritage strategy**

Ref	Operational Plan Project/Service	Update/Performance	Status
10.2.2.1	Implement actions contained in the Heritage Strategy and review annually	Orange City Council has engaged a Heritage Adviser as part of the Strategy. The Heritage Adviser has been providing on-line consultations during the Sydney lockdown period for COVID-19.	


*CSP Strategy 10.3: Preserve the unique way of life of our surrounding villages***Delivery Program 10.3.1: Support the Spring Hill and Lucknow Community Committees**

Ref	Operational Plan Project/Service	Update/Performance	Status
10.3.1.1	Engage with the community and update the priorities of the Villages	Council conducts quarterly meeting with village community groups to identify priorities and to implement works within annual budget allocations.	

**CSP Objective 11: Sustainable tourism, events and visitor experiences*****CSP Strategy 11.1: Capitalise on the character and lifestyle of Orange to remain a destination of choice*****Delivery Program 11.1.1: Deliver visitor information services**




Ref	Operational Plan Project/Service	Update/Performance	Status
11.1.1.1	Operate the Orange Visitor Centre within budget	VIC operated within budget. Orange VIC Accreditation renewed for 2022/2023. Walk-in visitor numbers to April 30 2022: 43,193 Unique Website users to April 30 2022: 76,954	

**Delivery Program 11.1.2: Implement the Orange Region Tourism Strategy**


Ref	Operational Plan Project/Service	Update/Performance	Status
11.1.2.1	Actions from the Orange Region Tourism Strategy by Orange360, delivered in accordance with the strategy items adopted by Council	The tourism strategy finished in 2019. The new Orange Region Destination Management Plan covering the 0360 Region of Orange, Cabonne and Blaney will form Orange's Tourism Strategy for 2022 to 2026. Actions consistent with the strategy include: marketing and engagement strategy to members; regional tourism advertising campaigns; packages that promote natural beauty and seasonality; promotional activities undertaken; assisting businesses to enter the tourism awards program; identification of key markets.	

***CSP Strategy 11.2: Develop and attract a variety of events, festivals, venues and activities for locals and visitors, ensuring accessibility for all***

**Delivery Program 11.2.1: Provide a range of quality accommodation and services and maintenance of all infrastructure at the Colour City Caravan Park**


Ref	Operational Plan Project/Service	Update/Performance	Status
11.2.1.1	Maintain a three-star rating	The park is rated as 3.5 star and the cabins are rated at 3 star due to their age.	
11.2.1.2	Maintain occupancy rate at an annual average of at least 50%	<p>The occupancy for the cabins was 66.28%, the cottage was 39.88% and powered sites were 34.96%, giving an overall occupancy rate of 41.73%.</p> <p>The caravan park was subject to health order lockdowns from 21 July 2021 to 23 September 2021 or 34% of the reporting period. This saw a significant reduction in activity where only contractors were able to utilise the park for that period subject to strict health permits and testing regime. The full year occupancy rate should return above 50% with post Covid restrictions being removed</p>	
11.2.1.3	Undertake asset improvements in accordance with the buildings asset management plan and budgets	A program of repainting the budget cabins is underway. A firepit has been installed near the camp kitchen for guests to use. Worn furniture and equipment in the cabins continues to be replaced. Amenities building exterior was painted.	

**Delivery Program 11.2.2: Support and work with sporting organisations to secure events for the Orange region**


Ref	Operational Plan Project/Service	Update/Performance	Status
11.2.2.1	Support at least five major events annually sourced by agency	<p>Due to COVID-19 restrictions that were in place during the reporting period, 3 major sporting events scheduled to take place in Orange were cancelled/postponed. These events were as follows:</p> <p>Australian Winter Swimming Nationals NSW Inter Academy Netball Challenge NSW U/12 Softball State Championships</p>	

**CSP Objective 12: A smart, innovative and resilient industry sector*****CSP Strategy 12.1: Attract and grow strategic investment***



**Delivery Program 12.1.1: Develop, maintain and provide information resources appropriate for business development, expansion and/or relocation - including web-based and mobile application platforms**

Ref	Operational Plan Project/Service	Update/Performance	Status
12.1.1.1	Provide a range of up-to-date information that is appropriate to business and potential new residents	Council maintains a new residents welcome pack and provides tailored verbal responses to new or potential new residents enquiries. Council also maintains a range of data and information for new, relocating or expanding businesses and provides custom datasets to each enquiry to assist them with their business decisions, including showing potential businesses around the city to look at commercial land, services and premises.	

**Delivery Program 12.1.2: Undertake refurbishment of the Central Business District**



Ref	Operational Plan Project/Service	Update/Performance	Status
12.1.2.1	Implementation of CBD Tranche 2 projects	Planning for refurbishment of CBD underway	

**Delivery Program 12.1.3: Upgrade under-awning lighting in the Central Business District**


Ref	Operational Plan Project/Service	Update/Performance	Status
12.1.3.1	Pole top lighting from Sale Street to McNamara Street	Complete	
12.1.3.2	Continue planning for under-awning replacement	Design complete, seeking funding	





**Delivery Program 12.1.4: Develop and manage Council's residential relocation program**

Ref	Operational Plan Project/Service	Update/Performance	Status
12.1.4.1	Enquiries answered about relocating to Orange	There were 17 direct enquiries about relocating to Orange but substantial discussions were held with real estate agents and building contractors about the rental and sales vacancy rate.	
12.1.4.2	Relocatees attending the annual functions for new residents	A welcome to Orange Function for new residents was postponed to March 2022 due to cancellations in the reporting period due to Covid 19.	





**Delivery Program 12.1.5: Manage the issues arising from telecommunications opportunities**

Ref	Operational Plan Project/Service	Update/Performance	Status
12.1.5.1	Support Regional Development Australia (RDA) Central West to advocate to address telecommunication issues and community information campaigns	Council continues to support the RDA where possible to address telecommunication issues. Council also has strong working relationship with the NBN Co local representatives and through this relationship had the new Clergate Rd industrial area included in the high speed fibre Enterprise Ethernet program.	


***CSP Strategy 12.2: Support innovative industry sectors*****Delivery Program 12.2.1: Facilitate industry engagement**

Ref	Operational Plan Project/Service	Update/Performance	Status
12.2.1.1	Number of meetings/events hosted and attended with members of the Orange business sector	Activity in this area was limited due to Covid restrictions impacting on many of the meeting venues and groups. There were 11 meetings during the period and a retail forum held in November 2021.	
12.2.1.2	Work with the local retail sector on a shop local campaign each year	Council ran a shop local campaign in conjunction with media partners in December with a Shop Your Way to \$50K promotion. There were 30 winners of \$1,000 and 2 winners of \$10,000. The campaign was supported by significant free advertising and promotion by media partners and reengaged with business to support the 'Shop Orange Region' card.	

