

ORDINARY COUNCIL MEETING

AGENDA

21 APRIL 2020

Notice is hereby given, in accordance with the provisions of the Local Government Act 1993 that an **ORDINARY MEETING of ORANGE CITY COUNCIL** will be held via online video conferencing Zoom **on Tuesday**, **21 April 2020** commencing at **7.00PM**.

David Waddell

CHIEF EXECUTIVE OFFICER

For apologies please contact Administration on 6393 8218.

AGENDA

1	INTRO	INTRODUCTION3					
	1.1	Apologies and Leave of Absence	3				
	1.2	Livestreaming and Recording	3				
	1.3	Opening Prayer	3				
	1.4	Acknowledgement of Country	3				
	1.5	Declaration of pecuniary interests, significant non-pecuniary interests and less than significant non-pecuniary interests					
2	MAY	ORAL MINUTES	3				
	Nil						
	COUN	NCIL MEETING ADJOURNS FOR THE CONDUCT OF THE OPEN FORUM					
	COUN	NCIL MEETING RESUMES					
3	CONF	IRMATION OF MINUTES OF PREVIOUS MEETING	4				
	3.1	Minutes of the Ordinary Meeting of Orange City Council held on 07 April 2020	5				
4	NOTI	NOTICES OF MOTION/NOTICES OF RESCISSION15					
	Nil						
5	GENE	RAL REPORTS	17				
	5.1	Statement of Investments - March 2020	17				
	5.2	Code of Conduct Complaint Reporting	23				
	5.3	Strategic Policy Review	25				
	5.4	Banjo Paterson Memorial Park - Heritage Landscape Plan, Report following Public Exhibition Period	59				
	5.5	Development Application DA 259/2019(1) - 448 The Escort Way	65				
	5.6	Development Application DA 108/2020(1) - 270 McLachlan Street	109				
	5.7	Development Application DA 18/2020(1) - 1185 Pinnacle Road	137				
	5.8	Draft Delivery Program 2018/2019 to 2020/2021 and Operational Plan 2020/2021 (Year 3 of the Current Delivery Program)					
6	CLO	SED MEETING - SEE CLOSED AGENDA	567				
	6.1	Adjustment of Waste Disposal Charges Due to Quoting Discrepancy	569				
	6.2	2019 Third and Fourth and 2020 First Quarter Water Consumption Charges - 131A March Street, Orange	571				
7	RESO	LUTIONS FROM CLOSED MEETING	572				

COUNCIL MEETING 21 APRIL 2020

1 INTRODUCTION

1.1 APOLOGIES AND LEAVE OF ABSENCE

1.2 LIVESTREAMING AND RECORDING

This Council Meeting is being livestreamed and recorded. By speaking at the Council Meeting you agree to being livestreamed and recorded. Please ensure that if and when you speak at this Council Meeting that you ensure you are respectful to others and use appropriate language at all times. Orange City Council accepts no liability for any defamatory or offensive remarks or gestures made during the course of this Council Meeting. A recording will be made for administrative purposes and will be available to Councillors.

1.3 OPENING PRAYER

1.4 ACKNOWLEDGEMENT OF COUNTRY

I would like to acknowledge the Wiradjuri people who are the Traditional Custodians of the Land. I would also like to pay respect to the Elders both past and present of the Wiradjuri Nation and extend that respect to other Aboriginal Australians who are present.

1.5 DECLARATION OF PECUNIARY INTERESTS, SIGNIFICANT NON-PECUNIARY INTERESTS AND LESS THAN SIGNIFICANT NON-PECUNIARY INTERESTS

The provisions of Chapter 14 of the Local Government Act, 1993 (the Act) regulate the way in which Councillors and designated staff of Council conduct themselves to ensure that there is no conflict between their private interests and their public role.

The Act prescribes that where a member of Council (or a Committee of Council) has a direct or indirect financial (pecuniary) interest in a matter to be considered at a meeting of the Council (or Committee), that interest must be disclosed as soon as practicable after the start of the meeting and the reasons given for declaring such interest.

As members are aware, the provisions of the Local Government Act restrict any member who has declared a pecuniary interest in any matter from participating in the discussion or voting on that matter, and requires that member to vacate the Chamber.

Council's Code of Conduct provides that if members have a non-pecuniary conflict of interest, the nature of the conflict must be disclosed. The Code of Conduct also provides for a number of ways in which a member may manage non pecuniary conflicts of interest.

RECOMMENDATION

It is recommended that Councillors now disclose any conflicts of interest in matters under consideration by the Council at this meeting.

2 MAYORAL MINUTES

Nil

COUNCIL MEETING 21 APRIL 2020

3 CONFIRMATION OF MINUTES OF PREVIOUS MEETING

RECOMMENDATION

That the Minutes of the Ordinary Meeting of Orange City Council held on 7 April 2020 (copies of which were circulated to all members) be and are hereby confirmed as a true and accurate records of the proceedings of the Council meeting held on 7 April 2020.

ATTACHMENTS

1 Minutes of the Ordinary Meeting of Orange City Council held on 7 April 2020

ORANGE CITY COUNCIL

MINUTES OF THE

ORDINARY COUNCIL MEETING

HELD via ONLINE VIDEO CONFERENCING ZOOM
ON 7 APRIL 2020
COMMENCING AT 7.00PM

1 INTRODUCTION

ATTENDANCE

Cr R Kidd (Mayor), Cr S Romano (Deputy Mayor), Cr K Duffy, Cr J Hamling, Cr J McRae, Cr T Mileto, Cr S Munro, Cr S Nugent, Cr M Previtera, Cr G Taylor, Cr R Turner, Cr J Whitton

Acting Chief Executive Officer (Maunder), Director Development Services, Director Technical Services, Governance Coordinator, Manager Corporate and Community Relations, Administration Officer Governance, Executive Support Officer, Manager Financial Services.

1.1 APOLOGIES

Nil

1.2 LIVESTREAMING AND RECORDING

The Mayor advised that the meeting was being livestreamed and recorded.

1.3 ACKNOWLEDGEMENT OF COUNTRY

The Mayor conducted the acknowledgement of Country.

1.4 DECLARATION OF PECUNIARY INTERESTS, SIGNIFICANT NON-PECUNIARY INTERESTS AND LESS THAN SIGNIFICANT NON-PECUNIARY INTERESTS

Cr J McRae declared a significant pecuniary interest in Item 2.4 (Mayoral Minute – Moulder Park Netball Courts) as she is a neighbour in the area.

Cr R Turner declared a significant non-pecuniary interest in item 6.5 (Impacts and Potential Relief Associated with COVID-19) as he owns business premises in the CBD.

Cr T Mileto declared a non-significant pecuniary interest in item 6.5 (Impacts and Potential Relief Associated with COVID-19) as he and his family members own property in the CBD.

LATE ITEM

RESOLVED - 20/095

Cr K Duffy/Cr R Turner

That the following late item be dealt with at the Council Meeting held on 7 April 2020.

Closed Council - Item 6.5 - Impacts and Potential Relief Associated with COVID-19.

THE MAYOR DECLARED THE ORDINARY MEETING OF COUNCIL ADJOURNED FOR THE CONDUCT OF THE OPEN FORUM AT 7.04PM

OPEN FORUM

Item 5.5 – Blayney Cabonne Orange (BCO) Sub-Regional Rural and Industrial Land Strategy.

The Acting Chief Executive Officer read a submission by Mr John Da Rin.

THE MAYOR DECLARED THE ORDINARY MEETING OF COUNCIL RESUMED AT 7.07PM.

2 MAYORAL MINUTES

2.1 MAYORAL MINUTE - LATE MR JOE LEONE

TRIM REFERENCE: 2020/555

RESOLVED - 20/096

Cr R Kidd/Cr G Taylor

That the information contained in this Mayoral Minute be acknowledged.

For: Unanimous Against: Nil Absent: Nil

2.2 MAYORAL MINUTE - MAYORAL CENTROC AND CNSW JOINT OGANISATION BOARD REPORT

TRIM REFERENCE: 2020/502

RESOLVED - 20/097

Cr R Turner/Cr S Nugent

That the Mayoral Report from the Board meetings for Centroc and the Central NSW Joint Organisation Meeting held 27 February 2020 in Grenfell be noted; and

- 1 Council receive a report on its Sister City relationships with a view to fostering closer links to communities in western Sydney; and
- 2 Council provide advice to the JO on its position with regard to climate change and advice on programming being undertaken with a view to this being showcased.

For: Unanimous Against: Nil Absent: Nil

2.3 MAYORAL MINUTE - INSURANCE FOR VOLUNTARY ORGANISATIONS

TRIM REFERENCE: 2020/507

RESOLVED - 20/098

Cr K Duffy/Cr S Nugent

That Council investigate the possibilities to lighten the financial burden of insurance for community groups that organise local events for community benefit either through fundraising or providing entertainment.

For: Unanimous Against: Nil Absent: Nil

2.4 MAYORAL MINUTE - MOULDER PARK NETBALL COURTS

TRIM REFERENCE: 2020/508

Cr McRae declared a Significant Pecuniary Interest in this item, left the meeting and did not participate in discussion or voting on this item.

RESOLVED - 20/099

Cr S Nugent/Cr K Duffy

That Orange City Council investigate the possibility of developing a "playmat" (with roads, crossings, stop signs etc.) at the old Moulder Park netball courts.

For: Cr R Kidd, Cr J Hamling, Cr M Previtera, Cr S Romano, Cr S Munro, Cr T Mileto, Cr R Turner, Cr K Duffy, Cr G Taylor, Cr J Whitton, Cr S Nugent

Against: Nil

Absent: Cr J McRae

MATTER ARISING

Cr Romano asked how the indoor archery is progressing and has a Committee been formed. It was requested that a follow up be made regarding the formation of an Archery Committee.

THE MAYOR DECLARED THE ORDINARY MEETING OF COUNCIL ADJOURNED FOR THE CONDUCT OF THE OPEN FORUM AT 7.17PM

OPEN FORUM

Item 5.5 – Blayney Cabonne Orange (BCO) Sub-Regional Rural and Industrial Land Strategy.

Anne Salter spoke to the meeting regarding the postponement of advertising the strategy.

THE MAYOR DECLARED THE ORDINARY MEETING OF COUNCIL RESUMED AT 7.19PM

^{**} Cr McRae returned to the meeting with the time being 7.17pm. **

3 CONFIRMATION OF MINUTES OF PREVIOUS MEETING

RESOLVED - 20/100

Cr K Duffy/Cr J Whitton

That the Minutes of the Ordinary Meeting of Orange City Council held on 17 March 2020 (copies of which were circulated to all members) be and are hereby confirmed as a true and accurate record of the proceedings of the Council meeting held on 17 March 2020.

For: Unanimous Against: Nil Absent: Nil

RESOLVED - 20/101

Cr G Taylor/Cr J Hamling

That the replacement page circulated prior to the Council Meeting (amendment to voting on Item 5.8 - National General Assembly to include that Cr Nugent voted against this resolution), be adopted.

For: Unanimous Against: Nil Absent: Nil

4 NOTICES OF MOTION/NOTICES OF RESCISSION

Nil

5 GENERAL REPORTS

5.1 COUNCIL REPONSE TO COVID-19

TRIM REFERENCE: 2020/567

RESOLVED - 20/102

Cr K Duffy/Cr R Turner

- 1 That the report on Covid-19 by the Chief Executive Officer be noted.
- 2 That Council not allow the Farmers Markets to be held on Council land.

For: Cr R Kidd, Cr J Hamling, Cr M Previtera, Cr S Romano, Cr S Munro, Cr T Mileto, Cr R Turner, Cr K

Duffy, Cr G Taylor, Cr J Whitton Against: Cr S Nugent, Cr J McRae

Absent: Nil

MATTERS ARISING

Cr Nugent asked if the Scout Camp is still operating or available for hire as it is still on Council's website for hire. Council will remove from website as renovations are still being carried out.

Cr Nugent asked a question relating to jobseeker and jobkeeper payments. It was advised that a report would be provided on where Council is up to regarding payments and staff working from home and numbers etc.

Cr Hamling congratulated teachers in schools of Orange to get classes on-line and learning in a short period. Cr Kidd advised that letters were sent to the Principal's of schools in Orange asking to pass on Council's gratitude to teachers and staff.

5.2 CURRENT WORKS

TRIM REFERENCE: 2020/560

RESOLVED - 20/103

Cr K Duffy/Cr G Taylor

That Council resolves to note the report on Current Works.

For: Unanimous Against: Nil Absent: Nil

MATTER ARISING

Cr Taylor requested that the watering times be updated on Council's website now that Daylight Savings has ended.

5.3 REQUESTS FOR FINANCIAL ASSISTANCE - QUARTER 4 OF 2019/2020 - SMALL DONATIONS PROGRAM

TRIM REFERENCE:

2020/493

MOTION

Cr S Nugent/Cr S Munro

That Council resolves that a donation of \$2,000.00 be made from the Small Donations Program to the St Vincent de Paul Society (Providing Care and Support Services for vulnerable people).

AMENDMENT

Cr G Taylor/Cr J Whitton

That Council resolves:

- 1 That a donation of \$2,000.00 be made from the Small Donations Program to the St Vincent de Paul Society (Providing Care and Support Services for vulnerable people).
- That the \$10,000 unexpended funds from the Harness Racing Club be allocated to the Wood Bank.

THE AMENDMENT ON BEING PUT TO THE MEETING WAS CARRIED AND BECAME THE MOTION

THE MOTION ON BEING PUT TO THE MEETNG WAS CARRIED

RESOLVED - 20/104

Cr G Taylor/Cr J Whitton

That Council resolves:

- 1 That a donation of \$2,000.00 be made from the Small Donations Program to the St Vincent de Paul Society (Providing Care and Support Services for vulnerable people).
- 2 That the \$10,000 unexpended funds from the Harness Racing Club be allocated to the Wood Bank.

For: Unanimous Against: Nil Absent: Nil

5.4 DEVELOPMENT APPLICATION DA 332/2018(1) - 345 CLERGATE ROAD, ORANGE

TRIM REFERENCE: 2020/437

RESOLVED - 20/105

Cr S Munro/Cr R Turner

That Council consents to development application DA 332/2018(1) for General Industry (new industrial buildings, and additions and alterations to existing building) at Lot 62 Pce SC DP 559515 - 345 Clergate Road, Orange pursuant to the conditions of consent in the attached Notice of Approval.

Division of Voting					
Voted For	Cr R Kidd (Mayor), Cr S Romano (Deputy Mayor), Cr K Duffy, Cr J Hamling) Cr J McRae, Cr T Mileto, Cr S Munro, Cr S Nugent, Cr M Previtera, Cr G Taylor, Cr R Turner, Cr J Whitton				
Voted Against	Nil				
Absent	Nil				

5.5 BLAYNEY CABONNE ORANGE (BCO) SUB-REGIONAL RURAL AND INDUSTRIAL LAND STRATEGY

TRIM REFERENCE: 2020/405

MOTION

That Council resolve to:

- 1 Endorse the Draft Sub-Regional Rural and Industrial Lands Strategy 2019 to 2036 for public exhibition.
- 2 Exhibit the Draft Sub-Regional Rural and industrial Lands Strategy 2019 to 2036 in accordance with the Community Participation Plan.

AMENDMENT

Cr K Duffy/Cr R Turner

That Council defer the exhibition of the Draft Sub-Regional Rural and Industrial Lands Strategy for 6 months.

THE AMENDMENT ON BEING PUT TO THE MEETING WAS CARRIED AND BECAME THE MOTION

THE MOTION ON BEING PUT TO THE MEETING WAS CARRIED

RESOLVED - 20/106

Cr K Duffy/Cr R Turner

That Council defer the exhibition of the Draft Sub-Regional Rural and Industrial Lands Strategy for 6 months.

For: Unanimous Against: Nil Absent: Nil

6 CLOSED MEETING

In accordance with the Local Government Act 1993, and the Local Government (General) Regulation 2005, in the opinion of the General Manager, the following business is of a kind as referred to in Section 10A(2) of the Act, and should be dealt with in a Confidential Session of the Council meeting closed to the press and public.

In response to a question from the Mayor, the Acting Chief Executive Officer advised that no written submissions had been received relating to any item listed for consideration by the Closed Meeting of Council.

The Mayor extended an invitation to any member of the public present at the meeting to make a presentation to the Council as to whether the meeting should be closed for a particular item.

RESOLVED - 20/107

Cr M Previtera/Cr J McRae

That Council adjourn into a Closed Meeting and members of the press and public be excluded from the Closed Meeting, and access to the correspondence and reports relating to the items considered during the course of the Closed Meeting be withheld unless declassified by separate resolution. This action is taken in accordance with Section 10A(2) of the Local Government Act, 1993 as the items listed come within the following provisions:

6.1 Lease Hangar T Orange Airport

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (c) information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

6.2 NetWaste Tender For Collection And Recycling Of Waste Tyres

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (d)i commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it.

6.3 Regional Express Request for Reduction in Landing Fees

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (c) information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

6.4 Fly Corporate - Request for Assistance

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (c) information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

6.5 Impacts and Potential Relief Associated with COVID-19

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (c) information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

The Mayor declared the Ordinary Meeting of Council adjourned for the conduct of the Closed Meeting at 7.59PM.

The Mayor declared the Ordinary Meeting of Council resumed at 8.15PM.

7 RESOLUTIONS FROM CLOSED MEETING

The Chief Executive Officer read out the following resolutions made in the Closed Meeting of Council.

6.1 LEASE HANGAR T ORANGE AIRPORT

TRIM REFERENCE: 2020/482

RESOLVED - 20/108

Cr K Duffy/Cr S Munro

That Council resolves:

- To enter into a five year lease with four options of five years of Hangar Site T at Orange Airport with Orange Helicopters Pty Ltd commencing 7 April 2020.
- 2 That permission be granted to use the Council seal on all necessary documentation.

For: Unanimous Against: Nil Absent: Nil

6.2 NETWASTE TENDER FOR COLLECTION AND RECYCLING OF WASTE TYRES

TRIM REFERENCE: 2020/506

RESOLVED - 20/109

Cr S Nugent/Cr S Romano

That Council resolves:

- That Council confirms its acceptance and involvement in the NetWaste regional contract with JLW Services Pty Ltd for the Collection and Recycling of Waste Tyres.
- That Council indicates its preference for collection and recycling of waste tyres from its waste facility based on the Cage Rate tendered by JLW Services Pty Ltd.

For: Unanimous Against: Nil Absent: Nil

6.3 REGIONAL EXPRESS REQUEST FOR REDUCTION IN LANDING FEES

TRIM REFERENCE: 2020/568

RESOLVED - 20/110

Cr R Turner/Cr J McRae

That Council resolves to support the request from Regional Express to reduce landing charges from 1 April 2020 to 30 June 2020 to maintain the air service from Orange that is supporting essential travel services.

For: Cr R Kidd, Cr J Hamling, Cr M Previtera, Cr S Romano, Cr S Munro, Cr T Mileto, Cr R Turner, Cr G

Taylor, Cr J Whitton, Cr S Nugent, Cr J McRae

Against: Cr K Duffy

Absent: Nil

6.4 FLY CORPORATE - REQUEST FOR ASSISTANCE

TRIM REFERENCE: 2020/569

RESOLVED - 20/111

Cr R Turner/Cr J McRae

That Council resolve to acknowledge the hardship experienced by Fly Corporate and authorises the Chief Executive Officer to negotiate incentives for the recommencement of air services to Brisbane and Melbourne from Orange once the current restrictions on travel end.

For: Unanimous Against: Nil Absent: Nil

6.5 IMPACTS AND POTENTIAL RELIEF ASSOCIATED WITH COVID-19

TRIM REFERENCE: 2020/591

Cr T Mileto declared a Non-Significant Pecuniary interest in this item as he and his family own property in the CBD, left the meeting at 8.12pm and did not participate in discussion or voting on this item.

Cr R Turner declared a Significant Non-Pecuniary Interest in this item as he owns business premises in the CBD, left the meeting at 8.12pm and did not participate in discussion or voting on this item.

RESOLVED - 20/112

Cr K Duffy/Cr J Whitton

That Council resolves:

- 1 That the report be acknowledged;
- That Council waive rental on Council owned commercial properties for the period 1 April 2020 to 30 June 2020;
- 3 Interest on outstanding rates be waived for the period 1 April 2020 to 30 June 2020; and
- 4 Council encourages business property owners, where possible, to waive or defer rent for the period 1 April 2020 to 30 June 2020.

For: Cr R Kidd, Cr J Hamling, Cr M Previtera, Cr S Romano, Cr S Munro, Cr K Duffy, Cr G Taylor, Cr J Whitton, Cr S Nugent, Cr J McRae

Against: Nil

Absent: Cr T Mileto, Cr R Turner

** Cr R Turner and Cr T Mileto did not return to the meeting. **

THE MEETING CLOSED AT 8.18PM

This is Page Number 10 and the Final Page of the Minutes of the Ordinary Meeting of Orange City Council held on 7 April 2020.

COUNCIL MEETING 21 APRIL 2020

4 NOTICES OF MOTION/NOTICES OF RESCISSION

Nil

COUNCIL MEETING 21 APRIL 2020

5 GENERAL REPORTS

5.1 STATEMENT OF INVESTMENTS - MARCH 2020

TRIM REFERENCE: 2020/429

AUTHOR: Jason Cooke, Manager Financial Services

EXECUTIVE SUMMARY

The purpose of this report is to provide a statement of Council's investments held as at 31 March 2020.

LINK TO DELIVERY/OPERATIONAL PLAN

The recommendation in this report relates to the Delivery/Operational Plan strategy "17.2 Collaborate - Ensure financial stability and support efficient ongoing operation".

FINANCIAL IMPLICATIONS

Nil

POLICY AND GOVERNANCE IMPLICATIONS

Nil

RECOMMENDATION

That Council resolves:

- 1 To note the Statement of Investments as at 31 March 2020.
- 2 To adopt the certification of the Responsible Accounting Officer.

FURTHER CONSIDERATIONS

Consideration has been given to the recommendation's impact on Council's service delivery; image and reputation; political; environmental; health and safety; employees; stakeholders and project management; and no further implications or risks have been identified.

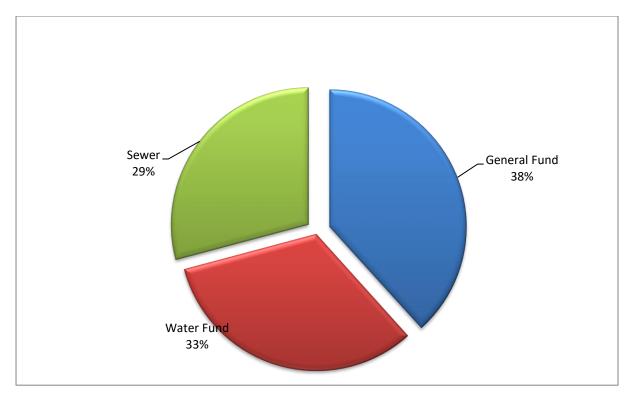
SUPPORTING INFORMATION

Section 212(1) of the Local Government (General) Regulation 2005 requires that a written report be presented each month at an Ordinary Meeting of the Council detailing all money that Council has invested under Section 625 of the Local Government Act 1993.

As at 31 March 2020, the investments held by Council in each fund is shown below:

	31/03/2020	29/02/2020	
General Fund	68,273,416.06	66,972,006.95	
Water Fund	57,956,395.45	57,592,438.80	
Sewer Fund	51,938,914.16	49,970,352.99	
Total Funds	178,168,725.67	174,534,798.74	

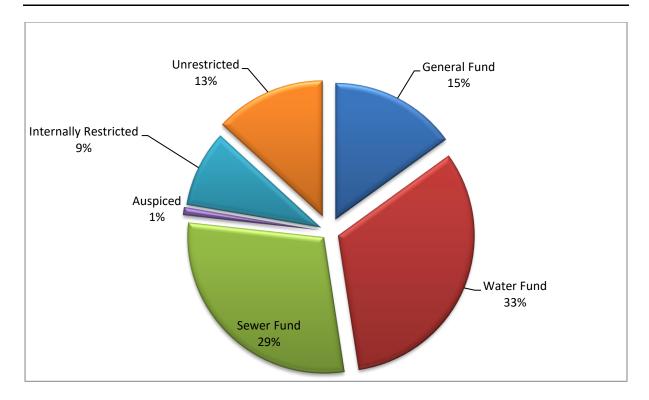
COUNCIL MEETING



A reconciliation of Council's investment portfolio provides a summary of the purposes for which Council's investments are being held. The summary is as follows:

	31/03/2020	29/02/2020
Externally Restricted		
- General Fund	26,803,990.93	27,240,013.26
- Water Fund	57,956,395.45	57,592,438.80
- Sewer Fund	51,938,914.16	49,970,352.99
- Auspiced	1,702,428.42	1,702,428.42
Internally Restricted	16,248,071.33	16,445,964.73
Unrestricted	23,518,925.38	21,583,600.54
Total Funds	\$178,168,725.67	\$174,534,798.74

The unrestricted cash position movements during the month are normal as projects commence and income is received. Movements may also arise following processing of income received between funds or into restricted assets to appropriately allocate for the purposes Council has determined.



Portfolio Advice

Council utilises the services of an independent investment advisor in maintaining its portfolio of investments. Council's current investment advisor is Imperium Markets, an independent asset consultant that works with wholesale investors to develop, implement and manage their investment portfolio. Imperium Markets is a leading provider of independent investment consulting services to a broad range of institutional investors including government agencies, superannuation funds and not-for-profit organisations.

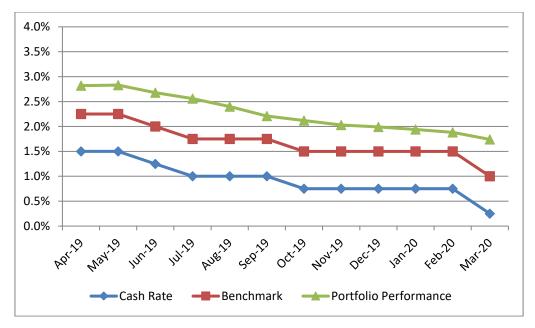
Imperium Markets major services provided to Council include:

- Quarterly portfolio summary reports
- Advice on investment opportunities, in particular Floating Rate Note products
- Advice on policy construction
- Year-end market values for Floating Note Rate products held by Council.

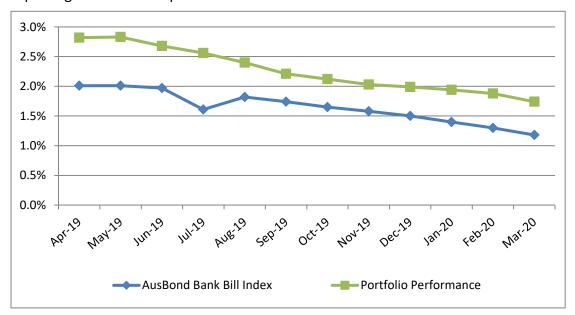
Portfolio Performance

Council's current Long Term Financial Plan establishes the benchmark for Council's interest on investments at "75 basis points above the current cash rate". The cash rate as at 31 March 2020 dropped to 0.25 per cent. The weighted average interest rate of Council's investment portfolio at the same reporting date was 1.74 per cent which continues to exceed Council's benchmark i.e. the cash rate of 0.25 per cent plus 0.75 per cent (or 75 basis points).

COUNCIL MEETING



Council has also utilised the AusBond Bank Bill Index to provide a further benchmark focused towards long term investments. As at 31 March 2020, the AusBond rate was 1.18 per cent. The weighted average interest rate of Council's investment portfolio at the same reporting date was 1.74 per cent.



Council's Investment Policy establishes limits in relation to the maturity terms of Council's investments as well as the credit ratings of the institutions with whom Council can invest.

The following tables provide a dissection of Council's investment portfolio as required by the Policy. The Policy identifies the maximum amount that can be held in a variety of investment products or with institutions based on their respective credit ratings.

Table 1 shows the percentage held by Council (holdings) and the additional amount that Council could hold (capacity) for each term to maturity allocation in accordance with limits established by Council's Policy.

Table 1: Maturity – Term Limits

Term to Maturity			Remaining
Allocation	Maximum	Holding	Capacity
0 - 3 Months	100.00%	37.17%	62.83%
3 - 12 Months	100.00%	32.98%	67.02%
1 - 2 Years	70.00%	16.81%	53.19%
2 - 5 Years	50.00%	13.05%	36.95%
5+ Years	25.00%	0.00%	25.00%

Table 2 shows the total amount held, and the weighted average interest rate (or return on investment), by credit rating. The credit rating is an independent opinion of the capability and willingness of a financial institution to repay its debts, or in other words, the providers' financial strength or creditworthiness. The rating is typically calculated as the likelihood of a failure occurring over a given period, with the higher rating (AAA) being superior due to having a lower chance of default. However, it is generally accepted that this lower risk will be accompanied by a lower return on investment.

Table 2 demonstrates that Council receives a lower return for its A rated and above investments than for those with ratings of B or less. The level of money held in the bank accounts has been added to the table to illustrate the ability of Council to cover the operational liabilities that typically occur (for example payroll, materials and contracts, utilities).

Table 2: Credit Rating Limits

			Remaining		Return on
Credit Rating	Maximum	Holding	Capacity	Value	Investment
Bank Accounts	100.00%	7.32%	92.68%	\$13,043,872.01	0.25%
AAA	100.00%	0.00%	100.00%	N/A	N/A
AA	100.00%	31.85%	68.15%	\$56,751,240.00	1.67%
Α	60.00%	29.89%	30.11%	\$53,250,000.00	1.67%
BBB & NR	40.00%	30.94%	9.06%	\$55,123,613.66	1.89%
Below BBB	0.00%	0.00%	0.00%	N/A	N/A

AMP Bank was downgraded by Standard and Poor's from A to BBB during August 2019, thereby pushing the holdings of BBB rated products close to the maximum capacity. This situation continues to be monitored and will be addressed over time, by transferring across to A rated counterparties as the BBB rated investments fall due.

Certification by Responsible Accounting Officer

I, Jason Cooke, hereby certify that all investments have been made in accordance with Section 625 of the Local Government Act 1993, Clause 212 of the Local Government (General) Regulation 2005 and Council's Investment Policy.

COUNCIL MEETING 21 APRIL 2020

5.2 CODE OF CONDUCT COMPLAINT REPORTING

RECORD NUMBER: 2019/2771

AUTHOR: Samantha Freeman, Acting Director Corporate and Commercial

Services

EXECUTIVE SUMMARY

At the Council Meeting held in 6 February 2018, Council resolved to receive quarterly reports on the status of complaints made against Councillors and the Chief Executive Officer under Council's Code of Conduct.

This report provides an update on the current status of complaints from <u>11 December 2019</u> to 31 March 2020.

LINK TO DELIVERY/OPERATIONAL PLAN

The recommendation in this report relates to the Delivery/Operational Plan strategy "1.1 Live - Engage with the community to ensure recreation opportunities and facilities meet changing needs".

FINANCIAL IMPLICATIONS

Nil

POLICY AND GOVERNANCE IMPLICATIONS

Part 11 of the Procedures for the Code of Conduct set out the information that is to be reported to Council and the Office of Local Government within 3 months of 30 September each year. Council reported to the Office on 29 November 2019 for the period 1 September 2018 - 31 August 2019.

Other information is not included given the requirements of Part 12 of the Procedures, which require information about complaints and the management and investigation of complaints is to be treated as confidential and not disclosed publicly.

RECOMMENDATION

That the report on Code of Conduct Complaint Reporting be acknowledged.

FURTHER CONSIDERATIONS

Consideration has been given to the recommendation's impact on Council's service delivery; image and reputation; political; environmental; health and safety; employees; stakeholders and project management; and no further implications or risks have been identified.

SUPPORTING INFORMATION

This report provides statistics on Code of Conduct complaints against Councillors and the General Manager/Chief Executive Officer, from 11 December 2019 to 31 March 2020.

5.2 Code of Conduct Complaint Reporting

Required information	Current period
Total number of Code of Conduct complaints made about Councillors and the Chief Executive Officer under the Code of Conduct since 11 December 2019	Nil
Number of Code of Conduct complaints referred to a Conduct Reviewer	Nil
Number of Code of Conduct complaints finalised by a Conduct Reviewer at the Preliminary Assessment stage and the outcome of those complaints	Nil
Number of Code of Conduct complaints investigated by a Conduct Reviewer	Nil
Number of Code of Conduct complaints investigated by a Conduct Review Committee	Nil
Without identifying particular matters, the outcome of Code of Conduct complaints investigated by a Conduct Reviewer or Conduct Review Committee under the Procedures	Nil
Number of matters reviewed by the Office of Local Government, and without identifying particular matters, the outcome of the reviews	Nil
The total cost of dealing with Code of Conduct complaints made about Councillors and the Chief Executive Officer in the year from 11 December to 31 March 2020, including staff costs.	Nil

COUNCIL MEETING 21 APRIL 2020

5.3 STRATEGIC POLICY REVIEW

RECORD NUMBER: 2020/441

AUTHOR: Samantha Freeman, Acting Director Corporate and Commercial

Services

EXECUTIVE SUMMARY

This report presents the following policies that have been on public exhibition for a period of 28 days and are recommended for adoption:

• ST100 – Vandalism Reporting Reward Scheme

- ST029 Donations and Grants
- ST144 Event Sponsorship Program
- ST088 Fraud and Corruption Prevention

LINK TO DELIVERY/OPERATIONAL PLAN

The recommendation in this report relates to the Delivery/Operational Plan strategy "17.1 Collaborate - Provide representative, responsible and accountable community governance".

FINANCIAL IMPLICATIONS

Nil

POLICY AND GOVERNANCE IMPLICATIONS

Council's Strategic Policies are reviewed and amended to ensure ongoing compliance with legislation and industry best practice.

Policies of Council are of two types – Strategic Policies are determined by Council, and relate to Councillors and the broader community. The Local Government Act 1993 requires the public exhibition of Policies (if new or include significant changes) and adoption by Council. Operational Policies are determined and implemented by the Chief Executive Officer, and relate to staff and the operations of the organisation.

RECOMMENDATION

That Council resolves to adopt the following policies:

- ST100 Vandalism Reporting Reward Scheme
- ST029 Donations and Grants
- ST144 Event Sponsorship Program
- ST088 Fraud and Corruption Prevention

FURTHER CONSIDERATIONS

Consideration has been given to the recommendation's impact on Council's service delivery; image and reputation; political; environmental; health and safety; employees; stakeholders and project management; and no further implications or risks have been identified.

SUPPORTING INFORMATION

Policies for Adoption

The following policies have been reviewed and have been on public exhibition for a period of 28 days from Friday 6 March to Friday 3 April 2020 to allow for Council and public review and submissions.

The Policy Review Committee was provided with copies of the policies via email on Thursday 5 March 2020.

No submissions were received during this period and no comments received from the Councillor Strategic Policy Review Committee.

The policies are therefore presented for adoption.

ST100 - Vandalism Reporting Reward Scheme

Reference	Update
General	Review of Policy, Minor formatting updates only.

ST029 - Donations and Grants

Reference	Update
General	 Minor updates. 26b - A service club cannot apply for a donation for the same project in the second and third year if they have already raised the money for their project total. 26c.i - Three quotations need to be attached to applications for purchase of equipment. 10c and 26c.vi - Local sporting associations hosting Grand Finals, Carnivals/Championships and Invitationals can apply for assistance up to \$1,000 even if they have received financial assistance in the same financial year under the Sports Facility Program and/or the Sports Participation Program.

ST144 – Event Sponsorship Program

Reference	Update
General	Policy re-written taking into consideration changes to Strategic Policy ST029 –
	Grants and Donations. Update to dates for opening and closing of applications
	to facilitate assessment timeframes and adoption by Council before event is
	held.

ST088 – Fraud and Corruption Prevention

Reference	Update			
General Inclusion of reference to Councillor in Corruption on page 6 and Confli				
	Interest on page 9. Inclusion of Complaints regarding the CEO to be directed			
	to the Mayor or Manager Corporate Governance on page 8. Updated in			
	consultation with the Audit and Risk Management Committee.			

ATTACHMENTS

- 1 FOR ADOPTION Strategic Policy ST100 Vandalism Reporting Reward Scheme, D20/10120↓
- 2 FOR ADOPTION Strategic Policy ST029 Donations and Grants, D20/10123 U.
- 3 FOR ADOPTION Strategic Policy ST144 Event Sponsorship Program, D20/10412 U
- 4 FOR ADOPTION Strategic Policy ST088 Fraud and Corruption Prevention, D20/3317 $\frac{1}{2}$



VANDALISM REPORTING REWARD SCHEME

ST100 F22

OBJECTIVES

- To reduce the acts of vandalism and malicious damage to Orange City Council and private property
- To provide a mechanism for encouraging and rewarding members of the public who
 provide information that leads to the successful prosecution and conviction of anyone found
 vandalising Orange City Council—owned property.

APPLICABILITY

The application of this policy is limited by a number of factors, including:

- The amount of any reward would be equal to the remediation costs of the vandalism (as determined by Council) capped at a maximum of \$2,000 per event.
- The reward scheme is subject to an annual cap of \$20,000 per financial year.
- All persons providing information must be aware that they may be required to attend the Police Station and make a formal statement and/or appear in Court and give evidence.
- A reward under this scheme will be payable for information leading to a criminal proceeding resulting in a conviction.
- Any individual supplying information that leads to the successful prosecution and conviction of anyone found vandalising land owned by Orange City Council.
- A reward may only be paid to a person or persons and no reward will be paid to any corporate, business club or other organisation.
- Fraudulent and/or misleading claims will be ineligible for payment of the reward. Council
 may seek to recoup the reward and costs associated with this action should an
 application be found to be fraudulent or misleading.

GENERAL

Vandalism is of ongoing concern to Council and to the Orange community because of its continuing visibility, detrimental impact on the local streetscape, and high cost of removal.

Council recognises the value of programs that focus on the prevention of vandalism before it occurs as being complementary to those aimed at removing it once it has been applied.

DEFINITIONS

Graffiti

Any inscription, word, figure, or word design that is marked, etched, scratched, drawn, sprayed, painted, pasted, applied or otherwise affixed to or on any surface without owners consent and includes any remnants of same such as adhesives, glues, tapes, shadows or colour variations remaining after removal.

Vandalism

The willful or malicious destruction, injury, disfigurement, or defacement of any public property.

Vandalism Reporting Reward Scheme V1_20

Next Review - October 2020

Attachment 1

All policies can be reviewed or revoked by a resolution of Council, at any time

Criminal proceeding

A criminal proceeding is an action taken by the Police against an individual for a malicious damage offence. Criminal proceedings include an individual being charged for the offence, where that individual has admitted guilt, or been found guilty of those charges in a Court of law.

Incident

An incident refers to an offence of malicious damage occurring in one location or in a specific timeframe by the same offender or group of offenders, and as such may refer to more than one specific action.

Malicious Damage Offence

An incident which may result in the charge of malicious damage as defined under the Summary Offences Act.

Council Property

Property owned or managed by or Orange City Council.

PROCEDURE

- Any person who witnesses, or has information regarding an act of graffiti or vandalism should in the first instance report the matter to the Orange Police Station.
- The police will examine the information and may investigate the offence. Should an
 offender be identified, and admit guild or be found guilty, the informant should then
 complete a "Vandalism Reward Claim Form" available on Council's website.
- Council's Manager Corporate Governance will assess each claim and make a recommendation to the Chief Executive Officer on the payment of the award. This recommendation will be based on information provided by the NSW Police.
- The claimant will be advised of the outcome of their claim in writing.

PRIVACY

- All documentation held and created in relation to applications held under the scheme and which includes information indicating the identity of the applicant shall be marked confidential.
- Any person who makes an application under the scheme will be deemed a complainant to Council.
- For purposes of protecting the safety of individuals, the identity of complainants and public interest, documentation held and created in relation to applications held under the scheme, may not be subject to release to members of the public.

${\bf Responsible} \, \underline{{\bf Area-Corporate\ and\ Commercial\ Services}}$

REVISION							
	DATE	RESOLUTION		DATE	RESOLUTION		
1	16 July 2009	09/282	6				
2	August 2014	14/955	7				
3	17 Nov 2015	15/541	8				
4	4 3 July 2018 18/308 9						
5							
All policies can be reviewed or revoked by resolution of Council, at any time.							

COUNCIL MEETING



All policies can be reviewed or revoked by a resolution of Council, at any time

SUMMARY OF AMENDMENTS

Amendment Date	Section/Reference and Amendment	
March 2020	Review of Policy, Minor Formatting Updates Only.	
July 2018	Formatting Updates Only.	
October 2015	Formatting updates.	
	Clarification that the reward applies to graffiti on Council owned land	
	(Objectives).	
August 2014	Formatting changes	
	Additional clause inserted under "Applicability" heading – fraudulent and/or	
	misleading claims will be ineligible for payment of the reward.	



COUNCIL MEETING



VANDALISM - REWARD SCHEME APPLICATION FORM

Council has a policy to offer a reward of up to \$2,000 for information leading to the successful prosecution and conviction of anyone found vandalising public and private property.

To claim a reward, complete the details below:

Claimant Details
Name of Applicant
Address
Phone
Date of Incident & Time
Incident Details
Location
Act of vandalism
Police event
Name/identify of offender (if known)
Date
Signature
THE INFORMATION YOU PROVIDE IS PERSONAL INFORMATION FOR THE PURPOSES OF THE PRIVACY AND PERSONAL INFORMATION PROTECTION ACT 1998.
THE SUPPLY OF THE INFORMATION BY YOU IS VOLUNTARY. IF YOU CANNOT PROVIDE OR DO NOT WISH TO PROVIDE THE INFORMATION SOUGHT, COUNCIL MAY BE UNABLE TO PROCESS THE CLAIM.



DONATIONS AND GRANTS

ST029 F22

OBJECTIVES

Attachment 2

In accordance with section 356 (financial assistance) and section 377 (delegated authority) of the Local Government Act 1993 and in accordance with section 207 of the Local Government Regulation 2005 (record of donations for auditing purposes), the objectives of this Policy are:

- To provide financial assistance to non-for-profit groups who offer significant contribution to the social, economic and/or environmental wellbeing of the community;
- To provide financial assistance to individuals who have been selected in representative sports teams and for school students who have been selected to represent Orange at a national event or at an overseas event;
- To provide assistance to community groups and/or sporting bodies by way of financial contribution and/or in kind support to capital improvement projects.

APPLICABILITY

To all individuals/community/sporting groups who are residents or to organisations who conduct their activities in the Orange Local Government area for the specific benefit of residents of the Orange Local Government area.

GENERAL

- 1 All requests for donations and grants must illustrate how outcomes align to Council's Community Strategic Plan objectives.
- 2 Donations and grants may be applied for by:
 - a a person who is a resident of the Orange Local Government Area; or
 - b an organisation that has offices in the Orange Local Government Area; or
 - c a local branch of a State/National/International entity that is holding an event in the Orange Local Government Area, where the applicant can illustrate how funds raised will be spent locally to benefit Orange residents specifically.
- 3 No Council fee reductions or waiving of Council fees can be approved under this Policy. These come under section 610E of the Local Government Act and cannot be given under section 356.
- 4 Donations and grants to businesses acting for profit will only be allocated and paid following a resolution of Council that has considered any responses to the exhibition of the proposed allocation in accordance with section 356 of the Local Government Act 1993.
- A complete application form is required for each request. If financial assistance is requested by any other means (eg, e-mail, letter, sponsorship pamphlet), it will not be considered. Council will advise the applicant of this policy and request the applicant to complete the required application form.
- 6 Council will advertise that applications are open for the next financial year once a year, in April or in May.

Donations and Grants V1_20 Next Review – October 2020
Page 1 of 8



- Government entities, including programs that are a Council function or are otherwise supporting or funded by Council, will not be supported via the Donations and Grants policy.
- Fundraising events where the funding raised from the event will be sent to organisations outside the Orange Local Government Area, or will be used as a donation to another entity, will not be supported via the Donations and Grants policy.
- 9 If an individual or entity seeking funding has an outstanding debt with Council they are ineligible for any funding.
- An individual/organisation can only receive one donation in a financial year and this donation cannot be in more than one category. This term does not apply to:
 - a new emerging projects or new community events that arise after the first donation;
 - b the Sports Participant Donations category, where individuals can conditionally apply for up to three donations in one financial year;
 - c the Sports Facility Partnership Program, where sporting groups/associations can still apply under the Sports Participant Program and under the Small Donations Programs (where local associations can apply for support for hosting Grand Finals, Carnivals/Championships and Invitationals).
- Donations and grants cannot be used to pay for the applicant's insurance costs or for the project insurance costs.
- Donations and grants cannot be used to pay for fees and charges applied to the applicant.
- 13 Donations and grants will not be retrospectively applied.
- Where applications are seeking funding for capital works, attaching three quotations and/or a quantity survey will strengthen the application.
- Where an event or works are to be conducted on Council property, certificates of currency for insurances by the applicant/suppliers will be required.
- 16 Events on Council properties must be conducted in accordance with Council's events management policy.
- 17 Events where Council's contribution is in kind require an application to be completed and a Council resolution is still required. Council will determine the value of in-kind support.
- 18 Recipients may be required to provide evidence of expenditure with local businesses to demonstrate the direct impact of their project.
- 19 All payments to applicants will be via electronic transfer.
- 20a A tax invoice, invoice or Statement by a Supplier form is not required for Council to pay a donation (as nothing is needed to be supplied for the payment).
- 20b If financial assistance is made in return of a supply for the payment, a tax invoice, invoice or Statement by Supplier form is required.



- 21 An acquittal form is to be completed and returned to Council for each cash donation provided.
- 22 Council will determine the amounts and to whom donations and grants will be allocated.
- Categories for donations and grants and their respective criteria, which are in addition to the general terms covered in the Policy, are as follows:

DONATIONS AND GRANTS CATEGORIES

COUNCIL MEETING

24	SPORTS PARTICIPANT PROGRAM (GST does not apply)			
	(category terms in addition to general terms)			
24a	Applications can be determined by the Chief Executive Officer under section 377(1A) of the Local Government Act and considered within 7 days of receipt. Quarterly reports on donations given will be submitted to Council.			
24b		application form must be submitted.		
24c	Written proof of selection from the body running the event/making the selection mus		g the event/making the selection must	
	be provided with the application form.			
24d	Applicants can receive more than one donation in a financial year if: i an applicant has been selected in regional representation and then has been selected in state representation and/or in national representation in one sport; ii an applicant has been selected in regional representation and/or state representation and or/national representation in more than one sport. The number of donations available to an applicant in the Sports Participant Program is capped at three in the one financial year. An applicant is ineligible for another donation at the same level for the same sport in one financial year.			
24e	If a team has received a donation, an individual in that team cannot be given a donation for the same representation.			
24f	Regional representation is not Orange representation. Regional and state representation will be as determined by the peak State body for the sport. National representation will be as determined by peak National body for the sport.			
24g	App	lications will be determined by Council.		
24h	The location and duration of the sports event to be attended and costs arising from selection will be taken into consideration in determining the donation amount applicable.			
24i	Max	imum allocation amounts are as follows:		
	i	Regional representation - Individual Individual selected in a Regional team	up to \$250	
	ii	State representation - Individual Individual selected in State team	up to \$500	
	iii	National representation - Individual Individual selected in a National team	up to \$1,000	
	iv	Regional representation at State titles	\$250	
	'	For a club/association for one team only	total for the team	
	v	Regional representation at State titles	\$750	
			for total for the club/association	



24	SPO	SPORTS PARTICIPANT PROGRAM (GST does not apply)		
	(category terms in addition to general terms)			
		For a club/association with multiple		
		teams		
	vi	State representation at National titles	\$500	
		For a club/association for one team only	total for the team	
	vii	State representation at National titles	\$1,000	
		For a club/association with multiple	total for the club/association	
		teams		
	viii	National representation at International	\$1,000	
		titles	total for the team	
		For a club/association for one team only		
	vix	National representation at International	\$2,000	
		titles	total for the club/association	
		For a club/association with more than		
		one team		
2 4 j	Wes	stern Region Academy of Sport - Council will	l donate the annual <i>per capita</i>	
contrib		tribution.		

25	SPORTS FACILITY PARTNERHIP PROGRAM (GST applies)		
	(category terms in addition to general terms)		
25a	Applications will be determined once a year only, in the first quarter of each financial		
	year. Council's Sport and Recreation Community Committee will review the annual		
	applications and make recommendations to Council.		
25b	Total allocation for all projects is \$50,000 per annum (ex GST).		
25c	A maximum of \$15,000 (ex GST) per application is permitted.		
25d	Applications must be matched on a dollar-for-dollar basis.		
25e	Preference is given to projects that improve Council-owned facilities.		
25f	Council will advise if a funding agreement is required.		
25g	Council will advise if the project requires the applicant to submit certificates of		
	currency for insurances held by the applicant and suppliers.		
25h	Council's purchasing policies must be observed in the engagement of suppliers.		
25i	Funding must be fully expended in the financial year allocated and unspent funds paid		
	back to Council.		
25j	Within three months of the completion of the works, the applicant will provide an		
	acquittal statement to verify how Council funds were spent.		
25k	The applicant must comply with Council's planning requirements where development		
	consent or other consents are required.		

COUNCIL MEETING



All policies can be reviewed or revoked by a resolution of Council, at any time.

26	SM	SMALL DONATIONS CATEGORY (GST does not apply)		
	(ca	(category terms in addition to general terms)		
26a	Ар	plications will be determined by Council four times in each financial year. Quarterly		
	reports to Council will occur in July, September, December and April. Applications may			
	be considered monthly in extraordinary cases only.			
26b	Funding must be fully expended in the financial year allocated and unspent funds paid			
	back to Council.			
	Council will consider an exception for this when a service club is raising money			
		ge-cost, eligible project. Council will consider allowing a service club to expend the		
	donation over a three-year period and to apply for the same project in the second			
		rd year if the funding for the project total has not fully been raised (but not to apply		
		donation for a different reason during this period) and the service club must submit		
		acquittal in each of the three years.		
26c		ximum amounts available are:		
	i	Projects or Equipment Purchase or Providing a Community Service		
		Maximum of \$2,000 per applicant.		
		Must be a not-for-profit applicant. Three quotations needed for purchases.		
	ii	Community Events (not being Event Sponsorship)		
		Maximum of \$2,000 per applicant.		
		Must be a not-for-profit applicant.		
		Ticketed events are not eligible. Entry fees as a gold coin donation are eligible.		
	iii	School Students Selected to Represent Orange at a National Event or at an		
		Overseas Event		
	_	Maximum of \$1,000 per applicant		
		School Annual Prize Giving for Year 12 (\$4,000 reserve in each year)		
		per school - \$500.		
	V	Other Prize Giving		
		Maximum of \$1,000 per applicant.		
		Must be a not-for-profit applicant.		
	vi	Grand Finals, Carnivals/Championships and Invitationals (\$4,000 reserve in each		
		year)		
	Maximum of \$1,000 per applicant.			

27	HERITAGE ASSISTANCE FUND		
	(category terms in addition to general terms)		
27a	Eligible projects will be projects that involve the repair, conservation or re-instatement		
	of missing items on heritage buildings, this includes fences, verandahs and decorative		
	detail.		
2 7 b	The funding level available depends on allocation in the Local Heritage Fund which		
	Council is advised of on an annual basis. The allocation to specific project will then		
	depend on the number of applications received.		
27c	Expressions of interest are called each year. Funding should not be considered to be		
	ongoing.		
27d	Project timeframes must comply with NSW government provisions and have to be		
	completed by February annually.		
27e	Applications must be made on the appropriate form.		



27	HERITAGE ASSISTANCE FUND		
	(category terms in addition to general terms)		
2 7 f	Council's Heritage Advisor and planning staff will be able to assist in making the application.		
2 7 g	Council's Cultural Heritage Community Committee will assess each application taking into account criteria as defined in the application information. It is not necessary for the project to meet all criteria.		
2 7 h	Applications may need to be placed on public exhibition if the entity receiving the funding is does not have not-for-profit status		
2 7 i	Unexpended funds will have to be returned.		
2 7 j	Council may ask that three quotations be provided for capital projects.		
2 7 k	An acquittal is required along with an end of project report that includes images of before and after work.		

ASSESSMENT OF APPLICATIONS

COUNCIL MEETING

Council will consider applications on merit, in align with other applications received and in align with the budget for donations and grants.

RELATED POLICIES/DOCUMENTS

Application forms for Donations and Grants (www.orange.nsw.gov.au/donations-and-grants)

Responsible Area - Corporate and Commercial Services

REVISION					
	DATE	RESOLUTION		DATE	RESOLUTION
1	31 January 2006	06/685	7	25 June 2019	19/332
2	January 2007	07/207	8	19 November 2019	19/576
3	November 2009	09/453	9		
4	4 February 2014	14/38	10		
5	19 December 2017	17/583	11		
6	5 June 2018	18/254	12		
All policies can be reviewed or revoked by resolution of Council, at any time.					



SUMMARY OF AMENDMENTS

COUNCIL MEETING

Amendment Date	Section/Reference and Amendment
March 2020	Minor updates.
Watch 2020	 26b - A service club cannot apply for a donation for the same project in the second and third year if they have already raised the money for their project total. 26c.i - Three quotations need to be attached to applications for
	 purchase of equipment. 10c and 26c.vi - Local sporting associations hosting Grand Finals, Carnivals/Championships and Invitationals can apply for assistance up to \$1,000 even if they have received financial assistance in the same financial year under the Sports Facility Program and/or the Sports Participation Program.
November 2019	Rates Reimbursement and Hire Fees Reduction have been removed as these come under section 610E of the Local Government Act 1993 (Waiving Payment or Reducing Fees). Section 610E has very specific conditions and a very different process. Waiving payments and reducing fees cannot be given under section 356
	 Applicants who previously applied for a donation under Rates Reimbursement and Hire Fees Reduction can still apply for a donation on the basis of a project, purchase of equipment or provision of community service. The maximum of the category is the same.
	 In the same way donations cannot be used to pay an applicant's insurance costs, donations cannot be used to pay for fees and charges applied to the applicant.
	 A new category has been added for school students who have been selected to attend a National event or an event overseas representing Orange. This is similar to the Sports Participation Program.
	 An exception can be considered for the requirement to fully expend a donation in the current financial year for service clubs with large-cost, eligible projects.
	 Major Event Sponsorship has been removed as this now sits under its own, separate strategic policy – ST144 – Event Sponsorship Program. Funding Agreements have been removed as they relate to Major Event
	Sponsorship. General Donations has been renamed Small Donations.
May 2019	Removal of weightings.
Way 2013	 All categories in General Donations and Rates Reimbursement both have the same maximum amounts (\$2,000.00), except for School Prize Giving, which has been raised from \$200.00 to \$500.00.
	 General Donations and Event Sponsorship will be assessed in four quarters in each financial year but applications may be considered monthly for emergent reasons.
	Sports Participation Program can be determined by the General Manager under section 377(1A) of the Local Government Act.
	 Individual representation in Sports Participation Program has been raised - Regional from \$100.00 to \$250.00, State from \$250.00 to \$500.00 and National from \$500.00 to \$1,000.00.



All policies can be reviewed or revoked by a resolution of Council, at any time.

	Organisations can apply for more than one donation or sponsorship in a
	financial year if new emergent reasons arise after the first donation.
	Assessment will be based on merit, in align to other applications
	received and in align to Council's budget for donations and sponsorships.
May 2018	Remove requirements to supply a tax invoice for payment, and clarify
	when a Tax Invoice is required in relation to points 17a and 17b.
March 2018	Weightings do not apply to all categories.
	Weightings relate to the maximum amount in a donation category, not
	to the requested amount.
	Another section has been added to weightings to enable small requests
	for non-profit entities already 75% or under of the maximum amount to
	receive their full request.
	Fund-raising events where funding raised from the event will be given to
	organisations outside of the Orange LGA or will be used as a donation to
	another entity will not be supported by this policy.
	More than one application can be made in the Sport Participant Program
	Donation category and an organisation that has been given a donation
	from the Sports Facility Partnership Program category can still make
	applications in the Sport Participant Program Donation category.
	A tax invoice, an invoice or a Statement by a Supplier is required to
	enable Council to pay approved donations.
	The maximum amount of general donations - miscellaneous has been
	changed from \$200 ex GST to \$2,000 ex GST.
	Rates reimbursement has been updated to be capped at \$2,000 (ex GST)
	and to confirm that rates reimbursement is for the generate rate plus
	the base amount for one property only in a financial year.
	Maximum amounts for event sponsorship will be determined by event
	duration, participation levels and the applicant's ability to raise funds
	during the event (eg, ticketed events).
	Maximum amount for reduction of hire fees has been changed from
	\$500.00 (ex GST) to \$1,000 (ex GST). Weightings apply. Ticketed events
	are ineligible. Quotations for the fees are required.
	Council will do nate the annual per-capital contribution to the Western
November 2017	Academy of Sport from the Sports Participation Program.
November 2017	Combined the Operational and Strategic Policy into one policy Polician of the application forms
	Revision of the application forms Addition of weighting the ground and for a soft a soft as a discrete.
	Addition of weightings to give new and not for profit applicants precedence
December 2013	
December 2013	
	objectives.
	Category 2 requests to be considered on a quarterly basis, rather than
	monthly.



All policies can be reviewed or revoked by a resolution of Council, at any time.

EVENT SPONSORSHIP PROGRAM

ST144 F22

OBJECTIVES

To provide financial assistance to groups or individuals who deliver events that offer significant contribution to the economic wellbeing of the Orange community with consideration also given to the social or environmental wellbeing of the Orange community.

The four broad criteria that will be considered when assessing the applications include:

- The economic benefit to the community in terms of increased visitation, utilisation of accommodation, local product etc.
- Increased promotion of the city and/or identification of the city with a recognised product such as education, sport, food, wine, agribusiness, clean environment etc.
- A benefit that has a broad application to the community and not just a special benefit to an individual or selected few.
- That Council can clearly recognise the value of its assistance in the event, promotion etc.

APPLICABILITY

This policy applies to any individual or group wishing to receive financial assistance from Council to host an event. Priority will be given to events held within the Orange Local Government Area.

GENERAL

Strategic Direction

All requests for sponsorship should align to Destination NSW Country and Outback Destination Management Plan (https://www.dnconsw.com.au/resources/) and the Orange360 regional tourism objectives.

RELATED POLICIES/DOCUMENTS

Event Sponsorship Program Application Process
Event Sponsorship Program Guidelines and Application Form
Strategic Policy – ST029 – Donations and Grants



All policies can be reviewed or revoked by a resolution of Council, at any time.

Responsible Area - Corporate and Commercial Services

REVISION					
	DATE	RESOLUTION		DATE	RESOLUTION
1	20 August 2019	19/416	4		
2			5		
3			6		
All policies can be reviewed or revoked by resolution of Council, at any time.					

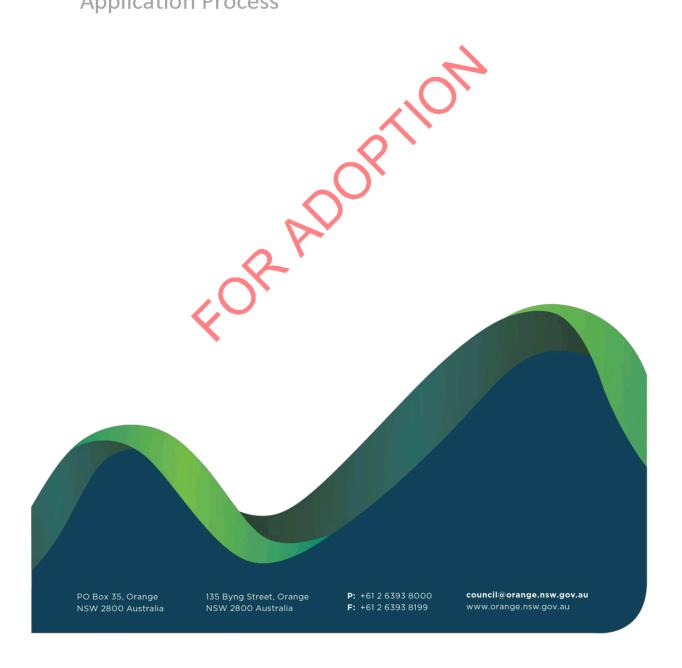
SUMMARY OF AMENDMENTS

Amendment Date	Section/Reference and Amendment
March 2020	Policy re-written taking into consideration changes to Strategic Policy ST029 —
	Grants and Donations. Update to dates for opening and closing of applications
	to facilitate assessment timeframes and adoption by Council before event is
	held. Added that funding must be fully expended in the financial year allocated
	and unspent funds paid back to Council.
June 2019	New Policy
	FOB VIDOS (1/0)



Strategic Policy

Event Sponsorship Program Application Process





APPLICATION PROCESS

Submissions for funding must be completed online. The application form and guidelines can be accessed from the Orange City Council website (https://www.orange.nsw.gov.au/event-sponsorship/). A separate completed application form is required for each sponsorship request.

Funds being sought from Orange City Council must be matched by the applicant on a dollar for dollar basis. Where the requested contribution is in-kind, an application still needs to be completed. Council will determine the value of in-kind support.

Any event organiser may apply for sponsorship however individuals and businesses who are not defined as not-for-profit organisations are subject to a 28 day public exhibition period prior to approval in accordance with Section 356 of the NSW Local Government Act (1993).

Applications for sponsorship will not be retrospectively approved.

ASSESSMENT OF APPLICATIONS

All applications are reviewed by an assessment panel within 7 days of the closing date for the funding round. Recommendations will then be made to the next available Council meeting for endorsement.

Successful and unsuccessful applicants will be notified within 10 days of the Council decision. Applicants will receive an email advising the outcome of their application.

FUNDING AGREEMENTS

Council will determine the successful requests for sponsorship and the amount offered. The offer from Council may not match the amount requested. Council may require a funding agreement to be entered into which will specify payment schedules and reporting deliverables.

Council will advise if the sponsorship will require an acquittal statement at the conclusion of the funding period. Recipients may also be required to provide evidence of expenditure with local businesses to demonstrate the direct impact of their project. For larger sponsorships, independently audited statements or copies of receipts may be required to verify expenditure of the grant where a funding agreement is entered into.

Successful applicants are required to be available for a promotional certificate presentation with the Mayor and will be notified by Council staff.

ELLIGIBILITY

The following events and entities are ineligible to receive funding under the Event Sponsorship program:

- The event receives support through another Orange City Council stream
- The organisation has outstanding debts to Council or has not acquitted any past grant or sponsorship funding to the satisfaction of Council
- The organisation has not previously complied with permits or other conditions of Council, or has failed to apply for the required permits
- The event is a fundraising and or charity event where the majority of funds raised go outside the region

Event Sponsorship Program V1_20

- The event is in conflict with or accepts sponsorship from organisations not aligned to Councils vision, mission and values
- The organisation wishes to use the sponsorship to fund feasibility studies, capital works projects, facility maintenance or the purchase of capital equipment
- The event takes place on a regular basis such as weekly, monthly or quarterly
- An event of political or religious purpose
- The event excludes parts of the community
- · School activities

Funding is excluded for the following items in successful applications:

- Sporting trips, subsidies or sponsorships
- Business events or conferences
- Operational administration expenses
- Event insurance

TIMING

Round	Eligible event dates	Open	Close		
Financial Yea	r 2019/2020	X			
1	1 October 2019 – 31 March 2020	21 August 2019	11 September 2019		
2	1 April 2020 – 30 June 2020	1 October 2019	10 November 2019		
Financial Yea	Financial Year 2020/2021				
1	1 July 2020 – 30 September 2020	1 April 2020	17 May 2020		
2	1 October 2020 – 31 December 2020	1 July 2020	16 August 2020		
3	1 January 2021 – 31 March 2021	1 October 2020	15 November 2020		
4	1 April 2021 – 30 June 2021	1 January 2021	14 February 2021		
Financial Yea	Financial Year 2021/2022				
1	1 July 2021 – 30 September 2021	1 April 2021	16 May 2021		
2	1 October 2021 – 31 December 2021	1 July 2021	15 August 2021		
3	1 January 2022 – 31 March 2022	1 October 2021	14 November 2021		
4	1 April 2022 – 30 June 2022	1 January 2022	13 February 2022		

Event Sponsorship Program V1_20



Additional Timing Considerations

Applications will be assessed on a quarterly basis prior to the commencement of Councils reporting quarters. Applications should be received in the first half of the application period immediately prior to the quarter where the funding is required, however there will be some exceptions. The exceptions could include:

- allowing a submission for sponsorship ahead of this timeframe where proof of additional matched funding is required from another funding body
- if the time between assessment just prior to the quarter and notification of the outcome of the assessment will put the event at risk.

Approval may be provided for event sponsorship in an upcoming financial year, however funds will not be released until after 1 July of the event year.

Funding must be fully expended in the financial year allocated and unspent funds paid back to Council.

EVENT SPONSORSHIP PROGRAM CATEGORIES

Incubator Event Fund

The funding range is \$1,000 to \$5,000.

Provides seed funding to events in their first or second years of activity.

Notional annual funding pool available is \$20,000.

The fund supports innovative events that can:

- Demonstrate organisational planning, that has a clear event plan, event structure, operational processes, insurance and risk management
- Demonstrate a broad appeal that is likely to encourage day and overnight visitation. Strategies for measuring visitation and the visitor experience will be required
- Show appropriate event marketing to be undertaken
- Demonstrate having strong support and partnerships in place

Flagship Event Fund

The funding range is \$1,000 to \$10,000.

Provides funding for an event that has been running for more than 2 consecutive years and can demonstrate that they attract overnight visitation. This can be a single year of sponsorship or three years of annual sponsorship in a single application.

Notional annual funding pool available for Flagship Event Funds is \$30,000.

The Flagship Event Fund supports innovative events that can:

- Define the event character and culture seeking funding;
- Have a well-developed marketing plan with defined target audience and measurable objectives;
- Attract over 1000 event attendees or other agreed amount in special circumstances;

Event Sponsorship Program V1_20



Flagship Event Fund

- The economic impact to the Orange360 region is at minimum \$150,000;
- Attract increased visitation for the Orange360 region;
- Potential for state, national or international exposure;
- Demonstrate having strong support and partnerships in place;
- Demonstrate engagement with the local tourism industry with a view to build partnerships that drive visitation;
- Demonstrate sound organisational planning, that has a clear event plan, event structure, operational processes, insurance and risk management;
- Be mindful of peak tourism periods for the Orange360 region and how your event fits into the annual event calendar.

Event Development Fund

The funding range is \$1,000 to \$10,000.

Provides funding for events that have already received funding from Council in previous years and have been in existence for more than 7 years.

Notional annual funding pool available for Event Development Funds is \$30,000.

The event must present a comprehensive strategy for future growth that includes the continued development of its potential to drive overnight visitation to the event. The event must be driving visitation from out of region, encouraging international visitation or undertaking a new activity that will grow the overall event.

The Event Development Fund supports innovative events that can:

- demonstrate a high profile as a key event in the Orange360 tourism region;
- provide a long term strategic plan that identifies the event's potential to continue to grow overnight accommodation and local economy spend;
- provide a well-developed long term marketing plan with defined target audience and measurable objectives;
- Attract over 5000 event attendees or other agreed amount in special circumstances;
- Drive the economic impact to the Orange360 region at a minimum of \$350,000;
- Able to offer appropriate levels of accommodation and services to the event visitors to sustain the events growth projections;
- Potential for state, national or international exposure;
- Demonstrate event sustainability;
- Demonstrate having strong support and partnerships in place;
- Demonstrate engagement with the local tourism industry with a view to build partnerships that drive visitation;
- Demonstrate successful event delivery in the areas of sound organisational planning, event planning, event structure,



Event Development Fund

communication, marketing, operational processes, insurance and risk management;

• Have a rigorous approach to measuring audiences, overnight visitation and event experience with an emphasis on data accuracy.

Quick Response Event Fund

The funding range is \$1,000 to \$20,000. It is a one off grant.

Provides seed funding and or support to events that occur as a <u>new</u> and unplanned opportunity for Orange. These types of grants are a one off and capitalise on an opportunity that is new or unplanned for Orange.

The notional annual funding pool available for Quick Response Event Funds is \$20,000

The fund supports innovative events that can:

- Demonstrate sound organisational planning, that has a clear event plan, event structure, operational processes, insurance and risk management
- Demonstrate a broad appeal that is likely to promote tourism and attract overnight visitation. Strategies for measuring visitation and the visitor experience will be required
- Demonstrate a capacity for strong event marketing
- Demonstrate having strong support and partnerships in place with the local community
- Demonstrate financial responsibility and pay all expenses associated with the event





All policies can be reviewed or revoked by a resolution of Council, at any time.

FRAUD AND CORRUPTION PREVENTION

ST088 F22

OBJECTIVES

To provide a framework for the prevention, detection, investigation and correction of corrupt and fraudulent activity.

APPLICABILITY

This policy applies to all Council delegates - Councillors, Council employees (including temporary work experience placements), contractors, consultants, suppliers, volunteers, committee members and other delegates.

GENERAL

Council promotes an organisational culture that will not tolerate any actual or attempted act of fraud or corruption. The associated Fraud and Corruption Prevention Plan is designed to put this principle into practice.

Fraud and corruption can be distinguished from other forms of unethical behaviour. Council applies the following definitions which are based on those contained in the Australian Standard for Fraud and Corruption Control (AS 8001-2008).

Corruption – dishonest activity where a Council delegate acts contrary to the interests of Council and abuses his/her position of trust in order to achieve some personal gain or advantage for him or herself or for another person or entity. The concept 'corruption' within the standard can also involve corrupt conduct by the entity, or a person purporting to act on behalf of and in the interest of the entity, in order to secure some form of improper advantage for the entity either directly or indirectly.

Fraud – dishonest activity, by a Council delegate or external person, causing actual or potential financial loss to Council, including the theft of money or other property. This includes the deliberate falsification, concealment, destruction or improper use of documentation used or intended for use for normal business purposes or the improper use of other information or position for personal financial benefit.

PROCEDURE

Council has developed and published policies and processes to facilitate the reporting of suspicions of corrupt conduct, mal-administration, or serious and substantial waste of public money. This guidance material, including the Public Interest Disclosures & Internal Reporting Policy (ST059), helps staff make protected disclosures in accordance with the Public Interest Disclosures Act 2012 and sets out procedures for making disclosures to Council and disclosures to appropriate external agencies including provisions for disclosures to be properly investigated and dealt with.

Council's Fraud and Corruption Prevention Plan outlines the process for dealing with fraud and corruption risks.

All policies can be reviewed or revoked by a resolution of Council, at any time.

RELATED POLICIES/DOCUMENTS

Australian Standard Fraud and Corruption Control AS8001:2008

Audit Office of NSW - Fraud Control Improvement Kit 2015

Crimes Act 1900 - section 156 & 157

Independent Commission Against Corruption Act 1998 - Part 3

Local Government Act 1993

Public Interest Disclosures Act 1994

State Records Act 1998

Strategic Policy - ST010 - Code of Conduct for Staff

Strategic Policy - ST110 - Code of Conduct for Councillors

Strategic Policy - ST021 - Customer Service Obligation

Strategic Policy - ST056 - Enterprise Risk Management

Strategic Policy - ST039 - Gifts & Benefits

Strategic Policy - ST059 - Public Interest Disclosures & Internal Reporting

Strategic Policy - ST109 - Purchasing Policy

Strategic Policy - ST016 - Complaint Management

Statement of Business Ethics

Responsible Area - Corporate and Commercial Services

REVISIO	N					
	DATE	RESOLUTION		K	DATE	RESOLUTION
1	January 2009	09/453	6			
2	3 Dec 2013	13/649	7			
3	Dec 2014	15/024	8			
4	7 August 2018	18/354	9			
5						

All policies can be reviewed or revoked by resolution of Council, at any time.

SUMMARY OF AMENDMENTS

Amendment Date	Section/Reference and Amendment
March 2020	Inclusion of reference to Councillor in Corruption on Page 6 and Conflicts of Interest on Page 9. Inclusion of Complaints regarding the CEO to be directed to the Mayor or Manager Corporate Governance on Page 8.
May 2018	Amended objective. Applicability of Policy extended to consultants and suppliers. Expansion of definition of corruption. Updated related policies and documents. Update References.
December 2014	Clarification of "Council delegate" to include work experience participants. Updates to Public Interest Disclosures information. Removal of information relating to conflicts of interest as these considerations are set in the Code of Conduct.
October 2013	Inclusion of reference to the Australian Standard AS8001-2008 Fraud and Corruption Control, and to the ICAC "Corruption Prevention Strategy" May 2013. Inclusion of Enterprise Risk Management risk assessment process. Inclusion of reference to Public Interest Disclosure Contact Officers.



Strategic Policy

Fraud and Corruption Prevention





Contents

Introduction	5
Definitions of Fraud and Corruption	6
Areas within Council where Fraud and Corruption May Occur	
Roles and Responsibilities	
noies and nesponsibilities	/
Conflicts of Interest	9
Risk Management	9
Internal Audit Strategy	10
Procedures for Reporting Fraud and Corruption	
Trocadico for reporting frada and correption	
Procedures for Fraud and Corruption Investigation	10
, () [*]	
Y	
The state of the s	

Introduction

Overview

This Fraud and Corruption Prevention Plan sets out the fraud and corruption prevention policies and procedures followed by Orange City Council. It details Council's approach to the prevention, detection, reporting and investigation of fraud and corruption. The Plan is based on the standards, principles and strategies set out in Australian Standard AS 8001-2008 – Fraud and Corruption Control and guidance from the Independent Commission Against Corruption publications.

Effective implementation of this strategy will help ensure that public confidence in the integrity of Council is maintained and Council's ability to achieve the best possible outcomes for the community will be enhanced.

Principles

Council promotes an organisational culture that does not and will not tolerate any actual or attempted act of fraud or corruption by Councillors, Council employees, contractors, volunteers, stakeholders, customers, committee members, and other delegates. This Fraud and Corruption Prevention Plan is designed to put this principle into practice.

Council is committed to:

- minimising opportunities for corrupt conduct
- detecting, investigating and disciplining corrupt conduct
- reporting corrupt conduct to ICAC and where appropriate NSW Police
- taking a risk management approach to the identification and management of corruption risk.

All Council delegates - Councillors, Council employees, contractors, consultants, suppliers, volunteers, stakeholders, customers and committee members, and other delegates must be above fraud and corruption, and further, conduct themselves in a manner so as not to be perceived to be involved in such activities.

Council will deal fairly with all parties in the course of investigating allegations of fraud or corruption. However, if fraud or corruption is proven, Council will apply appropriate sanctions in accordance with the Code of Conduct or Disciplinary Policy (relating to staff). Matters referred to the Independent Commission Against Corruption (ICAC) or NSW Police may lead to criminal proceedings.

All staff members are required to act ethically and professionally in accordance with Council's *Code of Conduct* and *Statement of Business Ethics*. The *Code of Conduct* is published on Council's website at www.orange.nsw.gov.au

Relationship with other Council Policies and Plans

In addition to the Code of Conduct, this strategy has a close relationship with the following policies, plans and documents, each of which can be located on Council's website:

- Customer Service Obligation Policy
- Enterprise Risk Management Plan
- Gifts & Benefits Policy
- Public Interest & Internal Reporting Policy
- Purchasing Policy
- Statement of Business Ethics

Definitions of Fraud and Corruption

Council applies the following definitions, as defined by the Australian Standard for Fraud and Corruption Control (AS 8001-2008).

Corruption

Dishonest activity in which a Councillor, Director, Executive, Manager, Employee or Contractor of an entity acts contrary to the interests of the entity and abuses his/her position of trust in order to achieve some personal gain or advantage for him or herself or for another person or entity. The concept of 'corruption' within this standard can also involve corrupt conduct by the entity, or a person purporting to act on behalf of and in the interests of the entity, in order to secure some form of improper advantage for the entity either directly or indirectly

Fraud

Dishonest activity causing actual or potential financial loss to any person or entity including theft of moneys or other property by employees or persons external to the entity and where deception is used at the time, immediately before or immediately following the activity. This also includes the deliberate falsification, concealment, destruction or use of falsified documentation used or intended for use for a normal business purpose or the improper use of information or position for personal financial benefit. The theft of property belonging to an entity by a person or persons internal to the entity but where deception is not used is also considered 'fraud'.

Areas within Council where Fraud and Corruption May Occur

Fraud may be categorised as 'internal' or 'external' fraud. Internal fraud, sometimes called 'workplace fraud', refers to fraud that is committed by Council delegates in the workplace. External fraud refers to fraud against Council by non-delegates, such as customers, suppliers etc.

Areas identified as having high risk ratings for fraud and corruption in the public sector include:

- Managing people delegations, recruitment, supervision of staff, secondary employment
- Managing external relationships conflicts of interest, procurement, commercial
 activities, joint ventures, sponsorship

Fraud Corruption and Prevention V1_20



- Managing services and products client relationships, community affiliations, regulatory functions, and resource allocation
- Managing money accounts management, cash handling, credit cards, grants and program funding, payroll, ticket vending
- Managing information confidential information, electronic transactions, IT systems
- Managing assets disposal of goods and property, intellectual property, management of resources, use of resources.

Some examples of fraud and corruption include:

- Theft (from Council or its customers) of assets, such as equipment, consumables, supplies, cash, information
- Unauthorised or illegal use of assets, information or services for private purposes including: vehicles, human resource support, computers (including email and internet), confidential information, equipment (including photocopiers, telephones, fax), Council logo or stationary
- Abuse of position and power for personal gain for example obtaining gifts or benefits in exchange for favourable treatment, nepotism in staff appointments, non-compliance with procurement processes by favouring one tenderer over another
- Manipulation or misuse of accounting, such as ordering equipment for personal use, over-ordering for private use, favouring suppliers whose costs are not as competitive as other suppliers, deliberate miscoding or transfer of financial transactions to achieve favourable reported budget outcomes
- Falsification of records or services, including timesheets, travel claims, purchase orders, petty cash vouchers, allowing contractors to under-deliver on goods or services below their contracted arrangements
- Conflict of interest eg: where a councillor or employee acts in their own self-interest rather than the interests of Council.

Roles and Responsibilities

Council considers and approves the Strategic Policy.

Chief Executive Officer considers all policies and procedures relating to the control and investigation of fraud and corruption. The Chief Executive Officer is responsible for:

- reporting to the Independent Commission Against Corruption (ICAC) any matter that he/she suspects on reasonable grounds involves or may involve corrupt conduct
- assigning responsibilities in relation to fraud and corruption risk management
- ensuring managers and staff receive support, training and resources to fulfil their responsibilities.

Director Corporate and Commercial Services is responsible for:

- producing fraud and corruption policies, procedures and training programs
- liaising with internal and external investigators
- assuring the quality of investigation processes and reports
- providing advice to staff affected by internal investigations.

Public Interest Disclosures Coordinator

All reasonable suspicions of fraud or corruption are reported to the Public Interest Disclosures Coordinator who decides what action should be initiated to assess the concerns raised. All fraud and corruption investigation reports are referred back to the Chief Executive Officer to determine what action is to be taken to address the investigation findings.

The Manager Corporate Governance is Council's nominated Public Interest Disclosures Coordinator.

Public Interest Disclosure Officers

In addition to the Chief Executive Officer, the following staff are appointed as Public Interest Disclosure Officers:

- Manager Corporate Governance
- Manager Community Services
- Manager Depot, Airport and Emergency Services
- Manager Development Assessments
- Manager Works
- Manager Corporate and Community Relations
- Executive Support Manager
- Governance Coordinator

Complaints

Complaints in respect of the Chief Executive Officer should be submitted to the Mayor or Manager Corporate Governance.

Audit and Risk Management Committee

The Audit and Risk Management Committee has been established and assists in reviewing the effectiveness of Council's fraud and corruption control strategies and plans.

Directors must ensure that the Fraud and Corruption Prevention Plan and related Council Policies and Plans are fully and effectively implemented in their Divisions.

Line Managers are responsible for:

- implementing the Code of Conduct and relevant Policies and Plans, including ensuring staff are aware of principles and procedures
- monitoring their workplaces to identify and address situations that are likely to raise ethical dilemmas (eg. by establishing good procedural guidance for decision-making, particularly the exercise of discretion)

Fraud Corruption and Prevention V1_20

- ensuring that staff are not placed in potentially difficult or compromising situations (eg. by working alone in the field where they may face compromising situations, or potentially being exposed to relational selling)
- being available and supportive to staff who require guidance on ethical dilemmas;
- fostering a work environment free of harassment, discrimination, victimisation, corruption, maladministration and waste
- supporting and protecting staff who report, in good faith, instances of potentially unethical or corrupt practices
- ensuring that staff are treated fairly, equitably and in accordance with legislation and policy (eg. access to training and other development possibilities).

All Council Staff have a duty to:

- act ethically, lawfully and in accordance with the principles contained in the Code of Conduct
- comply with this and all other Council policies
- report potentially unethical or corrupt practices via the established mechanisms.

Conflicts of Interest

A conflict of interest exists when a staff member or Councillor could be influenced, or perceived to be influenced, by a personal interest when carrying out their duties. Council's Code of Conduct provides detailed guidance regarding conflicts of interest.

It is corrupt behaviour to knowingly make a decision influenced by a conflict of interest.

Risk Management

An important part of fraud and corruption prevention is understanding where the areas of risk are in Council. With this in mind, Council aims for the risk management process to result in meaningful action that eliminates or, at least, improves mitigation of fraud and corruption risks. The complete elimination of fraud and corruption is the desired state to be achieved, and while striving to achieve this level of control, a higher level of fraud and corruption risk mitigation will be achieved.

Risk management is:

- · the responsibility of all employees
- integrated into all business activities and systems
- based around the overall process of risk identification, risk analysis, risk evaluation and risk treatment.

This plan is to be cross-referenced to Council's Enterprise Risk Management Plan, in particular its risk management process. The following diagram summarises that process.



Fraud Corruption and Prevention V1_20

Internal Audit Strategy

Council's internal audit strategy allocates significant resources to fraud and corruption prevention, in providing in-depth auditing of functions and activities considered to be of high risk, and in identifying and testing all aspects of the controls applied to address risks.

Council undertakes regular reviews of internal controls, policies and procedures and part of this Plan will include Line Managers conducting self-audits using the checklists provided by the NSW Audit Office's Better Practice Guide.

Procedures for Reporting Fraud and Corruption

Council has developed the Public Interest Disclosures & Internal Report Policy (ST059) which facilitates reporting in accordance with the Public Interest Disclosures Act 1994. This policy sets out:

- · procedures for making disclosures to Council
- procedures for making disclosures to appropriate external agencies
- procedures for dealing with anonymous reports
- protection for people making protected disclosures from reprisals that might otherwise be inflicted on them because of their disclosures
- provisions for disclosures to be properly investigated and dealt with.

The Public Interest Disclosures Policy and the Public Interest Disclosure Reporting System complement existing communication channels between supervisors and staff. Staff are encouraged to continue to raise appropriate matters at any time with their managers, but as an alternative they have the option of making a public interest disclosure.

Procedures for Fraud and Corruption Investigations

Internal Investigations

Council's Policy and approach for managing external complaints and allegations (Complaints Management Policy ST016) provides rigorous and detailed systems and procedures for conducting internal investigations and notifying appropriate external agencies.

Council documents all processes and findings of probity investigations. These documents are managed and stored securely to protect confidentiality.

External Investigative Resources

Council engages specialist external investigation and audit services to investigate probity allegations where appropriate, to provide an additional level of 'arm's length' independence to establish the facts.

The Chief Executive Officer has a statutory duty to report to ICAC any matters that he suspects, on reasonable grounds, may involve corrupt conduct, including fraud. Council notifies NSW Police in circumstances where criminal offences are suspected.

5.4 BANJO PATERSON MEMORIAL PARK - HERITAGE LANDSCAPE PLAN, REPORT FOLLOWING PUBLIC EXHIBITION PERIOD

RECORD NUMBER: 2020/562

AUTHOR: Alison Russell, Community Museum and Heritage Manager

EXECUTIVE SUMMARY

At the Council Meeting of 4 February 2020, Council resolved that *The Banjo Paterson Memorial Park Heritage Landscape Plan be placed on exhibition for community comment.*

At the conclusion of the exhibition period 10 March 2020, two submissions were received. The submissions are summarized below with recommendations to progress the project.

LINK TO DELIVERY/OPERATIONAL PLAN

The recommendation in this report relates to the Delivery/Operational Plan strategy "4.3 Live - Maintain and renew cultural facilities and programs".

FINANCIAL IMPLICATIONS

Grant funding to be sought for Stage 2.

POLICY AND GOVERNANCE IMPLICATIONS

Nil

RECOMMENDATION

That Council resolves:

- 1 That the report on Banjo Paterson Memorial Park Heritage Landscape Plan Report Following Public Exhibition be acknowledged.
- 2 To endorse The Banjo Paterson Memorial Park Heritage Landscape Plan.
- That cost estimates be sought for Stage 2 components of the Heritage Landscape Plan and that funding be sought to complete the project.

FURTHER CONSIDERATIONS

Consideration has been given to the recommendation's impact on Council's service delivery; image and reputation; political; environmental; health and safety; employees; stakeholders and project management; and no further implications or risks have been identified.

SUPPORTING INFORMATION

Orange City Council applied for an Office of Environment and Heritage Activation Grant in 2018. The main aim of this grant was to reinvigorate Banjo Paterson Memorial Park to create connections with our local and cultural heritage. The Heritage Landscape Plan was placed on public exhibition between 15 February and 10 March 2020.

5.4 Banjo Paterson Memorial Park - Heritage Landscape Plan, Report following Public Exhibition Period

Council resolved on 4 February 2020, that *The Banjo Paterson Memorial Park Heritage Landscape Plan be placed on exhibition for community comment.* Two submissions were received, an overview of the submissions are provided for Council's information below:

1. Friends of Banjo Paterson Park – Ms Elizabeth Griffin (Chairperson)

The group support the proposal as set out in the two stages and support the action that Orange City Council apply for further funding to complete the project (Stage 2).

The group also drew attention to the 75th Anniversary of the Park in 2020 and requested a speedy outcome to the proposal.

2. Mr John Da Rin

Mr Da Rin congratulated Council staff in pursuing a grant application for the Banjo Paterson Memorial Park. He commented that it is an excellent outcome and the development of this area is long overdue. Mr Da Rin acknowledged the work and dedication of Ms Elizabeth Griffin and her team; and commended the work of local landscape consultants Sala4d who developed the Heritage Landscape Plan.

Mr Da Rin suggested that the inclusion of a BBQ in the park may be dirty and unwelcoming and may possibly go missing soon after installation. He also feared the toilets will be an issue to keep clean, and that the cost of the BBQ could go towards extra signage, seating or trees.

Advice sought from the Manager City Presentation indicated that BBQ's are rarely stolen from Council parks and that they work successfully at Orange Adventure Playground, Clifton Grove Mud Hut, Gosling Creek and Lake Canobolas. Regular maintenance and cleaning would need to be included in Council's Delivery Plan.

Background to Grant

In 2018, Orange City Council submitted an Activation Grant to the Heritage Office. A total of \$71,278.00 was received.

Stage 1 – Grant outline proposed:

- A Heritage Landscape Plan be developed depicting appropriate locations park infrastructure, including: picnic shelter with a BBQ
- Formation of a pathway around the mill footings
- Banjo Paterson Poetry Walk
- Installation of interpretative signage
- Development of educational resources for use by school students.

The Heritage Landscape Plan outlines a program of work to be completed in two stages.

5.4 Banjo Paterson Memorial Park - Heritage Landscape Plan, Report following Public Exhibition Period

Stage 2

This is based on the *Paterson Memorial Park Conservation Management Plan 2004* written by Professor Ian Jack which was adopted by Council in 2004.

- Replace existing copper log vehicular fencing with more appropriate materials Policy 7.6.2
- Reconfigure parking area to more efficient design with space for buses to turn Policy 7.6.2, 7.6.9
- Provide interpretative panels near entrance to site and interpretation for other elements of the park
- New toilet amenity building with rainwater tank Policy 7.6.2
- Installation of picnic shelter and BBQ (southern) Policy 7.6.2
- Install new path network Policy 7.6.7
- Provide gabion basket corner markers to define corners of the pathway around mill
- Relocate Banjo bust to path junction
- Additional plantings of meadow and additional trees Policy 7.6.5, 7.6.9
- Undertake archaeological work to ascertain extent of the historic homestead footings and provide interpretation Policy 7.6.8
- Conservation advice on preserving the mill footings

Banjo Paterson is a notable figure who captured the essence of Australian life in his poems which have become an integral part of Australian Lore. Outcomes of this will be an activated Banjo Paterson Park creating community connections with our cultural heritage. This project will provide important social, community, tourism and educational benefits.

To further develop Stage 2 of the Heritage Landscape Plan, it is proposed that cost estimates be sought for the above components of the program, and that funding be sought to complete the project.

ATTACHMENTS

- Submission Banjo Paterson Memorial Park Friends of Banjo Paterson Park Elizabeth Griffin, D20/21093 U
- 2 Submission Banjo Paterson Memorial Park John Da Rin, D20/21094

Attachment 1

Submission - Banjo Paterson Memorial Park - Friends of Banjo Paterson Park - Elizabeth Griffin



THE FRIENDS OF BANJO PATERSON PARK

Orange City Council

Byng Street

Orange, 2800

In response to the public exhibition on Banjo Paterson Park for community comment we support the proposal as set out in the two stages.

We further support that Orange City Council apply for further funding to complete the project.

As attention was drawn to the fact that the park will be celebrating 75 years since the park was dedicated to the people of Orange in 2022, a speedy outcome to these proposals.

Regards

Elizabeth Griffin

Chairperson

From: John Da Rin

Subject: Banjo Paterson Memorial Park - Heritage Landscape Plan

Message Body:

Submission for Banjo Paterson Memorial Park – Heritage Landscape Plan

Congratulations to council staff in pursuing a grant application for the Banjo Paterson Memorial Park. This is an excellent outcome and the development of this area is long overdue.

I imagine that if not for the work by Liz Griffin and her team of a few this project may never have eventuated.

I commend the plan as outlined by local landscape consultants sala4D, who do outstanding work.

I would not include the BBQ. While we should never allow the negative elements in society to distract us from achieving good things, the problem remains that these BBQs are always dirty and unwelcoming. Considering the location of the Park, I fear the toilets will be a sufficient issue for council to keep clean and operational without adding the BBQ. We have persistent vultures in our community and so it would not surprise me to notice the BBQ missing soon after installation.

The cost of the BBQ could go towards extra signage, seating or trees.

Regards, John Da Rin

5.5 DEVELOPMENT APPLICATION DA 259/2019(1) - 448 THE ESCORT WAY

RECORD NUMBER: 2020/605

AUTHOR: Rishelle Kent, Senior Planner

EXECUTIVE SUMMARY

Council's consent is sought for a 37 lot residential subdivision at 448 The Escort Way, Orange. The land is described as Lot 3 DP 1036031 (refer to Figure 1). The proposal also involves the creation of an easement over Lot 15 DP 1209535, known as 9 Kirkwood Place.

The lots will be created for large lot residential purposes with a minimum area of 2000m² as required by the LEP 2011. All lots will have access to a public road, reticulated sewer and water.

The site is located on the western ridgeline of the City of Orange, within the Scenic Protection Zone pursuant to the DCP 2004.

The proposal is consistent with the zone objectives and controls in the *Orange Local Environmental Plan 2011*. Further, there is no detailed masterplan applicable (in the same way as a masterplan for the Shiralee Urban Release Area has been prepared). In such circumstances, Council's Declaration of Planning Procedures and Protocols requires the determination of the application to be made by Council. Approval of the application is recommended subject to conditions of consent in the attached Notice of Approval.

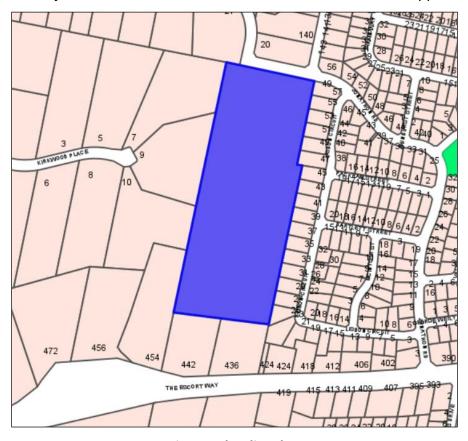


Figure 1: locality plan

DECISION FRAMEWORK

Development in Orange is governed by two key documents Orange Local Environment Plan 2011 and Orange Development Control Plan 2004. In addition, the Infill Guidelines are used to guide development, particularly in the heritage conservation areas and around heritage items.

Orange Local Environment Plan 2011 (LEP) – The provisions of the LEP must be considered by the Council in determining the application. LEPs govern the types of development that are permissible or prohibited in different parts of the City and also provide some assessment criteria in specific circumstances. Uses are either permissible or not. The objectives of each zoning and indeed the aims of the LEP itself are also to be considered and can be used to guide decision making around appropriateness of development.

Orange Development Control Plan 2004 (DCP) – the DCP provides guidelines for development. In general it is a performance based document rather than prescriptive in nature. For each planning element there are often guidelines used. These guidelines indicate ways of achieving the planning outcomes. It is thus recognised that there may also be other solutions of merit. All design solutions are considered on merit by planning and building staff. Applications should clearly demonstrate how the planning outcomes are being met where alternative design solutions are proposed. The DCP enables developers and architects to use design to achieve the planning outcomes in alternative ways.

DIRECTOR'S COMMENT

The proposed development involves a large lot residential subdivision comprising 37 lots having a minimum area of 2000m². The site is located on the western ridgeline of the Ploughman's Valley, within the Scenic Protection Zone pursuant to the DCP 2004. Careful consideration has been given in the design and assessment of the application to ensure that future residential development along this ridge can occur in a manner that will not adversely dominate the backdrop to the City. Conditions of consent have been specifically recommended by staff to control building form and materials of future residential development along this ridge that will allow homes to take advantage of views without being prominent features above the ridgeline. These controls are considered to be critically important to set the framework for future residential development in this locality. The recommendation that Council approves the development application is supported.

LINK TO DELIVERY/OPERATIONAL PLAN

The recommendation in this report relates to the Delivery/Operational Plan strategy "10.1 Preserve - Engage with the community to ensure plans for growth and development are respectful of our heritage".

FINANCIAL IMPLICATIONS

Nil

POLICY AND GOVERNANCE IMPLICATIONS

Nil

RECOMMENDATION

That Council consents to development application DA 259/2019(1) for *Subdivision (37 lot residential and one(1) drainage reserve)* at Lot 3 DP 1036031 - 448 The Escort Way, Orange pursuant to the conditions of consent in the attached Notice of Approval.

FURTHER CONSIDERATIONS

Consideration has been given to the recommendation's impact on Council's service delivery; image and reputation; political; environmental; health and safety; employees; stakeholders and project management; and no further implications or risks have been identified.

SUPPORTING INFORMATION

Council's consent is sought for a 37 large lot residential subdivision, drainage reserve and three new public roads. The proposed lots are currently vacant, excepting proposed Lot 101/21 which has an established dwelling (refer to Figure 2 below).

Access to the new lots will be via a road network that forms a T intersection with Silverdown Way. The central road will consist of a 20m wide road reserve, with two cul-de-sacs comprising 17m wide reserves, depicted in Figure 3.

The subdivision will be serviced by gravity sewerage mains, pump station and rising main. Town water, electricity and telecommunications will be provided via street mains. Associated earthworks will be required for the subdivision.

A stormwater detention basin is to be provided along the western boundary, dictated by the lowest point of the site, with an easement to drain stormwater to be created over adjoining land to the east (Lot 15 DP 1209535).

Trees will be retained where indicated on the below Stage Two plan (Figure 3).

It is proposed to release the subdivision in the following stages:

Stage One

Lot number	Area
101	9812m²
102	9.468ha

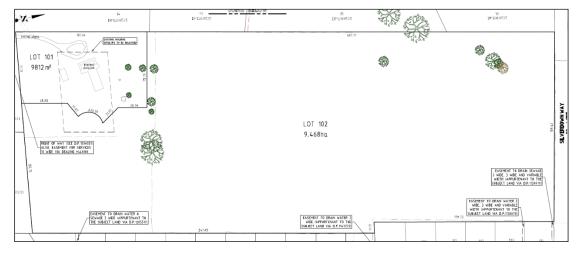


Figure 2: Stage One plan of subdivision

COUNCIL MEETING

Stage Two

Lot number	Area m²
1	2377
2	2197
3	2314
4	2960
5	2980
6	2538
7	2189
8	2410
9	2280
10	2229
11	2067
12	2014
13	2101
14	2115
15	2107
16	2109
17	2301
18	2227
19	2181
20	2452
21	4749
22	2613
23	2524
24	2170
25	2184
26	2215
27	2324
28	2024
29	2075
30	2067
31	2387
32	2200
33	2010
34	2332
35	2015
36	2147
37	2247
38: Drainage	4320
reserve	

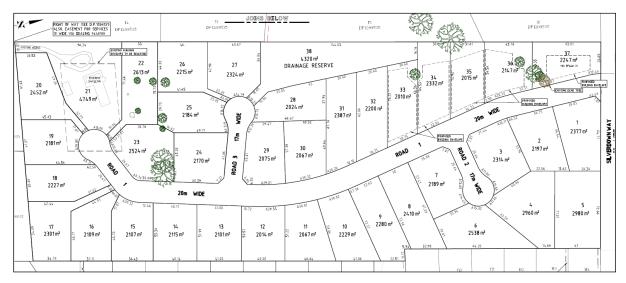


Figure 3: Stage Two plan of subdivision

The Sustainable Settlement Strategy (SSS)

This precinct was identified in the Sustainable Settlement Strategy (Parsons Brinckerhoff 2004) as a long term urban residential area; in the interim, 'existing rural residential areas [will] be maintained...'. Council has not progressed rezoning of the land in light of the findings of the Sustainable Settlement Strategy at this time, and remains as R5 Large Lot Residential zoning.

The SSS identifies a number of constraints relating to the area subject to the study, of which visual impact and landscape amenity are the most relevant for this development. The SSS identified the ridgeline as making a significant contribution to the visual amenity of the locality. In particular, the Study recommended 'no build areas and landscape planting should be implemented on and adjacent to ridgelines so that their scenic value may be protected. These area should be a minimum of 40m (on either side of the ridgeline) to ensure that a new residential building would not protrude above the ridgeline when viewed from the opposite side of the valley' (Chapter 9.8).

It is considered that the development that will occur on the ridgeline both as a result of the subject development and under further development that will occur following subdivision will significantly impact on the skyline from large areas of the existing area of the City to the east and south-east, and from the more rural and rural residential land to the north and west; and also have inordinate potential to affect the view corridor and scenic quality over a wide area.

The subsequent visual and landscape amenity concerns as a result of development along the ridgeline will require a specific set of design parameters to ensure development of this site will not negatively impact upon the visual quality of the locality. The recommended parameters, attached as conditions of consent, are similar to those attached to consents within proximity of the development site, where the ridgeline is a main consideration to the visual and landscape amenity of the area. These matters are addressed in detail further within this report.

MATTERS FOR CONSIDERATION

Section 1.7 - Application of Part 7 of the *Biodiversity Conservation Act 2016* and Part 7A of the *Fisheries Management Act 1994*

Section 1.7 of the EP&A Act identifies that Part 7 of the Biodiversity Conservation Act 2016 (BC Act) and Part 7A of the Fisheries Management Act 1994 have effect in connection with terrestrial and aquatic environments.

There are four triggers known to insert a development into the Biodiversity Offset Scheme (ie the need for a BDAR to be submitted with a DA):

- <u>Trigger 1</u>: development occurs in land mapped on the Biodiversity Values Map (OEH) (clause 7.1 of BC Regulation 2017);
- <u>Trigger 2</u>: development involves clearing/disturbance of native vegetation above a certain area threshold (clauses 7.1 and 7.2 of BC Regulation 2017); or
- <u>Trigger 3</u>: development is otherwise likely to significantly affect threatened species (clauses 7.2 and 7.3 of BC Act 2016).

The fourth trigger (development proposed to occur in an Area of Outstanding Biodiversity Value (clause 7.2 of BC Act 2016) is generally not applicable to the Orange LGA; as no such areas are known to occur in the LGA. No further comments will be made against the fourth trigger.

Trigger 1

The site is not mapped on the Biodiversity Values Map.

Trigger 2

In consideration of the second trigger, the prescribed clearing threshold for the site is 0.25 hectares pursuant to Clause 7.2 of the Biodiversity Conservation Regulation 2016. The clearing threshold for the site is not exceeded, as the proposal does not require the clearing of native vegetation.

Trigger 3

The subject land has been zoned for large lot residential purposes and does not contain, nor adjoin any land that has been mapped as containing biodiversity significance. The surrounding land to the east has been highly modified to support urban residential development, with large lot residential development occurring to the north, south and west. The development is unlikely to adversely fragment or disturb the biodiversity structure or ecological functions of the development site or surrounding lands.

Although subdivision is considered to be a key threatening process, there are no known or threatened ecological communities on the land, nor is it likely to contain any habitat for such species or communities.

A Flora and Fauna Assessment was undertaken in 1997 which contained the development site within its study area. This assessment identified two vegetation communities within the site, being open pasture and briar community. Both of these communities have been disturbed by agricultural practices, in particular grazing, with no areas of intact natural vegetative structure remaining on the site.

The grazing of the site has resulted in "a wide dispersal of introduced pasture species which have lowered densities of native grasses and herb species. Re-establishment of native tree an understorey species has also been restricted as emergent are removed by stock grazing and trampling.... The history of grazing has reduced the diversity of original floristic structure by species exclusion and active removal."

It is acknowledged by the proponent that the loss and/or degradation of sites used for hill-topping by butterflies is a key threatening process, as is bush rock removal and disturbance. According to the NSW Scientific Committee:

Loss and/or degradation of sites used for hill-topping by butterflies is one of a number of threats to butterflies in NSW. Loss of hill-topping sites due to habitat alteration (ie urban development) may lead to loss of perching or patrolling sites for male butterflies, loss of focal points for mating and thus local extinctions.

The site has undergone a high degree of disturbance, with isolated native trees remaining upon the site (which will be retained), as well as a number of partially exposed rocky outcrops and embedded surface rock. These rocky components are discussed in OEH guidelines as landscape elements likely to provide some habitat value, particularly for invertebrates and small reptiles. Invariably the proposed development, along with future development of the site as a housing estate, poses some threat to those habitat niches on the site.

As an offset to the threat, it is considered appropriate to require a condition of approval that requires the storage and above ground use of excavated rock material on the site for future use. A condition to that effect is included in the attached Notice, and specifically does not allow such material to be reburied.

Based on the above, a Biodiversity Development Assessment Report is not required in support of the proposal. Further, and with the imposition of the aforementioned condition of consent, it is considered that the proposed development is unlikely to affect a threatened species.

Section 4.15

Section 4.15 of the *Environmental Planning and Assessment Act 1979* requires Council to consider various matters, of which those pertaining to the application are listed below.

PROVISIONS OF ANY ENVIRONMENTAL PLANNING INSTRUMENT s4.15(1)(a)(i)

Orange Local Environmental Plan 2011

Clause 1.2 - Aims of Plan

The broad aims of the LEP are set out under Subclause 2. Those relevant to the application are as follows:

- (a) to encourage development which complements and enhances the unique character of Orange as a major regional centre boasting a diverse economy and offering an attractive regional lifestyle,
- (e) to provide a range of housing choices in planned urban and rural locations to meet population growth,

(f) to recognise and manage valued environmental heritage, landscape and scenic features of Orange.

In consideration of the above, the application is considered to be consistent with objectives of the LEP. The proposed subdivision will provide for additional large residential lots for dwelling stock that will accommodate the housing needs of the community, in a manner that will provide a transition between the urban residential development to the east, and large lot residential development to the west. The proposed lot size and layout is conducive to the desire for a landscaped ridgeline along the western boundary of the City of Orange, and has responded to the topography of the site.

Clause 1.6 - Consent Authority

This clause establishes that, subject to the Act, Council is the consent authority for applications made under the LEP.

Clause 1.7 - Mapping

The subject site is identified on the LEP maps in the following manner:

Land Zoning Map: Land zoned R5 Large Lot Residential

Lot Size Map: Minimum Lot Size 2000m²

Heritage Map: Not a heritage item or conservation area

Height of Buildings Map: No building height limit
Floor Space Ratio Map: No floor space limit

Terrestrial Biodiversity Map: No biodiversity sensitivity on the site

Groundwater Vulnerability Map: Groundwater vulnerable

Drinking Water Catchment Map: Not within the drinking water catchment

Watercourse Map: Not within or affecting a defined watercourse

Urban Release Area Map: Not within an urban release area

Obstacle Limitation Surface Map: No restriction on building siting or construction

Additional Permitted Uses Map: No additional permitted use applies Flood Planning Map: Not within a flood planning area

Those matters that are of relevance are addressed in detail in the body of this report.

Clause 1.9A - Suspension of Covenants, Agreements and Instruments

This clause provides that covenants, agreements and other instruments which seek to restrict the carrying out of development do not apply with the following exceptions:

- covenants imposed or required by Council
- prescribed instruments under Section 183A of the Crown Lands Act 1989
- any conservation agreement under the National Parks and Wildlife Act 1974
- any trust agreement under the Nature Conservation Trust Act 2001
- any property vegetation plan under the Native Vegetation Act 2003

- any biobanking agreement under Part 7A of the Threatened Species Conservation Act 1995
- any planning agreement under Division 6 of Part 4 of the *Environmental Planning* and Assessment Act 1979.

Council staff are not aware of the title of the subject property being affected by any of the above.

The site has the benefit and burden of the following easements currently registered on the certificate of title:

- easements to drain water of varying widths (appurtenant via DP 1138870, DP 1147272, DP 1205517)
- easement for services 10m wide
- right of access 10m wide appurtenant to the land via DP 1036031
- a building envelope for the existing house, which will be extinguished as a result of the proposed development.

Part 2 - Permitted or Prohibited Development

Clause 2.1 - Land Use Zones

The subject site is located within the R5 Large Lot Residential zone. Pursuant to Clause 6.2 of the Environmental Planning and Assessment Act 1979, the development is defined as:

• subdivision which means the division of land into two or more parts that, after the division, would be obviously adapted for separate occupation, use of disposition.

The development also includes the construction of three roads, defined as:

• road means a public road or a private road within the meaning of the Roads Act 1993, and includes a classified road.

The proposed development is permitted with consent in this zone. This application is seeking consent.

Clause 2.3 - Zone Objectives and Land Use Table

The relevant objectives of the R5 large Lot Residential Zone are as follows:

- To provide residential housing in a rural setting while preserving, and minimising impacts on, environmentally sensitive locations and scenic quality.
- To ensure that large residential lots do not hinder the proper and orderly development of urban areas in the future.
- To ensure that development in the area does not unreasonably increase the demand for public services or public facilities.
- To minimise conflict between land uses within this zone and land uses within adjoining zones.
- To provide for student housing in close proximity to the Charles Sturt University.

- To ensure development is ordered in such a way as to maximise public transport patronage, and encourage walking and cycling, in close proximity to settlement.
- To ensure development along the Southern Link Road has an alternative access.

The development is considered to be consistent with the objectives of the R5 Large Lot Residential zone.

In relation to the first objective, the proposed development will provide opportunities for housing that can minimise environmental impacts, impacts on scenic quality, and maintain rural character with implementation of conditions of consent.

With regard to the second objective, the proposed development would not act to hinder the proper and orderly development of higher density development in the future.

In relation to the third objective, it is proposed to provide services without unreasonable burden upon the proponent or community.

With regard to the fourth objective, the subdivision is consistent with the development pattern within the area, and will provide a transition between the urban residential land to the east and large lot residential development to the north and west.

In relation to the sixth objective, the subject land is located adjacent to an established residential estate that is regularly serviced by public transport.

Clause 2.6 - Subdivision - Consent Requirements

This clause triggers the need for development consent for the subdivision of land. Development consent is sought by this application.

Clause 4.1 - Minimum Subdivision Lot Size

This clause requires the subdivision of land to be equal to or greater than the size nominated for the land under the Minimum Lot Size Map.

In relation to this site, the map nominates a minimum lot size of 2000m². The smallest lot proposed by the application is 2010m².

Clause 5.16 - Subdivision of, or dwellings on, land in certain rural, residential or environment protection zones

This clause requires the consent authority to consider potential land use conflict between existing and proposed development on land in the R5 zone.

In relation to this clause, the surrounding land uses comprise large lot and urban residential development, and thus will not create a landuse conflict with the proposed large lot residential subdivision proposed under this application. Residential subdivision is the preferred land use for this site given the neighbouring landuses and location of the development site.

Clause 7.1 - Earthworks

The intent of the earthworks proposed under this application is to make the subject land suitable for residential development, with proposed changes in site level to facilitate new roads and identified fill areas, in particular to Lots 4, 5 and 37, and along Road 1. Outside these areas, the existing site levels will remain largely unaltered.

The amended plan is a vast improvement on the previous version which proposed a large amount of fill within proximity to existing trees, which would have compromised the health and viability of these trees. A condition of consent has been attached which restricts any fill within proximity to these trees. Furthermore, conditions requiring Tree Protection Zones adjacent to the trees will ensure their viability during construction, and following with an 88B restriction on the title of the allotments with trees to be retained (Lots 22, 23, 25, 26, 33, 36 and 37). Retaining walls are proposed to Lot 28 and Lots 4, 5 and 6. The development proposes a total cut of 12,080 cubic metres and a total fill of 5,870 cubic metres.

Geotech testing will be carried out prior to completion of the cut and fill earthworks and roadworks. There are considered to be no sensitive landuses in close proximity to the site. The design has been amended to negate the need for a large retaining wall on the western boundary, and to permit the continued overflow drainage to the existing native trees to the west. An erosion and sediment control plan will be submitted to Council prior to construction works, and has been conditioned accordingly.

The site is not known to be contaminated. It is the intention of the proponent to reuse as much as possible of the excavated material onsite subject to further soil assessment and engineering design.

The Sustainable Settlement Strategy included a predictive tool as to the likelihood of Aboriginal heritage existing on a given site within its study area. In this case, it was identified that items of Aboriginal heritage had the potential to occur on land within the vicinity of the site, but not upon the subject site. Furthermore, Council's Aboriginal Heritage Study did not identify potential for aboriginal heritage upon the site. The OEH register of known artefacts and sites lists two finds to the north-west of the subject site. As such, a precautionary condition of consent will be imposed upon the consent requiring works to cease should Aboriginal relics, objects or other historical items are found during construction, and the OEH and the Local Aboriginal Land Council be notified. This is a standard condition of consent applied to subdivision applications of this nature.

Clause 7.3 - Stormwater Management

The sloping nature of the site combined with earthworks and an increase in hard paving will require the development of a comprehensive onsite stormwater detention system. Stormwater drainage from the basin requires a drainage easement over adjoining land prior to the commencement of works. The landowners of Lot 15 DP 1209535 (to the west) have provided their consent for the lodgement of the application which proposes this easement. The outflow from the detention basin will need to be piped to either the drainage culvert at the intersection of Kirkwood/Spencer or piped to a point where the stormwater line can discharge into a natural watercourse, which has been conditioned accordingly. Initial fill on the western side of Lots 34-37 has now been deleted, with building envelopes proposed to determine building siting which will allow development flows to be directed to the street, whilst overland flow continues to follow the slope of the land to minimise impact on existing trees to the west.

Clause 7.6 - Groundwater Vulnerability

The proposal is not anticipated to involve the discharge of toxic or noxious substances and is therefore unlikely to contaminate the groundwater or related ecosystems.

The proposal does not involve extraction of groundwater and will therefore not contribute to groundwater depletion. The design of the proposal avoids impacts on groundwater and is therefore considered acceptable.

Clause 7.11 - Essential Services

Clause 7.11 applies and states:

Development consent must not be granted to development unless the consent authority is satisfied that any of the following services that are essential for the proposed development are available or that adequate arrangements have been made to make them available when required:

- (a) the supply of water,
- (b) the supply of electricity,
- (c) the disposal and management of sewage,
- (d) storm water drainage or onsite conservation,
- (e) suitable road access.

In consideration of this clause, all utility services will be available to the proposed lots. The development will be required to connect to Council's existing water and sewerage systems. The existing dwelling will require connection to Council's sewerage system during Stage 2 of the development, a water connection is currently available to this dwelling. The western side of the development requires the construction of a sewer pump station. Dual water mains will need to be extended from the Jonathon Road/Gorman Road intersection.

Provision for stormwater catchment will be made to the west of the development site. Suitable road access will be provided from Silverdown Way, Council's Development Engineers have recommended conditions of consent in this regard. Electricity will be provided as per Essential Energy's arrangements.

State Environmental Planning Policy 55 Remediation of Land

State Environmental Planning Policy 55 - Remediation of Land (SEPP 55) is applicable. Pursuant to Clause 7 Contamination and remediation to be considered in determining development application:

- (1) A consent authority must not consent to the carrying out of any development on land unless:
 - (a) it has considered whether the land is contaminated, and
 - (b) if the land is contaminated, it is satisfied that the land is suitable in its contaminated state (or will be suitable, after remediation) for the purpose for which the development is proposed to be carried out, and
 - (c) if the land requires remediation to be made suitable for the purpose for which the development is proposed to be carried out, it is satisfied that the land will be remediated before the land is used for that purpose.

In consideration of this clause, the subject site is located within a residential zoning, albeit Large Lot Residential.

The land use history consists predominantly of agricultural grazing. A preliminary contamination study was submitted in support of the application (refer to Contamination Screening Survey, Proposed Rural Residential Development, Orange (Strategy Area No 1), Terra Sciences Pty Ltd, December 1996). This study carried out a screening of soils across the site to assess whether or not the land (identified as Sample Area 7) had been contaminated by past land use practices, and found that a sheep dip (located 1.5kms to the north) was the only contaminated area. Notwithstanding, given the age of the report and the continued use of the site for agricultural practices, the applicant agrees to a condition that requires soil sampling to confirm the suitability of the site prior to further works. This is consistent with Council's approach for subdivisions that have been approved in the area since 2012 involving land subject to the 1996 assessment. It is recommended that a condition of consent be imposed to this effect.

PROVISIONS OF ANY DRAFT ENVIRONMENTAL PLANNING INSTRUMENT THAT HAS BEEN PLACED ON EXHIBITION 4.15(1)(a)(ii)

Remediation of Land SEPP

From 31 January to13 April 2018 the Department of Planning and Environment publically exhibited an Explanation of Intended Effect (EIE) and Draft Planning Guidelines for the proposed Remediation of Land SEPP, which will repeal and replace State Environmental Planning Policy 55 – Remediation of Land (SEPP 55). Of particular note, the Draft Planning Guidelines state:

"In undertaking an initial evaluation, a planning authority should consider whether there is any known or potential contamination on nearby or neighbouring properties, or in nearby groundwater, and whether that contamination needs to be considered in the assessment and decision making process."

"If the planning authority knows that contamination of nearby land is present but has not yet been investigated, it may require further information from the applicant to demonstrate that the contamination on nearby land will not adversely affect the subject land having regard to the proposed use." (Proposed Remediation of Lands SEPP - Draft Planning Guidelines, Page 10).

In consideration of the above, the land adjoining the site is not identified or considered to be contaminated. Residential subdivisions adjoining the site have been subject to chemical soil sampling and concluded that the adjoining sites are suitable for residential use. In this regard, and with the imposition of the condition requiring soil sampling, the provisions of the EPI are considered to have been addressed.

Draft Orange Local Environmental Plan 2011 (Amendment 24)

Draft Orange LEP Amendment 24 was previously on public exhibition (26 July–26 August 2019). Draft Amendment 24 has no effect for the subject land or proposed development in relation to further matters.

PROVISIONS OF ANY DEVELOPMENT CONTROL PLAN s4.15(1)(a)(iii)

Development Control Plan 2004

Development Control Plan 2004 ("the DCP") applies to the subject land. The relevant chapters are:

- Part 0.2 (General Translation of Zones) establishes the interim provisions that link DCP 2004 to LEP 2011, and further establishes the equivalent zones of the new LEP (relevantly, R5 Large Lot Residential zone) to the previous LEP 2000 zones (being 1(c) Rural Residential and 2(d) Urban Transition zones) for which the DCP was prepared. No further comment is required.
- **Part 0.4** (Interim Planning Outcomes Scenic Areas, Murphy Lane and Gorman Road, Transport Routes) establishes site specific controls for the subject property.
- Part 2 (Natural Resource Management) has relevance with regard to stormwater quality, soil resource management, and vegetation management.
- Part 3 (General Considerations) has relevance with respect to cumulative impacts and scenic landscape issues.
- Part 4 (Special Environmental Considerations) has relevance with regard to possible site contamination. This has been previously addressed and no further comment is required.
- Part 7 (Development in Residential Areas) is relevant as it establishes the urban design principles on which to assess the layout of the proposed subdivision.

The relevant Planning Outcomes requiring further comment are detailed below:

PO 0.4-1 Interim Planning Outcomes – Scenic Area

 Development blends into the landscape though the use of appropriate siting, design, external materials and colours, retention of trees including remnant vegetation, establishing of new trees, and enhancing the skyline when viewed either from the urban area of Orange or from public places in the vicinity of the land.

Further to these requirements, Part 4 – Special Environmental Considerations of the DCP provides further outcomes for Scenic Areas, as follows:

- Development is carried out in a way that retains, embellishes or replicates a natural, landscaped setting. Buildings are framed by trees or set below the ridgeline. Ridgelines are dominated by trees, preferably native trees, although shelter belts and hedges may be appropriate in some locations.
- Trees that contribute to the landscape character are retained and embellished in scenic areas.
- The external materials of building reflect the natural colours of the settings ie with shades of natural green and browns predominating over supplementary brighter colours.
- Details of proposed colour schemes, finishes of external materials, existing trees and proposed landscaping are submitted for Council endorsement prior to the issue of a Construction Certificate.

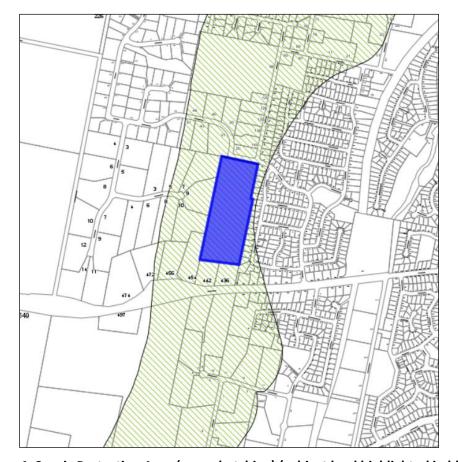


Figure 4: Scenic Protection Area (green hatching) (subject land highlighted in blue)

The site is located within the Scenic Protection Area as identified in Figure 4 above.

The DCP requires buildings to be set below the ridgeline, or be framed by trees. Given the unique characteristics of the site with the large saddle occurring on top of the ridgeline, to require buildings to be set below the ridgeline would require deletion of the majority of allotments proposed under this subdivision. In lieu of this requirement of the DCP, it is recommended that an 88B restriction be applied to all lots to require:

- buildings to present to their respective roads as single storey in height to prevent skylining of buildings along the ridgeline.
- a maximum site coverage of 35% of the lot size to increase the opportunity for landscaping of the site
- the provision of a landscape plan approved by Council prior to the construction of any structure (dwelling or outbuilding) indicating species selection with a mature height greater than the height of any structures proposed, and able to screen a minimum 50% of the width of the front and rear of all proposed structures.

It is considered that the combination of these three requirements will protect the importance of the ridgeline for its scenic value.

The height limit of dwellings will still allow for the provision of undercrofts and split level to the rear of buildings, however this measure will reduce the opportunity for skylining of buildings along the ridgeline when viewed from the east and west, and is considered a more appropriate approach than to restrict all development above the height of the ridgeline. The prevention of skylining of buildings is outlined in Part 0.4-4 of the DCP.

Similarly, requiring a landscaping plan with subsequent plantings to be established to mask at least 50% of the frontage of future dwellings, capable of achieving mature heights and densities so as to be effective in achieving its purpose of screening for scenic protection is considered the most suitable means of meeting the scenic protection objectives of the DCP.

These combined requirements have been applied to similar developments within the locality constrained by the ridgeline, to recognise the importance of this natural feature as a backdrop to the City of Orange and to protect the scenic features of the locality.

The DCP further requires that buildings in scenic areas blend into the landscape so as to not be visually intrusive, and be constructed using predominately non-reflective external materials, with shades of white and other bright colours used with restraint.

As suggested by the proponent, it is recommended that an 88B instrument be created on each proposed lot to restrict the use of coloured metal fencing and zincalume cladding, and to require low-reflective external building finishes. As such, conditions to this effect have been included in the Notice of Approval.

Whilst these measures and the retention of existing trees will assist with the integration of the subdivision into this locale, further development of this land needs to be handled sensitively and consistently, with appropriate aesthetic and landscaping treatment to preserve its contribution to the wider environment.

Part 0.4-4 - Interim Planning Outcomes - Murphy Lane and Gorman Road

• Development of land within the area comprises rural style fencing and does not comprise coloured metal fencing.

This is an issue most appropriately addressed by a Section 88B instrument, and has been conditioned accordingly.

- Development of land within the area is accompanied by a landscape plan that demonstrates how the buildings will be blended into the landscape, and,
- Development of land within the area is landscaped to effectively prevent skylining of buildings.

Street tree planting will assist with the integration of the built form into the landscape; of which Council's Section 7.11 funds will cover the cost of street tree planting.

In the context of landscaping to protect the ridgeline and prevent skylining, this matter has been previously addressed.

 Ancillary buildings and outbuildings are located behind the front building line of the main dwelling and provided with screen landscaping when viewed from the public road.

This matter is not relevant to the subdivision assessment, however it will become relevant to the future planning of each site.

 Where permitted by the minimum lot size map of the LEP all subdivisions creating lots below 2ha must provide reticulated sewer to lots below 2ha.

Water and sewer in accordance with this requirement is proposed for the proposed subdivision. Attached to the draft Notice of Determination are conditions addressing these matters.

Part 0.4-4 - Interim Planning Outcomes - Transport Routes

The existing dwelling has connection to a transport route by means of a Right-of-Way over the adjoining property to the south. There will be no change to this arrangement as a result of the proposed development, and no additional connections to The Escort Way.

PO 2.3-1 Vegetation Management

Stormwater disposal and onsite detention will be conditioned to be carried out in accordance with Council's Development and Subdivision Code.

The plan of subdivision was amended in order to retain the existing mature trees upon the site, in accordance with the requirements of the DCP.

As a greenfield development site there is some risk of soil contamination arising from previous agricultural purposes. Such risk in this case is considered to be very low, however conditions are included that address soil testing as a precaution to health and safety of future residents of the site.

PO 3.1.1 Cumulative Impact

The DCP sets the following Planning Outcomes in regard to Cumulative Impact:

- Applications for development demonstrate how the development relates to the character and use of the land in the vicinity.
- The introduction of new development into a locality maintains environmental impacts within existing or community-accepted levels.
- Water conservation measures are implemented.

In this instance there is a mixed character for the locality. To the west there is further R5 land with a minimum lot size of 2ha, beyond which is rural land. Land to the north is R5 with a minimum lot size of 2000m², and beyond that is further R5 land with a 2ha minimum lot size. To the east the character of the land is more fully urban, generally zoned R2 Low Density Residential with a minimum lot size of around 850m² to 1500m² along the eastern boundary of the site, and further east. To the south the land is R5 Large Lot Residential, again with a minimum lot size of 2ha.

Whilst there is a consistency in zoning restrictions, the minimum lot sizes are variable for this locality and this reflects in the density and form of final development. The 2ha R5 land generally has large spacing between dwellings and larger, grander dwellings erected thereon. The 2000m² land to the north is still subject to development. The more urbanised residential land to the east is fairly densely developed, though in comparison to other parts of Orange it remains low density residential.

With regard to the above Planning Outcomes, the proposed subdivision is consistent with the intended future residential land use of the zone and acts as a natural extension to the developed residential land to the north, and a buffer between the 850-1500m² blocks to the east, and the 2ha allotments to the west. The subdivision will not create any adverse environmental impacts that cannot be managed through conditions of consent.

Relevant Planning Outcomes also require that new development maintains environmental impacts within existing or community accepted levels, and lastly, that water conservation measures are implemented. It is considered that appropriate conditions can be imposed that will satisfactorily address these matters.

Part 7 - Development in Residential Areas

The subject land is residential in terms of zoning, and therefore the proposal requires assessment against commonly accepted standards and practices applicable to low density residential development. As currently written, there are no specific provisions of the Ploughmans Valley Master Plan applicable or relevant to the proposed development. Council does have general principles applicable to all subdivisions that are listed in PO7.2-1 and commented upon as follows, where relevant:

Lots are orientated to optimise energy-efficiency principles.

The proposed subdivision is for lots of minimum 2,000m² in area, which will allow for space to configure and orientate standard sized dwellings for optimal energy efficiency and solar access.

 New roads are planned according to modified grid layouts with restrained use of cul-de-sac roads in new developments according to the UDAS Urban Form Principles for Orange.

The urban design guidelines are an interpretative set of standards. The provisions of these guidelines and the assessment relating to each matter for consideration are set out below:

UDAS Urban Form Principles Summary

• Street hierarchy developed in accordance with required size and function; topography and natural features determine lot and street layouts.

The proposed development proposes a street hierarchy of one urban collector road, with two secondary cul-de-sacs. Technical Services had advised that the proposed road layout is considered satisfactory.

The applicant will be required to construct Silverdown Way with kerb and gutter, footpath and bitumen sealed roadway for the full frontage of the development. The T junction with the new road shall have 'Give Way' signage and a traffic island installed for approaching westbound vehicles in Silverdown Way.

• Plan services and infrastructure to accommodate future growth strategies and ensure development is located for cost effective service provision.

The proposed subdivision will rely on connection to Council's existing sewerage system, and the construction of a pump station to service the western side of the development.

21 APRIL 2020

Attached are relevant conditions of consent addressing matters in relation to the provision of essential infrastructure.

 Establish a development scale and density which is supportive of public transport, cyclist and pedestrian use; provide pedestrian and cycle routes that connect key community facilities, parks and open spaces.

To achieve a better outcome in respect of this guideline (ie supportive of public transport), it would be necessary to increase densities to standard residential levels, which could have further detrimental effect on amenity.

The proposed development is large lot residential in character, which traditionally is difficult to achieve good outcomes in terms of access to public transport. Within the constraints of the zoning and minimum lot size restrictions of the site, the proposed development is satisfactory.

With regard to pedestrian and cycleway links, the proponent will be required to provide footpaths. The development site is within reasonable proximity to open space and pedestrian/cycleway links likely to be constructed as the area generally is developed.

• In new subdivisions, continue the established city grid and maintain direct physical and visual connections, avoid car-dependent, cul-de-sac development.

The proposed development is a new subdivision, which links into the existing road network. There will be a high degree of car dependence in the subdivision given the distance and isolation from the CBD and the very nature of the subdivision as fringe large lot residential development. However, within the constraints of the subdivision type, the response offered by the applicant is a neutral impact.

 Ensure that street patterns provide maximum physical and visual connectivity, offer a choice of routes and allow for double sided blocks such that development is oriented towards the street frontage.

It is considered that the proposed layout is consistent with this guideline.

• In multi-dwelling development, provide a street entry for each dwelling, avoid battleaxe, villa-style development and design appropriately to topography, climate and aspect.

As R5 land, the ability for multi housing development such as dual occupancy will be restricted. The proposed development is for subdivision, so the relevance of this guideline to the assessment is marginal as it relates to specific building types and forms.

• Reinforce original subdivision patterns and streetscapes that characterise the settlement, maintain consistent setbacks from front and rear of lots in low density areas and continuous street and awning edges along core streets/perimeters of major blocks.

The subject land has been zoned to facilitate large lot residential development. The proposed development is considered to be largely consistent with the emerging development form envisaged for this locality.

• Encourage deep soil zones to centre of blocks to allow the cultivation of large trees with large canopies and to permit infiltration of rainwater to the water table.

It is unlikely that there is a significant variation in soil depths and zones for this site.

 Maintain axes with views and vistas towards watercourses and surrounding natural landscape, enhance and maintain river, coastal and landscape edge treatments, whilst minimising risk of flooding.

The allotments on this site will essentially have principal vistas to the east which offer panoramic scenic views of the City of Orange, and scenic views of rural land and further afield to the west, south-west and north-west. In all, the proposed lots will have generally very good views and vistas.

 Maintain and protect any local heritage, natural or manmade, of physical, social or cultural significance in the community to establish an understanding of the collective past.

These issues have been considered in this assessment and appropriate allowances made in the recommendations.

• Define public open spaces and parks with consistent carriageway treatment and landscaping along the urban/natural edge.

Public open spaces are not proposed nor required for this development.

 Release areas indicate trunk cycle and pedestrian ways that link the area to major open space networks and activity centres (schools, shopping centres and employment areas).

The proposed development is not identified under the DCP or LEP as a release area; however it is greenfield development on the urban fringe of the City. Ideally, the development should provide for good open space and pedestrian links (preferably with cycle ways as well). These are not included in this proposal.

• Lots are fully serviced and have direct frontage/access to a public road.

Conditions are attached to address the servicing issue. All the proposed lots will have access to a public road.

• Design and construction complies with the Orange Development and Subdivision Code.

The submitted plans show the provision of a large drainage reserve along the western boundary of the subject land. This drainage reserve will be developed as a detention basin to assist with stormwater management of the site. Subdivision design in general will be required to comply with the code.

Conditions are included to ensure that the development is designed in accordance with Orange Development and Subdivision Code.

• Corner lots provide for a house to front one street.

The design makes appropriate allowance for this to occur as development proceeds in the new subdivision.

 Battleaxe lots provide an adequate accessway width for the number of dwellings proposed to be served in order to allow for vehicle and pedestrian access and location of services.

The proposed layout complies with this requirement.

 Lots proposed to be used specifically for dual occupancy or units in new residential areas are identified on development application plans to inform prospective purchasers of the mixed residential form of the area and measures are outlined on how prospective residents are to be informed of these identified sites prior to purchasing land.

This standard is not relevant as dual occupancy is not permitted in the R5 zone.

DEVELOPMENT CONTRIBUTIONS PLAN 2017

The development generates the requirement for development contributions pursuant to Council's Development Contributions Plan 2017 to be paid on the basis of 36 additional residential lots in the Ploughmans Valley urban release area. To this end the following condition is attached to the Notice:

The payment of **\$720,000.00** is to be made to Council in accordance with Section 7.11 of the Act and the Orange Development Contributions Plan 2017 (Ploughmans Valley urban release area) towards the provision of the following public facilities:

Open Space and Recreation	@ \$3,989.23 x 36 additional lots	143,612.28
Community and Cultural	@ \$1,156.86 x 36 additional lots	41,646.96
Roads and Traffic Management	@ \$5,265.65 x 36 additional lots	189,563.40
Local Area Facilities	@ \$9,005.74 x 36 additional lots	324,206.64
Plan Preparation &	@ \$582.52 x 36 additional lots	20,970.72
Administration		
TOTAL:		\$720,000.00

Section 64 Water and Sewer Headworks Charges

Pursuant to Section 64 of the *Local Government Act 1993*, water and sewer headworks charges are also applicable to the development, being 37 residential lots and one (1) drainage reserve. The proponent will be required to contribute:

- water supply headworks for 36 lots (the existing dwelling has a water connection)
- sewerage headworks for 37 lots.

Such charges are calculated at the time of release of a Subdivision Certificate. Relevant conditions have been included in the Notice of Approval, subject to the proposed staging of the development.

PROVISIONS PRESCRIBED BY THE REGULATIONS s4.15(1)(a)(iv)

Demolition of a Building (clause 92)

The proposal does not involve the demolition of a building.

Fire Safety Considerations (clause 93)

The proposal does not involve a change of building use for an existing building.

Buildings to be Upgraded (clause 94)

The proposal does not involve the rebuilding, alteration, enlargement or extension of an existing building. The existing dwelling to comply with regard to distance to boundaries.

BASIX Commitments (clause 97A)

BASIX is not applicable to the proposed development.

THE LIKELY IMPACTS OF THE DEVELOPMENT s4.15(1)(b)

Setting and Context

The subject site now finds itself somewhat out of character to the surrounding development pattern of residential urbanisation, with its agricultural grazing landuse and single dwelling on 10ha. However, the proposed residential subdivision of 37 lots at minimum 2000m² will act as a natural continuation of residential land in this locality.

The development is consistent with the predominant development pattern that has occurred recently and is not incongruous with the expected context of the area.

It is not anticipated that the development will create any significant adverse impacts on the neighbourhood amenity of the area. The site currently enjoys panoramic views to the north, east and west, and these will need to be appropriately managed in the future with applications to build. The proposed lots will all be of a size, shape and slope capable of providing a reasonable standard of residential amenity for future occupants.

Visual impacts

Visual impacts as a result of the proposed development being undertaken on the western ridgeline of the City of Orange has been previously addressed.

Traffic and Transport Impacts

Access to the proposed lots will be via the construction of three new roads, with the new collector road (Road 1) intersecting with Silverdown Way to form a T intersection. The total lot numbers on the cul-de-sac are greater than Council's Development and Subdivision Code limit of 30 lots. However, precedent has recently been set in George Weilly Place where additional lots were added into an existing 30 lot cul-de-sac. The proposed Road 1 will be constructed to an urban collector road standard (20m wide) and as such this departure from the standard is therefore considered acceptable.

The development will result in additional traffic in the locality given the increases in residential density at the completion of the subdivision, however, the surrounding street network will be capable of serving the additional traffic load.

The existing dwelling obtains access to and from The Escort Way via a side road along The Escort Way and then a Right of Carriageway over the adjoining property to the south. These access arrangements for the dwelling only will be maintained as part of the proposed subdivision, with alternate access being provided from the new cul-de-sac.

The proponent will be required to construct Silverdown Way with kerb and gutter, footpath and bitumen sealed roadway for the full frontage of the development. The T junction with the new road shall have 'Give Way' signage and a traffic island installed for approaching westbound vehicles in Silverdown Way. Footpaths will be required in accordance with Council requirements, and has been conditioned accordingly.

The development is considered satisfactory in regards to traffic impacts.

Environmental Impacts

The development site has a landuse history of grazing. Grassland is the dominant community as result of the site having been extensively modified for agricultural purposes.

A preliminary study undertaken for the proposed development recommends the site as being suitable for residential development, however given the age and original scope of the report, the proponent has agreed to carry out further soil sampling.

The development involves the retention of existing native trees as indicated on the subdivision plan. These trees will require Tree Protection Zones during construction to ensure their health and viability.

Subject to the conditions of consent and preventative measures undertaken during the construction phase of the development, the proposal is unlikely to result in any adverse environmental impacts.

Cumulative Impacts

There is an obvious cumulative impact arising from the ongoing urbanisation of the locality as the remaining stocks of rural land are subdivided and developed for residential purposes. For this site there are also issues relating to slope, tree retention and view lines that have been elsewhere assessed.

The proposed subdivision is considered to be largely consistent with the surrounding development pattern and acts as a natural continuation of residential land from all sides. The cumulative impacts of the proposed development have been considered throughout the foregoing report and are considered to be acceptable, with measures to be augmented and perpetuated by the recommended conditions included in the attached Notice of Approval. It is also considered appropriate to include conditions relating to appropriate rural fencing around the perimeter of the site.

Heritage

As previously addressed, a precautionary condition of consent will apply to the development should items of aboriginal heritage be discovered during construction.

THE SUITABILITY OF THE SITE s4.15(1)(c)

The proposed development is located in the R5 Large Lot Residential zone and is permissible with the consent of Council. The suitability of the site have been addressed in the above sections of the report.

The subject land is considered to be suitable to undertake the proposed development due to the following:

- The development is permissible and compliant with the relevant provisions of the LEP.
- The development is considered to be satisfactory in regard to s4.15 of the Environmental Planning and Assessment Act 1979.
- The potential impacts of the development can be managed appropriately through the conditions of consent.
- The development of the site will not create significant adverse impacts on the context and setting of the area.
- The development of the site will not detrimentally affect adjoining land and is unlikely to lead to land use conflicts.
- All utility services are or can be made available, including suitable road access.

ANY SUBMISSIONS MADE IN ACCORDANCE WITH THE ACT s4.15(1)(d)

The proposed development is not defined as advertised development under the provisions of the LEP, and as such no formal exhibition of the application was required. It was, however neighbour notified to adjoining landowners, with an exhibition period of Monday, 11 November 2019 to Monday, 25 November 2019. At the end of the notification period, two submissions were received by Council, and are attached to this report. The matters raised in their submissions are discussed below:

Regarding the proposed location of the intersection with Silverdown Way, can the new road form a cross road with Silverdown Way and Gorman Road for safety reasons?

The proponent advises that 'the north-western corner of the subject land is the most appropriate location to create the intersection with Silverdown Way due to the proposed design converting the present 90 degree turn in the road to a legible T intersection; and the topography at this location is more suitable for the intersection and new road given that the remainder of the sites frontage to Silverdown Way is affected by a relatively steep embankment.

Council's Manager Engineering Services does not support the proposal for the intersection to be constructed at Gorman Road, and that "a normal T intersection with the priority being Silverdown Road and the "New Road" would be my preferred option and a safer one. I support the raised concrete median with a "Give Way" sign as proposed". This has been conditioned accordingly in the attached Notice of Approval.

Will there be public access to the drainage reserve and will it impact upon privacy to the west?

Public access will be possible, similar to all stormwater detention basins located on public land within the LGA. Given the size of the neighbouring allotment (2.22ha) and the distance to the existing neighbouring dwelling from the drainage reserve, privacy is not considered to be significantly impacted as a result of public access to the stormwater detention basin.

What is the airspace of the basin above the overflow pipe to allow for a massive downpour to be temporarily contained should the overflow pipe running through our property not keep up? Should a once in ten year flood occur, what measures are in place to stop the water bursting or overflowing the OSD walls and down the hill into our property?

Detention basin walls are designed to hold a 1% event (1 in 100 yr) and provide at least 300mm-500mm freeboard above the spillway water level. The spillway will overflow during a 5% (or rarer) storm event (1 in 20 year or rarer). The spillway will direct the overflow towards the drainage easement. The easement can be shaped to contain/direct the flows towards the table drains in the street. An engineering design will be required to be formally approved so as to ensure that stormwater drainage from the site is appropriately managed and suitably discharged.

Can a precautionary contour to divert any runoff water around the building envelope be considered on our Lot 15 for flood mitigation?

Preliminary engineering plans show the detention basin spillway and stormwater overland flow path directed away from the building envelope. An engineering design will be required to be formally approved so as to ensure that stormwater drainage from the site is appropriately managed and suitably discharged.

PUBLIC INTEREST s4.15(1)(e)

The proposed development is considered to be of minor interest to the wider public due to the relatively localised nature of potential impacts. The proposal is not inconsistent with any relevant policy statements, planning studies, guidelines etc that have not been considered in this assessment.

SUMMARY

The proposed development is permissible with the consent of Council. The proposed development complies with the relevant aims, objectives and provisions of Orange LEP 2011 (as amended) and DCP 2004. A Section 4.15 assessment of the development indicates that the development is acceptable in this instance. Attached is a draft Notice of Approval outlining a range of conditions considered appropriate to ensure that the development proceeds in an acceptable manner.

COMMENTS

The requirements of the Environmental Health and Building Surveyor and the Engineering Development Section are included in the attached Notice of Approval.

ATTACHMENTS

- 1 Notice of Approval, D20/20954
- 2 Plans, D20/20935 4
- 3 Submissions, D20/20871 U.



ORANGE CITY COUNCIL

Development Application No DA 259/2019(1)

Container PR18317

NA20/

NOTICE OF DETERMINATION OF A DEVELOPMENT APPLICATION

issued under the *Environmental Planning and Assessment Act 1979* Section 4.18

Development Application

Applicant Name: Adam Grant Constructions Pty Ltd

Applicant Address: C- Peter Basha Planning and Development

PO Box 1827

ORANGE NSW 2800

Owner's Name: Mr MC and Mrs LE Hansen

Land to Be Developed: Lot 3 DP 1036031 - 448 The Escort Way, Orange Proposed Development: Subdivision (37 lot residential and 1 drainage reserve)

Building Code of Australia

building classification: Class to be determined by Certifier

Determination made under

Section 4.16

Made On: 21 April 2020

Determination: CONSENT GRANTED SUBJECT TO CONDITIONS DESCRIBED BELOW:

Consent to Operate From: 22 April 2020 Consent to Lapse On: 22 April 2025

Terms of Approval

The reasons for the imposition of conditions are:

- (1) To ensure a quality urban design for the development which complements the surrounding environment.
- (2) To maintain neighbourhood amenity and character.
- (3) To ensure compliance with relevant statutory requirements.
- (4) To provide adequate public health and safety measures.
- (5) Because the development will require the provision of, or increase the demand for, public amenities and services.
- (6) To ensure the utility services are available to the site and adequate for the development.
- (7) To prevent the proposed development having a detrimental effect on adjoining land uses.
- (8) To minimise the impact of development on the environment.

Conditions

- (1) The development must be carried out in accordance with:
 - (a) Plans numbered: Heath Consulting Engineers Job No 18_027 Drawing 18027 DA03 Rev D, DA04 Rev D, DA05 Rev D, DA06 Rev D, DA07 Rev D (5 sheets)

Notice of Approval Attachment 1

> statements of environmental effects or other similar associated documents that form part of the (b) approval

as amended in accordance with any conditions of this consent.

PRESCRIBED CONDITIONS

- All building work must be carried out in accordance with the provisions of the Building Code of (2)Australia.
- A sign is to be erected in a prominent position on any site on which building work, subdivision work or demolition work is being carried out:
 - showing the name, address and telephone number of the principal certifying authority for the work, and
 - showing the name of the principal contractor (if any) for any building work and a telephone (b) number on which that person may be contacted outside working hours, and
 - stating that unauthorised entry to the site is prohibited.

Any such sign is to be maintained while the building work, subdivision work or demolition work is being carried out.

- (4) Where any excavation work on the site extends below the level of the base of the footings of a building on adjoining land, the person having the benefit of the development consent must, at the person's own expense:
 - protect and support the adjoining premises from possible damage from the excavation, and (a)
 - where necessary, underpin the adjoining premises to prevent any such damage.

Note: This condition does not apply if the person having the benefit of the development consent owns the adjoining land or the owner of the adjoining land has given consent in writing to this condition not applying.

STAGE ONE - TWO LOT SUBDIVISION

PRIOR TO WORKS COMMENCING

All trees identified as being retained on the subject subdivision site and those immediately adjoining to (5) the west in close proximity to the common boundary of Lot 15 DP 1209535 and the subject site shall have tree protection zones (TPZ) in accordance with AS4970 - 2009 established upon the development site. Where civil works that have been identified on the submitted plans are proposed to occur within the TPZ, the TPZ fencing shall be established at the maximum limit (distance from the centre of the trees trunk) to enable such works to be enacted. Should excavation be required within the TPZ a project arborist must be engaged to oversee such excavation work and ensure that any tree roots greater than 50mm in diameter are pruned on the side of attachment to the tree in accordance with AS4373 - 2007. All TPZ fencing must be inspected by Council staff prior to works commencing.

DURING CONSTRUCTION/SITEWORKS

(6)Any adjustments to existing utility services that are made necessary by this development proceeding are to be at the full cost of the developer.

PRIOR TO THE ISSUE OF A SUBDIVISION CERTIFICATE

Prior to the issuing of the Subdivision Certificate, a Surveyor's Certificate or written statement is to be provided to the Principal Certifying Authority, stating that the existing Dwelling and On-site Sewerage Management System is within the boundaries of the proposed Lot 101.

Prior to the issue of a subdivision certificate (cont)

(8) The payment of \$20,000.00 is to be made to Council in accordance with Section 94 of the Act and the Orange Development Contributions Plan 2017 (Ploughmans Valley) towards the provision of the following public facilities:

Open Space and Recreation	@ \$3,989.23 x 1 additional lot	\$3989.23
Community and Cultural	@ \$1,156.86 x 1 additional lot	\$1156.86
Roads and Traffic Management	@ \$5,265.65 x 1 additional lot	\$5265.65
Facilities		
Local Area Facilities	@ \$9,005.74 x 1 additional lot	\$9005.74
Plan Preparation & Administration	@ \$582.52 x 1 additional lot	\$582.52
TOTAL:		\$20,000.00

The contribution will be indexed quarterly in accordance with the Orange Development Contributions Plan 2017 (Ploughmans Valley). This Plan can be inspected at the Orange Civic Centre, Byng Street, Orange.

- Application shall be made for a Subdivision Certificate under Section 6.3(1)(d) of the Act. (9)
- (10) Payment of contributions for water, sewer and drainage works is required to be made at the contribution rate applicable at the time that the payment is made. The contributions are based on 1.0 ETs for water supply headworks and 2.0 ETs for sewerage headworks. A Certificate of Compliance. from Orange City Council in accordance with the Water Management Act 2000, will be issued upon payment of the contributions.
 - This Certificate of Compliance is to be submitted to the Principal Certifying Authority prior to the issuing of a Subdivision Certificate.
- (11) Application is to be made to Telstra/NBN for infrastructure to be made available to each individual lot within the development. Either a Telecommunications Infrastructure Provisioning Confirmation or Certificate of Practical Completion is to be submitted to the Principal Certifying Authority confirming that the specified lots have been declared ready for service prior to the issue of a Subdivision Certificate.
- A Notice of Arrangement from Essential Energy stating arrangements have been made for the provision of electricity supply to the development, is to be submitted to the Principal Certifying Authority prior to the issue of a Subdivision Certificate.
- All services are to be contained within the allotment that they serve. A Statement of Compliance, from a Registered Surveyor, is to be submitted to the Principal Certifying Authority prior to the issuing of a Subdivision Certificate.
- A Restriction-as-to-User under Section 88B of the NSW Conveyancing Act is to be created on the title of proposed Lot 101 which states that:
 - Proposed Lot 101 may not be subdivided or further developed unless the following works are carried out to the satisfaction of Orange City Council:
 - All infrastructure services (water, sewer, stormwater drainage, gas, electricity, phone lines) as required by the Orange City Council Development and Subdivision Code are provided to Lot 101; and

- The developer of proposed Lot 101 is responsible for gaining access over adjoining land for services as necessary. Easements are to be created about all service mains within and outside the lots they serve; and
- Contributions are paid as required by the development contributions plan applicable at the time of development and Water and Sewer charges as required by Orange City Council in accordance with Division 5 of Part 2 of Chapter 6 of the Water Management act 2000.
- (15) A Restriction-as-to-User under Section 88B of the *NSW Conveyancing Act* is to be created on the title of proposed Lot 102 which states that:

Proposed Lot 102 may not be subdivided or further developed and may not be used for residential purposes unless the following works are carried out to the satisfaction of Orange City Council:

- All infrastructure services (water, sewer, stormwater drainage, stormwater detention, gas, electricity, phone lines) as required by the Orange City Council Development and Subdivision Code are provided to Lot 102; and
- The developer of proposed Lot 102 is responsible for gaining access over adjoining land for services as necessary. Easements are to be created about all service mains within and outside the lots they serve; and
- Contributions are paid as required by the development contributions plan applicable at the time of development and Water and Sewer charges as required by Orange City Council in accordance with Division 5 of Part 2 of Chapter 6 of the Water Management act 2000; and
- Silverdown Way road frontage is constructed in accordance with the Orange City Council
 Development and Subdivision Code as half road width including kerb and gutter on the
 development side of the road.
- (16) Certification from Orange City Council is required to be submitted to the Principal Certifying Authority prior to the issue of a Subdivision Certificate stating that all works relating to connection of the development to Council assets, works on public land, works on public roads, stormwater, sewer and water reticulation mains and footpaths have been carried out in accordance with the Orange City Council Development and Subdivision Code and the foregoing conditions, and that Council will take ownership of the infrastructure assets.
- (17) All of the foregoing conditions are to be at the full cost of the developer and to the requirements and standards of the Orange City Council Development and Subdivision Code, unless specifically stated otherwise. All work required by the foregoing conditions is to be completed prior to the issuing of an Occupation or Subdivision Certificate, unless stated otherwise.

STAGE TWO - 37 LOT SUBDIVISION AND DRAINAGE RESERVE

PRIOR TO THE ISSUE OF A CONSTRUCTION CERTIFICATE

- (18) All trees identified as being retained on the subject subdivision site and those immediately adjoining to the west in close proximity to the common boundary of Lot 15 DP 1209535 and the subject site shall have tree protection zones (TPZ) in accordance with AS4970 2009 established upon the development site prior to works occurring. Where civil works that have been identified on the submitted plans are proposed to occur within the TPZ, the TPZ fencing shall be established at the maximum limit (distance from the centre of the trees trunk) to enable such works to be enacted. Should excavation be required within the TPZ a project arborist must be engaged to oversee such excavation work and ensure that any tree roots greater than 50mm in diameter are pruned on the side of attachment to the tree in accordance with AS4373 2007.
- (19) Engineering plans, showing details of all proposed work and adhering to any engineering conditions of development consent, are to be submitted to, and approved by, Orange City Council or an Accredited Certifier (Categories B1, C3, C4, C6) prior to the issuing of a Construction Certificate.

- Attachment 1 Notice of Approval
- An erosion and sediment management plan is to be submitted to Orange City Council or an Accredited Certifier (Categories B1, C3, C4, C6) for approval prior to the issuing of a Construction Certificate. The management plan is to be in accordance with the Orange City Council Development and Subdivision Code and the Landcom, Managing Urban Stormwater; Soils and Construction Handbook.
- The development's stormwater design is to include stormwater detention within the development, designed to limit peak outflows from the land to the pre-existing natural outflows up to the 100 year ARI frequency, with sufficient allowance in overflow spillway design capacity to safely pass flows of lower frequency (that is, a rarer event) without damage to downstream developments. Where appropriate, the spillway design capacity is to be determined in accordance with the requirements of the Dam Safety Committee.

The design of the detention storage is to be undertaken using the ILSAX/DRAINS rainfall-runoff hydrologic model or an approved equivalent capable of assessing runoff volumes and their temporal distribution as well as peak flow rates. The model is to be used to calculate the flow rates for the existing and post-development conditions. The developed flows are to be routed through the proposed storage within the model so that the outflows obtained are no greater than the flows obtained for the pre-existing natural flows. A report detailing the results of the analysis, which includes:

- catchment plan showing sub-catchments under existing and developed conditions
- schematic diagram of the catchment model showing sub areas and linkages
- tabulation detailing the elevation, storage volume and discharge relationships
- tabulation for the range of frequencies analysed, the inflows, outflows and peak storage levels for both existing and developed conditions.

together with copies of the data files for the model and engineering design plans of the required drainage system are to be submitted to Orange City Council upon application for a Construction Certificate.

- All proposed lots shall be provided with interlot stormwater drainage, including those lots abutting public land, where the surface of the entire lot cannot be drained to the kerb and gutter at the lot frontage. A grated concrete stormwater pit is to be constructed within each lot provided with interlot stormwater drainage. Engineering plans for this drainage system are to be approved by Orange City Council or an Accredited Certifier (Categories B1, C3, C4, C6) prior to the issuing of a Construction Certificate.
- Stormwater from the stormwater detention basin shall be either piped for the full length of Kirkwood (23)Place to the intersection of Spencer Lane, OR piped within the road reserve of Kirkwood Place to a point where it is able to be discharged through a standard headwall with appropriate scour protection to a natural watercourse. The roadside table drain in Kirkwood Place shall not be used to convey stormwater from the outlet pipe from the detention basin. Engineering plans of this required drainage system are to be approved by Orange City Council and a licence from the Department of Planning Infrastructure and Natural Resources for work within 40 metres of the watercourse is to be submitted prior to the issuing of a Construction Certificate.
- (24) A 150mm-diameter sewer main and pump station shall be constructed to serve the proposed lots. Prior to a Construction Certificate being issued engineering plans for this sewerage system are to be submitted to and approved by Orange City Council.
- (25) A water reticulation analysis is to be carried out by Orange City Council on any proposed water reticulation system for the development. Engineering plans are to be submitted to and be approved by Orange City Council prior to the issue of a Construction Certificate. The residential subdivision shall be provided with Orange City Councils dual reticulated water supply.
 - The reticulation system is to be designed to supply a peak instantaneous demand by gravity of 0.15 L/s/tenement at a minimum residual head of 200kPa.
- (26) Road 1 alignment and levels shall be amended to eliminate cut / fill within the TPZ of the cluster of eucalypts located on proposed Lot 37. The trees shall be wholly contained within their respective Lot.

- (27) Proposed roads 1 to 3 shall be constructed to full urban standard. Silverdown Way shall be constructed as half road width for the full frontage of the proposed development and shall tie into existing road formations and kerb and gutter. This work is to include road pavement and pavement surfacing to the centreline, kerb and gutter construction and earth-formed footpath on the development side of the road. The intersection of Silverdown Way and the new 20m wide road shall have "Give Way" signage, line marking and raised concrete traffic island(s) installed for approaching west bound traffic in Silverdown Way. Prior to a Construction Certificate being issued engineering plans for these road works are to be submitted to and approved by Orange City Council.
- (28) Prior to the issuing of a Subdivision Construction Certificate, an online Road Naming Application form is to be completed and submitted with a plan of the whole development defining the stage being released - including future road extensions. The Road Naming Application shall be approved prior to the issue of a Subdivision Construction Certificate.

PRIOR TO WORKS COMMENCING

- (29) An approval under Section 68 of the Local Government Act is to be sought from Orange City Council, as the Water and Sewer Authority, for the connection of the existing dwelling to the new Sewer Mains. No drainage is to commence until approval is granted.
- A Construction Certificate application is required to be submitted to, and issued by Council/Accredited Certifier prior to any excavation or building works being carried out onsite.
- A Subdivision Construction Certificate application is required for to be submitted to, and issued by Council/Accredited Certifier prior to any construction works being carried out onsite.
- (32) Soil erosion control measures shall be implemented on the site.

DURING CONSTRUCTION/SITEWORKS

- (33) Excavated rock derived from the site works shall be stored/used in above ground uses within the subdivision area. Excavated rock shall not be re-buried.
 - If Aboriginal objects, relics, or other historical items or the like are located during development works, all works in the area of the identified object, relic or item shall cease, and the NSW Office of Environment and Heritage (OEH), and representatives from the Orange Local Aboriginal Land Council shall be notified. Where required, further archaeological investigation shall be undertaken. Development works in the area of the find(s) may recommence if and when outlined by the management strategy, developed in consultation with and approved by the OEH.
- All construction/demolition work on the site is to be carried out between the hours of 7.00 am and 6.00 pm Monday to Friday inclusive, 7.00 am to 5.00 pm Saturdays and 8.00 am to 5.00 pm Sundays and Public Holidays. Written approval must be obtained from the General Manager of Orange City Council to vary these hours.
- All materials on site or being delivered to the site are to be contained within the site. The requirements of the Protection of the Environment Operations Act 1997 are to be complied with when placing/stockpiling loose material or when disposing of waste products or during any other activities likely to pollute drains or watercourses.
- (36) Any adjustments to existing utility services that are made necessary by this development proceeding are to be at the full cost of the developer.
- The provisions and requirements of the Orange City Council Development and Subdivision Code are to be applied to this application and all work constructed within the development is to be in accordance with that Code.

- The developer is to be entirely responsible for the provision of water, sewerage and drainage facilities capable of servicing all the lots from Council's existing infrastructure. The developer is to be responsible for gaining access over adjoining land for services where necessary and easements are to be created about all water, sewer and drainage mains within and outside the lots they serve.
- (38) For all battle-axe blocks, a concrete kerb layback and footpath crossing is to be constructed to a minimum width of 3.0 metres and to the requirements and standards of the Orange City Council Development and Subdivision Code.
 - Proposed Lot 38 shall be provided with a 3.0m wide heavy duty kerb layback, footpath crossing and concrete driveway to the sewer pump station.
- (39) Dual water and sewerage reticulation is to be provided to every lot in the proposed residential subdivision in accordance with the Orange City Council Development and Subdivision Code.
- (40) Water and sewer services, including mains construction, pumping station construction, easements and all associated materials and works, are to be provided for the development at the cost of the developer.
- (41) All services are to be contained within the allotment that they serve.
- (42) Concrete footpaths, a minimum of 1.2 metres wide, are to be constructed on the development side of Silverdown Way and the full length of Road 1.
 - Construction work is to be to the requirements and standards of the Orange City Council Development and Subdivision Code.

PRIOR TO THE ISSUE OF AN OCCUPATION CERTIFICATE

- (43) No person is to use or occupy the building (retaining walls) that is the subject of this approval without the prior issuing of an Occupation Certificate.
- (44) Where Orange City Council is not the Principal Certifying Authority, a final inspection of water connection, sewer and stormwater drainage shall be undertaken by Orange City Council and a compliance certificate issued, prior to the issue of either an interim or a final Occupation Certificate.

PRIOR TO THE ISSUE OF A SUBDIVISION CERTIFICATE

- (45) A Restriction as to User under Section 88B of the NSW Conveyancing Act 1919 shall be created on the title of each lot requiring:
 - Buildings (including all dwellings and outbuildings) when viewed from their respective street
 address shall comprise single storey height limit only. The single storey height limit for dwellings
 and outbuildings in this locality may only be varied so as to provide for under croft and split level
 construction at the rear of buildings where the slope of the land permits. Buildings shall be
 designed so as to eliminate the opportunity for sky lining of buildings along the ridgeline when
 viewed from the east and west.
 - A maximum building site coverage of 35% for each lot.
 - The provision of a landscape plan approved by Council prior to the construction of any structure (dwelling or outbuilding) indicating species selection with a mature height greater than the height of any structures proposed, and to screen a minimum 50% of the width of the front and rear of all proposed structures. Full implementation of the approved landscaping is required prior to the issue of an Occupation Certificate, and retention and maintenance of such landscaping required thereafter.

- All fencing shall be erected using rural type fencing less the barb wire component (excepting the eastern boundaries of Lots 4 to 6, and 8 to 17). Timber posts and rail with wire netting is acceptable.
- Buildings shall be constructed using predominantly non-reflective external materials that reflect the darker recessive natural colours of the setting ie shades of natural green and brown predominating over brighter colours. Zincalume roof surfaces are not permitted.
- (46) The payment of \$700,000.00 is to be made to Council in accordance with Section 7.11 of the Act and the Orange Development Contributions Plan 2017 (Ploughmans Valley) towards the provision of the following public facilities:

Open Space and Recreation	@ \$3,989.23 x 35 additional lots	\$139,623.05
Community and Cultural	@ \$1,156.86 x 35 additional lots	\$40,490.10
Roads and Traffic Management	@ \$5,265.65 x 35 additional lots	\$184,297.75
Facilities		
Local Area Facilities	@ \$9,005.74 x 35 additional lots	\$315,200.90
Plan Preparation & Administration	@ \$582.52 x 35 additional lots	\$20,388.20
TOTAL:		\$700,000.00

The contribution will be indexed quarterly in accordance with the Orange Development Contributions Plan 2017 (Ploughmans Valley). This Plan can be inspected at the Orange Civic Centre, Byng Street, Orange.

- (47) Soil sampling for analysing chemical residue is to be carried out within the proposed Lots in a manner and frequency as determined by an appropriately qualified and experienced consultant giving consideration to previous specific uses and on-site characteristics of the site. A NATA-registered laboratory is to carry out such testing. Reference is to be made to the Contaminated Land Management Act 1997 and State Environmental Planning Policy No 55 - "Remediation of Land". The results of the testing are to be provided to the Principal Certifying Authority and are to demonstrate that the land is suitable for residential use, to enable a Subdivision Certificate to be issued.
- (48) A Restriction-as-to-User under Section 88B of the NSW Conveyancing Act 1919 shall be created on the title of Lots 22, 23, 25, 26, 33, 36 and 37 to require the retention of the existing trees.
- The contents of the existing septic tank are to be removed by a licensed contractor for disposal into Council's sewer system. The septic tank is to be excavated and disposed of at a licensed landfill and the absorption trench is to be drained and the voids limed and backfilled with clean compacted material.
 - Evidence of such work is to be provided to the Principal Certifying Authority prior to the issuing of a Subdivision Certificate.
- Prior to the issue of a Subdivision Certificate, documentation is to be provided indicating that an Occupation Certificate has been issued for the Retaining Walls and a Compliance Certificate has been issued for the sewer connection of the existing dwelling to the Sewer Main.
- (51) Application shall be made for a Subdivision Certificate under Section 6.3(1)(d) of the Act.
- (52) Payment of contributions for water, sewer and drainage works is required to be made at the contribution rate applicable at the time that the payment is made. The contributions are based on 35 ETs for water supply headworks and 35 ETs for sewerage headworks. A Certificate of Compliance, from Orange City Council in accordance with the Water Management Act 2000, will be issued upon payment of the contributions.
 - This Certificate of Compliance is to be submitted to the Principal Certifying Authority prior to the issuing of a Subdivision Certificate.
- Evidence from a registered NATA laboratory is to be submitted prior to the issuing of a Subdivision Certificate stating that the filling of all dams and low-lying areas has been carried out in accordance with Australian Standard 3798-2007.

- (54) Application is to be made to Telstra/NBN for infrastructure to be made available to each individual lot within the development. Either a Telecommunications Infrastructure Provisioning Confirmation or Certificate of Practical Completion is to be submitted to the Principal Certifying Authority confirming that the specified lots have been declared ready for service prior to the issue of a Subdivision Certificate.
- (55) A Notice of Arrangement from Essential Energy stating arrangements have been made for the provision of electricity supply to the development, is to be submitted to the Principal Certifying Authority prior to the issue of a Subdivision Certificate.
- (56) An easement to drain sewage and to provide Council access for maintenance of sewerage works a minimum of 2.0 metres wide is to be created over the proposed sewerage works. The Principal Certifying Authority is to certify that the easement is in accordance with the Orange City Council Development and Subdivision Code prior to the issuing of a Subdivision Certificate.
- (57) All services are to be contained within the allotment that they serve. A Statement of Compliance, from a Registered Surveyor, is to be submitted to the Principal Certifying Authority prior to the issuing of a Subdivision Certificate.
- (58) A Certificate of Compliance, from a Qualified Engineer, stating that the stormwater retention basin comply with the approved engineering plans is to be submitted to the Principal Certifying Authority prior to the issuing of a Subdivision Certificate.
- (59) A Maintenance Security Deposit, in accordance with the provisions and requirements of the Orange City Council Development and Subdivision Code, is to be provided to Orange City Council prior to the issuing of a Subdivision Certificate.
 - A Certificate of Compliance, from Orange City Council, certifying that the maintenance security deposit has been paid, is to be submitted to the Principal Certifying Authority prior to the issuing of a Subdivision Certificate.
- (60) Where stormwater crosses land outside the lot it favours, an easement to drain water is to be created over the works. A Restriction-as-to-User under Section 88B of the NSW Conveyancing Act 1919 is to be created on the title of the burdened allotment(s) requiring that no structures are to be placed on the site, or landscaping or site works carried out on the site, in a manner that affects the continued operation of the interlot drainage system. The minimum width of the easement is to be as required in the Orange City Council Development and Subdivision Code.
- (61) Prior to the issuing of a Subdivision Certificate for Stage 2, and following commissioning of the sewer pump station, the existing dwelling shall be connected to sewer. Evidence of the satisfactory completion of the works by a licensed plumber shall be submitted to the Principal Certifying Authority.
- (62) Certification from Orange City Council is required to be submitted to the Principal Certifying Authority prior to the issue of a Subdivision Certificate stating that all works relating to connection of the development to Council assets, works on public land, works on public roads, stormwater, sewer and water reticulation mains and footpaths have been carried out in accordance with the Orange City Council Development and Subdivision Code and the foregoing conditions, and that Council will take ownership of the infrastructure assets.
- (63) All of the foregoing conditions are to be at the full cost of the developer and to the requirements and standards of the Orange City Council Development and Subdivision Code, unless specifically stated otherwise. All work required by the foregoing conditions is to be completed prior to the issuing of an Occupation or Subdivision Certificate, unless stated otherwise.

Other Approvals

- (1) Local Government Act 1993 approvals granted under Section 68.
- (2) General terms of other approvals integrated as part of this consent.

Nil

Right of Appeal

If you are dissatisfied with this decision, Section 8.7 of the *Environmental Planning and Assessment Act 1979* gives you the right to appeal to the Land and Environment Court. Pursuant to Section 8.10, an applicant may only appeal within 6 months after the date the decision is notified.

Disability Discrimination Act 1992:

This application has been assessed in accordance with the *Environmental Planning and Assessment Act 1979*. No guarantee is given that the proposal complies with the *Disability Discrimination Act 1992*.

The applicant/owner is responsible to ensure compliance with this and other anti-discrimination legislation.

The *Disability Discrimination Act* covers disabilities not catered for in the minimum standards called up in the Building Code of Australia which references AS1428.1 - "Design for Access and Mobility". AS1428 Parts 2, 3 and 4 provides the most comprehensive technical guidance under the *Disability Discrimination Act* currently available in Australia.

Disclaimer - S88B of the Conveyancing Act 1919 - Restrictions on the Use of Land: The applicant should note that there could be covenants in favour of persons other than Council restricting what may be built or done upon the subject land. The applicant is advised to check the position before commencing any work.

On behalf of the consent authority ORANGE CITY COUNCIL

Signature:

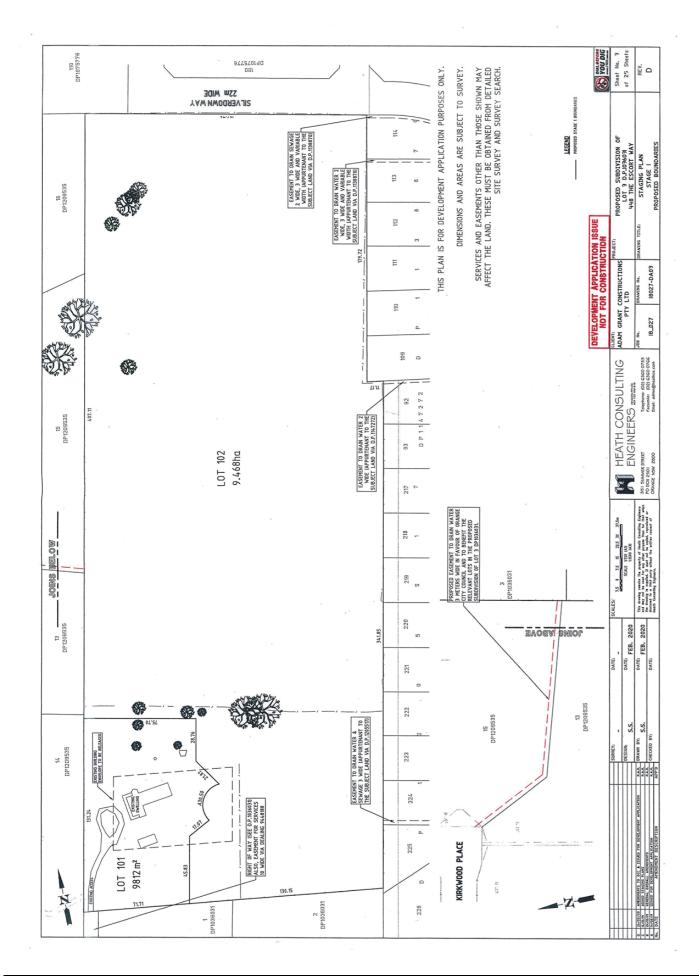
Signed:

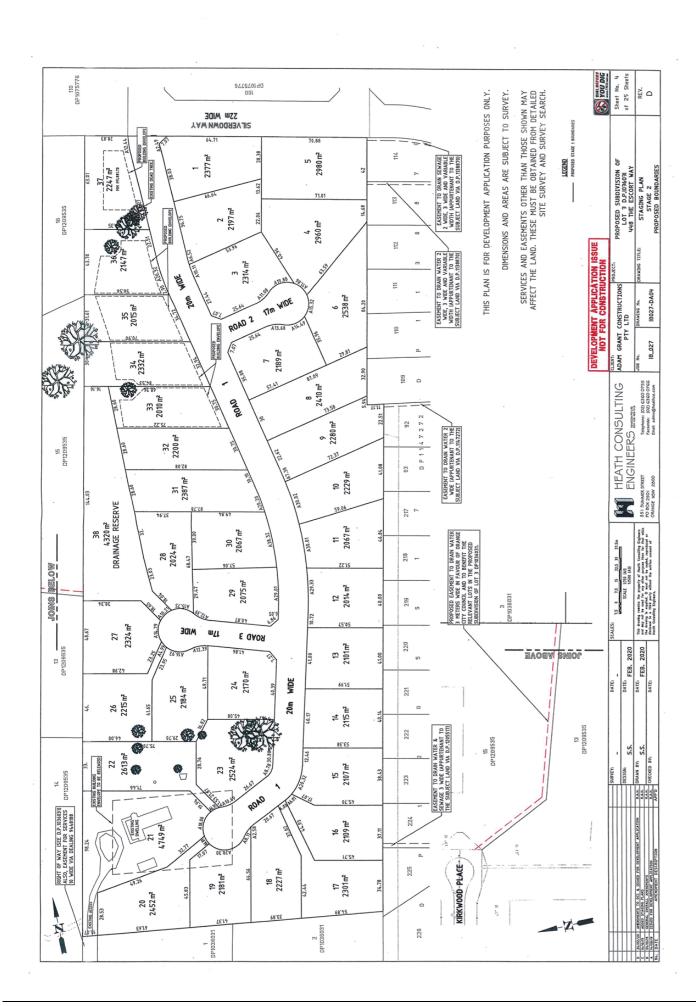
Name:

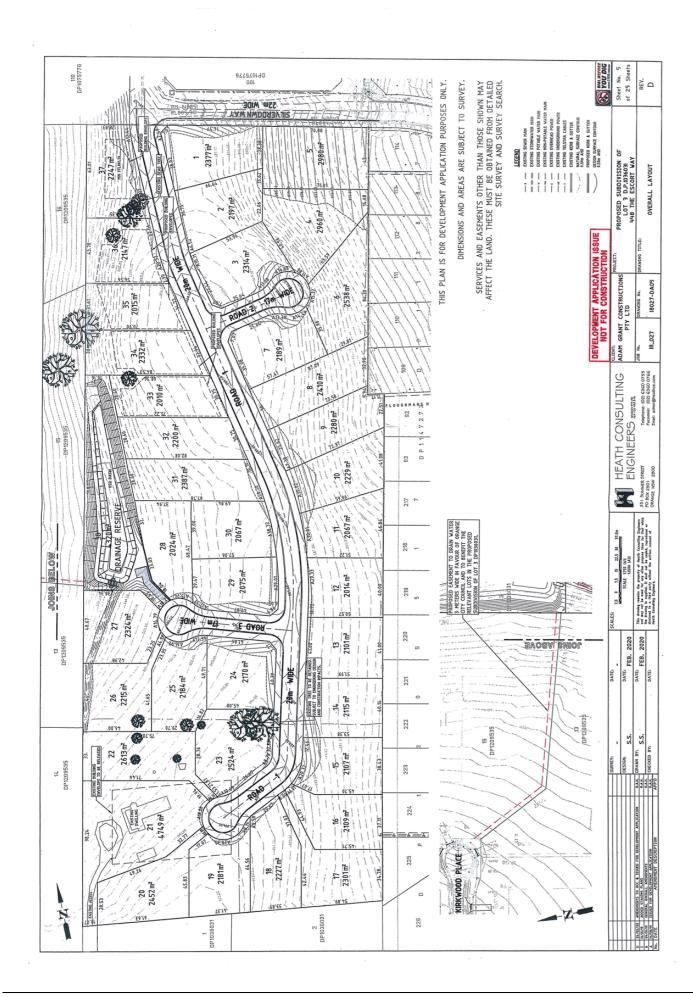
PAUL JOHNSTON - MANAGER DEVELOPMENT ASSESSMENTS

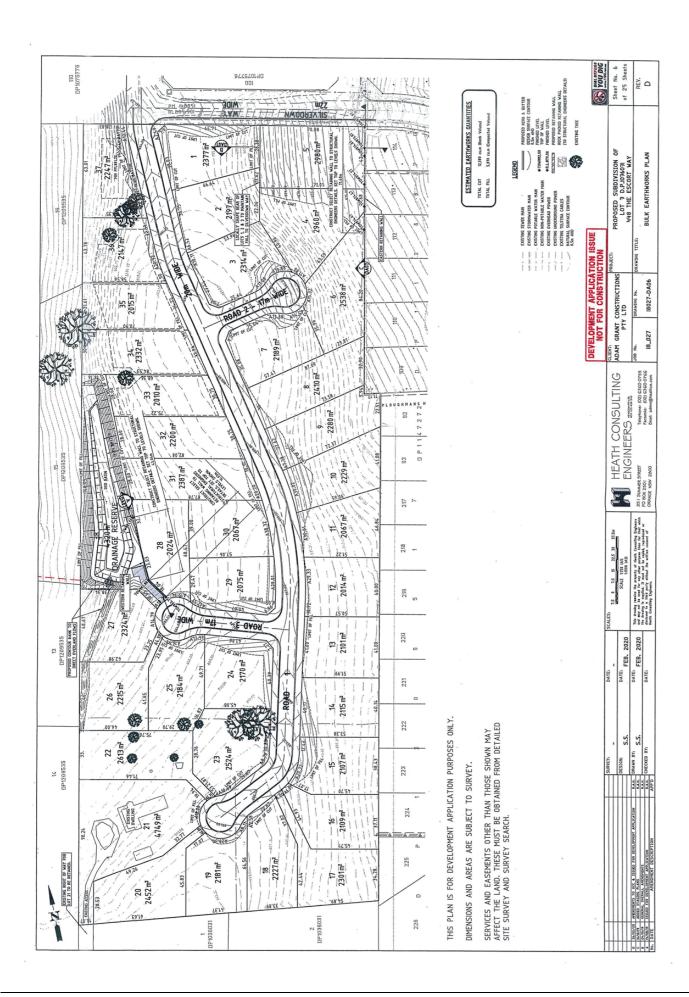
Date:

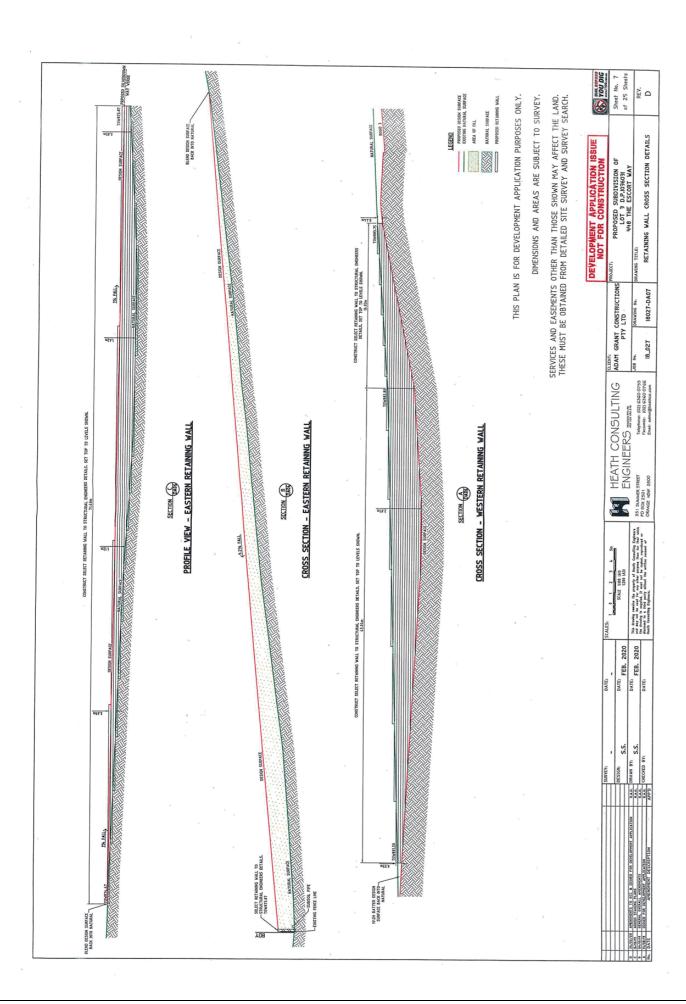
22 April 2020











Ref: DA 259/2019(1) - PR18317 - Page 1

Dr Peter Stanley-Davies

20th November 2019

Re:

Application DA 259/2019(1) Subdivision Lot 3 DP 1036031 448 The Escort Way, Orange

Ref:

DA 259/2019(1) - PR18317

Dear OCC

I am submitting an objection to the above described application for subdivision.

My property has a common boundary with the proposed development as well as a shared access. I have lived at the property for ten years and I am generally pleased with the council's management of the development of the area over that time.

I am happy with the overall density and aspect of the development as described in the plans but have a strong objection to the positioning of the access road which is planned to connect to Silverdown Way at the top of the hill thereby forming a T-juction at the that point, directly in front on my property. I object to this part of the proposal on the grounds listed below and ask that the developers reconsider the access point to be the intersection of Silverdown Way and Gorman's Road, which would create cross-roads where currently a T-junction exists and which would, in many ways, provide a safer location for the access road.

The currently proposed access point is a problem for the following reasons: -

Safety - both for road users and pedestrians. The existing corner is narrow and has poor visibility and being at the top of a short sharp hill, vehicles approaching up the hill often rev hard and skid at the top of the slope where there is a 90 degree turn in the road. Vehicles from both directions also tend to cut the corner due to the poor quality of the road edges (and the lack of centre markings) and there have been a number of minor accidents and near misses over the time I have lived in the vicinity. There always seems to be some pieces of car light glass/plastic on the road. The road is also used by a lot of pedestrians for both running and walking (for exercise rather than access) and the narrow road with poor edges and the lack of a foot path or kerb means that they tend to be 'out on the road' and vunerable to vehicles. All of these problems will be considerably worse if the corner becomes a T-junction.

Ref: DA 259/2019(1) - PR18317 - Page 2

Speed - Although the speed limit on the road is 50km/h the lack of road markings and rural residential nature of the surroundings seem to encourage some drivers to speed along Silverdown Way. As mentioned, there have been a number of minor accidents, we frequently find tyre ruts on our property adjacent to the road (suggesting traffic has run off the road on the corner) as well as broken glass. We and several neighbours have also lost pets on the road suggesting careless driving is occuring. We have long dreaded the sound of a serious accident on the corner or a car/truck failing to take the corner careering down through our home, which is below the corner. The increase in traffic and additional direction of movement that is proposed at the intersection, will only make these problems worse.

Parking - There are frequently cars parked on the road close to the corner due to visitors to our cross street neighbours or sightseers enjoying the sunset. These create an additional hazard at the corner. Our neighbours are also earthmoving contractors and frequently park heavy plant on the road or road verges overnight. This will increase the danger at the proposed T-junction.

Existing Road Quality - The road in situ was built as a rural residential road to service 6-8 properties. When the subdivision of Dean Drive and Spencer Road went through the road was to be upgraded but this has not occurred. It now services a large number of passengers and commercial vehicles and is still a narrow, heavily cambered bitumen road with no pedestrian access and poor edges and no kerbs or drainage. The additional traffic that will occur with the proposed access in this DA will greatly accentuate the problems of the innappropriate road quality. The plans actually show kerbed roads with pedestrian paths and drainage intersected with the same in existing roads - however the existing roads do not have the described finishes and facilities. The alternative access road from Gormans Road would intersect with the kerbed and drained road finish of Jonathan Road.

Sunlight - for three to four months of the year, the late afternoon sun is positioned directly at the top of the rise of Silverdown Way meaning that cars ascending the hill towards the corner have very poor visibility. This is undoubtably one reason for the number of minor accidents at the corner. This will only become a bigger problem when the top of the hill becomes the only access point to 37 new properties and more accidents and more serious accidents are very likely to occur.

Lack of Street Lighting - There are no street lights in the vicinity of the corner / T-junction and this will make the junction particularly dangerous after dark.

My objection to the proposed junction are on the grounds of vehicle and pedestrian safety based on the quality and positioning on the existing road and lack of facilities such as lighting, kerbing, draining and pedestrian access. I look forward to receiving updates on the progress of the application.

Yours faithfully

Peter Stanley-Davies

The General Manager

As owners of Lot 15 located at 9 Kirkwood Place adjacent to the proposed Subdivision, we would like to raise a few questions and concerns about the proposed subdivision.

Our block of land is directly below the proposed OSD basin and we are concerned that more design detail of the basin is currently not available. It is therefore concerning as we do not know how the OSD basin will affect us and our property.

Our questions in relation to this issue are as follows:

- Will there be public access to this drainage reserve or will it be fenced off?
 We understand that the boundary side will remain as rural fencing with our trees kept in-tact and a one metre distance from the boundary fence to the wall of the OSD. We are concerned that the public will be able to access the top wall of the OSD basin and be able to congregate over our property at the boundary fence line, affecting our privacy.
- 2. What is the airspace of the basin above the overflow pipe to allow for a massive downpour to be temporarily contained should the overflow pipe running through our property not keep up?
- 3. Should a once in ten year flood occur, what measures are in place to stop the water bursting or overflowing the OSD walls and down the hill into our property?
- 4. Can a precautionary contour to divert any runoff water around the building envelope be considered on our Lot 15 for flood mitigation?

Thank you for your consideration and we look forward to a reply.

Regards

Kerrie Musgrave Bruem Matthew Bruem

5.6 DEVELOPMENT APPLICATION DA 108/2020(1) - 270 MCLACHLAN STREET

RECORD NUMBER: 2020/611

AUTHOR: David Paine, Senior Planner

EXECUTIVE SUMMARY

Application lodged	18 March 2020
Applicant/s	Orange City Council
Owner/s	Orange City Council
Land description	Lot 10 DP 1234801 - 270 McLachlan Street, Orange
Proposed land use	Depot (storage shed)
Value of proposed development	\$150,000

Council's consent is sought for the construction of a new storage shed at the Orange City Council Depot at 270 McLachlan Street, Orange. The purpose of the shed is noted as being for storage of equipment and vehicles and is considered to be consistent with the existing land use as a depot.

The development is consistent with Council's relevant planning provisions and is therefore recommended for approval subject to the imposition of conditions.

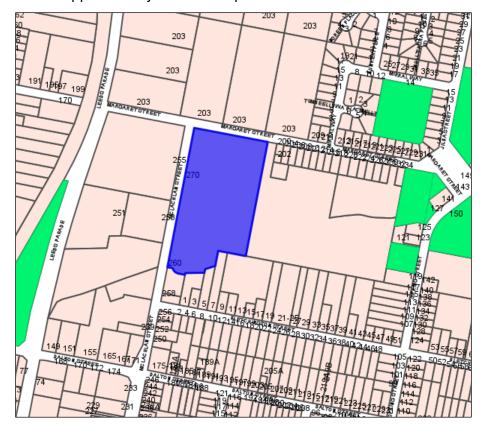


Figure 1 - locality plan

DECISION FRAMEWORK

Development in Orange is governed by two key documents Orange Local Environment Plan 2011 and Orange Development Control Plan 2004. In addition the Infill Guidelines are used to guide development, particularly in the heritage conservation areas and around heritage items.

Orange Local Environment Plan 2011 – The provisions of the LEP must be considered by the Council in determining the application. LEPs govern the types of development that are permissible or prohibited in different parts of the City and also provide some assessment criteria in specific circumstances. Uses are either permissible or not. The objectives of each zoning and indeed the aims of the LEP itself are also to be considered and can be used to guide decision making around appropriateness of development.

Orange Development Control Plan 2004 – the DCP provides guidelines for development. In general it is a performance based document rather than prescriptive in nature. For each planning element there are often guidelines used. These guidelines indicate ways of achieving the planning outcomes. It is thus recognised that there may also be other solutions of merit. All design solutions are considered on merit by planning and building staff. Applications should clearly demonstrate how the planning outcomes are being met where alternative design solutions are proposed. The DCP enables developers and architects to use design to achieve the planning outcomes in alternative ways.

DIRECTOR'S COMMENT

The subject development seeks approval for a storage shed on the existing Council depot site. The shed is for storage of equipment and vehicles. The proposed development is considered to be consistent with the existing land use as a depot, the recommendation of approval is supported. Whilst this proposal is relatively simplistic, this application is tabled before Council in accordance with the delegations detailed within the Declaration of Planning Procedures and Protocol Strategic Policy given that the Application involves significant Council development where Council will be the financial beneficiary.

LINK TO DELIVERY/OPERATIONAL PLAN

The recommendation in this report relates to the Delivery/Operational Plan strategy "10.1 Preserve - Engage with the community to ensure plans for growth and development are respectful of our heritage".

FINANCIAL IMPLICATIONS

Nil

POLICY AND GOVERNANCE IMPLICATIONS

Nil

RECOMMENDATION

That Council consents to development application DA 108/2020 (1) for *Depot (storage shed)* at 270 McLachlan Street, Orange pursuant to the conditions of consent in the attached Notice of Approval.

FURTHER CONSIDERATIONS

Consideration has been given to the recommendation's impact on Council's service delivery; image and reputation; political; environmental; health and safety; employees; stakeholders and project management; and no further implications or risks have been identified.

SUPPORTING INFORMATION

Council's consent is sought for the construction of a storage shed (depot) and its subsequent use for vehicle and equipment storage at Lot 10 DP 1234801, being 270 McLachlan Street, Orange.

The proposed development will comprise the following:

- Construction of an industrial storage shed 486m² in area, with dimensions of 36m x 13.5m. The shed will be appropriately 5m high with an overall ridge height of 6.2m, and will be constructed of Colorbond wall and roof sheeting (Mist Green).
- The front of the shed will have a 2m concrete apron which is sloped to cater for the different ground levels. The additional width of the concrete slab will accommodate vehicle movement in and out of the shed.
- The building will be constructed on the eastern site of the existing State Emergency Service (SES) building and will be approximately 23m from the front property boundary.

MATTERS FOR CONSIDERATION

Section 1.7 - Application of Part 7 of the *Biodiversity Conservation Act 2016* and Part 7A of the *Fisheries Management Act 1994*

Section 1.7 of the EP&A Act identifies that Part 7 of the Biodiversity Conservation Act 2016 (BC Act) and Part 7A of the Fisheries Management Act 1994 have effect in connection with terrestrial and aquatic environments.

There are four triggers known to insert a development into the Biodiversity Offset Scheme (ie the need for a BDAR to be submitted with a DA):

- <u>Trigger 1</u>: development occurs in land mapped on the Biodiversity Values Map (OEH) (clause 7.1 of BC Regulation 2017);
- <u>Trigger 2</u>: development involves clearing/disturbance of native vegetation above a certain area threshold (clauses 7.1 and 7.2 of BC Regulation 2017); or
- <u>Trigger 3</u>: development is otherwise likely to significantly affect threatened species (clauses 7.2 and 7.3 of BC Act 2016).

The fourth trigger (development proposed to occur in an Area of Outstanding Biodiversity Value (clause 7.2 of BC Act 2016) is generally not applicable to the Orange LGA; as no such areas are known to occur in the LGA. No further comments will be made against the fourth trigger.

Trigger 1

The site does not occur within land mapped on the Biodiversity Values Map.

Trigger 2

The prescribed clearing threshold for the site is 0.25ha (based on minimum lot size for the subject land of less than 1ha ((Clause 7.2 Biodiversity Conservation Regulation 2017). No clearing/disturbance of native vegetation is proposed.

21 APRIL 2020 Development Application DA 108/2020(1) - 270 McLachlan Street

Trigger 3

The subject land is not identified as being biodiversity sensitive. The natural state of the site and surrounding area has been highly modified by the urban landuse pattern. It is considered that construction and use of the proposed development will not adversely affect a threatened species.

Based on the foregoing consideration, a BDAR is not required and the proposal suitably satisfies the relevant matters at Clause 1.7 EPAA 1979.

Section 4.15

Section 4.15 of the Environmental Planning and Assessment Act 1979 requires Council to consider various matters, of which those pertaining to the application are listed below.

PROVISIONS OF ANY ENVIRONMENTAL PLANNING INSTRUMENT s4.15(1)(a)(i)

Orange Local Environmental Plan 2011

Part 1 - Preliminary

Clause 1.2 - Aims of Plan

The broad aims of the LEP are set out under subclause 2. Those relevant to the application are as follows:

- to encourage development which complements and enhances the unique character of Orange as a major regional centre boasting a diverse economy and offering an attractive regional lifestyle,
- to provide for a range of development opportunities that contribute to the social, economic and environmental resources of Orange in a way that allows present and future generations to meet their needs by implementing the principles for ecologically sustainable development,

The application is considered to be consistent with the above aims as it represents a development opportunity that will contribute to the diverse economic resources of the City, whilst not detracting from the regional lifestyle.

Clause 1.6 - Consent Authority

This clause establishes that, subject to the Act, Council is the consent authority for applications made under the LEP.

Clause 1.7 - Mapping

The subject site is identified on the LEP maps in the following manner:

Land Zoning Map: Land zoned IN1 General Industrial

Lot Size Map: Minimum Lot Size 800m²

Heritage Map: Not a heritage item or conservation area

Height of Buildings Map: No building height limit
Floor Space Ratio Map: No floor space limit

Terrestrial Biodiversity Map: No biodiversity sensitivity on the site

Groundwater Vulnerability Map: Groundwater vulnerable

Drinking Water Catchment Map: Not within the drinking water catchment Watercourse Map: Within or affecting a defined watercourse

Urban Release Area Map: Not within an urban release area

Obstacle Limitation Surface Map: No restriction on building siting or construction

Additional Permitted Uses Map: No additional permitted use applies

Flood Planning Map: Within a flood planning area

Those matters that are of relevance are addressed in detail in the body of this report.

Clause 1.9A - Suspension of Covenants, Agreements and Instruments

This clause provides that covenants, agreements and other instruments which seek to restrict the carrying out of development do not apply with the following exceptions:

- covenants imposed or required by Council
- prescribed instruments under Section 183A of the Crown Lands Act 1989
- any conservation agreement under the National Parks and Wildlife Act 1974
- any trust agreement under the Nature Conservation Trust Act 2001
- any property vegetation plan under the Native Vegetation Act 2003
- any biobanking agreement under Part 7A of the *Threatened Species Conservation Act* 1995
- any planning agreement under Division 6 of Part 4 of the *Environmental Planning* and Assessment Act 1979.

COUNCIL MEETING 21 APRIL 2020

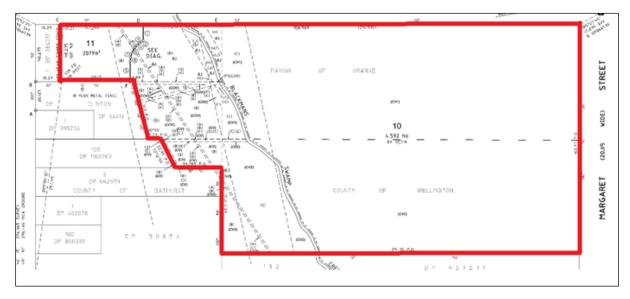


Figure 2 – excerpt from DP 1234801 (subject land outlined in red)

A number of easements exist upon the site for drainage and electricity. The proposed development will not affect the operation of these easements. Council staff are not aware of the title of the subject property being affected by any other of the above matters.

Part 2 - Permitted or Prohibited Development

Clause 2.1 - Land Use Zones and Clause 2.3 - Zone Objectives and Land Use Table

The subject site is located within the IN1 General Industrial zone. The proposed development is defined as a depot (storage shed). Pursuant to the LEP dictionary:

depot means a building or place used for the storage (but not sale or hire) of plant, machinery or other goods (that support the operations of an existing undertaking) when not required for use, but does not include a farm building.

Depot are permitted with consent in the IN1 General Industrial zone

Clause 2.3 of LEP 2011 references the Land Use Table and Objectives for each zone in LEP 2011. These objectives for land zoned IN1 General Industrial are as follows:

1 - Objectives of the IN1 General Industrial Zone

- To provide a wide range of industrial and warehouse land uses.
- To encourage employment opportunities.
- To minimise any adverse effect of industry on other land uses.
- To support and protect industrial land for industrial uses.
- To ensure development along the Southern Link Road has an alternative access.

The proposed development is generally consistent with these objectives as follows:

- it provides for an industrial land use
- it will provide employment opportunities

- it will not adversely impact on other industrial activities in the zone
- it will support and protect industrial land for industrial uses
- the site is not in the vicinity of the Southern Feeder Road.

Part 3 - Exempt and Complying Development

The application is not exempt or complying development.

Part 4 - Principal Development Standards

The provisions of Part 4 of the LEP are not relevant to this application.

Part 5 - Miscellaneous Provisions

5.10 - Heritage Conservation

The site is adjacent to the Orange Showground which is identified as a Local heritage item (Item No I64). The storage shed will be constructed appropriately 23m from the northern property boundary which is adjacent to the showground. There is no direct sightline from the proposed site to the heritage item, and therefore the development is unlikely to have any impacts on the Local heritage item.

Part 7 - Additional Local Provisions

7.1 - Earthworks

This clause establishes a range of matters that must be considered prior to granting development consent for any application involving earthworks, such as:

- (a) the likely disruption of, or any detrimental effect on, existing drainage patterns and soil stability in the locality of the development
- (b) the effect of the development on the likely future use or redevelopment of the land
- (c) the quality of the fill or the soil to be excavated, or both
- (d) the effect of the development on the existing and likely amenity of adjoining properties
- (e) the source of any fill material and the destination of any excavated material
- (f) the likelihood of disturbing relics
- (g) the proximity to and potential for adverse impacts on any waterway, drinking water catchment or environmentally sensitive area
- (h) any measures proposed to minimise or mitigate the impacts referred to in paragraph (g).

The earthworks proposed in the application are limited to the extent required for the proposed structure. The extent of disruption to the drainage of the site is considered to be minor and will not detrimentally affect adjoining properties or receiving waterways.

The site is not known to contain any Aboriginal, European or Archaeological relics. Previous known uses of the site do not suggest that any relics are likely to be uncovered. However, a condition is recommended to ensure that should site works uncover a potential relic or artefact, works will be halted to enable proper investigation by relevant authorities and the proponent required to seek relevant permits to either destroy or relocate the findings.

The earthworks will be appropriately supported onsite and the change in ground level is not substantial. Therefore, the effect on the amenity of adjoining properties is considered to be minor.

Appropriate measures are proposed in the way of appropriate drainage and oil separators to protect against any adverse impacts to any nearby waterways.

7.2 - Flood Planning

This clause applies to land identified on the Flood Planning Map as a Flood Planning Area and requires that, before any consent is issued, Council must be satisfied that the proposal:

- (a) is compatible with the flood hazard of the land, and
- (b) is not likely to significantly adversely affect flood behaviour resulting in detrimental increases in the potential flood affectation of other development or properties, and
- (c) incorporates appropriate measures to manage risk to life from flood, and
- (d) is not likely to significantly adversely affect the environment or cause avoidable erosion, siltation, destruction of riparian vegetation or a reduction in the stability of river banks or watercourses, and
- (e) is not likely to result in unsustainable social and economic costs to the community as a consequence of flooding.