**Delivery Program 12.2.2: Operate the Orange Airport**


Ref	Operational Plan Project/Service	Update/Performance	Status
12.2.2.1	Ensure the airport meets requirements of the Civil Aviation Safety Authority and the Office of Transport Security	Technical inspection completed. OLS due to be completed in November. Lighting due in February. OLS Has been completed. Waiting on Contractor to complete Lighting Survey. Lighting Survey is completed	
12.2.2.2	Annual technical inspection	Inspection completed	
12.2.2.3	Obstacle-limitation survey	Due to be completed in November. Has been completed	
12.2.2.4	Annual emergency-training exercise	Cancelled due to COVID-19 and passenger numbers below the threshold. Next emergency exercise will be conducted in November 2022	

**Delivery Program 12.2.3: Undertake upgrades of Airport precinct**


Ref	Operational Plan Project/Service	Update/Performance	Status
12.2.3.1	Complete Hard Stand Area (federally funded 50/50)	Waiting on plans to be returned - then go out to tender - Anticipated completion 2022/2023	

***CSP Strategy 12.3: Support educational and training opportunities that retain young people, attract new workers and provide local employment***


**Delivery Program 12.3.1: Work with industry, business and training organisations to identify current or developing skills shortages and implement strategies to address them**

Ref	Operational Plan Project/Service	Update/Performance	Status
12.3.1.1	Monitor and report project labour market demand	Demand has outstripped supply in both skills and labour. Hospitality businesses are feeling the shortage the greatest with less than 3% unemployment and no backpackers to fill the vacant roles.	


***CSP Strategy 12.4: Partner with key stakeholders to enhance opportunities for local business to grow and prosper*****Delivery Program 12.4.1: Explore avenues to assist business development in the City in conjunction with the orange Business Chamber or other peak industry organisation**

Ref	Operational Plan Project/Service	Update/Performance	Status
12.4.1.1	Meet with peak industry organisations	Meetings were held with Master Builders, RENWELD, Business Orange and NSW Business Regional Manager.	




**CSP Objective 13: Transport services, connectivity and infrastructure that support community, tourism, business and industry*****CSP Strategy 13.1: Support public and private rail, coach and air services*****Delivery Program 13.1.1: Lobby relevant government authorities for improved transport linkages**

Ref	Operational Plan Project/Service	Update/Performance	Status
13.1.1.1	Report on meetings and interactions for improved transport linkages	Continued to liaise with the Rail Action Orange Group on a monthly basis and support initiatives through submissions and input into the 16 Cities TNSW program and Regional Transport strategies and advocating for increased rail services to Orange	

*CSP Strategy 13.2: Support initiatives for improved connectivity between Orange and capital cities and regional towns***Delivery Program 13.2.1: Investigate opportunities for private sector and public transport improvements**



Ref	Operational Plan Project/Service	Update/Performance	Status
13.2.1.1	Report on private sector and public transport improvements opportunities	TNSW 16 Cities new bus routes.	

**CSP Objective 14: An informed community*****CSP Strategy 14.1: Deliver communication that is open, accessible, meaningful and regular across a range of media*****Delivery Program 14.1.1: Promote Council's activities through a range of mediums and media**




Ref	Operational Plan Project/Service	Update/Performance	Status
14.1.1.1	Provide media briefings	Council's communications team responded to several requests for information from traditional media outlets and provided briefings to journalists each week. Key topics of interest included progress on the proposed new sports precinct, preparations towards the local government election and community response to the new draft housing strategy.	
14.1.1.2	Issue media releases	The communications team issued 64 media releases during the July-December period, covering a range of Council activities. These releases were both in response to community interest in Council work and to prompt coverage of Council achievements and progress in key areas. Highlights of coverage included milestones on FutureCity projects, progress on the Mt Canobolas MTB proposal, pre-Christmas shopping promotion, Council response to heavy rain and progress on news sports precinct and parklands.	
14.1.1.3	Issue bulletins through e-news	A monthly e-news bulletin was produced from July 1 to December 31, distributing news of Council activities to a growing list of subscribers. By December 31 the subscriber list had grown to 1726.	



**Delivery Program 14.1.2: Ensure Council maintains an internet and social media presence**



Ref	Operational Plan Project/Service	Update/Performance	Status
14.1.2.1	Social media engagement	From 1 July to 31 December Council's social media footprint continued to increase. Council's main social media page, being the Council Facebook account had 12,217 followers at 31 December. It averaged a monthly reach of about 50,000 people which is the number of people who saw a post. The core demographic of people who engage with Council's social media remains with women aged between 35-44. Other social media channels continue to keep consistent audience numbers and engagement stats.	
14.1.2.2	Council website updates	During the period, 1 July to 31 December 2021 there were 468,953 page views.  The COVID-19 Community Support Hub page was the most viewed page during this period with 76,451 page views followed by the home page with 64,694 page views.  Mobile and tablets continue to be the most popular device used to view the Council website with 106,529 users compared to 57,210 desktop users during the reporting period.	

*CSP Strategy 14.2: Promote organisational culture that delivers excellent customer service and continuous improvement***Delivery Program 14.2.1: Provide a highly-responsive customer service function**


Ref	Operational Plan Project/Service	Update/Performance	Status
14.2.1.1	Issues reported allocated to relevant staff members and responded to within operational time frames	Maintaining high number of CRM entries The total number of CRM's entered is 5,933 for the reporting period.	
14.2.1.2	All calls received by Council answered within a Grade of Service in line with Council's policy	Number of calls increased by 4.7%, GOS maintained, Average talk time increased by 7 seconds. (Increase in number of calls and average talk time due to Covid and working from home) <ul style="list-style-type: none"> <li>The total number of calls answered by Customer Service is 18,341</li> <li>Grade of Service (answered within 30 seconds) is 69%</li> <li>122 CRM's entered from after-hour service reports.</li> </ul> Average talk time is 1.40 minutes	
14.2.1.3	Continue to provide after-hours, call-answering service	Alarm Australia is still proving to be a useful service. Increase in messages by 23.8% 208 voicemail messages left for Council.	

***CSP Strategy 14.3: Provide opportunities for widespread and quality engagement and, where appropriate, shared decision-making***


**Delivery Program 14.3.1: Establish and support Council meetings, policy committees and Council's community committee network**

Ref	Operational Plan Project/Service	Update/Performance	Status
14.3.1.1	Prepare and distribute agendas and reports for ordinary Council and Policy Committee meetings within three business days of the meetings	In accordance with Council's Code of Meeting Practice, Agendas are to be provided no later than 3 business days before a meeting. Governance staff have ensured that papers are provided to Councillors in the required time frames by following procedure to facilitate the production of the business paper and distribution requirements. This standard was maintained during Covid 19 whilst transitioning to online Council meetings.	
14.3.1.2	Review Council's Community Committees	Council's community committees were reviewed at the inception of the new Council. Council's Community Committee were adopted by Council and meetings have commenced across each of the areas.	


**CSP Objective 15: Leaders in our community*****CSP Strategy 15.1: Encourage and support residents to pursue leadership roles at Council*****Delivery Program 15.1.1: Establish and support Council meetings, policy committees and Council's community committee network**

Ref	Operational Plan Project/Service	Update/Performance	Status
15.1.1.1	Facilitate expressions of interest for Council's Community Committees	Complete. Expressions of Interest for Community Committees have been conducted with the new Council being elected in December 2021. Committee members have been selected and Committees have commenced meetings.	

*CSP Strategy 15.2: Support community organisations and groups to deliver services and programs***Delivery Program 15.2.1: Apply Council's adopted donations and grants policy to support the community**



Ref	Operational Plan Project/Service	Update/Performance	Status
15.2.1.1	Implement Council's Small Donations Program	Rounds 1 & 2 of the Small donations program were awarded during the period totalling \$39,286.36 from a annual budget allocation of \$100,000.	



***CSP Strategy 15.3: Engage and train young people to develop our future leaders*****Delivery Program 15.3.1: Support the Youth Advisory Committee**

Ref	Operational Plan Project/Service	Update/Performance	Status
15.3.1.1	Increase engagement with the City's youth	Youth Action Council meetings continue with new members contributing to ideas for programs and activities. Youth of the Month provided. A range of art programs designed and supported by the YAC including murals and and Augmented Art Trail across the CBD.	