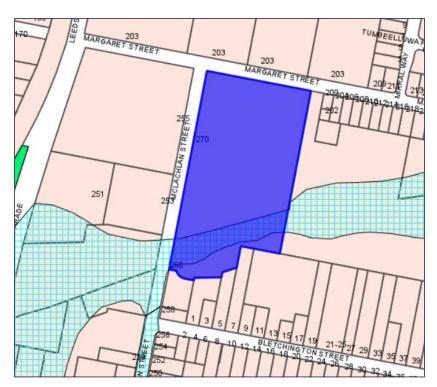


Figure 3 – overland flow affectation of the site

The subject land is identified as a "flood planning area" on the Flood Planning Map pursuant to OLEP 2011. In this regard, the positioning of the proposed building is well separated from the flood affected area of the land. It is therefore considered that the proposed development is unlikely to change flooding regimes on or off the site and would be unlikely to cause or contribute to erosion, siltation or reduce riparian vegetation, or create a cost burden on the community or neighbours.

7.3 - Stormwater Management

This clause applies to all industrial, commercial and residential zones and requires that Council be satisfied that the proposal:

- (a) is designed to maximise the use of water permeable surfaces on the land having regard to the soil characteristics affecting onsite infiltration of water
- (b) includes, where practical, onsite stormwater retention for use as an alternative supply to mains water, groundwater or river water; and
- (c) avoids any significant impacts of stormwater runoff on adjoining downstream properties, native bushland and receiving waters, or if that impact cannot be reasonably avoided, minimises and mitigates the impact.

The proposal has been designed to include permeable surfaces and includes onsite retention of stormwater through the use of rainwater tanks. It is therefore considered that the post development runoff levels will not exceed the predevelopment levels.

7.6 - Groundwater Vulnerability

This clause seeks to protect hydrological functions of groundwater systems and protect resources from both depletion and contamination. Orange has a high water table and large areas of the LGA, including the subject site, are identified with "Groundwater Vulnerability" on the Groundwater Vulnerability Map. This requires that Council consider:

- (a) whether or not the development (including any onsite storage or disposal of solid or liquid waste and chemicals) is likely to cause any groundwater contamination or have any adverse effect on groundwater dependent ecosystems, and
- (b) the cumulative impact (including the impact on nearby groundwater extraction for potable water supply or stock water supply) of the development and any other existing development on groundwater.

Furthermore, consent may not be granted unless Council is satisfied that:

- (a) the development is designed, sited and will be managed to avoid any significant adverse environmental impact, or
- (b) if that impact cannot be reasonably avoided the development is designed, sited and will be managed to minimise that impact,
- (c) if that impact cannot be minimised the development will be managed to mitigate that impact.

The proposal is not anticipated to involve the discharge of toxic or noxious substances and is therefore unlikely to contaminate the groundwater or related ecosystems. The proposal does not involve extraction of groundwater and will therefore not contribute to groundwater depletion. The design and siting of the proposal has sought to avoid impacts on groundwater and is therefore considered acceptable.

Clause 7.11 - Essential Services

Clause 7.11 applies and states:

Development consent must not be granted to development unless the consent authority is satisfied that any of the following services that are essential for the proposed development are available or that adequate arrangements have been made to make them available when required:

- (a) the supply of water,
- (b) the supply of electricity,
- (c) the disposal and management of sewage,
- (d) storm water drainage or on-site conservation,
- (e) suitable road access.

In consideration of this clause, all utility services are available to the land and adequate for the proposal.

STATE ENVIRONMENTAL PLANNING POLICIES

State Environmental Planning Policy 55 Remediation of Land

State Environmental Planning Policy 55 - Remediation of Land (SEPP 55) is applicable. Pursuant to Clause 7 Contamination and remediation to be considered in determining development application:

- (1) A consent authority must not consent to the carrying out of any development on land unless:
 - (a) it has considered whether the land is contaminated, and
 - (b) if the land is contaminated, it is satisfied that the land is suitable in its contaminated state (or will be suitable, after remediation) for the purpose for which the development is proposed to be carried out, and
 - (c) if the land requires remediation to be made suitable for the purpose for which the development is proposed to be carried out, it is satisfied that the land will be remediated before the land is used for that purpose.

This policy applies to the proposed development and contains planning controls for the remediation of contaminated land.

SEPP 55 requires that prior to granting consent to the carrying out of any development on land the consent authority is required to give consideration as to whether the land is contaminated and, if the land is contaminated, whether the land is suitable for the purpose of the development or whether remediation is required.

The subject land is currently being used for industrial purposes. The proposal is considered to be acceptable having regard to this policy.

PROVISIONS OF ANY DRAFT ENVIRONMENTAL PLANNING INSTRUMENT THAT HAS BEEN PLACED ON EXHIBITION 4.15(1)(a)(ii)

Draft Remediation of Land SEPP

From 31 January to13 April 2018 the Department of Planning and Environment publicly exhibited an Explanation of Intended Effect (EIE) and Draft Planning Guidelines for the proposed Remediation of Land SEPP, which will repeal and replace State Environmental Planning Policy 55 – Remediation of Land (SEPP 55). Of particular note, the Draft Planning Guidelines state:

"In undertaking an initial evaluation, a planning authority should consider whether there is any known or potential contamination on nearby or neighbouring properties, or in nearby groundwater, and whether that contamination needs to be considered in the assessment and decision making process." "If the planning authority knows that contamination of nearby land is present but has not yet been investigated, it may require further information from the applicant to demonstrate that the contamination on nearby land will not adversely affect the subject land having regard to the proposed use." (Proposed Remediation of Lands SEPP - Draft Planning Guidelines, Page 10).

Council records indicate that nearby land to the south may be potentially contaminated. However, it is considered that the contamination potential of the subject site from these neighbouring sites is low. Furthermore, the proposed industrial development is not considered to be a sensitive use. As noted in the SEPP 55 assessment above, no further investigations in relation to contamination are required in this case.

Draft Orange Local Environmental Plan 2011 - Amendment 24

Draft Amendment 24 of Orange LEP 2011 was formally placed on exhibition from Friday, 26 July 2019, for a period of 28 days.

The subject land is identified in Amendment 24 as being affected by flooding. This matter has been addressed earlier in this report under "7.2 - Flood Planning".

DESIGNATED DEVELOPMENT

The proposed development is not designated development.

INTEGRATED DEVELOPMENT

The proposed development is not integrated development.

PROVISIONS OF ANY DEVELOPMENT CONTROL PLAN s4.15(1)(a)(iii)

Development Control Plan 2004

Development Control Plan 2004 ("the DCP") applies to the subject land. An assessment of the proposed development against the relevant Planning Outcomes will be undertaken below.

CHAPTER 0 TRANSITIONAL PROVISIONS

P0 0.4-10 Interim Planning Outcomes – Residential Proximity

Industrial development typically has the potential to generate adverse impacts on surrounding land, and must therefore be designed and operated in a manner that minimises impacts. This clause applies to development on land in the IN1 General Industrial zone that is within 800m of residential zones or established dwellings in any zone.

Residential properties are located in close proximity to the subject site (to the northeast, east and south). Additionally, the Colour City Caravan Park (which has permanent residents) is located to the north of the site (refer Figure 4 below). It is considered that the proposed development will not adversely impact upon the nearby residential receivers.



Figure 4 - residences located in the vicinity of the subject land

The relevant DCP planning outcomes are as follows:

- The design of industrial and commercial development is consistent or compatible with nearby residential areas in terms of design, siting and landscaping.
- The hours of operation, traffic and noise generation do not interfere with reasonable expectations of residential amenity.
- Noise-generating activities are contained within the building where practicable.
- Industrial air conditioning compressors are shielded to direct noise away from residential development.
- Car park and security lighting is positioned and shielded to prevent direct light spill onto residential properties.
- Measures to prevent dust, odour and chemical spray from reaching or affecting residential properties must be demonstrated.
- The design must demonstrate how residential privacy and solar access will be maintained.

Siting and Design

Due to separation distances to neighbouring dwellings, residential privacy and solar access will be maintained. A condition of consent is recommended to ensure that any outdoor lighting is positioned and shielded to prevent direct light spill onto residential properties, in accordance with the relevant standards.

Traffic and Access

The surrounding road network is capable of handling any additional traffic generated by the development. Car parking, site access and onsite manoeuvring are considered adequate.

Noise

It is anticipated that the storage shed will only be used during normal Council Depot operating hours (being 7am to 4pm five days a week), although there may be some weekend access in the case of emergency call-outs. The nature of the proposed use (being a depot) means that it is unlikely that adverse noise impacts will be generated.

Air Quality

The proposed use will not generate dust, odour or chemical spray; therefore no adverse air quality impacts will be generated.

Overall, subject to the recommended condition of consent in regard to lighting, it is considered that the proposal is unlikely to adversely impact on residential amenity, and meets the 'Residential Proximity' Planning Outcomes.

CHAPTER 9 - DEVELOPMENT IN THE INDUSTRY AND EMPLOYMENT ZONE

PO 9.3-1 Planning Outcomes - Industrial Site Development

 Buildings are set back a minimum of 10 metres from front boundaries (5 metres to a secondary boundary on a corner lot) for lots greater than 1,000m² or 5 metres for lots less than 1,000m² or otherwise to a setback consistent with existing setbacks in established areas. A 10m setback applies to lots that have frontage to Clergate Road.

The proposed building will be appropriately sited on the subject land and will not cause any unreasonable impacts within the streetscape.

• Buildings cover up to 50% of the site area (excluding the area of accessways for battleaxe lots).

The proposed storage she will not result in buildings on the subject land covering more than 50% of the site area. The development is consistent with the above.

• Landscaping is provided along boundaries fronting roads including trees with an expected mature height at least comparable to the height of buildings on the site. All sites contain an element of landscaping. Landscaping provided is of a bulk, scale and height relative to buildings nearest the front property boundary so as to provide beautification and visual relief to the built form proposed or existing on the site. The depth of the landscape bed at the site frontage is sufficient to accommodate the spread of plantings that meet the abovementioned outcomes but, where practicable, a minimum depth of 3.5m is provided. Plantings are designed to provide shade for parking areas, to break up large areas of bitumen, to enhance building preservation and to screen against noise.

Existing landscaping is not proposed to be altered, nor is it considered necessary to provide additional landscaping.

 Architectural features are provided to the front building façade to provide relief using such elements as verandahs, display windows, indented walls, etc.

The proposed building is functional for its intended use. The building will be set back appropriately 23m from the front property boundary and no concern is raised with the appearance of the building.

External materials consist of non-reflective materials

The Statement of Environmental Effects confirms non-reflective materials are to be used. The shed will be constructed in Colorbond sheeting (Mist Green).

Adequate parking and onsite manoeuvring is provided.

The car parking requirement for a depot is 2 spaces per every 3 employees. The subject depot building will be used for the storage of existing plant and equipment. It is not envisaged that the development will result in the direct employment of additional staff to operate the building rather it will serve to provide better facilities for the weather protection of plant and equipment. The proposed development in this regard will not alter existing parking on the subject land, nor will it create additional parking demand as a result of the proposal.

• Advertising involves business-identification signs within the front façade and/or by a pole sign comparable to the relative height to the main building on the site.

No advertising is proposed.

• Security fencing is located or designed in a manner that does not dominate the visual setting of the area.

The existing fencing consists of a 1.8m high chain wire mesh fence and is considered adequate.

PO 9.6-1 Planning Outcomes - Industries Near Residential Areas

- Applications for development that has the potential to impact on residential areas in the vicinity identify likely impacts and outline reasonable mitigation measures.
- Industries with potentially significant off-site impacts are located well away from areas zoned residential or rural residential and take into account the proximity to existing houses.

These outcomes have been discussed in PO 0.4-10 "Residential Proximity" earlier in this report.

CHAPTER 15 – CAR PARKING

The car parking requirements for the development site have been addressed above. Car parking, site access and onsite manoeuvring are considered adequate.

PROVISIONS PRESCRIBED BY THE REGULATIONS s4.15(1)(a)(iv)

Demolition of a Building (clause 92)

The proposal does not involve the demolition of a building.

Fire Safety Considerations (clause 93)

The proposal does not involve a change of building use for an existing building.

Buildings to be Upgraded (clause 94)

The proposal does not involve the rebuilding, alteration, enlargement or extension of an existing building.

BASIX Commitments (clause 97A)

BASIX is not applicable to the proposed development.

THE LIKELY IMPACTS OF THE DEVELOPMENT s4.15(1)(b)

Neighbourhood Amenity

The subject land is located in the IN1 General Industrial zone and forms part of Council's existing operations. The site is surrounded by land uses that are consistent with that of the IN1 General Industrial zone.

It is unlikely that the development will create any significant adverse impacts on the neighbourhood amenity of the area. The proposal is unlikely to adversely affect any neighbouring properties.

Noise

It is considered that the operational noise levels of the development will be consistent with those uses in the surrounding locality. The proposed use is unlikely to generate noise levels beyond what is typical of an industrial area.

Visual

The visual impacts of the proposed development are considered to be acceptable, as detailed earlier in this report.

Traffic and Transport

The traffic impacts of the proposed development are considered to be acceptable. The capacity of the local road network is sufficient to accommodate the additional traffic generated by the development. The proposed access, parking area and manoeuvring arrangements are considered to be satisfactory.

Cumulative Impacts

The proposal is considered to be suitable in regard to cumulative impacts. The proposal is consistent with the surrounding development pattern and is unlikely to result in any adverse environmental impacts.

THE SUITABILITY OF THE SITE s4.15(1)(c)

The subject site is suitable for the proposed development due to the following:

- a depot (storage shed) is permitted in the zone
- the proposal is a use that is compatible with operation of the existing depot, and the development can be operated in a way that will ensure reasonable amenity to nearby dwelling houses and residential zones

- conditions of consent are recommended to minimise environment impacts
- utility services are available for the site.

ANY SUBMISSIONS MADE IN ACCORDANCE WITH THE ACT s4.15(1)(d)

The proposed development is not defined as advertised development under the provisions of the LEP, and as such no formal exhibition of the application was required. No submissions have been received in relation to this application.

PUBLIC INTEREST s4.15(1)(e)

The proposed development is considered to be of minor interest to the wider public due to the relatively localised nature of potential impacts. The proposal is not inconsistent with any relevant policy statements, planning studies, guidelines etc that have not been considered in this assessment.

SUMMARY

The proposed development is permissible with the consent of Council. The proposed development complies with the relevant aims, objectives and provisions of Orange LEP 2011 (as amended) and DCP 2004. A Section 4.15 assessment of the development indicates that the development is acceptable in this instance. Attached is a draft Notice of Approval outlining a range of conditions considered appropriate to ensure that the development proceeds in an acceptable manner.

COMMENTS

The requirements of the Environmental Health and Building Surveyor and the Engineering Development Section are included in the attached Notice of Approval.

ATTACHMENTS

- 1 Notice of Approval, D20/21133 U
- 2 Plans, D20/20880 U



ORANGE CITY COUNCIL

Development Application No DA 108/2020(1)

NA20/

Container PR27808

NOTICE OF DETERMINATION OF A DEVELOPMENT APPLICATION

issued under the *Environmental Planning and Assessment Act 1979* Section 4.18

Development Application

Applicant Name: Orange City Council
Applicant Address: Attention Mr M Beasley

PO Box 35

ORANGE NSW 2800

Owner's Name: Orange City Council

Land to Be Developed: Lot 10 DP 1234801 - 270 McLachlan Street, Orange

Proposed Development: Depot (storage shed)

Building Code of Australia

building classification: Class to be determined by the PC

Determination made under

Section 4.16

Made On: 21 April 2020

Determination: CONSENT GRANTED SUBJECT TO CONDITIONS DESCRIBED BELOW:

Consent to Operate From: 22 April 2020 Consent to Lapse On: 22 April 2025

Terms of Approval

The reasons for the imposition of conditions are:

- (1) To maintain neighbourhood amenity and character.
- (2) To ensure compliance with relevant statutory requirements.
- (3) To ensure the utility services are available to the site and adequate for the development.
- (4) To prevent the proposed development having a detrimental effect on adjoining land uses.
- (5) To minimise the impact of development on the environment.

Conditions

- (1) The development must be carried out in accordance with:
 - (a) Plans by Shed World. Ref No: TS-001-00, TS-001-01, TS-001-02, TS001-03, TS-001-04, TS-001-05, TS-001-06, TS-001-07 and updated architectural plans no reference and no date
 - (b) statements of environmental effects or other similar associated documents that form part of the approval

as amended in accordance with any conditions of this consent.

PRESCRIBED CONDITIONS

- (2) All building work must be carried out in accordance with the provisions of the Building Code of Australia.
- (3) A sign is to be erected in a prominent position on any site on which building work, subdivision work or demolition work is being carried out:
 - showing the name, address and telephone number of the principal certifying authority for the work, and
 - (b) showing the name of the principal contractor (if any) for any building work and a telephone number on which that person may be contacted outside working hours, and
 - (c) stating that unauthorised entry to the site is prohibited.

Any such sign is to be maintained while the building work, subdivision work or demolition work is being carried out.

PRIOR TO WORKS COMMENCING

- (4) A temporary onsite toilet is to be provided and must remain throughout the project or until an alternative facility meeting Council's requirements is available onsite.
- (5) Soil erosion control measures shall be implemented on the site.

DURING CONSTRUCTION/SITEWORKS

- (6) If Aboriginal objects, relics, or other historical items or the like are located during development works, all works in the area of the identified object, relic or item shall cease, and the NSW Office of Environment and Heritage (OEH), and representatives from the Orange Local Aboriginal Land Council shall be notified. Where required, further archaeological investigation shall be undertaken. Development works in the area of the find(s) may recommence if and when outlined by the management strategy, developed in consultation with and approved by the OEH.
- (7) All construction/demolition work on the site is to be carried out between the hours of 7.00 am and 6.00 pm Monday to Friday inclusive, 7.00 am to 5.00 pm Saturdays and 8.00 am to 5.00 pm Sundays and Public Holidays. Written approval must be obtained from the General Manager of Orange City Council to vary these hours.
- (8) Where Orange City Council is appointed as the Principal Certifying Authority, the following inspections will be required to be carried out by Council:
 - at commencement of building work
 - footing reinforcement, prior to the pouring of concrete
 - slab reinforcement, prior to the pouring of concrete
 - frame inspection
 - final inspection.

Should any of the above mandatory inspections not be carried out by Council, an Occupation Certificate will not be issued on the complete structure.

- (9) All materials on site or being delivered to the site are to be contained within the site. The requirements of the *Protection of the Environment Operations Act 1997* are to be complied with when placing/stockpiling loose material or when disposing of waste products or during any other activities likely to pollute drains or watercourses.
- (10) Any adjustments to existing utility services that are made necessary by this development proceeding are to be at the full cost of the developer.

PRIOR TO THE ISSUE OF AN OCCUPATION CERTIFICATE

- (11) No person is to use or occupy the building or alteration that is the subject of this approval without the prior issuing of an Occupation Certificate.
- (12) The owner of the building/s must cause the Council to be given a Final Fire Safety Certificate on completion of the building in relation to essential fire or other safety measures included in the schedule attached to this approval.
- (13) All of the foregoing conditions are to be at the full cost of the developer and to the requirements and standards of the Orange City Council Development and Subdivision Code, unless specifically stated otherwise. All work required by the foregoing conditions is to be completed prior to the issuing of an Occupation Certificate, unless stated otherwise.

MATTERS FOR THE ONGOING PERFORMANCE AND OPERATION OF THE DEVELOPMENT

- (14) Any ancillary light fittings fitted to the exterior of the building are to be shielded or mounted in a position to minimise glare to adjoining properties.
- (15) The owner is required to provide to Council and to the NSW Fire Commissioner an Annual Fire Safety Statement in respect of the fire-safety measures, as required by Clause 177 of the *Environmental Planning and Assessment Regulation 2000*.

Other Approvals

(1) Local Government Act 1993 approvals granted under Section 68.

Nil

- (2) General terms of other approvals integrated as part of this consent.
 - (1) All stormwater is to be disposed of in a manner suitable to the site.

Right of Appeal

If you are dissatisfied with this decision, Section 8.7 of the *Environmental Planning and Assessment Act 1979* gives you the right to appeal to the Land and Environment Court. Pursuant to Section 8.10, an applicant may only appeal within 6 months after the date the decision is notified.

Disability Discrimination Act 1992:

This application has been assessed in accordance with the *Environmental Planning and Assessment Act 1979*. No guarantee is given that the proposal complies with the *Disability Discrimination Act 1992*.

The applicant/owner is responsible to ensure compliance with this and other anti-discrimination legislation.

The *Disability Discrimination Act* covers disabilities not catered for in the minimum standards called up in the Building Code of Australia which references AS1428.1 - "Design for Access and Mobility". AS1428 Parts 2, 3 and 4 provides the most comprehensive technical guidance under the *Disability Discrimination Act* currently available in Australia.

Disclaimer - S88B of the Conveyancing Act 1919 - Restrictions on the Use of Land: The applicant should note that there could be covenants in favour of persons other than Council restricting what may be built or done upon the subject land. The applicant is advised to check the position before commencing any work.

Signed: On behalf of the consent authority ORANGE CITY COUNCIL

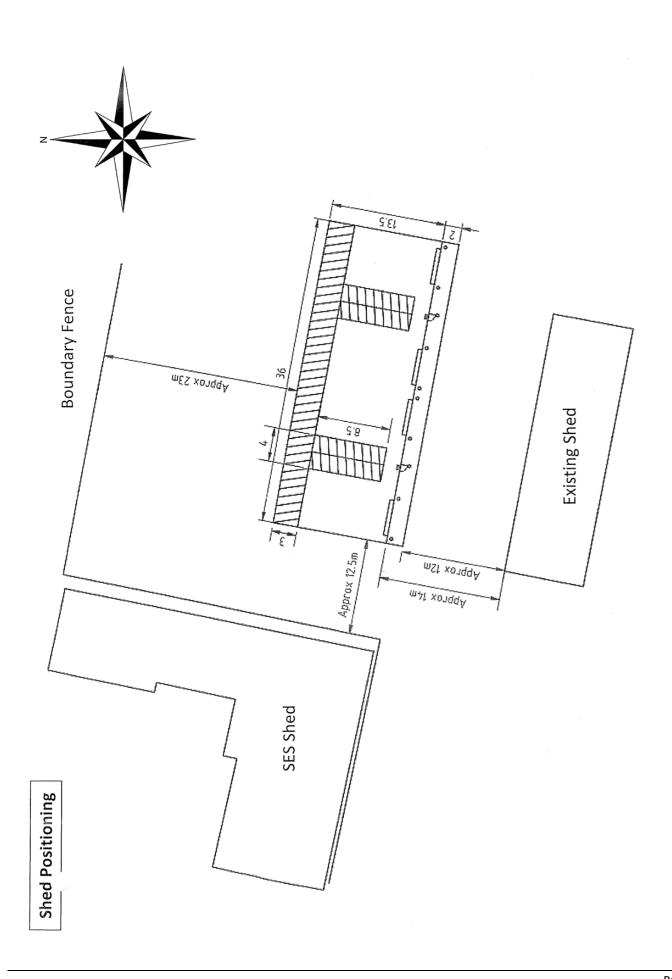
Signature:

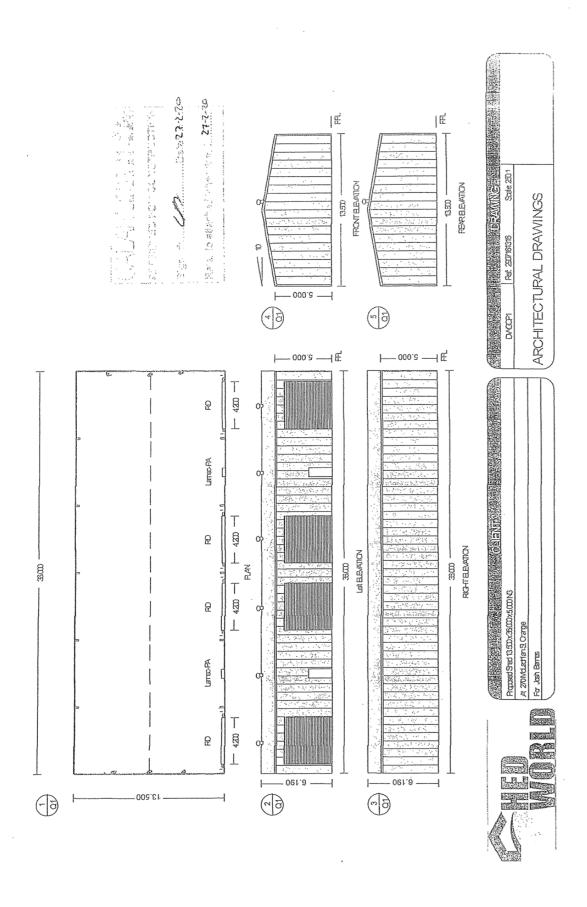
Name: PAUL JOHNSTON - MANAGER DEVELOPMENT ASSESSMENTS

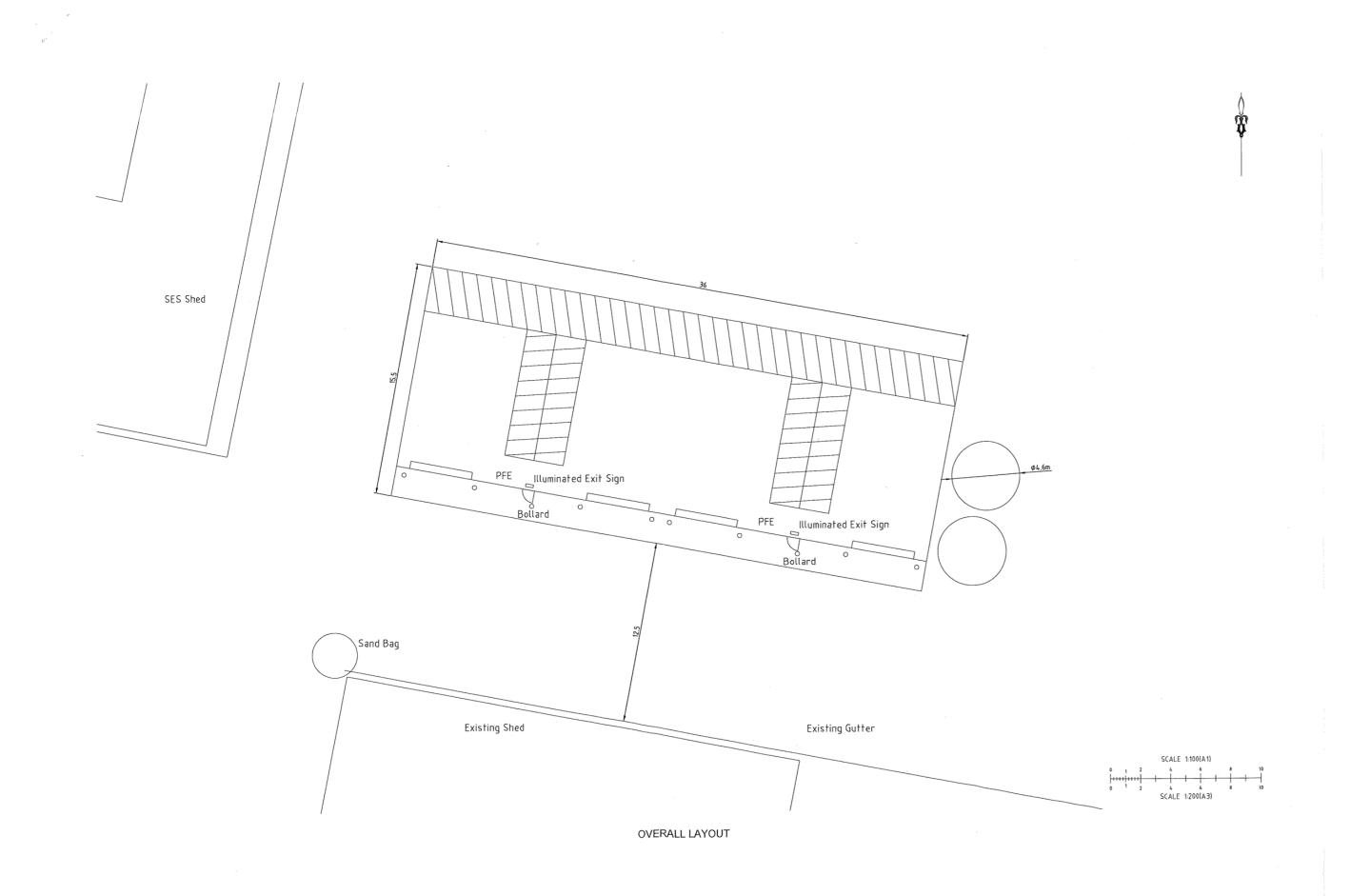
Date: 22 April 2020

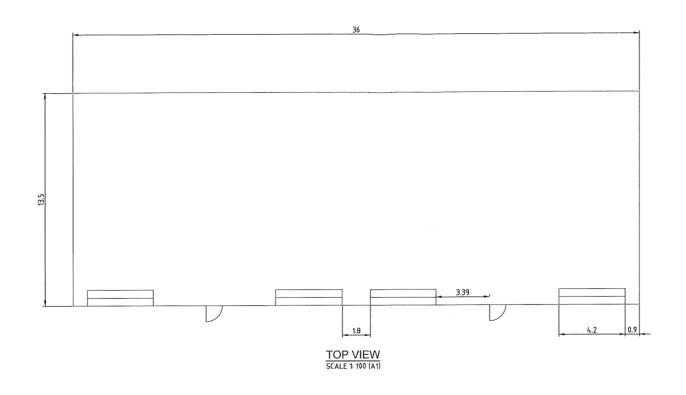


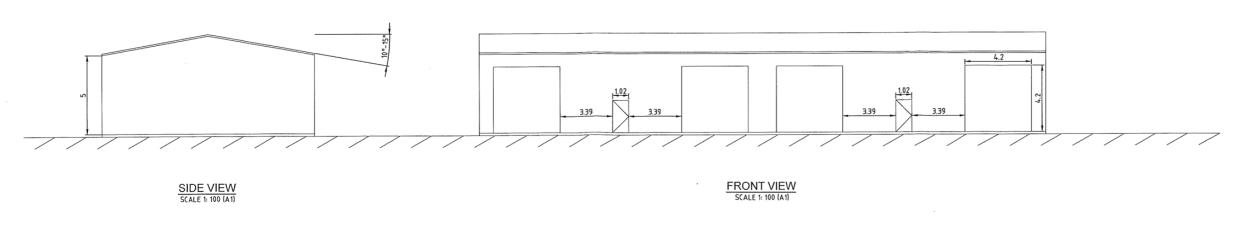
OVERALL LAYOUT











SCALE 1:100(A1)

0 1 2 4 6 8 10

1 1 2 4 6 8 10

SCALE 1:200(A3)

DIMENSIONS

COUNCIL MEETING 21 APRIL 2020

5.7 DEVELOPMENT APPLICATION DA 18/2020(1) - 1185 PINNACLE ROAD

RECORD NUMBER: 2020/613

AUTHOR: Andrew Crump, Senior Planner

EXECUTIVE SUMMARY

Application lodged	16 January 2020
Applicant/s	Mr GR and Mrs VH McAllister
Owner/s	Mr A and Mr M Previtera
Land description	Lot 1 DP 543928 - 1185 Pinnacle Road, Orange
Proposed land use	Demolition (existing packing shed) and Agricultural
	Produce Industry (new packing shed)
Value of proposed development	\$147,500

Council's consent is sought to demolish and reconstruct a packing shed (characterised as an agricultural produce industry under Orange LEP 2011) that collapsed due to a heavy snow fall.

The packing shed will be constructed in the exact same location on the existing slab in the location shown in the below Figure 1.



Figure 1: locality plan (parcel outlined in red and building location shown in yellow)

DECISION FRAMEWORK

Development in Orange is governed by two key documents Orange Local Environment Plan 2011 and Orange Development Control Plan 2004. In addition the Infill Guidelines are used to guide development, particularly in the heritage conservation areas and around heritage items.

Orange Local Environment Plan 2011 – The provisions of the LEP must be considered by the Council in determining the application. LEPs govern the types of development that are permissible or prohibited in different parts of the City and also provide some assessment criteria in specific circumstances. Uses are either permissible or not. The objectives of each zoning and indeed the aims of the LEP itself are also to be considered and can be used to guide decision making around appropriateness of development.

Orange Development Control Plan 2004 – the DCP provides guidelines for development. In general it is a performance based document rather than prescriptive in nature. For each planning element there are often guidelines used. These guidelines indicate ways of achieving the planning outcomes. It is thus recognised that there may also be other solutions of merit. All design solutions are considered on merit by planning and building staff. Applications should clearly demonstrate how the planning outcomes are being met where alternative design solutions are proposed. The DCP enables developers and architects to use design to achieve the planning outcomes in alternative ways.

DIRECTOR'S COMMENT

The proposal involves the demolition and reconstruction of a packing shed that collapsed due to a heavy snow fall. The submitted plans show that the packing shed will be constructed in the exact same location on the existing slab. The recommendation of approval is supported. Whilst this proposal relates to a simplistic development, being the replacement of an orchard packing shed, in accordance with the Declaration of Planning Procedures and Protocol Strategic Policy given that the applicant is a Councillor with Orange City Council delegation for the determination of this application rests with Council.

LINK TO DELIVERY/OPERATIONAL PLAN

The recommendation in this report relates to the Delivery/Operational Plan strategy "10.1 Preserve - Engage with the community to ensure plans for growth and development are respectful of our heritage".

FINANCIAL IMPLICATIONS

Nil

POLICY AND GOVERNANCE IMPLICATIONS

Nil

RECOMMENDATION

That Council consents to development application DA 18/2020(1) for *Demolition (existing packing shed) and Agricultural Produce Industry (new packing shed)* at Lot 1 DP 543928 - 1185 Pinnacle Road, Orange pursuant to the conditions of consent in the attached Notice of Approval.

FURTHER CONSIDERATIONS

Consideration has been given to the recommendation's impact on Council's service delivery; image and reputation; political; environmental; health and safety; employees; stakeholders and project management; and no further implications or risks have been identified.

SUPPORTING INFORMATION

The land is a 9.8ha parcel and comprises an existing house, orchard and cool store as well as the collapsed packing shed.

The parcel is located adjacent to the Pinnacle Reserve at the top of the Pinnacle and shares a boundary with Cabonne Shire.

The adjoining land is heavily vegetated and the subject land is identified as bushfire prone land.

THE APPLICATION

Council's consent is sought to rebuild an existing packing shed that was destroyed by heavy snowfall.

The packing shed will be 243.5m² comprising a skillion roof with a wall height of 4.5m sloping to 3.125m.

The packing shed will be located on the southern side of the existing cool stores.

MATTERS FOR CONSIDERATION

Section 1.7 - Application of Part 7 of the *Biodiversity Conservation Act 2016* and Part 7A of the *Fisheries Management Act 1994*

Section 1.7 of the EP&A Act identifies that Part 7 of the Biodiversity Conservation Act 2016 (BC Act) and Part 7A of the Fisheries Management Act 1994 have effect in connection with terrestrial and aquatic environments.

There are four triggers known to insert a development into the Biodiversity Offset Scheme (ie the need for a BDAR to be submitted with a DA):

- <u>Trigger 1</u>: development occurs in land mapped on the Biodiversity Values Map (OEH) (clause 7.1 of BC Regulation 2017);
- <u>Trigger 2</u>: development involves clearing/disturbance of native vegetation above a certain area threshold (clauses 7.1 and 7.2 of BC Regulation 2017); or
- <u>Trigger 3</u>: development is otherwise likely to significantly affect threatened species (clauses 7.2 and 7.3 of BC Act 2016).

The fourth trigger (development proposed to occur in an Area of Outstanding Biodiversity Value (clause 7.2 of BC Act 2016) is generally not applicable to the Orange LGA; as no such areas are known to occur in the LGA. No further comments will be made against the fourth trigger.

Trigger 1

The land is not identified as high biodiversity value as shown on the relevant mapping.

Trigger 2

The application does not involve any clearing.

Trigger 3

With regard to the third trigger, the test for determining whether proposed development is otherwise likely to significantly affect threatened species is listed in the BC Act 2016, under s7.3:

(a) in the case of a threatened species, whether the proposed development or activity is likely to have an adverse effect on the life cycle of the species such that a viable local population of the species is likely to be placed at risk of extinction,

- (b) in the case of an endangered ecological community or critically endangered ecological community, whether the proposed development or activity:
 - (i) is likely to have an adverse effect on the extent of the ecological community such that its local occurrence is likely to be placed at risk of extinction, or
 - (ii) is likely to substantially and adversely modify the composition of the ecological community such that its local occurrence is likely to be placed at risk of extinction,
- (c) in relation to the habitat of a threatened species or ecological community:
 - (i) the extent to which habitat is likely to be removed or modified as a result of the proposed development or activity, and
 - (ii) whether an area of habitat is likely to become fragmented or isolated from other areas of habitat as a result of the proposed development or activity, and
 - (iii) the importance of the habitat to be removed, modified, fragmented or isolated to the long-term survival of the species or ecological community in the locality,
- (d) whether the proposed development or activity is likely to have an adverse effect on any declared area of outstanding biodiversity value (either directly or indirectly),
- (e) whether the proposed development or activity is or is part of a key threatening process or is likely to increase the impact of a key threatening process.

The subject land is essentially cleared of native vegetation for horticultural purposes. As such, the development is not likely to give rise to any impacts upon any endangered ecological communities, threatened species or their habitats.

Additionally, it is noted that the development involves the construction of a packing shed in the same location as an existing partially collapsed shed. As such, there is virtually no disturbance of any vegetation.

The development is considered acceptable in relation to the third trigger.

Section 4.15

Section 4.15 of the *Environmental Planning and Assessment Act 1979* requires Council to consider various matters, of which those pertaining to the application are listed below.

PROVISIONS OF ANY ENVIRONMENTAL PLANNING INSTRUMENT s4.15(1)(a)(i)

Orange Local Environmental Plan 2011

Part 1 - Preliminary

Clause 1.2 - Aims of Plan

The broad aims of the LEP are set out under subclause 2. Those relevant to the application are as follows:

 (a) to encourage development which complements and enhances the unique character of Orange as a major regional centre boasting a diverse economy and offering an attractive regional lifestyle, COUNCIL MEETING 21 APRIL 2020

5.7 Development Application DA 18/2020(1) - 1185 Pinnacle Road

- (b) to provide for a range of development opportunities that contribute to the social, economic and environmental resources of Orange in a way that allows present and future generations to meet their needs by implementing the principles for ecologically sustainable development,
- (c) to conserve and enhance the water resources on which Orange depends, particularly water supply catchments,
- (d) to manage rural land as an environmental resource that provides economic and social benefits for Orange,
- (f) to recognise and manage valued environmental heritage, landscape and scenic features of Orange.

The application is considered to be consistent with aims (a), (b), (c), (d) and (f) as listed above.

Clause 1.6 - Consent Authority

This clause establishes that, subject to the Act, Council is the consent authority for applications made under the LEP.

Clause 1.7 - Mapping

The subject site is identified on the LEP maps in the following manner:

Land Zoning Map: Land zoned E3 Environmental Management

Lot Size Map: Minimum Lot Size 100ha

Heritage Map: Not a heritage item or conservation area

Height of Buildings Map: No building height limit Floor Space Ratio Map: No floor space limit

Terrestrial Biodiversity Map: High biodiversity sensitivity on the site

Groundwater Vulnerability Map: Groundwater vulnerable

Drinking Water Catchment Map: Within the drinking water catchment

Watercourse Map: Not within or affecting a defined watercourse

Urban Release Area Map: Not within an urban release area

Obstacle Limitation Surface Map: No restriction on building siting or construction

Additional Permitted Uses Map: No additional permitted use applies Flood Planning Map: Not within a flood planning area

Those matters that are of relevance are addressed in detail in the body of this report.

Clause 1.9A - Suspension of Covenants, Agreements and Instruments

This clause provides that covenants, agreements and other instruments which seek to restrict the carrying out of development do not apply with the following exceptions:

- covenants imposed or required by Council
- prescribed instruments under Section 183A of the Crown Lands Act 1989
- any conservation agreement under the National Parks and Wildlife Act 1974

- any trust agreement under the Nature Conservation Trust Act 2001
- any property vegetation plan under the Native Vegetation Act 2003
- any biobanking agreement under Part 7A of the Threatened Species Conservation Act 1995
- any planning agreement under Division 6 of Part 4 of the *Environmental Planning* and Assessment Act 1979.

Council staff are not aware of the title of the subject property being affected by any of the above.

Part 2 - Permitted or Prohibited Development

Clause 2.1 - Land Use Zones and Clause 2.3 - Zone Objectives and Land Use Table

The subject site is located within the E3 Environmental Management zone. The proposed development is characterised as an Agricultural Produce Industry (packing shed) under OLEP 2011 which means:

a building or place used for the handling, treating, processing or packing, for commercial purposes, of produce from agriculture (including dairy products, seeds, fruit, vegetables or other plant material), and includes wineries, flour mills, cotton seed oil plants, cotton gins, feed mills, cheese and butter factories, and juicing or canning plants, but does not include a livestock processing industry.

The application also involves demolition which is addressed below.

Agricultural Produce Industries and Demolition are permissible in the E3 Environmental Management Zone with the consent of Council.

Clause 2.3 of LEP 2011 references the Objectives for each zone in LEP 2011. These objectives for land zoned E3 Environmental Management are as follows:

1 - Objectives of the E3 Environmental Management Zone

- To protect, manage and restore areas with special ecological, scientific, cultural or aesthetic values.
- To provide for a limited range of development that does not have an adverse effect on those values.
- To manage development within water supply catchment lands to conserve and enhance the city and district's water resources.
- To maintain the rural function and primary production values of the area.
- To ensure development along the Southern Link Road has alternative access.

The development is not inconsistent with the objects of the zone.

Clause 2.7 - Demolition Requires Development Consent

This clause triggers the need for development consent in relation to the demolition of a building or work.

This application involves the demolition of the existing packing shed that collapsed from a snow fall which the applicant has sought via this application.

Part 3 - Exempt and Complying Development

The application is not exempt or complying development.

Part 6 - Urban Release Area

Not relevant to the application. The subject site is not located in an Urban Release Area.

Part 7 - Additional Local Provisions

7.3 - Stormwater Management

This clause applies to all industrial, commercial and residential zones and requires that Council be satisfied that the proposal:

- (a) is designed to maximise the use of water permeable surfaces on the land having regard to the soil characteristics affecting onsite infiltration of water
- (b) includes, where practical, onsite stormwater retention for use as an alternative supply to mains water, groundwater or river water; and
- (c) avoids any significant impacts of stormwater runoff on adjoining downstream properties, native bushland and receiving waters, or if that impact cannot be reasonably avoided, minimises and mitigates the impact.

The proposal has been designed to include permeable surfaces and includes onsite retention of stormwater through the use of existing rainwater tanks. It is therefore considered that the post-development runoff levels will not exceed the pre-development levels.

7.4 - Terrestrial Biodiversity

This clause seeks to maintain terrestrial biodiversity and requires that consent must not be issued unless the application demonstrates whether or not the proposal:

- (a) is likely to have any adverse impact on the condition, ecological value and significance of the fauna and flora on the land
- (b) is likely to have any adverse impact on the importance of the vegetation on the land to the habitat and survival of native fauna
- (c) has any potential to fragment, disturb or diminish the biodiversity structure, function and composition of the land, and
- (d) is likely to have any adverse impact on the habitat elements providing connectivity on the land.

Additionally, this clause prevents consent being granted unless Council is satisfied that:

- (a) the development is designed, sited and will be managed to avoid any significant adverse environmental impact, or
- (b) if that impact cannot be reasonably avoided the development is designed, sited and will be managed to minimise that impact, or

(c) if that impact cannot be minimised - the development will be managed to mitigate that impact.

The proposal is located on land that has been identified on the Terrestrial Biodiversity Map as partially comprising "High Biodiversity Sensitivity" land. The subject site was inspected on 7 April 2020 and the area of sensitivity was found to mostly relate to the adjoining land and the boundaries of the subject site. The proposed development of the site is located clear of the sensitive area and given the proposed building will be constructed on an existing slab, there will be no impacts arising from the proposed building. Additionally, the proposed vehicular access to the development is existing so no impacts will arise from the access either.

In this regard the proposal has been designed to site the building and the vehicular access in a manner that seeks to avoid adverse consequences.

Accordingly, the proposal is unlikely to fragment, diminish or disturb the biodiversity structure, ecological functions or composition of the land and does not reduce habitat connectivity with adjoining sensitive areas.

7.6 - Groundwater Vulnerability

This clause seeks to protect hydrological functions of groundwater systems and protect resources from both depletion and contamination. Orange has a high water table and large areas of the LGA, including the subject site, are identified with "Groundwater Vulnerability" on the Groundwater Vulnerability Map. This requires that Council consider:

- (a) whether or not the development (including any onsite storage or disposal of solid or liquid waste and chemicals) is likely to cause any groundwater contamination or have any adverse effect on groundwater dependent ecosystems, and
- (b) the cumulative impact (including the impact on nearby groundwater extraction for potable water supply or stock water supply) of the development and any other existing development on groundwater.

Furthermore, consent may not be granted unless Council is satisfied that:

- (a) the development is designed, sited and will be managed to avoid any significant adverse environmental impact, or
- (b) if that impact cannot be reasonably avoided the development is designed, sited and will be managed to minimise that impact,
- (c) if that impact cannot be minimised the development will be managed to mitigate that impact.

The proposal is not anticipated to involve the discharge of toxic or noxious substances and is therefore unlikely to contaminate the groundwater or related ecosystems. The proposal does not involve extraction of groundwater and will therefore not contribute to groundwater depletion. The design and siting of the proposal avoids impacts on groundwater and is therefore considered acceptable.

7.7 - Drinking Water Catchments

COUNCIL MEETING

- (1) The objective of this clause is to protect drinking water catchments by minimising the adverse impacts of development on the quality and quantity of water entering drinking water storages.
- (2) This clause applies to land identified as "Drinking water" on the <u>Drinking Water</u> Catchment Map.
- (3) Before determining a development application for development on land to which this clause applies, the consent authority must consider whether or not the development is likely to have any adverse impact on the quality and quantity of water entering the drinking water storage, having regard to:
 - (a) the distance between the development and any waterway that feeds into the drinking water storage, and
 - (b) the onsite use, storage and disposal of any chemicals on the land, and
 - (c) the treatment, storage and disposal of waste water and solid waste generated or used by the development.
- (4) Development consent must not be granted to development on land to which this clause applies unless the consent authority is satisfied that:
 - (a) the development is designed, sited and will be managed to avoid any significant adverse impact on water quality and flows, or
 - (b) if that impact cannot be reasonably avoided the development is designed, sited and will be managed to minimise that impact, or
 - (c) if that impact cannot be minimised the development will be managed to mitigate that impact.

The land is located in the water catchment, however, given the existing slab will be utilised meaning there will be limited sediment emanating from the site, there is unlikely to be any impacts on water quality.

There is no onsite effluent generated by the development.

The development is considered satisfactory with regards to the above provisions.

Clause 7.11 - Essential Services

Clause 7.11 applies and states:

Development consent must not be granted to development unless the consent authority is satisfied that any of the following services that are essential for the proposed development are available or that adequate arrangements have been made to make them available when required:

- (a) the supply of water,
- (b) the supply of electricity,
- (c) the disposal and management of sewage,
- (d) storm water drainage or onsite conservation,
- (e) suitable road access.

In consideration of this clause, all utility services are available to the land and adequate for the proposal.

STATE ENVIRONMENTAL PLANNING POLICIES

State Environmental Planning Policy 55 Remediation of Land

State Environmental Planning Policy 55 - Remediation of Land (SEPP 55) is applicable. Pursuant to Clause 7 Contamination and remediation to be considered in determining development application:

- (1) A consent authority must not consent to the carrying out of any development on land unless:
 - (a) it has considered whether the land is contaminated, and
 - (b) if the land is contaminated, it is satisfied that the land is suitable in its contaminated state (or will be suitable, after remediation) for the purpose for which the development is proposed to be carried out, and
 - (c) if the land requires remediation to be made suitable for the purpose for which the development is proposed to be carried out, it is satisfied that the land will be remediated before the land is used for that purpose.

The land has a long history being used for horticultural purposes and whilst there is the possibility that the land may be contaminated from the use of sustained spray pesticide and herbicide; given that this development involves only the erection of a structure on an existing slab there will be no ground disturbance, and the existing slab will prevent any pathways to nearby receptors if contamination was to exist in the location of the proposed building.

Moreover, a site inspection by Council's Environmental Health and Building Surveyor did not identify any staining on the slab other possible contamination sources within the area of proposed construction.

As such, the development is considered satisfactory with regards to SEPP 55.

State Environmental Planning Policy (Infrastructure)

State Environmental Planning Policy (Infrastructure) is applicable to the development given the presence of electricity infrastructure in the way of a power line traversing the site. To this end the following clauses of the SEPP apply:

Clause 45 Determination of development applications—other development

- (1) This clause applies to a development application (or an application for modification of a consent) for development comprising or involving any of the following—
 - (b) development carried out—
 - (iii) within 5m of an exposed overhead electricity power line,

Measuring from an aerial view of the property; the subject power line is greater than 5m from the proposed building. As such, referral to the electricity supply authority was not required.

COUNCIL MEETING 21 APRIL 2020

PROVISIONS OF ANY DRAFT ENVIRONMENTAL PLANNING INSTRUMENT THAT HAS BEEN PLACED ON EXHIBITION 4.15(1)(a)(ii)

From 31 January to13 April 2018 the Department of Planning and Environment publically exhibited an Explanation of Intended Effect (EIE) and Draft Planning Guidelines for the proposed Remediation of Land SEPP, which will repeal and replace State Environmental Planning Policy 55 – Remediation of Land (SEPP 55). Of particular note, the Draft Planning Guidelines state:

"In undertaking an initial evaluation, a planning authority should consider whether there is any known or potential contamination on nearby or neighbouring properties, or in nearby groundwater, and whether that contamination needs to be considered in the assessment and decision making process."

"If the planning authority knows that contamination of nearby land is present but has not yet been investigated, it may require further information from the applicant to demonstrate that the contamination on nearby land will not adversely affect the subject land having regard to the proposed use." (Proposed Remediation of Lands SEPP - Draft Planning Guidelines, Page 10).

Council records do not indicate any adjoining land being contaminated. As such, the development is consistent with the draft SEPP.

DESIGNATED DEVELOPMENT

The proposed development is not designated development.

INTEGRATED DEVELOPMENT

The proposed development is not integrated development.

PROVISIONS OF ANY DEVELOPMENT CONTROL PLAN s4.15(1)(a)(iii)

Development Control Plan 2004

Development Control Plan 2004 ("the DCP") applies to the subject land (*Chapters 0, 2, 3, 4 and 6*). An assessment of the proposed development against the relevant Planning Outcomes will be undertaken below.

Chapter 0 – LEP 2011

Pursuant to Planning Outcome 0.2-1 Interim Planning Outcomes - Conversion of Zones:

• Throughout this Plan, any reference to a zone in Orange LEP 2000 is to be taken to be a reference to the corresponding zone(s) in the zone conversion table.

The corresponding zone to zone 1a General Farming (Orange LEP 2000) is zone E3 Environment Management zone (Orange LEP 2011). As such, *Orange DCP 2004 – Chapter 6 – Rural Development* is relevant to this proposal and in addition to other relevant section is addressed below.

Chapter 2 – Natural Resource Management

Chapter 2 — Natural Resource Management provides planning outcomes for stormwater quality, groundwater quality, soil resource management, vegetation management and flora and fauna management; all of which have been considered above under the heading Orange LEP 2011 (stormwater, groundwater) or Section 1.7 of the Act.

COUNCIL MEETING 21 APRIL 2020

Chapter 3 – General Considerations

Chapter 3 provides planning outcomes of a general nature. Those of relevance to this assessment relate to cumulative impacts and, scenic and landscape qualities. These are all addressed elsewhere within this report. Cumulative impacts and Scenic and landscape considerations are addressed below under the heading "Likely Impacts". The other matters are not relevant to the assessment.

Chapter 4 – Special Environmental Considerations

Chapter 4, inter alia, provides planning outcomes for the disposal of onsite effluent and land-shaping. In relation onsite effluent, no changes to existing effluent arrangements are proposed.

In relation to land shaping, the existing slab is being repurposed for the proposed building and as such no land shaping (earthworks) are proposed.

Chapter 6 – Rural Dwellings Houses

• The dwelling house complies with Council's Energy Smart Homes Code.

Not applicable.

 The dwelling house is sited on land identified as being suitable for construction and free from contamination, flooding and bushfire risk.

Not applicable.

Privacy and views of neighbouring houses are retained.

The proposed building will not impact upon any adjoining neighbours by way of privacy and views (it is noted the nearest adjoining property is approximately 180m); nor will it unreasonably impact upon the scenic qualities of the adjacent reserve.

• A suitable area is available for perpetual onsite disposal of wastes.

This is addressed above under the DCP chapter 4 considerations.

Substantial remnant vegetation is protected from disturbance.

This is addressed above under the Section 1.7 considerations.

• An adequate water supply is provided.

Existing stormwater arrangements will be retained.

All-weather access to a public road is provided.

The land comprises an existing access from Pinnacle road which will be utilised for this development.

• Entry gateways are set back sufficiently from the front boundary to allow vehicles to pull up off the public road carriageway.

The land comprises an existing access which is considered satisfactory.

• A buffer area is established in the vicinity of agricultural operations.

Buffers are not considered warranted for the proposed packing shed as these types of activities will not give rise to such things as chemical spray drift or dust. It is noted that there are existing vegetative buffers in place relating to the existing orchards.

• Outbuildings are located in proximity of and to the rear of the main dwelling house when viewed from the nearest road.

The proposed packing shed is located behind the existing dwelling and is co-located with the existing cool store on the land. The development is consistent with the above planning outcome.

Planning For Bushfire 2019

The subject land is identified on the Bushfire prone land as being partly affected by the bushfire mapping and partly affected by the bushfire prone land buffer mapping (refer below); as such the Planning for Bushfire 2019 is applicable to the development.



Figure 2: subject lands affectation by the RFS Bushfire prone land mapping

The proposed building, based on the best available information within the application will be likely classified as a Class 8 building as and such the following specified provisions provided in Chapter 8.3.1.

Whilst bushfire is not captured in the NCC for Class 5-8 buildings, the following objectives will be applied in relation to access, water supply and services, and emergency and evacuation planning:

- to provide safe access to/from the public road system for firefighters providing property protection during a bush fire and for occupant egress for evacuation
- to provide suitable emergency and evacuation (and relocation) arrangements for occupants of the development
- to provide adequate services of water for the protection of buildings during and after the passage of bush fire
- to locate gas and electricity so as not to contribute to the risk of fire to a building; and provide for the storage of hazardous materials away from the hazard wherever possible.

The development is considered to be consistent with the above principles as follows; an existing access driveway provides direct access to the building from Pinnacle Road, suitable evacuation measures can be implemented in the event of bushfire, static water supply is provided by way of water tanks and a small dam, and finally conditions are attached in relation to the location of gas and electricity and the storage of hazardous materials.

Further to the above, Council's Environmental Health and Building Surveyor has had a telephone conversation with the local RFS on 3 February 2020. During the conversation it was confirmed by RFS that the development did not need a BAL or other conditions given the building is non-habitable, it is well separated from the dwelling on the land and it will be constructed of non-combustible materials.

As such, the development is considered satisfactory in terms of Bushfire considerations.

PROVISIONS PRESCRIBED BY THE REGULATIONS s4.15(1)(a)(iv)

Demolition of a Building (clause 92)

The proposal involves the demolition of the existing packing shed that collapsed from a snow fall. A condition is attached requiring the demolition to be carried out in accordance with *Australian Standard AS2601 - 2001: The Demolition of Structures* and the requirements of Safe Work NSW.

Fire Safety Considerations (clause 93)

The proposal does not involve a change of building use for an existing building.

Buildings to be Upgraded (clause 94)

The proposal does not involve the rebuilding, alteration, enlargement or extension of an existing building.

BASIX Commitments (clause 97A)

Not applicable.

THE LIKELY IMPACTS OF THE DEVELOPMENT s4.15(1)(b)

Context and Setting

The subject land is a typical horticultural holding within the Mount Canobolas area. There are many examples of farm buildings that support the stone fruit industry throughout this agricultural area of the LGA as well as on land in the adjoining Cabonne Shire.

The proposed packing shed is not incongruous with the character of the rural landscape and as such, is considered appropriate in the context and setting.

Visual Impacts

The subject land slopes north to south (sloping away from Pinnacle Road) and additionally, the proposed building is located behind the existing farm building on the land and as such the building is almost hidden from view.

From the adjoining public reserve, there is numerous large trees and a drop in ground level between the reserve and the subject land that results in the proposed building being well screened form the reserve.

Development Application DA 18/2020(1) - 1185 Pinnacle Road

21 APRIL 2020

Environmental Impacts

The subject land has a long history being used for horticultural purposes and as such there is very little native vegetation on the land. In any event, the building is being rebuilt over an existing slab and as such, there will be little to no disturbance upon native vegetation, threatened species or their habitat.

The development is considered acceptable in terms of environmental impacts.

BUSHFIRE IMPACTS

This is addressed above under the heading Planning for Bushfire Protection 2019.

THE SUITABILITY OF THE SITE s4.15(1)(c)

The site has a long history being used for horticultural purposes which is permissible in the zone. This development represents a continuation of that longstanding use as an agricultural produce industry (packing shed). The development is effectively the rebuild of a previously standing (now partially collapsed) packing shed in the same location and same footprint.

Council staff are not aware of any physical, natural or technological hazards that would constrain the development from occurring in a satisfactory manner. It is noted that the land is affected by the bushfire prone land mapping. This is addressed above.

ANY SUBMISSIONS MADE IN ACCORDANCE WITH THE ACT s4.15(1)(d)

The proposed development is not defined as advertised development under the provisions of the LEP, and as such no formal exhibition of the application was required. No submissions have been received in relation to this application.

PUBLIC INTEREST s4.15(1)(e)

The proposed development is considered to be of minor interest to the wider public due to the relatively localised nature of potential impacts. The proposal is not inconsistent with any relevant policy statements, planning studies, guidelines etc that have not been considered in this assessment.

SUMMARY

The proposed development is permissible with the consent of Council in the E3 Environmental Management zone. Moreover, the development comprises the re-build of a previous structure. The proposed development complies with the relevant aims, objectives and provisions of Orange LEP 2011 (as amended) and DCP 2004. A Section 4.15 assessment of the development indicates that the development is acceptable in this instance. Attached is a draft Notice of Approval outlining a range of conditions considered appropriate to ensure that the development proceeds in an acceptable manner.

COMMENTS

The requirements of the Environmental Health and Building Surveyor are included in the attached Notice of Approval. Council's Technical Services department did not have any requirements.

ATTACHMENTS

- Notice of Approval, D20/21122 U 1
- 2 Plans, D20/20761 U



ORANGE CITY COUNCIL

Development Application No **DA 18/2020(1)**

NA20/

Container PR10045

NOTICE OF DETERMINATION OF A DEVELOPMENT APPLICATION

issued under the *Environmental Planning and Assessment Act 1979* Section 4.18

Development Application

Applicant Name: Mr GR and Mrs VH McAllister

Applicant Address: 11 Abbey Court

ORANGE NSW 2800

Owner's Name: Mr A and Mr M Previtera

Land to Be Developed: Lot 1 DP 543928 - 1185 Pinnacle Road, Orange

Proposed Development: Demolition (packing shed) and Agricultural Produce Industry (new packing

shed)

Building Code of Australia

building classification: Class to be determined by PC

Determination made under

Section 4.16

Made On: 21 April 2020

Determination: CONSENT GRANTED SUBJECT TO CONDITIONS DESCRIBED BELOW:

Consent to Operate From: 22 April 2020 Consent to Lapse On: 22 April 2025

Terms of Approval

The reasons for the imposition of conditions are:

- (1) To ensure compliance with relevant statutory requirements.
- (2) To provide adequate public health and safety measures.
- (3) To ensure a quality urban design for the development which complements the surrounding environment.
- (4) To maintain neighbourhood amenity and character.
- (5) To ensure the utility services are available to the site and adequate for the development.
- (6) To prevent the proposed development having a detrimental effect on adjoining land uses.
- (7) To minimise the impact of development on the environment.

Conditions

- (1) The development must be carried out in accordance with:
 - (a) Plans by Morley Drafting Service Job no. 19.019 Drg. No. 01 and 02 Rev 1 Dated 13.01.2020 and (2 sheets)

(b) statements of environmental effects or other similar associated documents that form part of the approval

as amended in accordance with any conditions of this consent.

PRESCRIBED CONDITIONS

- (2) All building work must be carried out in accordance with the provisions of the Building Code of Australia.
- (3) A sign is to be erected in a prominent position on any site on which building work, subdivision work or demolition work is being carried out:
 - (a) showing the name, address and telephone number of the principal certifying authority for the work, and
 - (b) showing the name of the principal contractor (if any) for any building work and a telephone number on which that person may be contacted outside working hours, and
 - (c) stating that unauthorised entry to the site is prohibited.

Any such sign is to be maintained while the building work, subdivision work or demolition work is being carried out.

PRIOR TO WORKS COMMENCING

- (4) A Construction Certificate application is required to be submitted to, and issued by Council/Accredited Certifier prior to any excavation or building works being carried out onsite.
- (5) A temporary onsite toilet is to be provided and must remain throughout the project or until an alternative facility meeting Council's requirements is available onsite.
- (6) Soil erosion control measures shall be implemented on the site.

DURING CONSTRUCTION/SITEWORKS

- (7) All construction/demolition work on the site is to be carried out between the hours of 7.00 am and 6.00 pm Monday to Friday inclusive, 7.00 am to 5.00 pm Saturdays and 8.00 am to 5.00 pm Sundays and Public Holidays. Written approval must be obtained from the General Manager of Orange City Council to vary these hours.
- (8) All materials on site or being delivered to the site are to be contained within the site. The requirements of the *Protection of the Environment Operations Act 1997* are to be complied with when placing/stockpiling loose material or when disposing of waste products or during any other activities likely to pollute drains or watercourses.
- (9) Building demolition is to be carried out in accordance with *Australian Standard 2601:2001 The Demolition of Structures* and the requirements of Safe Work NSW.
- (10) Asbestos containing building materials must be removed in accordance with the provisions of the Work Health and Safety Act 2011 and any guidelines or Codes of Practice published by Safe Work NSW, and disposed of at a licenced landfill in accordance with the requirements of the NSW EPA.

- If Aboriginal objects, relics, or other historical items or the like are located during development works, all works in the area of the identified object, relic or item shall cease, and the NSW Office of Environment and Heritage (OEH), and representatives from the Orange Local Aboriginal Land Council shall be notified. Where required, further archaeological investigation shall be undertaken. Development works in the area of the find(s) may recommence if and when outlined by the management strategy, developed in consultation with and approved by the OEH.
- (12) In the event of an unexpected find during works such as (but not limited to) the presence of undocumented waste, odorous or stained soil, asbestos, structures such as underground storage tanks, slabs, or any contaminated or suspect material, all work on site must cease immediately. The beneficiary of the consent must discuss with Council the appropriate process that should be followed therein. Works on site must not resume unless the express permission of the Director Development Services is obtained in writing.
- (13) Gas and electricity supplies/connections to the subject building shall be located away from combustible materials as far as practicable.
- (14) The exterior roof and wall sheeting shall comprise non-reflective materials.

PRIOR TO THE ISSUE OF AN OCCUPATION CERTIFICATE

- No person is to use or occupy the building or alteration that is the subject of this approval without the prior issuing of an Occupation Certificate.
- All of the foregoing conditions are to be at the full cost of the developer and to the requirements and standards of the Orange City Council Development and Subdivision Code, unless specifically stated otherwise. All work required by the foregoing conditions is to be completed prior to the issuing of an Occupation Certificate, unless stated otherwise.

MATTERS FOR THE ONGOING PERFORMANCE AND OPERATION OF THE DEVELOPMENT

(17) All hazardous materials associated with the agricultural produce industry (packing shed) shall be stored in an appropriate location that is as far away from a potential hazard as far as practicable.

Other Approvals

(1) Local Government Act 1993 approvals granted under Section 68.

Nil

(2) General terms of other approvals integrated as part of this consent.

All stormwater is to be disposed of in a manner suitable to the site.

Right of Appeal

If you are dissatisfied with this decision, Section 8.7 of the Environmental Planning and Assessment Act 1979 gives you the right to appeal to the Land and Environment Court. Pursuant to Section 8.10, an applicant may only appeal within 6 months after the date the decision is notified.

Disability Discrimination Act 1992:

This application has been assessed in accordance with the *Environmental Planning and Assessment Act 1979*. No guarantee is given that the proposal complies with the *Disability Discrimination Act 1992*.

The applicant/owner is responsible to ensure compliance with this and other anti-discrimination legislation.

The *Disability Discrimination Act* covers disabilities not catered for in the minimum standards called up in the Building Code of Australia which references AS1428.1 - "Design for Access and Mobility". AS1428 Parts 2, 3 and 4 provides the most comprehensive technical guidance under the *Disability Discrimination Act* currently available in Australia.

Disclaimer - S88B of the Conveyancing Act 1919 - Restrictions on the Use of Land: The applicant should note that there could be covenants in favour of persons other than Council restricting what may be built or done upon the subject land. The applicant is advised to check the position before commencing any work.

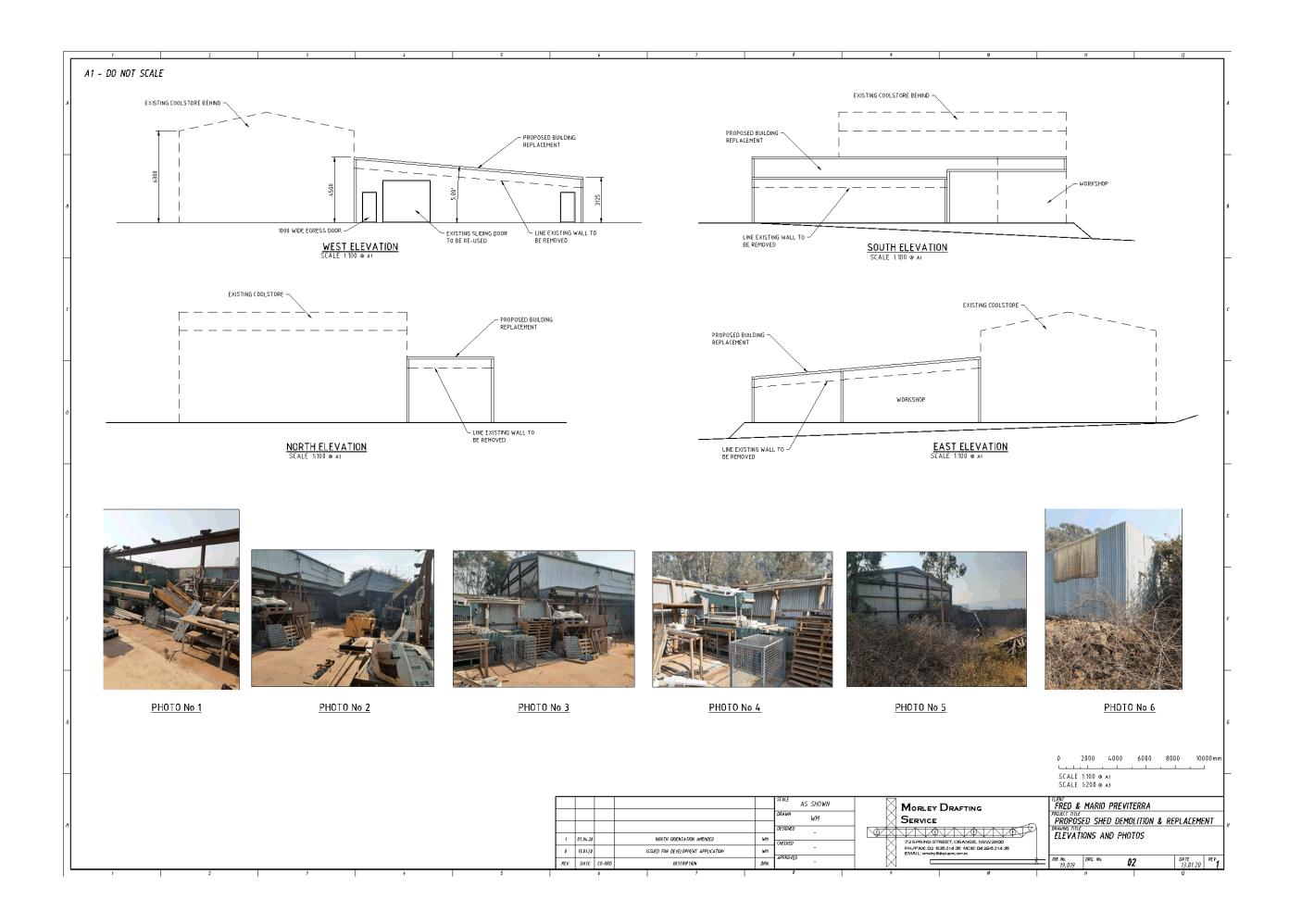
Signed:

On behalf of the consent authority ORANGE CITY COUNCIL

Signature:

Name: PAUL JOHNSTON - MANAGER DEVELOPMENT ASSESSMENTS

Date: 22 April 2020



5.8 DRAFT DELIVERY PROGRAM 2018/2019 TO 2020/2021 AND OPERATIONAL PLAN 2020/2021 (YEAR 3 OF THE CURRENT DELIVERY PROGRAM)

RECORD NUMBER: 2020/646

AUTHOR: Jason Cooke, Manager Financial Services

EXECUTIVE SUMMARY

Orange is a prosperous and growing City with a changing demographic as young families realise that Orange is a place to stay and grow with all of the opportunities offered by larger metropolitan centres with the added benefit of a country lifestyle. As Orange grows it is time to look ahead and build the social infrastructure that the City and its next generations will need in 2030 and beyond.

Through prudent investment and planning, previous Councils have built the Council finances into a solid state. With historically low interest rates and significant equity, it is considered that now is the time to spend and develop Orange into a City of the future. In addition the significant capital spend proposed will inject significant stimulus into the economy at a time where the COVID-19 issue is creating great uncertainty.

The **Draft Budget** has been developed through consultation with the community via the Community Strategic Plan, with Councillors over the last 6 months and with Managers and Directors via a budget bid process.

The proposed budget includes a capital spend of \$75.9M in 2020/2021 and \$222.3M over the four year period 2020/2021 to 2023/2024.

Whilst significant borrowings are proposed in the draft budget, these will not increase the Debt Service Cover Ratio above the recommended benchmark of 2.

Projects included in the proposed 2020/2024 spend include:

FutureCity CBD upscale and renewal - \$15M (part of a 2 year \$30M project). Council has committed \$5M per year to this project.	Orange Regional Conservatorium - \$20M over 2 years. Council has committed \$5M to this project	Showground toilets - \$250K
Over \$3.6M in Airport upgrades and improvements	Playground upgrades at Council child care centres - \$200K	Mount Canobolas Mountain Bike Trails - \$500K
Sporting Precinct development - \$25M all from NSW Government	Glenroi Oval master plan - \$125K per year for two years	Renewable projects - \$500K per year for 3 years
Gallery extension – \$1M of a total \$5M	Clergate Rd – NDR to Canobolas Wooltop (Stage 2) \$2.8M	Forest Rd – Cadia Rd to Boundary \$800K per year for four years
Lone Pine and Wakeford St road construction - \$1.4M	Ophir Rd widening and barrier installation - \$510K	Phoenix Mine Rd widening - \$335K
Spring Creek Dam to Icely Rd WTP - \$4.5M (\$5M emergency water project 50% funded by NSW Government)	Blackman's Swamp stormwater harvesting Stage 2 - \$5M (emergency water project 50% funded by NSW Government)	Gosling Creek dam upgrade - \$900K
Icely Rd Water Treatment Plant - \$1.1M	Southern Feeder Rd works - \$1.5M	Sewerage Treatment Plant inlet works upgrade - \$3M

5.8 Draft Delivery Program 2018/2019 to 2020/2021 and Operational Plan 2020/2021 (Year 3 of the Current Delivery Program)

Spring Hill Lucknow sewer strategy - \$800K	Conversion of CWD Photos – \$25K per annum	Replacement Depot Building - \$800K
All day car park located on Old Williams Shed site - \$200K	Double Storey Carpark - \$4.5M	Aquatic Centre Expansion - \$3M
Industrial Land Projects – \$2.5M	Lake Canobolas Enhancements - \$1M	Wade Park Grandstand - \$1M
Orange Civic Theatre - \$6M	Advancing Shiralee Community Infrastructure - \$1.5M	

Other smaller value projects include

- An additional leash free area
- Appropriate signage and garden at Orange entrances
- Acknowledgement of Iconic Australian Locals
- Ploughman's Wetland Elevated Boardwalk
- Somerset Park Bridge at Northern End
- Columbarium Wall
- Gallery Movable walls
- Child care centre playground upgrades x 4

COVID-19

Given the COVID-19 situation is fluid, it is expected that variations through both additional funding and additional expenditure will be required to the Budget after adoption. The Council is able, through its quarterly variation process, to accommodate changes to the Budget moving forward, and it is expected that this will be used again to bring forward projects or make adjustments for COVID-19 impacts that are unable to be incorporated into the Annual Budget at 1 July 2020.

Council has made a \$2M loss of revenue provision in the 2020/2021 Delivery Plan for the first quarter. This includes:

	\$
Child Care Centres (noting this may be funded by NSW Government)	490,000
OCT Closure	325,000
Airport / Airlines reduction	260,000
Parking Fines	250,000
Pool Closure	137,000
Caravan park Closure	104,000
Museum Closure	45,500
VIC Closure	36,000
Function Centre Closure	27,000
Ophir Carpark Closure	21,450

5.8 Draft Delivery Program 2018/2019 to 2020/2021 and Operational Plan 2020/2021 (Year 3 of the Current Delivery Program)

Integrated Planning and Reporting

In accordance with the Integrated Planning and Reporting requirements set out in the Local Government Act 1993, this report presents:

- 1 Draft Operational Plan 2020/2021 under the current Delivery Program 2018/2019 to 2020/2021 (noting that the current Delivery Program has been extended by one year as the Local Government election will now be in 2021). This includes:
 - a 2020/21 Draft Budget
 - b 2020/21 Draft Statement of Revenue Policy
 - c 2020/21 Draft Fees and Charges
- 2 Resourcing Strategy Long Term Financial Plan 2020/21 to 2029/30
- 3 Resourcing Strategy Workforce Management Plan 2020/2021 to 2023/2024 (although this resourcing strategy is usually updated when the new Community Strategic Plan and Delivery Program are created after the next Local Government election, it can be changed if something extraordinary changes in the current period in this case, this resourcing strategy has been updated for COVID-19 and has been projected forward)

The Annual Budget 2020/21 must be approved by the Council no later than 30 June 2020.

If approved for public exhibition by the Council, the attached drafts will be published for community feedback and response for 28 days. This is the period set out in the Act in which Councillors and the community are able to put forward new initiatives and changes to priorities.

Following exhibition, management will revise the Budget taking into account Councillor and community priorities.

LINK TO DELIVERY/OPERATIONAL PLAN

The recommendation in this report relates to the Delivery/Operational Plan strategy "17.2 Collaborate - Ensure financial stability and support efficient ongoing operation".

FINANCIAL IMPLICATIONS

The proposed Delivery/Operational Plan identifies the operational and subsequent budgetary impacts arising in the delivery of the levels of service proposed. The financial implications of this investment are significant and ambitious. The finance team with the CEO and Executive have however modelled the proposed program of works so Council can continue its operational programmes whilst at the same time committing significant capital funds.

POLICY AND GOVERNANCE IMPLICATIONS

The Local Government Act 1993 requires Council to exhibit the documents for a minimum of 28 days.

It is proposed to exhibit the plans for 28 days from 22 April 2020. Following exhibition, it is intended that community submissions and the draft budget documents will be brought back to a meeting on 2 June 2020.

5.8 Draft Delivery Program 2018/2019 to 2020/2021 and Operational Plan 2020/2021 (Year 3 of the Current Delivery Program)

RECOMMENDATION

That Council resolves:

To place the draft Operational Plan 2020/2021 and draft Budget 2020/2021 (including draft Statement of Revenue Policy 2020/2021 and draft Fees and Charges 2020/2021) and updated draft resourcing strategies Long Term Financial Plan 2020/2021 to 2029/2030 and Workforce Management Plan 2020/2021 to 2023/2024 on public exhibition for a minimum of 28 days.

FURTHER CONSIDERATIONS

The recommendation of this report has been assessed against Council's other key risk categories and the following comments are provided:

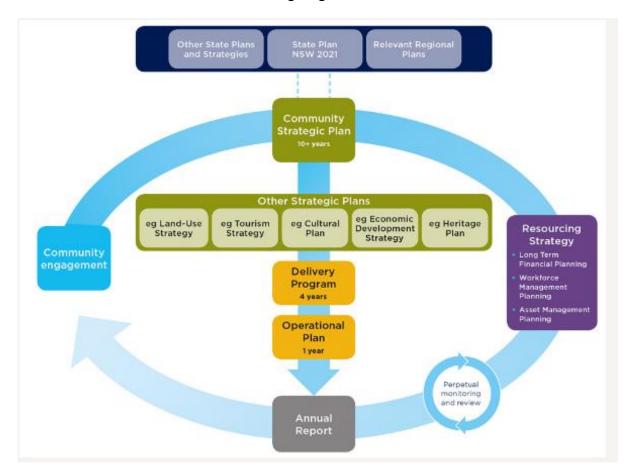
Service Delivery	The Delivery/Operational Plan identifies levels of service for the range of Council's operations. These levels of service are also identified as part of the Asset Management planning documents.	
	The Delivery/Operational Plan identifies the key services Council will deliver over the term of the Plan, and quarterly performance indicators will provide a measure of Council's performance in achieving these objectives.	
Stakeholders	The Delivery/Operational Plan identifies key agencies and other groups that are stakeholders in key Council activities. The Plan identifies the range of government agencies that provide advocacy, funding and partnerships to Council.	

5.8 Draft Delivery Program 2018/2019 to 2020/2021 and Operational Plan 2020/2021 (Year 3 of the Current Delivery Program)

SUPPORTING INFORMATION

Since 2012, all NSW Councils have been required to prepare a suite of documents under the Integrated Planning and Reporting (IP&R) framework outlined in the Local Government Act and its Regulations.

The Framework is outlined in the following diagram:



Source: Office Local Government

The following reproduces from the NSW Office of Local Government the requirements of the Integrated Planning and Reporting Framework:

Community Strategic Plan (Term of Council)

"The Community Strategic Plan represents the highest level of strategic planning undertaken by a local council. All other plans developed by the council as part of the Integrated Planning and Reporting framework must reflect and support the implementation of the Community Strategic Plan.

The Community Strategic Plan should identify the main priorities and aspirations of the community, providing a clear set of strategies to achieve this vision of the future. Building the Community Strategic Plan takes time and must involve a whole-of-community engagement process.

5.8 Draft Delivery Program 2018/2019 to 2020/2021 and Operational Plan 2020/2021 (Year 3 of the Current Delivery Program)

The Community Strategic Plan must be based on the social justice principles of access, equity, participation and rights. It should also address the quadruple bottom line (social, environmental, economic and civic leadership) issues. It is recommended that a council uses a multi-disciplinary team to manage and implement the integrated planning process".

The Council approved the Community Strategic Plan in 2018 following extensive community consultation.

Delivery Program (Term of Council)

"The Delivery Program turns the strategic goals found in the Community Strategic Plan into actions. It is the point where a council makes a commitment to the Community Strategic Plan, and act upon those issues that are within its area of responsibility.

The Delivery Program is the key 'go to' document for the Councillors. It identifies all of the key activities the council has committed to undertake over its four-year term. All plans, projects, activities and funding allocations of the council *must* be directly linked to the Delivery Program".

Operational Plan (1 year)

"The Operational Plan details specific individual projects and activities that will be undertaken in the next year to achieve the commitments made in the Delivery Program.

The Operational Plan includes the Council's detailed annual budget, along with the council's Statement of Revenue Policy, which includes the proposed rates, fees and charges for that financial year".

EXAMPLE OF HOW THE FRAMEWORK OPERATES

The 2018 Community Strategic Plan sets out an example of how the framework is implemented.

Community Strategic Plan 2018 Objective

Healthy and active community that is supported by sport and recreational infrastructure.

Delivery Program (Action)

Identify and deliver sport and recreation facilities to service the community into the future.

Flowing from the above, the other planning documents need to reflect the projects and activities that are proposed to be undertaken by Council each year, and the flow-on impacts to the budget, staff and long term financial capacity. They also need to reflect the actual costs of meeting the legislative obligations of Councillors to deliver core services (water, sewerage, waste, development applications) and other statutory obligations (e.g. WHS, EEO, Building Standards). For example, the action in the Delivery Program may be realised as follows:

5.8 Draft Delivery Program 2018/2019 to 2020/2021 and Operational Plan 2020/2021 (Year 3 of the Current Delivery Program)

Operational Plan

E.g. Seek State and Federal grant for Community Building X.

Asset Management Plan

This project will create an asset, and the costs of maintaining, repairing and replacing the asset must be included in the Asset Management Plans once the building is completed. As this will be a future cost to the Council and the community, the costs should be included in the Long Term Financial Plan and Annual Budget to ensure the Council is not taking on liabilities that it cannot afford in the future or unfairly passing costs to a future generation.

Workforce Management Plan

The operation of the facility will have an impact on staffing. The Workforce Management Plan must anticipate the likely skills, qualifications and experience the Council will need to operate and deliver the asset and services to be provided, including backend services such as IT, finance, building services, water and sewerage, corporate governance, audit, risk management, WHS etc. It needs to set out projected changes in technology, the employment market, staff satisfaction and other factors and the likely impact on the capacity of the Council to recruit and retain staff to deliver the project as well as ongoing core services, and propose actions to ensure the Council can demonstrate to the community that it can successfully deliver the project.

Long Term Financial Plan

The Long Term Financial Plan must include the Council's anticipated costs in applying for funding (e.g. master planning, advocacy, legals, financial planning) and any expected Council capital co-contribution, as well as the operational costs of running the facility if approved (staff, depreciation, maintenance, asset renewal, contingencies) and any projected income to offset those costs (e.g. license for use of facilities, income from sales etc).

Draft Budget

The projected capital and operational income and expenditure for the development, construction and operation of the facility must be incorporated into the Budget for the years in which the income and expenditure is expected to accrue.

Rates, Charges and Fees

Rates, charges and fees for use of the facility may need to be incorporated in future years, and other rates and charges may need to be reviewed where expenditure is expected to exceed revenue.

5.8 Draft Delivery Program 2018/2019 to 2020/2021 and Operational Plan 2020/2021 (Year 3 of the Current Delivery Program)

PROPOSED 2020/21 APPROACH

The Chief Executive Officer determined the framework for the review of the Integrated Planning and Reporting documentation.

Community Strategic Plan

As the Community Strategic Plan was approved after community consultation in 2018, and no proposals or recommendations have been made for changes at this time; and because of the now extended election cycle it is recommended that the Plan be reendorsed for the 2020/21 year.

Delivery Program

Minor updates have been made (e.g. CBD upgrade has included reference to FutureCity as the working title which has been deferred for one year pending a decision on grant funding).

Operational Plan

Changes to the Operational Plan have been made to reflect 2020/21 priorities (see below).

Resourcing Strategy

The documents required in the Resourcing Strategy are attached to this report.

The Resourcing Strategy must include:

- Asset Management Strategy
- Workforce Management Plan
- Long Term Financial Plan

Asset Management Strategy

The historic approach to the Asset Management Strategy is to submit this for adoption following approval of the draft delivery program and operational plan. Under the current budget framework, this influences the amount of money that may be available to fund asset management.

Long Term Financial Plan

The Long Term Financial Plan covers a ten year span as required by the Act. The Plan is re-set each year and projections regarding income and expenditure are then updated for the following ten years. The Long Term Financial Plan is based on a series of assumptions about future income and expenditure.

Workforce Management Plan

The Workforce Management Plan is required to be a rolling four year plan. It considers workplace issues such as staff sentiment, succession planning, training, future staffing needs, the impact of technology on future staffing and capabilities, the optimal organisation of staffing to deliver services and efficiency, and the workforce profile required in order to provide input into the structure and management of the Council's operations.

5.8 Draft Delivery Program 2018/2019 to 2020/2021 and Operational Plan 2020/2021 (Year 3 of the Current Delivery Program)

2020/21 Rates

Tables in this report include the current financial year (2019/20) original budget as adopted in the current Delivery Program and Operational Plan.

A 2.6 percent increase in rates was decided by IPART for General Rates (Residential, Business, Farmland). The overall impact of this increase on an average assessment is:

- 1 Residential assessments will increase by \$38.42, and total rates and charges \$1.20 per week (or \$62.22 per annum) which is 2.59 per cent.
- 2 Business assessments will increase by \$133.47 or \$2.57 per week.

Please note the above totals do not include water or non-residential sewer charges which are billed separately.

Proposed increases in water and sewer fees and charges are:

Fund	2019/20	2020/21	2021/22	2022/23	2023/24
Water	1.8%	2.5%	2.5%	2.5%	2.5%
Sewer	1.8%	2.5%	2.5%	2.5%	2.5%

Pensioners receive a statutory reduction of \$250 off their General Rates & \$87.50 off both water and sewer charges. Council also offers a voluntary rebate of either ten per cent or five per cent of rates and charges. The additional voluntary rebate costs Council approximately \$480,000 per annum.

2020/21 Operating Position

The draft Delivery/Operational Plan proposes a consolidated operating position (before capital) deficit of \$1,474,992 for 2020/21. The deficit position is due mainly to a loss of income contingency of \$2 million raised to recognise the impacts of COVID-19 in the first quarter of 2020/21. This is reflected in the following:

	\$
Child Care Centres (noting this may be funded by NSW Government)	490,000
OCT Closure	325,000
Airport / Airlines reduction	260,000
Parking Fines	250,000
Pool Closure	137,000
Caravan park Closure	104,000
Museum Closure	45,500
VIC Closure	36,000
Function Centre Closure	27,000
Ophir Carpark Closure	21,450

5.8 Draft Delivery Program 2018/2019 to 2020/2021 and Operational Plan 2020/2021 (Year 3 of the Current Delivery Program)

The operating position shows how Council proposes to expend money on items other than those classified as capital. Operating expenditure is Council's year to year expenditure on providing services.

The distribution across the funds is as follows with the table also showing the draft operating positions in the subsequent three years of the Plan:

Operating Result (by Fund)							
	2019/2020 2020/2021 2021/2022 2022/2023 2023/2024 Original Proposed Proposed Proposed Proposed						
General Fund	(158,152)	2,282,374	(470,519)	(724,320)	(963,794)		
Water Fund	(1,042,944)	(15,011)	(160,326)	(136,229)	(263,101)		
Sewer Fund	(1,205,656)	(792,371)	(1,292,139)	(1,362,790)	(1,404,538)		
Total (All Funds) (2,406,752) 1,474,992 (1,922,984) (2,223,339) (2,631,433)							

A surplus operating position is an indicator of financial sustainability. A surplus result for Council is indicated by red bracketed numbers in the table above and shows the expected deficit result for 2020/21.

2020/21 Overall Position (including capital)

The draft Delivery/Operational Plan proposes a consolidated overall position (including capital) deficit of \$1,965,126 for 2020/21, again impacted by the COVID-19 contingency of \$2 million.

The distribution across the funds is as follows with the table also showing the draft operating positions in the subsequent three years of the Plan:

Overall Result (by Fund)							
	2019/2020 2020/2021 2021/2022 2022/2023 2023/2024 Original Proposed Proposed Proposed Proposed						
General Fund	(258,074)	2,091,251	(2,415,776)	290,321	(59,765)		
Water Fund	(50,220)	(125,567)	(1,904,912)	1,249,907	(1,369,144)		
Sewer Fund	(40,818)	(558)	(2,733,881)	(422,047)	(2,511,148)		
Total (All Funds) (349,112) 1,965,126 (7,054,569) 1,118,181 (3,940,057)							

A surplus result for Council is indicated by red bracketed numbers in the table above and shows the expected deficit result for 2020/21.

5.8 Draft Delivery Program 2018/2019 to 2020/2021 and Operational Plan 2020/2021 (Year 3 of the Current Delivery Program)

The capital budget proposes to deliver a combined total of projects of \$75.9M in 2020/21. This expenditure is distributed across the funds and the expenditure levels over the subsequent three years are also shown:

Fund	2019/20	2020/21	2021/22	2022/23	2023/24
General	\$ 59,164,170	\$ 55,600,925	\$ 63,578,007	\$ 28,508,285	\$ 23,227,221
Water	\$ 7,964,116	\$ 14,087,863	\$ 2,454,552	\$ 9,759,444	\$ 3,151,507
Sewer	\$ 6,037,820	\$ 6,240,110	\$ 2,358,860	\$ 6,994,617	\$ 6,351,345
Consolidated	\$ 73,166,106	\$ 75,928,898	\$ 68,391,419	\$ 45,262,346	\$ 32,730,073

Over the next four years a total capital spend of \$222.3 million is proposed. Council and Staff have proposed an ambitious works program that will see the following projects initiated in 2020/21 for completion over the four year period 2020/2021 to 2023/2024.

FutureCity CBD upscale and renewal - \$15M (part of a 2 year \$30M project). Council has committed \$5M per year to this project.	Orange Regional Conservatorium - \$20M over 2 years. Council has committed \$5M to this project	Showground toilets - \$250K
Over \$3.6M in Airport upgrades and improvements	Playground upgrades at Council child care centres - \$200K	Mount Canobolas Mountain Bike Trails - \$500K
Sporting Precinct development - \$25M all from NSW Government	Glenroi Oval master plan - \$125K per year for two years	Renewable projects - \$500K per year for 3 years
Gallery extension – \$1M of a total \$5M	Clergate Rd – NDR to Canobolas Wooltop (Stage 2) \$2.8M	Forest Rd – Cadia Rd to Boundary \$800K per year for four years
Lone Pine and Wakeford St road construction - \$1.4M	Ophir Rd widening and barrier installation - \$510K	Phoenix Mine Rd widening - \$335K
Spring Creek Dam to Icely Rd WTP - \$4.5M (\$5M emergency water project 50% funded by NSW Government)	Blackman's Swamp stormwater harvesting Stage 2 - \$5M (emergency water project 50% funded by NSW Government)	Gosling Creek dam upgrade - \$900K
Icely Rd Water Treatment Plant - \$1.1M	Southern Feeder Rd works - \$1.5M	Sewerage Treatment Plant inlet works upgrade - \$3M
Spring Hill Lucknow sewer strategy - \$800K	Conversion of CWD Photos – \$25K per annum	Replacement Depot Building - \$800K
All day car park located on Old Williams Shed site - \$200K	Double Storey Carpark - \$4.5M	Aquatic Centre Expansion - \$3M
Industrial Land Projects – \$2.5M	Lake Canobolas Enhancements - \$1M	Wade Park Grandstand - \$1M
Orange Civic Theatre - \$6M	Advancing Shiralee Community Infrastructure - \$1.5M	

5.8 Draft Delivery Program 2018/2019 to 2020/2021 and Operational Plan 2020/2021 (Year 3 of the Current Delivery Program)

The delivery of this program is partially reliant on State and Federal government grant funding, so the actual value will depend on the level of support provided by the State and Federal government to the Orange community. Funding for the projects also comes from Council's own funds and reserves, land/property sales and loans.

The funding sources for the Long Term Financial Plan anticipate additional loan funding required for the following purposes:

- 2020/21 \$1M Regional Art Gallery extension
- 2020/21 \$1.5M Southern Feeder Road
- 2020/21 \$5M Future City project
- 2021/22 \$5M Future City project

Funding through Land Sales

Land Sales will form an important component of the underpinning of the Budget. Key sites that will be sold include:

- Old Sale Yards site;
- Clergate Road Industrial blocks; and
- 1 Summer Street
- Remainder of old hospital site

Contingent Funding Approach and Proposed Loans

While not all projects are assured of other funding, they are included to drive greater value for leverage funding provided by Council. Given the number and spread of projects reliant on co-funding and Council's contribution to the projects, along with some current exposure to partial grant funding, it is necessary to consider a probability/contingent approach to such projects.

While it would be ideal to procure all co-funded projects, it may not happen, and while seeking such funding, Council revenue is reserved for the projects that may or may not occur.

In this regard, the draft Delivery Plan proposes loans towards a major co-funded project and coverage of some of the exposure to partial funding through loan capacity and or reserves. Additionally, should a project not eventuate which relies upon co-funding then it releases Council's component of the project.

ATTACHMENTS

- 1 Community Strategic Plan 2018/2028 2019/2020 Adopted 25 June 2019, D19/27651.
- 2 DRAFT Delivery Operational Plan 2019/2022, D20/21750
- 3 DRAFT Fees and Charges 2020/2021, D20/15195 ...
- 4 DRAFT Long Term Financial Plan 2020/2021 to 2029/2030, D20/21846
- 5 DRAFT Workforce Management Plan Strategy 2020/2021 to 2023/2024, D20/1875
- 6 Strategic Policy ST007 Asset Management (Adopted 3 December 2019), D19/68330.
- 7 DRAFT Asset Management Strategy 2020/21, D20/21248
- 8 Strategic Policy ST009 Revenue and Pricing, D20/21367.





Contents

Message from the Mayor	3
Our councillors	4
Our community	5
Community snapshot	6
About this Plan	8
Integrated Planning and Reporting flowchart	9
Partners in our Community	10
Engaging with the Community	12
Seeking community input	14
Summary of ideas	15
Key ideas	16
Developing the Community Strategic Plan	18
Where to next?	21
Live	22
Preserve	29
Prosper	34
Collaborate	41
Assess and report performance	46





Message from the Mayor



The Community Strategic Plan (CSP) is Orange City Council's blue-print to let us stay ontrack with what the community expects to happen. In that sense, the CSP document is the highest level of planning that our council will undertake.

So, how do we find out what the community

expects to happen?

What happened last time Orange City Council developed a CSP shows how it works. The last time Orange City Council staged a community-wide conversation about the city's future, a call for better water security topped the priority-list.

Now, seven years later, the dam wall of Suma Park has been raised, the Macquarie Pipeline has been built and Orange's award-winning stormwater harvesting schemes are providing more water than ever before.

Seven years after that 2011-2012 conversation, Orange City Council has conducted another wide-ranging community

consultation, called 'Where to next?' and I'm delighted so many residents have had their say.

Orange City Council wanted to find out what the Orange community's main priorities are, and what locals want to see happening in the future.

The key themes have now been assembled and grouped together under four headings: Live, Preserve, Prosper and Collaborate

The key themes that have emerged point to giving a high priority to Sport & Recreation, Building Community, Roads, the Environment and a greater emphasis on Parks & Open Spaces.

It's important to remember that this drafting of the CSP is only one part of the puzzle.

The council and the community still faces the tough decisions about dealing with competing priorities and balancing the budget.

However in coming years, this Community Strategic Plan will be an important check-list as we work through these complex matters together.

Cr Reg Kdd

Mayor of Orange



Our councillors



Cr Reg Kidd Mayor



Cr Sam Romano Deputy Mayor



Cr Kevin Duffy



Cr Jason Hamling



Cr Joanne McRae



Cr Tony Mileto



Cr Scott Munro



Cr Stephen Nugent



Cr Mario Previtera



Cr Glenn Taylor



Cr Russell Turner



Cr Jeff Whitton



ORANGE CITY COUNCIL COMMUNITY STRATEGIC PLAN 2019/20



Our community

Orange Local Government Area (LGA) is located only three and a half hours from Sydney in Central NSW. Orange has four distinct seasons, elegant streetscapes, beautiful parks and some of the best regional food and wine in Australia. The Orange region celebrates the beautiful great outdoors, a flourishing cultural scene, fine produce and cosmopolitan cafes and restaurants.

Orange LGA is home to more than 41,000 residents and includes the regional city of Orange and the small villages of March to the north, Lucknow and Shadforth to the east and Spring Hill, Huntley and Spring Terrace to south.

The Orange LGA economy is driven by health service activities, mining and mining support, public administration, tourism, viticulture and horticulture. Orange also supports the surrounding region providing key health and education services through Orange Health Service Charles Sturt University and Western TAFE. Orange also boasts a significant regional airport with direct flights to Sydney, Melbourne and Brisbane that connect the city to metropolitan markets.

The spectacular natural environment and highly productive agricultural land contribute to a thriving tourism sector. There are more than 24 cellar doors that regularly open in the region showcasing the areas award winning wines. Festivals and events showcase the quality regional produce with Food of Orange District (F.O.O.D) Week festivities, Wine Festival and the Orange Regional Farmers Markets celebrating this sector locally and attracting visitors to the region.

Orange is part of Wiradjuri land - the largest Aboriginal territory at the time of European settlement, covering the Central West slopes and plains. Today about 6.2% of the Orange population identify themselves as Aboriginal or Torres Strait

Islander.

The Orange region is part of Australia's 'historical heartland' with the discovery of gold at Ophir in 1851 resulting in a subsequent Gold Rush in the region. By the 1860s Orange had developed into an important business centre. The railway came in 1874 and by 1890 the Town Hall, Post Office and Court House in Orange were all built. The beautiful parks and gardens that are enjoyed in the city today were born of that era.

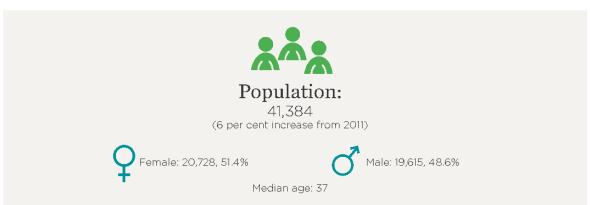
Orange is expected to grow to almost 50,000 residents by 2036 and just over 1 in 5 of them will be over the age of 65. Children under the age of 14 comprise 21.2% of the Orange population, a higher proportion than for NSW.