**Delivery Program 15.3.2: Implement recruitment strategies to attract and retain local young people as well as equal-employment opportunity target groups - SEE 15.4.1****Delivery Program 15.3.3: Human Resources and Skillset to provide ongoing support to apprentices/trainees and their supervisors across Council - SEE 15.4.1****Delivery Program 15.3.4: Support work experience and community and school careers events - SEE 15.4.1**


*CSP Strategy 15.4: Develop and encourage staff to pursue leadership within Council***Delivery Program 15.4.1: Implement the Workforce Management Plan**

Ref	Operational Plan Project/Service	Update/Performance	Status
15.4.1.1	Actions relating to attraction and retention of staff	<p>2021 Performance outcomes:</p> <ul style="list-style-type: none"> <li>• There are now 38 Cadet, Trainees, School Based Trainees and Apprentices</li> <li>• The Work Experience Policy was updated, and 20 work experience students attend Council within 2021 as part of their studies</li> <li>• Engagement with Central West Careers group to increase our profile with local schools and TAFE</li> <li>• Recruitment and Selection Policy and Procedure is updated to improve attraction of staff as well as more inclusive focus</li> <li>• Implemented and adapted the LGNSW Capability Framework to Orange City Council, this is now embedded in positions descriptions, recruitment, and performance reviews</li> <li>• Exit Interview Process was reviewed and updated to include an online survey.</li> </ul>	
15.4.1.2	Actions relating to staff leadership and development	<p>2021 Performance Outcomes:</p> <ul style="list-style-type: none"> <li>• Future Focused Leaders - 111 leaders attended the course</li> <li>• Staff training undertaken including staff attending a number of training sessions (either face to face or as part of e-learning) that is split into the following categories: <ul style="list-style-type: none"> <li>o 563 WHS training courses,</li> <li>o 469 employees were trained in WHS system Vault</li> <li>o 632 corporate compliance</li> <li>o 405 induction modules</li> <li>o 146 leadership and professional development and</li> <li>o 122 skills and capabilities courses.</li> </ul> </li> <li>• Council had a team participate in the Rural and Regional Management Challenge</li> <li>• A Young Professionals Group commenced</li> <li>• Supervisors and Managers Forums met regularly throughout the year to ensure development and information of information to our leaders.</li> <li>• Implemented an Employee Secondment Policy that is part of an alliance with the local councils Blayney, Cabonne and Orange. This can provide greater opportunities for skills and leadership development across other Councils.</li> </ul>	


Ref	Operational Plan Project/Service	Update/Performance	Status
		<ul style="list-style-type: none"> <li>New performance review process and system that includes measuring goals, reviewing position capabilities, and identifying development and training opportunities.</li> </ul>	
15.4.1.3	Maintain staff health and well-being	<p>Actions in the period included:</p> <ul style="list-style-type: none"> <li>Smoke Free Workplace Policy and Safety Committee Charter were reviewed</li> <li>COVID-19 Safe Plans were reviewed and updated regularly across Council's operations</li> <li>35 inspections were completed (up from 31 in 2020)</li> <li>17 loss time injuries occurred in the period (down from 19 in 2020)</li> </ul>	
15.4.1.4	Actions relating to workplace culture	<p>Actions in the period included:</p> <ul style="list-style-type: none"> <li>Development of the Culture Program designed commenced with the launch planed for March 2022</li> <li>Induction and Onboarding working party formed to provide consultation on improvements to the program</li> <li>Learning and Development Policy has improved focus on education assistance to assist in skill shortage areas and potential for lateral transfer</li> <li>Employee Recognition has been enhanced further which includes staff services recognition, staff excellence awards and employee of the month.</li> <li>Child Safe Policy and Working Party was established to meet Child Safe Standards and legislation changes</li> </ul>	




**CSP Objective 16: Strong relationships*****CSP Strategy 16.1: Work in partnership with other councils, regional organisations and State and Federal governments*****Delivery Program 16.1.1: Support the Local Emergency Management Committee**

Ref	Operational Plan Project/Service	Update/Performance	Status
16.1.1.1	Support local emergency planning in conjunction with key agencies	Continuing support Local Emergency Management Committee. Has been a very busy year dealing with COVID-19 Pandemic. Emergency Management Plan has been updated	


**Delivery Program 16.1.2: Support the Rural Fire Service**

Ref	Operational Plan Project/Service	Update/Performance	Status
16.1.2.1	Provide ongoing support and advice to quarterly Bush Fire Management Committee meetings and Bush Fire Liaison Committee meetings	Continuing to support the Rural Fire Service. Attending quarterly meetings. Council is continuing to provide administration duties to the Rural Fire Service	


**Delivery Program 16.1.3: Engage with State and Federal Governments on funding and policy matters**

Ref	Operational Plan Project/Service	Update/Performance	Status
16.1.3.1	Report activities of the Council showing advocacy on emerging strategic matters important to the City and region	Meetings were held with the agencies at Executive level during the period: DPIE - Housing SEPP/Water Security/Infrastructure Contributions/ Smart Places Acceleration Fund TfNSW - 16 Regional Cities Services Improvement Program Dept of Planning - Mountain Bike Trail Central NSW JO - Energy Procurement/Water LGNSW - Planning and Building reforms Resilience NSW - State Resilience Strategy CSU - 10 Year Strategy	



***CSP Strategy 16.2: Advocate for the community to attract external funding to deliver services, facilities and programs*****Delivery Program 16.2.1: Maintain membership of key lobby groups to advance regional priorities**

Ref	Operational Plan Project/Service	Update/Performance	Status
16.2.1.1	Report on meetings and interactions with key lobby groups - including, but not limited to: * Central NSW Joint Organisation * Regional Development Australia * Regional Cities NSW * Orange 360 * NetWaste * Association of Mining-related Councils * Local Land Services * Government Ministers and Department Officers * LGNSW	During the period meetings were primarily held via Zoom because of Covid. The Mayor, CEO or senior staff attended meetings with the following groups during this period: Central NSW Joint Organisation Regional Cities NSW Orange360 Netwaste Mining and Energy Related Councils	



**Delivery Program 16.2.2: Maintain sister-cities relationships with: Timaru, New Zealand; Ushiku, Japan; Orange, California; and Mt Hagen, Papua New Guinea**

Ref	Operational Plan Project/Service	Update/Performance	Status
16.2.2.1	Support opportunities for cultural exchange	Council discussed the importance of resuming plans for the proposed staff exchange with Timaru District Council. This will begin again once COVID restrictions allow.	


**CSP Objective 17: Responsible governance*****CSP Strategy 17.1: Provide representative, responsible and accountable community governance*****Delivery Program 17.1.1: Maintain the delegations and sub-delegations register**

Ref	Operational Plan Project/Service	Update/Performance	Status
17.1.1.1	Review delegations to the Chief Executive Officer in November annually and ensure delegations are reviewed and adopted in the first 12 months of the new Council term	Review of Delegations underway. Delegations of the CEO to be reported to Council for adoption in during July 2022.	
17.1.1.2	Update and distribute sub-delegations to staff in December annually	Sub-Delegations to Staff are currently under review. Distribution to responsible managers and directors is to take place with the CEO's approval to be sought upon finalisation.	







**Delivery Program 17.1.2: Provide information to Councillors on training and development opportunities**




Ref	Operational Plan Project/Service	Update/Performance	Status
17.1.2.1	Coordinate with the Mayor and Councillors on Councillors' training and development plans, as per requirements in the Local Government Act	Information received from Councillors on highest need training required, Professional Development Plan being developed	
17.1.2.2	Report on complaints under Council's Code of Conduct to Council by December annually	Deferred - with the election of Councillors postponed and the commencement of the new Council, thus report is deferred until the next period.	