Balancing growth of a bustling city whilst protecting the beautiful natural environment and catering for the needs of all members of our community will be the challenge for Orange over the coming decades.





Community snapshot









Median total family income:

\$1655/week

Median mortgage repayment:

\$1,629/month

Median rent:

\$340/week (3 bedroom house) \$410/week (4 bedroom house)

Families and living arrangements



27.2% were couple families with children

24.2% were couple families without children and 11.8% were one parent families

There are 4,216 people who live on their own

There are a further 466 households of 2 or more people living together who were not in a relationship







Education

In Orange (Local Government Areas):

31.2% of people were attending an educational institution.

Of these, 29.6% were in primary school, 21.0% in secondary school, 18.4% in a tertiary or technical institution, and other (not stated etc.) 31%



Economy

Largest employers in Orange are healthcare, retail, and education 912,000 visitors to Orange in 2016



Volunteering and unpaid work



During the two weeks before the Census, 30.7% provided care for children and 11.4% assisted family members or others due to a disability, long term illness or problems related to old age.

Over 20 per cent of Orange residents do volunteer work, that's more than the national average of 19 per cent.



About this Plan

COUNCIL MEETING

All Councils are required to develop long, medium and short term plans under the Integrated Planning and Reporting framework which is managed by the New South Wales Office of Local Government. The framework draws together the aspirations of the community which include a safe, healthy and pleasant place to live, a sustainable environment, opportunities for social interaction, opportunities for education and employment, and reliable infrastructure.

A Community Strategic Plan (CSP) is the highest level of strategic planning undertaken by a council. All other plans developed by the council as part of the Integrated Planning and Reporting framework, must reflect and support the implementation of the Community Strategic Plan.

The CSP for Orange City Council will guide both Council and broader community activity over the next ten years. The Plan provides a blueprint for long term growth, community development and infrastructure renewal for Orange.

The CSP was developed after extensive community consultation which included an online forum to gather ideas, pop-up consultations and community workshops. The consultation sought to identify the issues and priorities for the community for the next ten years.

The plan is supported by a range of Council documents. Specifically, the CSP informs the Delivery and Operational Plan and the Resourcing Strategy.

Delivery/Operational Plan:

Orange City Council has amalgamated the four year Delivery Plan and the one year Operational Plan to allow the community to quickly understand the link between the broad 10 year direction of the community, the strategies proposed during the current term of the Council and the annual tasks to be undertaken.

Resourcing Strategy:

This Strategy is the basis upon which Council will make decisions to deliver the outcomes expected by the community and includes:

· Council's Workforce Management Plan:

The focus of this plan is to ensure that Orange City Council has the right people doing the right jobs, at the right time. This will be achieved by having systems in place to attract, develop and support staff and Council in implementing the Community Strategic Plan objectives.

The Asset Management Plan:

This plan set guidelines for implementing consistent asset management processes throughout the Orange City Council Local Government Area to ensure that Council is able to provide quality infrastructure to the community.

The Long Term Financial Plan:

This plan is a financial projection that quantifies the cost of Council's services, investments and capital programs for the next ten years, given certain assumptions and estimates. It has been prepared to provide the community with the appropriate information about how Council's finances will operate over the next ten years in line with the different choices that can be made.

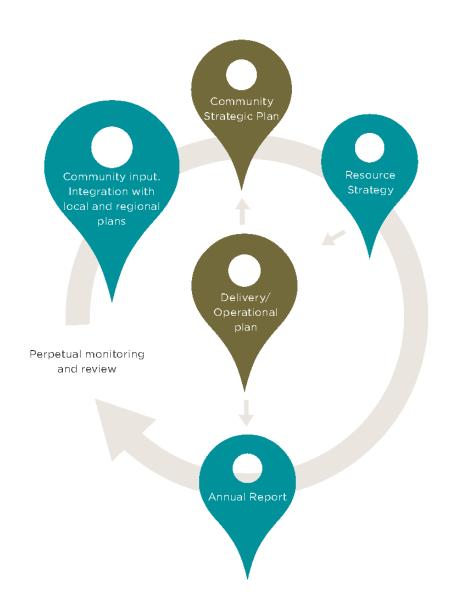
Other key Council plans include:

- Local Environmental Plan
- Development Control Plan
- Strategic Policies
- · Operational Policies
- Plans of Management
- Facility Master Plans
- Disability Inclusion Plan





Integrated Planning and Reporting flowchart





Partners in our Community

The Community Strategic Plan addresses social, environmental, economic and leadership goals for the Orange community over the next ten years. These goals represent many of the big picture ideas that were raised by the community during the engagement period and include healthy lifestyles, community safety, education, transport and sustainability.

The ideas are supported by objectives, strategies and actions that will be delivered by Council in partnership with the State and Federal Governments, regional organisations and the local community. Therefore, it is important that the goals are linked to broader strategic plans.

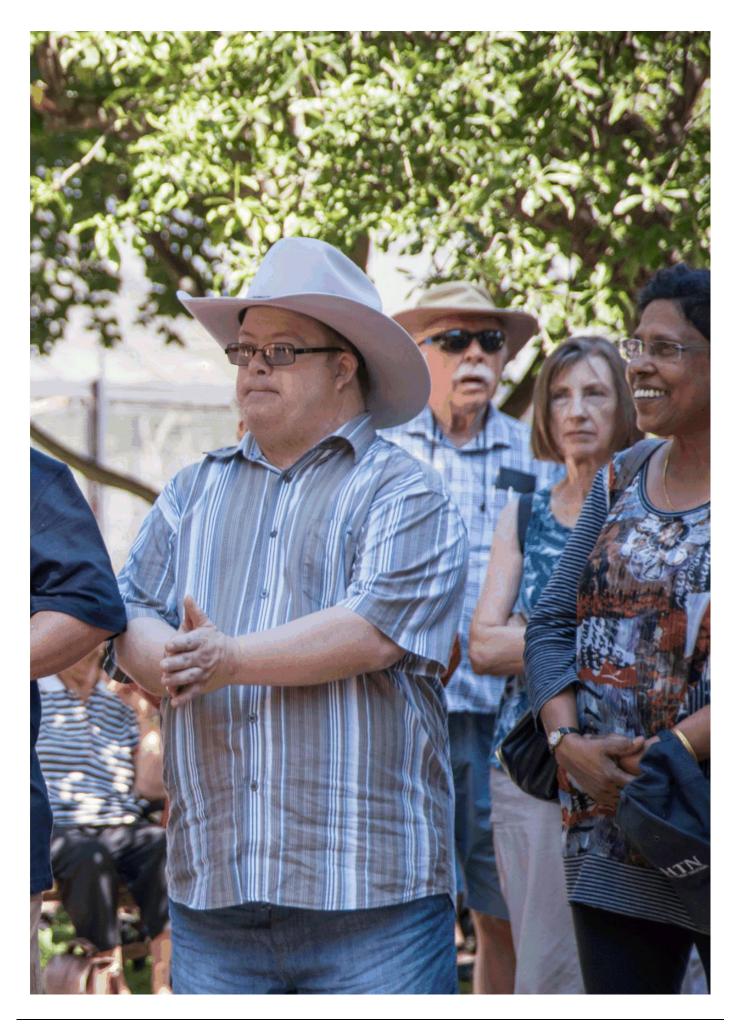
The New South Wales Government Premier's Priorities reflect a commitment to a whole-of-government approach to tackling important issues for the people of New South Wales, from helping vulnerable children and raising the performance of school students, to improving housing affordability and building local infrastructure.

Regional Plans have been developed to plan for future population needs for housing, jobs, infrastructure and a healthy environment at a more local level. Central West and Orana Regional Plan 2036 was released in 2017 and outlines the priorities for the central region of New South Wales. The Plan provides overarching goals for the region and individual priorities for each Local Government Area.

The Community Strategic Plan has been developed with regard to the State Plan and associated Regional Plans and their alignment is shown below.

Orange Community Strategic Plan	Live	Preserve	Prosper	Collaborate
Central West and Orana Regional Plan 2036	Dynamic vibrant and healthy communities	A stronger healthier environment and diverse heritage	The most diverse regional economy in NSW Quality freight transport and infrastructure networks	The NSW Government will work with each council to deliver the directions and actions set out in this Plan
Premier's Priorities	Protecting our Kids Reducing Domestic Violence Reoffending Reducing Youth Homelessness Tackling Childhood Obesity	Keeping our Environment Clean	Making Housing More Affordable Improving Education Results Delivering Infrastructure Creating Jobs	Improving Government Services Improving Service Levels in Hospitals Creating Diversity in the Public Sector











Seeking community input

The engagement process was conducted online and face-to-face to ensure a broad-cross section of the community was provided with the opportunity to contribute their ideas.

- An online engagement period utilising the "Your Say" engagement tool
- · A workshop with the Orange City Councillors
- Pop-up consultations at the shopping centre and the Orange Farmer's Market
- Consultation with the community at the Glenroi community centre
- Invitation to 350 community groups seeking their input
- Workshops with school leaders from Primary and Secondary schools within Orange
- · Workshops with the community

The aim of the engagement was to collect ideas, concepts and issues that were important to members of the Orange community. Each of the methods of engagement focused on three questions:

- What do I love about Orange?
- · What can we do better?
- What do you wish was here?

Online participants were invited to provide an idea or comment around these three key questions. Participants at the workshops were asked provide ideas on stickynotes and contributors at the pop-up sessions discussed these ideas with Councillors and Council staff.

The online consultation was conducted via the Council's online engagement tool, "YourSay" www.yoursay. orange.nsw.gov.au. The engagement tool launched the campaign with the theme of "Where to next?"

The community was invited to add their ideas, issues or comments to the online platform and were asked to:

- Show us on a map what you like about Orange and what you would change
- Float your bright ideas
- Tell us your story to show what you'd like to see happen in Orange

The face-to-face engagement ran between Saturday 3rd February and Saturday 10th February, where Councillors and Orange City Council staff met with the community. Pop-ups stalls were located within the Orange Central Square shopping centre, the Orange Farmer's Market and the Glenroi Community Centre. Workshops were conducted for primary and high school children and the general community in the Council chambers. In all, almost 100 people attended the workshops and we gathered more than 2,000 ideas from the face-to-face sessions.

A separate online tool was established to collect ideas and contributions from council staff.

Detailed information about the engagement process and the results can be found in the attachment "Engagement Report".



IDEAS: Residents added more than 400 pins on a map of Orange, suggesting ideas across the city.



Summary of ideas

The ideas from the Community Engagement were summarised into key suggestions, comments and concerns. These are shown in the graph below.

Grow Community 9% Protect Environment 8% Enhance Parks and Open Space 7% Improve Roads 5% Develop Employment, Education And Training 5% Support Retail 4% Better Communication 4% Improve Waste Collection 4% Better Transport 3% Develop Cultural Facilities 3% Support Tourism 3% More Paths/Cycling 3% Improve Parking 3% Better Footpaths 2% Enhance CBD 2% Improve Leadership 2% Clean Up Key Enterances and Improve Appearances 1% Support Health Facilities 1% More Playgrounds 1% Protect Heritage 1% Improve Disability Access 1% Better Public Toilets 1% Support Road Safety 1% Enhance Villages 1% Better Rates 1% Better Signage 1% Improve Dog Services	Develop Sport and Recreation		17%
Enhance Parks and Open Space 7% Improve Roads 59% Develop Employment, Education And Training 55% Support Retail 4% Better Communication 4% Improve Waste Collection 4% Better Transport 33% Develop Cultural Facilities 3% Support Tourism 39% More Paths/Cycling 39% Improve Parking 39% Better Footpaths 29% Enhance CBD 29% Improve Leadership 29% Clean Up Key Enterances and Improve Appearances 19% Support Health Facilities 19% More Playgrounds 19% Improve Disability Access 19% Better Public Toilets 19% Support Road Safety 19% Enhance Villages 19% Better Rates 19% Better Rates 19% Better Signage 19%	Grow Community		9%
Improve Roads Develop Employment, Education And Training Support Retail Better Communication Improve Waste Collection Better Transport Develop Cultural Facilities Support Tourism More Paths/Cycling Improve Parking Better Footpaths Enhance CBD Improve Leadership Clean Up Key Enterances and Improve Appearances Support Health Facilities Information of the More Playgrounds Protect Heritage Improve Disability Access Better Public Toilets Support Road Safety Enhance Villages Better Rates Better Signage	Protect Environment		8%
Develop Employment, Education And Training Support Retail Better Communication Himprove Waste Collection Better Transport Develop Cultural Facilities Support Tourism More Paths/Cycling Himprove Parking Better Footpaths Enhance CBD Develop Cultural Facilities Support Health Facilities Support Tourism Better Footpaths Enhance CBD Develop Cultural Facilities Enhance Villages Enhance Villages Enter Rates Enter Rates Enter Signage	Enhance Parks and Open Space		7%
Support Retail 4% Better Communication 4% Improve Waste Collection 4% Better Transport 3% Develop Cultural Facilities 3% Support Tourism 3% More Paths/Cycling 3% Improve Parking 3% Better Footpaths 2% Enhance CBD 2% Improve Leadership 2% Clean Up Key Enterances and Improve Appearances 1% Support Health Facilities 1% More Playgrounds 1% Protect Heritage 1% Improve Disability Access 1% Better Public Toilets 1% Support Road Safety 1% Enhance Villages 1% Better Rates 1% Better Signage 1%	Improve Roads		5%
Better Communication 4% Improve Waste Collection 4% Better Transport 3% Develop Cultural Facilities 3% Support Tourism 3% More Paths/Cycling 3% Improve Parking 3% Better Footpaths 2% Enhance CBD 2% Clean Up Key Enterances and Improve Appearances 1% Support Health Facilities 1% More Playgrounds 1% Protect Heritage 1% Improve Disability Access 1% Better Public Toilets 1% Support Road Safety 1% Enhance Villages 1% Better Rates 1% Better Signage 1%	Develop Employment, Education And Training		5%
Improve Waste Collection 4% Better Transport 3% Develop Cultural Facilities 3% Support Tourism 3% More Paths/Cycling 3% Improve Parking 3% Better Footpaths 2% Enhance CBD 2% Improve Leadership 2% Clean Up Key Enterances and Improve Appearances 1% Support Health Facilities 1% More Playgrounds 1% Protect Heritage 1% Improve Disability Access 1% Better Public Toilets 1% Support Road Safety 1% Better Rates 1% Better Signage 1%	Support Retail		4%
Better Transport Develop Cultural Facilities Support Tourism More Paths/Cycling Improve Parking Better Footpaths Enhance CBD Improve Leadership Clean Up Key Enterances and Improve Appearances Support Health Facilities More Playgrounds Protect Heritage Improve Disability Access Better Public Toilets Support Road Safety Enhance Villages Better Rates Better Signage 3% 3% 3% 3% 3% 3% 3% 3% 3% 3	Better Communication		4%
Develop Cultural Facilities 3% Support Tourism 3% More Paths/Cycling 3% Improve Parking 3% Better Footpaths 2% Enhance CBD 2% Improve Leadership 2% Clean Up Key Enterances and Improve Appearances 1% Support Health Facilities 1% More Playgrounds 1% Protect Heritage 1% Improve Disability Access 1% Better Public Toilets 1% Support Road Safety 1% Better Rates 1% Better Signage 1%	Improve Waste Collection		4%
Support Tourism More Paths/Cycling Improve Parking Better Footpaths Enhance CBD Improve Leadership Clean Up Key Enterances and Improve Appearances Support Health Facilities More Playgrounds Protect Heritage Improve Disability Access Better Public Toilets Support Road Safety Enhance Villages Better Rates Better Signage 3% 3% 3% 3% 3% 3% 3% 3% 3% 3	Better Transport		3%
More Paths/Cycling 3% Improve Parking 3% Better Footpaths 2% Enhance CBD 2% Improve Leadership 2% Clean Up Key Enterances and Improve Appearances 1% Support Health Facilities 1% More Playgrounds 1% Protect Heritage 1% Improve Disability Access 1% Better Public Toilets 1% Support Road Safety 1% Enhance Villages 1% Better Rates 1% Better Signage 1%	Develop Cultural Facilities		3%
Improve Parking 3% Better Footpaths 2% Enhance CBD 2% Improve Leadership 2% Clean Up Key Enterances and Improve Appearances 1% Support Health Facilities 1% More Playgrounds 1% Protect Heritage 1% Improve Disability Access 1% Better Public Toilets 1% Support Road Safety 1% Enhance Villages 1% Better Rates 1% Better Signage 1%	Support Tourism		3%
Better Footpaths 2% Enhance CBD 2% Improve Leadership 2% Clean Up Key Enterances and Improve Appearances 1% Support Health Facilities 1% More Playgrounds 1% Protect Heritage 1% Improve Disability Access 1% Better Public Toilets 1% Support Road Safety 1% Enhance Villages 1% Better Signage 1%	More Paths/Cycling		3%
Enhance CBD Improve Leadership Clean Up Key Enterances and Improve Appearances Support Health Facilities More Playgrounds Protect Heritage Improve Disability Access Better Public Toilets Support Road Safety Enhance Villages Better Rates Better Signage 2% 2% 2% 1% 2% 1% 1% 1% 1% 2% 1% 1	Improve Parking		3%
Improve Leadership 2% Clean Up Key Enterances and Improve Appearances 1% Support Health Facilities 1% More Playgrounds 1% Protect Heritage 1% Improve Disability Access 1% Better Public Toilets 1% Support Road Safety 1% Enhance Villages 1% Better Rates 1% Better Signage 1%	Better Footpaths		2%
Clean Up Key Enterances and Improve Appearances Support Health Facilities More Playgrounds Protect Heritage Improve Disability Access Better Public Toilets Support Road Safety Enhance Villages Better Rates Better Signage 1% 1% 1% 1% 1% 1% 1% 1% 1% 1	Enhance CBD		2%
Support Health Facilities 1% More Playgrounds 1% Protect Heritage 1% Improve Disability Access 1% Better Public Toilets 1% Support Road Safety 1% Enhance Villages 1% Better Rates 1% Better Signage 1%	Improve Leadership		2%
More Playgrounds Protect Heritage Improve Disability Access Better Public Toilets Support Road Safety Enhance Villages Better Rates Better Signage 1% 1%	Clean Up Key Enterances and Improve Appeara	ances	1%
Protect Heritage 1% Improve Disability Access 1% Better Public Toilets 1% Support Road Safety 1% Enhance Villages 1% Better Rates 1% Better Signage 1%	Support Health Facilities		1%
Improve Disability Access 1% Better Public Toilets 1% Support Road Safety 1% Enhance Villages 1% Better Rates 1% Better Signage 1%	More Playgrounds		1%
Better Public Toilets	Protect Heritage		1%
Support Road Safety	Improve Disability Access		1%
Enhance Villages 1% Better Rates 1% Better Signage 1%	Better Public Toilets		1%
Better Rates 2 1% Better Signage 1%	Support Road Safety		1%
Better Signage 1%	Enhance Villages		1%
	Better Rates		1%
Improve Dog Services 1%	Better Signage		1%
	Improve Dog Services		1%



Interest and participation in community groups appears to be waning. There were suggestions that Council could provide more support to community organisations to help them with their management and projects.

Roads and Transport

The comments and ideas on the topic of roads focused on two main issues. The first focused on transport within Orange. This included suggestions to increase the frequency of public transport services (particularly buses to and from the hospital precinct the and the CBD). There were calls for the general improvement of the quality of the city's roads as well as more work on pothole repairs, and signs of a lack of community understanding of newer traffic devices such as blisters.

The second area focused on the connection of Orange to the surrounding regions and Sydney. Many residents continue to express concern at the condition of the northern bypass and identify the completion of the southern feeder road as a priority. Residents have called for significant improvements to key access roads to Sydney, predominantly the Bells Line of Road. Residents also asked for better rail access to Sydney, either through an extension of the 'Bathurst Bullet' to Orange or a more convenient daily XPT service.





Developing the Community Strategic Plan

The community consultation to inform the Community Strategic Plan was extensive and thorough and is outlined earlier in the document. Council prepared a comprehensive engagement strategy to provide varied opportunities for the Orange community to express their broad range of opinions, ideas and visions to assist in shaping the Plan. Residents of the Orange provided meaningful and ongoing participation in the community consultation process with over 4,000 ideas being contributed during the process by people from all wellse of life.

The challenge for Council was capturing all the valuable community input to identify common issues and focus areas, and subsequently developing this input into the

relevant themes that form the basis of the Plan. The results from the community consultation process not only provided information to assist in developing the Plan, but also gave Council and the community a reference point for shaping discussion, decision making, and future consultation.

The community consultation process has aided Council in developing a shared community vision that has been refined into a series of themes, objectives and actions that describe the aspirations of our community and our Council, and provides the basis for our road map for the future.

What we love about Orange

Below is some of the positive feedback about existing aspects of Orange that people appreciate and enjoy.





Suggestions for improvement

Here is an example of how diverse ideas are collated and assembled to prepare the Community Strategic Plan, and then acted on

In this case, suggestions from the community about upgrades to sporting facilities, walking paths and recreation areas are summarised under the heading of 'Sport & Recreation'

This, in turn, would funnel into the 'Live' theme which is about creating a 'healthy, safe and vibrant community'.

The next step involves developing big-picture 'Objectives', and then 'Actions' that encompass these ideas.

When a specific project is considered which would deliver on these aims, it is considered alongside other priorities for funding as part of the Delivery & Operational Plan.

Once completed, the delivery of this project would be reported on in the Annual Report.

"Improvement of facilities around our beautiful natural water features and recreation areas"

"Better and more parking options around in central Orange"

"Enrichment opportunities for youth to engage in the

"Upgrade of our many sporting facilities to attract major events to Orange" Better public transport ervices, especially round the hospital and BD"

"Encouragement of locals to be involved in

"More active travel paths and ongoing improvement to existing footpaths"

"A purpose ount palliative care hospice and improved support fo terminally ill patients" "A soup kitchen providing a place for people to access hot meals and to

"We need a rugby league stadium in Orange to attract big games"

"More CCTV cameras and improved lighting to improve feelings of safety"

"A major music festival to attract visitors to the area"

Summarised idea:

Theme:

Live: A healthy, safe, inclusive and vibrant community

Objective:

Healthy and active community that is supported by sport and recreational infrastructure

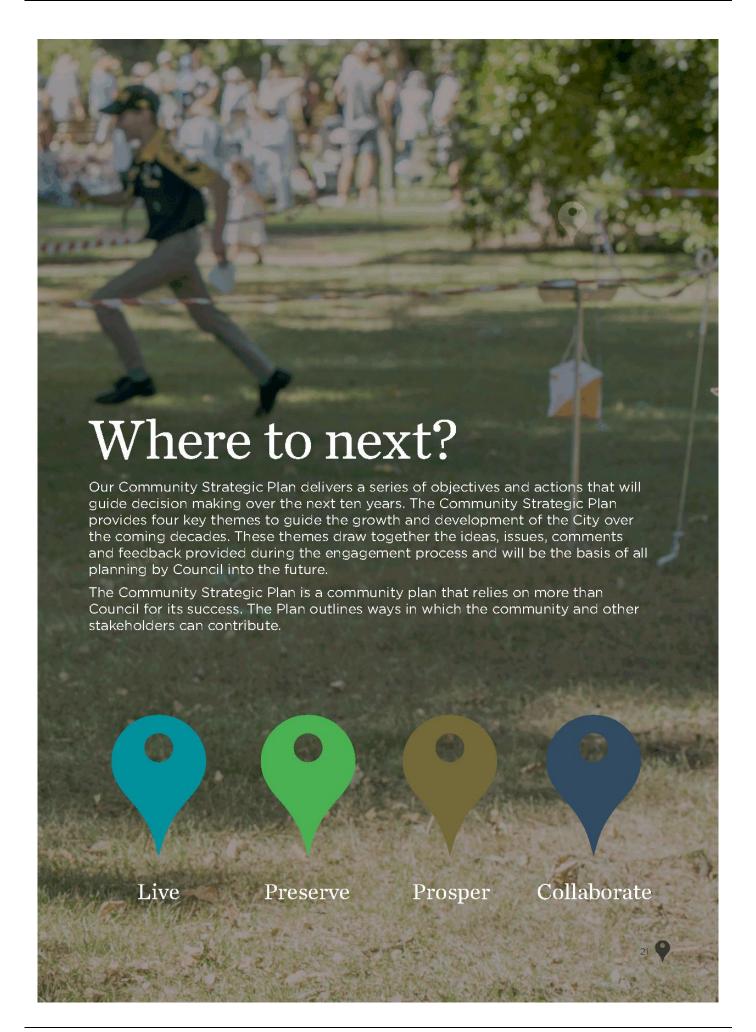
Action:

Identify and deliver sport and recreation facilities to service the community into the future

Considered as part of the Delivery and Operational Plan

Reported in Annual Report











Theme: Live

Objective 1: A liveable city that is connected through open spaces

- 1.1. Engage with the community to ensure recreation opportunities and facilities meet changing needs
- 1.2. Maintain and renew recreational spaces and infrastructure to encourage an active and healthy lifestyle

Objective 2: A healthy and active community that is supported by sport and recreational infrastructure

- 2.1. Identify and deliver sport and recreation facilities to service the community into the future
- 2.2. Ensure the sporting and recreational facilities, programs and activities are accessible and affordable to support healthy lifestyle choices
- 2.3. Partner with community groups, government agencies to provide recreational activities and programs that are inclusive and meet the needs of the community

Objective 3: A friendly environment where people feel safe and included.

- 3.1. Support projects and programs that address crime and safety and contribute to an increased sense of safety in our homes and the wider community
- 3.2. Partner with key stakeholders to deliver infrastructure and activities that improve the safety and security of the community
- 3.3 Work with and assist Government agencies and nonprofit organisations to support victims of domestic violence and work towards a reduction in domestic violence

Objective 4: A creative community participating in arts and cultural activities

- 4.1. Engage with the community to ensure creative and cultural facilities and services meet changing needs
- 4.2. Partner with key stakeholders to deliver cultural facilities and services that reflect the interests of a culturally diverse community

- 4.3. Maintain and renew cultural facilities and programs
- 4.4. Celebrate and conserve the diverse cultural heritage of the urban, village and rural communities

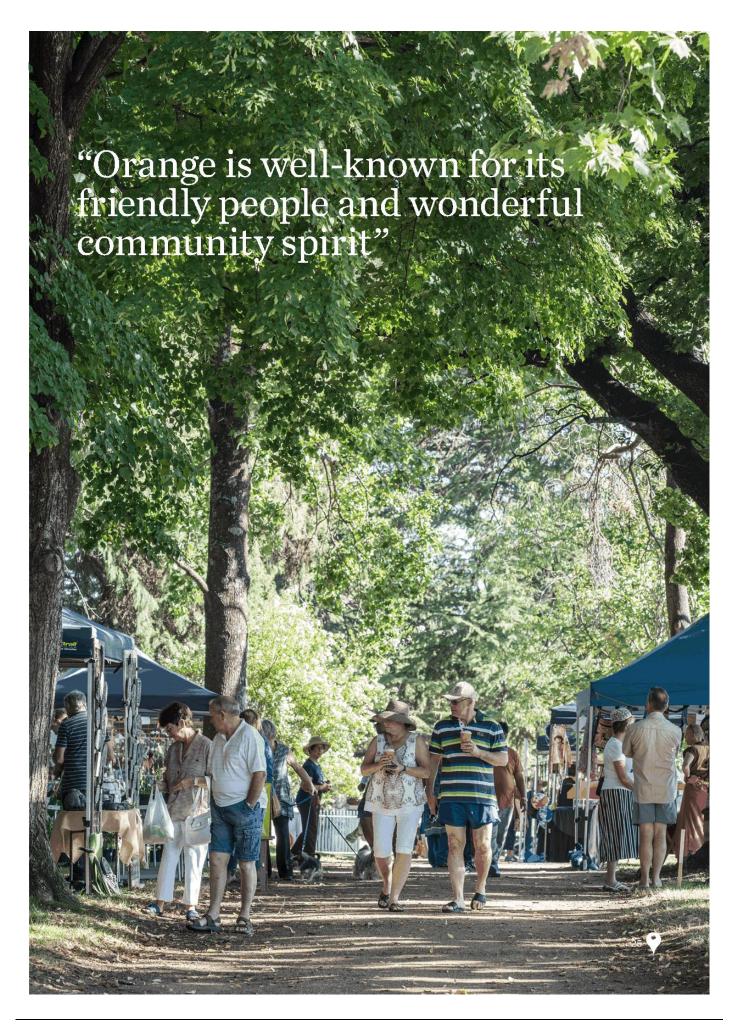
Objective 5: Responsive programs and services that support our community's lifestyle and social needs

- 5.1. Engage with the community to ensure facilities and programs meet changing lifestyle and social needs
- 5.2. Ensure the community services provided by Council are professionally managed, integrated and meet demonstrated needs
- 5.3 Work with Government agencies and non-profit organisations to reduce the incidence of homelessness by supporting the need for affordable and social housing

Objective 6: A community that values and protects domestic animals, and the role they play in residents' wellbeing, both physical, social and psychological.

- 6.1. Provide services and facilities that enable Council to fulfil its obligations under the Companion Animal Act
- 6.2. Ensure that infrastructure exists for the safe exercising of domestic dogs
- 6.3. Partner with key stakeholders to deliver education and services relating to animal health and wellbeing









Theme: Live

Council's Role:

- · Partners' Involvement
- · Advocate for better health services for the community
- · Promote healthy lifestyle choices
- · Facilitate crime prevention programs
- · Support local sporting groups and clubs
- Provide community services to support a diverse population
- · Deliver community programs
- Coordinate and promote arts and cultural programs

Partners' Involvement includes:

- · State and Federal Government
- Western Local Health District
- Department of Family and Community Services
- Arts out West
- Peak industry bodies and local sporting groups
- · Canobolas Local Area Command

Community Participation:

- Embrace a healthy lifestyle
- · Join a local sporting club or association
- Enjoy your local park, sports ground or recreational facilities
- Become a volunteer or join one of the many community groups or organisations
- Report criminal activity and anti-social behaviour
- · Attend a show, exhibition or festival

Measuring Our Achievements

- An improvement in the proportion of people who feel and are safe in our community
- An increase in the number of people participating in community engagement
- An increase in participation in sporting clubs or sporting events
- An increase in community members accessing our community and cultural facilities

"Few things are more wonderful than a morning walk through Duntryleague and along Wirraburra Walk"







Theme: Preserve

Objective 7: Sustainable growth and respectful planning that values the natural environment

- 7.1. Engage with the community to develop plans for growth and development that value the local environment
- 7.2. Ensure best practice use of renewable energy options for Council and community projects
- 7.3. Ensure that policies and practices are in place to protect the sustainability and security of water destined for potable supply from the water catchment area.

Objective 8: Managing our resources wisely

- 8.1. Identify and deliver essential water, waste and sewer infrastructure to service the community into the future
- 8.2. Develop and promote initiatives to reduce water, energy and waste in consultation with the community
- 8.3. Promote the range of recycling services

Objective 9: Infrastructure for our growing community

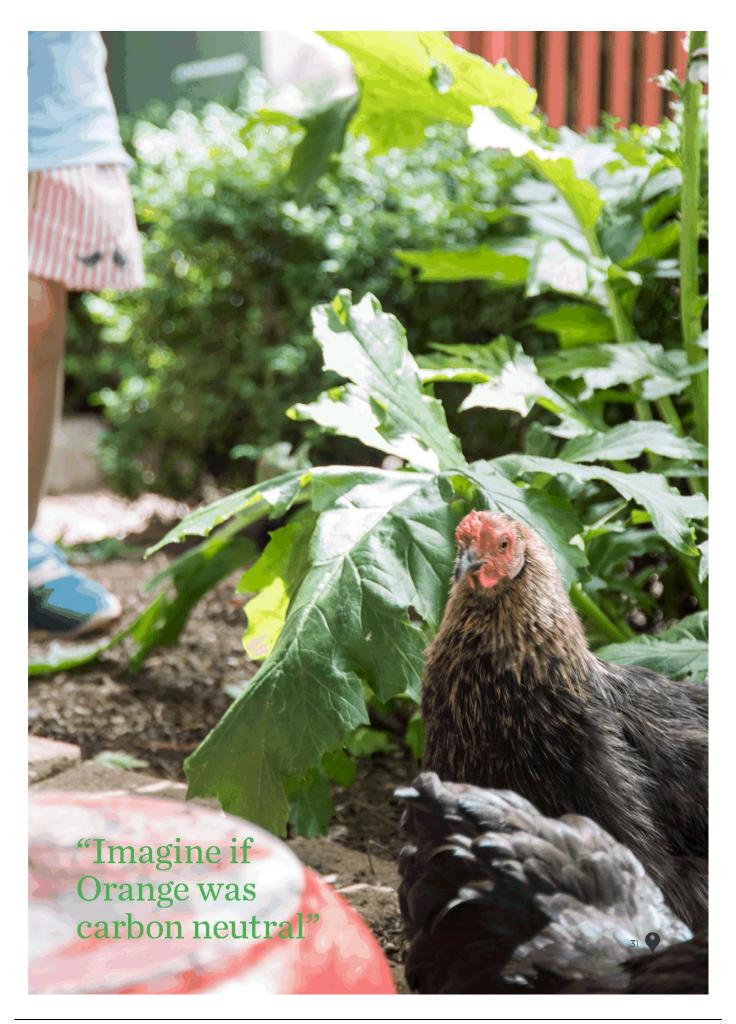
- 9.1. Construct and maintain a road network meets the community's transport and infrastructure needs
- $9.2. \ \mbox{Ensure that adequate car parking spaces are available to support growth$
- 9.3. Ensure that an appropriate level of pedestrian amenity is provided throughout the community
- $9.4.\ \mbox{Develop}$ a vibrant civic and commercial precinct as a centre for the community

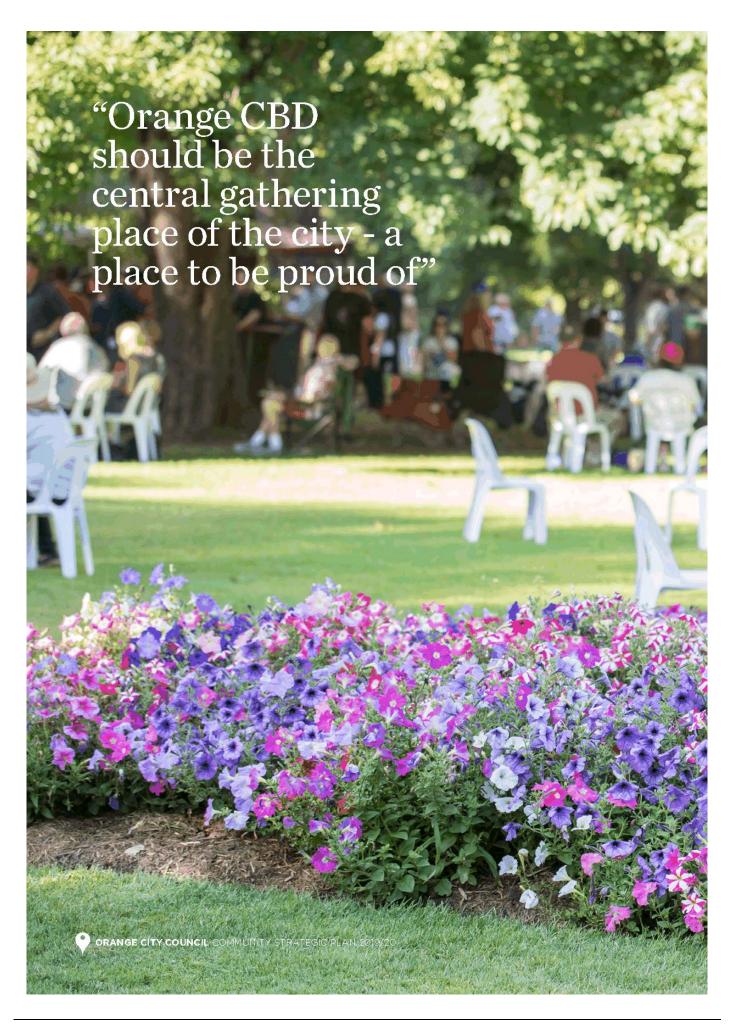
Objective 10: Celebrate our cultural, social, natural and built heritage assets

- 10.1. Engage with the community to ensure plans for growth and development are respectful of our heritage
- 10.2. Preserve our diverse social and cultural heritage
- 10.3. Preserve the unique way of life of our surrounding villages

"I love the heritage residential zone in Orange - it is a critical historical, cultural and residential asset belonging to the community."









Theme 2: Preserve

Council's Role:

- Initiate and implement environmental programs and projects
- Ensure developers respect the natural environment in their planning
- Encourage builders to offer energy efficient homes and renewable energy options in their designs
- Ensure that development is respectful of the built heritage within Orange
- Support the village communities to preserve their way of life
- Deliver infrastructure to support the growth of Orange
- Renew the central business district

Partners' Involvement includes:

- · State and Federal Government
- Energy providers
- National Trust
- Office of Environment and Heritage
- Central Tablelands Local Land Service
- · Environmental Protection Authority
- Local Heritage organisations
- · Local Environmental organisations
- Local producers
- · Department of Planning and Environment

Community Participation:

- Keep the streets, parks and public spaces free of litter
- Reduce, reuse, recycle
- Compost kitchen and garden waste
- Use the green bin
- Use recyclable bags and say no to plastic
- · Install energy and water-saving options in your home
- Avoid single-use plastics and disposable coffee cups
- Appreciate the heritage and character of Orange
- · Join a local heritage, environment or village group
- Retain and plant native vegetation and trees on your property

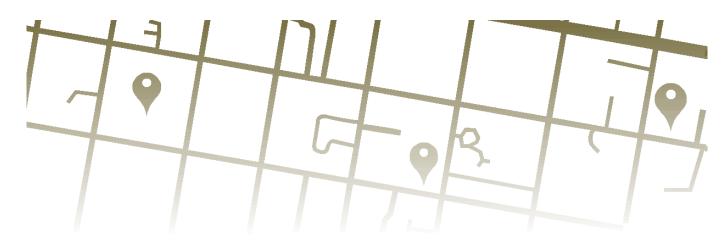
Measuring Our Achievements:

- An increase in the number of people participating in community engagement
- · Reduction in waste to landfill
- Increase in range and quantity of recycled materials
- Increase in the use of alternative energy sources
- Increase in the number of residents caring for their natural environment
- · Planned and completed infrastructure delivery

"Neighbours could combine waste to reduce waste collections"







Theme: Prosper

Objective 11: Sustainable tourism, events and visitor experiences

- 11.1. Capitalise on the character and lifestyle of Orange to remain a destination of choice
- 11.2. Develop and attract a variety of events, festivals, venues and activities for locals and visitors, ensuring accessibility for all

Objective 12: A smart, innovative and resilient industry sector

- 12.1. Attract and grow strategic investment
- 12.2. Support innovative industry sectors
- 12.3. Support educational and training opportunities that retain young people, attract new workers and provide local employment
- 12.4. Partner with key stakeholders to enhance opportunities for local business to grow and prosper

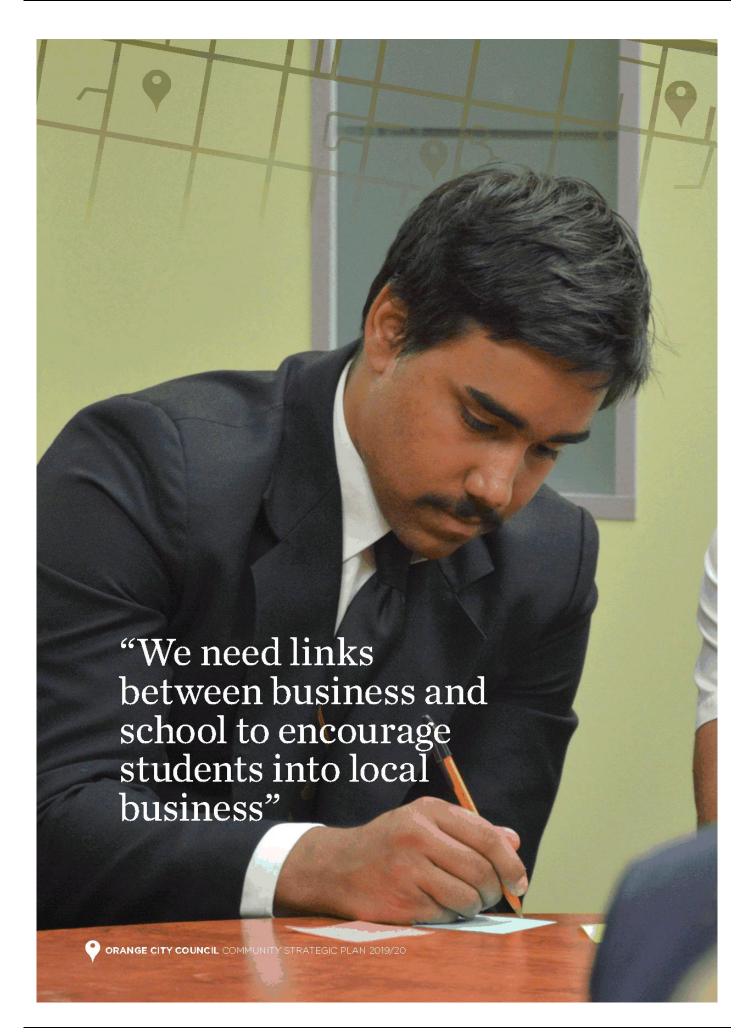
Objective 13: Transport services, connectivity and infrastructure that support community, tourism, business and industry.

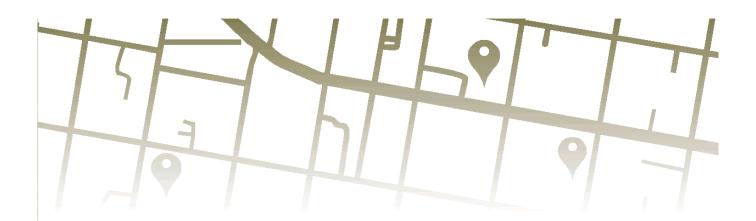
- 13.1. Support public and private rail, coach and air services
- 13.2. Support initiatives for improved connectivity between Orange and capital cities and regional towns

"Orange's food and wine festivals have gained a reputation as some of the best in the state"









Theme 3: Prosper

Council's Role:

- Promote and support business and employment growth
- · Develop and promote tourism investment
- Encourage business networks to take advantage of local supply chains
- · Efficient operation of commercial facilities
- Provide dynamic and responsive visitor information services
- Actively seek new events and festivals
- Support education providers to ensure appropriate skills development for region
- Advocate for a broader range of courses offered by the university and TAFE

Partners' Involvement includes:

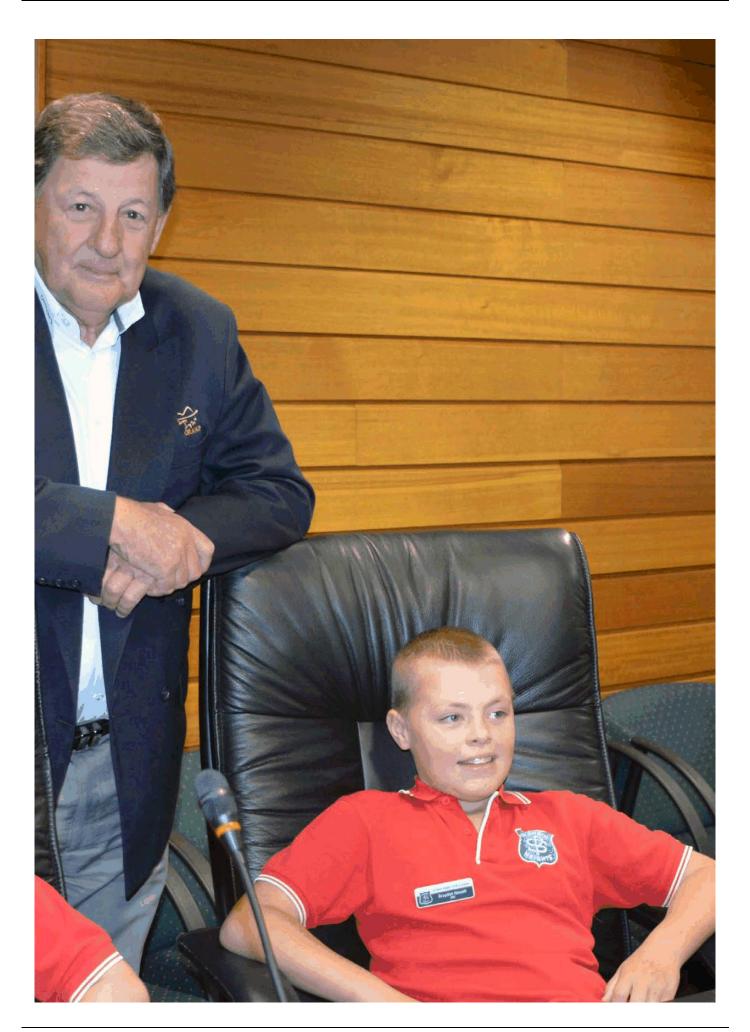
- · State and Federal Governments
- Peak business and industry bodies
- Business chamber
- Charles Sturt University, Western TAFE and other local education providers
- Orange Region Tourism
- Regional Development Australia Central West
- Tourism operators
- Local tradespeople
- Developers

Community Participation:

- Buy locally
- · Promote Orange as the place to live, visit and invest
- · Use local and regional service providers
- Employ local people
- Attend and support local events
- Participate in education workshops or enrol with a local education provider
- Work together to invest in growth of the local area and industry

Measuring Our Achievements:

- Increase the number of local residents who are satisfied with the range of jobs, products and services available within their community
- An increase in the number of community members who work and study locally
- Increase in visitors to the area who stay and play locally
- An increase in attendance at local events and festivals, ensuring inclusiveness







Theme: Collaborate

Objective 14: An informed community

- 14.1. Deliver communication that is open, accessible, meaningful and regular across a range of media
- 14.2. Promote organisational culture that delivers excellent customer service and continuous improvement
- 14.3. Provide opportunities for widespread and quality engagement, and where appropriate, shared decision-making.

Objective 15: Leaders in our community

- 15.1. Encourage and support residents to pursue leadership roles at Council
- 15.2. Support community organisations and groups to deliver services and programs
- 15.3. Engage and train young people to develop our future leaders
- 15.4. Develop and encourage staff to pursue leadership within Council

"Help attract citizens to join organisations"

Objective 16: Strong relationships

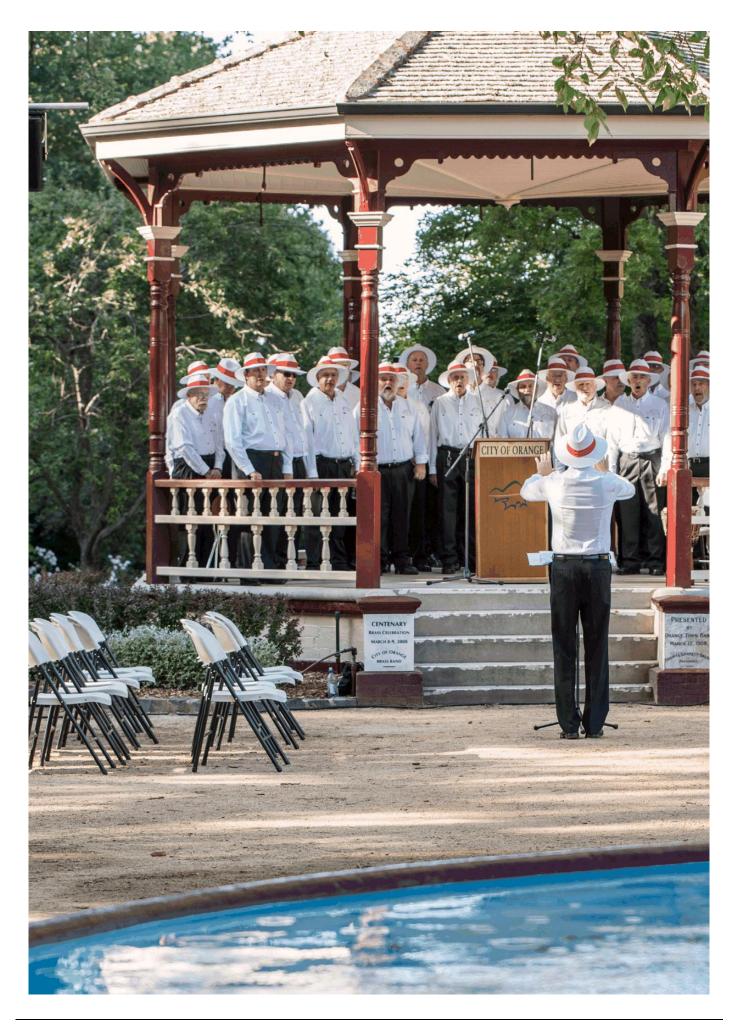
- 16.1. Work in partnership with other Councils, regional organisations and State and Federal Governments
- 16.2. Advocate for the community to attract external funding to deliver services, facilities and programs

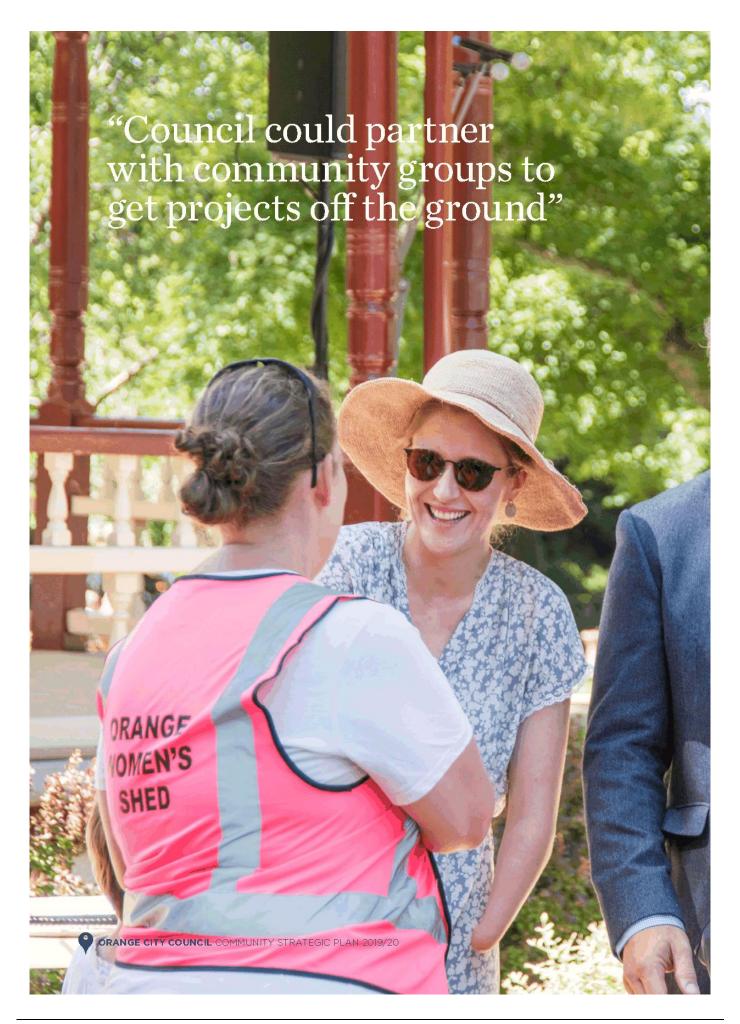
Objective 17: Responsible governance

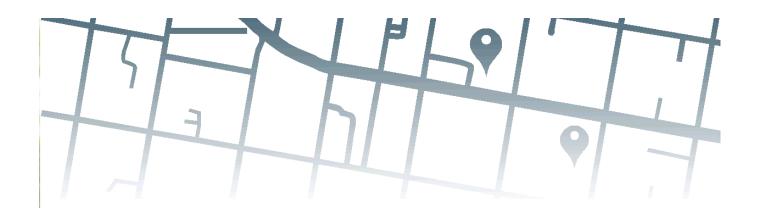
- 17.1. Provide representative, responsible and accountable community governance
- 17.2. Ensure financial stability and support efficient ongoing operation

"I would support continued streaming of Council meetings"









Theme: Collaborate

Council's Role:

- Maintain relationships with other organisations and levels of Government
- · Support Mayor and Councillors
- Provision of quality customer service and information dissemination
- Provide a range of opportunities for the community to engage in decision making
- Regular communication with the community of policies, planning and activities
- Develop a forum for young people to participate in decision making
- Liaise with community groups to support services and programs

Partners' Involvement includes:

- State and Federal Government
- Regional organisations including Centroc and RDA Central West
- · Industry peak bodies
- Business chamber
- Community groups

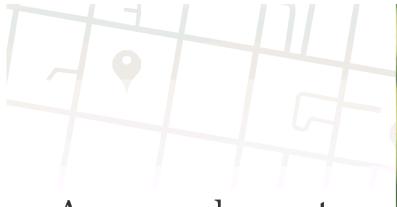
Community Participation:

- · Join a community organisation or Council Committee
- Participate in engagement opportunities
- Provide feedback on plans and policies displayed by Council
- Read the newsletters, browse the website, visit YourSay
 Orange or follow social media
- Encourage neighbours, family and friends to get involved
- Consider volunteering
- Encourage interested members of the community to seek election to Council

Measuring Our Achievements:

- Maintain compliance with Local Government legislation and guidelines
- · Increase in participation in community engagement
- High levels of customer satisfaction with services and information provided by Council
- Increased confidence in our elected representatives
- An operational youth council

"Opportunity for residents and community groups to make a 3 minute pitch to Council on innovative ideas"



Assess and report performance

A key part of setting any goal is to also to commit to measuring when and how well those goals have been met.

During the life of this CSP document Orange City Council will use a range of assessment tools to measure this progress.

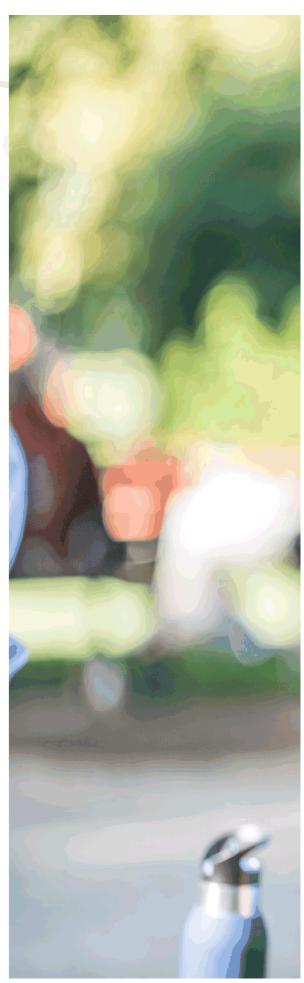
These methods will include:

- An online survey to measure levels of community satisfaction across various topics. These topics will reflect the key outcome statements in each of the four themes' 'Measuring our achievements' headings.
- Capturing feedback from the community during community engagement opportunities
- Whole of council data as assessed through regular state government reporting of council activities
- Capturing a range of community profile data which are indicators of growth and community health, including population, road condition indices, DA approvals
- Feedback from external stakeholders, including MPs, civic leaders.
- Feedback from internal stakeholders including staff

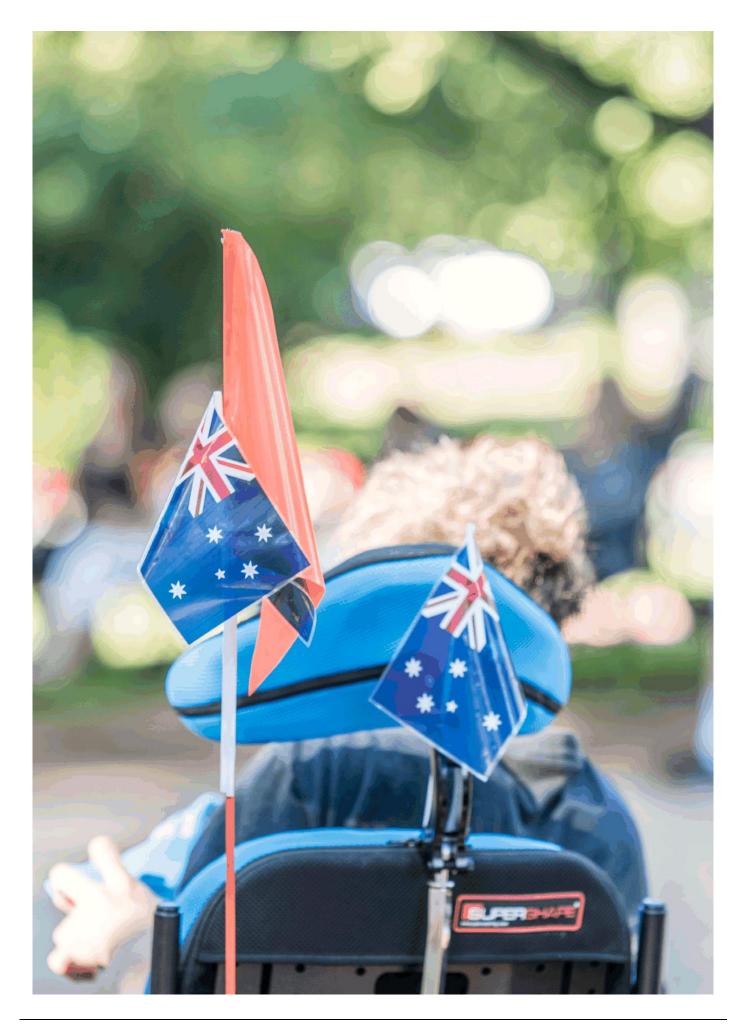
While the CSP belongs to the Orange community, the Council has a legislative responsibility to guide and influence its implementation.

Part of that responsibility is to provide progress reports to council and the community. This will be done through:

- Quarterly reporting on the implementation of the Operational and Delivery plan
- The annual report
- · Term in Review report



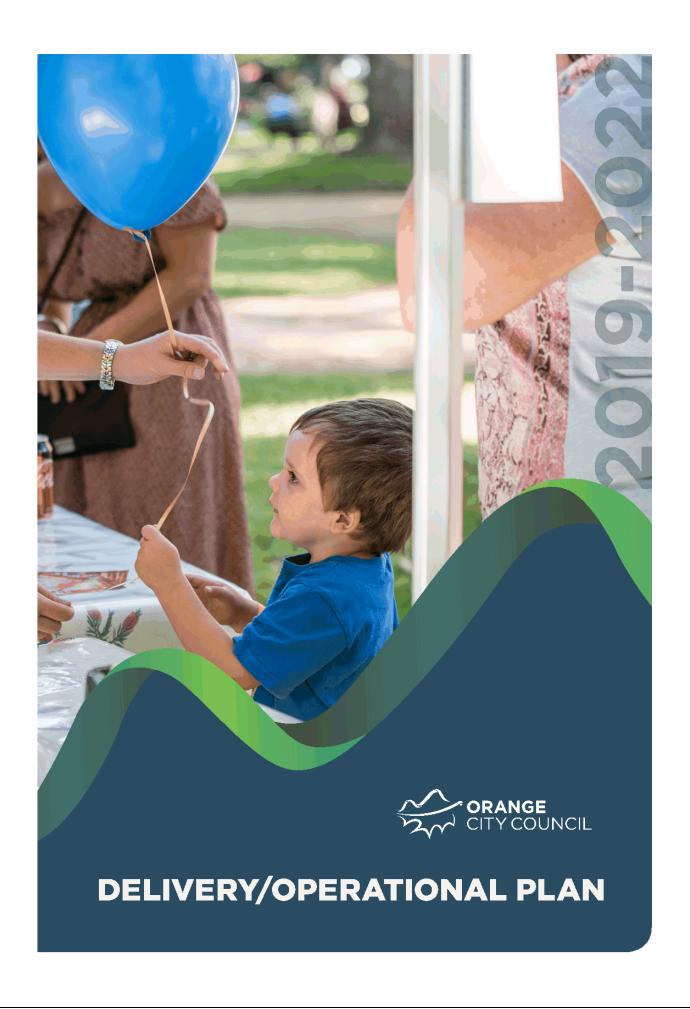




COUNCIL MEETING

21 APRIL 2020







Introduction	3
Loan Funding	6
Statement of Rates	8
Strategies	11
Levels of Service	53
Budget	62
Capital Program	81





What is this document and why are we doing it?

This four-year Delivery/Operational Plan details how the strategies outlined in the 10-year Orange Community Strategic Plan (CSP) will be implemented generally over the next four years, and specifically identifies annual tasks to be undertaken

Council, organisations and agencies will be working in partnership in considering priorities and aspirations, issues, pressures, level of resources and current commitments, as strategies are achieved.

The Delivery/Operational Plan, Workforce Management Plan, Long Term Financial Plan and Asset Management Strategy and Plans, will provide a blueprint for the Orange community's long-term growth, economic and community development and infrastructure renewal.

Community Vision

"A growing city that celebrates its natural environment, culture and lifestyle"

Directions

Through the community engagement process, the direction of the City was divided into four elements:

Live

A healthy, safe, inclusive and vibrant community.

This theme recognises the importance of encouraging healthy lifestyles, community pride and a sense of belonging. This can be achieved by maintaining a safe, caring and connected community, with active community participation supported by enhanced cultural and recreational facilities and services that cater to all of our residents. The beautiful parks, gardens and natural assets of our City are amongst our most cherished assets and contribute to making Orange a desirable place to live, work and play.

Preserve

Balancing the natural and built environment.

This theme ensures that the unique natural, cultural, social and historical aspects of our community are preserved while recognising the need for growth and development. The community was strong in its desire to be more sustainable by promoting renewable energy, reducing waste and protecting our natural resources. There is also an expectation for infrastructure to support a growing city, with roads, footpaths, parking and a vibrant CBD seen as priorities.

Prosper

A smart, innovative and resilient economy.

This theme focuses on providing the community with positive choices for investment, employment and study. It includes strengthening and diversifying our economy by targeting new and innovative industries, as well as fostering our existing strengths such as medical services, mining, local food and wine production and tourism. Orange residents are keen to see more engagement between Council, local business and industry and the education providers.

21 APRIL 2020

Collaborate

Leadership and partnership

This theme looks at forging a collaborative community that engages with open and ongoing decision making. Developing future leaders and supporting community groups to deliver services and programs were identified as priorities during the consultation. The community is looking to Council to provide leadership, guidance and responsible governance.

Principles for sustainable communities

Council has identified the key principles of a sustainable community as:

- · Managing the risks inherent in community life
- Supporting, promoting and enhancing the principles of social justice, and
- Assessing actions, projects and policies against a broad range of criteria generally referred to as the "quadruple bottom line" or key community impact.

Risk management

Orange City Council is committed to a structured and systematic approach to the management of risk both within the organisation and outside to the broader community. Enterprise Risk Management (ERM) involves the management of risks that impact (either positively or negatively) on the achievement of community objectives.

The Delivery/Operational Plan has been prepared utilising a risk-based approach. Many Strategic and Operational functions of Council have developed ERM Risk Assessments, which have informed the development of tasks and action to be taken over the life of this Plan.

Each task in the Delivery/Operational Plan has been assessed and a rating applied which indicates the risk to the Orange community if the task is not achieved.



ORANGE CITY COUNCIL DELIVERY/OPERATIONAL PLAN 2018/19-2022/23 - PAGE 3

Social justice

Social justice is based on four interrelated principles of equity, rights, access and participation.

In the Delivery/Operational Plan Social Justice principles provide guidance on the process to achieve greater levels of social inclusion, especially for women, members of the community who identify as part of the Aboriginal and Torres Strait Islander (ATSI) communities, Culturally and Linguistically Diverse (CALD) communities, LGBTQI+communities, people with disabilities, and older and young members of the community. In some program areas the inclusion needs to reach out to additional groups such as young people, older people, women, and men (such as in health related programs).

Key community impact assessment (QBL)

The application of a Quadruple Bottom Line ("QBL") framework allows projects to be assessed in terms of their aggregate economic, social, environmental and governance impacts. In the CSP the criteria are well documented. The explanation below outlines these, and what impacts they seek to assess:

- Economic/Financial what is the activity's net value/ cost? Can it be afforded?
- Environmental/Ecological what are the impacts on the local (and regional/national) built and natural environment?
- Social/(Equity) how does the activity meet the social justice elements of equity, access, participation and equal rights?
- Governance/the best interest of the community the organisation has a responsibility to be accountable to its stakeholders.

Delivery/Operational Plan

This document sets out, for each strategic direction, the objectives, strategies and tasks to be achieved over the term of this Plan. Consolidated financial information is provided, together with an overview of financial information relating to each strategic direction.

The document lists the levels of service that have been developed in consultation with the community, as well as the fees and charges for the coming year.

The term of this plan is four years, and tasks have been identified to be undertaken in quarters.

Statement of Revenue Policy

In accordance with Section 608 of the Local Government Act 1993, Council proposes a range of fees and charges.

Generally, these fees are intended to cover the following:

- · Supply of a service, product or commodity
- Giving information

- Providing a service in connection with the Council's regulatory functions, including receiving an application for approval, granting an approval, making an inspection and issuing a certificate
- · Allowing admission to any building or enclosure

The income received from these fees and charges will reduce the level of cross subsidisation, inherent in service provision, from general rates.

Section 610 of the Local Government Act 1993 states that a fee should not be determined if it is inconsistent with the amount determined under another Act, or is in addition to the amount determined under another Act.

The Local Government Act 1993 provides the framework for setting fees. Increases to fees and other charges have generally increased in line with the estimated Consumer Price Index (CPI) increase for 2017/18 of 1.8%. Some prices vary outside the index based on specific issues impacting the operations, costs, or pricing parameters of the particular service. Regulatory or statutory fees will increase in line with government pronouncements.

All rates, fees and charges are set at the maximum and can be adjusted in accordance with this Revenue Policy which allows for a discount, exemption or waiver of fees to be given where specifically included in the schedule of rates, fees and charges or provided for under a Council Policy. The criteria for the application of the discount, exemption or waiver must be clearly defined in the schedule of rates, fees and charges or stand-alone policy.

The following pricing categories have been used in determining the fees, which are summarised below:

- Full Cost Pricing Fees are set to enable the recovery of all direct and indirect costs involved in the provision of a service.
- Subsidised Pricing Fees and charges are set at a level that recovers less than the full cost incurred in service delivery. In effect some level of subsidisation is factored into the price.
- Rate of Return Pricing Fees and charges are set to enable the recovery of all direct and indirect costs involved in the provision of a service plus a profit margin.
- Market Pricing Fees and charges are based on current market fee structures. The market price is usually determined by examining competitors' prices and may have little relationship to the cost of providing the service.
- Statutory Pricing Fees and charges are set to comply with statutory legislation.
- Goods and Services Tax (GST) has been included in the fees and charges on those items that are subject to GST after considering the items specifically exempted under Section 38 (A New Tax System (Goods and Services Tax) Act 1999) and under the provisions of the Treasurer's Determination included as Division 81 items.



ORANGE CITY COUNCIL DELIVERY/OPERATIONAL PLAN 2018/19-2022/23 - PAGE 4



In general, those fees and charges that are of a regulatory nature are exempt from GST, whereas those that constitute a fee for service or competitive supply will be subject to GST. The items have been treated under the existing legislation and may need to be reviewed if there are further changes to the GST legislation.

In delivering services for a fee, council must comply with the principles of competitive neutrality. In principle, government should avoid the provision of services for a fee that directly competes with local businesses. Where government does compete with local businesses, it must set the price or fee based on the same principles as a business. For example, the Council must apply GST, payroll tax equivalents and fully cost administration services to ensure it is not unfairly competing.

Government should avoid competing in a functioning market, unless there is a market failure. For example, where there is a market concentration that results in higher than reasonable charges that is impeding economic growth or of the market supplier would not deliver the service at an affordable price.

In accordance with the provisions of Section 497 (b) of the Local Government Act 1993, Council has a base amount to which an ad valorem (rate in the \$) amount is added. The ad valorem calculation is based on the valuation of the individual property.

Council's Rating Structure includes a base charge in each of the residential rate categories. This methodology provides an equitable base by spreading the rates levied proportionate to each parcel of land for up to 50% of the income derived from each category of rate. The higher valued properties pay a greater portion of the remaining income. The schedule of rates forms part of the Revenue Policy.

Rating Strategy

Rating income is raised to allow Council to carry out its duties as prescribed in the Local Government Act 1993, which includes provision of infrastructure for transport, recreation and culture, as well as maintenance and renewal of those assets

Section 493 of the Local Government 1993 Act provides for four categories of rates:

- Farmland
- Residential
- Mining
- Business

In addition, Council may determine a sub-category or subcategories for one or more categories of rateable land in its area.

Orange City Council has determined the following categories/ sub-categories of rates:

- Residential
- Residential Rural Residential
- · Residential Clifton Grove
- Residential Ammerdown
- Residential Village
- Farmland
- Business
- Business Village

In addition, Council levies a special rate (Section 495 of the Local Government Act 1993) for the Orange Central Business Area.



ORANGE CITY COUNCIL DELIVERY/OPERATIONAL PLAN 2018/19-2022/23 - PAGE 5



The table below provides details of external loans currently held by Orange City Council.

LOANS - PRINCIPAL OUTSTANDING AS AT 10 FEBRUARY 2020

Cost centres	Loan No.	Institution	Loan Amount (\$)	Drawn Down	Interest Rate	Term (yrs)	Principal Outstanding (\$)
Airport Expansion	4001	NAB	3,000,000	Nov-12	5.48%	10	1,075,304
Southern Feeder Road/ Airport Expansion	4002	NAB	4,641,000	May-15	3.58%	10	2,648,517
Southern Suburb (LIRS Program)	4003	NAB	7,700,000	May-15	3.91%	10	4,415,804
Accelerated Roads Program	4004	NAB	3,000,000	May-16	3.24%	10	2,066,491
Regional Waste Facility	6000	ANZ	8,000,000	Nov-12	5.96%	20	6,180,641
Accelerated Roads Program 16/17	7001	СВА	2,640,000	May-17	3.25%	10	1,983,574
Accelerated Roads Program 17/18	10001	NSW Treasury	2,608,000	Jun - 18	3.26%	10	2,268,681
LED Street lighting, Cricket Centre, Animal Shelter	10003	NSW Treasury	5,000,000	Jan -20	1.61%	5	5,000,000
		TOTAL	\$36,589,000	LOAN PRINCIPAL OUTSTANDING			\$25,639,012



The table below provides details of internal loans utilised by Orange City Council.

Borrower (by purpose)	Lender (by purpose)	Purpose of Loan	Date of Ministerial Approval	Loan Amount (\$)	Drawn Down	Interest Rate	Term (yrs)	Additional Comments	Principal Outstanding (\$)
Water	Sewer	Construction of the Macquarie Pipeline	13/10/10	8,166,000	Jun-15	2%	20	Interest only over term of loan with balloon payment of principal in 2035	8,166,000
General	Sewer	Construction of 24 hour Emergency Helicopter Hangar	16/11/16	3,300,000	Jun-16	2%	24	Interest and principal	2,958,000
General	Sewer	Purchase of properties within the Orange Airport precinct	22/06/17	2,493,000	Jun-17	2%	10	Interest and principal	1,992,032
			TOTAL	\$13,959,000	LOAN F	RINCIPAL	OUTST	ANDING	\$13,116,032

The loans for the 2020/21 - 2021/22 period in addition to those currently active as shown in the table above are as follows:

External loans

The funding sources for the LTFP anticipates additional funding required for the following purpose:

- 2020/21 \$1M Regional Art Gallery extension
- 2020/21 \$1.5M Southern Feeder Road
- 2020/21 \$5M Future City project
- 2021/22 \$5M Future City project

Internal loans

Where appropriate, and with permission. Council operates an internal borrowing facility to assist in funding its capital expenditure program. The current operational plan has not identified any additional funding requirement through and internal borrowing facility.





Statement of Rates

Ordinary Rates	No. of assessments	Value of assessments \$M	Ad Valorem Amount	Base Amount	Base Amount % of Total	Estimated Yield \$
Residential	16,225	2,423	0.005056	714.20	48.61%	23,838,230
Residential - Rural Residential	509	244	0.002632	714.20	36.18%	1,004,906
Residential - Clifton Grove	230	77	0.003742	714.20	36.27%	452,922
Residential - Ammerdown	43	18.1	0.004016	714.20	29.65%	103,593
Residential - Village	190	24	0.003385	423.89	49.74%	161,926
Farmland	373	334	0.001366	714.20	36.88%	722,400
Business	1,293	606	0.012151	714.20	11.14%	8,289,402
Business - Village	19	2	0.003652	390.00	49.51%	14,968
Special Rates						
Orange Central Business Area	327	175	0.004065	N/A	N/A	713,186
					TOTAL	\$35,301,533

Note: The Revenue identified in this table represents the gross anticipated revenue prior to the application of Pensioner Rebates, Provision for Doubtful Debts and other abandonments.





Theme: Live

Objective 1: A liveable city that is connected through open spaces $% \left(1\right) =\left(1\right) \left(1\right)$

- 1.1. Engage with the community to ensure recreation opportunities and facilities meet changing needs
- 1.2. Maintain and renew recreational spaces and infrastructure to encourage an active and healthy lifestyle

Objective 2: A healthy and active community that is supported by sport and recreational infrastructure

- 2.1. Identify and deliver sport and recreation facilities to service the community into the future
- 2.2. Ensure the sporting and recreational facilities, programs and activities are accessible and affordable to support healthy lifestyle choices
- 2.3. Partner with community groups, government agencies to provide recreational activities and programs that are inclusive and meet the needs of the community

Objective 3: A friendly environment where people feel safe and included.

- 3.1. Support projects and programs that address crime and safety and contribute to an increased sense of safety in our homes and the wider community
- 3.2. Partner with key stakeholders to deliver infrastructure and activities that improve the safety and security of the community

Theme: Preserve

Objective 7: Sustainable growth and respectful planning that values the natural environment

- 7.1. Engage with the community to develop plans for growth and development that value the local environment
- 7.2. Ensure best practice use of renewable energy options for Council and community projects
- 7.3. Ensure that policies and practices are in place to protect the sustainability and security of water destined for potable supply from the water catchment area.

Objective 8: Managing our resources wisely

- 8.1. Identify and deliver essential water, waste and sewer infrastructure to service the community into the future
- 8.2. Develop and promote initiatives to reduce water, energy and waste in consultation with the community
- 8.3. Promote the range of recycling services

Objective 4: A creative community participating in arts and cultural activities

- 4.1. Engage with the community to ensure creative and cultural facilities and services meet changing needs
- 4.2. Partner with key stakeholders to deliver cultural facilities and services that reflect the interests of a culturally diverse community
- 4.3. Maintain and renew cultural facilities and programs
- 4.4. Celebrate and conserve the diverse cultural heritage of the urban, village and rural communities

Objective 5: Responsive programs and services that support our community's lifestyle and social needs

- 5.1. Engage with the community to ensure facilities and programs meet changing lifestyle and social needs
- 5.2. Ensure the community services provided by Council are professionally managed, integrated and meet demonstrated needs

Objective 6: A community that values and protects domestic animals, and the role they play in residents' wellbeing, both physical, social and psychological.

- 6.1. Provide services and facilities that enable Council to fulfil its obligations under the Companion Animal Act
- 6.2. Ensure that infrastructure exists for the safe exercising of domestic dogs
- 6.3. Partner with key stakeholders to deliver education and services relating to animal health and wellbeing

Objective 9: Infrastructure for our growing community

- 9.1. Construct and maintain a road network meets the community's transport and infrastructure needs
- 9.2. Ensure that adequate car parking spaces are available to support growth
- $9.3. \ \mbox{Ensure that an appropriate level of pedestrian amenity is provided throughout the community$
- 9.4. Develop a vibrant civic and commercial precinct as a centre for the community

Objective 10: Celebrate our cultural, social, natural and built heritage assets

- 10.1. Engage with the community to ensure plans for growth and development are respectful of our heritage
- 10.2. Preserve our diverse social and cultural heritage
- 10.3. Preserve the unique way of life of our surrounding villages





Theme: Prosper

Objective 11: Sustainable tourism, events and visitor experiences

- 11.1. Capitalise on the character and lifestyle of Orange to remain a destination of choice
- 11.2. Develop and attract a variety of events, festivals, venues and activities for locals and visitors, ensuring accessibility for all

Objective 12: A smart, innovative and resilient industry sector

- 12.1. Attract and grow strategic investment
- 12.2. Support innovative industry sectors

- 12.3. Support educational and training opportunities that retain young people, attract new workers and provide local employment
- 12.4. Partner with key stakeholders to enhance opportunities for local business to grow and prosper

Objective 13: Transport services, connectivity and infrastructure that support community, tourism, business and industry.

- 13.1. Support public and private rail, coach and air services
- 13.2. Support initiatives for improved connectivity between Orange and capital cities and regional towns

Theme: Collaborate

Objective 14: An informed community

- 14.1. Deliver communication that is open, accessible, meaningful and regular across a range of media
- 14.2. Promote organisational culture that delivers excellent customer service and continuous improvement
- 14.3. Provide opportunities for widespread and quality engagement, and where appropriate, shared decision-making.

Objective 15: Leaders in our community

- 15.1. Encourage and support residents to pursue leadership roles at Council
- 15.2. Support community organisations and groups to deliver services and programs
- 15.3. Engage and train young people to develop our future leaders
- 15.4. Develop and encourage staff to pursue leadership within Council

Objective 16: Strong relationships

- 16.1. Work in partnership with other Councils, regional organisations and State and Federal Governments
- 16.2. Advocate for the community to attract external funding to deliver services, facilities and programs

Objective 17: Responsible governance

- 17.1. Provide representative, responsible and accountable community governance
- 17.2. Ensure financial stability and support efficient ongoing operation





Theme: Live - a healthy, safe, inclusive and vibrant community

Objective 1: A liveable city that is connected through open spaces

DELI	VERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN			
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division
1.1.1	Engage with the community in the planning and development of public open space	30/06/2021	Through the Parks, Trees and Waterways Community Committee and other community workshops engage in the development of public open space	Engage with the community on the development of one open space area	30/06/2021	Community
1.1.2	Work and consult with existing and emerging groups to enhance and develop sporting and recreational infrastructure and activities	30/06/2021	Implement Council's sports facility program (minor grants)	Grant funding provided to sporting groups	30/06/2021	Community

DELIV	/ERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN			
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division
1.2.1	Implement maintenance programs/ activities to ensure infrastructure in parks (seats, signs, fences, pathways and playgrounds) is maintained to service	30/06/2021	Undertake playground inspection for each playground each month	Playgrounds inspected monthly	30/06/2021	Community
	levels as outlined in the Public Open Space Asset Management Plan		Re-oil the Orange Adventure Playground by June	Playground re oiled	30/06/2021	Community
.2.2	Implement the Open Space Strategy	30/06/2021	Finalise plans of management for community land	All community land (including Crown Land) included in a plan of management	30/06/2021	Community





Strate	gy 1.2: Maintain and renew recreational spa	aces and infrastructu	re to encourage an active and healthy lifestyle			
DELIV	ERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN			
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division
1.2.3	Monitor and implement awareness events and campaigns for priority weeds	30/06/2021	Comments are reported in 8.2.5.			
1.2.4	Deliver shared cycleway construction program as identified in the Active Travel Plan and in accord with the adopted budget	30/06/2021	Project withdrawn. No co-funding received from NSW this Delivery Program.	Government in order fo	or the project t	o be included in
1.2.5	Increase and improve public open space accessibility and facilities for a broad range of members of the community	30/06/2021	Comments are reported in 1.1.1.			



Objective 2: A healthy and active community that is supported by sport and recreational infrastructure

DELIV	ERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN			
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division
2.1.1	Implement the renewal and enhancement of recreational assets	30/06/2021	Wade Park - undertake subsoil drainage at western quarter of field	Subsoil drainage installed with minimal disruption to sporting fixtures	30/06/2021	Community
			Wade Park - renew field irrigation system	Irrigation upgraded to provide greater watering efficiencies, covering 100% of playing field	30/06/2021	Community
			Upgrade play facilities	One play facility upgraded / newly built	30/06/2021	Community
			Construct projects in Moulder Park as per landscape master plan	One master plan project completed	30/06/2021	Community
			Replace timber bridges in Moulder Park - between Cecil Road and Lamrock Avenue	Bridge installed successfully	30/06/2021	Community
			Develop camping facilities at Lake Canobolas and Mt Canobolas precinct	Progress	30/06/2021	Corporate
			Somerset Park - design and installation of pedestrian bridge linking pathways at the Northern Distributor Road end of reserve	Bridge installed successfully	30/06/2021	Community





Strateg	y 2.2: Ensure the sporting and recreational	facilities, programs	and activities are accessible and affordable	to support healthy lifestyle	choices	
DELIVI	ERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN			
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division
2.2.1	Operate the Orange Aquatic Centre	30/06/2021	Ensure the Orange Aquatic Centre complies with Royal Life Saving Society and NSW Health guidelines through satisfactory results in all audits	Audits complete	30/06/2021	Community
			Maintain all learn-to-swim enrolments at average of 750 per term	Number of enrolments	30/06/2021	Community
			Deliver the Orange Aquatic Centre capital works program	Program delivered	30/06/2021	Community

DELIV	'ERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN			
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division
2.3.1	Maintain and implement the Disability Inclusion Action Plan 2017/21	30/06/2021	Maintain and implement the Disability Inclusion Plan	Provide 1 update for OCC Annual Report and NSW Disability Minister annually	30/06/2021	Community
2.3.2	Increase and improve public open space accessibility and facilities for a broad range of members of the community	30/06/2021	Sir Jack Brabham Park Sports Centre Stage 1 completed	Amenities complete	30/06/2021	Community
2.3.3	Increase use and functionality of the Orange Showground	30/06/2021	Develop and implement a plan for the improvement and increased use of the Orange Showground	Plan complete	30/06/2021	Community
			Upgrades to Orange Showground as identified with the Orange Showground Community Committee and in accordance with the budget	Projects complete as per budget	30/06/2021	Community
2.3.4	Work with existing and emerging groups to enhance and develop sporting and recreational infrastructure and activities	30/06/2021	Develop Cricket Centre of Excellence at Wade Park	Cricket Centre of Excellence complete	30/06/2021	Community





Strateg	gy 2.3: Partner with community groups and	government agenci	es to provide recreational activities and program	s that are inclusive an	d meet the nee	ds of the community
DELIV	ERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN			
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division
2.3.5	Develop recreational facilities at the Mt Canobolas precinct	30/06/2021	Progress the Mt Canobolas precinct for mountain-bike activities	Progress	30/06/2021	Community
2.3.6	Upgrade recreational and accommodation facilities at the Lake Canobolas Scout Camp	30/06/2021	Upgrade facilities and report on progress for the Lake Canobolas Scout Camp	Progress	30/06/2021	Corporate
2.3.7	Support and work with community organisations and agencies to develop and operate programs that have a positive impact on community health	30/06/2021	Provide for three events annually	Number of events	30/06/2021	Community



Objective 3: A friendly environment where people feel safe and included

DELI	VERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN	YEAR 3 OPERATIONAL PLAN					
₹ef	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division			
5.1.1	Engage the community in addressing crime	30/06/2021	Participate in the Orange Liquor Accord	Attend 3 meetings per year	30/06/2021	Community			
			Promote the Operation Never Again program	Provide 1 summer media campaign	30/06/2021	Community			
			Participate in the relevant crime-prevention networks	Facilitate 4 Community Safety and Crime Prevention Committee meetings	30/06/2021	Community			
3.1.2	Evaluate the implementation of the Children (Protection and Parental Responsibility) Act 1997 using collected data and community-perception surveys	30/06/2021	Compile and submit six-monthly reports to the Attorney General on the implementation of the Children (Protection and Parental Responsibility) Act 1997	Reports submitted twice a year	30/06/2021	Community			
.1.3	Conduct the Orange and Cabonne Road Safety Program	30/06/2021	Deliver the Road Safety Officer action plan	1 plan completed each year	30/06/2021	Community			

Strateg	gy 3.2: Partner with key stakeholders to deli	ver infrastructure a	nd activities that improve the safety and security	of the community		
DELIV	ERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN			
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division
3.2.1	Support the Community Safety and Community Crime Prevention Committee	30/06/2021		Facilitate Community Safety Committee meetings quarterly	30/06/2021	Community





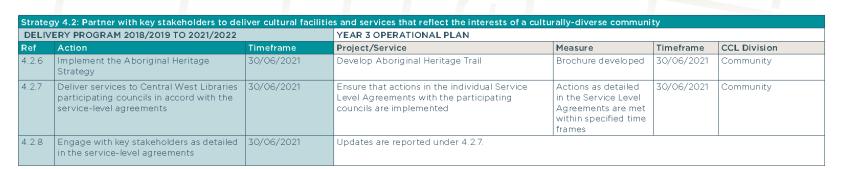
trategy 4.1: Engage with the community to e DELIVERY PROGRAM 2018/2019 TO 2021/20:		YEAR 3 OPERATIONAL PLAN			
ef Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division
1.1 Engage the community in the development of the Regional Art Gallei programs	30/06/2021 y's	Seek input from teachers in the development of the education program on an ongoing basis	2 meetings per year	30/06/2021	Community
		Provide opportunities for individuals and community groups to propose exhibitions and associated programs	2 deadlines per year 2 meetings per year	30/06/2021	Community
1.2 Profile the Gallery and engage the community in its programs through me coverage, advertising and promotional elements	30/06/2021 dia	Ensure exhibition and programs are promoted through print and digital media	10 local articles per year 5 print ads per year Social media and digital maintained	30/06/2021	Community
.3 Deliver the Civic Theatre Annual Performing Arts Program	30/06/2021	This action is a duplicate of 4.3.9.			'
I.4 Engage the community in the development of programs for the Oran Regional Museum	30/06/2021 ge	Engage with the community to create opportunities to contribute to the content and programs of the Museum	Community engagement undertaken	30/06/2021	Community
		Develop innovative learning and educational resources to assist teachers and students to engage in the Museum's programs and activities	Resources developed	30/06/2021	Community





ELIV	VERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN				
ef	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division	
1.2.1	Link visual arts with other organisations via partnerships and other innovative shared events	30/06/2021	Develop partnerships with other organisations for the delivery of exhibition programs	2 partnerships	30/06/2021	Community	
			Collaborate with other organisations to produce education and engagement events each year	2 collaborations	30/06/2021	Community	
			Program exhibitions and events in association with FOOD Week and Wine Week	2 programs	30/06/2021	Community	
4.2.2	Foster community participation in the Gallery through education and public	30/06/2021	Develop educational opportunities for children and adults at the Gallery throughout the year	4 programs	30/06/2021	Community	
	engagement		Produce at least one public program each year in partnership with the Friends of the Orange Regional Gallery	1 program	30/06/2021	Community	
			Present art-making programs for children and adults	4 programs	30/06/2021	Community	
.3	Development of options for new Planetarium and Conservatorium	30/06/2021	Develop project plan for approved project implemented according to budget and time frames	Plan complete	30/06/2021	Community	
2.4	Engage the community in the development of programs for the Orange Regional Museum	30/06/2021	Engage the community in the development of engagement programs for the Orange Regional Museum	2 meetings	30/06/2021	Community	
			Develop innovative learning and educational resources to assist teachers and students to engage in the Museum's programs and activities	3 resources	30/06/2021	Community	
2.5	Develop a Regional Museum program for Orange 30/06/2021	30/06/2021	Continue to implement the Sustainable Collections project in partnership with regional museums, cultural groups and participating councils	Meetings held	30/06/2021	Community	
			Continue the documentation of digital engagement of Regional Museum collections as part of the Sustainable Collections program	Project progress	30/06/2021	Community	





Strate	gy 4.3: Maintain and renew cultural facilitie	s and programs					
DELIV	ERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN				
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division	
4.3.1	Implement the Orange Civic Theatre and Orange Function Centre strategic plan	30/06/2021	Operate the Theatre and Function Centre in accordance with the strategic plan	Strategic Plan delivered	30/06/2021	Community	
			Actions implemented in accordance with the programming plan	Actions implemented	30/06/2021	Community	
			Actions implemented in accordance with the marketing plans	Actions implemented	30/06/2021	Community	
4.3.2	Ensure Orange Civic Theatre is a well- equipped and facilitated community resource able to accept and develop touring performing arts product	30/06/2021	Ensure sound, lighting and staging maintenance is implemented in accord with asset management	Maintenance completed	30/06/2021	Community	
.3.3	Deliver the Orange Library Service	30/06/2021	Develop a calendar of events and activities by January each year	Calendar developed	30/06/2021	Community	
			Provide early childhood literacy programs that meet guidelines, standards and outcome measures for Australian Public Libraries	Number of programs/ participants	30/06/2021	Community	
			Deliver an annual Readers and Writers Festival	Number of participants	30/06/2021	Community	





ELIV	ERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN					
f	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division		
3.4	Make the Library's heritage collections available online	30/06/2021	Continue to make digitised and digital content available through the Spydus Library Management System and other online platforms	Number of items added	30/06/2021	Community		
3.5	Improve the visitor experience through increased functionality of galleries and associated public spaces	30/06/2021	Upgrade furniture in Gallery spaces	Project progress	30/06/2021	Community		
	associated public spaces		Make the Gallery's permanent collection available online and more regularly through exhibition program	Project progress	30/06/2021	Community		
3.6	Reduce the carbon footprint of the Gallery	30/06/2021	Investigate energy-efficient options for Gallery lighting	Options investigated	30/06/2021	Community		
3.7	Manage and preserve the Gallery's permanent collection in line with industry standards	30/06/2021	Add all permanent collection items to Vernon system and maintain up-to-date records	Records updated	30/06/2021	Community		
			Maintain up-to-date records to reflect acquisitions and disposals and new information located about the works held in the collection	Records updated	30/06/2021	Community		
			Photograph all collection items and seek copyright permissions	Project progress	30/06/2021	Community		
			Collection to be independently and professionally valued	Valuation completed	30/06/2021	Community		
			Enhance and enrich the collection through purchases, donations and commissions	Collection updated	30/06/2021	Community		
			Seek industry-standard storage solutions for all artworks regarding temperature, humidity and security requirements	Solutions investigated	30/06/2021	Community		
3.8	Deliver the Orange Regional Gallery Exhibition, Education and Public programs	30/06/2021	Plan and implement program of exhibitions in accord with the exhibition timetables and budgets	Program delivered	30/06/2021	Community		





DELIV	ERY PROGRAM 2018/2019 TO 2021/20)22	YEAR 3 OPERATIONAL PLAN					
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division		
4.3.9	Deliver the Civic Theatre Annual Performing Arts Program	30/06/2021	Develop and implement an annual subscription season and performing arts program across a diverse range of genre	Program provided	30/06/2021	Community		
			Present a dedicated annual children's program for primary and secondary students	Program provided	30/06/2021	Community		
			Provide support and assistance to schools and the Orange Eisteddfod Society to present well- managed programs	Program provided	30/06/2021	Community		
			Develop and facilitate a school holiday acting/ drama program	Program provided	30/06/2021	Community		
			Develop an annual satisfaction survey of patrons and hirers	Survey completed	30/06/2021	Community		
4.3.10	Manage the Museum collection to museum industry standards	30/06/2021	Continue the migration of database records to new "Vernon" content management system and provide online access to collections	Project progress	30/06/2021	Community		
			Ensure collections at Wentworth Mine, Lake Canobolas pump house and cool stores are documented and provide online access to these collections	Project progress	30/06/2021	Community		
			Maintain up-to-date records to reflect acquisitions, disposals and new information about the works held in the collection	Records maintained	30/06/2021	Community		
			Identify and pursue funding opportunities for improvements to collection storage facilities	Funding opportunities identified	30/06/2021	Community		
			Seek funding to install humidity-climate system to ensure Museum meets industry standards	Application made	30/06/2021	Community		





Strateg	y 4.3: Maintain and renew cultural facilitie	s and programs				
DELIVERY PROGRAM 2018/2019 TO 2021/2022			YEAR 3 OPERATIONAL PLAN			
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division
4.3.11	Develop a Regional Museum program for Orange	30/06/2021	Plan and implement innovative and engaging program of exhibitions and educational activities	Program complete	30/06/2021	Community
			Ensure the Orange Regional Museum exhibitions interpret the stories, cultures and places of the region	Exhibitions interpret the region	30/06/2021	Community
			Plan and deliver innovative and engaging public and educational programs for a diverse community	Program complete	30/06/2021	Community

Strateg	y 4.4: Celebrate and conserve the diverse	cultural heritage o	f the urban, village and rural communities					
DELIV	ERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN	YEAR 3 OPERATIONAL PLAN				
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division		
4.4.1	Deliver a program to commemorate the Centenary of World War I 2014-18	30/06/2021	Completed In Year 1 of the DELIVERY PROGRAM 2018/2019 TO 2021/2022.					
4.4.2	Implement the Aboriginal heritage strategy	30/06/2021	This action is a duplicate of 4.2.6. In Year 2, 4.4.2 was corrected as below.					
4.4.2	Develop a program to activate Wentworth Mine		Develop program of events for Wentworth Mine which builds on existing local, state and national events	Program developed	30/06/2021	Community		
4.4.3	Support a range of community events	30/06/2021	Events held on Council land by external parties	Number of events	30/06/2021	Corporate		
			Council-hosted events organised by Council	Number of events	30/06/2021	Corporate		
			Implement the disability inclusion action plan with regard to supported events	Plan implemented	30/06/2021	Corporate		



Objective 5: Responsive programs and services that support our community's lifestyle and social needs

DELI \	/ERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN	YEAR 3 OPERATIONAL PLAN				
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division		
5.1.1	Conduct an annual planning and consultative process to assess the needs of our ageing population in line with the principles of an aged-friendly community	30/06/2021	Annual planning session with age-related services community committee to create action plan; adoption of plan by Council	1 planning session per year	30/06/2021	Community		
			Report on implementation of the approved ageing-related services action plan	1 report per year	30/06/2021	Community		
5.1.2	Engage with the local culturally and linguistically diverse community to identify needs and opportunities	30/06/2021	Implement programs including migrant settlement strategy, Harmony Day and social inclusion in accordance with funding provided by the Department of Social Services and other relevant funding bodies	work plan reported to the Department of Home Affairs per year. Harmony Day Event completed per year	30/06/2021	Community		
5.1.3	In line with Council's Statement of Commitment to the Aboriginal community, work with the Community Working Party to achieve the outcomes of the Orange Aboriginal Social Development Plan	30/06/2021	Liaise with the Community Working Party to determine culturally-appropriate responses to issues relating to the local Aboriginal community	2 liaison events per year	30/06/2021	Community		





DELIV	ERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN					
ef	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division		
۲ ا	Provide recreational activities for older people, people with disability and younger people to support healthy and	30/06/2021	Provide recreational activities including after-school and school-holiday activities for identified young people	3 after-school care and 1 vacation care programs each year	30/06/2021	Community		
	active living		In all services provided, ensure compliance with the Commonwealth Home Care Standards, National Standards for Disability Services, NSW Disability Inclusion Act 2014 and the Children and Young Persons (Care and Protection)	Comply with 2 Standards and 2 Acts each year	30/06/2021	Community		
			Provide a range of recreational activities as part of Seniors Week and International Day for People With a Disability annually	Provide 1 Seniors Festival event per year	30/06/2021	Community		
2.2	Implementation of wellness and reablement in the Commonwealth Home Support Program	30/06/2021	Deliver high quality service in compliance with the Commonwealth Home Care Standards	Provide 1 Wellness and Reablement report each year	30/06/2021	Community		
2.3	Provide support to the Commonwealth Home Support Program in the Central West	Implementation of Commonwealth Home Support Program, Development Officer Plan, including promotion of Commonwealth Home Support Programs services and maintaining regional directory of services	Report on I Sector Support and 1 Aged Worker Work Plan each year	30/06/2021	Community			
			Attend quarterly meetings of interagencies	Attend 4 Interagency meetings	30/06/2021	Community		
2.4	Deliver quality children's services	30/06/2021	Ensure usage rates of Council's children's services are maintained at an average of 80% across all services	Maintain an average of 80%	30/06/2021	Community		
			Ensure services comply with National standards and achieve successful assessment in accordance with the National Quality Framework	Maintain rates as Complying with National Quality Framework or higher	30/06/2021	Community		





DELIV	'ERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN	YEAR 3 OPERATIONAL PLAN				
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division		
5.2.5	Use available government funding to support the delivery of accessible and affordable services for older people and people with a disability	30/06/2021	Funding options identified and grant applications submitted	4 grant applications submitted per year	30/06/2021	Community		
			Relevant grant and compliance reporting requirements met	8 grant compliances reported	30/06/2021	Community		
5.2.6	Provide supported accommodation services to adults with an intellectual disability	30/06/2021	Residents supported	Number of residents supported	30/06/2021	Community		
			Ensure compliance with NSW Disability Service Standards, NSW Disability Inclusion Act 2014 and the Children and Young Persons (Care and Protection) Act 1998 and National Standards for Disability Services	Compliance with 2 Standards and 2 Acts	30/06/2021	Community		
5.2.7	Operate the Orange Cemetery	30/06/2021	Allocation of allotments for burial within 24 hours of receipt of application for burial	100% compliance	30/06/2021	Development		
			Keep records in accordance with Cemeteries and Crematoria Act 2013	Records kept in accordance	30/06/2021	Development		

Str	Strategy 5.3: Work with government agencies and non-profit organisations to reduce the incidence of homelessness by supporting the need for affordable and social housing									
DELIVERY PROGRAM 2018/2019 TO 2021/2022			YEAR 3 OPERATIONAL PLAN							
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division				
5.3.	Support agencies in delivering affordable and social housing	30/06/2021	Improvements in affordable housing needs analysis	Analysis progress	30/06/2021	Community				





Objective 6: A community that values and protects domestic animals and the role they play in residents' wellbeing - physically, socially and psychologically

Strateg	strategy 6.1: Provide services and facilities that enable Council to fulfil its obligations under the Companion Animals Act								
DELIVERY PROGRAM 2018/2019 TO 2021/2022			YEAR 3 OPERATIONAL PLAN						
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division			
6.1.1	Establish a new pound	30/06/2021	Operate Council Pound	Level of operation	30/06/2021	Development			

Strate	Strategy 6.2: Ensure that infrastructure exists for the safe exercising of domestic dogs										
DELIVERY PROGRAM 2018/2019 TO 2021/2022			YEAR 3 OPERATIONAL PLAN								
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division					
6.2.1	Maintain leash-free areas	30/06/2021	Maintain standard of off-leash areas	Standards maintained	30/06/2021	Development					
			Investigate opportunities for new off-leash areas	Opportunities investigated	30/06/2021	Development					

Strates	strategy 6.3: Partner with key stakeholders to deliver education and services relating to animal health and wellbeing									
DELIVERY PROGRAM 2018/2019 TO 2021/2022			YEAR 3 OPERATIONAL PLAN							
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division				
6.3.1	Support Companion Animals Community Committee	30/06/2021	Administrative support for Committee through agenda preparation and similar	Support provided	30/06/2021	Development				
6.3.2	Manage companion animals	30/06/2021	Deliver ranger services	Services delivered	30/06/2021	Development				





Objective 7: Sustainable growth and respectful planning that values the natural environment

DELIVERY PROGRAM 2018/2019 TO 2021/2022			YEAR 3 OPERATIONAL PLAN				
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division	
1.1	Provide a framework for development in the City through the Orange Local Environmental Plan 2011, plans of management and Council's	30/06/2021	Develop, and have adopted, a new City-wide development control plan	DCP completed	30/06/2021	Development	
	development control plan		Update local environmental plan on a needs basis	Updates completed	30/06/2021	Development	
1.2	.2 Provide efficient and effective development assessment and compliance service in a timely manner	30/06/2021	Development applications determined within a median time of 35 days	Median time days	30/06/2021	Development	
			Construction certificates determined within a medium time of 30 days	Median time days	30/06/2021	Development	
			Complying development certificates determined within a median time of 15 days	Median time days	30/06/2021	Development	
1.3	Provide property information in a timely manner	30/06/2021	Issue planning certificates within a median processing time of 4 days	Median time days	30/06/2021	Development	
			Issue planning certificates within a median processing time of 1.5 days where an urgency fee has been paid	Median time days	30/06/2021	Development	
			Issue building certificates and other property information within a median processing time of 4 days	Median time days	30/06/2021	Development	



membership

COUNCIL MEETING



St	trategy 7.3: Ensure that policies and practices are in place to protect the sustainability and security of water destined for potable supply from the water catchment area									
D	DELIVERY PROGRAM 2018/2019 TO 2021/2022			YEAR 3 OPERATIONAL PLAN						
Re	ef	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division			
7.3		Comply with relevant water quality legislation	30/06/2021	Refer 8.2.1 for updates.						

Objective 8: Managing our resources wisely

NB As Delivery Program Actions under Strategy 8.1 were largely Operational Plan projects/services, Strategy 8.1 has been reconfigured. See comments throughout original codes 8.1.1 to 8.1.38 and then new formatted section 8.1.39 to 8.1.47.

DELIVERY PROGRAM 2018/2019 TO 2021/2022			YEAR 3 OPERATIONAL PLAN			
₹ef	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division
.1.1	Implement water conservation strategies	30/06/2021	Implement annual water conservation strategies (media, education, advertising, water audits)	Strategies implemented	30/06/2021	Technical
1.2	Work with the Centroc Water Utilities Alliance and the NSW Water Directorate on various strategic and operational projects, including advocating for the Urban Water Industry in Regional NSW	30/06/2021	Attend meetings of the Centroc Water Utilities Alliance and the NSW Water Directorate	Meetings attended	30/06/2021	Technical





DELIV	ERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN			
ef	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division
3.1.3	Mid-term review of water and sewer strategic business plan (including financial plan)	30/06/2021	Mid-term review of water and sewer strategic business plan (including financial plan) in accordance with the Department of Planning, Industry and Environment (Water) (DPIE Water) best practice criteria by May 2021	Review completed	30/06/2021	Technical
3.1.4	Prepare new integrated water cycle management strategy (including water- conservation measures)	30/06/2021	Update integrated water cycle management strategy in accordance with the Department of Planning, Industry and Environment (Water) (DPIE Water) best practice criteria by May 2021	Review completed	30/06/2021	Technical
3.1.5	Implement Council's drought management plan	30/06/2021	Review outcomes of Council's drought management plan in accordance with Department of Planning, Industry and Environment (Water) (DPIE Water) best practice criteria by May 2021	Review completed	30/06/2021	Technical
			Also refer 8.1.43 Emergency Water Projects			
.1.6	Implement water mains extension/ realignment program	30/06/2021	Refer 8.1.40 Water Reticulation Capital Works for updat	es.		
1.7	Develop and design South Orange Stage 2 water	30/06/2021	Refer 8.1.40 Water Reticulation Capital Works for updat	es.		
.1.8	Design South Orange Stage 1C sewer	30/06/2021	Completed in Year 1 (2018/2019)			
3.1.9	Develop and design South Orange Stage 2 sewer	30/06/2021	Completed in Year 2 (2019/2020)			
.1.10	Develop and design Robindale Downs	30/06/2021	Deferred to subsequent years			
	sewer pump station and associated sewer rising main		Also refer 8.1.46 Sewer Pump Station Capital Works			
3.1.11	Spring Hill-Lucknow sewer strategy	30/06/2021	Spring Hill Lucknow Sewer Pump Station constructed to be completed by June 2021	Strategy completed	30/06/2021	Technical









DELIV	ERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN					
ef	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division		
1.24	Manhole rehabilitation	30/06/2021	Refer 8.1.47 Sewer Reticulation Capital Works for updat	es				
1.25	Manage Ophir Road and Euchareena Road resource recovery centres in accordance with landfill environmental management plans and licences	30/06/2021	Reporting to the Office of Environment and Heritage, Department of Planning and Environment Protection	Licence conditions complied with and annual reporting undertaken by 31 August each year	30/06/2021	Technical		
			Undertake maintenance works at the Ophir Road Resource Recovery Centre including site rehabilitation	Capital Works items and ongoing capping and landscape maintenance	30/06/2021	Technical		
			Community Recycling Centre reporting wastes collected to the Environment Protection Authority on a monthly basis	Weekly waste inventory monitored and reported to Cleanaway via cloud for scheduled servicing and reporting to the EPA	30/06/2021	Technical		
1.26	Re-top concrete slabs to receival station bin areas at Ophir Road Resource Recovery Centre	30/06/2021	Completed in Year 2 (2019/2020)	-				
1.27	Increase capacity in East Orange drainage channel	30/06/2021	Construction of drainage culverts under McLachlan Street	Construction completed	30/06/2021	Technical		
1.28	Deliver planned flood-mitigation strategies across the City	30/06/2021	Completed in Year 1 (2018/2019)					
1.29	Provide safe drinking and re-use water	30/06/2021	Monitor and report on water quality in accordance with regulatory requirements and report to the State Government annually	Satisfy guidelines Report submitted	30/06/2021	Technical		
1.30	Icely Road Water Treatment Plant lagoon upgrade	30/06/2021	Completed in Year 1 (2018/2019)					









DELIV	ERY PROGRAM 2018/2019 TO 2021/202	2	YEAR 3 OPERATIONAL PLAN	YEAR 3 OPERATIONAL PLAN					
ef	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division			
1.41	Water Treatment Capital Works	30/06/2021	Water Reticulation - Chlorine Dosing	Program completed	30/06/2021	Technical			
			Icely Road WTP Land Acquisition/Noise	Program completed	30/06/2021	Technical			
			Icely Road Site Security	Program completed	30/06/2021	Technical			
			Back-up Power Investigation	Program completed	30/06/2021	Technical			
			Reservoir Tank Mixers	Program completed	30/06/2021	Technical			
			Lake Canobolas Water Reticulation	Program completed	30/06/2021	Technical			
			North Orange Water Supply Strategy	Program completed	30/06/2021	Technical			
1.42	Water Storage Dams	30/06/2021	Gosling Creek Dam Upgrade	Project completed	30/06/2021	Technical			
1.43	Emergency Water Projects	30/06/2021	Spring Creek Dam to Icely Road Pipeline (Critical Drought Initiative)	Project completed	30/06/2021	Technical			
			Blackmans Swamp Creek Stormwater Harvesting Stage 2 (Critical Drought Initiative)	Project completed	30/06/2021	Technical			
			Cowra to Central Tablelands Water (CTW) Pipeline (Critical Drought Initiative)	Project completed	30/06/2021	Technical			
1.44	Sewer Administration/Management	30/06/2021	Sewer Temporary Flow Survey	Project completed	30/06/2021	Technical			
			Sewer Model Update	Project completed	30/06/2021	Technical			
			CCTV (CNSWJO) - 900mm C6 Trunk Main	Project completed	30/06/2021	Technical			
			CCTV (CNSWJO) - Sample of Sewer Mains for Reval	Project completed	30/06/2021	Technical			
.45	Sewer Treatment Capital Works	30/06/2021	Carbon Dosing	Project completed	30/06/2021	Technical			
			Secondary Clarifier Upgrade	Project completed	30/06/2021	Technical			
			Sewage Treatment Plant Inlet Works Upgrade	Project completed	30/06/2021	Technical			
			Aeration Upgrade	Project completed	30/06/2021	Technical			
			Sewage Treatment Plant (STP) Process Water Upgrade	Project completed	30/06/2021	Technical			
.46	Sewer Pump Station Capital Works	30/06/2021	Lake Canobolas Sewer Upgrade	Project completed	30/06/2021	Technical			
			Burrendong Way Rural Residential	Project completed	30/06/2021	Technical			
			Leeds Parade Rural Residential	Project completed	30/06/2021	Technical			
			Bloomfield Servicing Strategy	Project completed	30/06/2021	Technical			





Strateg	gy 8.1: Identity and deliver essential water,	waste and sewer in	frastructure to service the community into the future			
DELIV	ERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN			
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division
8.1.47	7 Sewer Reticulation Capital Works 30/06/2021	Sewer Reconstructions	Project completed	30/06/2021	Technical	
			Vent Conversions CVR 11599	Project completed	30/06/2021	Technical
			Sewer CCTV - Unit 969	Project completed	30/06/2021	Technical
			Flow Gauges/Modelling	Project completed	30/06/2021	Technical
			Manholes	Project completed	30/06/2021	Technical
			Sewer Main Relining Program	Project completed	30/06/2021	Technical
			North Orange Sewer Strategy	Project completed	30/06/2021	Technical
			Spring Hill/Lucknow Sewerage Strategy	Project completed	30/06/2021	Technical

DELIV	'ERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN				
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division	
3.2.1	Review and report on the five key areas of our environment (water, air, biodiversity, soil, salinity) through preparation of the State of Environment report	30/06/2021	Collate required information for the state of environment section in the annual report by November	Information provided by deadline	30/06/2021	Development	
2.2	Develop a landfill gas management plan for Euchareena Road Resource Recovery Centre	30/06/2021	Installation of the landfill gas-management system programmed for 2020/21 and beyond	Capital Works program aligned with financial year waste model & programmed and reviewed quarterly	30/06/2021	Technical	
3.2.3	Engage the community in the Parks Alive program and environmental activities	30/06/2021	Deliver four school programs, four educational programs and four community events per annum	Number of programs and events	30/06/2021	Development	





Strates	y 8.3: Promote the range of recycling serv	ices					
DELIVERY PROGRAM 2018/2019 TO 2021/2022			YEAR 3 OPERATIONAL PLAN				
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division	
8.3.1	Deliver waste and recycling services	30/06/2021	Promote and offer a free annual household hazardous waste collection service at the Ophir Road Resource Recovery Centre	Scheduled for October each year and reviewed annually with waste budgetary process	30/06/2021	Technical	
				Education program adopted each year with consultant Envirocom charged with meeting identified KPI's and reviewed monthly	30/06/2021	Technical	





Objective 9: Infrastructure for our growing community

DELI \	ERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN				
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division	
).1.1	Promote the construction of the Southern Feeder Road	30/06/2021	Seek grant funding opportunities for further staged construction	Applications submitted	30/06/2021	Technical	
9.1.2	Deliver Works program for road rehabilitation and re-seals as identified in the Transport Asset Management Plan	30/06/2021	Annual road rehabilitation program completed within allocated budget	Program completed	30/06/2021	Technical	
			Annual reseal program completed within allocated budget	Program completed	30/06/2021	Technical	
			Modify the intersection of Beasley Road at Blunt Road to address safety issues	Project completed	30/06/2021	Technical	
			Reconstruct Clergate Road Stage 2 from Quartz Street to Ralston Drive - subject to grant funding	Project completed	30/06/2021	Technical	
			Whiley Road/Forest Road upgrading - subject to grant funding	Project completed	30/06/2021	Technical	
			Complete construction of a new roundabout at the intersection of the NDR/Hill Street and William Maker Drive	Project completed	30/06/2021	Technical	

Strate	Strategy 9.2: Ensure that adequate car parking spaces are available to support growth									
DELIVERY PROGRAM 2018/2019 TO 2021/2022			YEAR 3 OPERATIONAL PLAN							
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division				
9.2.1	Provide and manage public car parking in the Orange Central Business District	30/06/2021		Number of deliverables implemented	30/06/2021	Development				
			Parking patrols carried out in accordance with patrol schedule and Council's adopted parking rules	Number of patrols	30/06/2021	Development				

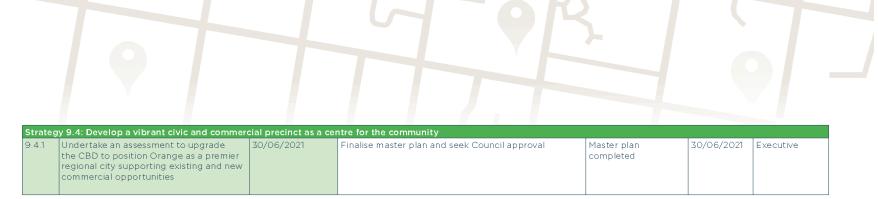




Strateg	gy 9.3: Ensure that an appropriate level of p	edestrian amenity i	s provided throughout the community			
DELIVERY PROGRAM 2018/2019 TO 2021/2022 YEAR 3 OPERATIONAL PLA		YEAR 3 OPERATIONAL PLAN	ONAL PLAN			
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division
9.3.1	Deliver program of footpath upgrading works as identified in the Transport Asset	30/06/2021	Annual footpath new construction program completed within allocated budget	Program completed	30/06/2021	Technical
	Management Plan		Annual footpath rehabilitation program completed within allocated budget	Program completed	30/06/2021	Technical

St	rateg	y 9.4: Develop a vibrant civic and commer	cial precinct as a cei	ntre for the community			
D	ELIVE	RY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN			
Re	ef	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division





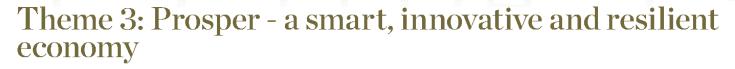
Objective 10: Celebrate our cultural, social, natural and built heritage assets

Strate	gy 10.1: Engage with the community to ensu	re plans for growth	and development are respectful of our heritage			
DELIV	VERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN			
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division
10.1.1	Provide a heritage advisory service to the community to protect and enhance heritage assets and to promote quality urban design	30/06/2021	Heritage and urban design advisory services provided	Number of services	30/06/2021	Development

DELIVERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN	/EAR 3 OPERATIONAL PLAN				
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division	
10.2.1	Maintain local heritage assistance program	30/06/2021	Ensure the local community is engaged for heritage support funding annually	Program completed	30/06/2021	Community	
0.2.2	Develop heritage strategy	30/06/2021	Implement actions contained in the Heritage Strategy and review annually	Actions completed	30/06/2021	Community	

Strate	gy 10.3: Preserve the unique way of life of o	ur surrounding villa	ges					
DELIV	'ERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN					
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division		
10.3.1	Support the Spring Hill and Lucknow Community Committees	30/06/2021	Engage with the community and update the priorities of the Villages	Level of engagement	30/06/2021	Community		





Objective 11: Sustainable tourism, events and visitor experiences

Strateg	y 11.1: Capitalise on the character and lifes	tyle of Orange to rer	main a destination of choice					
DELIVERY PROGRAM 2018/2019 TO 2021/2022			YEAR 3 OPERATIONAL PLAN	YEAR 3 OPERATIONAL PLAN				
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division		
11.1.1	Deliver visitor information services	30/06/2021	Operate the Orange Visitor Centre within budget	Operated within budget	30/06/2021	Corporate		
11.1.2	Implement the Orange Region Tourism Strategy	30/06/2021	Actions from the Orange Region Tourism Strategy by Orange360, delivered in accordance with the strategy items adopted by Council	Actions implemented	30/06/2021	Corporate		

Strates	gy 11.2: Develop and attract a variety of eve	nts, festivals, venue	s and activities for locals and visitors, ensuring a	ccessibility for all		
DELIVERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN				
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division
11.2.1	11.2.1 Provide a range of quality accommodation and services and maintenance of all infrastructure at the	30/06/2021	Maintain a three-star rating	Star rating	30/06/2021	Corporate
maintenance of all infrastru Colour City Caravan Park			Maintain occupancy rate at an annual average of at least 50%	Occupancy rate	30/06/2021	Corporate
			Undertake asset improvements in accordance with the buildings asset management plan and budgets	Improvements made	30/06/2021	Corporate
11.2.2	Support and work with sporting organisations to secure events for the Orange region	30/06/2021	Support at least five major events annually sourced by agency	Number of events	30/06/2021	Community





Objective 12: A smart, innovative and resilient industry sector

DELI	/ERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN	YEAR 3 OPERATIONAL PLAN				
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division		
12.1.1	Develop, maintain and provide information resources appropriate for business development, expansion and/ or relocation - including web-based and mobile application platforms	30/06/2021	Provide a range of up-to-date information that is appropriate to business and potential new residents	Updated quarterly	30/06/2021	Corporate		
12.1.2	Undertake refurbishment of the Central Business District	30/06/2021	Project planning completed and delivery to budget and time frames	Project completed	30/06/2021	Technical		
12.1.3	Upgrade under-awning lighting in the Central Business District	30/06/2021	Pole top lighting from Sale Street to McNamara Lane	Upgrade completed	30/06/2021	Technical		
			Continue planning for under-awning replacement	Grant opportunities	30/06/2021	Technical		
12.1.4	Develop and manage Council's residential relocation program	30/06/2021	Enquiries answered about relocating to Orange	Number of enquiries	30/06/2021	Corporate		
			Relocatees attending the annual functions of new residents	Number of attendees	30/06/2021	Corporate		
12.1.5	Manage the issues arising from telecommunications opportunities	30/06/2021	Support Regional Development Australia (RDA) Central West to advocate to address telecommunications issues and community information campaigns	Level of support	30/06/2021	Corporate		





Strates	yy 12.2: Support innovative industry sector	s						
DELIV	ERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN	YEAR 3 OPERATIONAL PLAN				
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division		
12.2.1	Facilitate industry engagement	30/06/2021	Measure number of meetings/events hosted and attended with members of the Orange business sector	Number of meetings/ events	30/06/2021	Corporate		
			Work with the local retail sector on a shop local campaign each year	Campaign held	30/06/2021	Corporate		
12.2.2 Operate the Orange Airport	Operate the Orange Airport	30/06/2021	Ensure the airport meets requirements of the Civil Aviation Safety Authority and the Office of Transport Security	Requirements met	30/06/2021	Technical		
			Ensure annual technical inspection completed	Inspection completed	30/06/2021	Technical		
			Ensure obstacle-limitation surface survey completed	Survey completed	30/06/2021	Technical		
			Annual emergency-training exercise completed	Exercise completed	30/06/2021	Technical		
12.2.3	Undertake upgrades of Airport precinct	30/06/2021	Car park extension (State-funded car park)	Construction completed	30/06/2021	Technical		



21 APRIL 2020



DELIV	/ERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN	YEAR 3 OPERATIONAL PLAN		
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division
12.4.1	Explore avenues to assist business development in the City in conjunction with the Orange Business Chamber or other peak industry organisations	30/06/2021	Meet with peak industry organisations	Number of meetings	30/06/2021	Corporate

Objective 13: Transport services, connectivity and infrastructure that support community, tourism, business and industry

Strateg	trategy 13.1: Support public and private rail, coach and air services								
DELIV	ERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN						
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division			
13.1.1	Report on improved transport linkages and interactions	30/06/2021	Report on meetings and interactions for improved transport linkages	Number of interactions	30/06/2021	Corporate			

Strates	trategy 13.2: Support initiatives for improved connectivity between Orange and capital cities and regional towns									
DELIV	'ERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN							
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division				
	Report on private sector and public transport improvements opportunities	30/06/2021	Report on private sector and public transport improvement opportunities	Number of opportunities	30/06/2021	Corporate				





Objective 14: An informed community

Strate	gy 14.1: Deliver communication that is open	, accessible, meani	ngful and regular across a range of media					
DELIV	ERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN	YEAR 3 OPERATIONAL PLAN				
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division		
14.1.1	1.1 Promote Council's activities through a range of mediums and media	30/06/2021	Provide media briefings	Number of briefings	30/06/2021	Corporate		
			Issue media releases	Number of releases	30/06/2021	Corporate		
			Issue bulletins through e-news	Number of bulletins	30/06/2021	Corporate		
4.1.2	Ensure Council maintains an internet and social media presence		Social media engagement	Level of engagement	30/06/2021	Corporate		
			Council website updates	Updates made	30/06/2021	Corporate		

DELIV	ERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN	YEAR 3 OPERATIONAL PLAN					
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division			
14.2.1	Provide a highly-responsive customer service function	30/06/2021	Issues reported allocated to relevant staff members and responded to within operational time frames	Number of CRMs entered Number of outstanding CRMs	30/06/2021	Corporate			
			All calls received by Council answered within a Grade of Service in line with Council's policy	Number of calls % GoS Average talk time	30/06/2021	Corporate			
			Continue to provide after-hours, call-answering service	Number of CRMs entered from after-hours service Number of voicemails received	30/06/2021	Corporate			





Strate	gy 14.3: Provide opportunities for widespre	ad and quality enga	agement and, where appropriate, shared decisio	n-making			
DELIVERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN	EAR 3 OPERATIONAL PLAN				
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division	
14.3.1	Establish and support Council meetings, Policy Committees and Council's community committee network	30/06/2021	Prepare and distribute agendas and reports for ordinary Council and Policy Committee meetings within three business days of the meetings	100% of papers distributed within 3 days of meetings	30/06/2021	Corporate	
			Review Council's Community Committees	Report to Council	30/06/2021	Corporate	

Objective 15: Leaders in our community

Strateg	rategy 15.1: Encourage and support residents to pursue leadership roles at Council									
DELIVI	ERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN							
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division				
	Establish and support Council meetings, policy committees and Council's community committee network	30/06/2021	Facilitate expressions of interest for Council's Community Committees	Process completed	30/06/2021	Corporate				

Si	trateg	y 15.2: Support community organisations	and groups to delive	r services and programs			
	DELIVERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN				
R	ef	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division
15		Apply Council's adopted donations and grants policy to support the community		Quarterly reports on Council's Small Donations Program to Council for determination of applications received under this Program	% determined in line with policy	30/06/2021	Corporate





DELIV	ERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN				
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division	
5.3.1	Support the Youth Advisory Council	30/06/2021	Increase engagement with the City's youth	Conduct 6 YAC meetings per year. Maintain membership minimum of 20 young people	30/06/2021	Community	
5.3.2	Implement recruitment strategies to attract and retain local young people as well as equal-employment opportunity target groups	30/06/2021	Now included in 15.4.1.				
15.3.3	Human Resources and Skillset to provide ongoing support to apprentices/trainees and their supervisors across Council	30/06/2021	Now included in 15.4.1.				
5.3.4	Support work experience and community and school careers events	30/06/2021	Now included in 15.4.1.				





DELIV	/ERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLA	AN		
ef	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division
5. 4.1	Implement the Workforce Management Plan	30/06/2021	Actions relating to attraction and retention of staff	Number of full-time equivalent staff Permanent separation rate Number of work experience placements and community career events	30/06/2021	Corporate
			Actions relating to staff leadership and development	Number of polices reviewed Number of staff attending learning and development programs Number of leadership programs run	30/06/2021	Corporate
			Maintain staff health and well-being	Actions from the staff survey action plan Number of safe work improvement notices Number of health and safety inspections with number of project audits undertaken with a score over 80% for each audit Number of staff accessing wellbeing programs Number of staff attending WHS courses Workers compensation claims frequency rate Number of policies reviewed	30/06/2021	Corporate
			Actions relating to workplace culture	Improvements in gender equality Actions from EEO Management Plan	30/06/2021	Corporate





Objective 16: Strong relationships

DELIV	ERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN		•	
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division
16.1.1	Support the Local Emergency Management Committee	30/06/2021	Support local emergency planning in conjunction with key agencies	Meetings held	30/06/2021	Technical
16.1.2	Support the Rural Fire Service	30/06/2021	Provide ongoing support and advice to quarterly Bush Fire Management Committee meetings and Bush Fire Liaison Committee meetings	Meetings attended	30/06/2021	Technical
6.1.3	Engage with State and Federal Governments on funding and policy matters	30/06/2021	Report activities of the Council showing advocacy on emerging strategic matters important to the City and region	Report submitted	30/06/2021	Executive

DELI	VERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN			
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division
16.2.1	Maintain membership of key lobby groups to advance regional priorities	30/06/2021	Report on meetings and interactions with key lobby groups - including, but not limited to: Central NSW Joint Organisation Regional Development Australia Inland Forum Regional Cities NSW Orange360 NetWaste Central West Libraries Bathurst Orange and Dubbo Alliance Association of Mining-related Councils Local Land Services Government Ministers and department officers LGNSW	Report submitted	30/06/2021	Executive





16.2: A	dvocate for the community to attract external	funding to delive	er services, facilities and programs			
DELIV	ERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN			
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division
16.2.2	Maintain sister-cities relationships with: Timaru, New Zealand; Ushiku, Japan; Orange, California; and Mt Hagen, Papua New Guinea	30/06/2021	Support opportunities for cultural exchange	Opportunities up-taken	30/06/2021	Corporate

Objective 17: Responsible governance

DELIVERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN				
ef	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division
.1.1	Maintain the delegations and sub- delegations register	30/06/2021	Review delegations to the Chief Executive Officer in November annually	Report to Council by 30 June 2021	30/06/2021	Corporate
			Update and distribute sub-delegations to staff in December annually	Preliminary report on staff delegations to CEO by 30 June 2021	30/06/2021	Corporate





DELIV	/ERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN			
₹ef	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division
7.1.2	Provide information to Councillors on training and development opportunities	30/06/2021	Coordinate with the Mayor and Councillors on Councillors' training and development plans, as per requirements in the Local Government Act	Plans updated	30/06/2021	Executive
			Report on complaints under Council's Code of Conduct to Council by December annually	Report submitted	30/06/2021	Corporate
7.1.3	Manage Council's records system	30/06/2021	All incoming letters and e-mails entered into Council's electronic records management system daily and allocated to appropriate staff member	90% of incoming correspondence register on day received	30/06/2021	Corporate
1.4	Develop and implement the suite of integrated planning and reporting documents	30/06/2021	Operational Plan 2021/2022 for the Delivery Program 2018/2019 to 2021/2022	Project completed	30/06/2021	Corporate
			Annual Budget 2021/2022	Project completed	30/06/2021	Community
			Fees and Charges 2021/2022	Project completed	30/06/2021	Community
			Preparation of the annual report by November annually	Report completed	30/06/2021	Corporate
			IP&R Resource Strategy - Long-Term Financial Plan - update for 2021/2022	Report completed	30/06/2021	Corporate
			IP&R Resource Strategy - Workforce Management Plan - continually monitor for impacts requiring inter-term update	Report completed	30/06/2021	Corporate
			IP&R Resource Strategy - Assessment Management Plan continually monitor for impacts requiring inter-term update	Report completed	30/06/2021	Corporate
			Six-monthly progress reports on the current Operational Plan as Year 1, Year 2, Year 3 or Year 4 of the current Delivery Program	Progress report completed	30/06/2021	Corporate



COUNCIL MEETING



	gy 17.1: Provide representative, responsible	and accountable					
DELIV	ERY PROGRAM 2018/2019 TO 2021/2022		YEAR 3 OPERATIONAL PLAN	YEAR 3 OPERATIONAL PLAN			
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division	
17.1.5	Maintain a framework of relevant policies and procedures	30/06/2021	Facilitate review of all policies in this financial year to meet a deadline in next financial year of August 2021 for adoption by new Council in September/October 2021 Code of Conduct For Councillors 2021 Code of Meeting Practice 2021 Records Management for Councillors 2021 Councillors' Payment of Expenses and Provision of Facilities 2021	Review completed	30/06/2021	Corporate	
			Facilitate the review of operational policies biannually	Report to CEO by 30 December 2020	30/06/2021	Corporate	
17.1.6	Ensure Councillors are made aware of key policy requirements	30/06/2021	Provide advice on key policy and legislative changes via weekly e-mails to Councillors and through Councillor Communication	Advice delivered	30/06/2021	Executive	

DELIV	ERY PROGRAM 2018/2019 TO 2021/2023	2	YEAR 3 OPERATIONAL PLAN			
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division
7.2.1	Achieve maximum return on the investment of Council's funds whilst adhering to all applicable legislative requirements and Council's policy	30/06/2021	Monthly reports to Council on the performance of the investment portfolio	Monthly report delivered to Council meeting (12)	30/06/2021	Corporate
7.2.2	Review and implement operational efficiency opportunities	30/06/2021	Undertake reviews of Council practices against recommendations from the NSW Auditor General's yearly report on local government and individual subject reports on local government activities and update the Audit and Risk Management Committee on these reviews and recommended changes	Improvements implemented	30/06/2021	Corporate





DELIVERY PROGRAM 2018/2019 TO 2021/2022			YEAR 3 OPERATIONAL PLAN	YEAR 3 OPERATIONAL PLAN			
Ref	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division	
7.2.3	Undertake testing of Council's business continuity plan	30/06/2021	Business continuity plan tested and reviewed	Review completed Testing progress	30/06/2021	Corporate	
7.2.4	Maintain the enterprise risk management system	30/06/2021	Annual review of the corporate risk register and report to Council via the Audit and Risk Management Committee	Reviewed and updated during the period	30/06/2021	Corporate	
			Compliance reporting monthly to Executive Leadership Team	Reports delivered	30/06/2021	Corporate	
			Deliver an internal audit program based on corporate-risk issues, with reports on progress against the program made to Council on a quarterly basis	Program delivered	30/06/2021	Corporate	
			Annual report from the Audit and Risk Management Committee in April annually	Report completed	30/06/2021	Corporate	
17.2.5	Provide financial reporting with reference to the long-term financial plan and the delivery program and operational plan	30/06/2021	Quarterly Budget Reviews (QBR) presented to Council within two months of the end of each quarter	Quarterly reports delivered in Nov, Feb, May	30/06/2021	Corporate	
	requirements		Annual financial statements finalised by November	Annual financial statements lodged with OLG by 31 October	30/06/2021	Corporate	



ORANGE CITY COUNCIL DELIVERY/OPERATIONAL PLAN 2018/19-2021/22- PAGE 51



DELIV	ERY PROGRAM 2018/2019 TO 2021/202	2	YEAR 3 OPERATIONAL PLAN			
ef	Action	Timeframe	Project/Service	Measure	Timeframe	CCL Division
.2.6	Implement Information Technology strategy initiatives	30/06/2021	Prepare new Information and Communications Technology (ICT) strategy for adoption	ICT Strategy adopted	30/06/2021	Corporate
			Prepare Spatial Strategy for adoption	Spatial strategy adopted	30/06/2021	Corporate
			Upgrade and/or enhance business systems as per the ICT Roadmap and Gap Analysis	Implementation time frames met	30/06/2021	Corporate
				Implementation budget targets met		
				Business opportunities realised as per ICT strategy		
		Upgrade and enhance core infrastructure systems as per the ICT Roadmap	Implementation time frames met	30/06/2021	Corporate	
				Implementation budget targets met		
				Business opportunities realised as per ICT strategy		
			Continue the ongoing review of OCC security against the Cyber Security initiatives detailed in the Australia Cyber Security Centres Essential 8 Framework	Cyber Security and penetration testing report results	30/06/2021	Corporate







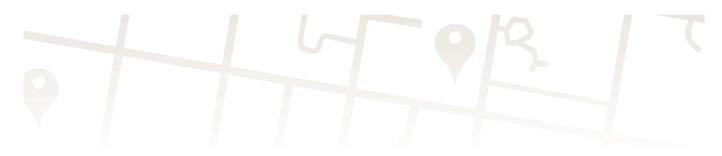
Programs	Services	Level of Service
City Government	Council - Elected Members	Council meets monthly
	Elections	A general Council election is held every four years including the election of Mayor
	Civic Functions	Civic functions and receptions are determined on request
	Corporate Image and Publications	Provide weekly media releases
Organisational Services	Works Depot - McLachlan Street	Depot provides storage and maintenance of most Council plant, and support to operational staff, with mechanical and other workshops
	Fleet and Plant Management	Each item of plant and fleet is scheduled for maintenance according to manufacturers' specifications; and software maintains record of all fleet and plant maintenance
	Road Plant and Fleet	As per 10 year replacement schedules
	Replacement	
	Rates and Annual Charges Management	Rates levied are collected by due date Reminder letters for unpaid rates or charges sent after 14 days from due date Debt collection process instigated following two outstanding instalments Water charges are raised quarterly Water supply will be restricted if account outstanding after 50 days
	Records Management	Correspondence is registered on the day of receipt
	Risk Management	Identify, assess and manage Council risks as specified in the Enterprise Risk Management Program
	Customer Service	Enter incoming requests and assign to relevant staff member via the Customer Request System daily
	Internal Audit	Carry out internal audit reviews as approved by the Audit and Risk Management Committee and the General Manager
Planning and Reporting	Community Strategic Plan	Updated after each Local Government election





Programs	Services	Level of Service
Community Services	Community safety	Road Safety (RSO) - Covers Local Government areas of Orange, Cabonne; Road safety notices, publicity and campaigns - 5 days a week, in accordance with the Road Safety Officer Action Plan.
		CCTV project – responding to applications for footage within timeframe set by CCTV Management Policy
	Children's services	Three Early Childhood Development Centres operating up to 50 weeks a year, licensed to care for up to 152 children in total between the hours of 6am to 6pm on working days
		One Family Day Care Scheme supporting up to 50 independent Educational Carers
		One Occasional Early Childhood Care Centre for up to 25 children Tuesday to Friday on working days for 48 weeks a year between 9.00am and 3pm
		One Out of School Hours (OOSH) program offering, where there are sufficient families, Before School, After School and Vacation Activities
		All Services are staffed by qualified and experienced educators and staff to meet the requirements of the position descriptions developed in line with the Education and Care Services National Regulations and the National Quality Framework.
	Ageing and disability services	Ageing and Disability services planning and development - preparation of plans, events, expos, supporting community endeavours, community engagement, referrals and interagency activities
		Regional HACC Service - Covers all 11 Local Government areas in Central NSW (Bathurst, Blayney, Cowra, Orange, Cabonne, Lachlan, Weddin, Parkes, Forbes, Oberon, Lithgow), 70 on-site visits per annum, deliver at least 4 training sessions, support Aboriginal engagement in HACC services, support interagency meetings, facilitate strategic planning - five days a week
		Residential Service - three houses each with 3-5 residents at different levels of support need; 24 hours a day, 7 days a week
		Teen Time (flexible respite) - Individual care plans developed. During School Term - nine service users, with individual programs based on needs, interests and abilities, 3-6pm, Monday to Friday. During Vacations - 8am-6pm Monday - Friday, 10 weeks per annum
		Neighbour Aid - 30-40 volunteers. Social support groups -
		25 clients, 4500 hours pa support, 5 hours weekly. Individual
		support activities (garden maintenance, Telecare, visitors scheme, retail support) 50 clients currently, 350 hours home maintenance per annum
		Food Services - At least 300 volunteers available for Meals on Wheels which has 23 clients currently receiving up to 160 meals a week; and Shopping Service - 20 clients, 1.5 hours a week/fortnight. Community Restaurant - 25 clients, once a fortnight.





Programs	Services	Level of Service
Community Services (cont)	Aboriginal, youth and migrant services, Healthy lifestyle services	Community planning - Preparation of plans including Community Plan, community engagement and interagency activities, regularly and often monthly
		Migrant Support - Covers Local Government areas of Orange, Cabonne, Parkes and Forbes; provides case work and supports access to mainstream services
		Youth Services - Support the development of activities around music, sport, recreation, etc; Regularly, responding to needs with defined projects, four music events per annum. Merge (only with conditional funding) - Up to 60 youth to 15 years of age in structure vacation activities engaging in vacation periods except winter. After school activities (with focused funding from Council) - in Glenroi and Bowen these activities respond to needs with defined projects such as touch football, two afternoons a week, depending on the project
		Supported Playgroup - provides support for two playgroups - one in Calare and one in Bowen - made up of Aboriginal families responding to need to improve early childhood learning opportunities, twice weekly with ongoing planning, support and communication
	Rangers	Urgent complaints responded to within four hours of receipt. Non-urgent complaints responded to during normal office hours (Monday to Friday) and within two working days of receipt
		Conduct daily patrols throughout the City, collecting stray dogs
Cultural Services	Orange Civic Theatre, buildings and services	Orange Civic Theatre is a multipurpose 502 raked seat venue available for hire 48 weeks of the year 7 days a week and offers a diverse range of performances and programs to the community through its Subscription Season, schools program, acting classes, local theatrical society, school productions, eisteddfod, hires and Ticketek. Orange Function Centre – large flat floor space for hire
		Orange Function Centre - large flat floor space for hire
	Orange Regional Gallery	Three large exhibition areas, up to 30 exhibitions a year, provision of art works lent to Orange Health Service General Hospital
		The Regional Gallery is open to the public Tuesdays to Sundays (closed Christmas Day, Boxing Day, Good Friday)
	Central West Libraries	Central West Libraries covers an area of 15,348 km2 and encompasses the local government areas of Blayney, Cabonne, Cowra, Forbes and Orange. Service is provided from seven branches, the largest at Orange where the Library's administrative headquarters are also located. It also offers remote 24/7 access through its website. Orange City Library is open 7 days a week and offers a wide and diverse range of programs for the community ranging from pre-schooler story time to home library service for older clients.
	Orange Regional Museum	Orange Regional Museum will host temporary and permanent exhibitions on a variety of themes. The museum will work with museums and historical societies across the region to ensure objects and sites of significance are cared for and available for public display and enjoyment. The museum will offer active learning programs for students of all ages. Open 9am – 4pm, 7 days a week excluding Christmas Day.
	Heritage and village	Two staff part-time and a Museum Adviser (10 hours a month)





Programs	Services	Level of Service
Community	Public halls and	To offer the following venues for hire:
Facilities	community centres/ buildings	Glenroi Centre, Garema Rd, Glenroi - Community space for meetings, playgroups etc
		Carriage Cottage, Spring St, Bowen – used as technology centre after school, playgroups, community meetings
		Community Information and Services Centre, Kite St, Orange office space for community services and meeting spaces
		Home and Community Care Centre, Lords PI, Orange - office space for Ageing and Disability community services and meeting spaces
		Senior Citizens and Pensioners Centre, Kite St, Orange - Community space for meetings, activities for elder residents
		Cultural Centre, Sale St, Orange – spaces allocated to community groups with an arts/crafts focus, daily and as requested
City Presentation and Recreation	Aquatic Centre	Heated outdoor 50 metre, 9 lane pool; heated diving pool with diving boards and 10m tower; indoor heated toddlers leisure pool with beach entry, water features and spa nook; indoor heated 25m pool; Beach volleyball courts; Basketball court; Cafe and barbecue facilities; Grandstand with shade cloth covering. The Centre is open daily (except Christmas Day, Good Friday).
	Parks and Sportsgrounds Management	Playgrounds and equipment are inspected on a monthly basis with safety repairs undertaken immediately and other maintenance scheduled according to need.
	Cook Park, Robertson Park, Civic Gardens, Orange Botanic Gardens, Moulder Park	These Parks receive a high level of horticultural presentation, and the level of service for mowing is identified in the Open Space Asset Management Plan (AMP) as: Mowing weekly Playground inspections weekly Re-painting, re-oiling of timber annually Pathway re-surfacing/grading annually
	Lake Canobolas Reserve, Gosling Creek Reserve, Wade Park, Sir Jack Brabham Park, Anzac Park, Riawena Oval, Glenroi Oval, Central Business District landscaping	These parks and areas are identified as regional, and receive a level of service as identified in the Open Space AMP as being: Mowing weekly Playground inspections weekly Re-painting, re-oiling of timber annually Pathway re-surfacing/grading annually
	Orange Showground Admin/Management	This precinct is mown as required, assistance is provided annually to the Orange Show Society to set up and assist during the running of the Orange Show; and assistance is provided in the preparation of venues and arenas for hirers
	Tree Care	For urgent matters response time is within one business day;
		for non-urgent matters, response is prioritised as assessed





Programs	Services	Level of Service
Commercial	Quarry Operations	Maintain Quarry at Phillip Street, Orange
Operations		
	Private Works Management	Services provided to private sector when available
	Airport Operations	Provide facilities and leases for land for private and business use as identified in the Airport Master Plan
	Colour City Caravan Park	Park Rating of 3 Stars servicing permanent, tourist, business and itinerant residents in • Deluxe and 9 Standard cabins (=15 cabins)
		 Three bedroom cottage - cottages cleaned daily 45 powered tourist sites 9 permanent sites
		 2 Council caravan sites with caravans for longer term occupancy up to 5 months 8 x powered tent sites
		40 unpowered tent sites Park is open 7 days a week
	Visitor Information Centre	Open 9am - 5pm 7 days a week, closed Christmas Day
Property	Property Administration	All properties managed to ensure the value of asset is maintained as per the Building Asset Management Plan and commercial return received where the
Services		market allows.
		The Building Asset Management Plan identifies:
		Rectify access issues when identified to comply with relevant Australian Standards The finish and appearance of Council facilities are maintained to a
		standard that is appropriate to the function the facility delivers, and is aesthetically pleasing
		 Heritage listed Council buildings and facilities maintain their relevance to their original design and construction context Council facility floors and finished surfaces are free from hazards/defects
		and public areas can be evacuated effectively in the case of emergency





Programs	Services	Level of Service
Traffic and Transport	Roads Maintenance, reseal, rehabilitation and construction; Footpaths, kerb and gutter; and bridges	Council's Transport Asset Management Plan identifies the following Levels of Service: Sealed roads will be resealed or rehabilitated when roughness exceeds 150nmi All roads classed as local or higher will be maintained at condition 8 or higher Kerb and gutter will be rehabilitated or renewed at or prior to condition 9 Paths rehabilitated at or prior to condition 7 Condition of bridges rates as per inspection schedule and maintained to relevant standards
	Street Cleaning	CBD streets swept daily; remaining streets are swept twice a year. Includes bus shelter cleaning; CBD paver scrubbing and maintenance of CBD street furniture
Utilities – Water, Sewer, Stormwater	Drainage Construction/ Maintenance	The Drainage Asset Management Plan identifies the following Levels of Service: Network designed to cater for 1 in 10 year storm event Overland flow paths and channels designed to cater for 1 in 100 year storm event Stormwater quality improvement devices designed to capture three month flows New development must provide a reduction of flows to predevelopment state Provide education programs and campaigns designed to educate the public on issues that affect stormwater pollution





Programs	Services	Level of Service
	Water Supply	The Water Asset management Plan provides the following Levels of Service:
		 Provide pressures between 20 and 80m head of water in the reticulation system whilst conveying a minimum of 6 litres per minute per residential connection under normal conditions
		 Water will be available from reticulation fire hydrants for fire-fighting at minimum flow rates
		 Water supply can supply 90% of normal demand through the worst drought on record
		Customers will receive written notice about planned interruptions
		Unplanned interruptions are not to last more than four hours
		 Staff will be on site to commence rectification of a problem after notification within 30 minutes (during working hours, one hour at other times), for high priority works
		Customers will receive a response to a complaint within five working days
	Sewage Treatment	The Sewer Asset Management Plan provides the following levels of service:
		 Connections for domestic sewerage are provided to all houses units or businesses within the defined service area
		 Staff will be on site to commence rectification of a problem after notification within 30 minutes (during working hours, one hour at other times) for high priority works
		 Accept commercial and industrial waste in accordance with the Trade Waste approval conditions
		Customers will receive a response to a complaint within five working days
	Public Conveniences	Main Central Business District conveniences are cleaned daily
Waste Management	Waste Services	Approximately 18,700 domestic and commercial waste services collected on a weekly basis.
		Over 50% of the Orange waste stream is diverted from landfill per annum.
		The Ophir Road and Euchareena Road facilities operated in accordance with Licences and OEMP. Domestic waste, recycling and organics contracts managed in accordance with terms and key performance indicators and reviewed quarterly.





Programs	Services	Level of Service
Approvals and Controls	Construction Approvals	Construction Certificate applications determined within a median of 30 days and Complying Development certificates determined within a median time of 15 days
	Development Assessment and Compliance	Assessment of Development Applications within a median net processing time of 35 days
	Development and Property Information	Section 10.7 Planning Certificates issued within a median processing time of four days (without payment of an urgency fee) and 1.5 days (with payment of an urgency fee)
		Section 6.26 Building Information Certificates and other property information issued within median processing time of four days
	Drainage Diagrams	Sanitary drainage diagrams of properties produced within five working days of application
	Plumbing and Drainage	Assessment of Section 68 Applications for water, drainage, stormwater and onsite sewage management completed within a median time of 14 days
	Environmental Health	Urgent complaints responded to within four hours of receipt.
		Non-urgent complaints responded to during normal office hours (Monday to Friday) and within two working days of receipt
		Food premises inspections at least one per year, with additional inspections for non-compliance
	Cemetery	Allocate allotments for burial and accurately record burials within 24 hours of notification.
		Lawn sections mown weekly.
		Monumental sections mown monthly
	Weeds Management	Notifications of noxious weeds responded to during normal office hours (Monday to Friday) and within two working days of receipt



Budget - consolidated

	2019/2020 Original	Proposed 2020/2021	Proposed 2021/2022	Proposed 2022/2023	Proposed 2023/2024
Income From Continuing Operations					<u> </u>
Rates and Annual Charges	(46,451,834)	(47,842,730)	(49,028,041)	(50,242,985)	(51,488,306)
User Charges and Fees	(35,293,101)	(33,089,837)	(35,904,221)	(36,792,090)	(37,702,089)
Interest and Investment Revenues	(2,903,376)	(3,055,510)	(3,110,860)	(3,167,630)	(3,225,854)
Other Revenues	(5,111,503)	(5,196,514)	(5,316,280)	(5,446,575)	(5,580,101)
Oncost recovery	(198,065)	(66,845)	(68,454)	(70,102)	(71,793)
Grants and Contributions for Operating Purposes	(12,321,905)	(19,458,346)	(12,429,693)	(12,564,582)	(12,856,957)
Grants and Contributions for Capital Purposes	(38,375,722)	(37,143,279)	(41,739,880)	(11,503,030)	(15,235,183)
Contributions - Section 64	(2,500,491)	(2,563,003)	(2,627,078)	(2,692,755)	(2,760,074)
Contributions - Section 7.11	(2,056,090)	(2,107,492)	(2,160,179)	(2,214,184)	(2,269,538)
Total Income from Continuing Operations	(145,212,087)	(150,523,556)	(152,384,686)	(124,693,933)	(131,189,895)
Expenses from Continuing Operations					
Employee Benefits and Oncosts	40,355,519	42,065,916	42,836,925	43,901,293	44,999,848
Borrowing Costs	1,259,930	1,591,963	1,540,624	1,349,547	1,166,246
Materials and Contracts	29,044,181	37,435,291	29,844,565	30,422,698	31,052,616
Plant Expenses	1,363,375	1,350,791	1,384,539	1,419,164	1,455,390
Depreciation and Amortisation	17,969,451	18,300,238	18,654,796	19,021,733	19,391,085
Internal Transfers	0	0	(12,584)	(7,406)	(1,992)
Council Rates - Internal	993,734	1,026,278	1,051,936	1,078,238	1,105,191
Garbage Charges - Internal	8,000	8,200	8,405	8,615	8,831
Sewer Availability - Internal	159,953	164,949	169,822	174,830	179,997
Water Availability - Internal	515,521	350,865	361,267	371,974	383,010
Water Usage - Internal	164,072	169,261	174,306	179,504	184,852
Other Expenses	8,039,296	7,721,022	7,919,964	8,140,435	8,368,593
Expenses from Continuing Operations Total	99,873,032	110,184,774	103,934,565	106,060,625	108,293,667
Operating Result from Continuing Operations	(45,339,055)	(40,338,782)	(48,450,121)	(18,633,308)	(22,896,228)
Operating Result before Capital Items	(2,406,752)	1,474,992	(1,922,984)	(2,223,339)	(2,631,433)





Budget - consolidated (continued)

	2019/2020 Original	Proposed 2020/2021	Proposed 2021/2022	Proposed 2022/2023	Proposed 2023/2024
Capital Budget					
Income from the Sale of Assets					
Plant & Equipment	(818,219)	(818, 369)	(1,230,394)	(1,022,048)	(966,712)
Land Development	(3,700,000)	(3,100,000)	(8,650,000)	(3,925,000)	(2,925,000)
Total Income from the Sale of Assets	(4,518,219)	(3,918,369)	(9,880,394)	(4,947,048)	(3,891,712)
Capital Renewals					
Office Equipment	4,540	4,654	4,770	4,890	5,012
Plant & Equipment	105,515	132,653	105,794	105,939	106,088
Buildings	5,134,420	2,874,813	697,288	702,543	10,719,893
Other Structures	407,502	474,896	128,300	2,136,214	129,137
Other	3,118,876	180,000	292,500	1,800,000	0
Roads, Bridges, Footpaths	2,458,371	6,167,509	2,689,601	2,749,703	2,774,828
Stormwater Drainage	70,000	70,000	345,000	660,000	70,000
Water Supply Network	1,078,496	1,081,708	935,001	1,738,376	1,741,835
Sewer Network	900,000	850,000	800,000	800,000	800,000
Total Capital Renewals	13,277,720	11,836,233	5,998,254	10,697,665	16,346,793
Capital Upgrades					
Other	42,000	887,000	42,000	42,000	42,000
Land Development	0	0	2,500,000	1,600,000	0
Operational Land	1,100,000	1,100,000	0	0	0
Total Capital Upgrades	1,142,000	1,987,000	2,542,000	1,642,000	42,000
Capital Replacements					
Office Equipment	210,395	240,000	225,000	236,194	225,000
Plant & Equipment	3,263,770	3,085,698	4,291,157	3,725,643	2,851,012
Buildings	1,563,000	8,441,500	13,150,000	500,000	0
Other Structures	3,080,666	14,696,212	16,436,107	11,943,405	1,874,998
Furniture & Fittings	19,500	81,500	94,500	5,500	0
Other	25,000	35,000	0	0	450,000
Library Books	377.140	404,883	435,151	468,191	504,274
Roads, Bridges, Footpaths	41,072,915	19,577,957	20,769,250	9,019,748	4,262,996
Stormwater Drainage	0	0	1,130,000	350,000	400,000
Land Development	0	77,915	930,000	0	0
Land Council Owned	10,000	10,000	10,000	10,000	10,000
Water Supply Network	4,825,000	10,760,000	1,380,000	3,380,000	1,103,000
Sewer Network	4,624,000	4,695,000	1,000,000	3,284,000	4,660,000
Total Capital Replacements	59,071,386	62,105,665	59,851,165	32,922,681	16,341,280



COUNCIL MEETINGAttachment 2 DRAFT - Delivery Operational Plan 2019/2022

21 APRIL 2020



Budget - consolidated (continued)

	2019/2020 Original	Proposed 2020/2021	Proposed 2021/2022	Proposed 2022/2023	Proposed 2023/2024
Loan Repayments	3,082,711	5,266,846	5,889,474	5,884,725	5,870,204
Loan Receivables	(346,794)	(359,028)	(366,208)	(373,533)	(381,004)
Total Capital Budget	71,708,804	76,918,347	64,034,291	45,826,490	34,327,561
Net Result	26,369,749	36,579,565	15,584,170	27,193,182	11,431,333
Funding Sources					
Depreciation	(17,969,451)	(18,300,238)	(18,654,796)	(19,021,733)	(19,391,085)
Restricted Assets	(4,549,410)	(8,814,201)	1,016,057	(7,053,268)	4,019,695
Loan Funds	(4,200,000)	(7,500,000)	(5,000,000)	0	0
Cost to Council	(349,112)	1,965,126	(7,054,569)	1,118,181	(3,940,057)



Budget - Collaborate

	2019/2020 Original	Proposed 2020/2021	Proposed 2021/2022	Proposed 2022/2023	Proposed 2023/2024
Income From Continuing Operations					
Rates and Annual Charges	(32,647,293)	(33,690,343)	(34,532,602)	(35,395,916)	(36,280,816)
User Charges and Fees	(1,043,925)	932,911	(1,090,833)	(1,115,171)	(1,140,116)
Interest and Investment Revenues	(1,495,383)	(1,632,331)	(1,673,140)	(1,714,968)	(1,757,842)
Other Revenues	(2,697,350)	(2,738,217)	(2,805,664)	(2,874,799)	(2,945,659)
Grants and Contributions for Operating Purposes	(3,837,593)	(3,923,423)	(4,021,508)	(4,122,047)	(4,225,097)
Contributions - Section 7.11	(2,056,090)	(2,107,492)	(2,160,179)	(2,214,184)	(2,269,538)
Total Income from Continuing Operations	(43,777,634)	(43,158,895)	(46,283,926)	(47,437,085)	(48,619,068)
Expenses from Continuing Operations					
Employee Benefits and Oncosts	12,396,100	12,937,908	12,957,228	13,271,622	13,593,894
Borrowing Costs	1,000	1,000	1,000	1,000	1,000
Materials and Contracts	7,495,175	8,078,619	7,882,045	8,048,903	8,224,616
Plant Expenses	60,295	61,774	63,308	64,889	66,535
Depreciation and Amortisation	1,009,139	1,021,518	1,034,166	1,047,089	1,060,291
Internal Transfers	(8,887,345)	(9,241,010)	(9,243,893)	(9,434,912)	(9,630,564)
Council Rates - Internal	43,775	46,869	48,041	49,241	50,473
Sewer Availability - Internal	3,696	3,807	3,922	4,039	4,160
Water Availability - Internal	7,338	7,559	7,786	8,019	8,259
Water Usage - Internal	1,067	1,400	1,442	1,485	1,530
Other Expenses	1,591,908	1,759,184	1,800,250	1,855,319	1,912,484
Total Expenses from Continuing Operations	13,722,148	14,678,628	14,555,295	14,916,694	15,292,678
Operating Result from Continuing Operations	(30,055,486)	(28,480,267)	(31,728,631)	(32,520,391)	(33,326,390)
Operating Result before Capital Items	(27,999,396)	(26,372,775)	(29,568,452)	(30,306,207)	(31,056,852)



Budget - Collaborate (continued)

	2019/2020 Original	Proposed 2020/2021	Proposed 2021/2022	Proposed 2022/2023	Proposed 2023/2024
Capital Budget					
Income from the Sale of Assets					
Plant & Equipment	(640,730)	(673,000)	(1,010,730)	(764,000)	(726,630)
Total Income from the Sale of Assets	(640,730)	(673,000)	(1,010,730)	(764,000)	(726,630)
Capital Renewals					
Office Equipment	4,540	4,654	4,770	4,890	5,012
Buildings	1,259,218	1,437,013	652,188	667,743	683,687
Total Capital Renewals	1,263,758	1,441,667	656,958	672,633	688,699
Capital Upgrades					
Total Capital Upgrades	0	0	0	0	0
Capital Replacements					
Office Equipment	200,000	215,000	200,000	200,000	200,000
Plant & Equipment	1,936,696	2,081,578	3,253,011	2,199,498	2,137,106
Total Capital Replacements	2,136,696	2,296,578	3,453,011	2,399,498	2,337,106
Loan Repayments	0	0	0	0	0
Loan Receivables	0	0	0	0	0
Total Capital Budget	2,759,724	3,065,245	3,099,239	2,308,131	2,299,175
Net Result	(27,295,762)	(25,415,022)	(28,629,392)	(30,212,260)	(31,027,215)
Funding Courses					
Funding Sources Depreciation	(1,009,139)	/1.021.E10\	(1,034,166)	(1,047,089)	(1,060,291)
Restricted Assets	1,922,218	(1,021,518)	2,832,334	2,978,122	3,054,862
Loan Funds	0	1,816,736	0	0	0
Cost to Council	(26,382,683)	(24,619,804)	(26,831,224)	(28, 281, 227)	(29,032,644)
- Cost to Council	(20,362,083)	(24,619,804)	(20,031,224)	(20,201,22/)	(23,032,044)



Budget - Prosper

	2019/2020 Original	Proposed 2020/2021	Proposed 2021/2022	Proposed 2022/2023	Proposed 2023/2024
Income From Continuing Operations					
User Charges and Fees	(2,200,979)	(2,013,765)	(2,063,230)	(2,113,930)	(2,165,899)
Other Revenues	(1,130,845)	(1,039,701)	(1,058,173)	(1,084,622)	(1,111,734)
Grants and Contributions for Capital Purposes	(1,126,000)	(6,553,545)	(13,150,000)	(1,500,000)	0
Total Income from Continuing Operations	(4,457,824)	(9,607,011)	(16,271,403)	(4,698,552)	(3,277,633)
Expenses from Continuing Operations					
Employee Benefits and Oncosts	1,451,699	1,538,494	1,576,958	1,616,381	1,656,787
Borrowing Costs	241,780	203,643	163,578	122,228	95,308
Materials and Contracts	1,573,529	1,594,019	1,603,658	1,666,196	1,677,645
Plant Expenses	37,902	38,850	39,822	40,817	41,839
Depreciation and Amortisation	734,984	748,970	763,238	777,793	792,642
Internal Transfers	336,546	341,672	348,433	355,363	362,468
Council Rates - Internal	356,067	370,668	379,936	389,435	399,170
Garbage Charges - Internal	8,000	8,200	8,405	8,615	8,831
Sewer Availability - Internal	32,936	34,119	35,066	36,034	37,034
Water Availability - Internal	43,273	44,450	45,660	46,901	48,182
Water Usage - Internal	27,495	28,300	29,128	29,982	30,859
Other Expenses	214,681	212,530	217,733	223,083	228,581
Total Expenses from Continuing Operations	5,058,892	5,163,915	5,211,615	5,312,828	5,379,346
Operating Result from Continuing Operations	601,068	(4,443,096)	(11,059,788)	614,276	2,101,713
Operating Result before Capital Items	1,727,068	2,110,449	2,090,212	2,114,276	2,101,713
Capital Budget					
Income from the Sale of Assets					
Land Development	(3,100,000)	(3,100,000)	(8,650,000)	(3,925,000)	(2,925,000)
Total Income from the Sale of Assets	(3,100,000)	(3,100,000)	(8,650,000)	(3,925,000)	(2,925,000)



Budget - Prosper (continued)

	2019/2020 Original	Proposed 2020/2021	Proposed 2021/2022	Proposed 2022/2023	Proposed 2023/2024
Capital Renewals					
Buildings	32,650	24,000	37,300	32,000	33,406
Other Structures	0	7,000	0	1,507,500	0
Total Capital Renewals	32,650	31,000	37,300	1,539,500	33,406
Capital Upgrades					
Land Development	0	0	2,500,000	1,600,000	0
Total Capital Upgrades	0	0	2,500,000	1,600,000	0
Capital Replacements					
Plant & Equipment	0	0	0	6,000	0
Buildings	1,338,000	7,941,500	12,400,000	0	0
Other Structures	178,000	2,145,726	753,000	503,000	3,000
Land Development	0	77,915	930,000	0	0
Total Capital Replacements	1,516,000	10,165,141	14,083,000	509,000	3,000
Loan Repayments	1,031,824	1,076,190	1,116,253	960,777	790,872
Loan Receivables	0	0	0	0	0
Total Capital Budget	(519,526)	8,172,331	9,086,553	684,277	(2,097,722)
Net Result	81,542	3,729,235	(1,973,235)	1,298,553	3,991
Funding Sources					
Depreciation	(734,984)	(748,970)	(763,238)	(777,793)	(792,642)
Restricted Assets	1,353,870	(2,052,259)	(272,236)	(70,606)	463,047
Loan Funds	0	0	0	0	0
Cost to Council	700,428	928,006	(3,008,709)	450,154	(325,604)

Budget - Live

	2019/2020 Original	Proposed 2020/2021	Proposed 2021/2022	Proposed 2022/2023	Proposed 2023/2024
Income From Continuing Operations					
User Charges and Fees	(6,872,119)	(7,222,672)	(7,348,167)	(7,529,974)	(7,716,314)
Interest and Investment Revenues	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
Other Revenues	(950,614)	(979,085)	(1,003,447)	(1,028,431)	(1,054,019)
Grants and Contributions for Operating Purposes	(5,736,454)	(6,166,345)	(6,034,098)	(6,043,639)	(6,214,159)
Grants and Contributions for Capital Purposes	(5,750,327)	(10,005,839)	(15,005,985)	(306,135)	(7,506,288)
Total Income from Continuing Operations	(19,324,514)	(24,388,941)	(29,406,697)	(14,923,179)	(22,505,780)
Expenses from Continuing Operations					
Employee Benefits and Oncosts	14,989,280	15,527,439	15,953,105	16,358,635	16,776,849
Borrowing Costs	60,000	56,273	46,382	36,321	26,088
Materials and Contracts	5,972,504	6,436,775	6,110,227	6,093,835	6,235,123
Plant Expenses	257,303	263,736	270,329	277,089	284,014
Depreciation and Amortisation	4,446,823	4,515,388	4,602,422	4,696,420	4,787,311
Internal Transfers	1,663,273	1,594,712	1,616,444	1,639,842	1,663,811
Council Rates - Internal	227,316	233,001	238,826	244,798	250,918
Sewer Availability - Internal	76,046	78,329	80,679	83,099	85,593
Water Availability - Internal	216,028	222,510	229,186	236,060	243,144
Water Usage - Internal	134,170	138,181	142,314	146,573	150,955
Other Expenses	2,567,466	2,596,423	2,667,938	2,744,570	2,824,322
Total Expenses from Continuing Operations	30,610,209	31,662,767	31,957,852	32,557,242	33,328,128
Operating Result from Continuing Operations	11,285,695	7,273,826	2,551,155	17,634,063	10,822,348
Operating Result before Capital Items	17,036,022	17,279,665	17,557,140	17,940,198	18,328,636



Budget - Live (continued)

	2019/2020 Original	Proposed 2020/2021	Proposed 2021/2022	Proposed 2022/2023	Proposed 2023/2024
Capital Budget					
Income from the Sale of Assets					
Plant & Equipment	(13,540)	0	(36,540)	(32,000)	(29,540)
Total Income from the Sale of Assets	(13,540)	0	(36,540)	(32,000)	(29,540)
Capital Renewals					
Plant & Equipment	0	27,000	0	0	0
Buildings	3,842,552	1,413,800	7,800	2,800	10,002,800
Other Structures	357,502	467,896	128,300	628,714	129,137
Other	3,118,876	80,000	292,500	0	0
Total Capital Renewals	7,318,930	1,988,696	428,600	631,514	10,131,937
Capital Upgrades					
Total Capital Upgrades	0	0	0	0	0
Capital Replacements		05.000	05.000	05.000	05.000
Office Equipment	0	25,000	25,000	25,000	25,000
Plant & Equipment	167,156	54,000	202,360	180,100	76,520
Buildings	75,000	0	250,000	0	1750.000
Other Structures	2,235,000	10,950,000	15,275,000	275,000	1,750,000
Furniture & Fittings	19,500	81,500	94,500	5,500	0
Other	25,000	35,000	0	0	0
Library Books	377,140	404,883	435,151	468,191	504,274
Roads, Bridges, Footpaths	0	125,000	125,000	0	0
Total Capital Replacements	2,898,796	11,675,383	16,407,011	953,791	2,355,794
Loan Repayments	124,936	576,992	586,882	596,943	607,176
Loan Receivables	0	0	0	0	0
		-			
Total Capital Budget	10,329,122	14,241,071	17,385,953	2,150,248	13,065,367
Net Result	21,614,817	21,514,897	19,937,108	19,784,311	23,887,715
Funding Sources					
Depreciation	(4,446,823)	(4,515,388)	(4,602,422)	(4,696,420)	(4,787,311)
Restricted Assets	(2,668,450)	(1,455,830)	(463,974)	(135,979)	(2,951,146)
Loan Funds	0	(1,000,000)	0	0	0
Cost to Council	14,499,544	14,543,679	14,870,712	14,951,912	16,149,258



Budget - Preserve

	2019/2020 Original	Proposed 2020/2021	Proposed 2021/2022	Proposed 2022/2023	Proposed 2023/2024
Income From Continuing Operations					
Rates and Annual Charges	(13,804,541)	(14,152,387)	(14,495,439)	(14,847,069)	(15,207,490)
User Charges and Fees	(25,176,078)	(24,786,311)	(25,401,991)	(26,033,015)	(26,679,760)
Interest and Investment Revenues	(1,392,993)	(1,408,179)	(1,422,720)	(1,437,662)	(1,453,012)
Other Revenues	(332,694)	(439,511)	(448,996)	(458,723)	(468,689)
Oncost recovery	(198,065)	(66,845)	(68,454)	(70,102)	(71,793)
Grants and Contributions for Operating Purposes	(2,747,858)	(9,368,578)	(2,374,087)	(2,398,896)	(2,417,701)
Grants and Contributions for Capital Purposes	(31,499,395)	(20,583,895)	(13,583,895)	(9,696,895)	(7,728,895)
Contributions - Section 64	(2,500,491)	(2,563,003)	(2,627,078)	(2,692,755)	(2,760,074)
Total Income from Continuing Operations	(77,652,115)	(73,368,709)	(60,422,660)	(57,635,117)	(56,787,414)
Expenses from Continuing Operations					
Employee Benefits and Oncosts	11,518,440	12,062,075	12,349,634	12,654,655	12,972,318
Borrowing Costs	957,150	1,331,047	1,329,664	1,189,998	1,043,850
Materials and Contracts	14,002,973	21,325,878	14,248,635	14,613,764	14,915,232
Plant Expenses	1,007,875	986,431	1,011,080	1,036,369	1,063,002
Depreciation and Amortisation	11,778,505	12,014,362	12,254,970	12,500,431	12,750,841
Internal Transfers	6,887,526	7,304,626	7,266,432	7,432,301	7,602,293
Council Rates - Internal	366,576	375,740	385,133	394,764	404,630
Sewer Availability - Internal	47,275	48,694	50,155	51,658	53,210
Water Availability - Internal	248,882	76,346	78,635	80,994	83,425
Water Usage - Internal	1,340	1,380	1,422	1,464	1,508
Other Expenses	3,665,241	3,152,885	3,234,043	3,317,463	3,403,206
Total Expenses from Continuing Operations	50, 481, 783	58,679,464	52,209,803	53,273,861	54,293,515
Operating Result from Continuing Operations	(27,170,332)	(14,689,245)	(8,212,857)	(4,361,256)	(2,493,899)
Operating Result before Capital Items	6,829,554	8,457,653	7,998,116	8,028,394	7,995,070





Budget - Preserve (continued)

	2019/2020 Original	Proposed 2020/2021	Proposed 2021/2022	Proposed 2022/2023	Proposed 2023/2024
Capital Budget					
Income from the Sale of Assets					
Plant & Equipment	(163,949)	(145,369)	(183,124)	(226,048)	(210,542)
Land Development	(600,000)	0	0	0	0
Total Income from the Sale of Assets	(763,949)	(145,369)	(183,124)	(226,048)	(210,542)
Capital Renewals					
Plant & Equipment	105,515	105,653	105,794	105,939	106,088
Other Structures	50,000	0	0	0	0
Other	0	100,000	0	1,800,000	0
Roads, Bridges, Footpaths	2,458,371	6,167,509	2,689,601	2,749,703	2,774,828
Stormwater Drainage	70,000	70,000	345,000	660,000	70,000
Water Supply Network	1,078,496	1,081,708	935,001	1,738,376	1,741,835
Sewer Network	900,000	850,000	800,000	800,000	800,000
Total Capital Renewals	4,662,382	8,374,870	4,875,396	7,854,018	5,492,751
Capital Upgrades					
Other	42,000	887,000	42,000	42,000	42,000
Operational Land	1,100,000	1,100,000	0	0	0
Total Capital Upgrades	1,142,000	1,987,000	42,000	42,000	42,000
Capital Replacements					
Office Equipment	10,395	0	0	11,194	0
Plant & Equipment	1,159,918	950,120	835,786	1,340,045	637,386
Buildings	150,000	500,000	500,000	500,000	0
Other Structures	667,666	1,600,486	408,107	11,165,405	121,998
Other	0	0	0	0	450,000
Roads, Bridges, Footpaths	41,072,915	19,452,957	20,644,250	9,019,748	4,262,996
Stormwater Drainage	0	0	1,130,000	350,000	400,000
Land Council Owned	10,000	10,000	10,000	10,000	10,000
Water Supply Network	4,825,000	10,760,000	1,380,000	3,380,000	1,103,000
Sewer Network	4,624,000	4,695,000	1,000,000	3,284,000	4,660,000
Total Capital Replacements	52,519,894	37,968,563	25,908,143	29,060,392	11,645,380



COUNCIL MEETING

21 APRIL 2020



Budget - Preserve (continued)

	2019/2020 Original	Proposed 2020/2021	Proposed 2021/2022	Proposed 2022/2023	Proposed 2023/2024
Loan Repayments	1,925,951	3,613,664	4,186,339	4,327,005	4,472,156
Loan Receivables	(346,794)	(359,028)	(366,208)	(373,533)	(381,004)
Total Capital Budget	59,139,484	51,439,700	34,462,546	40,683,834	21,060,741
Net Result	31,969,152	36,750,455	26,249,689	36,322,578	18,566,842
Funding Sources					
Depreciation	(11,778,505)	(12,014,362)	(12,254,970)	(12,500,431)	(12,750,841)
Restricted Assets	(5,157,048)	(7,122,848)	(1,080,067)	(9,824,805)	3,452,932
Loan Funds	(4,200,000)	(6,500,000)	(5,000,000)	0	0
Cost to Council	10,833,599	11,113,245	7,914,652	13,997,342	9,268,933



General Fund

	2019/2020 Original	Proposed 2020/2021	Proposed 2021/2022	Proposed 2022/2023	Proposed 2023/2024
Income From Continuing Operations					
Rates and Annual Charges	(41,396,140)	(42,660,644)	(43,716,402)	(44,798,556)	(45,907,766)
User Charges and Fees	(15,286,908)	(13,484,266)	(15,809,288)	(16,195,558)	(16,591,423)
Interest and Investment Revenues	(1,515,158)	(1,652,225)	(1,693,156)	(1,735,110)	(1,778,112)
Other Revenues	(5,007,386)	(5,091,294)	(5,209,930)	(5,339,066)	(5,471,404)
Oncost recovery	(195,565)	(64,345)	(65,954)	(67,602)	(69,293)
Grants and Contributions for Operating Purposes	(11,950,874)	(12,092,955)	(12,070,237)	(12,211,365)	(12,510,299)
Grants and Contributions for Capital Purposes	(36,975,722)	(32,143,279)	(41,739,880)	(10,253,030)	(11,135,183)
Contributions - Section 7.11	(2,056,090)	(2,107,492)	(2,160,179)	(2,214,184)	(2,269,538)
Total Income from Continuing Operations	(114,383,843)	(109,296,500)	(122,465,026)	(92,814,471)	(95,733,018)
Expenses from Continuing Operations					
Employee Benefits and Oncosts	35,925,790	37,423,583	38,089,820	39,036,541	40,014,514
Borrowing Costs	989,320	1,338,002	1,305,277	1,132,627	968,044
Materials and Contracts	24,782,660	25,467,077	25,136,759	25,582,813	26,198,134
Plant Expenses	937,895	914,673	937,521	960,965	985,737
Depreciation and Amortisation	11,055,382	11,248,388	11,462,401	11,685,967	11,909,074
Internal Transfers	(5,590,264)	(5,928,508)	(5,876,738)	(6,010,602)	(6,147,700)
Council Rates - Internal	891,774	921,770	944,816	968,438	992,648
Garbage Charges - Internal	8,000	8,200	8,405	8,615	8,831
Sewer Availability - Internal	118,231	121,975	125,558	129,240	133,038
Water Availability - Internal	271,489	279,513	287,775	296,277	305,042
Water Usage - Internal	164,072	169,261	174,306	179,504	184,852
Other Expenses	5,639,530	5,364,169	5,498,548	5,652,552	5,812,289
Total Expenses from Continuing Operations	75,193,879	77,328,103	78,094,448	79,622,937	81,364,503
Operating Result from Continuing Operations	(39,189,964)	(31,968,397)	(44,370,578)	(13,191,534)	(14,368,515)
Operating Result before Capital Items	(158,152)	2,282,374	(470,519)	(724,320)	(963,794)





Budget - General fund (continued)

	2019/2020 Original	Proposed 2020/2021	Proposed 2021/2022	Proposed 2022/2023	Proposed 2023/2024
Capital Budget					
Income from the Sale of Assets					
Plant & Equipment	(677,479)	(701,289)	(1,071,654)	(820,993)	(781,788)
Land Development	(3,700,000)	(3,100,000)	(8,650,000)	(3,925,000)	(2,925,000)
Total Income from the Sale of Assets	(4,377,479)	(3,801,289)	(9,721,654)	(4,745,993)	(3,706,788)
Capital Renewals					
Office Equipment	4,540	4,654	4,770	4,890	5,012
Plant & Equipment	5,515	32,653	5,794	5,939	6,088
Buildings	5,134,420	2,874,813	697,288	702,543	10,719,893
Other Structures	357,502	474,896	128,300	2,136,214	129,137
Other	3,118,876	80,000	292,500	0	0
Roads, Bridges, Footpaths	2,458,371	6,167,509	2,689,601	2,749,703	2,774,828
Stormwater Drainage	70,000	70,000	345,000	660,000	70,000
Total Capital Renewals	11,149,224	9,704,525	4,163,253	6,259,289	13,704,958
Capital Upgrades					
Other	0	845,000	0	0	0
Land Development	0	0	2,500,000	1,600,000	0
Total Capital Upgrades	0	845,000	2,500,000	1,600,000	0
Capital Replacements					
Office Equipment	210,395	240,000	225,000	236,194	225,000
Plant & Equipment	2,321,330	2,396,433	3,744,746	2,625,958	2,254,995
Buildings	1,413,000	8,441,500	13,150,000	500,000	0
Other Structures	2,930,666	13,796,212	16,436,107	7,443,405	1,874,998
Furniture & Fittings	19,500	81,500	94,500	5,500	0
Other	25,000	35,000	0	0	0
Library Books	377,140	404,883	435,151	468,191	504,274
Roads, Bridges, Footpaths	41,042,915	19,577,957	20,769,250	9,019,748	4,262,996
Stormwater Drainage	0	0	1,130,000	350,000	400,000
Land Development	0	77,915	930,000	0	0
Total Capital Replacements	48,339,946	45,051,400	56,914,754	20,648,996	9,522,263



COUNCIL MEETINGAttachment 2 DRAFT - Delivery Operational Plan 2019/2022

21 APRIL 2020



Budget - General fund (continued)

	2019/2020 Original	Proposed 2020/2021	Proposed 2021/2022	Proposed 2022/2023	Proposed 2023/2024
Loan Repayments	2,657,982	4,825,469	5,429,483	5,406,306	5,373,066
Loan Receivables	0	0	0	0	0
Total Capital Budget	57,769,673	56,625,105	59,285,836	29,168,598	24,893,499
Net Result	18,579,709	24,656,708	14,915,258	15,977,064	10,524,984
Funding Sources					
Depreciation	(11,055,382)	(11,248,388)	(11,462,401)	(11,685,967)	(11,909,074)
Restricted Assets	(3,582,401)	(3,817,069)	(868,633)	(4,000,776)	1,324,325
Loan Funds	(4,200,000)	(7,500,000)	(5,000,000)	0	0
Cost to Council	(258,074)	2,091,251	(2,415,776)	290,321	(59,765)





	2019/2020 Original	Proposed 2020/2021	Proposed 2021/2022	Proposed 2022/2023	Proposed 2023/2024
Income From Continuing Operations					
Rates and Annual Charges	(5,055,694)	(5,182,086)	(5,311,639)	(5,444,429)	(5,580,540)
User Charges and Fees	(9,777,402)	(9,121,297)	(9,348,788)	(9,581,970)	(9,820,976)
Interest and Investment Revenues	(348,157)	(349,861)	(351,608)	(353,398)	(355,233)
Other Revenues	(104,117)	(105,220)	(106,350)	(107,509)	(108,697)
Grants and Contributions for Operating Purposes	(198,214)	(7,193,522)	(188,613)	(183,481)	(178,114)
Grants and Contributions for Capital Purposes	(1,025,000)	(5,000,000)	0	(1,000,000)	0
Contributions - Section 64	(1,418,155)	(1,453,609)	(1,489,949)	(1,527,198)	(1,565,378)
Total Income from Continuing Operations	(17,926,739)	(28,405,595)	(16,796,947)	(18,197,985)	(17,608,938)
Expenses from Continuing Operations					
Employee Benefits and Oncosts	2,635,039	2,762,082	2,820,030	2,889,681	2,961,067
Borrowing Costs	233,770	223,001	210,963	199,045	186,939
Materials and Contracts	2,500,055	9,654,807	2,710,924	2,828,457	2,797,411
Plant Expenses	238,229	244,186	250,290	256,550	262,963
Depreciation and Amortisation	4,002,663	4,082,656	4,164,253	4,247,489	4,332,392
Internal Transfers	3,222,786	3,398,913	3,376,645	3,456,323	3,537,989
Council Rates - Internal	68,080	69,781	71,525	73,314	75,146
Sewer Availability - Internal	1,058	1,090	1,123	1,156	1,191
Water Availability - Internal	817	841	866	892	919
Other Expenses	1,538,143	1,499,618	1,540,053	1,581,651	1,624,442
Total Expenses from Continuing Operations	14,440,640	21,936,975	15,146,672	15,534,558	15,780,459
Operating Result from Continuing Operations	(3,486,099)	(6,468,620)	(1,650,275)	(2,663,427)	(1,828,479)





Budget - Water fund (continued)

	2019/2020 Original	Proposed 2020/2021	Proposed 2021/2022	Proposed 2022/2023	Proposed 2023/2024
Capital Budget					
Income from the Sale of Assets					
Plant & Equipment	(72,740)	(96,080)	(58,740)	(70,055)	(69,924)
Total Income from the Sale of Assets	(72,740)	(96,080)	(58,740)	(70,055)	(69,924)
Capital Renewals					
Other Structures	50,000	0	0	0	0
Water Supply Network	1,078,496	1,081,708	935,001	1,738,376	1,741,835
Total Capital Renewals	1,128,496	1,081,708	935,001	1,738,376	1,741,835
Capital Upgrades					
Operational Land	1,100,000	1,100,000	0	0	0
Total Capital Upgrades	1,100,000	1,100,000	0	0	0
Capital Replacements					
Plant & Equipment	750,620	236,155	129,551	131,068	296,672
Other Structures	150,000	900,000	0	4,500,000	0
Land Council Owned	10,000	10,000	10,000	10,000	10,000
Water Supply Network	4,825,000	10,760,000	1,380,000	3,380,000	1,103,000
Total Capital Replacements	5,735,620	11,906,155	1,519,551	8,021,068	1,409,672
Loan Repayments	274,701	285,469	297,507	309,426	321,533
Loan Receivables	0	0	0	0	0
Total Capital Budget	8,166,077	14,277,252	2,693,319	9,998,815	3,403,116
Net Result	4,679,978	7,808,632	1,043,044	7,335,388	1,574,637
Funding Sources					
Depreciation	(4,002,663)	(4,082,656)	(4,164,253)	(4,247,489)	(4,332,392)
Restricted Assets	(727,535)	(3,851,543)	1,216,297	(1,837,992)	1,388,611
Cost to Council	(50,220)	(125,567)	(1,904,912)	1,249,907	(1,369,144)





	2019/2020 Original	Proposed 2020/2021	Proposed 2021/2022	Proposed 2022/2023	Proposed 2023/2024
Income From Continuing Operations					
User Charges and Fees	(10,228,791)	(10,484,274)	(10,746,145)	(11,014,562)	(11,289,690)
Interest and Investment Revenues	(1,040,061)	(1,053,424)	(1,066,096)	(1,079,122)	(1,092,509)
Oncost recovery	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
Grants and Contributions for Operating Purposes	(172,817)	(171,869)	(170,843)	(169,736)	(168,544)
Grants and Contributions for Capital Purposes	(375,000)	0	0	(250,000)	(4,100,000)
Contributions - Section 64	(1,082,336)	(1,109,394)	(1,137,129)	(1,165,557)	(1,194,696)
Total Income from Continuing Operations	(12,901,505)	(12,821,461)	(13,122,713)	(13,681,477)	(17,847,939)
Expenses from Continuing Operations					
Employee Benefits and Oncosts	1,794,690	1,880,251	1,927,075	1,975,071	2,024,267
Borrowing Costs	36,840	30,960	24,384	17,875	11,263
Materials and Contracts	1,761,466	2,313,407	1,996,882	2,011,428	2,057,071
Plant Expenses	187,251	191,932	196,728	201,649	206,690
Depreciation and Amortisation	2,911,406	2,969,194	3,028,142	3,088,277	3,149,619
Internal Transfers	2,367,478	2,529,595	2,487,509	2,546,873	2,607,719
Council Rates - Internal	33,880	34,727	35,595	36,486	37,397
Sewer Availability - Internal	40,664	41,884	43,141	44,434	45,768
Water Availability - Internal	243,215	70,511	72,626	74,805	77,049
Other Expenses	861,623	857,235	881,363	906,232	931,862
Total Expenses from Continuing Operations	10,238,513	10,919,696	10,693,445	10,903,130	11,148,705
Operating Result from Continuing Operations	(2,662,992)	(1,901,765)	(2,429,268)	(2,778,347)	(6,699,234)
Operating Result before Capital Items	(1,205,656)	(792,371)	(1,292,139)	(1,362,790)	(1,404,538)





Budget - Sewer fund (continued)

	2019/2020 Original	Proposed 2020/2021	Proposed 2021/2022	Proposed 2022/2023	Proposed 2023/2024
Capital Budget					
Income from the Sale of Assets					
Plant & Equipment	(68,000)	(21,000)	(100,000)	(131,000)	(115,000)
Total Income from the Sale of Assets	(68,000)	(21,000)	(100,000)	(131,000)	(115,000)
Capital Renewals					
Plant & Equipment	100,000	100,000	100,000	100,000	100,000
Other	0	100,000	0	1,800,000	0
Sewer Network	900,000	850,000	800,000	800,000	800,000
Total Capital Renewals	1,000,000	1,050,000	900,000	2,700,000	900,000
Capital Upgrades					
Other	42,000	42,000	42,000	42,000	42,000
Total Capital Upgrades	42,000	42,000	42,000	42,000	42,000
Capital Replacements					
Plant & Equipment	191,820	453,110	416,860	968,617	299,345
Buildings	150,000	0	0	0	0
Roads, Bridges, Footpaths	30,000	0	0	0	0
Sewer Network	4,624,000	4,695,000	1,000,000	3,284,000	4,660,000
Total Capital Replacements	4,995,820	5,148,110	1,416,860	4,252,617	5,409,345
Loan Repayments	150,028	155,908	162,484	168,993	175,605
Loan Receivables	(346,794)	(359,028)	(366,208)	(373,533)	(381,004)
		(000,000)			
Total Capital Budget	5,773,054	6,015,990	2,055,136	6,659,077	6,030,946
Net Result	3,110,062	4,114,225	(374,132)	3,880,730	(668,288)
Funding Courses					
Funding Sources	/2.011.4.0.0\	40.000.10.11	(7.000140)	/7 Agg 277\	(7.140.010)
Depreciation	(2,911,406)	(2,969,194)	(3,028,142)	(3,088,277)	(3,149,619)
Restricted Assets	(239,474)	(1,145,589)	668,393	(1,214,500)	1,306,759
Cost to Council	(40,818)	(558)	(2,733,881)	(422,047)	(2,511,148)



21 APRIL 2020



Capital Program

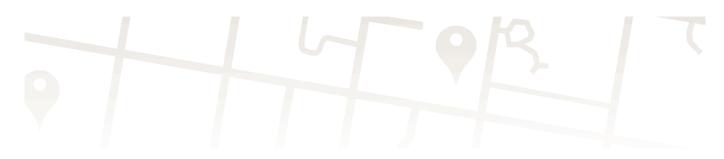
Summary - Collaborate (General Fund)	Adopted 2019/2020	Proposed 2020/2021	2021/2022	2022/2023	2023/2024
Motor Vehicle, Plant and Equipment Replacements	1,936,696	2,081,578	3,253,011	2,199,498	2,137,106
Building - Asset Renewal Program	534,040	607,013	622,188	637,743	653,687
Software / Hardware Upgrades / Acquisitions	200,000	200,000	200,000	200,000	200,000
Works Depot - Administration Office Building	0	800,000	0	0	0
Civic Centre Chiller Replacement	545,178	0	0	0	0
Civic Centre - Lift Replacement	150,000	0	0	0	0
Civic Centre Minor Works	30,000	45,000	30,000	30,000	30,000
Minor Capital Improvements	4,540	4,654	4,770	4,890	5,012
TOTAL COLLABORATE (General Fund)	3,400,454	3,738,245	4,109,969	3,072,131	3,025,805

Summary - Prosper (General Fund)	Adopted 2019/2020	Proposed 2020/2021	2021/2022	2022/2023	2023/2024
Motor Vehicle, Plant and Equipment Replacements	0	0	0	6,000	0
Orange Regional Conservatorium	0	7,600,000	12,400,000	0	0
Reseal Runway	0	0	0	500,000	0
Airport Capital Works	175,000	1,842,726	750,000	1,500,000	0
General Aviation Area - Hardstand Parking	0	300,000	0	0	0
Canobolas Scout Camp	1,338,000	341,500	0	0	0
Caravan Park Asset Improvements	35,650	34,000	40,300	34,500	36,406
Future Land Development	0	77,915	930,000	0	0
Real Estate for Sale - Development Costs	0	0	2,500,000	1,600,000	0
Minor Capital Improvements	0	0	0	8,000	0
TOTAL PROSPER (General Fund)	1,548,650	10,196,141	16,620,300	3,648,500	36,406



Summary - Live (General Fund)	Adopted 2019/2020	Proposed 2020/2021	2021/2022	2022/2023	2023/2024
Motor Vehicle, Plant and Equipment Replacements	167,156	81,000	202,360	180,100	76,520
Library Book Acquisitions	377,140	404,883	435,151	468,191	504,274
Theatre Building Improvements	31,500	102,500	99,500	5,500	0
Theatre Expansion	0	0	0	0	6,000,000
Function Centre Improvements	2,800	2,800	2,800	2,800	2,800
Heritage Projects	25,000	0	0	0	0
CWD Heritage Photographic Collection	0	25,000	25,000	25,000	25,000
Gallery Extension	3,709,752	1,000,000	0	0	0
Gallery Building Improvements	30,000	30,000	0	0	0
Moulder Park - Capital Works	227,512	227,781	58,057	58,340	33,629
Max Stewart Oval - Renovations	0	0	292,500	0	0
Accessible Swings - Cook Park	30,000	0	0	0	0
Accessible Swings - Lake Canobolas	30,000	0	0	0	0
Wade Park - Indoor Cricket Centrte	1,794,653	0	0	0	0
Wade Park Development	2,000,000	0	0	0	0
Wade Park - Drainage	0	40,000	0	0	0
Wade Park Irragation Upgrade	0	60,000	0	0	0
Wade Park Roof Grandstand	0	0	0	0	1,000,000
Orange Botanic Gardens - Koori Walk	0	80,000	0	0	0
Playground Renewals	60,000	90,000	90,000	90,000	90,000
Playground Improvements - Wentworth Estate	30,000	0	0	0	0
Playground Upgrades - Childcare Centres	0	200,000	0	0	0
SJBP - Playground	60,000	0	0	0	0
SJBP - Huntley Rd Amenity/Community Building	714,223	0	0	0	0
SJBP - Forest Rd Amenities Facilities	550,000	0	0	0	0
SJBP - Player Shelters	95,000	0	0	0	0
Sir Neville Howse Stadium Expansion - Concept Plan	20,000	0	0	0	0
Toilets at Showground Mt Canobolas - Mountain Bike Trail	0	250,000	0	0	0
Centre	100,000	500,000	0	0	1,500,000
Anzac Park Netball Court Resurfacing	68,000	0	0	0	0
Aquatic Centre - Retile Toddlers Pool	0	0	250,000	0	0





Summary - Live (General Fund) Continued	Adopted 2019/2020	Proposed 2020/2021	2021/2022	2022/2023	2023/2024
Aquatic Centre - Repairs / Wet Deck Diving Pool	0	0	0	500,000	0
Aquatic Centre - Storage Shed	0	25,000	0	0	0
Aquatic Centre Expansion	0	0	0	0	3,000,000
Fencing of Off Leash Area - North Orange	15,000	0	0	0	0
Leash Free Dog Area Fencing North Orange	0	50,000	0	0	0
Ploughman's Wetland - Elevated Boardwalk	0	35,000	0	0	0
Somerset Park - Bridge at Northern End to Connect Ribbon Gums to Northstoke Way	0	80,000	0	0	0
Rectangular Playing Fields	0	10,000,000	15,000,000	0	0
Lake Canobolas - Implementation of Master Plan	0	250,000	250,000	250,000	250,000
Glenroi Oval Master Plan	0	125,000	125,000	0	0
Lucknow - Master Plan Implementation	25,000	0	0	0	0
Clifton Grove - Master Plan	25,000	0	0	0	0
Spring Hill - Master Plan	25,000	0	0	0	0
Minor Capital Improvements	4,990	5,115	5,243	5,374	5,508
TOTAL LIVE (General Fund)	10,217,726	13,664,079	16,835,611	1,585,305	12,487,731

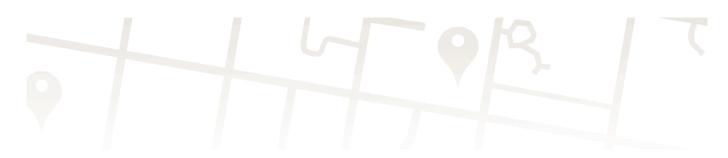
Summary - Preserve (General Fund)	Adopted 2019/2020	Proposed 2020/2021	2021/2022	2022/2023	2023/2024
Motor Vehicle, Plant and Equipment Replacements	222,993	266,508	295,169	246,299	47,457
Road Reseal & Gravel Program	1,038,901	1,064,874	1,491,496	1,118,783	1,146,754
Road Rehabilitation Program	69,470	583,625	598,105	612,920	628,074
Footpath Rehabilitation Program	450,000	350,000	200,000	200,000	200,000
Footpath Construction Program	0	100,000	102,500	105,062	107,689
Repair Program - Works to be Identified	0	745,000	400,000	800,000	0
Kerb and Gutter Construction	100,000	0	0	0	0
RMS Cycleway - New Cycleways (per Bike Plan)	100,000	100,000	100,000	100,000	100,000
Traffic Facilities	1,719,500	65,000	65,750	881,519	32,307
Roads to Recovery Program - Works to be allocated	576,000	76,000	74,000	74,000	0
Renewable Projects (BUGET LOAD ONLY)	0	500,000	500,000	500,000	0
Anson St Upgrade - Summer To Byng St	0	0	150,000	0	0





Summary - Preserve (General Fund) Continued	Adopted 2019/2020	Proposed 2020/2021	2021/2022	2022/2023	2023/2024
Anson & Margaret Street - Install Blisters and Island	0	130,000	0	0	0
Beasley / Blunt - Intersection Improvements	0	569,010	0	0	0
Byng to McLachlan - Pavement markers	0	20,000	0	0	0
Canobolas Road Causeway Upgrade	0	0	75,000	0	0
Replacement of CBD Awning Lights	1,593,765	0	0	0	0
CBD Refurbishment / Upgrade	13,906,235	15,000,000	15,000,000	0	0
Cemetery Road Construction - Extension	250,000	0	0	0	0
Cemetery - Columbarium Wall	0	62,500	0	0	0
Clergate Road - NDR to Canobolas Wooltop (Stage 2)	0	2,800,000	0	0	0
Dalton Street Roundabout Pavement at William St	0	0	200,000	0	0
Dalton St Roundabout Pavement at Peisley St	0	0	0	200,000	0
Detention Basin Capital Works	0	0	0	350,000	400,000
Double Storey Carpark	0	0	0	4,500,000	0
Eastern Gateway Rest Stop	630,000	0	0	0	0
East Orange Channel - McLachlan to March	0	0	0	590,000	0
Widen East Orange Channel McLachlan to Jilba	0	0	200,000	0	0
Escort Way and Ploughmans Lane - Roundabout	0	0	4,000,000	0	0
Forest Road - Cadia Road to Boundary	800,000	800,000	800,000	800,000	800,000
Forest Road Upgrade - Bloomfield to Cadia Road	2,000,000	0	0	0	0
Forest Road (East Fork) Railway Bridge duplication	0	0	0	4,800,000	0
Hill and Casey Street - Install Blisters	0	150,000	0	0	0
Huntley Road Upgrading at Aerodrome Road	0	0	152,000	0	0
Huntley Road Upgrading - Progressive	0	0	0	302,000	721,000
Kearneys Drive & Mathews Ave - Install Medians and Lighting Upgrade	0	110,000	0	0	0
Kite & Hill Street - Roundabout Pavement	0	0	0	0	200,000
Leeds Parade Upgrade - North of Miriam Drive	0	0	0	0	252,000

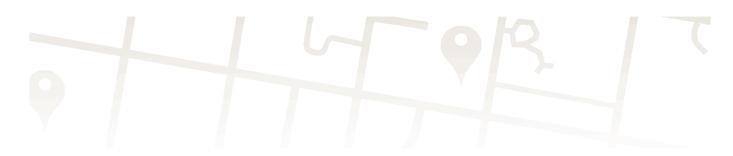




Summary - Preserve (General Fund) Continued	Adopted 2019/2020	Proposed 2020/2021	2021/2022	2022/2023	2023/2024
Lone Pine and Wakeford Street - Road Construction	0	1,400,000	0	0	0
March Street - Underpass	0	0	0	1,750,000	1,750,000
McLachlan Street Bridge	0	0	1,130,000	0	0
Northern Distributor Road - Hill St/ William Maker Drive Roundabout	5,075,000	0	0	0	0
Northern Distributor Upgrade Works	409,915	0	0	0	0
Ophir Road - Install Barrier & Widening	0	510,000	0	0	0
Phoenix Mine Road - Widening	0	335,000	0	0	0
Shiralee Rd - Pavement Upgrading	0	0	0	0	1,100,000
Southern Feeder Road Works	15,112,000	1,500,000	0	0	0
Stormwater Infrastructure Renewal	70,000	70,000	70,000	70,000	70,000
Waste Services Works & Improvements	138,561	584,943	348,107	2,123,766	61,998
Minor Capital Improvements	60,000	110,000	60,000	78,000	60,000
TOTAL OUR PRESERVE (General Fund)	44,322,340	28,002,460	26,012,127	20,202,349	7,677,279

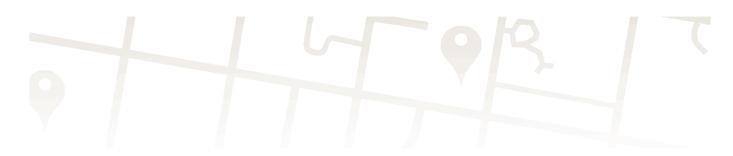
Summary - Preserve (Water)	Adopted 2019/2020	Proposed 2020/2021	2021/2022	2022/2023	2023/2024
Motor Vehicle, Plant and Equipment Replacements	750,620	236,155	129,551	131,068	296,672
Water Services - Renewals	128,496	131,708	135,001	138,376	141,835
New Water services - Locations	60,000	30,000	30,000	30,000	30,000
Water Mains Extension / Realignment Program	300,000	300,000	300,000	300,000	300,000
CBD Water Main Realignment	750,000	300,000	750,000	0	0
Water Mains Renewal Program	800,000	800,000	800,000	800,000	800,000
Water Reticulation System - Chlorine Dosing	30,000	30,000	0	0	0
Rebuild Scrapers	50,000	0	0	0	0
Telemetry & SCADA Upgrade Strategy	100,000	0	0	0	0
Water & Sewer Network Management System	50,000	0	0	0	0
Managed Aquifer Recharge Trial	0	0	0	0	473,000
Blackmans Swamp Creek Stormwater Harvest	800,000	0	0	0	0
Blackmans Swamp Creek Storm Water Harves	0	5,000,000	0	0	0
Blackmans Rehabilitation - Stage 1	330,000	0	0	0	0