**Delivery Program 17.1.3: Manage Council's records system**



Ref	Operational Plan Project/Service	Update/Performance	Status
17.1.3.1	All incoming letters and e-mails entered into Council's electronic records management system daily and allocated to appropriate staff member	Staff registered 18,005 items of incoming correspondence and 38,168 documents during the period 1 July 2021-31 December 2021. Records staff process items and allocate on the day of receipt.	

**Delivery Program 17.1.4: Develop and implement the suite of integrated planning and reporting documents**


Ref	Operational Plan Project/Service	Update/Performance	Status
17.1.4.1	Delivery Program 2022/2023 to 2025/2026	Delivery Program developed as per new IP&R reporting requirements. Council endorsed for public exhibition that concluded on 19 May 2022. Feedback will be reviewed and incorporated in the report for Council seeking adoption of the Delivery Program.	
17.1.4.2	Operational Plan 2022/2023	Operational Plan developed as per new IP&R reporting requirements. Council endorsed for public exhibition that concluded on 19 May 2022. Feedback will be reviewed and incorporated in the report for Council seeking adoption of the Operational Plan.	
17.1.4.3	Annual Budget 2022/2023	Prepared and endorsed by Council for exhibition that conclude on 19 May 2022. Feedback will be reviewed and incorporated in the report for Council seeking adoption of the Annual Budget..	
17.1.4.4	Fees and Charges 2022/2023	In preparation	
17.1.4.5	IP&R Resource Strategy - Long-Term Financial Plan - updated for 2022/2023	Prepared and endorsed Council for public exhibition that concluded on 19 May 2022. Feedback will be reviewed and incorporated in the report for Council seeking adoption of the Long Term Financial Plan.	
17.1.4.6	IP&R Resource Strategy - Workforce Management Plan - continually monitor for impacts requiring inter-term update	By-annual workforce strategy review completed with adjustments made as required.	

Ref	Operational Plan Project/Service	Update/Performance	Status
17.1.4.7	IP&R Resourcing Strategy - Asset Management Plan - continually monitor for impacts requiring inter-term update	Continued monitoring being undertaken and planning for new Asset Management Plan commenced	
17.1.4.8	Six-monthly progress reports on the current Operational Plan as Year 1, Year 2, Year 3 or Year 4 of the current Delivery Program	Six monthly report tabled to Council for noting for Year 4 at June 2022 meeting.	
17.1.4.9	Preparation of annual report by November annually	The annual report was completed and lodged with the Office of Local Government on time.	

**Delivery Program 17.1.5: Maintain a framework of relevant policies and procedures**


Ref	Operational Plan Project/Service	Update/Performance	Status
17.1.5.1	Facilitate review of all policies by August 2021 for adoption by the new Council in February 2022	With the postponement of the Local Government Elections, policy review and adoption was delayed and is underway. It is anticipated that Strategic Policies will be put to Council during July for exhibition with adoption to occur during August 2022.	
17.1.5.2	Facilitate the review of operational policies biannually	Operational Policies currently have a 2 year review date. With the use of Council's electronic policy management system, reviews are altered and the Governance team facilitates the review of policies as necessary with responsible officers.	

**Delivery Program 17.1.6: Ensure Councillors are made aware of key policy requirements**


Ref	Operational Plan Project/Service	Update/Performance	Status
17.1.6.1	Provide advice on key policy and legislative changes via weekly e-mails to Councillors and through Councillor Communication	Information is circulated to Councillors on a regular basis as required. Information is provided to Councillors through email as well as the Councillor portal on LGHub.	

***CSP Strategy 17.2: Ensure financial stability and support efficient ongoing operation***


**Delivery Program 17.2.1: Achieve maximum return on the investment of Council's funds whilst adhering to all applicable legislative requirements and Council's policy**

Ref	Operational Plan Project/Service	Update/Performance	Status
17.2.1.1	Monthly reports to Council on the performance of the investment portfolio	Monthly reports provided to Council	





**Delivery Program 17.2.2: Review and implement operational efficiency opportunities**

Ref	Operational Plan Project/Service	Update/Performance	Status
17.2.2.1	Process Improvements - developed from recommendations in NSW Auditor-General annual reports on local government and subject reports relating to local government and quarterly reported to the Audit, Risk and Improvement Committee	Process improvements circulated to staff during this period and reported the last ARIC committee meeting in 2021.	



**Delivery Program 17.2.3: Undertake testing of Council's business continuity plan**

Ref	Operational Plan Project/Service	Update/Performance	Status
17.2.3.1	Business continuity plan tested and reviewed	The Business Continuity Plan is currently under review with the Risk and WHS teams. Further planning and testing is to be conducted in 2022	






**Delivery Program 17.2.4: Maintain the enterprise risk management system**

Ref	Operational Plan Project/Service	Update/Performance	Status
17.2.4.1	Corporate Risk Register - quarterly review/reporting based on Council Divisions to the Audit, Risk and Improvement Committee	The Risk Register is currently being reviewed with workshops being held with the ELT. In addition with the commencement of the new ARIC committee in May 2022, further planning and review of the Risk Register will progress. Quarterly reporting achieved to the previous ARIC committee during this reporting period.	
17.2.4.2	Legislative Compliance - monthly reporting to the Executive Leadership Team and quarterly reporting to the Audit, Risk and Improvement Committee	Monthly reporting has not occurred regularly during the period. Further internal arrangements are to be undertaken to ensure the ELT is provided with these updates. The new ARIC committee was provided with an overview of compliance at its May 2022 meeting.	
17.2.4.3	Deliver an internal audit program based on corporate-risk issues, with reports on progress against the program made to Council on a quarterly basis	The Internal Audit Plan was approved by the previous ARIC in August 2021. With the inception of the new ARIC and the holding of its first meeting during May 2022, the Internal Audit Plan will be reviewed and progressed in line with the guidance of the committee.	
17.2.4.4	Annual report from the Audit, Risk and Improvement Committee (ARIC) in April annually	Not within this reporting period. ARIC Annual report to be drafted and finalised in next period.	

**Delivery Program 17.2.5: Provide financial reporting with reference to the long-term financial plan and the delivery program and operational plan requirements**

Ref	Operational Plan Project/Service	Update/Performance	Status
17.2.5.1	Quarterly Budget Review (QBR) presented to Council within two months of the end of each quarter	All quarterly reviews for the September and December quarter have been presented to Council within two months of the end of the respective quarter	
17.2.5.2	Annual financial statements finalised by November	Preparation is underway	