Summary - Preserve (Water) Continued	Adopted 2019/2020	Proposed 2020/2021	2021/2022	2022/2023	2023/2024
Bloomfield Development Servicing Study - Sports Precinct	0	50,000	0	0	0
Gosling Creek Dam Upgrade - Investigatio	900,000	900,000	0	4,500,000	0
Icely Road Telemetry Upgrade	30,000	0	0	0	0
cely Road WTP - Land Acquisition / Noise	1,100,000	1,100,000	0	0	0
cely Road WTP - Site Security	50,000	50,000	0	0	0
lcely Road WTP - Stormwater Earthworks	0	0	200,000	0	0
cely Road WTP - Administration Building	0	0	0	450,000	0
icely Road WTP - Ozone System Upgrade	0	0	0	0	300,000
_ake Canobolas Water Reticulation	350,000	0	0	0	0
Reservoir Tank Mixers	100,000	100,000	100,000	0	0
Spring Creek Dam to Icely Road Emergency	0	4,500,000	0	0	0
Smart Water Metering	150,000	150,000	0	800,000	800,000
Suma Park Dam - Back Up Pumps	500,000	0	0	0	0
Suma Park Dam - Back Up Power nvestigation	0	100,000	0	0	0
Dam Warning System	10,000	10,000	10,000	10,000	10,000
North Orange Water Supply Strategy	300,000	200,000	0	0	0
South Orange Stage 2	325,000	100,000	0	2,600,000	0
TOTAL PRESERVE (Water)	7,964,116	14,087,863	2,454,552	9,759,444	3,151,507





Summary - Preserve (Sewer)	Adopted 2019/2020	Proposed 2020/2021	2021/2022	2022/2023	2023/2024
Motor Vehicle, Plant and Equipment					
Replacements	291,820	553,110	516,860	1,068,617	399,345
Aeration Upgrade	0	100,000	0	1,800,000	0
Bloomfield Development Servicing Study - Sports Precinct	0	50,000	0	0	0
Burrendong Way Rural Residential Design	50,000	50,000	0	0	0
Burrendong Way Pump Station Access Road	30,000	0	0	0	0
Carbon Dosing	0	75,000	0	0	0
Cadia UV Design, Construction	0	0	0	250,000	4,100,000
CENTROC Sewer CCTV Inspections	0	50,000	0	0	0
Clergate Road / Leeds Parade Industrial	0	0	0	0	560,000
Lake Canobolas Sewer Upgrade	800,000	0	0	0	0
Leeds Parade Rural Residential Design	0	50,000	0	0	0
Manholes - Renewals	100,000	0	0	0	0
Vent removal - Upgrade	42,000	42,000	42,000	42,000	42,000
Operations Shed	150,000	0	0	0	0
Orange STP Biosolids Handling	0	0	0	0	450,000
Orange STP Inlet Works Upgrade	2,210,000	3,000,000	0	0	0
Orange STP Concept Design - Water infrastructure	0	470,000	0	0	0
North Orange Sewer Strategy	0	200,000	1,000,000	2,034,000	0
South Orange Stage 2	767,000	0	0	0	0
South Orange Stage 3 - Sewer	547,000	0	0	0	0
Phillip Street DCP	100,000	0	0	450,000	0
Redmond Place Sewer Pump Station	0	0	0	550,000	0
Robindale Downs Sewer Pump Station	150,000	0	0	0	0
Spring Hill Lucknow Sewer Strategy	0	800,000	0	0	0
Sewer Reconstruction Renewals Program	100,000	100,000	100,000	100,000	100,000
Sewer Relining Program	700,000	700,000	700,000	700,000	700,000
TOTAL PRESERVE (Sewer)	6,037,820	6,240,110	2,358,860	6,994,617	6,351,345
TOTAL PRESERVE (Sewer)	6,037,820	0,240,110	2,338,860	0,554,017	0,351,345
TOTAL PRESERVE (All Funds)	58,324,276	48,330,433	30,825,539	36,956,410	17,180,131
TOTAL CAPITAL PROGRAM (All Funds)	73,491,106	75,928,898	68,391,419	45,262,346	32,730,073





A: 135 Byng Street, Orange **P:** PO Box 35, Orange NSW 2800

W: www.orange.nsw.gov.au E: council@orange.nsw.gov.au **P:** 02 6393 8000 **F:** 02 6393 8199

COUNCIL MEETING



2020/2021 **Fees and Charges**

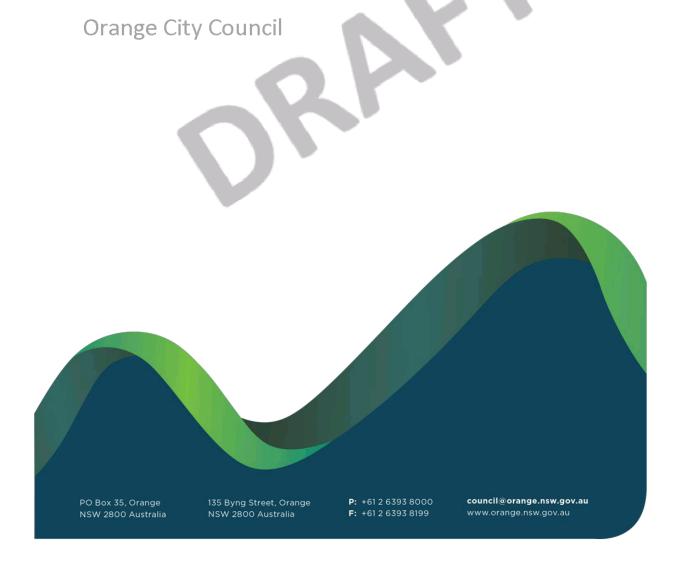


Table Of Contents

COUNCIL MEETING

Orange City Council	1
Objective 1 – Collaborate	
Administration	1
Road Closure	
Section 611	
Government Information (Public Access) Act 2009	1
Internal Review	
Rates Management	1
Photocopying	1
Printery	1
Development Contributions	1
Orange Development Contributions Plan (Section 94)	
Water and Sewer Development Contributions (Section 64)	
Water SupplySewerage	
Leeds Parade	
Council Asset Security Bond	1
Application Fee	
Inspection Fee	
Road Opening Permit	1
Application Fee	
Inspection Fee	
Local Environmental Plans & Development Control Plans	1
Local Environmental Plans	
PLUS	
Where an environmental study is required to be prepared	
Development Control Plans	
State of Environment Report	
Vehicle Lease Back Fees (per week)	
Full Private Use	
Commuter Use	
Payment for service	1
Audit and Risk Management Committee	
Conduct Review Panel	
Download Tender Documents	1
Australian Standard	
Objective 5 – Live	2
Showground	
Naylor Pavillion	
Exhibitions (community/not-for profit) – Display/Trade shows/Markets	
Exhibitions (professional/commercial) – Display/Trade shows/Markets School Use	
Sporting, Recreational and Casual Use	
Building Hire	
Where admission or cover charge is levied	
Where no admission or cover charge is levied	

Arena Hire	22
Showground – All Areas	22
Commercial Hire (including Circus)	23
Capacity of 1,000 spectators	
Capacity of 1,000-2,000 spectators	
Objective 6 – Live	24
Pool Administration/Management	24
General Admission Charges	24
12 Months swim only membership	24
6 Months swim only membership	24
3 Months swim only membership	25
12 Months swim + fitness membership	25
6 Months swim + fitness membership	25
3 Months swim + fitness membership	25
Fitness Passport	25
School Carnival	26
Special carnival event – diving, waterpolo, swimming club/authority event	26
Cleaning deposit	26
Lane Hire	26
Meeting Room Hire	26
Centre Hire	27
Learn to Swim Classes (conducted by Orange City Council)	27
Schools – Learn to Swim (conducted by Orange City Council	27
Schools – Learn to Swim (conducted by an external group at a time agreeable to centre management)	27
Wet fitness/Aqua aerobics per class	27
10 Class Entry	
Dry fitness per class	28
Group Discount	28
Birthday Parties	28
Other Activities	28
Community Programs	29
Water Polo	29
Objective 7 – Live	30
Parks & Sportsgrounds	30
Use of Parks & Sportsgrounds for Commercial Fitness Services	
Use of Parks & Sportsgrounds – sporting groups	
Use of Parks & Sportsgrounds – larger events	
Capacity of up to 1000 spectators	
Capacity of 1000-3000 spectators	
Capacity of 3000 plus spectators	31
Wade Park	31
Wade Park – Night use	31
Cook Park	32
Robertson Park	32
Other Parks and Sportsgrounds	32
Mud Hut	32
Donation of Park Furniture	32
Ranger Services/Companion Animals	33
Companion Animals (Dogs and Cats) registered under Companion Animals Act 1998	33

Pound Fees	
Release companion animal from pound	
Impounding	
Livestock (animal other than companion animals)	
Objection 0. Then	
Objective 8 – Live	
Orange Regional Museum	
Ticket Prices	:
Orange Regional Museum Front of House	
Orange Regional Museum Roof	
South court – Including Amphitheatre Hire	
•	
Theatre Administration/Management	
Performances	
Monday to Sunday	
Commercial Hire	
Rehearsals	
Conferences/Meetings	
Bookings Fees	
Cancellation of Ticketed Show	
Forum	
Additional to Basic Rental Charges	
Staff	
Equipment	
Rehearsals	
Promotion	
Additional hours	
Orange Regional Gallery	
Ticket Prices	
East Room/West Room	
One room (per hour)	
Two rooms (per hour)	
Gallery 1, Gallery 2 and Gallery 3	
Commercial Activity – For Profit organisations	
Conferences and Community Service Non-Profit Organisations	
Specialist Advice on Artworks from Gallery Professional Staff	
North Court (Day Hire)	
Where admission is charged to the event	
Where no admission is charged to the event	
Ovemight hire	
Commercial Hire – Performance Events	
Capacity of 1,000 spectators	
Capacity of 1,000-2,000 spectators	
Capacity of 2,000+ spectators	
City Events	
Stall holder fees	
Function Centre Administration/Management	
-	
Orange Function Centre Hire fees	
Ball/dinner/theatre style using Main Hall, up to 300 people	
Ball/dinner/theatre style using Main Hall & Wings, 300-500 people	
Ball/dinner/theatre style using Main Hall & Wings, 500-800 people	
Hire for decorations/rehears als - per hour	
City of Orange Eisteddfod	
Exhibitions (professional/commercial)	
Display/Trade shows (main hall and side halls)	
Exhibitions (community/not-profit)	
Display/Trade shows (main hall and side halls)	
Sporting/Entertainment Event	

With Arched. Concent forms over 300 people. Concent forms ov	Without alcohol	4
Concert female word 200 possible. Charder Service or Prize Stabile. School exam cas. Cardering by yor presen. Overtime such bay after 15 year in staff reagoald to continue function. Function Centre Additional Charges. Function Centre Additional Charges. Function Centre Additional Charges. 4. Large Events. 4. Clover Hill Function Centre. 4. Large Events. 6. Clover Hill Function Centre. 5. Historic Church. 5. Garden Areas. 5. Ernmaville Cottage Hire. 5. Overdue Items. 6. Inter Library Loans. 6. Inter Library Loans. 6. Frax sending Australia. 6. Fax receiving Australia. 6. Fax receiving International. 6. Fax receiving international. 6. Fax receiving international. 6. Courallie Park Child Development Centre. 6. Spring Street Child Care. 6. Spring Street Child Care. 6. Spring Street Children's Centre. 6. Spring Hire Community Centre. 6. Seadering and Disability Services. 6. Currolle Halls and Community Centre. 6. Seadering Hill Community Centre. 6. Spring Hill Communit	With alcohol	4
Chard's Section Prize Majol. School of Section (1998) School of Section (1998) School of Section (1998) Contribution Centre Additional Charges		
Schwie team rate. Continuity ager present. Overtime such page and type as staff eagled to continue function. Function Centre Additional Charges Function Centre Additional Charges Function Centre Additional Charges 4. Large Events. 4. Large Events. 4. Clover Hill Function Centre 4. Monotity or farty und Spen Friday. Western Hirtoric Church. 5. Garden Areas. 5. Emmaville Cottage Hire. 5. Orange City Library. 5. Overdue tems. 6. Inter Library Loans Printing. 5. Fax sending Justralia. 5. Fax receiving Australia. 5. Fax receiving Australia. 5. Fax receiving Australia. 5. Fax receiving Australia. 5. Cobjective 9 – Live. 5. Courallie Park Child Development Centre. 5. Fanily Day Care. 5. Fee per hour of contracted care or part there of . 5. Courallie Park Child Development Centre. 5. Spring Street Children's Centre. 5. Spring Street Children's Centre. 5. Ageing and Disability Services. 5. Charge of Services 5. Carrage Colliden's Centre. 5. 5. Carrage Colliden's Centre. 5. 5. Carrage Colliden's Centre. 5. 5. 5. Carrage Colliden's Centre. 5. 5. 5. 5. 6. 6. 6. 6. 6. 6. 6. 6. 6. 6. 6. 6. 6.		
Camba lavy per person Overtime surchus after tigen an start imagaged to continue function. Function Centra Additional Charges Function Centra Additional Charges Function Centra Additional Charges A Large Events. A Clover Hill Function Centre A Mindry us in start guints from in start imagaged to continue function. Historic Church. Garden Areas. Bermanville Cottage Hire. Orange City Library. Overdue items. Inter Library Loans Inter Library Loans Inter Library Loans Fax sending Australia. Fax receiving Australia. Fax receiving International. Fax receiving International. Courallie Park Child Development Centre. Feep per hour of contracted care or part there of Occasional Child Care. Septing Street Children's Centre. 55 Ageing and Disability Services. 75 Ageing and Disability Services. 75 Public Halls and Community Centres 75 Carriage Cottage. Government Department 15 Australia Service. 56 Carriage Cottage. 67 Carriage Cottage. 68 Carriage Cottage. 69 Carriage Cottage. 60 Carriage Cottage. 61 Carriage Cottage. 61 Carriage Cottage. 62 Carriage Cottage. 63 Carriage Cottage. 64 Carriage Cottage. 65 Carriage Cottage. 66 Carriage Cottage. 67 Carriage Cottage. 67 Carriage Cottage. 68 Carriage Cottage. 69 Carriage Cottage. 60 Carriage Cottage. 60 Carriage Cottage.		
Function Centre Additional Charges Function Centre Administration/Management — Orange Botanic Gardens 4. Large Events Clover Hill Function Centre Minke to Finder (units Spiritries) Westerd Hills Historic Church Garden Areas 5. Emmaville Cottage Hire 5. Orange City Library Overdue Items Inter Library Loans Printing Fax sending Australia Fax receiving Australia Fax receiving International Fax sending International Copyrights Courallie Park Child Development Centre 5. Family Day Care Fee per hour of contracted care or part there of Occasional Child Care 5. Spring Street Children's Centre 5. Vacation Care 5. Yarrawong Children's Centre 5. Vacation Care 5. Choice at Home Food Sevices 5. Choice at Home Food Sevices 5. Charles at Home Food Sevices 5. Ch		
Function Centre Administration/Management — Orange Botanic Gardens	Overtime surcharge after 11pm on staff engaged to continue function	4
Large Events	Function Centre Additional Charges	4
Clover Hill Function Centre	Function Centre Administration/Management – Orange Botanic Gardens	4
Monday to Friday with Spin Friday	Large Events	4
Historic Church.	Clover Hill Function Centre	4
Historic Church.	Monday to Friday (until 5pm Friday)	
Garden Areas	Weekend Hire	
Emmaville Cottage Hire	Historic Church	5
Orange City Library. 5 Overdue items. 5 Inter Library Loans. 5 Fax sending Australia. 5 Fax sending International. 5 Fax receiving International. 5 Objective 9 – Live. 5 Courallie Park Child Development Centre. 5 Family Day Care. 5 Fee per hour of contracted care or part there of. 5 Occasional Child Care. 5 Spring Street Children's Centre. 5 Vacation Care. 5 Varawong Children's Centre. 5 Teen Time. 5 Ageing and Disability Services. 5 Choice at Home. 5 Food Service. 5 Send Support. 5 Residential Service. 5 Carriage Cottage. 5 Government Departments. 5 Lucknow School Community Centre. 5 Government Departments. 5 Lucknow School Community Centre. 5 Government Departments. 5 <th>Garden Areas</th> <th>5</th>	Garden Areas	5
Overdue Items	Emmaville Cottage Hire	5
Inter Library Loans	Orange City Library	5
Printing 5.6 Fax sending Australia 5.6 Fax receiving International 5.5 Fax sending International 5.5 Fax receiving International 5.5 Fax receiving International 5.5 Courallie Park Child Development Centre 5.5 Courallie Park Child Development Centre 5.5 Fee per hour of contracted care or part there of 6.6 Occasional Child Care 5.5 Before and After School Care 5.5 Spring Street Children's Centre 5.5 Yarawong Children's Centre 5.5 Teen Time 5.5 Ageing and Disability Services 5.5 Choice at Home 5.5 Food Services 5.5 Social Support 5.6 Residential Service 5.6 Government Departments 5.6 Prublic Halls and Community Centres 5.6 Government Departments 5.6 Private Functions 5.7 Table & Chair Hire 5.6 Government Departments 5.6	Overdue items	5
Fax sending Australia.	Inter Library Loans	5
Fax receiving Australia. 5.6 Fax sending International. 5.5 Fax receiving International. 5.5 Objective 9 – Live. 5.5 Courallie Park Child Development Centre. 5.5 Family Day Care. 5.6 Fee per hour of contracted care or part there of. 5.6 Occasional Child Care. 5.5 Before and After School Care. 5.5 Spring Street Children's Centre. 5.5 Vacation Care. 5.5 Yarrawong Children's Centre. 5.7 Teen Time. 5.6 Ageing and Disability Services. 5.5 Choice at Home. 5.6 Food Services. 5.5 Social Support. 5.6 Residential Service. 5.5 Carriage Cottage. 5.5 Government Departments. 5.6 Private Functions. 5.7 Table & Chair Hite. 5.6 Government Departments. 5.6 Private Functions. 5.7 Table & Chair Hite. 5.6 Government Departments. 5.6 Government Departme	Printing	5
Fax sending International 5.6 Fax receiving International 5.6 Objective 9 — Live 5.5 Courallie Park Child Development Centre 5.5 Family Day Care 5.5 Fee per hour of contracted care or part there of 5.6 Occasional Child Care 5.5 Before and After School Care 5.5 Spring Street Children's Centre 5.5 Vacation Care 5.5 Yarrawong Children's Centre 5.7 Teen Time 5.6 Ageing and Disability Services 5.6 Choice at Home 6.5 Food Services 5.5 Social Support 5.5 Residential Service 5.5 Social Support 5.5 Carriage Cottage 5.5 Government Departments 5.5 Lucknow School Community Centre 5.6 Government Departments 5.6 Private Functions 7.5 Table & Chair Him 7.5 Gienroi Community Centre 6.6 Gienroi Community Centre 6.6 Gienroi Community Centre	Fax sending Australia	5
Fax receiving International.	Fax receiving Australia	5
Score	Fax sending International	5
Courallie Park Child Development Centre. 5 Family Day Care. 5 Fee per hour of contracted care or part there of. 5 Occasional Child Care. 5 Before and After School Care. 5 Spring Street Children's Centre. 5 Vacation Care. 5 Yarrawong Children's Centre. 5 Teen Time. 5 Ageing and Disability Services. 5 Choice at Home. 6 Food Services. 5 Social Support. 5 Residential Service. 5 Public Halls and Community Centres. 5 Carriage Cottage. 5 Government Departments. 5 Lucknow School Community Centre. 5 Spring Hill Community Centre. 5 Spring Hill Community Centre. 5 Government Departments. 5 Private Functions. 5 Table & Chair Hire. 5 Glenroi Community Centre. 5 Gienroi Community Centre. 5	Fax receiving International	5
Courallie Park Child Development Centre. 5 Family Day Care. 5 Fee per hour of contracted care or part there of. 5 Occasional Child Care. 5 Before and After School Care. 5 Spring Street Children's Centre. 5 Vacation Care. 5 Yarrawong Children's Centre. 5 Teen Time. 5 Ageing and Disability Services. 5 Choice at Home. 6 Food Services. 5 Social Support. 5 Residential Service. 5 Public Halls and Community Centres. 5 Carriage Cottage. 5 Government Departments. 5 Lucknow School Community Centre. 5 Spring Hill Community Centre. 5 Spring Hill Community Centre. 5 Government Departments. 5 Private Functions. 5 Table & Chair Hire. 5 Glenroi Community Centre. 5 Gienroi Community Centre. 5	Objective 9 – Live	5
Family Day Care	Courallie Park Child Development Centre	5
Fee per hour of contracted care or part there of		
Occasional Child Care 5 Before and After School Care 5 Spring Street Children's Centre 5 Vacation Care 5 Yarrawong Children's Centre 5 Teen Time 5 Ageing and Disability Services 5 Choice at Home 5 Food Services 6 Social Support 6 Residential Service 5 Public Halls and Community Centres 5 Carriage Cottage 5 Government Departments 6 Lucknow School Community Centre 5 Government Departments 6 Private Functions 6 Table & Chair Hire 6 Government Departments 6 Private Functions 6 Table & Chair Hire 6 Glenrol Community Centre 6 Glenrol Community Centre 6		
Before and After School Care		
Spring Street Children's Centre. 5 Vacation Care. 5 Yarrawong Children's Centre. 5 Teen Time. 5 Ageing and Disability Services. 5 Choice at Home. 6 Food Services. 5 Social Support. 2 Residential Service. 5 Public Halls and Community Centres. 5 Carriage Cottage. 5 Government Departments. 2 Lucknow School Community Centre. 5 Government Departments. 2 Private Functions. 3 Table & Chair Hire. 5 Government Departments. 3 Private Functions. 3 Table & Chair Hire. 5 Government Departments. 3 Generoment Departments. 3 Glenroi Community Centre. 6		
Vacation Care 5 Yarrawong Children's Centre 5 Teen Time 5 Ageing and Disability Services 5 Choice at Home 5 Food Services 5 Social Support 6 Residential Service 5 Public Halls and Community Centres 5 Carriage Cottage 5 Government Departments 6 Lucknow School Community Centre 5 Government Departments 6 Private Functions 6 Table & Chair Hire 5 Spring Hill Community Centre 5 Government Departments 6 Private Functions 6 Table & Chair Hire 6 Glenroi Community Centre 6		
Yarrawong Children's Centre 5 Teen Time 5 Ageing and Disability Services 5 Choice at Home 5 Food Services 2 Social Support 4 Residential Service 5 Public Halls and Community Centres 5 Carriage Cottage 5 Government Departments 2 Lucknow School Community Centre 5 Government Departments 2 Private Functions 3 Table & Chair Hire 5 Spring Hill Community Centre 5 Government Departments 2 Private Functions 3 Table & Chair Hire 3 Glenroi Community Centre 6		
Teen Time. 5 Ageing and Disability Services. 5 Choice at Home. 5 Food Services. 6 Social Support. 6 Residential Service. 5 Public Halls and Community Centres. 5 Carriage Cottage. 5 Government Departments. 6 Lucknow School Community Centre. 5 Government Departments. 6 Private Functions. 6 Table & Chair Hire. 5 Government Departments. 6 Private Functions. 6 Table & Chair Hire. 6 Glenroi Community Centre. 6		
Ageing and Disability Services	-	
Choice at Home		
Food Services		
Social Support		
Residential Service		
Public Halls and Community Centres		
Carriage Cottage		
Covernment Departments	-	
Government Departments		
Private Functions Table & Chair Hire Spring Hill Community Centre. Government Departments Private Functions Table & Chair Hire Glenroi Community Centre.	Lucknow School Community Centre	5
Table & Chair Hire	Government Departments	
Spring Hill Community Centre		
Government Departments		
Private Functions		
Table & Chair Hire	·	
Glenroi Community Centre6		
·	Glenroi Community Centre	6
Government Departments		6
		6

Private Functions	60
Wentworth Mine Site	60
Community Services Centre, Giyalang Ganya	60
Government Departments	
Senior Citizen's & Pensioner's Centre – Nguluway Ngurang	61
Government Departments	61
Private Functions	
Annual Charges	61
Canobolas Scout Camp	62
Objective 10 – Prosper	63
Colour City Caravan Park	63
Backpackers Pay and Stay	63
Tent Arrangement	63
Off Peak Season	
Standard Cabins	
Deluxe Cabins	
Unpowered sites/Unpowered tent sites	
Four Seasons Cottage – Up to 4 persons	64
Peak Season	64
Standard Cabins	64
Deluxe Cabin	
Powered sites/powered tent sites	
Four Seasons Cottage – Up to 4 persons.	
Linen hire	
Non-Guest use of showers	
Permanent sites (Existing occupants only)	
Electricity Charges	
Objective 11 – Prosper	67
Airport Operations	67
Passenger tax	67
Landing charges levied for each aircraft movement based on maximum take-off weight of aircraft	67
Meeting Room Hire	68
Car Rental	
Land lease charges for hangars	
Per square metre for developed and undeveloped land (subject to market valuation and negotiation of suitable rent by the Chief Executive Officer (CEO).)	
Per square metre for hangar space (subject to market valuation and negotiation of suitable rent by the Chief Executive Officer (CEO).)	68
Private Works Management	69
Private Works	69
Erection of Banners	69
Property Administration – Rental per annum	69
Cultural Centre	72
Environmental Learning Facility (ELF)	73
Hire Fees.	73
ELF Auditorium – including use of kitchen, exhibition foyer and amenities	
Deck & Courtyard Areas – including use of garden areas	
Deck & Courtyard Areas – including use of amenities	
Exhibition Foyer – including use of amenities	
Exhibition Foyer – including use of kitchen, exhibition foyer and amenities	
Notes regarding ELF hire	74
Objective 12 – Preserve	76

Old Portion	76
Baby Section (In Lawn Portion)	76
Lawn Portion – Denominational	76
Lawn Portion – Non-Denominational	76
Lawn Portion	77
Right of Burial (Reservation of Burial Plot)	77
Aboveground Crypt Space (Section M)	77
Aboveground Crypt Space (Section N)	77
Any other interment	
Aboveground Vault Space	
Melaleuca Gardens	_
Memorial Garden	
Miscellaneous Charges	78
Objective 13 – Preserve	79
Sewerage Services	79
Residential	
Sewerage Charges	
Non-residential	
Annual sewerage access charges	
Usage	79
Sewer junction cut in	80
Sewer disconnection	
Detailed Hydraulic Analysis	80
Vacuum Pressure Test Sewer Main	
CCTV Inspections.	
Liquid Trade Waste	
Application fees	
Category 1: Trade waste discharges requiring nil or minimal pre-treatment	
Category 2: Trade waste discharges with prescribed pre-treatment.	
Trade waste usage charge for those:	
Category 2S: Septic Waste	81
Category 3: Large discharges and industrial waste	82
Construction Approvals	82
Construction Certificate Application fee	82
Activities Where Building Works Are Proposed	82
Inspection Fees	83
Minor Developments	84
Compliance Inspections	84
Occupation Certificates	84
Property Certificates/Information	85
Section 68 Water and Sewer Works Applications	85
Water and Sewer Compliance Inspections	85
On-Site Sewage Management (OSM) Fees	
Development Applications	
Administration of Easements.	
Variation or Modification of a Restriction.	
Estimated Cost of Development	
Development for residential buildings including the erection of a dwelling house, additions to a dwelling and residential outbuildings	

Up to \$5,000	8
\$5,001-\$50,000	8
\$50,001-\$250,000	8
\$250,001-\$500,000	
\$500,001-\$1,000,000	
\$1,000,001-\$10,000,000	
Designated Development	
Development requiring concurrence.	
Integrated Development	
Development involving the subdivision of land	
Advertising Fee	
Request for Review of Determination	
(A)	
(B)(C) With respect to any other DA other than above, as follows:	
Fee for review of decision to reject a development application	
Modification of a consent for local development or state significant development	
Section 4.55 (1)	
Section 4.55 (1A) or 4.56 – minimal impact	
Section 4.55 (2) or 4.56 – not of minimal impact	9
Refund of development application fee	9
Refund of advertising fee	96
Complying Development Application Fees & Modification of Complying Development Certificate Fees	9
Building (Estimated Cost)	
Subdivision (Estimated Cost)	
Building Control Fees.	
Private Certification	
Town Planning Certificates.	
Outstanding Notices	97
Building Information Certificates	
In the case of any other class of building – as follows	
Drainage Diagrams	98
Sundry Local Government Act Application Fees	98
Waste	98
Community Land (per application)	99
Public Roads (per application)	99
Other Activities	99
Install or operate amusement device (defined by construction Safety Act 1992)	9
Stand Plant	100
Construction Zone	100
Rent	101
Hoardings	10^
BCA Compliance inspection and report	
Subdivision And Development Fees	
Engineering Construction Certificate	
Withdrawn Construction Certificate	102
Application for Subdivision Certificate	102
Subdivision Plan Approval Fee	102
Rural	102
Rural Residential (Standard all 2 Hectare or less allotments)	103
Urban and Industrial	
VIDGE GEVER HEAD STATE TO SEE THE SECOND SEC	

Plan Approval Fees for Dual Occupancy, Unit Developments and Industrial Building	104
Compliance Certificates for Dual Occupancy, Unit Developments and Industrial Buildings	104
Compliance Certificates for Rural, Urban and Industrial Subdivisions	104
Road	
Bond for Outstanding Development Works	
Street Trees	
Road Signs	
Maintenance Security Deposit	106
Kerbside Numbering	106
Rural Address Numbering	106
Environmental Health	107
Inspections	
Environmental Management & Monitoring.	
Protection of the Environment.	
Objective 14 – Preserve	
Drainage Construction/Maintenance	
Stormwater Levy – per assessment	
Infrastructure Asset Management	108
Rural/Urban Street Map:	108
Specific Requests for Individual Plots	108
Laminating	109
Traffic Facilities	109
Vehicle Impounding	109
Traffic Counts	109
Pavement Markings	109
Car Park Management	109
Ophir Car Parking Fees	110
Water Supply Services	
Water Access Charges	
Availability charge – water service size:	
Water Usage – Residential	
Water Usage – Non Residential	
Water Usage - Other	
Other Charges	111
Water Service Connections	
Dual Water Connections	
Water and Sewer Compliance Inspections	
Water Service Disconnections	
Water Meters	
Detailed Hydraulic Analysis	
Water Carting (Potable)	113
Utility Damage	
Pressure Test and Chlorination	
Waste Services	
Garbage Services	
Non-Rateable Properties S 496(2)	
Non-Domestic Waste Collection S 501	114
A A ROLL	

Trade Refuse Approval Fee (including solid, liquid & contaminated)	115
Dumping of Refuse & Similar Material at the Resource Recovery Centre	115
Resident Dumping Fees	115
Non-Resident Dumping Fees	115
Commercial and Industrial Putrescible/Mixed Waste Dumping Fees	115
Animals	118
Ashestos	
Contaminated Waste	
Waste unsuitable for applying a tonnage charge	119
Material Transfer Facility Waste Disposal	119
Deference	110



Orange City Council

Objective 1 – Collaborate

Administration

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Sale of full Council business papers for 12 month period (Postage cost only, free copies available on Council's website)	\$451.00	\$410.00	\$41.00	\$451.00	0.00%	N	Y
Sale of Policy Committee papers only for 12 month period (Postage cost only, free copies available on Council's website)	\$225.50	\$205.00	\$20.50	\$225.50	0.00%	N	Y
Provision of full Council Business Papers or Planning and Development Committee Papers collected from Civic Centre			No Charge			N	N

Road Closure

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year G ST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Stage 1 – Processing initial investigation including entitled authority	\$0.00	\$500.00	\$0.00	\$500.00	90	N	N
Stage 2 – Report to Council	\$0.00	\$500.00	\$0.00	\$500.00	30	N	N
Stage 3 – (Council ownership) processing finalisation of closure	\$1,000 plus disbursements					N	N
Stage 3 – (Crown ownership) processing finalisation of closure		\$3,000	plus disburse	ments		N	N

Section 611

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Gas networks (Jemena)		0.75%	of Income D	erived		N	N

Government Information (Public Access) Act 2009

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Formal Access Application fee (includes first 20 hours of employee time)	\$30.00	\$30.00	\$0.00	\$30.00	0.00%	Y	N
Processing charge per hour in excess of 20 hours of employee time	\$30.00	\$30.00	\$0.00	\$30.00	0.00%	Y	N

Internal Review

COUNCIL MEETING

	Year 19/20		Year				
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
- Application Fee	\$40.00	\$40.00	\$0.00	\$40.00	0.00%	Υ	N
 Per hour of employee time 			No Charge			N	N

Rates Management

			_				
Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Certificate – Section 603	\$85.00	\$85.00	\$0.00	\$85.00	0.00%	Y	N
Fee to be determined by	oy council circula	r from the Office	of Local Go	vernment			
– Urgency fee	\$50.00	\$50.00	\$0.00	\$50.00	0.00%	N	N
Valuation enquiries (per valuation)	\$11.00	\$11.00	\$0.00	\$11.00	0.00%	N	N
Overdue Rates – In accordance with Section 566(3) of the Local Government Act 1993			7.50%			Υ	N
Interest rate to be dete	rmined by counc	il circular from the	Office of L	ocal Government			
On charge of service fee from Collection Agency for Overdue Rates and Charges referred for recovery	\$0.00	\$10.00	\$0.00	\$10.00	30	N	N
Rejected direct debit fee	\$33.70	\$27.27	\$2.73	\$30.00	-10.98%	N	Υ
Copy of Rates/Instalment/Wa ter Notice	\$20.00	\$20.00	\$0.00	\$20.00	0.00%	N	N

Photocopying

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Black & White – per page (A3 or A4)	\$0.20	\$0.18	\$0.02	\$0.20	0.00%	N	Y

Page 12 of 150 continued on next page ...

Photocopying [continued]

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Colour – per page A4	\$1.00	\$0.91	\$0.09	\$1.00	0.00%	N	Y
Colour – per page A3	\$2.00	\$1.82	\$0.18	\$2.00	0.00%	N	Y

Printery

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Design			Quotation			N	N
External Printing			Quotation			N	N

Development Contributions

Indexed quarterly on 1 December, 1 March, 1 June and 1 September

Orange Development Contributions Plan (Section 94)

	Year 19/20		Vaa	r 20/21			
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
1993 Orange Development Contributions Plan		Indexed rate	s available u	ipon request		N	N
1999 Orange Development Contributions Plan		Indexed rate	N	N			
2005 Waratah Development Contributions Plan		Indexed rate	N	N			
2010 Orange Development Contributions Plan		Indexed rate	N	N			
2012 Orange Development Contributions Plan		Indexed rate	s available u	ipon request		N	N
2015 Orange Development Contributions Plan		Indexed rate	s available u	ipon request		N	N
2015 Orange Car Parking Contributions Plan		Indexed rate	s available u	ipon request		N	N
2017 Orange Development Contributions Plan		Indexed rate	s available u	ipon request		N	N

21 APRIL 2020

Water and Sewer Development Contributions (Section 64)

Water Supply

COUNCIL MEETING

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
1 bedroom dwelling	\$3,879.20	\$3,976.20	\$0.00	\$3,976.20	2.50%	N	N
2 bedroom dwelling	\$5,990.00	\$6,139.75	\$0.00	\$6,139.75	2.50%	N	N
3+ bedroom dwelling	\$8,056.55	\$8,258.00	\$0.00	\$8,258.00	2.50%	N	N
Standard lot	\$8,056.55	\$8,258.00	\$0.00	\$8,258.00	2.50%	N	N

Sewerage

	Year 19/20		Yea				
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
1 bedroom dwelling	\$2,157.25	\$2,211.20	\$0.00	\$2,211.20	2.50%	N	N
2 bedroom dwelling	\$3,298.20	\$3,380.65	\$0.00	\$3,380.65	2.50%	N	N
3+ bedroom dwelling	\$4,947.90	\$5,071.60	\$0.00	\$5,071.60	2.50%	N	N
Standard lot	\$4,947.90	\$5,071.60	\$0.00	\$5,071.60	2.50%	N	N

Leeds Parade

Applicable to Leeds Parade water supply from 28 April 2011

	Year 19/20		Year	20/21	•		
Name	Last YR Fee (incl. GST)		GST	Fee (incl. GST)	Increase %	Statutory	GST
Standard lot	\$2,300.05	\$2,357.55	\$0.00	\$2,357.55	2.50%	N	N

Council Asset Security Bond

An asset security bond application fee is not applicable when in conjunction with an application for a Road Opening Permit.

Application Fee

Nama	Year 19/20	For		r 20/21	luanasa	3 4-4-4	66 T
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Each council asset security bond	\$150.00	\$150.00	\$0.00	\$150.00	0.00%	N	N
Development value \$0 - \$150,000	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00	0.00%	N	N
Development value \$150,001 – \$300,000	\$1,500.00	\$1,500.00	\$0.00	\$1,500.00	0.00%	N	N
Development value \$300,001 – \$600,000	\$2,000.00	\$2,000.00	\$0.00	\$2,000.00	0.00%	N	N
Development value \$600,001 – \$1,000,000	\$3,000.00	\$3,000.00	\$0.00	\$3,000.00	0.00%	N	N
Development value \$1,000,001 – \$2,000,000	\$6,000.00	\$6,000.00	\$0.00	\$6,000.00	0.00%	N	N

continued on next page ...

Page 14 of 150

Application Fee [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Development value \$2,000,001 – \$3,000,000	\$9,000.00	\$9,000.00	\$0.00	\$9,000.00	0.00%	N	N
Development value \$3,000,001 – \$4,000,000	\$12,000.00	\$12,000.00	\$0.00	\$12,000.00	0.00%	N	N
Development value \$4,000,001 – \$5,000,000	\$15,000.00	\$15,000.00	\$0.00	\$15,000.00	0.00%	N	N
Development value \$5,000,001 – \$6,000,000	\$18,000.00	\$18,000.00	\$0.00	\$18,000.00	0.00%	N	N
Development value \$6,000,001 – \$7,000,000	\$21,000.00	\$21,000.00	\$0.00	\$21,000.00	0.00%	N	N
Development value greater than \$7,000,001	\$24,000.00	\$24,000.00	\$0.00	\$24,000.00	0.00%	N	N

Inspection Fee

	Year 19/20	20 Year 20/21					
Name	Last YR Fee (incl. GST)		GST	Fee (incl. GST)	Increase %	Statutory	GST
2 off inspections	\$100.00	\$100.00	\$0.00	\$100.00	0.00%	N	N

Road Opening Permit

Bond payment not applicable if road opening is in conjunction with a development application or complying development application.

Application Fee

	Year 19/20		Year	r 20/21			
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Late fee where work has commenced prior to permit being obtained – application & inspection fees will also need to be paid	\$750.00	\$937.50	\$0.00	\$937.50	25.00%	N	N
Per application dwellings, dual occupancy and minor developments	\$250.00	\$312.50	\$0.00	\$312.50	25.00%	N	N
Per application industrial, commercial unit & other major developments	\$250.00	\$312.50	\$0.00	\$312.50	25.00%	N	N

Inspection Fee

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Per additional inspection	\$50.00	\$62.50	\$0.00	\$62.50	25.00%	N	N
Per application dwellings, dual occupancy and minor developments	\$100.00	\$125.00	\$0.00	\$125.00	25.00%	N	N
Per application industrial, commercial unit & other major developments	\$150.00	\$187.50	\$0.00	\$187.50	25.00%	N	N
3 off inspections							

Local Environmental Plans & Development Control Plans

Local Environmental Plans

Name	Year 19/20 Last YR Fee	Fee	Yea GST	r 20/21 Fee	Increase	Statutory	GST
	(incl. GST)	(excl. GST)		(incl. GST)	%		
Base fee to cover costs of plan preparation; consultation and public notice; and reporting to Council and Department of Planning, where an environmental study is not required	\$6,234.00	\$6,389.85	\$0.00	\$6,389.85	2.50%	N	N

PLUS

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
– per m2 of land to be rezoned	\$0.60	\$0.62	\$0.00	\$0.62	3.33%	N	N
– to a maximum amount of	\$8,581.00	\$8,796.00	\$0.00	\$8,796.00	2.51%	N	N
LEP 2011 text only	\$62.00	\$64.00	\$0.00	\$64.00	3.23%	N	N
LEP 2011 updated series: Computer generated map set (digital copy) and updated text (including updates for next 12 months)	\$567.00	\$581.00	\$0.00	\$581.00	2.47%	N	N
Minor Local Environmental Plans (amending LEPs) written statement and black & white maps	\$58.20	\$59.65	\$0.00	\$59.65	2.49%	N	N

21 APRIL 2020

Where an environmental study is required to be prepared

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Full cost of environmental study plus base fee plus 10%		Base	fee + Cost +	10%		N	N

Rezoning Subject to the Rural/Residential Strategy

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year G ST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Base fee + full cost of environmental study (where required) + 10%	Base fee +	full cost of environ	onmental stu	dy (where require	ed) + 10%	N	N
PLUS per hectare of land to be rezoned.	\$18.15	\$18.60	\$0.00	\$18.60	2.48%	N	N

Development Control Plans

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Change DCP map to amend the development potential of specific land per application	\$4,383.00	\$4,492.60	\$0.00	\$4,492.60	2.50%	N	N
Comprehensive DCP (current)	\$518.00	\$531.00	\$0.00	\$531.00	2.51%	N	N
DCP Extracts (per chapter)	\$44.80	\$45.90	\$0.00	\$45.90	2.46%	N	N

State of Environment Report

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Printed copy	\$64.00	\$65.60	\$0.00	\$65.60	2.50%	N	N
Electronic copy – available from Councils website			No Charge			N	N

Vehicle Lease Back Fees (per week)

	Year 19/20	Year 20/21					
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
E-tag Fees – per week	\$1.30	\$1.18	\$0.12	\$1.30	0.00%	N	Υ

21 APRIL 2020

Full Private Use

	Year 19/20		Year	20/21			
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
-> 2,000km private kms per month (on average) (A)	\$148.50	\$135.00	\$13.50	\$148.50	0.00%	N	Y
- Between 1,500km and 1,999km private kms per month (on average) (B)	\$127.30	\$115.73	\$11.57	\$127.30	0.00%	N	Y
- Between 1,050km and 1,499km private kms per month (on average) (C)	\$116.70	\$106.09	\$10.61	\$116.70	0.00%	N	Y
 Between 760km and 1,049km private kms per month (on average) (D) 	\$106.10	\$96.45	\$9.65	\$106.10	0.00%	N	Y
 Between 270km and 759km private kms per month (on average) (E) 	\$84.90	\$77.18	\$7.72	\$84.90	0.00%	N	Y
– < 270km private kms per month (on average) (F)	\$79.55	\$72.32	\$7.23	\$79.55	0.00%	N	Y

Commuter Use

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
 Between 100km and 500km private kms per week (on average) (Comm 1) 	\$53.05	\$48.23	\$4.82	\$53.05	0.00%	N	Y
– < 100km private kms per week (on average) (Comm 2)	\$31.80	\$28.91	\$2.89	\$31.80	0.00%	N	Y
Commuter Use (On-Call)	,		No Charge			N	N

Payment for service

Audit and Risk Management Committee

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Independent Chairperson – per meeting	\$1,050.00	\$978.18	\$97.82	\$1,076.00	2.48%	N	Y
Independent Member – Per meeting	\$850.00	\$791.82	\$79.18	\$871.00	2.47%	N	Y
Travel costs	and Risk Mana	s for independent agement Commit Government Stat	tee meetings	are to be at the	km rate in the	N	N

Page 18 of 150

Conduct Review Panel

Payment for any other expenses not covered below will not be made unless pre-approved by Council on a matter by matter basis. If approved the payment will be at cost of actual expense incurred.

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Preliminary assessment of complaint	\$1,250.00	\$1,136.36	\$113.64	\$1,250.00	0.00%	N	Y
Private vehicle travel	by Conduct F	proved, a per km Reviews to attend n use schedule ir	N	N			
Sole reviewer investigation costs – Per hour – First 10 hours	\$250.00	\$227.27	\$22.73	\$250.00	0.00%	N	Y
Sole reviewer investigation costs – Per hour – Subsequent hours	\$220.00	\$200.00	\$20.00	\$220.00	0.00%	N	Y

Download Tender Documents

- Where Australian standard contract is used

Australian Standard

The fees are inclusive of

- Copyright fee
- Standard handling fee \$44
- 5% surcharge

9							
Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
AS4122-2010 - Consultants	\$83.65	\$79.45	\$7.95	\$87.40	4.48%	N	Y
AS4000-1997 – General Conditions of Contract	\$126.35	\$122.14	\$12.21	\$134.35	6.33%	N	Y
AS4920-2000 – Asset Maintenance	\$161.05	\$174.52	\$17.45	\$191.97	19.20%	N	Y
AS4902-2000 – Design and Construct	\$126.35	\$134.23	\$13.42	\$147.65	16.86%	N	Y
AS4910-2000 – Supply of Equipment with Installation	\$176.45	\$199.79	\$19.98	\$219.77	24.55%	N	Y
AS4911-2003 – Supply of Equipment without Installation	\$0.00	\$159.14	\$15.91	\$175.05	∞	N	Y

21 APRIL 2020

Objective 5 – Live

Showground

COUNCIL MEETING

Naylor Pavillion

Orange City Council - No charge for all categories

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Events of greater than 1 week duration	F	ee determined i	N	N			
Orange City Council Supported Events – Rate per week			N	Y			
Orange City Council Supported Events – Rate per day			No Charge			N	Y
Orange Farmers Markets – Rate per	\$279.00	\$253.64	\$25.36	\$279.00	0.00%	N	Y

Exhibitions (community/not-for profit) – Display/Trade shows/Markets

All Days (including Public Holidays)

	Year 19/20		Year	20/21			
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Day rate – 8+ hours entire facility of 80m x 33m	\$347.00	\$323.64	\$32.36	\$356.00	2.59%	N	Y
Day rate – 8+ hours per lane of 20m x 33m	\$115.50	\$107.64	\$10.76	\$118.40	2.51%	N	Y
Rate per hour – entire facility of 80m x 33m	\$57.80	\$53.86	\$5.39	\$59.25	2.51%	N	Y
Rate per hour per lane of 20m x 33m	\$17.30	\$16.14	\$1.61	\$17.75	2.60%	N	Y

Exhibitions (professional/commercial) - Display/Trade shows/Markets

All Days (including Public Holidays)

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Day rate – 8+ hours entire facility of 80m x 33m	\$1,157.00	\$1,078.18	\$107.82	\$1,186.00	2.51%	N	Y
Day rate – 8+ hours per lane of 20m x 33m	\$347.00	\$323.64	\$32.36	\$356.00	2.59%	N	Y
Rate per hour – entire facility of 80m x 33m	\$173.60	\$161.77	\$16.18	\$177.95	2.51%	N	Y
Rate per hour per lane of 20m x 33m	\$58.00	\$53.64	\$5.36	\$59.00	1.72%	N	Y

Page 20 of 150

School Use

COUNCIL MEETING

All Days (including Public Holidays)

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Day rate – 8+ hours entire facility of 80m x 33m	\$86.50	\$80.59	\$8.06	\$88.65	2.49%	N	Υ
Day rate – 8+ hours per lane of 20m x 33m	\$29.00	\$27.00	\$2.70	\$29.70	2.41%	N	Y
Rate per hour – entire facility of 80m x 33m	\$17.30	\$16.14	\$1.61	\$17.75	2.60%	N	Y
Rate per hour per lane of 20m x 33m	\$5.80	\$5.41	\$0.54	\$5.95	2.59%	N	Y

Sporting, Recreational and Casual Use

All Days (including Public Holidays)

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Day rate – 8+ hours entire facility of 80m x 33m	\$347.00	\$323.64	\$32.36	\$356.00	2.59%	N	Υ
Day rate – 8+ hours per lane of 20m x 33m	\$115.50	\$107.64	\$10.76	\$118.40	2.51%	N	Y
Rate per hour – entire facility of 80m x 33m	\$57.80	\$53.86	\$5.39	\$59.25	2.51%	N	Υ
Rate per hour per lane of 20m x 33m	\$17.30	\$16.14	\$1.61	\$17.75	2.60%	N	Y

Building Hire

Where admission or cover charge is levied

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
AgriculturalPavilion – per use	\$412.30	\$384.18	\$38.42	\$422.60	2.50%	N	Υ
– Williams Pavilion – per use	\$231.40	\$215.64	\$21.56	\$237.20	2.51%	N	Y

Where no admission or cover charge is levied

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
– Agricultural Pavilion – per use	\$210.40	\$196.05	\$19.60	\$215.65	2.50%	N	Y
– Williams Pavilion –	\$117.25	\$109.27	\$10.93	\$120.20	2.52%	N	Y

Page 21 of 150 continued on next page ...

Where no admission or cover charge is levied [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	⁻ 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Wedding Receptions – Agricultural Pavilion	\$774.10	\$350.00	\$35.00	\$385.00	-50.26%	N	Y
Wedding Receptions – Agricultural Pavilion security bond	\$2,000.00	\$2,000.00	\$0.00	\$2,000.00	0.00%	N	N
Cattle Pavilion/Sheep Pavilion	\$110.00	\$100.00	\$10.00	\$110.00	0.00%	N	Y
Poultry and Pigeon Shows – Poultry Pavilion – per use	\$86.45	\$80.55	\$8.05	\$88.60	2.49%	N	Y

Hire Charges

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
RV – Completely self contained			1 night free			N	N

Arena Hire

					100		
Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Rodeo Arena – per day	\$130.50	\$105.86	\$10.59	\$116.45	-10.77%	N	Y
Main Grassed Area – per day	\$187.85	\$175.05	\$17.50	\$192.55	2.50%	N	Y
Rodeo Arena for Rodeos – per use	\$625.85	\$583.18	\$58.32	\$641.50	2.50%	N	Y
Camp Draft Arena – per day	\$145.05	\$135.18	\$13.52	\$148.70	2.52%	N	Y
Annual Camp draft	\$393.95	\$367.09	\$36.71	\$403.80	2.50%	N	Υ
Car Show / Swap meet	\$186.80	\$175.05	\$17.50	\$192.55	3.08%	N	Y
Camping fees (per night per site) – events only	\$12.70	\$11.55	\$1.15	\$12.70	0.00%	N	Y

Showground - All Areas

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Larger Events (non-commercial)	Pricin	g will be determin	N	Υ			
Bin Servicing		\$	N	N			
Cleaning		Act	N	N			

Commercial Hire (including Circus)

Security bonds deductions include metered electricity, ground restoration, garbage receptacle hire and tipping charges

Capacity of 1,000 spectators

	Year 19/20		Year				
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
- Charge per performing day	\$400.80	\$373.45	\$37.35	\$410.80	2.50%	N	Υ
 Charge per non-performing day 	\$197.80	\$184.32	\$18.43	\$202.75	2.50%	N	Υ
- Security bond	\$3,000.00	\$3,000.00	\$0.00	\$3,000.00	0.00%	N	N

Capacity of 1,000-2,000 spectators

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
– Charge per performing day	\$599.50	\$558.64	\$55.86	\$614.50	2.50%	N	Υ
– Charge per non-performing day	\$292.45	\$272.50	\$27.25	\$299.75	2.50%	N	Υ
- Security bond	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00	0.00%	N	N

Capacity of 2,000+ spectators

	Year 19/20		Year	20/21			
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
- Charge per performing day	\$843.60	\$786.09	\$78.61	\$864.70	2.50%	N	Υ
 Charge per non-performing day 	\$371.35	\$346.05	\$34.60	\$380.65	2.50%	N	Υ
- Security bond	\$6,025.00	\$6,025.00	\$0.00	\$6,025.00	0.00%	N	N

Objective 6 – Live

COUNCIL MEETING

Pool Administration/Management

Concession entry is applicable only where the patron is able to present an Australian Seniors Card, Australian Pension Card, Australian Student Card or Australian Veterans Health Card.

For the purpose of entry into the pool or to purchase a family day pass or family season ticket, a family is as listed on the parents medicare card

For the purpose of entry into the facility a child is someone aged 5-17 inclusive the following are allowed entry free of charge during normal trading hours

- Non Swimmers
- Carers accompanying someone with a disability into the water

General Admission Charges

	Year 19/20		Year	20/21			
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Adult	\$7.00	\$6.36	\$0.64	\$7.00	0.00%	N	Y
Child	\$5.00	\$4.73	\$0.47	\$5.20	4.00%	N	Y
Concession Cardholder	\$5.00	\$4.73	\$0.47	\$5.20	4.00%	N	Y
Child under 5	\$2.20	\$2.09	\$0.21	\$2.30	4.55%	N	Υ
Child under 12 months		No Char	ge with payir	ng adult		N	N
Over 75			Free			N	N
Family – pass	\$18.00	\$16.36	\$1.64	\$18.00	0.00%	N	Υ
Adult 10 visit pass	\$63.50	\$59.18	\$5.92	\$65.10	2.52%	N	Y
Concession/child 10 visit pass	\$45.40	\$42.36	\$4.24	\$46.60	2.64%	N	Y
Membership Card Replacement	\$6.10	\$5.91	\$0.59	\$6.50	6.56%	N	Y
Shower	\$2.00	\$2.73	\$0.27	\$3.00	50.00%	N	Y
Basketball or volleyball court only	\$2.00	\$1.91	\$0.19	\$2.10	5.00%	N	Y

Use of courts only - own equipment to be provided

12 Months swim only membership

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Family	\$1,309.00	\$1,190.00	\$119.00	\$1,309.00	0.00%	N	Y
Adult	\$513.05	\$478.09	\$47.81	\$525.90	2.50%	N	Y
Child/Concession	\$366.50	\$341.82	\$34.18	\$376.00	2.59%	N	Υ

6 Months swim only membership

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Family	\$761.45	\$709.55	\$70.95	\$780.50	2.50%	N	Y
Adult	\$293.20	\$273.64	\$27.36	\$301.00	2.66%	N	Y

Page 24 of 150 continued on next page ...

COUNCIL MEETING

6 Months swim only membership [continued]

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Child/Concession	\$209.70	\$195.45	\$19.55	\$215.00	2.53%	N	Y

3 Months swim only membership

	Year 19/20		Year				
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Family	\$404.65	\$376.82	\$37.68	\$414.50	2.43%	N	Y
Adult	\$155.75	\$145.18	\$14.52	\$159.70	2.54%	N	Υ
Child/Concession	\$111.45	\$103.91	\$10.39	\$114.30	2.56%	N	Y

12 Months swim + fitness membership

Includes aqua aerobics and dry land fitness

	Year 19/20		Year				
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Family	\$1,409.00	\$1,280.91	\$128.09	\$1,409.00	0.00%	N	Y
Adult	\$604.00	\$549.09	\$54.91	\$604.00	0.00%	N	Y
Child/Concession	\$460.00	\$418.18	\$41.82	\$460.00	0.00%	N	Υ

6 Months swim + fitness membership

Includes aqua aerobics and dry land fitness

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Family	\$823.00	\$748.18	\$74.82	\$823.00	0.00%	N	Y
Adult	\$363.00	\$330.00	\$33.00	\$363.00	0.00%	N	Y
Child/Concession	\$281.00	\$255.45	\$25.55	\$281.00	0.00%	N	Y

3 Months swim + fitness membership

Includes aqua aerobics and dry land fitness

	Year 19/20		Yea				
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Family	\$447.50	\$406.82	\$40.68	\$447.50	0.00%	N	Y
Adult	\$203.00	\$184.55	\$18.45	\$203.00	0.00%	N	Y
Child/Concession	\$159.50	\$145.00	\$14.50	\$159.50	0.00%	N	Υ

Fitness Passport

Below are the costs paid by Fitness Passport to OCC. Charges do not relate to the cardholder

	Year 19/20		Yea				
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
All passes	\$6.30	\$5.91	\$0.59	\$6.50	3.17%	N	Υ

continued on next page ...

Page 25 of 150

Fitness Passport [continued]

	Year 19/20		Yea				
Name	Last YR Fee (incl. GST)		GST	Fee (incl. GST)	Increase %	Statutory	GST
Child	\$4.74	\$4.45	\$0.45	\$4.90	3.38%	N	Y

School Carnival

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	Statutory	GST		
Child – For school carnivals only	\$4.00	\$3.64	\$0.36	\$4.00	0.00%	N	Y

Special carnival event - diving, waterpolo, swimming club/authority event

Participants will be charged normal general admission cost. Facility membership card or another entry card such as Fitness Passport is acceptable for entry

Mama	Year 19/20	Foo	Year	Ctotuton.	COT		
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Officials and spectators (All ages, except children under 5 are free)	\$2.30	\$2.18	\$0.22	\$2.40	4.35%	Y	Y

Cleaning deposit

Monies are refundable upon inspection conducted by staff provided the centre has not suffered damage and is left tidy. If any damage or cleaning costs are more than the deposit the difference will be charged to the organisation in question.

	Year 19/20		Year	20/21			
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
> 250 attendees	\$400.00	\$400.00	\$0.00	\$400.00	0.00%	N	N
100 - 250 attendees	\$250.00	\$250.00	\$0.00	\$250.00	0.00%	N	N
50 - 100 attendees	\$150.00	\$150.00	\$0.00	\$150.00	0.00%	N	N

Lane Hire

	Year 19/20		Yea				
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Per lane per hour	\$14.45	\$13.45	\$1.35	\$14.80	2.42%	N	Υ

Meeting Room Hire

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	Statutory	GST		
Per hour OR	\$29.50	\$27.50	\$2.75	\$30.25	2.54%	N	Y
Per day	\$142.20	\$132.50	\$13.25	\$145.75	2.50%	N	Y

Page 26 of 150

Centre Hire

Name	Year 19/20 Last YR Fee (incl. GST)		Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Centre Hire		Variable - each function assessed individually					Y
Large functions requiri	ng the whole cer	itre or parts which	n are closed	to the public			

Learn to Swim Classes (conducted by Orange City Council)

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Per child in a group lesson	\$12.90	\$12.00	\$1.20	\$13.20	2.33%	N	Υ
Sibling discount	\$11.60	\$10.82	\$1.08	\$11.90	2.59%	N	Y
Private lesson	\$36.40	\$33.91	\$3.39	\$37.30	2.47%	N	Y
Additional child in private lesson	\$12.90	\$12.00	\$1.20	\$13.20	2.33%	N	Υ

Schools – Learn to Swim (conducted by Orange City Council

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Instructor Hire – per hour per instructor	\$47.00	\$42.73	\$4.27	\$47.00	0.00%	N	Y
Equipment supplied fre	ee of charge						
Entry – per child	\$2.20	\$2.00	\$0.20	\$2.20	0.00%	N	Y

Schools – Learn to Swim (conducted by an external group at a time agreeable to centre management)

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Lane Hire		No charge (still re	quires book	ing of the facility)		N	N
LTS platform hire – one off session/platform	\$10.00	\$9.09	\$0.91	\$10.00	0.00%	N	Y
LTS platform hire – per day/platform	\$30.00	\$27.27	\$2.73	\$30.00	0.00%	N	Y

Wet fitness/Aqua aerobics per class

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Adult	\$14.05	\$13.09	\$1.31	\$14.40	2.49%	N	Y
Child/Concession	\$9.55	\$8.91	\$0.89	\$9.80	2.62%	N	Y
Over 75's		Free (2 cla	asses/week	max. free)		N	N

21 APRIL 2020

10 Class Entry

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
– Adult	\$126.75	\$118.09	\$11.81	\$129.90	2.49%	N	Y
 Concession Cardholder/Child 	\$86.55	\$80.64	\$8.06	\$88.70	2.48%	N	Y

Dry fitness per class

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Adult	\$7.60	\$6.91	\$0.69	\$7.60	0.00%	N	Υ
Child/Concession	\$5.00	\$4.55	\$0.45	\$5.00	0.00%	N	Υ

Group Discount

To receive the group discount the whole amount must be paid as one transaction. No partial payments can be accepted.

•							
Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
10 Adults = 10%	\$5.95	\$5.55	\$0.55	\$6.10	2.52%	N	Y
11 – 25 Adults = 15%	\$5.65	\$5.27	\$0.53	\$5.80	2.65%	N	Y
>25 Adults = 20%	\$5.30	\$4.95	\$0.50	\$5.45	2.83%	N	Y
10 Children = 10%	\$4.55	\$4.23	\$0.42	\$4.65	2.20%	N	Υ
11 – 25 Children = 15%	\$4.20	\$3.91	\$0.39	\$4.30	2.38%	N	Y
>25 Children = 20%	\$4.05	\$3.82	\$0.38	\$4.20	3.70%	N	Y

Birthday Parties

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Un-catered/unsuperv ised (area hire only)	\$100.00	\$90.91	\$9.09	\$100.00	0.00%	N	Y
Includes hire of party s	pace for two hou	irs and entry for	10 children d	nly			
Catered	\$21.00	\$20.00	\$2.00	\$22.00	4.76%	N	Y

Includes hire of party space for two hours and provision of food as specified in agreement

Per person

Other Activities

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Creche – additional children	\$5.00	\$4.55	\$0.45	\$5.00	0.00%	N	Υ
price capped at two							

continued on next page ... Page 28 of 150

COUNCIL MEETING 21 APRIL 2020

Other Activities [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Holiday programs	\$12.20	\$11.09	\$1.11	\$12.20	0.00%	N	Y
Mums and Bubs laps	\$13.80	\$12.55	\$1.25	\$13.80	0.00%	N	Y
1 child per adult - crech Included in "Swim + Fit		mums swim.					
Use of Inflatables	\$0.00	\$4.00	\$0.40	\$4.40	20	N	Υ

Community Programs

Variable costs:

- Funded programs
- Joint programs with other Council services
- Community event
- Lifeguard courses
- First aid courses
- Bronze Medallion courses
- CPR courses

Water Polo

- Lifeguard courses - First aid courses - Bronze Medallion - CPR courses							
Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Adult - per season	\$130.00	\$118.18	\$11.82	\$130.00	0.00%	N	Υ
17 and under – per season	\$110.00	\$100.00	\$10.00	\$110.00	0.00%	N	Υ
Flipper ball – per term	\$130.00	\$118.18	\$11.82	\$130.00	0.00%	N	Y

Objective 7 – Live

COUNCIL MEETING

Parks & Sportsgrounds

Use of Parks & Sportsgrounds for Commercial Fitness Services

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Fitness Business (one trainer) – Per Financial Year	\$100.00	\$90.91	\$9.09	\$100.00	0.00%	N	Y
Fitness Business (multiple trainers) – Per Financial Year	\$206.00	\$187.27	\$18.73	\$206.00	0.00%	N	Y

Use of Parks & Sportsgrounds – sporting groups

	Year 19/20		Yea				
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Senior fee per season registered	\$22.00	\$20.50	\$2.05	\$22.55	2.50%	N	Y
Junior/student fee per season	\$6.60	\$6.14	\$0.61	\$6.75	2.27%	N	Y

Use of Parks & Sportsgrounds - larger events

	Year 19/20 Year 20/21						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Larger Events (non-commercial)	Pricing	g will be determin	ned individual	ly for each appli	cation	N	Y

Parks & Sportsgrounds (including Wade Park & Botanic Gardens) - Commercial Hire

Security bond deductions include metered electricity, ground restoration, garbage receptacle hire and tipping charges

Capacity of up to 1000 spectators

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Charge per non-performing day	\$197.70	\$184.23	\$18.42	\$202.65	2.50%	N	Y
Charge per performing day	\$386.70	\$351.55	\$35.15	\$386.70	0.00%	N	Y
Security bond	\$3,000.00	\$3,000.00	\$0.00	\$3,000.00	0.00%	N	N

Capacity of 1000-3000 spectators

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)					GST
Charge per non-performing day	\$292.45	\$272.50	\$27.25	\$299.75	2.50%	N	Y

Page 30 of 150 continued on next page ...

Capacity of 1000-3000 spectators [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Charge per performing day	\$599.50	\$558.64	\$55.86	\$614.50	2.50%	N	Y
Security bond	\$4,800.00	\$4,800.00	\$0.00	\$4,800.00	0.00%	N	N

Capacity of 3000 plus spectators

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Charge per non-performing day	\$518.15	\$482.82	\$48.28	\$531.10	2.50%	N	Υ
Charge per performing day	\$1,295.40	\$1,207.09	\$120.71	\$1,327.80	2.50%	N	Y
Security bond	\$10,000.00	\$10,000.00	\$0.00	\$10,000.00	0.00%	N	N

Wade Park

					_ \		
Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Senior Sport (not including cricket)	\$558.35	\$520.27	\$52.03	\$572.30	2.50%	N	Y
Junior Sport	\$170.40	\$158.77	\$15.88	\$174.65	2.49%	N	Y
Community Events (not for profit)	\$339.70	\$316.55	\$31.65	\$348.20	2.50%	N	Y
Venue cleaning charge (if user leaves the venue in an unsatisfactory condition)		N	Y				
Kiosk cleaning charge (if user leaves the kiosk in an unsatisfactory condition)		N	Y				
Turf cricket wicket for events additional to Orange District Cricket Association draw		Prepa	ration Cost +	· 10%		N	Y

Wade Park – Night use

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Lighting charge – per hour			Cost + 15%			N	Y
Domestic/intertown	\$47.35	\$44.14	\$4.41	\$48.55	2.53%	N	Υ

Cook Park

COUNCIL MEETING

	Year 19/20		Year				
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Event Administration Charge	\$64.15	\$59.09	\$5.91	\$65.00	1.33%	N	Y
Markets	\$320.65	\$298.77	\$29.88	\$328.65	2.49%	N	Υ

Robertson Park

	Year 19/20		Year				
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Event Administration Charge	\$64.15	\$59.09	\$5.91	\$65.00	1.33%	N	Υ
Markets	\$320.65	\$298.77	\$29.88	\$328.65	2.49%	N	Υ

Other Parks and Sportsgrounds

Other Parks and	d Sportsgr	ounds					
Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Annual Junior Cricket Carnival	\$2,583.20	\$2,407.09	\$240.71	\$2,647.80	2.50%	N	Y
School groups from within Local Government Area			N	N			
School groups outside Local Government Area		Prepa	N	Y			
Commercial use		Prepa	ration Cost +	10%		N	Y
Synthetic cricket wicket – per single use (commercial bookings)	\$88.95	\$82.86	\$8.29	\$91.15	2.47%	N	Y
Amenities cleaning for commercial use – per hour	\$49.35	\$46.00	\$4.60	\$50.60	2.53%	N	Y
Event Administration Charge	\$64.15	\$59.77	\$5.98	\$65.75	2.49%	N	Y

Mud Hut

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Event Administration Charge	\$64.15	\$59.09	\$5.91	\$65.00	1.33%	N	Y
Security bond	\$500.00	\$500.00	\$0.00	\$500.00	0.00%	N	N

Donation of Park Furniture

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Picnic table and bench seats – Cook Park	\$4,642.00	\$4,220.00	\$422.00	\$4,642.00	0.00%	N	Y

continued on next page ...

Page 32 of 150

COUNCIL MEETING

Donation of Park Furniture [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Furphy seating (park bench) – Cook Park	\$2,188.00	\$1,989.09	\$198.91	\$2,188.00	0.00%	N	Y
Recycled plastic picnic setting – Table and 2 chairs – Gosling Creek	\$3,855.00	\$3,504.55	\$350.45	\$3,855.00	0.00%	N	Y
Recycled plastic seat – park bench style – Gosling Creek	\$1,100.00	\$1,000.00	\$100.00	\$1,100.00	0.00%	N	Y
Steal frame timber slated seat, with OBG in each end – Orange Botanic Gardens	\$2,750.00	\$2,500.00	\$250.00	\$2,750.00	0.00%	N	Y
Tree donation		Prio	e on applicat	ion		N	N

Ranger Services/Companion Animals

Companion Animals (Dogs and Cats) registered under Companion Animals Act 1998

NSW Office of Local Government Circular prior 1 July 2020 will be used to determine the applicable fees for the 2020/2021 financial year.

	Year 19/20	-	Year	20/21			
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
For a de-sexed animal (Prescribed Fee – Subject to NSW Government CPI increase on 1 July 2020)	\$58.00	\$58.00	\$0.00	\$58.00	0.00%	Y	N
For a de-sexed animal owned by an eligible pensioner (Prescribed Fee – Subject to NSW Government CPI increase on 1 July 2020)	\$25.00	\$25.00	\$0.00	\$25.00	0.00%	Υ	N
De-sexed animal sold by eligible pound or shelter (Prescribed Fee – Subject to NSW Government CPI increase on 1 July 2020)	\$29.00	\$29.00	\$0.00	\$29.00	0.00%	Y	N
For an animal not de-sexed (Prescribed Fee – Subject to NSW Government CPI increase on 1 July 2020)	\$210.00	\$210.00	\$0.00	\$210.00	0.00%	Υ	N

Page 33 of 150 continued on next page ...

Companion Animals (Dogs and Cats) registered under Companion Animals Act 1998 [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Animal not de-sexed but kept by a recognised breeder for breeding purposes; or Animal no desexed under 6 months of age* (Prescribed Fee – Subject to NSW Government CPI increase on 1 July 2020)	\$58.00	\$58.00	\$0.00	\$58.00	0.00%	Υ	N
For an animal exempt from registration (Working dog; Cat born prior to 1/7/99; Assistance Animal; State Service Dog; Currently Registered Greyhound)			No Charge			Y	N
Inspection of Restricted and Dangerous Dog Enclosures (s.58H)	\$150.00	\$150.00	\$0.00	\$150.00	0.00%	Y	N

Pound Fees

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Maintenance of each cat at Pound – after 24hrs	\$35.00	\$35.00	\$0.00	\$35.00	0.00%	N	N
Maintenance of each dog at Pound – after 24hrs	\$30.00	\$30.00	\$0.00	\$30.00	0.00%	N	N

Release companion animal from pound

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
- first time (nil if registered)	\$65.00	\$65.00	\$0.00	\$65.00	0.00%	N	N
second or subsequent time in a period of 12 months	\$94.00	\$98.00	\$0.00	\$98.00	4.26%	N	N

Impounding

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
For release of articles	\$126.25	\$129.40	\$0.00	\$129.40	2.50%	N	N

continued on next page ...

Impounding [continued]

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
For release of shopping trolleys – per item	\$238.20	\$244.15	\$0.00	\$244.15	2.50%	N	N

Livestock (animal other than companion animals)

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Release – First Offence	\$47.35	\$48.55	\$0.00	\$48.55	2.53%	N	N
Subsequent offences	\$52.60	\$53.90	\$0.00	\$53.90	2.47%	N	N
Maintence per day	\$40.00	\$40.00	\$0.00	\$40.00	0.00%	N	N
Carriers fees for transport of livestock		Cont	ract price +	10%		N	N

Objective 8 – Live

Orange Regional Museum

Ticket Prices

The ticket price below includes online booking fees

The ticket price being	/w infoldace of	inic booking	1003.				
Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year 2 GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Children's workshop (part day)			Free - \$25.00			N	Y
			Last YR Fee \$15.00				
Adult workshop		\$	25.00 - \$150.00 Last YR Fee \$25.00)		N	Υ
Orange Regional Museum Talks	\$0.00	\$13.64	\$1.36	\$15.00	∞	N	Y
Other events		As dete	ermined by ever	it type		N	Y
Mondays at the Museum (under 5's program)			No charge			N	Υ
School educational programs			No charge			N	Y
Friends of Orange Regional Museum		25% fee re	duction in total t	icket price		N	Y

Orange Regional Museum Front of House

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Friends and Orange Regional Arts Foundation			No Charge			N	Y
Orange City Council			No Charge			N	N
Orange Visitor Centre supported Tourism Events			No Charge			N	N

Orange Regional Museum Roof

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Friends and Orange Regional Arts Foundation			No Charge			N	N
Orange City Council			No Charge			N	N
Orange Visitor Centre supported Tourism Events			No Charge			N	N

Page 36 of 150 continued on next page ...

Orange Regional Museum Roof [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Private hire (Weddings, Naming Ceremony, Graduations, photography sessions etc) – Adminstrative charge	\$69.45	\$64.73	\$6.47	\$71.20	2.52%	N	Y

South court – Including Amphitheatre Hire

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	· 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Commercial Hire – Charge per non-performing day	\$231.60	\$215.82	\$21.58	\$237.40	2.50%	N	Y
Commercial Hire – Charge per performing day	\$694.30	\$646.95	\$64.70	\$711.65	2.50%	N	Y
Commercial Hire – Security bond	То	be determined b	N	N			
Friends and Orange Regional Arts Foundation			N	N			
Orange City Council			No Charge			N	N
Orange Visitor Centre supported Tourism Events			No Charge			N	N
Stall holder fees	\$55.00	\$50.00	\$5.00	\$55.00	0.00%	N	Y

Theatre Administration/Management

Performances

Monday to Sunday

	Year 19/20		Year	r 20/21			
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Community fee	\$900.00	\$836.36	\$83.64	\$920.00	2.22%	N	Y
OR % of Box Office, whichever is greater			10%			N	Y
Schools Matinee Fee (non-ticketed audience of school students and teachers only)	\$455.00	\$422.73	\$42.27	\$465.00	2.20%	N	Y
City Orange Eisteddfod Society Daily Rate (including use of kitchen)	\$455.00	\$422.73	\$42.27	\$465.00	2.20%	N	Y

Commercial Hire

	Year 19/20		Year				
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Hire Fee	\$1,460.00	\$1,359.09	\$135.91	\$1,495.00	2.40%	N	Y
OR % of Box Office,			12.50%			N	Y

Rehearsals

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Venue Rental Access (per hour – minimum 4 hours)	\$65.00	\$59.09	\$5.91	\$65.00	0.00%	N	Y
Technician's Charge (per hour – minimum 4 hours)	\$55.00	\$50.00	\$5.00	\$55.00	0.00%	N	Y

Conferences/Meetings

Conferences/Meet	ings								
Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST		
Per day (8am – 11pm)	\$2,345.00	\$2,186.36	\$218.64	\$2,405.00	2.56%	N	Y		
Per half-day – maximum four hours	\$1,050.00	\$977.27	\$97.73	\$1,075.00	2.38%	N	Y		
Orange City Council per day	\$0.00	\$0.00	\$0.00	\$0.00	20	N	N		

Bookings Fees

The booking fees per ticket issued covers selling tickets on the Ticketek system Monday to Friday between 9am-5pm. Inclusive of this cost provided is the box office service: access to the theatre one hour prior to the performance; for half hour after the performance commences; access to the Ticketek website and an after-hours telephone service

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Supplementary booking fee			1.95%			N	N
Any ticket less than \$30			4.10 to 4.30			N	Υ
Any ticket more than \$30 less than \$60			6.25 to 6.45			N	Y
– Any ticket more than \$60 less than \$100			8.10 to 8.30			N	Υ
Capital Renewal Levy	\$1.50	\$1.36	\$0.14	\$1.50	0.00%	N	Y

Cancellation of Ticketed Show

The Cancellation Fee, in respect of each ticket sold for an event at the Orange Civic Theatre is twice the inside charge for each ticket that is refunded.

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Administration Charge	\$235.00	\$218.18	\$21.82	\$240.00	2.13%	N	Y

Forum

	Year 19/20		Year	r 20/21			
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Conferences/meetin gs (minimum hire four hours)	\$105.00	\$100.00	\$10.00	\$110.00	4.76%	N	Y
Conferences/meetin gs per day (8am – 11pm)	\$715.00	\$668.18	\$66.82	\$735.00	2.80%	N	Y
Dinners/receptions	\$440.00	\$409.09	\$40.91	\$450.00	2.27%	N	Υ
Kitchen Hire	\$270.00	\$250.00	\$25.00	\$275.00	1.85%	N	Y
Performances	\$805.00	\$750.00	\$75.00	\$825.00	2.48%	N	Υ
OR % Box Office, whichever is greater			12.50%			N	Y
Rehearsals (minimum charge four hours)	\$130.00	\$118.18	\$11.82	\$130.00	0.00%	N	Y
Per hour thereafter	\$55.00	\$50.00	\$5.00	\$55.00	0.00%	N	Y

Additional to Basic Rental Charges

Staff

The Manager Performing Arts and Venues will determine when additional cleaning charges are applicable. Events repeatedly incurring such charges may be required to pay bond in advance

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Extra technician for operation of sound equipment, follow spots, fly system or as stage hand (per hour)	\$55.00	\$50.00	\$5.00	\$55.00	0.00%	N	Y
Programs sellers (by prior arrangement) (per hour)	\$55.00	\$50.00	\$5.00	\$55.00	0.00%	N	Y
Additional cleaning if required (per hour)	\$55.00	\$50.00	\$5.00	\$55.00	0.00%	N	Y
Testing and tagging (each)	\$4.00	\$3.64	\$0.36	\$4.00	0.00%	N	Υ

COUNCIL MEETING 21 APRIL 2020

Equipment

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Batteries			At cost			N	N
Use of Steinway Grand Piano (per performance)	\$200.00	\$181.82	\$18.18	\$200.00	0.00%	N	Y
Tuning of piano is at hirer's expense. Costs will be charged at the Piano Tuner's rate.			At cost			N	Y
Lighting gels additional to current stock will be charged at half cost and will remain the property of the Civic Theatre. These will be charged as consumables			At cost			N	Y
Hire fee for the use of wireless microphones to cover the cost of replace and repair (per day)	\$11.00	\$10.00	\$1.00	\$11.00	0.00%	N	Y

Rehearsals

			_)		
Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year: GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Lighting design which requires a variation from the house rig (as per estimate arrived at during the initial consultation) – per hour	\$55.00	\$50.00	\$5.00	\$55.00	0.00%	N	Y
Lighting design requiring additional prior consultations with the director of a production reading of a script, studying of set plans, attendance at rehearsal and for all time taken to prepare the design — per hour	\$55.00	\$50.00	\$5.00	\$55.00	0.00%	N	Y
Technicians – when required to be present at a rehearsal – per hour	\$55.00	\$50.00	\$5.00	\$55.00	0.00%	N	Y

Promotion

COUNCIL MEETING

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Placement of Advertising			Cost + 10%			N	Y

Additional hours

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
City Orange Eisteddfod technical fees additional hours (above 8 hours included in hire rate)	\$55.00	\$50.00	\$5.00	\$55.00	0.00%	N	Y

Orange Regional Gallery

Ticket Prices

					7		
Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year: GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Children's Workshop (part day)			Free - \$25.00			N	Y
			Last YR Fee \$55.00				
Adult's Workshop (full day)		\$25.00 - \$150.00 Last YR Fee \$85.00					
Talks			Free - \$15.00			N	Y
Other Events	1	As dete	ermined by eve	nt type		N	Y
School Educational Programs			No charge			N	Y
Friends of Orange Regional Gallery		25% fee reduct	tion in total (adı	ult) ticket price		N	Y
			Last VD Ess				

Last YR Fee 25% fee reduction in total ticket price

East Room/West Room

One room (per hour)

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Monday-Friday: 9am-5pm; Saturday: 11am-5pm; Sunday: 2pm-5pm	\$32.55	\$30.32	\$3.03	\$33.35	2.46%	N	Y
Other times (per hour)	\$42.95	\$40.00	\$4.00	\$44.00	2.44%	N	Y

Page 41 of 150 continued on next page ...

One room (per hour) [continued]

COUNCIL MEETING

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GS T	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Orange City Council			No Charge			N	N
Orange Visitor Centre supported Tourism Events			No Charge			N	N
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation, community and/or arts groups in partnership with the Gallery			No Charge			N	N

Two rooms (per hour)

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Monday-Friday: 9am-5pm; Saturday: 11am-5pm; Sunday: 2pm-5pm	\$53.65	\$50.00	\$5.00	\$55.00	2.52%	N	Y
Other times (per hour)	\$64.15	\$59.77	\$5.98	\$65.75	2.49%	N	Y
Orange City Council			No Charge			N	N
Orange Visitor Centre supported Tourism Events			No Charge			N	N
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation, community and/or arts groups in partnership with the Gallery			No Charge			N	N

Gallery 1, Gallery 2 and Gallery 3

Commercial Activity – For Profit organisations

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Gallery 1 – per day or part thereof	\$1,441.00	\$1,342.73	\$134.27	\$1,477.00	2.50%	N	Y
Gallery 2 – per day or part thereof	\$576.20	\$536.91	\$53.69	\$590.60	2.50%	N	Y
Gallery 3 – per day or part thereof	\$576.20	\$536.91	\$53.69	\$590.60	2.50%	N	Y
If additional staff required for security – per hour	\$37.65	\$35.09	\$3.51	\$38.60	2.52%	N	Y

Page 42 of 150 continued on next page ...

COUNCIL MEETING

Commercial Activity - For Profit organisations [continued]

	Year 19/20		Yea				
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Opening/Closing fee outside gallery opening hours	\$32.55	\$30.32	\$3.03	\$33.35	2.46%	N	Y

Conferences and Community Service Non-Profit Organisations

	Year 19/20		Year	20/21			
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Gallery 1 – per day or part thereof	\$560.40	\$522.18	\$52.22	\$574.40	2.50%	N	Y
Gallery 2 – per day or part thereof	\$293.20	\$273.23	\$27.32	\$300.55	2.51%	N	Υ
Gallery 3 – per day or part thereof	\$293.20	\$273.23	\$27.32	\$300.55	2.51%	N	Y
If additional staff required for security – per hour	\$37.70	\$35.14	\$3.51	\$38.65	2.52%	N	Y
Charge for opening/closing when outside gallery opening hours	\$32.55	\$30.32	\$3.03	\$33.35	2.46%	N	Y
Orange City Council			No Charge			N	N
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation, community and/or arts groups in partnership with the Gallery			No Charge			N	N

Specialist Advice on Artworks from Gallery Professional Staff

The professional staff cannot issue valuation certificates, but can indicate a range of values with respect to auction needs

North Court (Day Hire)

Where admission is charged to the event

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Charities/Not for profit community groups (per day)	\$164.90	\$153.64	\$15.36	\$169.00	2.49%	N	Y
Commercial hire (per day)	\$426.55	\$397.45	\$39.75	\$437.20	2.50%	N	Y
Orange City Council			No Charge			N	N

Page 43 of 150 continued on next page ...

Where admission is charged to the event [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation, community and/or arts groups in partnership with the Gallery			No Charge			N	N

Where no admission is charged to the event

	Year 19/20		Year	20/21			
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Charities/Not for profit community groups (per day)	\$85.20	\$79.41	\$7.94	\$87.35	2.52%	N	Υ
Commercial hire (per day)	\$426.55	\$397.45	\$39.75	\$437.20	2.50%	N	Y
Orange City Council			No Charge			N	N
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation, community and/or arts groups in partnership with the Gallery			No Charge			N	N

Overnight hire

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Hire fees plus \$ per night	\$106.90	\$99.59	\$9.96	\$109.55	2.48%	N	Y
Orange City Council Per Day			Nil			N	N
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation Per Pay, community and/or arts groups in partnership with the Gallery			Nil			N	N

Commercial Hire - Performance Events

Capacity of 1,000 spectators

COUNCIL MEETING

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	⁻ 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Charge per performing day	\$661.70	\$616.59	\$61.66	\$678.25	2.50%	N	Y
Charge per non-performing day	\$213.25	\$198.73	\$19.87	\$218.60	2.51%	N	Y
Security bond	\$3,500.00	\$3,500.00	\$0.00	\$3,500.00	0.00%	N	N

Capacity of 1,000-2,000 spectators

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Charge per performing day	\$982.35	\$915.36	\$91.54	\$1,006.90	2.50%	N	Y
Charge per non-performing day	\$320.65	\$298.77	\$29.88	\$328.65	2.49%	N	Υ
Security bond	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00	0.00%	N	N

Capacity of 2,000+ spectators

	Year 19/20	Year 19/20 Year 20/21					
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Charge per performing day	\$815.95	\$760.32	\$76.03	\$836.35	2.50%	N	Y
Charge per non-performing day	\$362.40	\$337.68	\$33.77	\$371.45	2.50%	N	Y
Security bond	\$5,500.00	\$5,500.00	\$0.00	\$5,500.00	0.00%	N	N

City Events

Stall holder fees

	Year 19/20						
Name	Last YR Fee (incl. GST)		GST	Fee (incl. GST)	Increase %	Statutory	GST
Stall holder fees	\$38.00	\$35.45	\$3.55	\$39.00	2.63%	N	Y

Function Centre Administration/Management

Orange Function Centre Hire fees

Ball/dinner/theatre style using Main Hall, up to 300 people

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Monday to Friday (day rate per day)	\$845.00	\$786.36	\$78.64	\$865.00	2.37%	N	Y

Page 45 of 150 continued on next page ...

COUNCIL MEETING

Ball/dinner/theatre style using Main Hall, up to 300 people [continued]

	Year 19/20		Year				
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Saturday	\$1,025.00	\$954.55	\$95.45	\$1,050.00	2.44%	N	Y
Sunday	\$1,110.00	\$1,036.36	\$103.64	\$1,140.00	2.70%	N	Υ

Ball/dinner/theatre style using Main Hall & Wings, 300-500 people

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Monday to Friday (day rate per day)	\$1,110.00	\$1,036.36	\$103.64	\$1,140.00	2.70%	N	Y
Saturday	\$1,280.00	\$1,190.91	\$119.09	\$1,310.00	2.34%	N	Υ
Sunday	\$1,470.00	\$1,368.18	\$136.82	\$1,505.00	2.38%	N	Υ

Ball/dinner/theatre style using Main Hall & Wings, 500-800 people

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Monday to Friday (day rate per day)	\$1,215.00	\$1,131.82	\$113.18	\$1,245.00	2.47%	N	Y
Saturday	\$1,450.00	\$1,350.00	\$135.00	\$1,485.00	2.41%	N	Υ
Sunday	\$1,620.00	\$1,509.09	\$150.91	\$1,660.00	2.47%	N	Υ

Hire for decorations/rehearsals - per hour

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Monday to Friday (day rate per day)	\$72.00	\$65.45	\$6.55	\$72.00	0.00%	N	Y
Saturday	\$82.00	\$74.55	\$7.45	\$82.00	0.00%	N	Y
Sunday	\$124.00	\$112.73	\$11.27	\$124.00	0.00%	N	Υ

City of Orange Eisteddfod

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Daily Rate	\$428.00	\$389.09	\$38.91	\$428.00	0.00%	N	Y

Exhibitions (professional/commercial)

Display/Trade shows (main hall and side halls)

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Monday to Friday (day rate per day)	\$2,420.00	\$2,254.55	\$225.45	\$2,480.00	2.48%	N	Υ
Saturday	\$3,030.00	\$2,822.73	\$282.27	\$3,105.00	2.48%	N	Y

Page 46 of 150 continued on next page ...

COUNCIL MEETING

Display/Trade shows (main hall and side halls) [continued]

	Year 19/20				ı			
Name	Last YR Fee (incl. GST)		GST	Fee (incl. GST)	Increase %	Statutory	GST	
Sunday	\$3,630.00	\$3,381.82	\$338.18	\$3,720.00	2.48%	N	Y	

Exhibitions (community/not-profit)

Display/Trade shows (main hall and side halls)

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Monday to Friday (day rate per day)	\$1,185.00	\$1,104.55	\$110.45	\$1,215.00	2.53%	N	Y
Saturday	\$1,410.00	\$1,313.64	\$131.36	\$1,445.00	2.48%	N	Y
Sunday	\$1,570.00	\$1,463.64	\$146.36	\$1,610.00	2.55%	N	Y
Orange City Council per Day	\$825.00	\$768.18	\$76.82	\$845.00	2.42%	N	Y

Sporting/Entertainment Event

Shows/Events that require designated seating must be sold through Ticketek

Without alcohol

	Year 19/20	ar 19/20 Year 20/21					
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Monday to Friday (day rate per day)	\$1,325.00	\$1,236.36	\$123.64	\$1,360.00	2.64%	N	Y
Saturday	\$1,650.00	\$1,536.36	\$153.64	\$1,690.00	2.42%	N	Y
Sunday	\$1,980.00	\$1,845.45	\$184.55	\$2,030.00	2.53%	N	Y
Bond (paid prior to event)	\$2,500.00	\$2,562.50	\$0.00	\$2,562.50	2.50%	N	N

With alcohol

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Monday to Friday (day rate per day)	\$3,030.00	\$2,822.73	\$282.27	\$3,105.00	2.48%	N	Υ
Saturday	\$3,850.00	\$3,586.36	\$358.64	\$3,945.00	2.47%	N	Υ
Sunday	\$4,565.00	\$4,254.55	\$425.45	\$4,680.00	2.52%	N	Υ
Bond (paid prior to event)	\$6,000.00	\$6,150.00	\$0.00	\$6,150.00	2.50%	N	N

Concert format up to 300 people

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Monday to Friday (day rate per day)	\$975.00	\$909.09	\$90.91	\$1,000.00	2.56%	N	Y

continued on next page ...

Page 47 of 150

Concert format up to 300 people [continued]

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Saturday	\$1,110.00	\$1,036.36	\$103.64	\$1,140.00	2.70%	N	Y
Sunday	\$1,355.00	\$1,263.64	\$126.36	\$1,390.00	2.58%	N	Υ
OR % of Box Office, whichever is greater			12.50%			N	Υ

Concert format over 300 people

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Monday to Friday (day rate per day)	\$1,215.00	\$1,131.82	\$113.18	\$1,245.00	2.47%	N	Y
Saturday	\$1,450.00	\$1,350.00	\$135.00	\$1,485.00	2.41%	N	Y
Sunday	\$1,620.00	\$1,509.09	\$150.91	\$1,660.00	2.47%	N	Y
OR % of Box Office, whichever is greater			12.50%		. 1	N	Υ

Church Service or Prize Night

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Community Christmas Day Lunch			No Charge			N	N
Monday to Friday (day rate per day)	\$1,215.00	\$1,131.82	\$113.18	\$1,245.00	2.47%	N	Υ
Saturday	\$1,315.00	\$1,227.27	\$122.73	\$1,350.00	2.66%	N	Y
Sunday	\$1,355.00	\$1,263.64	\$126.36	\$1,390.00	2.58%	N	Y

School exam rate

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Monday to Friday (day rate per day)	\$730.00	\$681.82	\$68.18	\$750.00	2.74%	N	Υ
Saturday	\$855.00	\$795.45	\$79.55	\$875.00	2.34%	N	Υ
Sunday	\$925.00	\$863.64	\$86.36	\$950.00	2.70%	N	Y

Catering levy per person

	Year 19/20						
Name	Last YR Fee (incl. GST)		GST	Fee (incl. GST)	Increase %	Statutory	GST
Minimum Charge	\$2.00	\$1.82	\$0.18	\$2.00	0.00%	N	Υ

Overtime surcharge after 11pm on staff engaged to continue function

	Year 19/20						
Name	Last YR Fee (incl. GST)		GST	Fee (incl. GST)	Increase %	Statutory	GST
Monday to Saturday		At cost plus 25%					Y
Sunday			N	Υ			

Function Centre Additional Charges

	Year 19/20		Year	20/21			
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Canopy	\$110.00	\$100.00	\$10.00	\$110.00	0.00%	N	Y
Napkins – each	\$1.00	\$0.91	\$0.09	\$1.00	0.00%	N	Y
Security			At cost			N	N
Table clothes	\$7.00	\$6.36	\$0.64	\$7.00	0.00%	N	Y
Additional cleaning/sorting of kitchen equipment, cutlery, plates etc.		At	cost plus 10	%		N	Υ
Kitchen Hire per hour (minimum three hours)	\$36.00	\$32.73	\$3.27	\$36.00	0.00%	N	Y
Urns (large)	\$17.00	\$15.45	\$1.55	\$17.00	0.00%	N	Y
Carpet rolls	\$75.00	\$68.18	\$6.82	\$75.00	0.00%	N	Υ
Tables (each)	\$12.00	\$10.91	\$1.09	\$12.00	0.00%	N	Y
Chairs (each)	\$3.00	\$2.73	\$0.27	\$3.00	0.00%	N	Y
Chairs black (each)	\$6.50	\$5.91	\$0.59	\$6.50	0.00%	N	Υ
Cutlery and crockery (per piece)	\$0.50	\$0.45	\$0.05	\$0.50	0.00%	N	Υ
Glasses	\$0.65	\$0.59	\$0.06	\$0.65	0.00%	N	Y
Corkage (per bottle)	\$5.00	\$4.55	\$0.45	\$5.00	0.00%	N	Y

Function Centre Administration/Management – Orange Botanic Gardens

Large Events

	Year 19/20		Yea				
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Large Events (Category 2)	Larg	er events that ar	N	Y			
, /	Pricing	g will be determir	ned individua	lly for each appli	cation		

Clover Hill Function Centre

Orange City Council - no charge for all categories *Hire fee includes cleaning

21 APRIL 2020

Monday to Friday (until 5pm Friday)

Community Groups (not for profit) and Private Hire (non-commercial)

	Year 19/20		Year				
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
4+ hours per day	\$165.00	\$150.00	\$15.00	\$165.00	0.00%	N	Y
Per half day (less than 4 hours)	\$90.00	\$81.82	\$8.18	\$90.00	0.00%	N	Y

For Profit Organisation and Private Hire (commercial)

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
4+ hours per day	\$220.00	\$200.00	\$20.00	\$220.00	0.00%	N	Y
Per half day (less than 4 hours)	\$130.00	\$118.18	\$11.82	\$130.00	0.00%	N	Y

Weekend Hire

Community Groups (not for profit) and Private Hire (non-commercial)

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Hire	\$385.00	\$350.00	\$35.00	\$385.00	0.00%	N	Y
Security Bond	\$250.00	\$250.00	\$0.00	\$250.00	0.00%	N	N
Security Bond – 18th and 21st birthday parties	\$750.00	\$750.00	\$0.00	\$750.00	0.00%	N	N

For Profit Organisation and Private Hire (commercial)

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GS T	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Hire	\$750.00	\$681.82	\$68.18	\$750.00	0.00%	N	Y
Security Bond	\$500.00	\$500.00	\$0.00	\$500.00	0.00%	N	N

Historic Church

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Bond	\$110.00	\$110.00	\$0.00	\$110.00	0.00%	N	N
Flat rate	\$120.00	\$109.09	\$10.91	\$120.00	0.00%	N	Y

Garden Areas

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Fee (non-commercial event)	\$70.00	\$59.09	\$5.91	\$65.00	-7.14%	N	Y

Emmaville Cottage Hire

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Per day	\$120.00	\$109.09	\$10.91	\$120.00	0.00%	N	Y

Orange City Library

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Use of Library for Tutoring (per student per session) – max 2 hours per session per day	\$5.00	\$4.55	\$0.45	\$5.00	0.00%	N	Y

Overdue items

There may be a reduction or exemption of the fee based on the discretion of the Chief Executive Officer (CEO).

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Videos, DVDs and CD ROMs – per item per day	\$1.00	\$1.00	\$0.00	\$1.00	0.00%	N	N
Other library material – per item per day	\$0.60	\$0.60	\$0.00	\$0.60	0.00%	N	N
Lost borrower card	\$2.20	\$2.20	\$0.00	\$2.20	0.00%	N	N
Lost or damaged material – replacement cost and processing fee	\$22.70	\$22.70	\$0.00	\$22.70	0.00%	N	N

Inter Library Loans

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Search fee	\$5.50	\$5.00	\$0.50	\$5.50	0.00%	N	Y
Inter Library Loan Fee – Non Reciprocal Libraries			Various			N	Y

Printing

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Black & White – per page	\$0.20	\$0.18	\$0.02	\$0.20	0.00%	N	Y
Colour – per page	\$1.00	\$0.91	\$0.09	\$1.00	0.00%	N	Y

Fax sending Australia

	Year 19/20	19/20 Year 20/21					
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
First page	\$5.00	\$4.55	\$0.45	\$5.00	0.00%	N	Υ
Subsequent pages	\$1.25	\$1.14	\$0.11	\$1.25	0.00%	N	Υ

Fax receiving Australia

	Year 19/20	/20 Year 20/21					
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
First page	\$5.00	\$4.55	\$0.45	\$5.00	0.00%	N	Υ
Subsequent pages	\$1.25	\$1.14	\$0.11	\$1.25	0.00%	N	Υ

Fax sending International

	Year 19/20 Year 20/21						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
First page	\$10.00	\$9.09	\$0.91	\$10.00	0.00%	N	Y
Subsequent pages	\$2.50	\$2.27	\$0.23	\$2.50	0.00%	N	Y

Fax receiving International

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
First page	\$5.00	\$4.55	\$0.45	\$5.00	0.00%	N	Y
Subsequent pages	\$1.25	\$1.14	\$0.11	\$1.25	0.00%	N	Υ
Local studies research – assistance from staff – per hour	\$40.00	\$40.00	\$0.00	\$40.00	0.00%	N	N

21 APRIL 2020

COUNCIL MEETING 21 APRIL 2020

Objective 9 – Live

Courallie Park Child Development Centre

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Non-refundable re-enrolment fee per booked day, per child, for one week. Once the child commences care, a credit for each actual day of attendance will be provided.	\$20.00	\$20.00	\$0.00	\$20.00	0.00%	N	N
Bookings for extra day – one 24-hour working day cancellation notice or fee will be charged	\$105.00	\$110.00	\$0.00	\$110.00	4.76%	N	N
Full fee per child per day (including public holidays, excluding Christmas Day and New Years Day)	\$105.00	\$110.00	\$0.00	\$110.00	4.76%	N	N
Fees based on annual	enrolment						
Late fee (per 15 minutes after 6:00 pm)	\$20.00	\$20.00	\$0.00	\$20.00	0.00%	N	N
Registration fee (per booked day for one week per family)	\$25.00	\$25.00	\$0.00	\$25.00	0.00%	N	N

Family Day Care

	Year 19/20		Voat	20/21			
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Administration fee per hour of care	\$1.60	\$1.70	\$0.00	\$1.70	6.25%	N	N
Weekly Levy	\$21.00	\$22.00	\$0.00	\$22.00	4.76%	N	N
Registration fee per family (non-refundable)	\$40.00	\$40.00	\$0.00	\$40.00	0.00%	N	N
New carer registration	\$150.00	\$150.00	\$0.00	\$150.00	0.00%	N	N
Playgroup fee per session	\$10.00	\$10.00	\$0.00	\$10.00	0.00%	N	N
Late fee		As per e	ducator fee s	chedule		N	N
Playgroup pick up fee – Full – per child	\$10.00	\$10.00	\$0.00	\$10.00	0.00%	N	N
Playgroup pick up fee – Part – per child	\$7.00	\$7.00	\$0.00	\$7.00	0.00%	N	N

COUNCIL MEETING

Fee per hour of contracted care or part there of

	Vear 19/20	Year 19/20 Year 20/21						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST	
Before and After School Care			\$8.25-\$13.35			N	N	
			Last YR Fee \$8.10-\$13.10					
Casual – non contracted hours			\$8.55-\$13.35			N	N	
			Last YR Fee \$8.40-\$13.10					
Non Standard Hours 6pm – 8am Mon to Fri			\$8.55-\$13.35			N	N	
			Last YR Fee \$8.40-\$13.10					
Public Holidays – cannot exceed the double hourly standard rate		Maximum of \$21.80						
		М	Last YR Fee aximum of \$21.	40				
Standard Hours 8am – 6pm Mon to Fri			\$8.25-\$10.90			N	N	
			Last YR Fee \$8.10-\$10.70					
Transport – per trip			\$3.35- \$5.85 Last YR Fee \$3.30- \$5.75			N	N	
Vacation Care – can be charged at standard hourly rate or a daily session		Daily	rate \$58.95- \$6	64.25		N	N	
		Daily	Last YR Fee rate \$57.80- \$6	33.00				
Weekends – cannot exceed 1.5 x the hourly standard rate		М	aximum of \$16.	35		N	N	
		М	Last YR Fee aximum of \$16.	05				

Occasional Child Care

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Registration fee per family (non-refundable)	\$40.00	\$40.00	\$0.00	\$40.00	0.00%	N	N
Fee per hour or part thereof – per child	\$9.50	\$9.75	\$0.00	\$9.75	2.63%	N	N

Page 54 of 150 continued on next page ...

Occasional Child Care [continued]

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Late fee (after closing time per 15 minutes)	\$20.00	\$20.00	\$0.00	\$20.00	0.00%	N	N
Cancellation fee	100	% charged if car	N	N			

Before and After School Care

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Before school session per child	\$23.00	\$24.00	\$0.00	\$24.00	4.35%	N	N
After school session per child	\$30.00	\$31.00	\$0.00	\$31.00	3.33%	N	N
Registration fee (per family per booked day for one week)	\$10.00	\$10.00	\$0.00	\$10.00	0.00%	N	N
Pupil free day per child	\$65.00	\$66.00	\$0.00	\$66.00	1.54%	N	N
Late fee per 15 minutes after Service closes per child	\$20.00	\$20.00	\$0.00	\$20.00	0.00%	N	N

Spring Street Children's Centre

	Year 19/20		Year	20/21			
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Non-refundable re-enrolment fee per booked day, per child, for one week. Once the child commences care, a credit for each actual day of attendance will be provided.	\$20.00	\$20.00	\$0.00	\$20.00	0.00%	N	N
Full fee per child per day (including public holidays, excluding Christmas Day and New Years Day)	\$105.00	\$110.00	\$0.00	\$110.00	4.76%	N	N
Fees based on annual	enrolment						
Bookings for extra day	\$105.00	\$110.00	\$0.00	\$110.00	4.76%	N	N
Late fee (per 15 minutes after 6:00 pm)	\$20.00	\$20.00	\$0.00	\$20.00	0.00%	N	N
Registration fee (per booked day for one week per family)	\$25.00	\$25.00	\$0.00	\$25.00	0.00%	N	N

Vacation Care

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Without Child Care Benefit per child per day	\$65.00	\$66.00	\$0.00	\$66.00	1.54%	N	N
Pupil free day per child	\$65.00	\$66.00	\$0.00	\$66.00	1.54%	N	N
Late fee (per 15 minutes after Service closes) per child	\$20.00	\$20.00	\$0.00	\$20.00	0.00%	N	N

Yarrawong Children's Centre

	Year 19/20		Year	20/21			
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Non-refundable re-enrolment fee per booked day, per child, for one week. Once the child commences care, a credit for each actual day of attendance will be provided.	\$20.00	\$20.00	\$0.00	\$20.00	0.00%	N	N
Full fee per child per day (including public holidays, excluding Christmas Day and New Years Day)	\$105.00	\$110.00	\$0.00	\$110.00	4.76%	N	N
Fees based on annual	enrolment	-					
Bookings for extra day	\$105.00	\$110.00	\$0.00	\$110.00	4.76%	N	N
Late fee (per 15 minutes after 6:00 pm)	\$20.00	\$20.00	\$0.00	\$20.00	0.00%	N	N
Registration fee (per booked day for one week per new family)	\$25.00	\$25.00	\$0.00	\$25.00	0.00%	N	N

Teen Time

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
After school session per child	to be de	etermined by the	N	N			
Pupil free day per child	to be de	etermined by the	National Dis	ability Insurance	Agency	N	N
Vacation care per day per child	to be de	etermined by the	National Dis	ability Insurance	Agency	N	N

Ageing and Disability Services

Choice at Home

Food Services

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Commonwealth Home Support Programme – Main Meal	\$6.50	\$6.50	\$0.00	\$6.50	0.00%	N	N
Mini Meal	\$0.00	\$4.80	\$0.00	\$4.80	20	N	N
Dessert	\$0.00	\$2.80	\$0.00	\$2.80	20	N	N
Soup	\$0.00	\$2.50	\$0.00	\$2.50	20	N	N
Private/Package/NDI S			Variable			N	N

Social Support

					_		
Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Return outings in Orange Local Government Area	\$5.00	\$7.00	\$0.00	\$7.00	40.00%	N	N
Return outings outside Orange Local Government Area	\$13.00	\$15.00	\$0.00	\$15.00	15.38%	N	N
Home pick up – each way	\$2.00	\$2.00	\$0.00	\$2.00	0.00%	N	N
Shopping	\$0.00	\$8.00	\$0.00	\$8.00	90	N	N
Gardening & Community Restaurant	\$0.00	\$2.00	\$0.00	\$2.00	20	N	N
Private/Package/NDI S fee			Variable			N	N

Residential Service

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Supported Independent Living program activities	to be de	eterminde by the	National Dis	ability Insurance	Agency	N	N
Residents – contribution of their benefits – Residents rent contribution	to be de	to be determined by the National Disability Insurance Agency					N
Residents – contribution of their benefits – Residents board and lodgings	to be de	etermined by the	National Dis	ability Insurance	Agency	N	N
Food Services	Meal costs	are based on the	cost of prov	ision of meals to	the clients	N	N

Page 57 of 150

Public Halls and Community Centres

Carriage Cottage

Orange City Council exempt from hire rates

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Community Group – non-profit – up to 10 times in one year – free			No Charge			N	Y
Community Group – non-profit – per hour after 10 times per year	\$11.00	\$10.00	\$1.00	\$11.00	0.00%	N	Y
For-profit Organisation per hour	\$25.00	\$23.64	\$2.36	\$26.00	4.00%	N	Y

Government Departments

	Year 19/20		Yea	r 20/21			
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
- First hour	\$40.00	\$38.18	\$3.82	\$42.00	5.00%	N	Υ
- Subsequent hours	\$25.00	\$23.64	\$2.36	\$26.00	4.00%	N	Υ

Lucknow School Community Centre

Orange City Council exempt from hire rates

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Community Group – non-profit – up to 10 times in one year – free			No Charge			N	Y
Community Group – non-profit – per hour after 10 times per year	\$11.00	\$10.00	\$1.00	\$11.00	0.00%	N	Y
For-profit Organisation – per hour	\$25.00	\$23.64	\$2.36	\$26.00	4.00%	N	Y

Government Departments

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
– First hour	\$40.00	\$38.18	\$3.82	\$42.00	5.00%	N	Y
- Subsequent hours	\$25.00	\$23.64	\$2.36	\$26.00	4.00%	N	Y

Page 58 of 150

Private Functions

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
– Per Hour	\$25.00	\$23.64	\$2.36	\$26.00	4.00%	N	Y
– Bond	\$250.00	\$250.00	\$0.00	\$250.00	0.00%	N	N

Table & Chair Hire

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
– Per Table	\$11.00	\$10.00	\$1.00	\$11.00	0.00%	N	Y
- Per Chair	\$2.50	\$2.27	\$0.23	\$2.50	0.00%	N	Y

Spring Hill Community Centre

Orange City Council exempt from hire rates

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Community Group – non-profit – up to 10 times in one year – free			No Charge			N	Y
Community Group – non-profit – per hour after 10 times per year	\$11.00	\$10.00	\$1.00	\$11.00	0.00%	N	Y
For-profit Organisation – per hour	\$25.00	\$23.64	\$2.36	\$26.00	4.00%	N	Y

Government Departments

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
– First Hour	\$40.00	\$38.18	\$3.82	\$42.00	5.00%	N	Y
- Subsequent hours	\$25.00	\$23.64	\$2.36	\$26.00	4.00%	N	Υ

Private Functions

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
– Per Hour	\$25.00	\$23.64	\$2.36	\$26.00	4.00%	N	Υ
– Bond	\$250.00	\$250.00	\$0.00	\$250.00	0.00%	N	N

Table & Chair Hire

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
– Per Table	\$11.00	\$10.00	\$1.00	\$11.00	0.00%	N	Υ
– Per Chair	\$2.50	\$2.27	\$0.23	\$2.50	0.00%	N	Υ

Page 59 of 150

Glenroi Community Centre

COUNCIL MEETING

Orange City Council exempt from hire rates

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Community Group – non-profit – up to 10 times in one year – free			No Charge			N	Y
Community Group – non-profit – per hour after 10 times per year	\$11.00	\$10.00	\$1.00	\$11.00	0.00%	N	Y
For-profit Organisation – per hour	\$25.00	\$23.64	\$2.36	\$26.00	4.00%	N	Υ

Government Departments

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
- First Hour	\$40.00	\$38.18	\$3.82	\$42.00	5.00%	N	Y
- Subsequent hours	\$25.00	\$23.64	\$2.36	\$26.00	4.00%	N	Y

Private Functions

	Year 19/20		Year				
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
– Per Hour	\$25.00	\$23.64	\$2.36	\$26.00	4.00%	N	Y
- Bond	\$250.00	\$250.00	\$0.00	\$250.00	0.00%	N	N

Wentworth Mine Site

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Admission Charge (over 18 only) per person	\$2.00	\$1.82	\$0.18	\$2.00	0.00%	N	Y
Pensioners and childre	n under 18 FRE	E					

Community Services Centre, Giyalang Ganya

Orange City Council exempt from hire rates

	Year 19/20 Year 20/21						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Community Group – non-profit – up to 10 times in one year – free						N	Y
Community Group – non-profit – per hour after 10 times per year	\$11.00	\$10.00	\$1.00	\$11.00	0.00%	N	Y

Page 60 of 150 continued on next page ...

Community Services Centre, Giyalang Ganya [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
For-profit Organisation – per hour	\$25.00	\$23.64	\$2.36	\$26.00	4.00%	N	Y

Government Departments

COUNCIL MEETING

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
- First hour	\$40.00	\$38.18	\$3.82	\$42.00	5.00%	N	Y
- Subsequent hours	\$25.00	\$23.64	\$2.36	\$26.00	4.00%	N	Y

Senior Citizen's & Pensioner's Centre – Nguluway Ngurang

Orange City Council exempt from hire rates

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Community Group – non-profit – up to 10 times in one year – free			No Charge			N	Y
Community Group – non-profit – per hour after 10 times per year	\$11.00	\$10.00	\$1.00	\$11.00	0.00%	N	Υ
For-profit Organisation – per hour	\$25.00	\$23.64	\$2.36	\$26.00	4.00%	N	Y

Government Departments

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	Statutory	GST		
- First hour	\$40.00	\$38.18	\$3.82	\$42.00	5.00%	N	Y
 Subsequent hours 	\$25.00	\$23.64	\$2.36	\$26.00	4.00%	N	Y

Private Functions

	Year 19/20	Year 19/20 Year 20/21					
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
– Per hour	\$25.00	\$23.64	\$2.36	\$26.00	4.00%	N	Υ
– Bond	\$250.00	\$250.00	\$0.00	\$250.00	0.00%	N	N

Annual Charges

	Year 19/20						
Name	Last YR Fee (incl. GST)		GST	Fee (incl. GST)	Increase %	Statutory	GST
Senior Citizens	\$0.00	\$909.09	\$90.91	\$1,000.00	20	N	Υ

continued on next page ...

Page 61 of 150

Annual Charges [continued]

	Year 19/20 Year 20/21						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
U3A	\$0.00	\$1,090.91	\$109.09	\$1,200.00	20	N	Y
Combined Pensioners	\$0.00	\$590.91	\$59.09	\$650.00	∞	N	Υ

Canobolas Scout Camp

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Dormitory overnight (per person)	\$16.50	\$15.00	\$1.50	\$16.50	0.00%	N	Y
Camping overnight (per person) – subject to availability	\$9.70	\$8.82	\$0.88	\$9.70	0.00%	N	Υ
Day use (excluding showers) more than 3.5 hours (per person)	\$3.50	\$3.18	\$0.32	\$3.50	0.00%	N	Y
Day use (including showers) more than 3.5 hours (per person)	\$5.00	\$4.55	\$0.45	\$5.00	0.00%	N	Υ
Half day use (excluding showers) less than 3.5 hours (per person)	\$2.00	\$1.82	\$0.18	\$2.00	0.00%	N	Y
Half day use (including showers) less than 3.5 hours (per person)	\$3.00	\$2.73	\$0.27	\$3.00	0.00%	N	Υ
RV/Self-contained caravan (no power, no ablutions) – when available	\$5.50	\$5.00	\$0.50	\$5.50	0.00%	N	Y
RV/Self-contained caravan (access to ablutions) – when available	\$8.80	\$8.00	\$0.80	\$8.80	0.00%	N	Υ
Scouts Australia full site use (available 6 times a year)			N	N			
Scouts and guides additional use	1/2 price of other groups					N	Y
Orange City Council use	1	No hire charge -	N	Y			
Damage and cleaning costs	At cost plus 20% admin fee					N	Υ

Objective 10 – Prosper

Colour City Caravan Park

Backpackers Pay and Stay

No work, no stay policy

Tent Arrangement

Includes tent, bed, light, site fees and access to amenities.

	Year 19/20		Yea	r 20/21			
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Tent per day (each for three people in one tent)	\$15.00	\$13.64	\$1.36	\$15.00	0.00%	N	Y
Tent per day (each for two people in one tent)	\$0.00	\$18.18	\$1.82	\$20.00	_∞	N	Y
Tent per day (single person in tent)	\$0.00	\$36.36	\$3.64	\$40.00	~	N	Y
Tent Bond – Per person (full refund on checkout, providing no damages to the tent)	\$0.00	\$100.00	\$0.00	\$100.00	∞	N	N
Tent and Camp Bed Bond – Per person (full refund on checkout, providing no damages to the tent and bed)	\$200.00	\$200.00	\$0.00	\$200.00	0.00%	N	N

Off Peak Season

Standard Cabins

Maximum length of stay is 2 weeks

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Single – per night	\$68.00	\$63.64	\$6.36	\$70.00	2.94%	N	Y
Double – per night	\$80.00	\$74.55	\$7.45	\$82.00	2.50%	N	Y
Single – per week	\$476.00	\$445.45	\$44.55	\$490.00	2.94%	N	Y
Double – per week	\$560.00	\$521.82	\$52.18	\$574.00	2.50%	N	Y
Each additional person (beyond 2) – per night	\$12.00	\$10.91	\$1.09	\$12.00	0.00%	N	Y

Deluxe Cabins

Maximum length of stay is 2 weeks

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Single – per night	\$80.00	\$74.55	\$7.45	\$82.00	2.50%	N	Y

continued on next page ...

Page 63 of 150

Deluxe Cabins [continued]

COUNCIL MEETING

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Double – per night	\$99.00	\$92.73	\$9.27	\$102.00	3.03%	N	Υ
Single – per week	\$560.00	\$521.82	\$52.18	\$574.00	2.50%	N	Υ
Double – per week	\$693.00	\$649.09	\$64.91	\$714.00	3.03%	N	Y
Each additional person (beyond 2) – per night	\$12.00	\$10.91	\$1.09	\$12.00	0.00%	N	Y

Powered sites/powered tent sites

Maximum length of stay is 5 months

Name	Year 19/20 Last YR Fee	Fee	Year GST	20/21 Fee	Increase	Statutory	GST
	(incl. GST)	(excl. GST)		(incl. GST)	%	4	
1-2 person/s – per night	\$30.00	\$28.18	\$2.82	\$31.00	3.33%	N	Y
1-2 person/s – per week	\$210.00	\$197.27	\$19.73	\$217.00	3.33%	N	Y
Each additional person (beyond 2) – per night	\$8.00	\$7.27	\$0.73	\$8.00	0.00%	N	Y

Unpowered sites/Unpowered tent sites

Maximum length of stay is 5 months

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Per person – per night	\$13.00	\$11.82	\$1.18	\$13.00	0.00%	N	Y
Per person – per week	\$91.00	\$82.73	\$8.27	\$91.00	0.00%	N	Y

Four Seasons Cottage - Up to 4 persons

Maximum length of stay is 2 weeks

	Year 19/20	Year 19/20 Year 20/21					
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Per night	\$180.00	\$181.82	\$18.18	\$200.00	11.11%	N	Υ
Per week	\$1,260.00	\$1,272.73	\$127.27	\$1,400.00	11.11%	N	Υ
Each additional person	\$30.00	\$27.27	\$2.73	\$30.00	0.00%	N	Y

Peak Season

Peak periods are the NSW School Holidays, Long Weekends, Public Holidays and Local Regional Events.

Standard Cabins

Maximum length of stay is 2 weeks

Page 64 of 150 continued on next page ...

Standard Cabins [continued]

COUNCIL MEETING

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Single – per night	\$74.00	\$69.09	\$6.91	\$76.00	2.70%	N	Y
Double – per night	\$90.00	\$83.64	\$8.36	\$92.00	2.22%	N	Υ
Single – per week	\$518.00	\$483.64	\$48.36	\$532.00	2.70%	N	Y
Double – per week	\$630.00	\$585.45	\$58.55	\$644.00	2.22%	N	Y
Each additional person (beyond 2) – per night	\$13.00	\$13.64	\$1.36	\$15.00	15.38%	N	Y

Deluxe Cabin

Maximum length of stay is 2 weeks

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Single – per night	\$89.00	\$83.64	\$8.36	\$92.00	3.37%	N	Y
Double – per night	\$105.00	\$98.18	\$9.82	\$108.00	2.86%	N	Y
Single – per week	\$623.00	\$585.45	\$58.55	\$644.00	3.37%	N	Υ
Double – per week	\$735.00	\$687.27	\$68.73	\$756.00	2.86%	N	Υ
Each additional person (beyond 2) – per night	\$13.00	\$13.64	\$1.36	\$15.00	15.38%	N	Y

Powered sites/powered tent sites

Maximum length of stay is 5 months

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
1-2 person/s – per night	\$32.00	\$31.82	\$3.18	\$35.00	9.38%	N	Y
1-2 person/s – per week	\$224.00	\$222.73	\$22.27	\$245.00	9.38%	N	Y
Each additional person (beyond 2) – per night	\$10.00	\$9.09	\$0.91	\$10.00	0.00%	N	Y

Unpowered sites/unpowered tent sites

Maximum length of stay is 5 months

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Per person – per night	\$14.00	\$13.64	\$1.36	\$15.00	7.14%	N	Y
Per person – per week	\$100.00	\$95.45	\$9.55	\$105.00	5.00%	N	Y

Four Seasons Cottage – Up to 4 persons

Maximum length of stay is 2 weeks

Page 65 of 150 continued on next page ...

Four Seasons Cottage – Up to 4 persons [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Per night	\$210.00	\$209.09	\$20.91	\$230.00	9.52%	N	Y
Per week	\$1,470.00	\$1,463.64	\$146.36	\$1,610.00	9.52%	N	Υ
Each additional person	\$30.00	\$27.27	\$2.73	\$30.00	0.00%	N	Υ

Linen hire

	Year 19/20				
Name	Last YR Fee (incl. GST)		GST	Statutory	GST
Per person			As per quote	N	Y

Non-Guest use of showers

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Per person	\$5.00	\$4.55	\$0.45	\$5.00	0.00%	N	Υ
Per family	\$20.00	\$18.18	\$1.82	\$20.00	0.00%	N	Y

Permanent sites (Existing occupants only)

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
1 Adult – per week	\$67.00	\$70.00	\$0.00	\$70.00	4.48%	N	N
Each additional adult – per week	\$10.50	\$10.50	\$0.00	\$10.50	0.00%	N	N

Electricity Charges

	Year 19/20		Yea				
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Access charge – per week PLUS	\$6.00	\$5.45	\$0.55	\$6.00	0.00%	N	Y
Per kilowatt (Kw)	\$0.20	\$0.18	\$0.02	\$0.20	0.00%	N	Υ

Objective 11 – Prosper

Airport Operations

Passenger tax

COUNCIL MEETING

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
New regular passenger transport routes		By individua	l commercia	l agreement		N	N
Regular Passenger Transport (RPT) operators on existing routes where they are charged per passenger	\$18.50	\$17.23	\$1.72	\$18.95	2.43%	N	Y

Landing charges levied for each aircraft movement based on maximum take-off weight of aircraft

For the purposed of establishing liability for landing charges,

- a flight by an aircraft may be identified by documentation which includes:
- A light strip summary used to compile records of movements of aircraft in relation to aerodromes
- Messages extracted from the Aeronautical Telecommunications Network
- A flight plan submitted to air traffic control
- Information supplied by the civil aviation authority
- Recordings of messages broadcast to or from aircraft

Exemptions to Landing Charges

- Aircraft associated non-profit or charity purposes
- Aircraft contracted to the Rural Fire Service (RFS) during the fire season

	Year 19/20		Year	20/21			
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Avgas/Avtur per 1000kg or part thereof for aircraft over 2000kg	\$13.15	\$12.27	\$1.23	\$13.50	2.66%	N	Y
Aircraft less than 2000kg (per tonne)	\$5.60	\$5.23	\$0.52	\$5.75	2.68%	N	Υ
Minimum Charge	\$5.60	\$5.23	\$0.52	\$5.75	2.68%	N	Y
Non-profit/Charity flights/flights for operational purposes during bush fire fighting season			No charge			N	Y
Local private aircraft per registered aircraft per year over 2000kg	\$549.10	\$511.68	\$51.17	\$562.85	2.50%	N	Y
Local private aircraft per registered aircraft per year under 2000kg	\$219.90	\$204.91	\$20.49	\$225.40	2.50%	N	Y
Local business aircraft per registered aircraft per year over 2000kg	\$1,099.25	\$1,024.32	\$102.43	\$1,126.75	2.50%	N	Y

continued on next page ...

Page 67 of 150

Landing charges levied for each aircraft movement based on maximum take-off weight of aircraft [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Local business aircraft per registered aircraft per year under 2000kg	\$549.10	\$511.68	\$51.17	\$562.85	2.50%	N	Y
Access Code (to access airside)	\$36.05	\$33.59	\$3.36	\$36.95	2.50%	N	Y

Meeting Room Hire

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Per Day	\$137.25	\$124.77	\$12.48	\$137.25	0.00%	N	Υ
Per hour	\$28.00	\$25.45	\$2.55	\$28.00	0.00%	N	Υ

Car Rental

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Per licence per year	\$2,199.30	\$2,049.36	\$204.94	\$2,254.30	2.50%	N	Y
Per car park per year (designated car park, max 6 cars)	\$219.95	\$204.95	\$20.50	\$225.45	2.50%	N	Y

Land lease charges for hangars

Per square metre for developed and undeveloped land (subject to market valuation and negotiation of suitable rent by the Chief Executive Officer (CEO).)

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	⁻ 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Minimum charge per sqm	\$7.05	\$6.59	\$0.66	\$7.25	2.84%	N	Y

Per square metre for hangar space (subject to market valuation and negotiation of suitable rent by the Chief Executive Officer (CEO).)

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Minimum charge per sqm	\$21.25	\$19.82	\$1.98	\$21.80	2.59%	N	Υ

Private Works Management

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Government Grant and Roads and Maritime Services (RMS) works on cost on labour			36.90%			N	Y

Private Works

COUNCIL MEETING

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
On-cost on labour wages			40%			N	Y
On-cost on plant hire charges			30%			N	Υ
On-cost on material charges			10%			N	Y
Administration on-cost on total of account including above on– cost			20%			N	Y

Erection of Banners

Minimum erection of 1 zone

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
1 zone – maximum 8 banners	\$250.00	\$232.95	\$23.30	\$256.25	2.50%	N	Υ
2 zones – maximum 16 banners	\$375.05	\$349.50	\$34.95	\$384.45	2.51%	N	Υ
3 zones – maximum 24 banners	\$499.85	\$465.77	\$46.58	\$512.35	2.50%	N	Υ
4 zones – maximum 32 banners	\$624.95	\$582.32	\$58.23	\$640.55	2.50%	N	Υ
5 zones – maximum 40 banners	\$749.95	\$698.82	\$69.88	\$768.70	2.50%	N	Y

Property Administration – Rental per annum

Lease fees subject to terms contained in each agreement

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Adventure Playground Café and residence	\$18,254.00	\$17,009.09	\$1,700.91	\$18,710.00	2.50%	N	Y
136 Aerodrome Road – Airport Cottage	\$16,890.00	\$15,354.55	\$1,535.45	\$16,890.00	0.00%	N	Y
139 Aerodrome Road	\$26,000.00	\$23,636.36	\$2,363.64	\$26,000.00	0.00%	N	Υ
173 Aerodrome Road	\$22,880.00	\$20,800.00	\$2,080.00	\$22,880.00	0.00%	N	Y

Page 69 of 150 continued on next page ...

Property Administration – Rental per annum [continued]

	Year 19/20		Year	20/21			
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
175 Aerodrome Road	\$20,280.00	\$18,436.36	\$1,843.64	\$20,280.00	0.00%	N	Y
Agistment fees – other			Market rates			N	Υ
Airport Farming Land	\$0.00	\$5,909.09	\$590.91	\$6,500.00	20	N	Y
Airport – Royal Flying Doctor Service Shed	\$2,367.00	\$2,205.45	\$220.55	\$2,426.00	2.49%	N	Y
Airport grazing precinct	\$36,926.00	\$34,409.09	\$3,440.91	\$37,850.00	2.50%	N	Υ
Airport lease hangar A	\$11,009.00	\$10,258.18	\$1,025.82	\$11,284.00	2.50%	N	Υ
Airport leases hangar B	\$5,404.05	\$5,036.36	\$503.64	\$5,540.00	2.52%	N	Υ
Airport lease hangar C	\$5,869.00	\$5,469.09	\$546.91	\$6,016.00	2.50%	N	Υ
Airport lease hangar D	\$16,612.00	\$15,479.09	\$1,547.91	\$17,027.00	2.50%	N	Υ
Airport lease hangar E	\$2,237.00	\$2,084.55	\$208.45	\$2,293.00	2.50%	N	Y
Airport leases hangar F	\$2,643.00	\$2,462.73	\$246.27	\$2,709.00	2.50%	N	Y
Airport lease hangar G	\$5,378.00	\$5,010.91	\$501.09	\$5,512.00	2.49%	N	Y
Airport lease hangar H	\$5,266.00	\$4,907.27	\$490.73	\$5,398.00	2.51%	N	Y
Airport lease hangar J	\$2,321.00	\$2,162.73	\$216.27	\$2,379.00	2.50%	N	Υ
Airport lease hangar K	\$3,757.00	\$3,500.91	\$350.09	\$3,851.00	2.50%	N	Υ
Airport lease hangar L	\$43,997.00	\$40,997.27	\$4,099.73	\$45,097.00	2.50%	N	Y
Airport Hangar M	\$10,112.00	\$9,422.73	\$942.27	\$10,365.00	2.50%	N	Y
Airport lease hangar N	\$4,988.00	\$4,648.18	\$464.82	\$5,113.00	2.51%	N	Y
Airport Hangar P	\$5,426.00	\$5,056.36	\$505.64	\$5,562.00	2.51%	N	Y
Airport lease hangar Q	\$5,062.00	\$4,717.27	\$471.73	\$5,189.00	2.51%	N	Y
Airport lease hangar R	\$4,573.00	\$4,260.91	\$426.09	\$4,687.00	2.49%	N	Y
Airport Hanger S	\$204,210.00	\$190,286.36	\$19,028.64	\$209,315.00	2.50%	N	Y
Airport lot 2	\$3,716.00	\$3,462.73	\$346.27	\$3,809.00	2.50%	N	Υ
Airport lot 5	\$3,793.00	\$3,534.55	\$353.45	\$3,888.00	2.50%	N	Y
Airport terminal coffee shop			Market rates			N	Y
Anson Street carpark – Harris Farms	\$160.00	\$149.09	\$14.91	\$164.00	2.50%	N	Y
6 Astill Drive	\$63,927.00	\$58,181.82	\$5,818.18	\$64,000.00	0.11%	N	Y
Bloomfield Country Club	\$526.80	\$490.91	\$49.09	\$540.00	2.51%	N	Y
1 Capps Lane, Huntley home	\$24,700.00	\$22,454.55	\$2,245.45	\$24,700.00	0.00%	N	Y
298 Clergate Road	\$0.00	\$3,429.09	\$342.91	\$3,772.00	∞	N	Y Page 70 of 150

Page 70 of 150 continued on next page ...

Property Administration – Rental per annum [continued]

Clifton Grove Bore	\$51.80	\$48.18	\$4.82	\$53.00	2.32%	N	Y
Colvin Lane	\$4,144.00	\$3,861.82	\$386.18	\$4,248.00	2.51%	N	Υ
Cook Park Guildry	\$8,734.00	\$8,138.18	\$813.82	\$8,952.00	2.50%	N	Υ
Counter space – Airport terminal	\$2,198.00	\$2,048.18	\$204.82	\$2,253.00	2.50%	N	Υ
117 Dane Lane	\$12,480.00	\$12,480.00	\$0.00	\$12,480.00	0.00%	N	N
Edward Street Gas Depot	\$25,359.00	\$23,630.00	\$2,363.00	\$25,993.00	2.50%	N	Y
Emus Clubhouse	\$51.80	\$48.18	\$4.82	\$53.00	2.32%	N	Υ
Environmental Learning Facility	\$1,222.00	\$1,139.09	\$113.91	\$1,253.00	2.54%	N	Y
Euchareena Road Vacant Lot			Market rates			N	Y
144 Forest Road Spring Hill	\$44,000.00	\$25,000.00	\$2,500.00	\$27,500.00	-37.50%	N	Y
Gosling Creek cottage	\$11,440.00	\$11,726.00	\$0.00	\$11,726.00	2.50%	N	N
793 Huntley Road	\$18,200.00	\$16,545.45	\$1,654.55	\$18,200.00	0.00%	N	Υ
Icely Road Filtration Plant (broadcasting)	\$0.00	\$1,266.36	\$126.64	\$1,393.00	∞	N	Y
Icely Road (part water treatment)	\$0.00	\$1,290.91	\$129.09	\$1,420.00	∞	N	Y
Jaegar Reserve	\$0.00	\$0.91	\$0.09	\$1.00	»	N	Υ
348 Killonbutta Road Bathurst	\$506.00	\$471.82	\$47.18	\$519.00	2.57%	N	Y
79 Kite Street	\$0.00	\$9,454.55	\$945.45	\$10,400.00	∞	N	Y
Kooronga Avenue	\$110.00	\$102.73	\$10.27	\$113.00	2.73%	N	Υ
Lake Canobolas cottage	\$14,300.00	\$14,300.00	\$0.00	\$14,300.00	0.00%	N	N
Lake Canobolas Kiosk	\$5,294.00	\$5,200.00	\$520.00	\$5,720.00	8.05%	N	Y
Lake Canobolas Sanctuary	\$0.00	\$227.27	\$22.73	\$250.00	∞	N	Y
Leaheys Arcade – Shops 1, 2	\$55,481.00	\$51,698.18	\$5,169.82	\$56,868.00	2.50%	N	Y
Leaheys Arcade – Shop 3	\$14,730.00	\$13,725.45	\$1,372.55	\$15,098.00	2.50%	N	Y
Leaheys Arcade – Upstairs	\$45,104.00	\$42,029.09	\$4,202.91	\$46,232.00	2.50%	N	Y
154 Lone Pine Avenue	\$780.00	\$735.45	\$73.55	\$809.00	3.72%	N	Y
Lysterfield Road Land	\$311.00	\$290.91	\$29.09	\$320.00	2.89%	N	Y
142 March Street	\$12,744.00	\$11,363.64	\$1,136.36	\$12,500.00	-1.91%	N	Y
Memorial Hall – Top Floor	\$6,240.00	\$5,814.55	\$581.45	\$6,396.00	2.50%	N	Y
McFarlane Reserve	\$520.00	\$484.55	\$48.45	\$533.00	2.50%	N	Υ
5190 Mitchell Highway	\$11,440.00	\$10,400.00	\$1,040.00	\$11,440.00	0.00%	N	Y
110 Morris Lane Spring Hill	\$13,438.00	\$12,521.82	\$1,252.18	\$13,774.00	2.50%	N	Y
Moulder Part (Ice Machine)	\$343.30	\$320.00	\$32.00	\$352.00	2.53%	N	Y
Museum Cafe	\$44,383.00	\$41,357.27	\$4,135.73	\$45,493.00	2.50%	N	Y

continued on next page ...

Page 71 of 150

Property Administration – Rental per annum [continued]

Ophir Road – Agistment	\$5,958.00	\$5,551.82	\$555.18	\$6,107.00	2.50%	N	Y
Nandillion Ponds pump facility	\$11.00	\$10.00	\$1.00	\$11.00	0.00%	N	Υ
Park Road 1/1185637 Land	\$1,078.05	\$1,004.55	\$100.45	\$1,105.00	2.50%	N	Υ
4 Perc Griffith Way	\$0.00	\$3,072.73	\$307.27	\$3,380.00	20	N	Y
33 Perc Griffith Way	\$0.00	\$21,272.73	\$2,127.27	\$23,400.00	20	N	Y
Perc Griffith Orange Kart Club	\$114.00	\$106.36	\$10.64	\$117.00	2.63%	N	Y
72 Peisley Street – Road reserve	\$10,366.00	\$9,659.09	\$965.91	\$10,625.00	2.50%	N	Υ
401 Phillip Street vacant land	\$1,222.00	\$1,139.09	\$113.91	\$1,253.00	2.54%	N	Y
40 Priest Lane			Market rates			N	Υ
Senior Citizens – Upstairs	\$1,324.00	\$1,248.18	\$124.82	\$1,373.00	3.70%	N	Y
Shepherd Road vacant land			Market value			N	N
Sir Neville Howse Stadium	\$6,400.00	\$5,963.64	\$596.36	\$6,560.00	2.50%	N	Y
Spring Creek Reservoir (rowing)	\$1,574.00	\$1,466.36	\$146.64	\$1,613.00	2.48%	N	Υ
184-186 Summer St Awning	\$33.10	\$30.91	\$3.09	\$34.00	2.72%	N	Y
Telecommunications Towers			Market Rates			N	Υ
Theatre Co Depot	\$0.00	\$609.09	\$60.91	\$670.00	20	N	Υ
Thompson Road	\$0.00	\$10.00	\$1.00	\$11.00	20	N	Υ
Wade Park Cottage	\$11,400.00	\$11,400.00	\$0.00	\$11,400.00	0.00%	N	N
Wade Park Tennis Courts	\$362.50	\$338.18	\$33.82	\$372.00	2.62%	N	Υ
Wentworth Reserve	\$542.00	\$505.45	\$50.55	\$556.00	2.58%	N	Y
94 Woodward St	\$9,880.00	\$8,981.82	\$898.18	\$9,880.00	0.00%	N	Υ
Woolworths Awning Licence	\$2,200.00	\$2,050.00	\$205.00	\$2,255.00	2.50%	N	Υ
Yarrawonga Place	\$0.00	\$0.91	\$0.09	\$1.00	20	N	Y

Cultural Centre

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Orange Lapidary & Mineral Club Inc	\$682.00	\$636.36	\$63.64	\$700.00	2.64%	N	Y
Orange Spinners & Handcraft Group	\$682.00	\$636.36	\$63.64	\$700.00	2.64%	N	Y
Community Group – non-profit – up to 10 times in one year – free			No Charge			N	N
Community Group – non-profit – per hour after 10 times per year	\$12.00	\$10.91	\$1.09	\$12.00	0.00%	N	Y

continued on next page ...

Page 72 of 150

Cultural Centre [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Profit/government agencies – per hour	\$25.00	\$23.64	\$2.36	\$26.00	4.00%	N	Y
Orange Arts Society Lease – per annum	\$1,280.90	\$1,193.55	\$119.35	\$1,312.90	2.50%	N	Υ
Permanent space for community groups – per annum	\$682.00	\$636.36	\$63.64	\$700.00	2.64%	N	Y
Orange Lace Makers	\$0.00	\$636.36	\$63.64	\$700.00	20	N	Y

Environmental Learning Facility (ELF)

Hire Fees

COUNCIL MEETING

Usage by not for profit community groups - Free hire of venue

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Additional cleaning/sorting of kitchen equipment (per hour)			At Cost			N	Y

ELF Auditorium - including use of kitchen, exhibition foyer and amenities

Usage by not for profit community groups - Free hire of venue

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Bond	\$265.00	\$265.00	\$0.00	\$265.00	0.00%	N	N
Daily	\$193.00	\$175.45	\$17.55	\$193.00	0.00%	N	Υ
Extra 24 hours after 1st day hire	\$96.50	\$87.73	\$8.77	\$96.50	0.00%	N	Υ
Hourly	\$58.40	\$53.09	\$5.31	\$58.40	0.00%	N	Υ

Deck & Courtyard Areas - including use of garden areas

Usage by not for profit community groups - Free hire of venue

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Bond	\$265.00	\$265.00	\$0.00	\$265.00	0.00%	N	N
Daily	\$96.50	\$87.73	\$8.77	\$96.50	0.00%	N	Y
Extra 24 hours after 1st day hire	\$48.80	\$44.36	\$4.44	\$48.80	0.00%	N	Y
Hourly	\$31.80	\$28.91	\$2.89	\$31.80	0.00%	N	Υ

Deck & Courtyard Areas – including use of amenities

Usage by not for profit community groups - Free hire of venue

Page 73 of 150 continued on next page ...

Deck & Courtyard Areas - including use of amenities [continued]

	Year 19/20		.				
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Bond	\$265.00	\$265.00	\$0.00	\$265.00	0.00%	N	N
Daily	\$129.40	\$117.64	\$11.76	\$129.40	0.00%	N	Y
Extra 24 hours after 1st day hire	\$64.70	\$58.82	\$5.88	\$64.70	0.00%	N	Y
Hourly	\$48.80	\$44.36	\$4.44	\$48.80	0.00%	N	Y

Deck & Courtyard Areas - including use of kitchen, exhibition foyer and amenities

Usage by not for profit community groups - Free hire of venue

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	⁻ 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Bond	\$265.00	\$265.00	\$0.00	\$265.00	0.00%	N	N
Daily	\$160.20	\$145.64	\$14.56	\$160.20	0.00%	N	Y
Extra 24 hours after 1st day hire	\$80.60	\$73.27	\$7.33	\$80.60	0.00%	N	Y
Hourly	\$48.80	\$44.36	\$4.44	\$48.80	0.00%	N	Υ

Exhibition Foyer - including use of amenities

Usage by not for profit community groups - Free hire of venue

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Bond	\$265.00	\$265.00	\$0.00	\$265.00	0.00%	N	N
Daily	\$129.40	\$117.64	\$11.76	\$129.40	0.00%	N	Υ
Extra 24 hours after 1st day hire	\$64.70	\$58.82	\$5.88	\$64.70	0.00%	N	Y
Hourly	\$48.80	\$44.36	\$4.44	\$48.80	0.00%	N	Υ

Exhibition Foyer - including use of kitchen, exhibition foyer and amenities

Usage by not for profit community groups - Free hire of venue

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Bond	\$265.00	\$265.00	\$0.00	\$265.00	0.00%	N	N
Daily	\$165.50	\$150.45	\$15.05	\$165.50	0.00%	N	Y
Extra 24 hours after 1st day hire	\$82.75	\$75.23	\$7.52	\$82.75	0.00%	N	Y
Hourly	\$53.00	\$48.18	\$4.82	\$53.00	0.00%	N	Y

Notes regarding ELF hire:

Service Clubs

- are requested is free to the value of works carried out in the gardens in that year

Friends of the Gardens and affiliated groups/clubs exempt

Page 74 of 150 continued on next page ...

Notes regarding ELF hire: [continued]

Friends Members

- 25% discount of fee for private function use
- *Users/hirers must contact the Manager City Presentation to discuss any use of areas adjoining the ELF site.

Daily

- 8am to 12 midnight or any part thereof. Users/hires must remove all equipment, furniture, sets and decorations immediately following the conclusion of their event/hire period to avoid being charged for additional day/s

Power

A number of power outlets (variously rate) are available and power consumption is included in the rental charges.

Damage and Reparation

User/Hirers may not affix to any surfaces including surrounding buildings, walls and pavements with nails, screws, glue, tape, Blue-tak, etc. The cost of repair for any damage to grounds, gardens, pavements, surfaces and structures will be charged to the user/hirer.

Equipment

Furniture, lighting, sound and all other equipment must be provided by the user/hirer at the user/hirer's expense. Tables and chairs may be hired from council. A portable grandstand may be hired by contacting Council is not able to hire or lend stage equipment and does not provide technician services for events outside of the Civic Centre.



Objective 12 – Preserve

Cemetery

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Funeral Late Fee (>30 Minutes after booking time)	\$180.00	\$163.64	\$16.36	\$180.00	0.00%	N	Y

Old Portion

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	⁻ 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Interment of ashes in existing allotment	\$160.00	\$150.00	\$15.00	\$165.00	3.13%	N	Y
Land for grave	\$335.00	\$313.64	\$31.36	\$345.00	2.99%	N	Y
Perpetual Maintenance	\$860.00	\$800.00	\$80.00	\$880.00	2.33%	N	Y
Reopening of grave with tombstone or slab – Contractor's charges plus	\$150.00	\$140.91	\$14.09	\$155.00	3.33%	N	Y

Baby Section (In Lawn Portion)

	Year 19/20						
Name	Last YR Fee (incl. GST)		GST	Fee (incl. GST)	Increase %	Statutory	GST
Interment	\$335.00	\$313.64	\$31.36	\$345.00	2.99%	N	Υ

Lawn Portion – Denominational

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Land for each grave, first interment and perpetual maintenance	\$2,645.00	\$2,463.64	\$246.36	\$2,710.00	2.46%	N	Υ

Lawn Portion - Non-Denominational

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Land for each grave, first interment, and perpetual maintenance	\$3,055.00	\$2,845.45	\$284.55	\$3,130.00	2.45%	N	Υ

Lawn Portion

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Reopening of grave for second interment	\$770.00	\$718.18	\$71.82	\$790.00	2.60%	N	Y
Interment of ashes from Crematorium, in rose bed and perpetual maintenance	\$510.00	\$477.27	\$47.73	\$525.00	2.94%	N	Y
Interment of ashes from Crematorium, in lawn (new plot) and perpetual maintenance	\$2,465.00	\$2,295.45	\$229.55	\$2,525.00	2.43%	N	Y

Right of Burial (Reservation of Burial Plot)

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Right of Burial (Old and Lawn Portions)	\$1,195.00	\$1,113.64	\$111.36	\$1,225.00	2.51%	N	Y

Aboveground Crypt Space (Section M)

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Land for Vault – for plot 1.0 m x 3 m – including perpetual maintenance	\$2,390.00	\$2,227.27	\$222.73	\$2,450.00	2.51%	N	Y

Aboveground Crypt Space (Section N)

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Land for Vault – for plot 1.3 m x 2.4 m – including perpetual maintenance	\$3,231.35	\$3,010.91	\$301.09	\$3,312.00	2.50%	N	Y

Any other interment

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	⁻ 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Interment of bodies – weekdays	\$455.00	\$422.73	\$42.27	\$465.00	2.20%	N	Υ
Interment of bodies – Saturdays or Public Holidays	\$720.00	\$672.73	\$67.27	\$740.00	2.78%	N	Y

Aboveground Vault Space

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Land for Vault – for plot – including perpetual maintenance – fee per square metre	\$805.00	\$750.00	\$75.00	\$825.00	2.48%	N	Y

Melaleuca Gardens

	Year 19/20		Year	20/21			
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Reservation Fee	\$4,030.00	\$3,754.55	\$375.45	\$4,130.00	2.48%	N	Y
Land for each grave, single internment, and perpetual maintenance	\$4,228.45	\$3,940.91	\$394.09	\$4,335.00	2.52%	N	Υ
Interment fee (less original reservation fee paid)	\$4,230.00	\$3,940.91	\$394.09	\$4,335.00	2.48%	N	Y
Interment of ashes from Crematorium, including perpetual maintenance	\$530.00	\$495.45	\$49.55	\$545.00	2.83%	N	Y

Memorial Garden

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Purchase of allotment for interment of ashes from Crematorium, in memorial gardens wall, including perpetual maintenance	\$500.00	\$463.64	\$46.36	\$510.00	2.00%	N	Y

Miscellaneous Charges

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Provision of monument (small, white headstone)	\$200.00	\$186.36	\$18.64	\$205.00	2.50%	N	Y
Exhumation			Cost plus 15%	,		N	Y

21 APRIL 2020

Objective 13 – Preserve

Sewerage Services

Residential

Sewerage Charges

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Annual residential sewerage bill	\$522.59	\$535.64	\$0.00	\$535.64	2.50%	N	N
Sewer Usage Charge (per kL)	\$2.45	\$2.50	\$0.00	\$2.50	2.04%	N	N

Non-residential

Minimum Charge

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	nr 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Minimum annual non-residential sewerage bill	\$522.59	\$535.64	\$0.00	\$535.64	2.50%	N	N

Annual sewerage access charges

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
20mm	\$168.70	\$172.92	\$0.00	\$172.92	2.50%	N	N
25mm	\$262.40	\$268.96	\$0.00	\$268.96	2.50%	N	N
32mm	\$431.92	\$442.72	\$0.00	\$442.72	2.50%	N	N
40mm	\$674.89	\$691.76	\$0.00	\$691.76	2.50%	N	N
50mm	\$1,054.49	\$1,080.84	\$0.00	\$1,080.84	2.50%	N	N
65mm	\$1,782.07	\$1,826.60	\$0.00	\$1,826.60	2.50%	N	N
80mm	\$2,699.53	\$2,767.00	\$0.00	\$2,767.00	2.50%	N	N
100mm	\$4,217.94	\$4,323.40	\$0.00	\$4,323.40	2.50%	N	N
150mm	\$9,490.45	\$9,727.72	\$0.00	\$9,727.72	2.50%	N	N
200mm	\$0.00	\$17,290.00	\$0.00	\$17,290.00	20	N	N

Usage

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)					GST
Sewer Usage Charge (per kL)	\$2.45	\$2.50	\$0.00	\$2.50	2.04%	N	N

Sewer junction cut in

	Year 19/20		Yea				
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
150mm diameter sewer – excavation by applicant	\$481.70	\$493.75	\$0.00	\$493.75	2.50%	N	N
Other than above			Quotation			N	N

Sewer disconnection

	Year 19/20	Year				
Name	Last YR Fee (incl. GST)	GST	Statutory	GST		
150mm diameter		Quotation			N	N

Detailed Hydraulic Analysis

Name	Year 19/20 Last YR Fee (incl. GST)	Year GS T	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Detailed Hydraulic Analysis		Quotation			N	N

Vacuum Pressure Test Sewer Main

	Year 19/20	20 Year 20/21					
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Vacuum pressure test sewer main (per ET -equivalent tenement)	\$30.00	\$30.75	\$0.00	\$30.75	2.50%	N	N

CCTV Inspections

	Year 19/20		Yea				
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
CCTV Inspections (per connection)	\$20.00	\$20.50	\$0.00	\$20.50	2.50%	N	N

Liquid Trade Waste

Application fees

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
A, B&S classifications	\$153.50	\$157.35	\$0.00	\$157.35	2.51%	N	N
C classification	\$413.50	\$423.85	\$0.00	\$423.85	2.50%	N	N
Annual trade waste fee per business	\$41.45	\$42.50	\$0.00	\$42.50	2.53%	N	N

Page 80 of 150

Category 1: Trade waste discharges requiring nil or minimal pre-treatment

This category includes retail food outlets with no hot food or foods that generate an oily/greasy waste, and other processes

	Year 19/20		Yea				
Name	Last YR Fee (incl. GST)		GST	Fee (incl. GST)	Increase %	Statutory	GST
Re-inspection fee	\$82.45	\$84.50	\$0.00	\$84.50	2.49%	N	N

Trade waste discharges with limited requirements and that do not require approval

	Year 19/20	_	Yea				
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Annual trade waste fee per business	\$87.95	\$90.15	\$0.00	\$90.15	2.50%	N	N

Category 2: Trade waste discharges with prescribed pre-treatment

This category includes: premises that prepare and/or serve hot foods or that generate oily/greasy waste, classification A activities

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Annual trade waste fee	\$87.95	\$90.15	\$0.00	\$90.15	2.50%	N	N
Re-inspection fee	\$82.45	\$84.50	\$0.00	\$84.50	2.49%	N	N

Trade waste usage charge for those:

Name	Year 19/20 Last YR Fee	Last YR Fee Fee GST Fee Increase					GST
	(incl. GST)	(excl. GST)		(incl. GST)	%		
with adequate pre-treatment (per kL)	\$2.45	\$2.50	\$0.00	\$2.50	2.04%	N	N
 without adequate pre-treatment (per kL) 	\$17.30	\$17.75	\$0.00	\$17.75	2.60%	N	N

Category 2S: Septic Waste

This category includes: chemical toilets and septic tank waste (effluent and septage)

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Septic Waste Disposal Charge (per kL)	\$17.95	\$18.40	\$0.00	\$18.40	2.51%	N	N
Annual trade waste fee	\$87.95	\$90.15	\$0.00	\$90.15	2.50%	N	N
Re-inspection fee	\$82.50	\$84.50	\$0.00	\$84.50	2.42%	N	N

Category 3: Large discharges and industrial waste

This category includes large trade waste discharges (over about 20kL/day) and dischargers of industrial waste Excess mass charges (EMC) apply for all wastes exceeding the concentration of pollutants in domestic sewage (Biological Oxygen Demand=300mg/L, Suspended solids=300mg/L,

Ammonia (as N)= 35mg/L, Total Kjeldahl Nitrogen= 50mg/L, Phosphorus= 10mg/L, Total dissolved solids= 1000mg/L etc.)

Charging rate for pH, if outside the approved range = $K \times [actual \ pH - approved \ pH] \# \times 2 [actual \ pH - approved \ pH] \#$

K = pH coefficient = \$0.47

	Year 19/20		Yea	r 20/21			
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Zinc (per kg)	\$17.24	\$17.65	\$0.00	\$17.65	2.38%	N	N
Annual trade waste fee	\$592.83	\$607.65	\$0.00	\$607.65	2.50%	N	N
Re-inspection fee	\$82.50	\$84.55	\$0.00	\$84.55	2.48%	N	N
Suspended Solids (per kg)	\$1.73	\$1.77	\$0.00	\$1.77	2.31%	N	N
Total Kjeldahl Nitrogen (per kg)	\$3.15	\$3.23	\$0.00	\$3.23	2.54%	N	N
Total Phosphorus (per kg)	\$36.40	\$37.30	\$0.00	\$37.30	2.47%	N	N
Oil & Grease (per kg)	\$4.02	\$4.12	\$0.00	\$4.12	2.49%	N	N
Total Dissolved Solids (per kg)	\$0.07	\$0.07	\$0.00	\$0.07	0.00%	N	N
Sulphate (per kg)	\$0.18	\$0.18	\$0.00	\$0.18	0.00%	N	N
Sulphites (per kg)	\$1.89	\$1.94	\$0.00	\$1.94	2.65%	N	N
Aluminium (per kg)	\$0.83	\$0.85	\$0.00	\$0.85	2.41%	N	N
Chromium (per kg)	\$28.65	\$29.37	\$0.00	\$29.37	2.51%	N	N
Biochemical Oxygen Demand (per kg) (1 specific formulas apply)	\$1.84	\$1.89	\$0.00	\$1.89	2.72%	N	N

Construction Approvals

Construction Certificate Application fee

To be collected at the time of submission of application for building works where council is nominated as the certifier by the applicant

Activities Where Building Works Are Proposed

	Year 19/20		Year				
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Up to \$50,000	\$219.90	\$204.91	\$20.49	\$225.40	2.50%	N	Y
\$50,001-\$100,000	\$330.35	\$307.82	\$30.78	\$338.60	2.50%	N	Υ

Page 82 of 150

\$100,001-\$250,000

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Base Fee	\$600.10	\$559.18	\$55.92	\$615.10	2.50%	N	Y
- Plus per additional \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$100,000	\$2.67	\$2.50	\$0.25	\$2.75	3.00%	N	Y
 Less % Discount for combined DA/CC 			25%			N	Y

More than \$250,000

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Base Fee	\$1,072.85	\$999.68	\$99.97	\$1,099.65	2.50%	N	Y
- Plus per additional \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	\$1.36	\$1.27	\$0.13	\$1.40	2.94%	N	Y
 Less % Discount for combined DA/CC 			25%			N	Y

Amended application

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Minor amendment	\$109.95	\$102.45	\$10.25	\$112.70	2.50%	N	Y
Other amendments – % of the Original Fee			50%			N	Y
Minimum Charge	\$160.45	\$149.50	\$14.95	\$164.45	2.49%	N	Y

Referral of Certificate

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Referral of Construction Certificate Application to external certifier — Cost Plus	(mei: 30 t)	(exci. SO1)	30%	(meil CO1)	70	N	Y

Inspection Fees

To be collected where council is nominated as the Principal Certifying Authority by the applicant, at the time of submission of application. Fees

include mandatory inspections, plumbing and drainage application and inspection fees and also an occupation certificate

Minor Developments

	Year 19/20		Year	20/21			
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Alterations eg, pergolas, carports, decks, garages, swimming pools etc. – per inspection	\$90.00	\$81.82	\$8.18	\$90.00	0.00%	N	Y
Single dwelling (includes plumbing and drainage)	\$1,020.00	\$950.00	\$95.00	\$1,045.00	2.45%	N	Y
Duplexes/Dual occupancies (includes plumbing and drainage)	\$1,220.00	\$1,136.82	\$113.68	\$1,250.50	2.50%	N	Y
Other/Additional minor reinspections (each)	\$90.00	\$81.82	\$8.18	\$90.00	0.00%	N	Υ
Other/Additional major reinspections (each)	\$130.00	\$121.14	\$12.11	\$133.25	2.50%	N	Y
Commercial and industrial development inspections – per inspection (basic). Assessment of fee to be determined by Director Development Services where development is more complex.	\$130.00	\$121.14	\$12.11	\$133.25	2.50%	N	Y
Where inspector arrives on site at appointed time and job is not ready for inspection or does not comply, additional accounts will be forwarded at the rate of – for each return visit	\$170.00	\$154.55	\$15.45	\$170.00	0.00%	N	Y

Compliance Inspections

Applies when Council is not the Principal Certifying Authority relating to the approved construction works (other than water and sewer compliance inspections)

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Complex development – per hour	\$135.00	\$125.82	\$12.58	\$138.40	2.52%	N	Y
Other development – per each inspection	\$300.00	\$279.55	\$27.95	\$307.50	2.50%	N	Y

Occupation Certificates

Applies when Council is not the original Principal Certifying Authority relating to the development and includes guidance with procedure to change PCA

continued on next page ... Page 84 of 150

Occupation Certificates [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Complex development – assessed at time of application	\$135.00	\$125.82	\$12.58	\$138.40	2.52%	N	Y
Other development	\$850.00	\$792.05	\$79.20	\$871.25	2.50%	N	Υ

Property Certificates/Information

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Certificate under s735A of the Local Government Act	\$102.00	\$104.55	\$0.00	\$104.55	2.50%	N	N
PLUS where a certificate requires a site inspection	\$184.05	\$188.65	\$0.00	\$188.65	2.50%	N	N
Outstanding Notices and Orders Certificate under Environmental Planning and Assessment Act	\$102.00	\$104.55	\$0.00	\$104.55	2.50%	N	N
Where combined S735A or EPAA Outstanding Notices Certificate is sought	\$195.00	\$195.00	\$0.00	\$195.00	0.00%	N	N

Section 68 Water and Sewer Works Applications

When Council is not the Principal Certifying Authority relating to the development or where the works are not associated with a construction approval issued by council, the following fees apply for each approval and associated inspection required

	Year 19/20						
Name	Last YR Fee (incl. GST)		GST	Fee (incl. GST)	Increase %	Statutory	GST
Application fee	\$180.00	\$185.00	\$0.00	\$185.00	2.78%	N	N

Water and Sewer Compliance Inspections

	Year 19/20		Yea				
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Standard inspection (all developments)	\$165.00	\$165.00	\$0.00	\$165.00	0.00%	N	N
Re-inspections	\$108.00	\$108.00	\$0.00	\$108.00	0.00%	N	N

On-Site Sewage Management (OSM) Fees

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Installation of new system or alteration of an existing system (Fee includes determination of application, registration and inspection of system)	\$265.00	\$270.00	\$0.00	\$270.00	1.89%	N	N
Re-inspection of system	\$115.00	\$120.00	\$0.00	\$120.00	4.35%	N	N
Inspection of existing systems listed on Council's OSM Register (as part of Council audit)	\$170.00	\$175.00	\$0.00	\$175.00	2.94%	N	N
Inspection of existing systems (one-off to determine compliance eg, requested at sale)	\$235.00	\$240.00	\$0.00	\$240.00	2.13%	N	N

Development Applications

Administration of Easements

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Application to apply restriction to Council land for the purposes of an easement	valuation for t survey and	of restriction to b he affected Coun drafting of easem asement shall als	cil land.(Not ent, Council	e: all costs of val approval and re	uation report, gistration of	N	N
Easement negotiation and administration fees – Council owned land	\$0.00	\$1,200.00	\$0.00	\$1,200.00	20	N	N

Variation or Modification of a Restriction

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Request to vary Restriction-as-to- User or other legal document	\$32.00	\$33.00	\$0.00	\$33.00	3.13%	N	N

Estimated Cost of Development

These fees incorporate the Plan First fee of 0.00064 cents per dollar of estimated cost of certain development in excess of \$50,000

continued on next page ... Page 86 of 150

Estimated Cost of Development [continued]

	Year 19/20			20/21_		-	
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Development not involving a building, work, subdivision or demolition	\$285.00	\$285.00	\$0.00	\$285.00	0.00%	Y	N
Development for erection of dwelling house with an estimated construction cost of \$100,000 or less	\$455.00	\$455.00	\$0.00	\$455.00	0.00%	Y	N
Erection of an advertising sign	\$285.00	\$285.00	\$0.00	\$285.00	0.00%	Y	N
Plus \$ (for each advertisement in excess of one or the fee calculated in accordance with the above table, whichever is the greater	\$93.00	\$50.00	\$0.00	\$50.00	-46.24%	Y	N
Residential flat development under SEPP 65	\$760.00	\$760.00	\$0.00	\$760.00	0.00%	Y	N

Development for residential buildings including the erection of a dwelling house, additions to a dwelling and residential outbuildings

- where development consent only is required

Fee structure as follows:

Up to \$5,000

Table 1

	Year 19/20		Yea	r 20/21			
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Base Fee	\$110.00	\$110.00	\$0.00	\$110.00	0.00%	Υ	N

\$5,001-\$50,000

Table 1

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Base Fee	\$170.00	\$170.00	\$0.00	\$170.00	0.00%	Υ	N
- Plus an additional \$3 for each \$1000 (or part o f\$1000) of the estimated cost	\$3.00	\$3.00	\$0.00	\$3.00	0.00%	Y	N

\$50,001-\$250,000

Table 1

Page 87 of 150 continued on next page ...

\$50,001-\$250,000 [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Base Fee	\$352.00	\$352.00	\$0.00	\$352.00	0.00%	Υ	N
 Plus per additional \$3.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000 	\$3.64	\$3.64	\$0.00	\$3.64	0.00%	Υ	N

\$250,001-\$500,000

Table 1

COUNCIL MEETING

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Base Fee	\$1,160.00	\$1,160.00	\$0.00	\$1,160.00	0.00%	Υ	N
- Plus per additional \$2.34 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	\$2.34	\$2.34	\$0.00	\$2.34	0.00%	Y	N

\$500,001-\$1,000,000

Table 1

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Base Fee	\$1,745.00	\$1,745.00	\$0.00	\$1,745.00	0.00%	Y	N
- Plus per additional \$1.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	\$1.64	\$1.64	\$0.00	\$1.64	0.00%	Υ	N

\$1,000,001-\$10,000,000

Table 1

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Base Fee	\$2,615.00	\$2,615.00	\$0.00	\$2,615.00	0.00%	Υ	N
 Plus per additional \$1.44 for each \$1,000 (or part of \$1,000) by which the estimated cost 	\$1.44	\$1.44	\$0.00	\$1.44	0.00%	Y	N

More than \$10,000,000

exceeds \$1,000,000

Table 1

Page 88 of 150 continued on next page ...

More than \$10,000,000 [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Base Fee	\$15,875.00	\$15,875.00	\$0.00	\$15,875.00	0.00%	Y	N
- Plus per additional \$1.19 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000	\$1.19	\$1.19	\$0.00	\$1.19	0.00%	Υ	N

Designated Development

	Year 19/20		Yea	r 20/21			
Name	Last YR Fee (incl. GST)		GST	Fee (incl. GST)	Increase %	Statutory	GST
Per Application	\$920.00	\$920.00	\$0.00	\$920.00	0.00%	Y	N

Development requiring concurrence

					P 1		
Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Ye GST	ar 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Concurrence fee for payment to each concurrence authority (separate cheque/s)	\$320.00	\$320.00	\$0.00	\$320.00	0.00%	Y	N
Additional processing fee (payable to Council) where concurrent fee is applicable	\$140.00	\$140.00	\$0.00	\$140.00	0.00%	Y	N

Integrated Development

These fees are in addition to the fees calculated in accordance with the above

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Additional fee	\$140.00	\$140.00	\$0.00	\$140.00	0.00%	Y	N
Plus concurrence fee payable to each approval body (Payments must be made out to the relevant approval body)	\$320.00	\$320.00	\$0.00	\$320.00	0.00%	Y	N

Development involving the subdivision of land

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Per Application (includes creation of New Road)	\$665.00	\$665.00	\$0.00	\$665.00	0.00%	Y	N

continued on next page ... Page 89 of 150

Development involving the subdivision of land [continued]

	Year 19/20		Yea	r 20/21			
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
- Plus per additional lot	\$65.00	\$65.00	\$0.00	\$65.00	0.00%	Υ	N
(includes creation of ne	ew road)						
Per Application (no New Road created)	\$330.00	\$330.00	\$0.00	\$330.00	0.00%	Y	N
– Plus per additional lot	\$53.00	\$53.00	\$0.00	\$53.00	0.00%	Y	N
(no new road created)							
Per Application (Strata Title)	\$330.00	\$330.00	\$0.00	\$330.00	0.00%	Y	N
– Plus per additional lot	\$65.00	\$65.00	\$0.00	\$65.00	0.00%	Y	N
(strata title)						6.	

Advertising Fee

In addition to other fees payable, the following maximum fees for the giving of notice required for the development are payable

	Year 19/20		Year	20/21			
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
 In the case of designated development 	\$2,220.00	\$2,220.00	\$0.00	\$2,220.00	0.00%	Y	N
 In the case of advertised development 	\$376.00	\$300.00	\$0.00	\$300.00	-20.21%	Y	N
 In the case of prohibited development 	\$376.00	\$300.00	\$0.00	\$300.00	-20.21%	Y	N
In the case of development for which an environmental planning instrument or development control plan requires notice to be given otherwise than as referred to above	\$376.00	\$300.00	\$0.00	\$300.00	-20.21%	Υ	N
- Where notice of application for modification under \$4.55(2) or \$4.56 is required to be given	\$376.00	\$300.00	\$0.00	\$300.00	-20.21%	Y	N

Request for Review of Determination

 $^{^{**}}$ plus an additional amount of not more than \$300.00 if notice is required to be given under section 82A of the Act

(A)

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
not involving building, work or demolition (% of Original DA Application fee)		50% of orig	jinal DA appl	ication fee		Y	N

(B)

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
where the erection of a dwelling house with an estimated cost of construction of \$100,000 or less is involved	\$190.00	\$190.00	\$0.00	\$190.00	0.00%	Y	N

(C) With respect to any other DA other than above, as follows:

Up to \$5,000

	Year 19/20		Yea				
Name	Last YR Fee (incl. GST)		GST	Fee (incl. GST)	Increase %	Statutory	GST
Base Fee	\$55.00	\$55.00	\$0.00	\$55.00	0.00%	Υ	N

\$5,001 - \$250,000

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Base Fee	\$85.00	\$85.00	\$0.00	\$85.00	0.00%	Υ	N
- Plus per additional \$1,000 (or part of \$1,000) of the estimated cost plus	\$1.50	\$1.50	\$0.00	\$1.50	0.00%	Y	N

\$250,001 - \$500,000

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Base Fee	\$500.00	\$500.00	\$0.00	\$500.00	0.00%	Y	N
- Plus per additional \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000 plus **	\$0.85	\$0.85	\$0.00	\$0.85	0.00%	Υ	N

\$500,001 - \$1,000,000

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Base Fee	\$712.00	\$712.00	\$0.00	\$712.00	0.00%	Υ	N
- Plus per additional \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000 plus **	\$0.50	\$0.50	\$0.00	\$0.50	0.00%	Υ	N

\$1,000,001 - \$10,000,000

Name	Year 19/20 Last YR Fee	Fee	Yea GST	r 20/21 Fee	Increase	Statutory	GST
	(incl. GST)	(excl. GST)		(incl. GST)	%	Julius, y	
Base Fee	\$987.00	\$987.00	\$0.00	\$987.00	0.00%	Υ	N
- Plus per additional \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000 plus **	\$0.40	\$0.40	\$0.00	\$0.40	0.00%	Y	N

More than \$10,000,000

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Base Fee	\$4,737.00	\$4,737.00	\$0.00	\$4,737.00	0.00%	Υ	N
- Plus per additional \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000 plus **	\$0.27	\$0.27	\$0.00	\$0.27	0.00%	Υ	N

Fee for review of decision to reject a development application

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
a) if estimated cost of development is less than \$100,000	\$55.00	\$55.00	\$0.00	\$55.00	0.00%	Y	N
b) if estimated cost of development is > \$100,000 and < \$1 million	\$150.00	\$150.00	\$0.00	\$150.00	0.00%	Υ	N
c) if estimated cost of development is > \$1 million	\$250.00	\$250.00	\$0.00	\$250.00	0.00%	Υ	N

21 APRIL 2020

Modification of a consent for local development or state significant development

Section 4.55 (1)

COUNCIL MEETING

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Max. fee for a Application under s4.55(1) of the Act for the modification of a development consent is	\$71.00	\$0.00	\$0.00	\$0.00	-100.00%	Y	N

Section 4.55 (1A) or 4.56 – minimal impact

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Max. fee for a Application under s4.55(1A) or s4.56 OR	\$645.00	\$645.00	\$0.00	\$645.00	0.00%	Y	N
% of the fee for the original application, whichever is the lesser			50%			Y	N
For an application that involves minor works or consideration and where the fee required for a \$4.55 (1A) as calculated above exceeds \$270	\$263.00	\$263.00	\$0.00	\$263.00	0.00%	N	N
Fee for review of modification application under S4.55 (% of Original fee)			50%			Y	N

Section 4.55 (2) or 4.56 - not of minimal impact

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
(a) % of fee if original application fee < \$100			50%			Υ	N
(b) i) % of original fee where application does not involve erection of building, carrying out of work or demolition of work or building			50%			Υ	N
(b) ii) where application is for erection of a dwelling with estimated cost of construction of \$100,000 or less	\$190.00	\$190.00	\$0.00	\$190.00	0.00%	Y	N
(b) iii) with respect to any other DA other than above		Sec	e below Tabl	е		N	N

Page 93 of 150 continued on next page ...

Section 4.55 (2) or 4.56 - not of minimal impact [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Plus additional amount if notice of application is required to be given under section 4.55 (2) or 4.56 of the act	\$350.00	\$300.00	\$0.00	\$300.00	-14.29%	Y	N

Table (b) iii)

Up to \$5,000

	Year 19/20		Yea				
Name	Last YR Fee (incl. GST)		GST	Fee (incl. GST)	Increase %	Statutory	GST
Base Fee	\$0.00	\$55.00	\$0.00	\$55.00	∞	Y	N

\$5,001 - \$250,000

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Base Fee	\$0.00	\$85.00	\$0.00	\$85.00	ω	Y	N
- Plus per additional \$1,000 (or part of \$1,000) of the estimated cost	\$0.00	\$1.50	\$0.00	\$1.50	∞	Y	N

\$250,001 - \$500,000

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Base Fee	\$0.00	\$500.00	\$0.00	\$500.00	20	Y	N
- Plus per additional \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	\$0.00	\$0.85	\$0.00	\$0.85	∞	Y	N

\$500,001 - \$1,000,000

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Base Fee	\$0.00	\$712.00	\$0.00	\$712.00	20	Y	N
- Plus per additional \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	\$0.00	\$0.50	\$0.00	\$0.50	∞	Y	N

\$1,000,001 - \$10,000,000

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Base Fee	\$0.00	\$987.00	\$0.00	\$987.00	20	Y	N
- Plus per additional \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000	\$0.00	\$0.40	\$0.00	\$0.40	∞	Y	N

More than \$10,000,000

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Base Fee	\$0.00	\$4,737.00	\$0.00	\$4,737.00	∞	Υ	N
- Plus per additional \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000	\$0.00	\$0.27	\$0.00	\$0.27	æ	Y	N

Refund of development application fee

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeal GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Where technical assessment has not been given – Fee Paid Less	\$142.75	\$146.30	\$0.00	\$146.30	2.49%	N	N
Where technical assessment has been given – Fee Paid Less	\$169.55	\$173.80	\$0.00	\$173.80	2.51%	N	N
Where report has been prepared			No refund			N	N

Refund of advertising fee

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Where application is yet to be advertised – Fee Paid Less	\$25.95	\$26.60	\$0.00	\$26.60	2.50%	N	N
Where application has been advertised or has been prepared for advertising			No refund			N	N

Complying Development Application Fees & Modification of Complying Development Certificate Fees

To be collected at the time of submission of application for building or subdivision works where council is nominated as the certifier by the applicant

Page 95 of 150

Building (Estimated Cost)

COUNCIL MEETING

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Up to \$5,000	\$295.00	\$272.73	\$27.27	\$300.00	1.69%	N	Y
\$5,001 to \$29,999	\$350.00	\$327.27	\$32.73	\$360.00	2.86%	N	Y
\$30,000 to \$100,000	\$435.00	\$404.55	\$40.45	\$445.00	2.30%	N	Υ
More than \$100,000	\$565.00	\$527.27	\$52.73	\$580.00	2.65%	N	Y

Subdivision (Estimated Cost)

	Year 19/20		Year	20/21			
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Subdivision	\$219.90	\$204.91	\$20.49	\$225.40	2.50%	N	Y
Plus fee per additional lot	\$22.00	\$20.50	\$2.05	\$22.55	2.50%	N	Y
Subdivision							
Strata Subdivision	\$219.90	\$204.91	\$20.49	\$225.40	2.50%	N	Υ
 Plus fee per additional lot 	\$22.00	\$20.50	\$2.05	\$22.55	2.50%	N	Y
Strata Subdivision							

Building Control Fees

Private Certification

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Lodgement of privately certified Part 4A Certificate with Council (Clause 263(2))	\$36.00	\$36.00	\$0.00	\$36.00	0.00%	N	N

Town Planning Certificates

[additional information under section 10.7(5) will not be issued separately to the certificate under section 10.7(2)]

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Certificate under s10.7(2) Environmental Planning and Assessment Amendment Act (Planning Certificate)	\$53.00	\$53.00	\$0.00	\$53.00	0.00%	Υ	N
Additional information required under s10.7(5) of Environmental Planning and Assessment Act	\$80.00	\$80.00	\$0.00	\$80.00	0.00%	Y	N
Urgency fee	\$50.00	\$70.00	\$0.00	\$70.00	40.00%	N	N

Page 96 of 150

Outstanding Notices

COUNCIL MEETING

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Fee, applied under s608 of Local Government Act, for information on notices issued under the following Acts: Swimming Pool Act; Public Health Act; Protection of the Environment Operations Act – Base fee	\$96.20	\$98.60	\$0.00	\$98.60	2.49%	N	N
PLUS – where a certificate requires a site inspection	\$176.15	\$180.55	\$0.00	\$180.55	2.50%	N	N
Information under each additional Act – per Act	\$32.07	\$32.90	\$0.00	\$32.90	2.59%	N	N

Building Information Certificates

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Building Information Certificate — Minimum Fee — In the case of a Class 1 building (together with any Class 10 buildings on the site) or a Class 10 building (Note fee of \$250 applies for each dwelling contained in the building or any other building or part of a building/structure on the allotment) (Additional Fees apply for illegal buildings)	\$250.00	\$250.00	\$0.00	\$250.00	0.00%	Y	N

In the case of any other class of building - as follows

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Not exceeding 200m2	\$250.00	\$250.00	\$0.00	\$250.00	0.00%	Υ	N
Exceeding 200m2 but not exceeding 2,000m2 – minimum	\$250.00	\$250.00	\$0.00	\$250.00	0.00%	Υ	N
 Plus, for each square metre over 200, an additional 	\$0.50	\$0.50	\$0.00	\$0.50	0.00%	Y	N
Exceeding 2,000m2 – minimum	\$1,165.00	\$1,165.00	\$0.00	\$1,165.00	0.00%	Υ	N

continued on next page ... Page 97 of 150

In the case of any other class of building – as follows [continued]

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
- plus for each square metre over 2,000 an additional (charge \$0.075)	\$0.08	\$0.08	\$0.00	\$0.08	0.00%	Y	N
In any case where the application relates to a part of a building and that part consists of an external wall only or does not otherwise have a floor area	\$250.00	\$250.00	\$0.00	\$250.00	0.00%	Υ	N
Reinspections (each)	\$90.00	\$90.00	\$0.00	\$90.00	0.00%	Υ	N
Copy of certificate – mailed	\$13.50	\$13.50	\$0.00	\$13.50	0.00%	Υ	N
Copy of certificate – fax transmission	\$15.60	\$15.60	\$0.00	\$15.60	0.00%	Y	N
Special urgency fee (same-day issue) – base fee plus	\$50.00	\$50.00	\$0.00	\$50.00	0.00%	N	N

Drainage Diagrams

	Year 19/20		Vac				
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Solicitor enquiries (per property)	\$113.60	\$116.45	\$0.00	\$116.45	2.51%	N	N
Urgency fee (same-day issue)	\$50.00	\$50.00	\$0.00	\$50.00	0.00%	N	N
Reinspection fee (of works)	\$44.70	\$45.80	\$0.00	\$45.80	2.46%	N	N
Reinspection fee (due to no access)	\$113.60	\$116.45	\$0.00	\$116.45	2.51%	N	N
Copy of Diagram for building	\$255.10	\$261.50	\$0.00	\$261.50	2.51%	N	N
No access administration fee	\$43.05	\$44.15	\$0.00	\$44.15	2.56%	N	N

Sundry Local Government Act Application Fees

Waste

(in excess of 240-litre) - per week

	Year 19/20	Year 20/21							
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST		
Place waste storage container in public place -	\$73.30	\$75.15	\$0.00	\$75.15	2.52%	N	N		

Community Land (per application)

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Engage in a trade or business (other than mobile food van/premises)	\$215.00	\$220.00	\$0.00	\$220.00	2.33%	N	N
Direct or procure entertainment for public	\$215.00	\$220.00	\$0.00	\$220.00	2.33%	N	N
Play musical instrument for fee or reward	\$21.00	\$22.00	\$0.00	\$22.00	4.76%	N	N
Set up, operate or use a loudspeaker or sound amplifier	\$21.00	\$22.00	\$0.00	\$22.00	4.76%	N	N
Hold a public meeting	\$215.00	\$220.00	\$0.00	\$220.00	2.33%	N	N

Public Roads (per application)

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	ar 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Charitable collections	\$16.00	\$16.00	\$0.00	\$16.00	0.00%	N	N
Operate a stall	\$16.00	\$16.00	\$0.00	\$16.00	0.00%	N	N
Hold a raffle or other competition	\$16.00	\$16.00	\$0.00	\$16.00	0.00%	N	N

Other Activities

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Operate a public car park – per space	\$7.50	\$7.70	\$0.00	\$7.70	2.67%	N	N
Operate a caravan park or camping ground – per site	\$17.55	\$18.00	\$0.00	\$18.00	2.56%	N	N
Caravan park inspection fee	\$106.75	\$109.40	\$0.00	\$109.40	2.48%	N	N

Install or operate amusement device (defined by construction Safety Act 1992)

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Install or operate amusement device (defined by construction Safety Act 1992)	\$70.00	\$72.00	\$0.00	\$72.00	2.86%	N	N
- large device - each							

Page 99 of 150 continued on next page ...

Install or operate amusement device (defined by construction Safety Act 1992) [continued]

	Year 19/20		Yea	r 20/21			
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Install or operate amusement device (defined by construction Safety Act 1992)	\$50.00	\$51.00	\$0.00	\$51.00	2.00%	N	N
- small device - each							
Install or operate amusement device (defined by construction Safety Act 1992)	\$175.00	\$180.00	\$0.00	\$180.00	2.86%	N	N
- more than two device	es						
Food Vendor operating in a public place – (non-market approval) (Annual Approval)	\$500.00	\$512.50	\$0.00	\$512.50	2.50%	N	N
Small Scale Local Fruit Stall – associated with an Orchard	\$0.00	\$150.00	\$0.00	\$150.00	× ×	N	N
Operate an undertaker's business – per annum	\$106.75	\$109.40	\$0.00	\$109.40	2.48%	N	N
Operate a mortuary – per annum	\$106.75	\$109.40	\$0.00	\$109.40	2.48%	N	N
Install domestic oil or solid fuel heating appliance	\$215.00	\$220.00	\$0.00	\$220.00	2.33%	N	N

Stand Plant

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Permit to stand plant on public road, such as a crane or concrete truck – (per day or part day)	\$134.10	\$137.45	\$0.00	\$137.45	2.50%	N	N

Construction Zone

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Where pedestrian or traffic management plan required – (per day or part day)	\$134.10	\$137.45	\$0.00	\$137.45	2.50%	N	N
Application for placement of street furniture	\$158.40	\$162.35	\$0.00	\$162.35	2.49%	N	N
Outdoor Eating Area Licence – per year	\$42.70	\$43.75	\$0.00	\$43.75	2.46%	N	N

Construction Zone [continued]

	Year 19/20		Year	r 20/21			
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Commercial mobile vans (non-food) on public streets and places – per day	\$334.15	\$311.36	\$31.14	\$342.50	2.50%	N	Υ

Rent

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Rent for use of public places under provisions of Roads Act (including street furniture) – per m2 leased area per annum	\$77.70	\$79.65	\$0.00	\$79.65	2.51%	N	N
Notification of motor vehicle dealer's premises, tow-truck operator's premises, etc.	\$49.95	\$51.20	\$0.00	\$51.20	2.50%	N	N
Existing holding status notification or advice to establish dwelling entitlement	\$163.60	\$167.70	\$0.00	\$167.70	2.51%	N	N

Hoardings

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Erection of hoarding on Council land/footpath application fee	\$50.00	\$50.00	\$0.00	\$50.00	0.00%	N	N
Plus additional daily fee per lineal metre of hoarding where hoarding is proposed to be in place for up to two weeks. Periods in excess of 2 weeks TBD at time of application.	\$3.00	\$3.00	\$0.00	\$3.00	0.00%	N	N

BCA Compliance inspection and report

(not associated with a Council construction certificate or Council complying development certificate). Note - fee for building reports will be

determined by the Director Development Services on the complexity of the building or when significant BCA issues

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
BCA Compliance Inspection and Report (Basic)		TBD at time of request				N	N

Page 101 of 150

Subdivision And Development Fees

Engineering Construction Certificate

	Year 19/20		Yea	r 20/21			
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Engineering Construction	\$76.70	\$71.45	\$7.15	\$78.60	2.48%	N	Y

Withdrawn Construction Certificate

	Year 19/20		Year	20/21			
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Before consideration			Full refund			N	Y
Less administration fee	\$76.70	\$71.45	\$7.15	\$78.60	2.48%	N	Y
After consideration			No refund			N	Y
If construction certificate is refused			No refund			N	Y

Application for Subdivision Certificate

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
– Fee per lot	\$33.15	\$34.00	\$0.00	\$34.00	2.56%	N	N
- Minimum fee	\$258.05	\$264.50	\$0.00	\$264.50	2.50%	N	N
Signing of Plans of Consolidation and other plans not requiring Subdivision Certificate	\$250.80	\$233.68	\$23.37	\$257.05	2.49%	N	Y

Subdivision Plan Approval Fee

Rural

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Soil Erosion Control Plan	\$76.70	\$71.45	\$7.15	\$78.60	2.48%	N	Y
Road	\$322.35	\$300.36	\$30.04	\$330.40	2.50%	N	Υ
Drainage (Culvert)	\$76.70	\$71.45	\$7.15	\$78.60	2.48%	N	Y

Rural Residential (Standard all 2 Hectare or less allotments)

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Soil Erosion Control Plan	\$76.70	\$71.45	\$7.15	\$78.60	2.48%	N	Y
Interlot Drainage	\$76.70	\$71.45	\$7.15	\$78.60	2.48%	N	Y

continued on next page ...

Page 102 of 150

Rural Residential (Standard all 2 Hectare or less allotments) [continued]

	Year 19/20		Year	20/21			
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
PLUS per lin metre	\$1.80	\$1.68	\$0.17	\$1.85	2.78%	N	Υ
Interlot Drainage							
Road – half width	\$163.55	\$152.41	\$15.24	\$167.65	2.51%	N	Υ
PLUS per lin metre	\$1.80	\$1.68	\$0.17	\$1.85	2.78%	N	Y
Road - half width							
Road – full width	\$242.05	\$225.55	\$22.55	\$248.10	2.50%	N	Υ
PLUS per lin metre	\$3.10	\$2.91	\$0.29	\$3.20	3.23%	N	Y
Road - full width							
Drainage	\$242.05	\$225.55	\$22.55	\$248.10	2.50%	N	Υ
PLUS per lin metre	\$3.10	\$2.91	\$0.29	\$3.20	3.23%	N	Y
Drainage							
On Site Detention	\$242.05	\$225.55	\$22.55	\$248.10	2.50%	N	Υ
Water Reticulation Plan	\$163.80	\$152.64	\$15.26	\$167.90	2.50%	N	Y
Sewer Reticulation Plan	\$163.80	\$152.64	\$15.26	\$167.90	2.50%	N	Υ
Minimum fee / re-issue of engineering plans with minor amendments	\$242.05	\$225.55	\$22.55	\$248.10	2.50%	N	Y

Urban and Industrial

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Soil Erosion Control Plan	\$82.90	\$77.23	\$7.72	\$84.95	2.47%	N	Y
Interlot Drainage	\$82.90	\$77.23	\$7.72	\$84.95	2.47%	N	Y
PLUS per lin metre	\$1.80	\$1.68	\$0.17	\$1.85	2.78%	N	Y
Interlot Drainage							
Road – half width	\$163.80	\$152.64	\$15.26	\$167.90	2.50%	N	Υ
PLUS per lin metre	\$6.05	\$5.64	\$0.56	\$6.20	2.48%	N	Υ
Road - half width							
Road – full width	\$242.05	\$225.55	\$22.55	\$248.10	2.50%	N	Y
PLUS per lin metre	\$6.05	\$5.64	\$0.56	\$6.20	2.48%	N	Y
Road - full width							
Drainage	\$242.05	\$225.55	\$22.55	\$248.10	2.50%	N	Y
PLUS per lin metre	\$6.05	\$5.64	\$0.56	\$6.20	2.48%	N	Y
Drainage							
On Site Detention Minor <50m3	\$242.05	\$225.55	\$22.55	\$248.10	2.50%	N	Y
On Site Detention Major >50m3	\$1,211.75	\$1,129.14	\$112.91	\$1,242.05	2.50%	N	Y

Page 103 of 150 continued on next page ...

Urban and Industrial [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Water Reticulation Plan	\$267.45	\$249.23	\$24.92	\$274.15	2.51%	N	Υ
Sewer Reticulation Plan	\$267.45	\$249.23	\$24.92	\$274.15	2.51%	N	Υ
Minimum Fee / re-issue of engineering plans with minor amendments	\$242.05	\$225.55	\$22.55	\$248.10	2.50%	N	Y

Plan Approval Fees for Dual Occupancy, Unit Developments and Industrial **Building**

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Dual Occupancy	\$496.55	\$462.68	\$46.27	\$508.95	2.50%	N	Y
2 units or less	\$496.55	\$462.68	\$46.27	\$508.95	2.50%	N	Y
3 to 10 units	\$800.25	\$745.68	\$74.57	\$820.25	2.50%	N	Υ
10 units or more	\$800.25	\$745.68	\$74.57	\$820.25	2.50%	N	Y
PLUS per each additional unit	\$76.70	\$71.45	\$7.15	\$78.60	2.48%	N	Y
Industrial Buildings	\$445.75	\$415.36	\$41.54	\$456.90	2.50%	N	Y

Compliance Certificates for Dual Occupancy, Unit Developments and Industrial Buildings

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Engineering Inspection and Compliance Certificate Fees for Dual Occupancy Developments	\$163.80	\$152.64	\$15.26	\$167.90	2.50%	N	Y
Engineering Inspection and Compliance Certificate Fees for Unit Developments – per unit	\$76.70	\$71.45	\$7.15	\$78.60	2.48%	N	Y
Engineering Inspection and Compliance Certificate Fees for Industrial Developments	\$163.80	\$152.64	\$15.26	\$167.90	2.50%	N	Y

Compliance Certificates for Rural, Urban and Industrial Subdivisions

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Development Contributions	\$35.20	\$32.82	\$3.28	\$36.10	2.56%	N	Y

Page 104 of 150 continued on next page ...

Compliance Certificates for Rural, Urban and Industrial Subdivisions [continued]

	Year 19/20			r 20/21			
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Street Trees	\$35.20	\$32.82	\$3.28	\$36.10	2.56%	N	Y
Street Signs	\$35.20	\$32.82	\$3.28	\$36.10	2.56%	N	Y
Water Reticulation – per lot	\$64.20	\$59.82	\$5.98	\$65.80	2.49%	N	Y
Water Pressure and Chlorination – per test	\$694.50	\$647.14	\$64.71	\$711.85	2.50%	N	Y
Sewer Reticulation – per lot	\$64.20	\$59.82	\$5.98	\$65.80	2.49%	N	Y
Drainage – per lot	\$23.85	\$22.23	\$2.22	\$24.45	2.52%	N	Υ
Minimum fee	\$106.75	\$99.45	\$9.95	\$109.40	2.48%	N	Y

Road

COUNCIL MEETING

					400		
Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Subgrade – per lot	\$23.85	\$22.23	\$2.22	\$24.45	2.52%	N	Υ
Sub-base – per lot	\$23.85	\$22.23	\$2.22	\$24.45	2.52%	N	Y
Base – per lot	\$23.85	\$22.23	\$2.22	\$24.45	2.52%	N	Y
Surface - per lot	\$23.85	\$22.23	\$2.22	\$24.45	2.52%	N	Υ
Kerb and Gutter – per lot	\$23.85	\$22.23	\$2.22	\$24.45	2.52%	N	Y
On-site Detention Minor <50m3	\$76.70	\$71.45	\$7.15	\$78.60	2.48%	N	Υ
On-site Detention Major >50m3	\$223.90	\$208.64	\$20.86	\$229.50	2.50%	N	Υ
Reinspection – per hour	\$76.70	\$71.45	\$7.15	\$78.60	2.48%	N	Υ
Minimum fee / re-issue of engineering plans with minor amendments	\$76.70	\$71.45	\$7.15	\$78.60	2.48%	N	Y

Bond for Outstanding Development Works

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Application to bond outstanding development works (If a draw on bond is required then GST will be applicable)	\$635.40	\$651.30	\$0.00	\$651.30	2.50%	N	N

Street Trees

Residential Subdivisions - 1 tree per subdivision lot plus 1 tree per 17 metres of public reserve frontage. Industrial Subdivisions - 1 tree per 10

metres of road frontage plus 1 tree per 1,000 square metres of lot area

Page 105 of 150 continued on next page ...

Street Trees [continued]

	Year 19/20		Year	20/21			
Name	Last YR Fee (incl. GST)		GST	Fee (incl. GST)	Increase %	Statutory	GST
Per tree	\$70.05	\$65.27	\$6.53	\$71.80	2.50%	N	Y

Road Signs

Council will supply and erect standard street name signs

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Per sign name plate	\$298.55	\$278.18	\$27.82	\$306.00	2.50%	N	Y

Maintenance Security Deposit

Maintenance period: minimum 6 months; maximum 12 months. Deposit held for maintenance period and refunded at release from maintenance period if unused

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
% of Construction costs OR			5%			N	N
\$ per lot, whichever is the greater	\$509.45	\$509.45	\$0.00	\$509.45	0.00%	N	N

Kerbside Numbering

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Per residential dwelling, dual occupancy dwelling and medium density development. To be paid at time of application for Construction Certificate.	\$55.20	\$51.45	\$5.15	\$56.60	2.54%	N	Y

Rural Address Numbering

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Per rural allotment created by subdivision. To be paid at the time of application for Construction Certificate.	\$49.20	\$44.73	\$4.47	\$49.20	0.00%	N	Y

Page 106 of 150

Environmental Health

Inspections

	Year 19/20		Voor	r 20/21			
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Food premises (clause 11)	\$210.00	\$210.00	\$0.00	\$210.00	0.00%	N	N
Improvement notice fee (Clause 6)	\$330.00	\$330.00	\$0.00	\$330.00	0.00%	Υ	N
Food premises pre-purchase consultation (per hour)	\$350.00	\$350.00	\$0.00	\$350.00	0.00%	N	N
Additional inspections (due to receipt of a complaint) — minimum per hour	\$150.00	\$150.00	\$0.00	\$150.00	0.00%	N	N
Commercial pools & spa public health water quality inspection	\$130.00	\$135.00	\$0.00	\$135.00	3.85%	N	N
Pool fence Compliance Certificate – First Inspection	\$150.00	\$150.00	\$0.00	\$150.00	0.00%	Y	N
Pool fence Compliance Certificate – Second inspection	\$100.00	\$100.00	\$0.00	\$100.00	0.00%	Y	N
Registration of Pool on NSW State Register	\$10.00	\$10.00	\$0.00	\$10.00	0.00%	Υ	N
Cooling towers	\$213.60	\$218.95	\$0.00	\$218.95	2.50%	N	N
Hairdresser/skin penetration	\$88.00	\$90.00	\$0.00	\$90.00	2.27%	N	N
Temporary food premises (shows & markets)	\$100.00	\$100.00	\$0.00	\$100.00	0.00%	N	N
Temporary food premises (sporting groups and charities)	\$35.00	\$36.00	\$0.00	\$36.00	2.86%	N	N

Environmental Management & Monitoring

Protection of the Environment

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Notices issued under section 100(2) of the Protection of the Environment Operations Act 1997	\$520.00	\$520.00	\$0.00	\$520.00	0.00%	Y	N

21 APRIL 2020

Objective 14 - Preserve

COUNCIL MEETING

Drainage Construction/Maintenance

Stormwater Levy – per assessment

	Year 19/20		Year	20/21			
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Residential Stormwater Charge	\$25.00	\$25.00	\$0.00	\$25.00	0.00%	N	N
Residential Strata Stormwater	\$12.50	\$12.50	\$0.00	\$12.50	0.00%	N	N
0-350m Business Stormwater	\$25.00	\$25.00	\$0.00	\$25.00	0.00%	N	N
351-700m Business Stormwater	\$50.00	\$50.00	\$0.00	\$50.00	0.00%	N	N
701-1000m Business Stormwater	\$75.00	\$75.00	\$0.00	\$75.00	0.00%	N	N
1001-9999m Business Stormwater	\$100.00	\$100.00	\$0.00	\$100.00	0.00%	N	N
Business Strata Stormwater	\$5.00	\$5.00	\$0.00	\$5.00	0.00%	N	N
Village Stormwater Charge	\$25.00	\$25.00	\$0.00	\$25.00	0.00%	N	N

Infrastructure Asset Management

Rural/Urban Street Map:

** Emergency Services are exempt from charges for rural/urban maps of the Orange Local Government Area **

Aica			-				
Name	Year 19/20 Last YR Fee	Fee	Yea GST	r 20/21 Fee	Increase	Statutory	GST
itaile	(incl. GST)	(excl. GST)	331	(incl. GST)	%	Statutory	
A0 Sized Sheet	\$23.15	\$21.59	\$2.16	\$23.75	2.59%	N	Y
A1 Sized Sheet	\$13.70	\$12.77	\$1.28	\$14.05	2.55%	N	Y
A2 Sized Sheet	\$9.45	\$8.82	\$0.88	\$9.70	2.65%	N	Υ
Electronic Version	\$11.55	\$10.77	\$1.08	\$11.85	2.60%	N	Y
- Small (A2/A3)	\$5.80	\$5.41	\$0.54	\$5.95	2.59%	N	Y
– Medium (A1)	\$8.40	\$7.82	\$0.78	\$8.60	2.38%	N	Y
– Large (A0)	\$10.55	\$9.82	\$0.98	\$10.80	2.37%	N	Υ
Electronic plans	\$11.55	\$10.77	\$1.08	\$11.85	2.60%	N	Y
Rural Area Map	\$17.35	\$16.18	\$1.62	\$17.80	2.59%	N	Y
Copy per sheet of Survey Plan (DPs etc.)	\$6.80	\$6.32	\$0.63	\$6.95	2.21%	N	Y

Specific Requests for Individual Plots

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Small (A2)	\$26.85	\$25.00	\$2.50	\$27.50	2.42%	N	Y

continued on next page ...