**Delivery Program 17.2.6: Implement information technology strategy initiatives**

Ref	Operational Plan Project/Service	Update/Performance	Status
17.2.6.1	Upgrade and enhance business systems as per the ICT Roadmap	<ul style="list-style-type: none"> <li>- Successful implementation and rollout of the NSW State Government ePlanning portal</li> <li>- Implementation of the Shelter buddy for the Animal Refuge/Pound Authority 7.1 implementation and testing (go-live March 2022)</li> <li>- Implementation of the Vault WHS system</li> <li>- Booking Systems planning group started with market analysis</li> <li>- Intranet planning group started with market analysis and requirements gathering.</li> </ul>	
17.2.6.2	Upgrade and enhance core infrastructure systems as per the ICT Roadmap	<ul style="list-style-type: none"> <li>- Commissioning of infrastructure for the Depot Administration building</li> <li>- Microsoft End point Management for mobile fleet Management and MFA</li> <li>- SDWAN rollout to connect remote sites</li> <li>- Deployment of new fibre and enterprise NBN connectivity to key high-risk sites. Childcare, Aquatic Centre, Depot.</li> </ul>	
17.2.6.3	Upgrade and enhance GIS and spatial systems as per the ICT Roadmap	<ul style="list-style-type: none"> <li>- Enlighten upgrade V4.1</li> <li>- Development of IE independent integration to Authority</li> </ul>	
17.2.6.4	Continue the ongoing review of OCC security against the cyber security initiatives detailed in the Australian Cyber Security Centre's Essential 8 Framework	<ul style="list-style-type: none"> <li>- Completion of Microsoft Endpoint Manager deployment for mobile phone management as a precursor to MFA (Essential 8 requirement).</li> <li>- Completed rollout of new application aware firewalls to ensure application whitelisting compliance with Essential 8 requirements.</li> </ul>	
17.2.6.5	Continue to develop and improve ICT processes and practices to support the day-to-day operation of OCC's IT environment	<ul style="list-style-type: none"> <li>- Ongoing work in progress.</li> </ul>	



**5.2 PROJECT ACTIVITIES JUNE 2022**

---

RECORD NUMBER: 2022/951

AUTHOR: David Waddell, Chief Executive Officer

**EXECUTIVE SUMMARY**

This report provides information, updated monthly, on the numerous projects that staff are working on. This includes major projects and works projects.

The Executive has brought together the project list for the 2021-2023 financial years in a consolidated form to assist with resourcing and to understand the sequence required to deliver our ambitious capital budget for the year.

**LINK TO DELIVERY/OPERATIONAL PLAN**

The recommendation in this report relates to the Delivery/Operational Plan strategy “17.1 Collaborate - Provide representative, responsible and accountable community governance”.

**FINANCIAL IMPLICATIONS**

Nil

**POLICY AND GOVERNANCE IMPLICATIONS**

Nil

**RECOMMENDATION**

**That the information in the report on Projects be acknowledged.**

**FURTHER CONSIDERATIONS**

Consideration has been given to the recommendation’s impact on Council’s service delivery; image and reputation; political; environmental; health and safety; employees; stakeholders and project management; and no further implications or risks have been identified.

**SUPPORTING INFORMATION**

The attached tables show the overall project database of current, complete and planned projects.

The tables will be progressively updated to inform Council and the Community.

**ATTACHMENTS**

- 1 Works Overview - June 2022, D22/30567 [↓](#)
- 2 Major Projects Overview - June 2022, D22/31689 [↓](#)



WORKS - FOOTPATHS / ROADS / ETC - 2021/2022			
Category	Sub Category	Detail	Status
FOOTPATH	NEW	March St - Peisley to Lords (Southern Side) {P}	Complete
FOOTPATH	NEW	Park St - March to Byng (Eastern Side) {P}	Complete
FOOTPATH	NEW	Forbes Rd - Ploughmans to Wirrabarra Walk (Southern Side)	Complete
FOOTPATH	NEW	Ploughmans Lane (Cycle town funding)	Complete
FOOTPATH	NEW	Anson St - James Sheehan to Sharp Rd (Western Side) - SCHOOL	Complete
FOOTPATH	NEW	Park St - Summer to Icely (western side)	Complete
FOOTPATH	NEW	Park St - Byng to Summer (western side)	Complete
FOOTPATH	NEW	Park St - March to Byng (Western Side)	Complete
FOOTPATH REPLACEMENT	RENEW	Peisley Street - at new March Street car park	Complete
FOOTPATH REPLACEMENT	RENEW	Byng Street - Sampson to Clinton (Southern Side) {P}	Complete
FOOTPATH REPLACEMENT	RENEW	Summer St East - McLachlan to Mitchell Hwy (Southern Side)	Complete
FOOTPATH REPLACEMENT	RENEW	Hill St - Byng to Summer - 2.0m - (Eastern Side)	Complete
FOOTPATH REPLACEMENT	RENEW	Byng St - Nile to Autumn (Southern Side)	Complete
KERB AND GUTTER + DRAINAGE	K&G MAINTENANCE PROJECTS	Tynan St K&G - Tree repairs	Complete
KERB AND GUTTER + DRAINAGE	K&G MAINTENANCE PROJECTS	Jumbuck Place - install Drainage culvert	Complete
KERB AND GUTTER + DRAINAGE	K&G MAINTENANCE PROJECTS	Seymour and March Drainage	Complete
KERB AND GUTTER + DRAINAGE	K&G MAINTENANCE PROJECTS	CBD - Stormwater CCTV	Complete
ROADS	ASPHALT PROJECTS	Anson Street - Roselawn Dv To Albion PI (AC)	Complete
ROADS	ASPHALT PROJECTS	Anson Street - Margaret to Matthews (travelling lane)	Complete
ROADS	ASPHALT PROJECTS	Byng Street - Woodward to Sampson	Complete
ROADS	ASPHALT PROJECTS	Roundabout - Dalton and William Intersection (Nights)	Complete
ROADS	ASPHALT PROJECTS	Anson Street - Summer Street to Byng Street (Nights) - Heavy patch	Complete
ROADS	MAJOR PROJECTS	SFR Stage 3	Complete
ROADS	MINOR PROJECTS	Crack Sealing	Complete
ROADS	RESEALS	Icely Road - NDR to Bridge 1	Complete
ROADS	RESEALS	Pinnacle Road - Wallace +1100 to +1400	Complete
ROADS	RESEALS	Huntley Road - Ash Street to Hospital Entrance	Complete
ROADS	CARPARK	March Peisley Carpark - Gravel Section	Complete
ROADS	ROAD STABILISING	Icely Road Bridge #2 approaches Heavy Patch	Complete
ROADS	ROAD STABILISING	Moulder St - Lords to Anson	Complete
ROADS	ROAD STABILISING	Stephen Place - Forest to End (Stab & AC) (nights)	Complete
ROADS	ROAD STABILISING	Corporation Place - Leewood to End (Stab & AC) (nights)	Complete
ROADS	ROAD STABILISING	McLachlan Street - Byng St To Mazoudier PI	Complete
ROADS	ROAD UPGRADING	Beasley & Blunt Intersection	Complete
FOOTPATH	NEW	Molong Road - Pedestrian refuge to OAGS	In Progress
FOOTPATH REPLACEMENT	RENEW	Clinton Street - Byng to Summer (Western Side)	In Progress
FOOTPATH REPLACEMENT	RENEW	Kite St - Anson to Sale (Southern Side) - 2.0m - SCHOOL	In Progress
KERB AND GUTTER + DRAINAGE	PIPE DRAINAGE	Cleaning	In Progress
ROADS	MAJOR PROJECTS	Clergate Rd STG 2 Quartz St to Ralston Drive	In Progress
FOOTPATH	NEW	Prince Street - Sale to Hill (Northern Side)	Planned
FOOTPATH	NEW	Moulder Street - Woodward to Sampson (Northern Side)	Planned
KERB AND GUTTER + DRAINAGE	K&G MAINTENANCE PROJECTS	Drainage Rehab - Pipe relining	Planned
MISC. TRAFFIC FACILITIES	PEDESTRIAN BRIDGE	Molong Road - OAGS	Planned
MISC. TRAFFIC FACILITIES	PEDESTRIAN CROSSING LIGHTS	Canobolas High School - Lone Pine Avenue	Planned
ROADS	RESEALS	Hill Street - Franklin Rd To Gardiner Rd	Planned
ROADS	ROAD STABILISING	Airport - Taxiway alpha shoulders	Planned
ROADS	ROAD UPGRADING	Huntley Road at Hiney Road	Planned



PROJECTS 2022/2023

Community Strategic Plan / LIVE - a healthy, safe, inclusive and vibrant community / PRESERVE - balancing the natural and built environment / PROSPER - a smart, innovative and resilient economy / COLLABORATE - leadership and partnership

Community Strategic Plan	Division	Main Project	Sub Project	Detail of Works	Status
PROSPER	TECH	SOUTHERN FEEDER ROAD	STAGE 4	A change request is pending with Infrastructure for NSW. Contractor terms and conditions are currently under negotiations with preferred tenderer as per Council resolution.	Procurement
LIVE	CRAC	ANZAC PARK	Design	Design Additional car parking	Planning
LIVE	CORP	CANOBOLAS SCOUT CAMP	Accommodation blocks	Masterplan approved. Stone Three (architect) providing detail	Planning
LIVE	CORP	CANOBOLAS SCOUT CAMP	Existing buildings	Kitchen to be renovated	Planning
LIVE	CORP	CANOBOLAS SCOUT CAMP	Multipurpose building	Can move to design phase now masterplan is approved.	Planning
LIVE	CORP	CANOBOLAS SCOUT CAMP	Sporting facilities	Masterplan approved. Moving to progressive upgrades.	Planning
PRESERVE	DEVEL	CEMETARY IMPROVEMENTS	Upgrade landscaping Baby lawn area	Seeking quotes for design and construct	Planning
PRESERVE	TECH	CLERGATE ROAD UPGRADE		Tender and award 4th quarter	Planning
LIVE	CRAC	CONSERVATORIUM & PLANETARIUM	Design and Construction	Final design for Construction and Construction of new Conservatorium and Planetarium.	Planning
LIVE	CRAC	COOK PARK	Rotunda Refurbishment		Planning
LIVE	CRAC	JACK BRABHAM	Huntley Rd Amenities	Perspex Screens on Huntly Rd Side pergola, budget review item	Planning
LIVE	CRAC	JACK BRABHAM	New Amenities	Constructon of New amenities and change rooms	Planning
LIVE	CRAC	MOULDER PARK	Bridges	Bridging to be constructed/replaced	Planning
LIVE	CRAC	MOULDER PARK	Rage Cage	Design and Construction of new rage cage on existing Moulder St netball courts	Planning
LIVE	CRAC	MOUNTAIN BIKE TRAIL	REF, Design and Tender	Undertake Investigations – REF and Design Component and project approval	Planning
LIVE	CRAC	PATHWAY LIGHTING		Identify future lighting of pathways around Orange	Planning
LIVE	CRAC	PERRY OVAL	Nudge rail fence	Installation	Planning
PLAY	CRAC	RIAWENA OVAL	Picket fence	Installation of a picket fence	Planning
LIVE	CRAC	ROBERTSON PARK	Rotunda Refurbishment		Planning
COLLABORATE	CRAC	VILLAGE CAPITAL GRANTS	Clifton Grove	Directed by communities	Planning
COLLABORATE	CRAC	VILLAGE CAPITAL GRANTS	Lucknow	Directed by communities	Planning
COLLABORATE	CRAC	VILLAGE CAPITAL GRANTS	Spring Hill	Directed by communities	Planning
LIVE	CRAC	WADE PARK	Grandstand Ground Floor Refurbishment	Refurbishment to be undertaken under the grandstand, update to change rooms, storage, refs room, solar, etc	Planning
LIVE	CRAC	BATHURST ROAD ENTRANCE AND ROUNDABOUTS	Maintenance and beautification		Ongoing
COLLABORATE	CROSS DIVISIONAL	SUMMITS/FORUMS	Briefings and Community Forums	Business, Youth, Housing, Water, Future City	Ongoing
PROSPER	CROSS DIVISIONAL	ADVANCING HOUSING & INDUSTRIAL LAND PROJECTS	Clergate Rd Industrial	DA approved, first lot sold. Designing future stages of the approved DA.	In Progress
PROSPER	CROSS DIVISIONAL	ADVANCING HOUSING & INDUSTRIAL LAND PROJECTS	Saleyards	Concept Design stage	In Progress
PROSPER	CROSS DIVISIONAL	ADVANCING HOUSING & INDUSTRIAL LAND PROJECTS	Shiralee	Rationalising Detention Basin almost complete. Selection of Water reservoir site and pipe alignment finalised. Progressing with compulsory land acquisition and easements with property owners.	In Progress
PROSPER	CROSS DIVISIONAL	ADVANCING HOUSING & INDUSTRIAL LAND PROJECTS	Astill Dr industrial subdivision	Concept Design stage	In Progress
LIVE	CRAC	ANZAC PARK	Extension of Netball Courts	Extension of existing netball courts x 2	In Progress
LIVE	CRAC	BANJO PATERSON PARK	Park Development	Development of infrastructure from Master Plan, new toilets and carpark	In Progress
PRESERVE	CRAC	BOTANIC GARDENS	Dam Wall	Blue Stone retaining wall to be reconstructed. - Concrete retaining wall, bluestone façade	In Progress
LIVE	CORP	CANOBOLAS SCOUT CAMP	Ablutions block	Abolution block has reached practical completion. Waiting on minor rectification works involving concrete walkway (June / July).	In Progress
PRESERVE	DEVEL	CEMETARY	New Internment Wall	Construction of new Internment Walls	In Progress
PRESERVE	TECH	EAST ORANGE HARVESTING WETLAND (BLACKMANS SWAMP CREEK STORM WATER HARVESTING STAGE 2)	Regulatory Approvals, Design and Construction	<p>This project which is designed to provide an offline storage on Blackman's Swamp Creek to increase the city's water supply secure yield is experiencing a delay due to a refusal of Council's Water Supply Works Approval (under the Water Management Act 2000) application by the Natural Resources Access Regulator (NRAR).</p> <p>This refusal predominantly revolves around the interpretation of a weir and its legality under the Water Sharing Plan for the Macquarie-Bogan Unregulated Water Sources 2012.</p> <p>Council staff are working with the Department of Planning and Environment and other government agencies to provide clarity as to the interpretation by NRAR and other options that may exist to facilitate the construction of the weir required to fill the offline storage.</p>	In Progress
LIVE	CRAC	ESSO PARK	Construction of new lights and infrastructure	Installation of lights and other infrastructure as described in the master plan	In Progress
LIVE	CRAC	GLENROI	Masterplan Implementation	Installation of infrastructure as per the master plan, basket ball courts, footpaths, football posts, tree planting, skate park	In Progress
LIVE	TECH	NEW STP INLET WORKS	Detailed Design and Construction	The request for tender for the construction phase of the New Inlet Works closes on 30 June 2022. The timeline will be in accordance with the successful tenderer's bid.	In progress
PROSPER	CRAC	ORANGE ENTRANCE SIGN WEST	Molong Road		In Progress
LIVE	CRAC	ORANGE REGIONAL SPORTING PRECINCT	Overview	<p>Construction of Main stadium and forecourt, grandstand athletics track, Bernie Stedman field (football), Cricket Training Facility, Recreation Park, Car parking areas, sporting fields for use by Cricket, Softball, Summer Football, Athletics, Rugby League, Touch Football and other sports and events. Tender Development, works to be undertaken</p> <p>Various (Trees, bulk earthworks, Athletics, Main Stadium), currently in discussions with Dep Heritage, ready to lodge first DA for removal of trees</p>	In Progress
LIVE	CRAC	PLAYGROUNDS	Various	New and refurbish playgrounds cost over 4 years	In Progress
	TECH	RENEWABLE ENERGY PROJECT	LED Replacement lighting	<p>Rolling into 21/22 due to contract negotiations regarding ceiling grid.</p> <p>Not proceeding with Civic Centre due to the requirement of ceiling grid upgrade. Awaiting contractor to price revise scope. Works are progressing but delivery very slow due to limited availability of local electrical contractors interested in the work.</p>	In Progress
LIVE	CRAC	ROBERTSON PARK	Whitney Fountain	Refurbishment to be undertaken	In Progress
LIVE	TECH	SOUTHERN LIGHTS		Standard LED's installed, sensor LED's to be installed. 80% complete.	In Progress
	CRAC	SUMMERSET PARK BRIDGE	New	Installation	In Progress
PRESERVE PROSPER	CROSS DIVISIONAL	UPGRADE CBD (FUTURE CITY)	Tranche 1	<p>McNamara Street South Upgrade – Est \$500,000</p> <p>Anson Street - Summer to Kite upgrade Stage 1 – On hold to incorporate tree retention option.</p> <p>Byng Street (Lords to McNamara) and Lords Place (Byng to Summer) Stage 1 - Est \$1.7M</p> <p>Community/Council greening projects – Est \$200,000</p> <p>Orange Public Art Program – Est \$300,000</p> <p>Lighting – Est \$700,000</p> <p>Scrambled Crossings – Est \$100,000</p> <p>Matthews Park – Est \$250,000</p> <p>Programs – Est \$300,000</p> <p>Wayfinding/Furniture/Painting upgrades - Est: \$450,000</p> <p>Parking/Transport Review</p> <p>Pop-up/Start-up Support - Est: \$50,000</p> <p>Spend \$5M</p> <p>Wet weather has rolled some projects into the following financial year.</p>	In Progress
PRESERVE PROSPER	CROSS DIVISIONAL	UPGRADE CBD (FUTURE CITY)	Tranche 2	<p>Lords Place upgrade (Summer to Kite) - Est: \$1.5 million</p> <p>Robertson Park and McNamara North (Summer to Byng) - Est million: \$1.4 million</p> <p>Programs 2 - Est: \$300,000</p> <p>Community/ Council greening projects 2 - Est: \$200,000</p> <p>Orange Public Art Program 2 - Est: \$300,000</p> <p>Wayfinding/Furniture/Painting upgrades 2 - \$450,000</p> <p>March Street rail crossing - Est: \$1.8 million (proposed to be funded through grants)</p> <p>Anson Street upgrade Stage 2</p> <p>Byng Street (Lords to McNamara) and Lords (Byng to Summer) Stage 2</p>	In Progress
LIVE	TECH	WILLIAM MAKER DR/HILL ST ROUNDABOUT	Landscaping	Works have commenced with plant growing media and irrigation. Mulching of the centre circle of the roundabout completed. Five trees have been planted. The understory (shrub and ground cover vegetation) is still to be planted.	In Progress
LIVE	CROSS DIVISIONAL	LAKE CANOBOLAS MASTER PRECINCT PLAN	Lake Canobolas Precinct Master plan	Masterplan adopted by Council	Completed

PRESERVE	TECH	FOREST ROAD UPGRADE (HOSPITAL TO CADIA RD)		Works completed. Some outstanding defects still to be rectified by the Contractor.	Complete
LIVE	TECH	RENEWABLE ENERGY PROJECT	Solar on Council facilities	Contract Awarded. Electrical design finalised/reviewing structural. Project work schedule happening June 2021.	Complete
PRESERVE	TECH	SOUTHERN FEEDER ROAD	STAGE 3	Road open to traffic with some minor works to be finalised.	Complete
LIVE	CRAC	SPRING HILL	Cemetery	Construction of an internment wall	Complete
PLAY	CRAC	SPRING HILL	half basketball court	Construciton of 1/2 basketball court on reserve	Complete
LIVE	TECH	WILLIAM MAKER DR/HILL ST ROUNDABOUT		Line marking completed in January 2021.	Complete
LIVE	CROSS DIVISIONAL	WILLIAMS SHED TEMPORARY CARPARK	Peisley Street Car Park	Concrete carpark complete and opened.	Complete
LIVE	CRAC	ADVENTURE PLAYGROUND	Concept Design	Funding to be sourced for new adventure playground	*Future Project
LIVE	CRAC	AQUATIC CENTRE	Aquatic Centre Expansion Design	Small hydro pool, 2nd 25m indoor, Gym, water park, repurpose dive tower pool. Currently unfunded	*Future Project
LIVE	CRAC	JACK BRABHAM	Jack Brabham Canteen Renovation	Extension of existing canteen. Design. Currently unfunded	*Future Project
LIVE	CRAC	MOULDER PARK	Building - Fire Compliance	Report to be prepared determining building compliance	*Future Project
LIVE PROSPER	CRAC	ORANGE CIVIC THEATRE	Expansion of Theatre	Design - Currently unfunded	*Future Project
PROSPER	TECH	SOUTHERN FEEDER ROAD	STAGE 5	Starting on design.	*Future Project

---

**5.3 GRANT APPROVALS AND EVENTS CALENDAR**

---

RECORD NUMBER: 2022/997

AUTHOR: Tig Armstrong, Manager Economic Development

**EXECUTIVE SUMMARY**

This report provides information about:

- a 'Reconnecting Regional NSW – Community Events Program' grant from the NSW Government.
- a 'Building Better Regions Fund (BBRF)' grant from the Federal Government.
- the proposed program of Council-run community events between June 2022 and January 2023

Proposals and Recommendations for the use of the two grants are included in the report.

**LINK TO DELIVERY/OPERATIONAL PLAN**

The recommendation in this report relates to the Delivery/Operational Plan strategy "11.2 Prosper - Develop and attract a variety of events, festivals, venues and activities for locals and visitors, ensuring accessibility for all".

**FINANCIAL IMPLICATIONS**

Acceptance of the two grants represents additional (tied) income to the Council of \$322,582 in the current financial year. However, acceptance of the BBRF grant places an obligation on the Council to provide \$35,000 in matching funds. These funds will be taken from the proposed 2022/23 events budget.

The cost of hosting the program of Civic events outlined below is factored in the existing Council budgets.

**POLICY AND GOVERNANCE IMPLICATIONS**

Not applicable.

**RECOMMENDATIONS**

That Council resolves to:

- 1 Approve the use of \$220,000 of the Reconnecting Regional NSW – Community Events Program grant to host the proposed Orange Winter Fire Festival in August 2022
- 2 Approve the use of the balance of the 'Reconnecting Regional NSW – Community Events Program' grant (\$67,582) to enhance the Council's 2022 New Year's Eve event
- 3 Approve the use of the \$35,000 Building Better Regions grant to host the 'Sprint into Summer – Orange Mile' in December 2022
- 4 Approve a Council contribution of \$35,000 from the proposed 2022/23 events budget to the 'Sprint into Summer – Orange Mile', as per the requirements of the grant
- 5 Note the calendar of Council-run community events.

## 5.3 Grant approvals and Events Calendar

**FURTHER CONSIDERATIONS**

The recommendation of this report has been assessed against Council's other key risk categories and the following comments are provided:

Service/Project Delivery	Project management costs are built into the budgets of both grants, therefore much of the additional work required to deliver the events will be carried out by third parties. Council staff will play an oversight role, without the need to invest significant additional resources.	
Reputation	By their nature community events bring about reputational risks for the Council. However, the Council has experienced events officers on staff, and the responsibility for the day-to-day planning and delivery of the two events will sit with organisations with experience in delivering community events, overseen by Council staff.	
People	All necessary health and safety measures will be implemented at both events e.g., first aid officers, security.	

**SUPPORTING INFORMATION***Reconnecting Regional NSW – Community Events Program*

Council has been given an opportunity to apply for an allocated grant of \$287,582 from the NSW Government under the Reconnecting Regional NSW – Community Events Program. The purpose of this program is to *'support regional communities to reconnect by helping eligible applicants deliver exciting community events. The program will also facilitate economic recovery by supporting local businesses in the events, hospitality, and accommodation sectors.'*

Officers have considered several options for the use of these funds, including a festival of lights over the Christmas/New Year period, and a winter festival. Following discussions with Orange360 and considering the existing calendar of events held in and around Orange (there is currently a limited number of events on offer during the winter period), as well as resourcing, officers are proposing that the Council contribute funding to the existing Winter Fire Festival.

Specifically, it is proposed to collaborate with Orange 360 to further develop the annual Orange360 Fire Festival, which is currently a three-day event, being held from 5 – 7 August this year. Using \$220,000 of the grant, the proposal is to create a 10-day 'Orange Region Winter Fire Festival' which will incorporate the planned elements of the three-day event, with the following additional events/activities being added to it:

- A performance tent in Robertson Park, hosting a range of free performances for the whole community across 10 days, targeting all ages (e.g., families and children, adults, and youth)
- An outdoor café/bar operating in conjunction with performance days
- An opening night event at Robertson Park including roving circus performances, food trucks, fire pits, marshmallow roasting, gluhwein stands, live music
- Family-orientated lantern-making workshop and parade through Robertson Park to mark the end of the festival



### 5.3 Grant approvals and Events Calendar

---

The remaining balance of the new grant (circa (\$67,000) will be used to enhance the Council's 2022 New Year's Eve celebration. The proposed 2022 event would include:

- as many local music artists as possible, along with a possible headline act,
- professional fireworks display
- a variety of catering options, e.g., food and drink trucks, and
- various activities for kids and youth to enjoy, such as glow face painting, amusement rides and games.

#### *Building Better Regions Fund (BBRF)*

The Council is in receipt of a \$35,000 BBRF grant which is to be used to host a one-mile foot race in Orange. In the application submitted last year, the event is referred to as the 'Sprint into Summer – Orange Mile'. In the submission Council committed to providing matching funding of \$35,000.

It is proposed by officers to:

- host this event in early December (date to be determined)
- established a community committee comprising members of the running community who are involved in community-based and high-performance running competitions, who will have contacts in the industry to attract high-profile competitors. Various age and ability groups will be open for registration and staggered race times will be set across the morning event.
- Set up a finishing line on the corner of McNamara Lane and Byng Street and hold the official presentations and prize giving at the Civic precinct (Southcourt).
- Utilise the McNamara Lane car park as spectator point and post-event venue with food trucks and market stalls.
- In conjunction with community members, develop and promote pre-training programs in the lead up to the event, along with engaging local schools to take part in the inaugural event.

The original submission proposed that the event be held on Summer St. However, officers now consider that closing Summer St for a day in the leadup to Christmas may not be acceptable to local retailers and hospitality business. It is also very costly.

Officers are now proposing a route that starts at Wade Park and finishes at the intersection of McNamara and Byng St's. This route would require a much smaller section of Summer St to be closed (i.e., between Lords Place and McNamara), thereby causing only minimal impacts on Summer St traders.

#### *Calendar of Civic Events from June 2022 – January 2023*

The events proposed above would be hosted in addition to the Council's existing calendar of Civic events, as outlined in the below table.

## 5.3 Grant approvals and Events Calendar

CALENDAR OF COUNCIL-RUN EVENTS	EVENT DATE	BUDGET (source)
Citizenship Ceremony	23 June 2022	\$1,000 (existing budget)
Orange Winter Fire Festival	5 - 14 August 2022	\$220k (NSW Govt. 'Reconnecting Regional NSW' grant)
Citizenship Ceremony	15 September	\$1,000 (existing budget)
Welcome to Orange, New Resident Event	TBC – 16 or 23 October 2022	\$6,000 (existing budget)
Local Government Week – Mayor's Debating Cup	TBC - August	\$650 (existing budget)
Sister City Alliance Event (Ushiku Cup)	1 December 2022	\$5,000 (existing budget)
'Sprint into Summer' Running Festival	4 or 11 (TBC) December 2022	\$35k (BBRF grant) \$35k (new budget allocation – Orange City Council)
Carol's by Candlelight	10 December 2022	\$30,700 (existing budget)
New Year's Eve	31 December 2022	\$11,500 (existing budget) \$67k (NSW Govt. 'Reconnecting Regional NSW' grant)
Australia Day	26 January 2023	\$20,000(existing budget)

## **6 CLOSED MEETING - SEE CLOSED AGENDA**

The Chief Executive Officer will advise the Council if any written submissions have been received relating to any item advertised for consideration by a closed meeting of Orange City Council.

The Mayor will extend an invitation to any member of the public present at the meeting to make a representation to Council as to whether the meeting should be closed for a particular item. In accordance with the Local Government Act 1993, and the Local Government (General) Regulation 2005, in the opinion of the General Manager, the following business is of a kind as referred to in Section 10A(2) of the Act, and should be dealt with in a Confidential Session of the Council meeting closed to the press and public.

### **RECOMMENDATION**

That Council adjourn into a Closed Meeting and members of the press and public be excluded from the Closed Meeting, and access to the correspondence and reports relating to the items considered during the course of the Closed Meeting be withheld unless declassified by separate resolution. This action is taken in accordance with Section 10A(2) of the Local Government Act, 1993 as the items listed come within the following provisions:

#### **6.1 Submission Redactions 7 June 2022**

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (e) information that would, if disclosed, prejudice the maintenance of law.

#### **6.2 Minutes of the Audit Risk and Improvement Committee Meeting of 5 May 2022**

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (f) matters affecting the security of the Council, Councillors, Council staff or Council property.

#### **6.3 Lease hangar site AA Orange Airport**

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (c) information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

#### **6.4 Lease Hangar Z Orange Airport**

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (c) information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.



**6.1 SUBMISSION REDACTIONS 7 JUNE 2022**

---

RECORD NUMBER: 2022/961

AUTHOR: Janessa Constantine, Manager Corporate Governance

**REASON FOR CONFIDENTIALITY**

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (e) information that would, if disclosed, prejudice the maintenance of law.



---

**6.2 MINUTES OF THE AUDIT RISK AND IMPROVEMENT COMMITTEE MEETING OF 5 MAY 2022**

---

RECORD NUMBER: 2022/993

AUTHOR: Rachelle Robb, Director Corporate &amp; Commercial Services

**REASON FOR CONFIDENTIALITY**

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (f) matters affecting the security of the Council, Councillors, Council staff or Council property.





**6.3 LEASE HANGAR SITE AA ORANGE AIRPORT**

---

RECORD NUMBER: 2022/965

AUTHOR: Shirley Hyde, Legal and Property Officer

**REASON FOR CONFIDENTIALITY**

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (c) information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.



**6.4 LEASE HANGAR Z ORANGE AIRPORT**

---

RECORD NUMBER: 2022/964

AUTHOR: Shirley Hyde, Legal and Property Officer

**REASON FOR CONFIDENTIALITY**

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (c) information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

## **7 RESOLUTIONS FROM CLOSED MEETING**