Page 108 of 150

Specific Requests for Individual Plots [continued]

	Year 19/20		Yea				
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Medium (A1)	\$37.35	\$34.82	\$3.48	\$38.30	2.54%	N	Y
Large (A0)	\$47.90	\$44.64	\$4.46	\$49.10	2.51%	N	Y
Copy Existing Plans	\$10.75	\$10.00	\$1.00	\$11.00	2.33%	N	Y

Laminating

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
A4 Sized sheet	\$3.75	\$3.50	\$0.35	\$3.85	2.67%	N	Y
A3 Sized sheet	\$4.30	\$4.00	\$0.40	\$4.40	2.33%	N	Y
A2 Sized sheet	\$5.90	\$5.50	\$0.55	\$6.05	2.54%	N	Υ
A1 Sized sheet	\$8.50	\$7.91	\$0.79	\$8.70	2.35%	N	Υ
B1 Sized sheet	\$16.05	\$14.95	\$1.50	\$16.45	2.49%	N	Υ
A0 Sized sheet	\$18.15	\$16.91	\$1.69	\$18.60	2.48%	N	Υ

Traffic Facilities

Vehicle Impounding

	Year 19/20		Year	r 20/21			
Name	Last YR Fee		GST	Fee	Increase	Statutory	GST
	(incl. GST)	(excl. GST)		(incl. GST)	%		
Vehicle – per unit	\$240.25	\$246.25	\$0.00	\$246.25	2.50%	N	N

Traffic Counts

	Year 19/20		Year	20/21			
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Installation and removal of traffic classifiers	\$250.45	\$233.36	\$23.34	\$256.70	2.50%	N	Y

Pavement Markings

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	· 20/21 Fee (incl. GST)	Increase %	Statutory	GST
"No Parking"	\$275.45	\$256.68	\$25.67	\$282.35	2.50%	N	Y

Car Park Management

Penalty notices issued by council are set by the fixed penalty handbook (State Debt Recovery Office). Penalties vary according to the offence

Ophir Car Parking Fees

COUNCIL MEETING

	Year 19/20		Year				
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Per day	\$3.00	\$2.73	\$0.27	\$3.00	0.00%	N	Y
1 month	\$44.50	\$40.45	\$4.05	\$44.50	0.00%	N	Υ
3 months	\$133.50	\$121.36	\$12.14	\$133.50	0.00%	N	Y
6 months	\$272.50	\$247.73	\$24.77	\$272.50	0.00%	N	Y

Water Supply Services

Water Access Charges

Availability charge – water service size:

	Year 19/20		N.				
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
20mm	\$268.71	\$275.44	\$0.00	\$275.44	2.50%	N	N
25mm	\$419.78	\$430.28	\$0.00	\$430.28	2.50%	N	N
32mm	\$687.84	\$705.04	\$0.00	\$705.04	2.50%	N	N
40mm	\$1,074.72	\$1,101.60	\$0.00	\$1,101.60	2.50%	N	N
50mm	\$1,679.25	\$1,721.24	\$0.00	\$1,721.24	2.50%	N	N
65mm	\$2,837.94	\$2,908.88	\$0.00	\$2,908.88	2.50%	N	N
80mm	\$4,300.07	\$4,407.56	\$0.00	\$4,407.56	2.50%	N	N
100mm	\$6,717.01	\$6,884.96	\$0.00	\$6,884.96	2.50%	N	N
150mm	\$15,115.51	\$15,493.40	\$0.00	\$15,493.40	2.50%	N	N
200mm	\$0.00	\$27,544.00	\$0.00	\$27,544.00	20	N	N

Water Usage – Residential

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
First 450 kL (per kL)	\$2.45	\$2.50	\$0.00	\$2.50	2.04%	N	N
More than 450kL (per kL)	\$3.65	\$3.75	\$0.00	\$3.75	2.74%	N	N

Water Usage - Non Residential

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
All consumption (per kL)	\$2.45	\$2.50	\$0.00	\$2.50	2.04%	N	N

Water Usage - Dialysis Patients

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
All consumption (per kL)	\$0.65	\$0.67	\$0.00	\$0.67	3.08%	N	N

Page 110 of 150

Water Usage - Other

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Cabonne Council (non-potable)	\$2.10	\$2.15	\$0.00	\$2.15	2.38%	N	N
Central Tablelands Water (Potable) (per KL)	\$1.86	\$1.90	\$0.00	\$1.90	2.15%	N	N
Ploughmans Valley/North Orange (non-potable)	\$2.45	\$2.50	\$0.00	\$2.50	2.04%	N	N

Other Charges

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Restricting water supply	\$167.75	\$171.95	\$0.00	\$171.95	2.50%	N	N
Reconnect water supply	\$167.75	\$171.95	\$0.00	\$171.95	2.50%	N	N

Water Service Connections

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
D 1 6 1	, ,	•	¢0.00				N.
Purchase of water meter and meter box	\$137.45	\$140.90	\$0.00	\$140.90	2.51%	N	N
20mm (where water main is on adjacent footpath)	\$894.10	\$916.45	\$0.00	\$916.45	2.50%	N	N
20mm (where water main is not in adjacent footpath)		P I	Quotation			N	N
Greater than 20mm	1		Quotation			N	N

Dual Water Connections

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Purchase of 2 water meters and 2 meter boxes	\$274.80	\$281.65	\$0.00	\$281.65	2.49%	N	N

Section 68 Water and Sewer Works Applications

When council is not the principal certifying authority relating to the development or where the works are not associated with a construction

approval issued by council, the following fees apply for each approval and associated inspection required

Water and Sewer Compliance Inspections

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Water and Sewer infrastructure compliance application review	\$102.00	\$102.00	\$0.00	\$102.00	0.00%	N	N
Water and sewer infrastructure compliance inspections	\$160.00	\$160.00	\$0.00	\$160.00	0.00%	N	N

Water Service Disconnections

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
20mm and 25mm with main in adjacent footpath	\$266.10	\$272.75	\$0.00	\$272.75	2.50%	N	N
20mm and 25mm (other)			Quotation			N	N
Greater than 25mm			Quotation			N	N

Water Meters

	Year 19/20	19/20 Year 20/21					
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Special Reading Fee	\$94.15	\$96.50	\$0.00	\$96.50	2.50%	N	N
Urgency Fee	\$53.45	\$54.80	\$0.00	\$54.80	2.53%	N	N
Testing Fee (Accuracy)	\$96.20	\$98.60	\$0.00	\$98.60	2.49%	N	N

Fire Flow and Pressure Analysis

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Pressure and flow analysis including field testing plus details of water main and hydrant locations (if required)	\$277.65	\$284.60	\$0.00	\$284.60	2.50%	N	N

Detailed Hydraulic Analysis

Quotation

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)					GST
Detailed Hydraulic Analysis			Quotation			N	N

Water Carting (Potable)

	Year 19/20						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Tank inspection (if required)	\$118.35	\$121.30	\$0.00	\$121.30	2.49%	N	N
Approval (annual)	\$118.35	\$121.30	\$0.00	\$121.30	2.49%	N	N
Key Bond	\$89.95	\$92.20	\$0.00	\$92.20	2.50%	N	N
Filling station (potable) (per kL)	\$3.65	\$3.75	\$0.00	\$3.75	2.74%	N	N

Utility Damage

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Each case assessed separately			Quotation			N	N

Pressure Test and Chlorination

	Year 19/20		Yea	ar 20/21	_		
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Pressure test and chlorination (per connection)	\$30.00	\$30.75	\$0.00	\$30.75	2.50%	N	N

Waste Services

Garbage Services

Rateable Properties S 496(1)

	Year 19/20		Voc	r 20/21			
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Domestic Waste Management Charge – per annum per service	\$245.25	\$251.40	\$0.00	\$251.40	2.51%	N	N
Recycling Charge – per annum per service	\$89.80	\$92.05	\$0.00	\$92.05	2.51%	N	N
Domestic Organic Charge – per annum per service	\$70.00	\$71.75	\$0.00	\$71.75	2.50%	N	N
Organics Equalisation Levy	\$23.30	\$23.90	\$0.00	\$23.90	2.58%	N	N

Non-Rateable Properties S 496(2)

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Waste Management Charge – per annum per service	\$245.25	\$251.40	\$0.00	\$251.40	2.51%	N	N
Recycling Charge – per annum per service	\$89.80	\$92.05	\$0.00	\$92.05	2.51%	N	N
Organic Charge – per annum per service	\$70.00	\$71.75	\$0.00	\$71.75	2.50%	N	N

Non-Domestic Waste Collection S 501

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Non-Domestic Waste Management Charge – per annum per service	\$245.25	\$251.40	\$0.00	\$251.40	2.51%	N	N
Non-Domestic Recycling Charge – per annum per service	\$89.80	\$92.05	\$0.00	\$92.05	2.51%	N	N
Non-Domestic Organic Charge – per annum per service	\$70.00	\$71.75	\$0.00	\$71.75	2.50%	N	N
Depot Access Charge (s501)	\$22.20	\$22.75	\$0.00	\$22.75	2.48%	N	N

Additional Services

	Year 19/20		Vear	20/21			
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Green Waste "User-Pay" ticket	\$2.00	\$1.82	\$0.18	\$2.00	0.00%	N	Y
Season Green Waste Sticker collection	\$57.70	\$52.45	\$5.25	\$57.70	0.00%	N	Υ
Purchase of organic chip (per m3)	\$20.35	\$18.95	\$1.90	\$20.85	2.46%	N	Y
Purchase of organic chip (per m3) > 50m3	\$11.00	\$10.00	\$1.00	\$11.00	0.00%	N	Υ
Purchase of compost (per m3)	\$40.70	\$37.91	\$3.79	\$41.70	2.46%	N	Y
Recycling Service – "User-Pay" ticket	\$2.00	\$1.82	\$0.18	\$2.00	0.00%	N	Y
Waste Service – "User-Pay" ticket	\$2.00	\$1.82	\$0.18	\$2.00	0.00%	N	Y
Bulk waste collection – "User-Pay" ticket	\$220.25	\$200.23	\$20.02	\$220.25	0.00%	N	Y
Purchase of Bin	\$93.85	\$87.45	\$8.75	\$96.20	2.50%	N	Y

Page 114 of 150

Trade Refuse Approval Fee (including solid, liquid & contaminated)

	Year 19/20		Yea	r 20/21			
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Per annum (service provider of solid, liquid and contaminated)	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00	0.00%	N	N
Trade refuse approval fee (solid waste only) – per annum	\$500.00	\$500.00	\$0.00	\$500.00	0.00%	N	N
Trade refuse approval fee (liquid waste only) – per annum	\$500.00	\$500.00	\$0.00	\$500.00	0.00%	N	N
Trade refuse approval fee (contaminated trade waste only) – per annum	\$250.00	\$250.00	\$0.00	\$250.00	0.00%	N	N

Dumping of Refuse & Similar Material at the Resource Recovery Centre

Resident Dumping Fees

	Year 19/20		Voor	20/21			i
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Large bogie trailers or trucks – per tonne	\$154.75	\$144.18	\$14.42	\$158.60	2.49%	N	Y
Full utes, vans and single axle trailers	\$46.50	\$43.32	\$4.33	\$47.65	2.47%	N	Υ
Partially full utes, vans and single axle trailers	\$27.80	\$25.91	\$2.59	\$28.50	2.52%	N	Y
or minimum charge (eg. Bag of waste)	\$9.30	\$8.68	\$0.87	\$9.55	2.69%	N	Υ
Recyclables or green waste	,		No Charge			N	N

Non-Resident Dumping Fees

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Bogie trailers and trucks – per tonne	\$309.40	\$288.32	\$28.83	\$317.15	2.50%	N	Y
Full utes, vans and single axle trailers	\$92.85	\$86.50	\$8.65	\$95.15	2.48%	N	Y
Partially full utes, vans and single axle trailers	\$55.55	\$51.77	\$5.18	\$56.95	2.52%	N	Y
Minimum Charge	\$18.70	\$17.41	\$1.74	\$19.15	2.41%	N	Υ

Commercial and Industrial Putrescible/Mixed Waste Dumping Fees

Non-Resident dumping charge - multiply by 2

Page 115 of 150 continued on next page ...

Commercial and Industrial Putrescible/Mixed Waste Dumping Fees [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Bogie trailers and trucks – per tonne	\$154.75	\$144.18	\$14.42	\$158.60	2.49%	N	Y
Full utilities, vans and single axle trailers	\$46.50	\$43.32	\$4.33	\$47.65	2.47%	N	Y
Minimum charge (i.e partially full utilities, vans and single axle trailers)	\$27.80	\$25.91	\$2.59	\$28.50	2.52%	N	Y

Segregated Waste

COUNCIL MEETING

Non-Resident dumping charge - multiply by 2

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	⁻ 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Bogie Trailers and Trucks – Per tonne	\$116.20	\$108.27	\$10.83	\$119.10	2.50%	N	Y
Full utes, vans and single axle trailers	\$34.90	\$32.50	\$3.25	\$35.75	2.44%	N	Υ
Minimum charge (ie partially full utes, vans and single axled trailers)	\$17.35	\$16.18	\$1.62	\$17.80	2.59%	N	Y

Virgin Excavated Material (VEM)

Non-Resident dumping charge - multiply by 2

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Per tonne	\$28.10	\$26.18	\$2.62	\$28.80	2.49%	N	Y
Utes, van and single axled trailers	\$14.00	\$13.05	\$1.30	\$14.35	2.50%	N	Y
Minimum charge for partially full trailers	\$9.30	\$8.68	\$0.87	\$9.55	2.69%	N	Υ

Green Waste (Commercial Premises/Quantities)

Non-Resident dumping charge - multiply by 2

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Per tonne	\$60.05	\$55.95	\$5.60	\$61.55	2.50%	N	Y
Full utes, vans and single axled trailers	\$18.15	\$16.91	\$1.69	\$18.60	2.48%	N	Υ
Minimum charge for partially full utes, vans, trailers	\$9.30	\$8.68	\$0.87	\$9.55	2.69%	N	Y

Tyres

Non-Resident dumping charge - multiply by 2

continued on next page ... Page 116 of 150

Attachment 3

COUNCIL MEETING

Tyres [continued]

	Year 19/20		Year	20/21			
lame	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Passenger/Motorcycle e (without rim) – each	\$8.00	\$7.45	\$0.75	\$8.20	2.50%	N	Y
Passenger (with rim) – each	\$11.15	\$10.41	\$1.04	\$11.45	2.69%	N	Y
Light truck (without rim)	\$20.30	\$18.91	\$1.89	\$20.80	2.46%	N	Y
Light truck (with rim)	\$27.35	\$25.50	\$2.55	\$28.05	2.56%	N	Y
Truck (without rim)	\$27.35	\$25.50	\$2.55	\$28.05	2.56%	N	Y
Truck (with rim)	\$55.23	\$51.47	\$5.15	\$56.62	2.52%	N	Y
De-walled - each	\$3.45	\$3.23	\$0.32	\$3.55	2.90%	N	Υ
– or if delivered in bulk: weighed and charged – per tonne	\$367.50	\$342.45	\$34.25	\$376.70	2.50%	N	Y
Super single	\$55.23	\$51.47	\$5.15	\$56.62	2.52%	N	Υ
Solid large (18" – 24")	\$44.00	\$41.00	\$4.10	\$45.10	2.50%	N	Y
Solid medium (12" – 18")	\$30.85	\$28.73	\$2.87	\$31.60	2.43%	N	Y
Solid small (Up to 12")	\$22.20	\$20.68	\$2.07	\$22.75	2.48%	N	Y
Solid XL (Greater than 24")	\$66.45	\$61.91	\$6.19	\$68.10	2.48%	N	Y
Loader	\$119.60	\$111.45	\$11.15	\$122.60	2.51%	N	Υ
Tractor small (Up to 1.2m)	\$110.30	\$102.77	\$10.28	\$113.05	2.49%	N	Y
Fork large (18" – 24")	\$55.25	\$51.50	\$5.15	\$56.65	2.53%	N	Y
Fork medium (12" – 18")	\$36.65	\$34.14	\$3.41	\$37.55	2.46%	N	Y
Fork small (Up to 12")	\$27.45	\$25.59	\$2.56	\$28.15	2.55%	N	Y
Grader	\$123.90	\$115.45	\$11.55	\$127.00	2.50%	N	Y
Earthmover large			Not accepted			N	N
Earthmover medium			Not accepted			N	N
Earthmover small (Up to 1.2m)	\$147.35	\$137.32	\$13.73	\$151.05	2.51%	N	Υ
Bobcat	\$22.20	\$20.68	\$2.07	\$22.75	2.48%	N	Υ
Racing slicks	\$27.45	\$25.59	\$2.56	\$28.15	2.55%	N	Y
Tractor Greater than 1.2m		-	Not Accepted			N	N

Scrap Steel

The Chief Executive Officer (CEO) may as required impose a charge for receipt of scrap metal, wire and car bodies that reflects the cost to Council for collection, transport and processing of this material as a recyclable product. Should no costs be incurred by council, the following charges will not be applied.

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yeai GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Bogie trailer and trucks – Per tonne	\$40.00	\$36.36	\$3.64	\$40.00	0.00%	N	Y

continued on next page ...

Page 117 of 150

Scrap Steel [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Full utes, vans and single axle trailers	\$20.00	\$18.18	\$1.82	\$20.00	0.00%	N	Υ
Partially full utes, vans and single axle trailers	\$10.00	\$9.09	\$0.91	\$10.00	0.00%	N	Y
Minimum charge	\$5.00	\$4.55	\$0.45	\$5.00	0.00%	N	Y

Mattresses

Non-Resident dumping charge - multiply by 2

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Yea GST	r 20/21 Fee (incl. GST)	Increase %	Statutory	GST
Cots/Single mattresses with or without base	\$12.05	\$11.23	\$1.12	\$12.35	2.49%	N	Y
Double mattresses or greater with or without base	\$24.20	\$22.55	\$2.25	\$24.80	2.48%	N	Υ

Animals

Non-Resident dumping charge - multiply by 2

Collection, Removal and Disposal of Dead Animals (if Council's waste management contractor is requested to perform collection Service)

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Horses, cows, bulls and bullocks – each	\$392.80	\$366.00	\$36.60	\$402.60	2.49%	N	Y
Calves and foals – each	\$392.80	\$366.00	\$36.60	\$402.60	2.49%	N	Y
Sheep, goats, pigs and kangaroos – each	\$242.20	\$225.68	\$22.57	\$248.25	2.50%	N	Y
Dogs, cats, possums – each	\$163.70	\$152.55	\$15.25	\$167.80	2.50%	N	Y

Disposal of Dead Animals (if resident delivers to Ophir Road Resource Recovery Centre)

	Year 19/20 Year 20/21						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Horses, cows, bulls, bullocks – each	\$62.40	\$58.14	\$5.81	\$63.95	2.48%	N	Y
Calves and foals – each	\$62.40	\$58.14	\$5.81	\$63.95	2.48%	N	Υ
Sheep, goats, pigs, kangaroos – each	\$31.25	\$29.14	\$2.91	\$32.05	2.56%	N	Y
Dogs, cats, possums	\$9.30	\$8.68	\$0.87	\$9.55	2.69%	N	Υ

Page 118 of 150

Asbestos

(In reference to charge rates shown in asbestos and contaminated waste, the Chief Executive Officer (CEO) may determine a rate of fees based on levels

of contamination and volume as may lead to a reduced amount of treatment costs to a maximum of 25%) Non-Resident dumping charge - multiply by 2

	Year 20/21						
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Per tonne	\$471.90	\$439.73	\$43.97	\$483.70	2.50%	N	Y
Minimum charge	\$47.10	\$43.91	\$4.39	\$48.30	2.55%	N	Υ

Contaminated Waste

In reference to charge rates shown in asbestos and contaminated waste, the Chief Executive Officer (CEO) may determine a rate of fees based on levels

of contamination and volume as may lead to a reduced amount of treatment costs to a maximum of 25%). Non-resident dumping charge - multiply by 2

	Year 19/20		Year	20/21			
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Per tonne	\$471.90	\$439.73	\$43.97	\$483.70	2.50%	N	Υ
Minimum charge	\$22.60	\$21.05	\$2.10	\$23.15	2.43%	N	Y
Per 240 litre MGB	\$22.60	\$21.05	\$2.10	\$23.15	2.43%	N	Υ

Waste unsuitable for applying a tonnage charge

Non-Resident dumping charge - multiply by 2

Name	Year 19/20 Last YR Fee (incl. GST)	Fee (excl. GST)	Year GST	20/21 Fee (incl. GST)	Increase %	Statutory	GST
Waste items that are unsuitable for applying a tonnage charge, ie polystyrene, feathers etc. and are required to be landfilled shall be charged at the following rate (per m3)	\$19.70	\$18.36	\$1.84	\$20.20	2.54%	N	Υ

Material Transfer Facility Waste Disposal

	Year 19/20	Year 20/21					
Name	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Statutory	GST
Per tonne	\$108.90	\$101.45	\$10.15	\$111.60	2.48%	N	Y

Reference

Schedule Definitions

Putrescible/Mixed Waste

- Wastes being food or animal matter (including dead animals or animal parts) or unstable or untreated bio solids, mixed loads of refuse consisting of unsegregated material. Examples: mixed domestic and commercial waste, organic matter, food scraps.

continued on next page ... Page 119 of 150

Reference [continued]

Inert Waste

- Wastes which do not undergo environmentally significant physical, chemical or biological transformations and have no potentially hazardous content once landfilled. They must not be contaminated or mixed with any other material.

Examples: bricks, concrete, glass, plastics, metals and timber

*Individual waste items need to be segregated to attract the lower waste disposal cost.

Virgin Excavated Material (VEM)

- Includes clay, gravel sand, soil and rock that is not mixed with any other type of waste.

Segregated Waste

- Wastes not mixed and readily disposed to Councils designated drop off points for reprocessing

Note

Special Event Recycling

- J R Richards supply and service recycling bins for special events
- Rates vary dependent on number of bins serviced
- Price on application

No Charge Items

- Household recyclables
- Household hazardous Waste consisting of batteries, light bulbs, fluorescent tubes, smoke detectors and gas bottles directed to

the designated recovery facility

- Sump oil
- Residential Green Waste
- Items of use to the "Recovery Shop"
- Other council wastes (ie street sweepings, 'Clean up" wastes, park/street litter bin waste)

Contaminated or mixed loads are charged at the rates detailed in the fees and charges

Fee Name	Parent	Page
Index of all fees		
Other		
- < 100km private kms per week (on average)	[Commuter Use]	18
(Comm 2) - < 270km private kms per month (on	[Full Private Use]	18
average) (F) - > 2,000km private kms per month (on average) (A)	[Full Private Use]	18
 Agricultural Pavilion – per use Agricultural Pavilion – per use Any ticket less than \$30 Any ticket more than \$30 less than \$60 Any ticket more than \$60 less than \$100 Application Fee Between 1,050km and 1,499km private kms per month (on average) (C) Between 1,500km and 1,999km private kms per month (on average) (B) 		21 21 38 38 38 12 18
- Between 100km and 500km private kms per	[Commuter Use]	18
week (on average) (Comm 1) - Between 270km and 759km private kms per month (on average) (E)	[Full Private Use]	18
Between 760km and 1,049km private kms per month (on average) (D)	[Full Private Use]	18
per month (on average) (D) - Bond - Bond - Bond - Bond - Charge per non-performing day - Charge per non-performing day - Charge per performing day - Concession Cardholder/Child - Fee per lot - First hour - In the case of advertised development - In the case of designated development - In the case of development for which an environmental planning instrument or development control plan requires notice to be given otherwise than as referred to above	[Private Functions] [Private Functions] [Private Functions] [Private Functions] [Capacity of 1,000 spectators] [Capacity of 2,000+ spectators] [Capacity of 1,000-2,000 spectators] [Capacity of 1,000-2,000 spectators] [Capacity of 1,000-2,000 spectators] [Capacity of 2,000+ spectators] [10 Class Entry] [Application for Subdivision Certificate] [Government Departments] [Government Departments] [Government Departments] [Government Departments] [Government Departments] [Government Departments] [Release companion animal from pound] [Advertising Fee] [Advertising Fee] [Advertising Fee]	59 59 60 61 23 23 23 23 23 28 102 58 58 61 61 59 60 34 90 90
- In the case of prohibited development - Large (A0) - Less % Discount for combined DA/CC - Less % Discount for combined DA/CC - Medium (A1) - Minimum fee - or if delivered in bulk: weighed and charged - per tonne - Per Chair - Per Chair	[Advertising Fee] [Rural/Urban Street Map:] [\$100,001-\$250,000] [More than \$250,000] [Rural/Urban Street Map:] [Application for Subdivision Certificate] [Tyres] [Table & Chair Hire] [Table & Chair Hire]	90 108 83 83 108 102 117 59
– Per hour – Per Hour	[Private Functions] [Private Functions]	61 59
 Per Hour continued on next page 	[Private Functions]	59 Page 121 of 150

Fee Name	Parent	Page
Other [continued]		
 Per Hour Per hour of employee time per m2 of land to be rezoned Per Table Per Table Plus an additional \$3 for each \$1000 (or part o f\$1000) of the estimated cost 	[Private Functions] [Internal Review] [PLUS] [Table & Chair Hire] [Table & Chair Hire] [\$5,001-\$50,000]	60 12 16 59 59 87
Plus concurrence fee payable to each approval body (Payments must be made out to the relevant approval body)	[Integrated Development]	89
- Plus fee per additional lot - Plus fee per additional lot - plus for each square metre over 2,000 an additional (charge \$0.075)	[Subdivision (Estimated Cost)] [Subdivision (Estimated Cost)] [In the case of any other class of building – as follows]	96 96 98
 Plus per additional \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000 	[\$1,000,001 - \$10,000,000]	95
- Plus per additional \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000 plus **	[\$1,000,001 - \$10,000,000]	92
 Plus per additional \$1,000 (or part of \$1,000) by which the estimated cost exceeds 	[More than \$10,000,000]	95
\$10,000,000 - Plus per additional \$1,000 (or part of \$1,000) by which the estimated cost exceeds	[More than \$10,000,000]	92
\$10,000,000 plus ** - Plus per additional \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$100,000		83
Plus per additional \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	[More than \$250,000]	83
Plus per additional \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	[\$250,001 - \$500,000]	94
 Plus per additional \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000 plus ** 	[\$250,001 - \$500,000]	91
 Plus per additional \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000 		94
Plus per additional \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000 plus **	[\$500,001 - \$1,000,000]	92
 Plus per additional \$1,000 (or part of \$1,000) of the estimated cost 	[\$5,001 — \$250,000]	94
 Plus per additional \$1,000 (or part of \$1,000) of the estimated cost plus ** 	[\$5,001 – \$250,000]	91
 Plus per additional \$1.19 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000 	[More than \$10,000,000]	89
 Plus per additional \$1.44 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000 	[\$1,000,001-\$10,000,000]	88
Plus per additional \$1.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	[\$500,001-\$1,000,000]	88
 Plus per additional \$2.34 for each \$1,000 (or part of \$1,000) by which the estimated cost 	[\$250,001-\$500,000]	88
exceeds \$250,000 - Plus per additional \$3.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000	[\$50,001-\$250,000]	88
Plus per additional lotPlus per additional lot	[Development involving the subdivision of land] [Development involving the subdivision of land]	90 90
 Plus per additional lot Plus, for each square metre over 200, an additional 	[Development involving the subdivision of land] [In the case of any other class of building – as follows]	90 97
continued on next page		Page 122 of 150

Fee Name	Parent	Page
Other [continued]		
 second or subsequent time in a period of 12 months 	[Release companion animal from pound]	34
 Security bond 	[Capacity of 1,000 spectators]	23
- Security bond	[Capacity of 1,000-2,000 spectators]	23
Security bondSmall (A2/A3)	[Capacity of 2,000+ spectators] [Rural/Urban Street Map:]	23 108
- Sinaii (A2A3) - Subsequent hours	[Government Departments]	58
- Subsequent hours	[Government Departments]	58
 Subsequent hours 	[Government Departments]	59
- Subsequent hours	[Government Departments]	60 61
Subsequent hoursSubsequent hours	[Government Departments] [Government Departments]	61
- to a maximum amount of	[PLUS]	16
– Urgency fee	[Rates Management]	12
 Where notice of application for modification 	[Advertising Fee]	90
under s4.55(2) or s4.56 is required to be given - Williams Pavilion – per use	[Where admission or cover charge is levied]	21
- Williams Pavilion - per use	[Where no admission or cover charge is levied]	21
- with adequate pre-treatment (per kL)	[Trade waste usage charge for those:]	81
 without adequate pre-treatment (per kL) 	[Trade waste usage charge for those:]	81
\$ per lot, whichever is the greater	[Maintenance Security Deposit]	106
\$30,000 to \$100,000 \$5,001 to \$29,999	[Building (Estimated Cost)] [Building (Estimated Cost)]	96 96
\$50,001-\$100,000	[Activities Where Building Works Are Proposed]	82
% of Construction costs OR	[Maintenance Security Deposit]	106
% of the fee for the original application,	[Section 4.55 (1A) or 4.56 – minimal impact]	93
whichever is the lesser	[Section 4.55 (2) or 4.56 – not of minimal impact]	93
(a) % of fee if original application fee < \$100 (b) i) % of original fee where application does	[Section 4.55 (2) or 4.56 – not of minimal impact]	93
not involve erection of building, carrying out of		
work or demolition of work or building	10 11 4 55 (0) 4 50 1 5 1 1 11	02
(b) ii) where application is for erection of a dwelling with estimated cost of construction of	[Section 4.55 (2) or 4.56 – not of minimal impact]	93
\$100,000 or less		
(b) iii) with respect to any other DA other than	[Section 4.55 (2) or 4.56 - not of minimal impact]	93
above	[Davidson Marking	100
"No Parking" > 250 attendees	[Pavement Markings] [Cleaning deposit]	109 26
> 250 alleridees > 25 Adults = 20%	[Group Discount]	28
>25 Children = 20%	[Group Discount]	28
0		
0-350m Business Stormwater	[Stormwater Levy – per assessment]	108
1		
1 Adult – per week	[Permanent sites (Existing occupants only)]	66
1 bedroom dwelling	[Water Supply]	14
1 bedroom dwelling	[Sewerage]	14
1 Capps Lane, Huntley home	[Property Administration – Rental per annum]	70
1 month	[Ophir Car Parking Fees] [Erection of Banners]	110 69
1 zone – maximum 8 banners 10 Adults = 10%	[Group Discount]	28
10 Children = 10%	[Group Discount]	28
10 units or more	[Plan Approval Fees for Dual Occupancy, Unit Developments	104
100 – 250 attendees	and Industrial Building] [Cleaning deposit]	26
1001-9999m Business Stormwater	[Stormwater Levy – per assessment]	108
100mm	[Annual sewerage access charges]	79
100mm	[Availability charge – water service size:]	110
11 – 25 Adults = 15%	[Group Discount] [Group Discount]	28 28
11 – 25 Children = 15% 110 Morris Lane Spring Hill	[Property Administration – Rental per annum]	20 71
· ·		
continued on next page		Page 123 of 150

Fee Name	Parent	Page
1 [continued]		
117 Dane Lane 1-2 person/s – per night 1-2 person/s – per night 1-2 person/s – per week 1-2 person/s – per week 136 Aerodrome Road – Airport Cottage 139 Aerodrome Road 142 March Street 144 Forest Road Spring Hill 150mm 150mm 150mm 150mm diameter 150mm diameter sewer – excavation by	[Property Administration – Rental per annum] [Powered sites/powered tent sites] [Powered sites/powered tent sites] [Powered sites/powered tent sites] [Powered sites/powered tent sites] [Property Administration – Rental per annum] [Annual sewerage access charges] [Availability charge – water service size:] [Sewer disconnection] [Sewer junction cut in]	71 64 65 64 65 69 71 71 79 110 80 80
applicant 154 Lone Pine Avenue 17 and under – per season 173 Aerodrome Road 175 Aerodrome Road 184-186 Summer St Awning 1993 Orange Development Contributions Plan 1999 Orange Development Contributions Plan	[Property Administration – Rental per annum] [Water Polo] [Property Administration – Rental per annum] [Property Administration – Rental per annum] [Property Administration – Rental per annum] [Orange Development Contributions Plan (Section 94)] [Orange Development Contributions Plan (Section 94)]	71 29 69 70 72 13
2		
2 bedroom dwelling 2 bedroom dwelling 2 off inspections 2 units or less	[Water Supply] [Sewerage] [Inspection Fee] [Plan Approval Fees for Dual Occupancy, Unit Developments and Industrial Building]	14 14 15 104
2 zones – maximum 16 banners 2005 Waratah Development Contributions	[Erection of Banners] [Orange Development Contributions Plan (Section 94)]	69 13
Plan 200mm 200mm 2010 Orange Development Contributions Plan 2012 Orange Development Contributions Plan 2015 Orange Car Parking Contributions Plan 2015 Orange Development Contributions Plan 2017 Orange Development Contributions Plan 20mm 20mm 20mm (where water main is not in adjacent	[Annual sewerage access charges] [Availability charge – water service size:] [Orange Development Contributions Plan (Section 94)] [Annual sewerage access charges] [Availability charge – water service size:] [Water Service Connections]	79 110 13 13 13 13 13 79 110
footpath) 20mm (where water main is on adjacent	[Water Service Connections]	111
footpath) 20mm and 25mm (other) 20mm and 25mm with main in adjacent footpath	[Water Service Disconnections] [Water Service Disconnections]	112 112
25mm 25mm 298 Clergate Road	[Annual sewerage access charges] [Availability charge – water service size:] [Property Administration – Rental per annum]	79 110 70
3		
3 months 3 to 10 units	[Ophir Car Parking Fees] [Plan Approval Fees for Dual Occupancy, Unit Developments and Industrial Building]	110 104
3 zones – maximum 24 banners 3+ bedroom dwelling 3+ bedroom dwelling 32mm 32mm 33 Perc Griffith Way 348 Killonbutta Road Bathurst	[Erection of Banners] [Water Supply] [Sewerage] [Annual sewerage access charges] [Availability charge – water service size:] [Property Administration – Rental per annum] [Property Administration – Rental per annum]	69 14 14 79 110 72 71
continued on next page	Pa	age 124 of 150

Fee Name	Parent	Page
3 [continued]		
351-700m Business Stormwater	[Stormwater Levy – per assessment]	108
4		
4 Perc Griffith Way 4 zones – maximum 32 banners 4+ hours per day	[Property Administration – Rental per annum] [Erection of Banners] [Community Groups (not for profit) and Private Hire	72 69 50
4+ hours per day 40 Priest Lane 401 Phillip Street ∨acant land 40mm 40mm	(non-commercial)] [For Profit Organisation and Private Hire (commercial)] [Property Administration – Rental per annum] [Property Administration – Rental per annum] [Annual sewerage access charges] [Availability charge – water service size:]	50 72 72 79 110
5		
5 zones – maximum 40 banners 50 – 100 attendees 50mm 50mm 5190 Mitchell Highway	[Erection of Banners] [Cleaning deposit] [Annual sewerage access charges] [Availability charge – water service size:] [Property Administration – Rental per annum]	69 26 79 110 71
6		
6 Astill Drive 6 months 65mm 65mm	[Property Administration – Rental per annum] [Ophir Car Parking Fees] [Annual sewerage access charges] [Availability charge – water service size:]	70 110 79 110
7		
701-1000m Business Stormwater 72 Peisley Street – Road reser∨e 79 Kite Street 793 Huntley Road	[Stormwater Levy – per assessment] [Property Administration – Rental per annum] [Property Administration – Rental per annum] [Property Administration – Rental per annum]	108 72 71 71
80mm 80mm	[Annual sewerage access charges] [Availability charge – water service size:]	79 110
9	,	
94 Woodward St	[Property Administration – Rental per annum]	72
A	[-
	[Fee for review of decision to reject a development application]	92
A, B&S classifications A0 Sized sheet A0 Sized Sheet A1 Sized sheet A1 Sized Sheet A2 Sized Sheet A2 Sized sheet A3 Sized sheet A4 Sized sheet A4 Sized sheet Access charge – per week PLUS Access Code (to access airside) Additional child in private lesson Additional cleaning if required (per hour)	[Application fees] [Laminating] [Rural/Urban Street Map:] [Laminating] [Rural/Urban Street Map:] [Laminating] [Rural/Urban Street Map:] [Laminating] [Laminating] [Laminating] [Electricity Charges] [Landing charges levied for each aircraft movement based on maximum take-off weight of aircraft] [Learn to Swim Classes (conducted by Orange City Council)] [Staff]	80 109 108 109 108 109 109 66 68 27 39 73
Additional cleaning/sorting of kitchen equipment (per hour) continued on next page	[Hire Fees]	73 Page 125 of 150
continued on next page	•	age 120 01 100

Fee Name	Parent	Page
A [continued]		
Additional cleaning/sorting of kitchen equipment, cutlery, plates etc.	[Function Centre Additional Charges]	49
Additional fee Additional information required under s10.7(5) of Environmental Planning and Assessment Act	[Integrated Development] [Town Planning Certificates]	89 96
Additional inspections (due to receipt of a complaint) – minimum per hour	[Inspections]	107
Additional processing fee (payable to Council) where concurrent fee is applicable	[Development requiring concurrence]	89
Administration Charge Administration fee per hour of care Administration on-cost on total of account including above on– cost	[Cancellation of Ticketed Show] [Family Day Care] [Private Works]	39 53 69
Admission Charge (over 18 only) per person Adult Adult	[Wentworth Mine Site] [General Admission Charges] [12 Months swim only membership]	60 24 24
Adult Adult Adult	[6 Months swim only membership] [3 Months swim only membership] [12 Months swim + fitness membership]	24 25 25 25
Adult Adult Adult Adult	[6 Months swim + fitness membership] [3 Months swim + fitness membership] [Wet fitness/Aqua aerobics per class] [Dry fitness per class]	25 25 27 28
Adult – per season Adult 10 visit pass Adult workshop	[Water Polo] [General Admission Charges] [Ticket Prices]	29 24 36
Adult's Workshop (full day) Adventure Playground Café and residence After consideration	[Ticket Prices] [Property Administration – Rental per annum] [Withdrawn Construction Certificate]	41 69 102 55
After school session per child After school session per child Agistment fees – other	[Before and After School Care] [Teen Time] [Property Administration – Rental per annum]	56 70
Aircraft less than 2000kg (per tonne)	[Landing charges levied for each aircraft movement based on maximum take-off weight of aircraft]	
Airport – Royal Flying Doctor Service Shed Airport Farming Land Airport grazing precinct	[Property Administration – Rental per annum] [Property Administration – Rental per annum] [Property Administration – Rental per annum]	70 70 70
Airport Hangar M Airport Hangar P	[Property Administration – Rental per annum] [Property Administration – Rental per annum]	70 70
Airport Hanger S Airport lease hangar A	[Property Administration – Rental per annum] [Property Administration – Rental per annum]	70 70
Airport lease hangar C Airport lease hangar D	[Property Administration – Rental per annum] [Property Administration – Rental per annum]	70 70
Airport lease hangar E Airport lease hangar G	[Property Administration – Rental per annum] [Property Administration – Rental per annum]	70 70
Airport lease hangar H	[Property Administration – Rental per annum]	70 70
Airport lease hangar J Airport lease hangar K	[Property Administration – Rental per annum] [Property Administration – Rental per annum]	70
Airport lease hangar L Airport lease hangar N	[Property Administration – Rental per annum] [Property Administration – Rental per annum]	70 70
Airport lease hangar Q	[Property Administration – Rental per annum]	70
Airport lease hangar R Airport leases hangar B	[Property Administration – Rental per annum] [Property Administration – Rental per annum]	70 70
Airport leases hangar F	[Property Administration – Rental per annum]	70 70
Airport lot 2 Airport lot 5	[Property Administration – Rental per annum] [Property Administration – Rental per annum]	70 70
Airport terminal coffee shop	[Property Administration – Rental per annum]	70 110
All consumption (per kL) All consumption (per kL)	[Water Usage – Non Residential] [Water Usage – Dialysis Patients]	110
All passes	[Fitness Passport] [Minor Developments]	25 84
Alterations eg, pergolas, carports, decks, garages, swimming pools etc. – per inspection Aluminium (per kg)	[Category 3: Large discharges and industrial waste]	82
continued on next page		Page 126 of 150

continued on next page ...

Fee Name	Parent	Page
A [continued]		
Amenities cleaning for commercial use – per hour	[Other Parks and Sportsgrounds]	32
Animal not de-sexed but kept by a recognised breeder for breeding purposes; or Animal no desexed under 6 months of age* (Prescribed Fee – Subject to NSW Government CPI increase on 1 July 2020)	[Companion Animals (Dogs and Cats) registered under Companion Animals Act 1998]	34
Annual Camp draft	[Arena Hire]	22
Annual Junior Cricket Carnival	[Other Parks and Sportsgrounds]	32
Annual residential sewerage bill Annual trade waste fee	[Sewerage Charges] [Category 2: Trade waste discharges with prescribed	79 81
0	pre-treatment]	81
Annual trade waste fee Annual trade waste fee	[Category 2S: Septic Waste] [Category 3: Large discharges and industrial waste]	82
Annual trade waste fee per business	[Application fees]	80
Annual trade waste fee per business	[Trade waste discharges with limited requirements and that do	81
Anson Street carpark – Harris Farms	not require approval] [Property Administration – Rental per annum]	70
Application fee	[Section 68 Water and Sewer Works Applications]	85
Application for placement of street furniture	[Construction Zone]	100
Application to apply restriction to Council land for the purposes of an easement	[Administration of Easements]	86
Application to bond outstanding development works (If a draw on bond is required then GST will be applicable)	[Bond for Outstanding Development Works]	105
Approval (annual)	[Water Carting (Potable)]	113
AS4000-1997 - General Conditions of	[Australian Standard]	19
Contract	Figure 1 Character 1	40
AS4122-2010 – Consultants AS4902-2000 – Design and Construct	[Australian Standard] [Australian Standard]	19 19
AS4910-2000 – Design and Construct AS4910-2000 – Supply of Equipment with Installation	[Australian Standard]	19
AS4911-2003 – Supply of Equipment without Installation	[Australian Standard]	19
AS4920-2000 - Asset Maintenance	[Australian Standard]	19
Avgas/Avtur per 1000kg or part thereof for aircraft over 2000kg	[Landing charges levied for each aircraft movement based on maximum take-off weight of aircraft]	67
В		
b) if estimated cost of development is > \$100,000 and < \$1 million	[Fee for review of decision to reject a development application]	92
B1 Sized sheet	[Laminating]	109
Base – per lot	[Road]	105
Base Fee Base Fee	[\$100,001-\$250,000] [More than \$250,000]	83 83
Base Fee	[Up to \$5,000]	87
Base Fee	[\$5,001-\$50,000]	87
Base Fee	[\$50,001-\$250,000]	88
Base Fee	[\$250,001-\$500,000]	88
Base Fee	[\$500,001-\$1,000,000]	88
Base Fee	[\$1,000,001-\$10,000,000]	88 89
Base Fee Base Fee	[More than \$10,000,000] [Up to \$5,000]	91
Base Fee	[\$5,001 – \$250,000]	91
Base Fee	[\$250,001 – \$500,000]	91
Base Fee	[\$500,001 - \$1,000,000]	92
Base Fee	[\$1,000,001 - \$10,000,000]	92
Base Fee	[More than \$10,000,000]	92 94
Base Fee Base Fee	[Up to \$5,000] [\$5,001 – \$250,000]	94 94
Base Fee	[\$250,001 – \$500,000]	94
Base Fee	[\$500,001 - \$1,000,000]	94
Base Fee	[\$1,000,001 - \$10,000,000]	95

Page 127 of 150

Fee Name	Parent	Page
B [continued]		
Base Fee Base fee + full cost of environmental study (where required) + 10%	[More than \$10,000,000] [Rezoning Subject to the Rural/Residential Strategy]	95 17
Where required) + 10% Base fee to cover costs of plan preparation; consultation and public notice; and reporting to Council and Department of Planning, where an environmental study is not required	[Local Environmental Plans]	16
Basketball or volleyball court only Batteries BCA Compliance Inspection and Report	[General Admission Charges] [Equipment] [BCA Compliance inspection and report]	24 40 101
(Basic) Before and After School Care Before consideration Before school session per child Bin Servicing Biochemical Oxygen Demand (per kg) (1	[Fee per hour of contracted care or part there of] [Withdrawn Construction Certificate] [Before and After School Care] [Showground – All Areas] [Category 3: Large discharges and industrial waste]	54 102 55 22 82
specific formulas apply) Black & White – per page Black & White – per page (A3 or A4) Bloomfield Country Club Bobcat Bogie trailer and trucks – Per tonne Bogie trailers and trucks – per tonne Bogie trailers and trucks – per tonne	[Printing] [Photocopying] [Property Administration – Rental per annum] [Tyres] [Scrap Steel] [Non-Resident Dumping Fees] [Commercial and Industrial Putrescible/Mixed Waste Dumping	52 12 70 117 117 115 116
Bogie Trailers and Trucks – Per tonne Bond Bond	Fees] [Segregated Waste] [Historic Church] [ELF Auditorium – including use of kitchen, exhibition foyer and amenities]	116 50 73
Bond Bond Bond	[Deck & Courtyard Areas – including use of garden areas] [Deck & Courtyard Areas – including use of amenities] [Deck & Courtyard Areas – including use of kitchen, exhibition foyer and amenities]	73 74 74
Bond Bond	[Exhibition Foyer – including use of amenities] [Exhibition Foyer – including use of kitchen, exhibition foyer and amenities]	74 74
Bond (paid prior to event) Bond (paid prior to event) Bookings for extra day Bookings for extra day Bookings for extra day – one 24-hour working	[Without alcohol] [With alcohol] [Spring Street Children's Centre] [Yarrawong Children's Centre] [Courallie Park Child Development Centre]	47 47 55 56 53
day cancellation notice or fee will be charged Building Information Certificate – Minimum Fee – In the case of a Class 1 building (together with any Class 10 buildings on the site) or a Class 10 building (Note fee of \$250 applies for each dwelling contained in the building or any other building or part of a building/structure on the allotment) (Additional Fees apply for illegal buildings)		97
Bulk waste collection – "User-Pay" ticket Business Strata Stormwater	[Additional Services] [Stormwater Levy – per assessment]	114 108
C		
C classification c) if estimated cost of development is > \$1 million	[Application fees] [Fee for review of decision to reject a development application]	80 92
Cabonne Council (non-potable) Calves and foals – each	[Water Usage – Other] [Collection, Removal and Disposal of Dead Animals (if Council's waste management contractor is requested to perform collection	111 118
Calves and foals – each	Service)] [Disposal of Dead Animals (if resident delivers to Ophir Road Resource Recovery Centre)]	118
Camp Draft Arena – per day	[Arena Hire]	22
continued on next page	Page ·	128 of 150

Fee Name	Parent	Page
C [continued]		
Camping fees (per night per site) – events only Camping overnight (per person) – subject to	[Arena Hire] [Canobolas Scout Camp]	22 62
availability Cancellation fee Canopy	[Occasional Child Care] [Function Centre Additional Charges]	55 49
Capital Renewal Levy Car Show / Swap meet	[Bookings Fees] [Arena Hire]	38 22
Caravan park inspection fee Carpet rolls	[Other Activities] [Function Centre Additional Charges]	99 49
Carriers fees for transport of livestock Casual – non contracted hours	[Livestock (animal other than companion animals)] [Fee per hour of contracted care or part there of]	35 54
Catered	[Birthday Parties]	28
Cattle Pavilion/Sheep Pavilion CCTV Inspections (per connection)	[Where no admission or cover charge is levied] [CCTV Inspections]	22 80
Central Tablelands Water (Potable) (per KL) Centre Hire	[Water Usage – Other] [Centre Hire]	111 27
Certificate - Section 603	[Rates Management]	12
Certificate under s10.7(2) Environmental Planning and Assessment Amendment Act (Planning Certificate)	[Town Planning Certificates]	96
Certificate under s735A of the Local Government Act	[Property Certificates/Information]	85
Chairs (each)	[Function Centre Additional Charges]	49
Chairs black (each) Change DCP map to amend the development	[Function Centre Additional Charges] [Development Control Plans]	49 17
potential of specific land per application Charge for opening/closing when outside	[Conferences and Community Service Non-Profit Organisations]	43
gallery opening hours Charge per non-performing day	[Capacity of up to 1000 spectators]	30
Charge per non-performing day	[Capacity of 1000-3000 spectators] [Capacity of 3000 plus spectators]	30 31
Charge per non-performing day Charge per non-performing day	[Capacity of 1,000 spectators]	45
Charge per non-performing day	[Capacity of 1,000-2,000 spectators]	45
Charge per non-performing day	[Capacity of 2,000+ spectators]	45 30
Charge per performing day Charge per performing day	[Capacity of up to 1000 spectators] [Capacity of 1000-3000 spectators]	31
Charge per performing day Charge per performing day	[Capacity of 3000 plus spectators]	31
Charge per performing day	[Capacity of 1,000 spectators]	45
Charge per performing day	[Capacity of 1,000-2,000 spectators]	45 45
Charge per performing day Charitable collections	[Capacity of 2,000+ spectators] [Public Roads (per application)]	45 99
	[Where admission is charged to the event]	43
Charities/Not for profit community groups (per day)	[Where no admission is charged to the event]	44
Child	[General Admission Charges]	24
Child _	[Fitness Passport]	26
Child - For school carnivals only	[School Carnival]	26 24
Child under 12 months Child under 5	[General Admission Charges] [General Admission Charges]	24
Child/Concession	[12 Months swim only membership]	24
Child/Concession	[6 Months swim only membership]	25
Child/Concession	[3 Months swim only membership]	25 25
Child/Concession Child/Concession	[12 Months swim + fitness membership] [6 Months swim + fitness membership]	25 25
Child/Concession	[3 Months swim + fitness membership]	25
Child/Concession	[Wet fitness/Aqua aerobics per class]	27
Child/Concession	[Dry fitness per class]	28
Children's workshop (part day)	[Ticket Prices]	36 41
Children's Workshop (part day) Chromium (per kg)	[Ticket Prices] [Category 3: Large discharges and industrial waste]	82
City Orange Eisteddfod Society Daily Rate	[Monday to Sunday]	37
(including use of kitchen)		

Page 129 of 150

Fee Name	Parent	Page
C [continued]		
City Orange Eisteddfod technical fees additional hours (above 8 hours included in hire rate)	[Additional hours]	41
Cleaning	[Showground – All Areas]	22
Clifton Grove Bore Colour – per page	[Property Administration – Rental per annum] [Printing]	71 52
Colour – per page A3	[Photocopying]	13
Colour – per page A4 Colvin Lane	[Photocopying] [Property Administration – Rental per annum]	13 71
Combined Pensioners	[Annual Charges]	62
Commercial and industrial development	[Minor Developments]	84
inspections – per inspection (basic). Assessment of fee to be determined by		
Director Development Services where		
development is more complex. Commercial Hire – Charge per non-performing	[South court – Including Amphitheatre Hire]	37
day		
Commercial Hire – Charge per performing day Commercial Hire – Security bond	[South court – Including Amphitheatre Hire] [South court – Including Amphitheatre Hire]	37 37
Commercial hire (per day)	[Where admission is charged to the event]	43
Commercial hire (per day)	[Where no admission is charged to the event]	44
Commercial mobile vans (non-food) on public streets and places – per day	[Construction Zone]	101
Commercial pools & spa public health water	[Inspections]	107
quality inspection Commercial use	[Other Parks and Sportsgrounds]	32
Commonwealth Home Support Programme –	[Food Services]	57
Main Meal Community Christmas Day Lunch	[Church Service or Prize Night]	48
Community Events (not for profit)	[Wade Park]	31
Community fee	[Monday to Sunday]	37
Community Group – non-profit – per hour after 10 times per year	[Cultural Centre]	72
Community Group - non-profit - per hour after	[Carriage Cottage]	58
10 times per year Community Group – non-profit – per hour after	ILucknow School Community Centrel	58
10 times per year		
Community Group – non-profit – per hour after 10 times per year	[Spring Hill Community Centre]	59
Community Group – non-profit – per hour after	[Glenroi Community Centre]	60
10 times per year Community Group – non-profit – per hour after	[Community Services Centre Civalena Centre]	60
10 times per year	[Continuity Services Centre, Glyalang Ganya]	00
Community Group - non-profit - per hour after	[Senior Citizen's & Pensioner's Centre – Nguluway Ngurang]	61
10 times per year Community Group – non-profit – up to 10	[Cultural Centre]	72
times in one year - free		50
Community Group – non-profit – up to 10 times in one year – free	[Carriage Cottage]	58
Community Group – non-profit – up to 10	[Lucknow School Community Centre]	58
times in one year – free Community Group – non-profit – up to 10	[Spring Hill Community Centre]	59
times in one year – free	[Opinig rim Community Centre]	55
Community Group – non-profit – up to 10	[Glenroi Community Centre]	60
times in one year – free Community Group – non-profit – up to 10	[Community Services Centre, Giyalang Ganya]	60
times in one year – free		64
Community Group – non-profit – up to 10 times in one year – free	[Senior Citizen's & Pensioner's Centre – Nguluway Ngurang]	61
Commuter Use (On-Call)	[Commuter Use]	18
Complex development – assessed at time of application	[Occupation Certificates]	85
application Complex de∨elopment – per hour	[Compliance Inspections]	84
Comprehensive DCP (current)	[Development Control Plans]	17
continued on next page		Page 130 of 150

Fee Name	Parent	Page
C [continued]		
	[Our and Adminstra Channel	24
Concession Cardholder Concession/child 10 visit pass	[General Admission Charges] [General Admission Charges]	24 24
Concurrence fee for payment to each	[Development requiring concurrence]	89
concurrence authority (separate cheque/s)	[Bovolopinent requiring containence]	
Conferences/meetings (minimum hire four	[Forum]	39
hours)		
Conferences/meetings per day (8am - 11pm)	[Forum]	39
Cook Park Guildry	[Property Administration – Rental per annum]	71
Cooling towers	[Inspections]	107 109
Copy Existing Plans Copy of certificate – fax transmission	[Specific Requests for Individual Plots] [In the case of any other class of building – as follows]	98
Copy of certificate – rax transmission Copy of certificate – mailed	[In the case of any other class of building – as follows]	98
Copy of Diagram for building	[Drainage Diagrams]	98
Copy of Rates/Instalment/Water Notice	[Rates Management]	12
Copy per sheet of Survey Plan (DPs etc.)	[Rural/Urban Street Map:]	108
Corkage (per bottle)	[Function Centre Additional Charges]	49
Cots/Single mattresses with or without base	[Mattresses]	118 71
Counter space – Airport terminal Creche – additional children	[Property Administration – Rental per annum] [Other Activities]	28
Cutlery and crockery (per piece)	[Function Centre Additional Charges]	49
D		
Daily	[ELF Auditorium – including use of kitchen, exhibition foyer and	73
Daily	amenities] [Deck & Courtyard Areas – including use of garden areas]	73
Daily	[Deck & Courtyard Areas – including use of amenities]	74
Daily	[Deck & Courtyard Areas – including use of kitchen, exhibition foyer and amenities]	74
Daily	[Exhibition Foyer – including use of amenities]	74 74
Daily	[Exhibition Foyer – including use of kitchen, exhibition foyer and amenities]	, ,
Daily Rate	[City of Orange Eisteddfod]	46
Damage and cleaning costs	[Canobolas Scout Camp]	62
Day rate – 8+ hours entire facility of 80m x	[All Days (including Public Holidays)]	20
33m Day rate – 8+ hours entire facility of 80m x	[All Days (including Public Holidays)]	20
33m		21
Day rate – 8+ hours entire facility of 80m x 33m	[All Days (including Public Holidays)]	
Day rate – 8+ hours entire facility of 80m x 33m	[All Days (including Public Holidays)]	21
Day rate – 8+ hours per lane of 20m x 33m	[All Days (including Public Holidays)]	20
Day rate – 8+ hours per lane of 20m x 33m	[All Days (including Public Holidays)] [All Days (including Public Holidays)]	20 21
Day rate – 8+ hours per lane of 20m x 33m Day rate – 8+ hours per lane of 20m x 33m	[All Days (including Public Holidays)]	21
Day use (excluding showers) more than 3.5	[Canobolas Scout Camp]	62
hours (per person)		
Day use (including showers) more than 3.5	[Canobolas Scout Camp]	62
hours (per person)	[Development Control Discont	17
DCP Extracts (per chapter) Depot Access Charge (s501)	[Development Control Plans] [Non-Domestic Waste Collection S 501]	114
De-sexed animal sold by eligible pound or	[Companion Animals (Dogs and Cats) registered under	33
shelter (Prescribed Fee – Subject to NSW	Companion Animals Act 1998]	
Government CPI increase on 1 July 2020)		
Design	[Printery]	13
Dessert	[Food Services]	57 80
Detailed Hydraulic Analysis Detailed Hydraulic Analysis	[Detailed Hydraulic Analysis] [Detailed Hydraulic Analysis]	112
Development Contributions	[Compliance Certificates for Rural, Urban and Industrial	104
•	Subdivisions]	
Development for erection of dwelling house	[Estimated Cost of Development]	87
with an estimated construction cost of \$100,000 or less		
4 100,000 OI IESS		

Page 131 of 150

Fee Name	Parent	Page
D [continued]		
Development not involving a building, work,	[Estimated Cost of Development]	87
subdivision or demolition Development value \$0 - \$150,000	[Application Fee]	14
Development value \$1,000,001 - \$2,000,000	[Application Fee]	14
Development value \$150,001 - \$300,000	[Application Fee]	14
Development value \$2,000,001 - \$3,000,000 Development value \$3,000,001 - \$4,000,000	[Application Fee] [Application Fee]	15 15
Development value \$300,001 – \$4,000,000	[Application Fee]	14
Development value \$4,000,001 - \$5,000,000	[Application Fee]	15
Development value \$5,000,001 - \$6,000,000	[Application Fee]	15 15
Development value \$6,000,001 - \$7,000,000 Development value \$600,001 - \$1,000,000	[Application Fee] [Application Fee]	14
Development value greater than \$7,000,001	[Application Fee]	15
De-walled - each	[Tyres]	117
Dinners/receptions Direct or procure entertainment for public	[Forum] [Community Land (per application)]	39 99
Dogs, cats, possums – each	[Collection, Removal and Disposal of Dead Animals (if Council's	
	waste management contractor is requested to perform collectio	
Dogs, cats, possums – each	Service)] [Disposal of Dead Animals (if resident delivers to Ophir Road	118
•	Resource Recovery Centre)]	
Domestic Organic Charge – per annum per service	[Rateable Properties S 496(1)]	113
Domestic Waste Management Charge – per	[Rateable Properties S 496(1)]	113
annum per service Domestic/intertown cricket – per hour	[Wade Park – Night use]	31
Dormitory overnight (per person)	[Canobolas Scout Camp]	62
Double - per night	[Standard Cabins]	63
Double – per night	[Deluxe Cabins]	64 65
Double – per night Double – per night	[Standard Cabins] [Deluxe Cabin]	65
Double – per week	[Standard Cabins]	63
Double – per week	[Deluxe Cabins]	64
Double – per week Double – per week	[Standard Cabins] [Deluxe Cabin]	65 65
Double mattresses or greater with or without	[Mattresses]	118
base		
Drainage	[Rural Residential (Standard all 2 Hectare or less allotments)] [Urban and Industrial]	103 103
Drainage Drainage – per lot	[Compliance Certificates for Rural, Urban and Industrial	105
	Subdivisions]	400
Drainage (Culvert)	[Rural] [Plan Approval Fees for Dual Occupancy, Unit Developments	102 104
Dual Occupancy	and Industrial Building]	104
Duplexes/Dual occupancies (includes	[Minor Developments]	84
plumbing and drainage)		
E		
Each additional adult - per week	[Permanent sites (Existing occupants only)]	66
Each additional person	[Four Seasons Cottage – Up to 4 persons]	64 66
Each additional person Each additional person (beyond 2) – per night	[Four Seasons Cottage – Up to 4 persons] [Standard Cabins]	66 63
Each additional person (beyond 2) – per night	[Deluxe Cabins]	64
Each additional person (beyond 2) - per night	[Powered sites/powered tent sites]	64
Each additional person (beyond 2) – per night Each additional person (beyond 2) – per night	[Standard Cabins] [Deluxe Cabin]	65 65
Each additional person (beyond 2) – per night	[Powered sites/powered tent sites]	65
Each case assessed separately	[Utility Damage]	113
Each council asset security bond	[Application Fee]	14 117
Earthmover large Earthmover medium	[Tyres] [Tyres]	117
Earthmover small (Up to 1.2m)	[Tyres]	117
Easement negotiation and administration fees		86
- Council owned land		
continued on next page	P	age 132 of 150

Fee Name	Parent	Page
E [continued]		
Edward Street Gas Depot	[Property Administration – Rental per annum]	7 <u>1</u>
Electronic copy – available from Councils website	[State of Environment Report]	17
Electronic plans	[Rural/Urban Street Map:]	108
Electronic Version	[Rural/Urban Street Map:] [Property Administration – Rental per annum]	108 71
Emus Clubhouse Engage in a trade or business (other than mobile food van/premises)	[Community Land (per application)]	99
Engineering Construction	[Engineering Construction Certificate]	102
Engineering Inspection and Compliance Certificate Fees for Dual Occupancy	[Compliance Certificates for Dual Occupancy, Unit Developments and Industrial Buildings]	104
Developments	Dove stop mente and made and banding of	
Engineering Inspection and Compliance	[Compliance Certificates for Dual Occupancy, Unit	104
Certificate Fees for Industrial Developments Engineering Inspection and Compliance	Developments and Industrial Buildings] [Compliance Certificates for Dual Occupancy, Unit	104
Certificate Fees for Unit Developments – per unit	Developments and Industrial Buildings]	
Entry – per child	[Schools – Learn to Swim (conducted by Orange City Council]	27
Environmental Learning Facility Erection of an advertising sign	[Property Administration – Rental per annum] [Estimated Cost of Development]	71 87
Erection of hoarding on Council land/footpath	[Hoardings]	101
application fee	P. (Lida Lacas Park Free (assess 18)	17
E-tag Fees – per week Euchareena Road Vacant Lot	[Vehicle Lease Back Fees (per week)] [Property Administration – Rental per annum]	17 71
Event Administration Charge	[Cook Park]	32
Event Administration Charge	[Robertson Park]	32 32
Event Administration Charge Event Administration Charge	[Other Parks and Sportsgrounds] [Mud Hut]	32 32
Events of greater than 1 week duration	[Naylor Pavillion]	20
Exceeding 2,000m2 - minimum Exceeding 200m2 but not exceeding 2,000m2 - minimum	[In the case of any other class of building – as follows] [In the case of any other class of building – as follows]	97 97
Exhumation	[Miscellaneous Charges]	78
Existing holding status notification or advice to	[Rent]	101
establish dwelling entitlement External Printing	[Printery]	13
Extra 24 hours after 1st day hire	[ELF Auditorium – including use of kitchen, exhibition foyer and	73
Extra 24 hours after 1st day hire	amenities] [Deck & Courtyard Areas – including use of garden areas]	73
Extra 24 hours after 1st day hire	[Deck & Courtyard Areas – including use of amenities]	74
Extra 24 hours after 1st day hire	[Deck & Courtyard Areas – including use of kitchen, exhibition	74
Extra 24 hours after 1st day hire	foyer and amenities] [Exhibition Foyer – including use of amenities]	74
Extra 24 hours after 1st day hire	[Exhibition Foyer – including use of kitchen, exhibition foyer and	74
Extra technician for operation of sound equipment, follow spots, fly system or as stage hand (per hour)	amenities] [Staff]	39
F		
Family	[12 Months swim only membership]	24
Family	[6 Months swim only membership]	24
Family Family	[3 Months swim only membership] [12 Months swim + fitness membership]	25 25
Family	[6 Months swim + fitness membership]	25
Family	[3 Months swim + fitness membership]	25 24
Family – pass Fee (non-commercial event)	[General Admission Charges] [Garden Areas]	24 51
Fee for review of modification application	[Section 4.55 (1A) or 4.56 – minimal impact]	93
under S4.55 (% of Original fee)	[Ossasianal Child Care]	ΕA
Fee per hour or part thereof – per child	[Occasional Child Care]	54

Fee Name	Parent	Page
F [continued]		
Fee, applied under s608 of Local Government Act, for information on notices issued under the following Acts: Swimming Pool Act; Public Health Act; Protection of the Environment Operations Act – Base fee	[Outstanding Notices]	97
Filling station (potable) (per kL)	[Water Carting (Potable)]	113
First 450 kL (per kL)	[Water Usage – Residential]	110
First page First page	[Fax sending Australia] [Fax receiving Australia]	52 52
First page	[Fax sending International]	52
First page	[Fax receiving International]	52 30
Fitness Business (multiple trainers) – Per Financial Year	[Use of Parks & Sportsgrounds for Commercial Fitness Services]	30
Fitness Business (one trainer) – Per Financial Year	[Use of Parks & Sportsgrounds for Commercial Fitness Services]	30
Flat rate	[Historic Church]	50
Flipper ball – per term Food premises (clause 11)	[Water Polo] [Inspections]	29 107
Food premises pre-purchase consultation (per		107
hour)	ID-side with Coming 1	67
Food Services Food Vendor operating in a public place –	[Residential Service] [Install or operate amusement device (defined by construction	57 100
(non-market approval) (Annual Approval)	Safety Act 1992)]	
For a de-sexed animal (Prescribed Fee –	[Companion Animals (Dogs and Cats) registered under	33
Subject to NSW Government CPI increase on 1 July 2020)	Companion Animals Act 1998]	
For a de-sexed animal owned by an eligible	[Companion Animals (Dogs and Cats) registered under	33
pensioner (Prescribed Fee – Subject to NSW	Companion Animals Act 1998]	
Government CPI increase on 1 July 2020) For an animal exempt from registration	[Companion Animals (Dogs and Cats) registered under	34
(Working dog; Cat born prior to 1/7/99;	Companion Animals Act 1998]	
Assistance Animal; State Service Dog;		
Currently Registered Greyhound) For an animal not de-sexed (Prescribed Fee –	[Companion Animals (Dogs and Cats) registered under	33
Subject to NSW Government CPI increase on 1 July 2020)	Companion Animals Act 1998]	20
For an application that involves minor works or consideration and where the fee required for a \$4.55 (1A) as calculated above exceeds \$270	[Section 4.55 (1A) or 4.56 – minimal impact]	93
For release of articles	[Impounding]	34
For release of shopping trolleys – per item	[Impounding]	35
Fork large (18" – 24") Fork medium (12" – 18")	[Tyres] [Tyres]	117 117
Fork small (Up to 12")	[Tyres]	117
Formal Access Application fee (includes first	[Government Information (Public Access) Act 2009]	12
20 hours of employee time) For-profit Organisation – per hour	[Lucknow School Community Centre]	58
For-profit Organisation – per hour	[Spring Hill Community Centre]	59
For-profit Organisation – per hour For-profit Organisation – per hour	[Glenroi Community Centre] [Community Services Centre, Giyalang Ganya]	60 61
For-profit Organisation – per hour	[Senior Citizen's & Pensioner's Centre – Nguluway Ngurang]	61
For-profit Organisation per hour	[Carriage Cottage]	58
Friends and Orange Regional Arts Foundation Friends and Orange Regional Arts Foundation		36 36
Friends and Orange Regional Arts Foundation		37
Friends of Orange Regional Gallery	[Ticket Prices]	41
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts	· [Overnight nire]	44
Foundation Per Pay, community and/or arts		
groups in partnership with the Gallery	· (One room (per hour)]	42
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts	[One room (per nour)]	74
Foundation, community and/or arts groups in		
partnership with the Gallery		
continued on next page		Page 134 of 150

Fee Name	Parent	Page
F [continued]		
Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation, community and/or arts groups in	[Two rooms (per hour)]	42
partnership with the Gallery Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation, community and/or arts groups in	[Conferences and Community Service Non-Profit Organisations]	43
partnership with the Gallery Friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation, community and/or arts groups in partnership with the Gallery	[Where admission is charged to the event]	44
friends of Orange Regional Gallery; Friends of the Museum, Orange Regional Arts Foundation, community and/or arts groups in partnership with the Gallery	[Where no admission is charged to the event]	44
Friends of Orange Regional Museum	[Ticket Prices] [Where an environmental study is required to be prepared]	36 17
Full fee per child per day (including public holidays, excluding Christmas Day and New Years Day)	[Courallie Park Child Development Centre]	53
Full fee per child per day (including public holidays, excluding Christmas Day and New Years Day)	[Spring Street Children's Centre]	55
Full fee per child per day (including public holidays, excluding Christmas Day and New Years Day)	[Yarrawong Children's Centre]	56
Full utes, vans and single axle trailers Full utes, vans and single axled trailers Full utes, vans and single axled trailers Full utilities, vans and single axled trailers	[Resident Dumping Fees] [Non-Resident Dumping Fees] [Segregated Waste] [Scrap Steel] [Green Waste (Commercial Premises/Quantities)] [Commercial and Industrial Putrescible/Mixed Waste Dumping	115 115 116 118 116 116
Funeral Late Fee (>30 Minutes after booking time) Furphy seating (park bench) – Cook Park	Fees] [Cemetery] [Donation of Park Furniture]	76 33
G		
Gallery 1 – per day or part thereof Gallery 1 – per day or part thereof Gallery 2 – per day or part thereof Gallery 2 – per day or part thereof Gallery 3 – per day or part thereof Gallery 3 – per day or part thereof Gardening & Community Restaurant Gas networks (Jemena) Glasses Gosling Creek cottage Government Grant and Roads and Maritime Services (RMS) works on cost on labour	[Commercial Activity – For Profit organisations] [Conferences and Community Service Non-Profit Organisations] [Commercial Activity – For Profit organisations] [Conferences and Community Service Non-Profit Organisations] [Commercial Activity – For Profit organisations] [Conferences and Community Service Non-Profit Organisations] [Social Support] [Section 611] [Function Centre Additional Charges] [Property Administration – Rental per annum] [Private Works Management]	42 43 42 43 42 43 57 11 49 71 69
Grader Greater than 20mm Greater than 25mm Green Waste "User-Pay" ticket	[Tyres] [Water Service Connections] [Water Service Disconnections] [Additional Services]	117 111 112 114
Н		
Hairdresser/skin penetration Half day use (excluding showers) less than 3.5 hours (per person)	[Inspections] [Canobolas Scout Camp]	107 62

Page 135 of 150

Fee Name	Parent	Page
H [continued]		
Half day use (including showers) less than 3.5 hours (per person)	[Canobolas Scout Camp]	62
Hire	[Community Groups (not for profit) and Private Hire (non-commercial)]	50
Hire Hire Fee	[For Profit Organisation and Private Hire (commercial)] [Commercial Hire]	50 38
Hire fee for the use of wireless microphones to cover the cost of replace and repair (per day)		40
Hire fees plus \$ per night	[Overnight hire]	44 99
Hold a public meeting Hold a raffle or other competition	[Community Land (per application)] [Public Roads (per application)]	99
Holiday programs	[Other Activities]	29
Home pick up – each way	[Social Support] [Collection, Removal and Disposal of Dead Animals (if Council's	57 118
Horses, cows, bulls and bullocks – each	waste management contractor is requested to perform collection Service)]	110
Horses, cows, bulls, bullocks - each	[Disposal of Dead Animals (if resident delivers to Ophir Road Resource Recovery Centre)]	118
Hourly	[ELF Auditorium – including use of kitchen, exhibition foyer and amenities]	73
Hourly	[Deck & Courtyard Areas – including use of garden areas]	73
Hourly Hourly	[Deck & Courtyard Areas – including use of amenities] [Deck & Courtyard Areas – including use of kitchen, exhibition	74 74
Hourly	foyer and amenities] [Exhibition Foyer – including use of amenities]	74
Hourly	[Exhibition Foyer – including use of kitchen, exhibition foyer and amenities]	74
I		
Icely Road (part water treatment)	[Property Administration – Rental per annum]	71
Icely Road Filtration Plant (broadcasting) If additional staff required for security – per	[Property Administration – Rental per annum] [Commercial Activity – For Profit organisations]	71 42
hour If additional staff required for security – per hour	[Conferences and Community Service Non-Profit Organisations]	43
If construction certificate is refused Improvement notice fee (Clause 6)	[Withdrawn Construction Certificate] [Inspections]	102 107
In any case where the application relates to a	[In the case of any other class of building – as follows]	98
part of a building and that part consists of an external wall only or does not otherwise have a		
floor area Independent Chairperson – per meeting	[Audit and Risk Management Committee]	18
Independent Member – Per meeting	[Audit and Risk Management Committee]	18
Industrial Buildings	[Plan Approval Fees for Dual Occupancy, Unit Developments and Industrial Building]	104
Information under each additional Act – per Act	[Outstanding Notices]	97
Inspection of existing systems (one-off to determine compliance eg, requested at sale)	[On-Site Sewage Management (OSM) Fees]	86
Inspection of existing systems listed on Council's OSM Register (as part of Council audit)	[On-Site Sewage Management (OSM) Fees]	86
Inspection of Restricted and Dangerous Dog Enclosures (s.58H)	[Companion Animals (Dogs and Cats) registered under Companion Animals Act 1998]	34
Install domestic oil or solid fuel heating appliance	[Install or operate amusement device (defined by construction Safety Act 1992)]	100
Install or operate amusement device (defined by construction Safety Act 1992)	[Install or operate amusement device (defined by construction Safety Act 1992)]	99
Install or operate amusement device (defined by construction Safety Act 1992)	[Install or operate amusement device (defined by construction Safety Act 1992)]	100
Install or operate amusement device (defined by construction Safety Act 1992)	[Install or operate amusement device (defined by construction Safety Act 1992)]	100
Installation and removal of traffic classifiers	[Traffic Counts]	109

continued on next page ...

Fee Name	Parent	Page
I [continued]		
Installation of new system or alteration of an existing system (Fee includes determination of application, registration and inspection of	[On-Site Sewage Management (OSM) Fees]	86
system) Instructor Hire – per hour per instructor Inter Library Loan Fee – Non Reciprocal	[Schools – Learn to Swim (conducted by Orange City Council] [Inter Library Loans]	27 51
Libraries Interlot Drainage Interlot Drainage Interment Interment fee (less original reservation fee	[Rural Residential (Standard all 2 Hectare or less allotments)] [Urban and Industrial] [Baby Section (In Lawn Portion)] [Melaleuca Gardens]	102 103 76 78
paid) Interment of ashes from Crematorium, in lawn	[Lawn Portion]	77
(new plot) and perpetual maintenance Interment of ashes from Crematorium, in rose bed and perpetual maintenance	[Lawn Portion]	77
Interment of ashes from Crematorium,	[Melaleuca Gardens]	78
including perpetual maintenance Interment of ashes in existing allotment Interment of bodies – Saturdays or Public	[Old Portion] [Any other interment]	76 77
Holidays Interment of bodies – weekdays	[Any other interment]	77
J		
Jaegar Reserve Junior Sport Junior/student fee per season	[Property Administration – Rental per annum] [Wade Park] [Use of Parks & Sportsgrounds – sporting groups]	71 31 30
K	[esc of Falks & opolisist saints sporting groups]	
Kerb and Gutter – per lot	[Road]	105
Key Bond Kiosk cleaning charge (if user leaves the kiosk	[Water Carting (Potable)] [Wade Park]	113 31
in an unsatisfactory condition) Kitchen Hire Kitchen Hire per hour (minimum three hours) Kooronga Avenue	[Forum] [Function Centre Additional Charges] [Property Administration – Rental per annum]	39 49 71
L		
Lake Canobolas cottage Lake Canobolas Kiosk Lake Canobolas Sanctuary Land for each grave, first interment and	[Property Administration – Rental per annum] [Property Administration – Rental per annum] [Property Administration – Rental per annum] [Lawn Portion – Denominational]	71 71 71 76
perpetual maintenance Land for each grave, first interment, and	[Lawn Portion – Non-Denominational]	76
perpetual maintenance Land for each grave, single internment, and	[Melaleuca Gardens]	78
perpetual maintenance Land for grave	[Old Portion]	76
Land for Vault – for plot – including perpetual	[Aboveground Vault Space]	78
maintenance – fee per square metre Land for Vault – for plot 1.0 m x 3 m –	[Aboveground Crypt Space (Section M)]	77
including perpetual maintenance Land for Vault – for plot 1.3 m x 2.4 m – including perpetual maintenance	[Aboveground Crypt Space (Section N)]	77
Lane Hire	[Schools – Learn to Swim (conducted by an external group at a time agreeable to centre management)]	27
Large (A0)	[Specific Requests for Individual Plots] [Resident Dumping Fees]	109 115
Large bogie trailers or trucks – per tonne Large Events (Category 2)	[Large Events]	49
Larger Events (non-commercial) Larger Events (non-commercial)	[Showground – All Areas] [Use of Parks & Sportsgrounds – larger events]	22 30
continued on next page	Page	137 of 150

continued on next page ...

Fee Name	Parent	Page
L [continued]		
Late fee Late fee (after closing time per 15 minutes) Late fee (per 15 minutes after 6:00 pm) Late fee (per 15 minutes after 6:00 pm) Late fee (per 15 minutes after 6:00 pm) Late fee (per 15 minutes after Service closes) per child	[Family Day Care] [Occasional Child Care] [Courallie Park Child Development Centre] [Spring Street Children's Centre] [Yarrawong Children's Centre] [Vacation Care]	53 55 53 55 56 56
Late fee per 15 minutes after Service closes	[Before and After School Care]	55
per child Late fee where work has commenced prior to permit being obtained – application & inspection fees will also need to be paid	[Application Fee]	15
Leaheys Arcade – Shop 3 Leaheys Arcade – Shops 1, 2 Leaheys Arcade – Upstairs LEP 2011 text only LEP 2011 updated series: Computer generated map set (digital copy) and updated text (including updates for next 12 months)	[Property Administration – Rental per annum] [Property Administration – Rental per annum] [Property Administration – Rental per annum] [PLUS] [PLUS]	71 71 71 16 16
Less administration fee Light truck (with rim) Light truck (without rim) Lighting charge – per hour Lighting design requiring additional prior consultations with the director of a production reading of a script, studying of set plans, attendance at rehearsal and for all time taken	[Withdrawn Construction Certificate] [Tyres] [Tyres] [Wade Park – Night use] [Rehearsals]	102 117 117 31 40
to prepare the design – per hour Lighting design which requires a ∨ariation from the house rig (as per estimate arrived at during	[Rehearsals]	40
the initial consultation) – per hour Lighting gels additional to current stock will be charged at half cost and will remain the property of the Civic Theatre. These will be	[Equipment]	40
charged as consumables Loader Local business aircraft per registered aircraft	[Tyres] [Landing charges levied for each aircraft movement based on maximum take-off weight of aircraft]	117 67
per year over 2000kg Local business aircraft per registered aircraft	[Landing charges levied for each aircraft movement based on	68
	maximum take-off weight of aircraft] [Landing charges levied for each aircraft movement based on maximum take-off weight of aircraft]	67
	[Landing charges levied for each aircraft movement based on maximum take-off weight of aircraft]	67
year under 2000kg Local studies research – assistance from staff – per hour		52
Lodgement of privately certified Part 4A Certificate with Council (Clause 263(2))	[Private Certification]	96
Lost borrower card Lost or damaged material – replacement cost and processing fee	[Overdue items] [Overdue items]	51 51
LTS platform hire – one off session/platform	[Schools – Learn to Swim (conducted by an external group at a time agreeable to centre management)]	27
LTS platform hire – per day/platform	[Schools – Learn to Swim (conducted by an external group at a time agreeable to centre management)]	27
Lysterfield Road Land	[Property Administration – Rental per annum]	71
M		
Main Grassed Area – per day Maintenance of each cat at Pound – after 24hrs	[Arena Hire] [Pound Fees]	22 34
Maintenance of each dog at Pound – after 24hrs	[Pound Fees]	34

Page 138 of 150

Fee Name	Parent	Page
M [continued]		
Maintence per day	[Livestock (animal other than companion animals)]	35 32
Markets Markets	[Cook Park] [Robertson Park]	32 32
Max. fee for a Application under s4.55(1) of	[Section 4.55 (1)]	93
the Act for the modification of a development consent is	[
Max. fee for a Application under s4.55(1A) or s4.56 OR	[Section 4.55 (1A) or 4.56 – minimal impact]	93
McFarlane Reserve	[Property Administration – Rental per annum]	71
Medium (A1)	[Specific Requests for Individual Plots]	109 24
Membership Card Replacement Memorial Hall – Top Floor	[General Admission Charges] [Property Administration – Rental per annum]	71
Mini Meal	[Food Services]	57
Minimum annual non-residential sewerage bill	[Minimum Charge]	79
Minimum charge	[Scrap Steel]	118
Minimum charge	[Asbestos]	119
Minimum charge	[Contaminated Waste]	119
Minimum Charge	[Catering levy per person]	48 67
Minimum Charge	[Landing charges levied for each aircraft movement based on maximum take-off weight of aircraft]	67
Minimum Charge	[Amended application]	83
Minimum Charge	[Non-Resident Dumping Fees]	115
Minimum charge (i.e partially full utilities, vans	[Commercial and Industrial Putrescible/Mixed Waste Dumping	116
and single axle trailers)	Fees]	
Minimum charge (ie partially full utes, vans and single axled trailers)	[Segregated Waste]	116
Minimum charge for partially full trailers	[Virgin Excavated Material (VEM)]	116
Minimum charge for partially full utes, vans,	[Green Waste (Commercial Premises/Quantities)]	116
trailers Minimum charge per sqm	[Per square metre for developed and undeveloped land (subject to market valuation and negotiation of suitable rent by the Chief	68
Minimum charge per sqm	Executive Officer (CEO).)] [Per square metre for hangar space (subject to market valuation and negotiation of suitable rent by the Chief Executive Officer	68
Minimum fee	(CEO).)] [Compliance Certificates for Rural, Urban and Industrial Subdivisions]	105
Minimum fee / re-issue of engineering plans with minor amendments	[Rural Residential (Standard all 2 Hectare or less allotments)]	103
Minimum fee / re-issue of engineering plans with minor amendments	[Road]	105
Minimum Fee / re-issue of engineering plans with minor amendments	[Urban and Industrial]	104
Minor amendment	[Amended application]	83
Minor Local Environmental Plans (amending LEPs) written statement and black & white	[PLUS]	16
maps Monday to Friday (day rate per day)	[Ball/dinner/theatre style using Main Hall, up to 300 people]	45
Monday to Friday (day rate per day)	[Ball/dinner/theatre style using Main Hall & Wings, 300-500 people]	46
Monday to Friday (day rate per day)	[Ball/dinner/theatre style using Main Hall & Wings, 500-800 people]	46
Monday to Friday (day rate per day)	[Hire for decorations/rehearsals – per hour]	46
Monday to Friday (day rate per day)	[Display/Trade shows (main hall and side halls)]	46 47
Monday to Friday (day rate per day)	[Display/Trade shows (main hall and side halls)] [Without alcohol]	47 47
Monday to Friday (day rate per day) Monday to Friday (day rate per day)	[With alcohol]	47
Monday to Friday (day rate per day) Monday to Friday (day rate per day)	[Concert format up to 300 people]	47
Monday to Friday (day rate per day)	[Concert format over 300 people]	48
Monday to Friday (day rate per day)	[Church Service or Prize Night]	48
Monday to Friday (day rate per day)	[School exam rate]	48
Monday to Saturday	[Overtime surcharge after 11pm on staff engaged to continue function]	49
Monday-Friday: 9am-5pm; Saturday: 11am-5pm; Sunday: 2pm-5pm	[One room (per hour)]	41

Page 139 of 150

continued on next page ...

Fee Name	Parent	Page
M [continued]		
11am-5pm; Sunday: 2pm-5pm Mondays at the Museum (under 5's program) More than \$100,000 More than 450kL (per kL) Moulder Part (Ice Machine)	[Two rooms (per hour)] [Ticket Prices] [Building (Estimated Cost)] [Water Usage – Residential] [Property Administration – Rental per annum]	42 36 96 110 71
Mums and Bubs laps Museum Cafe	[Other Activities] [Property Administration – Rental per annum]	29 71
N		
Nandillion Ponds pump facility Napkins – each New carer registration New regular passenger transport routes No access administration fee Non Standard Hours 6pm – 8am Mon to Fri Non-Domestic Organic Charge – per annum	[Property Administration – Rental per annum] [Function Centre Additional Charges] [Family Day Care] [Passenger tax] [Drainage Diagrams] [Fee per hour of contracted care or part there of] [Non-Domestic Waste Collection S 501]	72 49 53 67 98 54 114
, , , , , , , , , , , , , , , , , , , ,	[Non-Domestic Waste Collection S 501]	114
per service Non-Domestic Waste Management Charge – per annum per service	[Non-Domestic Waste Collection S 501]	114
Non-profit/Charity flights/flights for operational	[Landing charges levied for each aircraft movement based on maximum take-off weight of aircraft]	67
purposes during bush fire fighting season Non-refundable re-enrolment fee per booked day, per child, for one week. Once the child commences care, a credit for each actual day	[Courallie Park Child Development Centre]	53
of attendance will be provided. Non-refundable re-enrolment fee per booked day, per child, for one week. Once the child commences care, a credit for each actual day of attendance will be provided.	[Spring Street Children's Centre]	55
Non-refundable re-enrolment fee per booked day, per child, for one week. Once the child commences care, a credit for each actual day of attendance will be provided.	[Yarrawong Children's Centre]	56
Not exceeding 200m2 not involving building, work or demolition (% of	[In the case of any other class of building – as follows] $[(A)]$	97 91
Original DA Application fee) Notices issued under section 100(2) of the Protection of the Environment Operations Act 1997	[Protection of the Environment]	107
Notification of motor vehicle dealer's premises, tow-truck operator's premises, etc.	[Rent]	101
0		
Officials and spectators (All ages, except children under 5 are free)	[Special carnival event – diving, waterpolo, swimming club/authority event]	26
Oil & Grease (per kg) On charge of service fee from Collection Agency for Overdue Rates and Charges referred for recovery	[Category 3: Large discharges and industrial waste] [Rates Management]	82 12
On Site Detention On Site Detention Major >50m3	[Rural Residential (Standard all 2 Hectare or less allotments)] [Urban and Industrial] [Urban and Industrial] [Private Works] [Private Works] [Private Works] [Private Works] [Road] [Road] [Commercial Activity – For Profit organisations]	103 103 103 69 69 69 105 105 43

Page 140 of 150

Fee Name	Parent	Page
O [continued]		
Operate a caravan park or camping ground –	[Other Activities]	99
Operate a mortuary – per annum	[Install or operate amusement device (defined by construction Safety Act 1992)]	100
Operate a public car park – per space Operate a stall	[Other Activities] [Public Roads (per application)]	99 99
Operate an undertaker's business – per annum	[Install or operate amusement device (defined by construction Safety Act 1992)]	100
Ophir Road - Agistment	[Property Administration – Rental per annum]	72
OR % Box Office, whichever is greater	[Forum]	39 37
OR % of Box Office, whichever is greater OR % of Box Office, whichever is greater	[Monday to Sunday] [Commercial Hire]	37 38
OR % of Box Office, whichever is greater	[Concert format up to 300 people]	48
OR % of Box Office, whichever is greater	[Concert format over 300 people]	48
or minimum charge (eg. Bag of waste)	[Resident Dumping Fees]	115
Orange Arts Society Lease – per annum	[Cultural Centre]	73
Orange City Council	[One room (per hour)] [Two rooms (per hour)]	42 42
Orange City Council Orange City Council	[Conferences and Community Service Non-Profit Organisations]	43
Orange City Council	[Where admission is charged to the event]	43
Orange City Council	[Where no admission is charged to the event]	44
Orange City Council	[Orange Regional Museum Front of House]	36
Orange City Council	[Orange Regional Museum Roof]	36 37
Orange City Council per day	[South court – Including Amphitheatre Hire] [Conferences/Meetings]	37 38
Orange City Council per day Orange City Council per Day	[Display/Trade shows (main hall and side halls)]	47
Orange City Council Per Day	[Overnight hire]	44
Orange City Council Supported Events – Rate per week	[Naylor Pavillion]	20
Orange City Council Supported Events – Rate per day	[Naylor Pavillion]	20
Orange City Council use	[Canobolas Scout Camp]	62
Orange Farmers Markets – Rate per use	[Naylor Pavillion]	20
Orange Lace Makers	[Cultural Centre]	73 72
Orange Lapidary & Mineral Club Inc Orange Regional Museum Talks	[Cultural Centre] [Ticket Prices]	72 36
Orange Spinners & Handcraft Group	[Cultural Centre]	72
Orange Visitor Centre supported Tourism Events	[Orange Regional Museum Front of House]	36
Orange Visitor Centre supported Tourism Events	[Orange Regional Museum Roof]	36
Orange Visitor Centre supported Tourism Events	[South court – Including Amphitheatre Hire]	37
Orange Visitor Centre supported Tourism Events	[One room (per hour)]	42
Orange Visitor Centre supported Tourism Events	[Two rooms (per hour)]	42
Organic Charge – per annum per service	[Non-Rateable Properties S 496(2)]	114
Organics Equalisation Levy	[Rateable Properties S 496(1)]	113
Other amendments – % of the Original Fee	[Amended application] [Occupation Certificates]	83 85
Other development Other development – per each inspection	[Compliance Inspections]	84
Other events	[Ticket Prices]	36
Other Events	[Ticket Prices]	41
Other library material – per item per day	[Overdue items]	51
Other than above	[Sewer junction cut in]	80 41
Other times (per hour) Other times (per hour)	[One room (per hour)] [Two rooms (per hour)]	41 42
Other/Additional major reinspections (each)	[Minor Developments]	84
Other/Additional minor reinspections (each)	[Minor Developments]	84
Outdoor Eating Area Licence - per year	[Construction Zone]	100
Outstanding Notices and Orders Certificate	[Property Certificates/Information]	85
under Environmental Planning and Assessment Act		

Page 141 of 150

Fee Name	Parent	Page
O [continued]		
Over 75 Over 75's Overdue Rates – In accordance with Section 566(3) of the Local Government Act 1993	[General Admission Charges] [Wet fitness/Aqua aerobics per class] [Rates Management]	24 27 12
Park Road 1/1185637 Land Partially full utes, vans and single axle trailers Passenger (with rim) — each Passenger/Motorcycle (without rim) — each Per 240 litre MGB Per additional inspection Per annum (service provider of solid, liquid and contaminated) Per Application Per Application (includes creation of New Road)	[Property Administration – Rental per annum] [Resident Dumping Fees] [Non-Resident Dumping Fees] [Scrap Steel] [Tyres] [Tyres] [Contaminated Waste] [Inspection Fee] [Trade Refuse Approval Fee (including solid, liquid & contaminated)] [Designated Development] [Development involving the subdivision of land]	72 115 115 118 117 117 119 16 115
Per Application (no New Road created) Per Application (Strata Title) Per application dwellings, dual occupancy and	[Development involving the subdivision of land] [Development involving the subdivision of land] [Application Fee]	90 90 15
minor developments Per application dwellings, dual occupancy and	[Inspection Fee]	16
minor developments Per application industrial, commercial unit &	[Application Fee]	15
other major developments Per application industrial, commercial unit &	[Inspection Fee]	16
other major developments Per car park per year (designated car park,	[Car Rental]	68
max 6 cars) Per child in a group lesson Per day Per day Per day Per day Per Day Per day (8am – 11pm) Per family Per half day (less than 4 hours) Per half day (less than 4 hours) Per half-day – maximum four hours Per hour Per hour OR Per hour thereafter Per kilowatt (Kw) Per lane per hour Per licence per year Per night Per night Per person Per person – per night Per person – per night Per person – per week Per residential dwelling, dual occupancy dwelling and medium density development.	[Learn to Swim Classes (conducted by Orange City Council)] [Meeting Room Hire] [Emmaville Cottage Hire] [Ophir Car Parking Fees] [Meeting Room Hire] [Conferences/Meetings] [Non-Guest use of showers] [Community Groups (not for profit) and Private Hire (non-commercial)] [For Profit Organisation and Private Hire (commercial)] [Conferences/Meetings] [Meeting Room Hire] [Meeting Room Hire] [Forum] [Electricity Charges] [Lane Hire] [Car Rental] [Four Seasons Cottage – Up to 4 persons] [Four Seasons Cottage – Up to 4 persons] [Linen hire] [Non-Guest use of showers] [Unpowered sites/unpowered tent sites] [Unpowered sites/Unpowered tent sites] [Unpowered sites/Unpowered tent sites] [Unpowered sites/unpowered tent sites] [Kerbside Numbering]	27 26 51 110 68 38 66 50 50 38 68 26 39 66 26 68 64 66 66 66 66 65 64 64 65 106
To be paid at time of application for Construction Certificate. Per rural allotment created by subdivision. To be paid at the time of application for Construction Certificate.	[Rural Address Numbering]	106
continued on next page		Page 142 of 150

Fee Name	Parent	Page
P [continued]		
[[Poad Signe]	106
Per sign name plate Per tonne	[Road Signs] [Virgin Excavated Material (VEM)]	116
Per tonne	[Green Waste (Commercial Premises/Quantities)]	116
Per tonne	[Asbestos]	119
Per tonne	[Contaminated Waste]	119
Per tonne	[Material Transfer Facility Waste Disposal]	119
Per tree	[Street Trees]	106
Per week	[Four Seasons Cottage – Up to 4 persons]	64
Per week	[Four Seasons Cottage – Up to 4 persons]	66
Perc Griffith Orange Kart Club	[Property Administration - Rental per annum]	72
Performances	[Forum]	39
Permanent space for community groups - per	[Cultural Centre]	73
annum		
Permit to stand plant on public road, such as a	[Stand Plant]	100
crane or concrete truck – (per day or part day)		7.0
Perpetual Maintenance	[Old Portion]	76
Picnic table and bench seats – Cook Park	[Donation of Park Furniture]	32
Place waste storage container in public place -		98 41
Placement of Advertising	[Promotion] [Community Land (per application)]	99
Play musical instrument for fee or reward	[Family Day Care]	53
Playgroup fee per session Playgroup pick up fee – Full – per child	[Family Day Care]	53
Playgroup pick up fee – Part – per child	[Family Day Care]	53
Ploughmans Valley/North Orange	[Water Usage – Other]	111
(non-potable)	[
PLUS – where a certificate requires a site	[Outstanding Notices]	97
inspection		
Plus \$ (for each advertisement in excess of	[Estimated Cost of Development]	87
one or the fee calculated in accordance with		
the above table, whichever is the greater		
Plus additional amount if notice of application	[Section 4.55 (2) or 4.56 – not of minimal impact]	94
is required to be given under section 4.55 (2)		
or 4.56 of the act		404
Plus additional daily fee per lineal metre of	[Hoardings]	101
hoarding where hoarding is proposed to be in	-	
place for up to two weeks. Periods in excess		
of 2 weeks TBD at time of application. PLUS per each additional unit	[Plan Approval Fees for Dual Occupancy, Unit Developments	104
PLOS per each additional drift	and Industrial Building]	104
PLUS per hectare of land to be rezoned.	[Rezoning Subject to the Rural/Residential Strategy]	17
PLUS per lin metre	[Rural Residential (Standard all 2 Hectare or less allotments)]	103
PLUS per lin metre	[Rural Residential (Standard all 2 Hectare or less allotments)]	103
PLUS per lin metre	[Rural Residential (Standard all 2 Hectare or less allotments)]	103
PLUS per lin metre	[Rural Residential (Standard all 2 Hectare or less allotments)]	103
PLUS per lin metre	[Urban and Industrial]	103
PLUS per lin metre	[Urban and Industrial]	103
PLUS per lin metre	[Urban and Industrial]	103
PLUS per lin metre	[Urban and Industrial]	103 85
PLUS where a certificate requires a site	[Property Certificates/Information]	65
inspection Pool fence Compliance Certificate – First	[Inspections]	107
Inspection	[mspections]	107
Pool fence Compliance Certificate – Second	[Inspections]	107
inspection	[op out and]	
Poultry and Pigeon Shows - Poultry Pavilion -	[Where no admission or cover charge is levied]	22
per use	-	
Preliminary assessment of complaint	[Conduct Review Panel]	19
Pressure and flow analysis including field	[Fire Flow and Pressure Analysis]	112
testing plus details of water main and hydrant		
locations (if required)	T	440
Pressure test and chlorination (per connection)		113
Printed copy	[State of Environment Report]	17

Page 143 of 150 continued on next page ...

Fee Name	Parent	Page
P [continued]		
Graduations, photography sessions etc) –	[Orange Regional Museum Roof]	37
Adminstrative charge Private lesson	[Learn to Swim Classes (conducted by Orange City Council)]	27
Private vehicle travel	[Conduct Review Panel]	19
3	[Food Services]	57 57
	[Social Support] [Government Information (Public Access) Act 2009]	12
hours of employee time	[2000]	
Profit/government agencies – per hour	[Cultural Centre]	73
. 3	[Staff]	39
hour) Provision of full Council Business Papers or Planning and Development Committee Papers	[Administration]	11
collected from Civic Centre		
	[Miscellaneous Charges]	78
headstone)	(Can you be any of contrasted and any out there of	E 4
Public Holidays – cannot exceed the double hourly standard rate	[Fee per hour of contracted care or part there of]	54
	[Before and After School Care]	55
Pupil free day per child	[Vacation Care]	56
	[Teen Time]	56
Purchase of 2 water meters and 2 meter boxes Purchase of allotment for interment of ashes	[Memorial Garden]	111 78
from Crematorium, in memorial gardens wall,	[Memorial Garden]	, 0
including perpetual maintenance		
Purchase of Bin	[Additional Services]	114
Purchase of compost (per m3) Purchase of organic chip (per m3)	[Additional Services] [Additional Services]	114 114
	[Additional Services]	114
	[Water Service Connections]	111
R		
De sin e aliaka	(Trees)	117
9	[Tyres] [All Days (including Public Holidays)]	20
	[All Days (including Public Holidays)]	20
	[All Days (including Public Holidays)]	21
•	[All Days (including Public Holidays)]	21
	[All Days (including Public Holidays)]	20 20
	[All Days (including Public Holidays)] [All Days (including Public Holidays)]	20 21
	[All Days (including Public Holidays)]	21
Reconnect water supply	[Other Charges]	111
, ,	[Resident Dumping Fees]	115
Recycled plastic picnic setting – Table and 2 chairs – Gosling Creek	[Donation of Park Furniture]	33
Recycled plastic seat – park bench style –	[Donation of Park Furniture]	33
Gosling Charge per appum per conting	[Rateable Properties S 496(1)]	113
, , , ,	[Non-Rateable Properties S 496(2)]	114
	[Additional Services]	114
Referral of Construction Certificate Application	[Referral of Certificate]	83
to external certifier – Cost Plus Registration fee (per booked day for one week	[Courallie Park Child Development Centre]	53
per family)	[Odrame Fark Office Development Oentre]	
Registration fee (per booked day for one week per family)	[Spring Street Children's Centre]	55
Registration fee (per booked day for one week	[Yarrawong Children's Centre]	56
per new family) Registration fee (per family per booked day for	[Before and After School Care]	55
one week)	[Family Day Carol	53
	[Family Day Care] [Occasional Child Care]	53 54
continued on next page	<u>-</u>	Page 144 of 150

Fee Name	Parent	Page
R [continued]		
Registration of Pool on NSW State Register Regular Passenger Transport (RPT) operators on existing routes where they are charged per	[Inspections] [Passenger tax]	107 67
passenger Rehearsals (minimum charge four hours)	[Forum]	39
Reinspection – per hour Re-inspection fee	[Road] [Category 1: Trade waste discharges requiring nil or minimal	105 81
Re-inspection fee	pre-treatment] [Category 2: Trade waste discharges with prescribed	81
Re-inspection fee	pre-treatment] [Category 2S: Septic Waste]	81
Re-inspection fee	[Category 3: Large discharges and industrial waste]	82
Reinspection fee (due to no access)	[Drainage Diagrams]	98
Reinspection fee (of works)	[Drainage Diagrams]	98 96
Re-inspection of system	[On-Site Sewage Management (OSM) Fees] [Water and Sewer Compliance Inspections]	86 85
Re-inspections Reinspections (each)	[In the case of any other class of building – as follows]	98
Rejected direct debit fee	[Rates Management]	12
Release – First Offence	[Livestock (animal other than companion animals)]	35
Rent for use of public places under provisions	[Rent]	101
of Roads Act (including street furniture) – per m2 leased area per annum		
Reopening of grave for second interment	[Lawn Portion]	77
Reopening of grave with tombstone or slab –	[Old Portion]	76
Contractor's charges plus	[Variation or Modification of a Restriction]	86
Request to vary Restriction-as-to– User or other legal document	[variation of Modification of a Restriction]	00
Reservation Fee	[Melaleuca Gardens]	78
Residential flat development under SEPP 65	[Estimated Cost of Development]	87
Residential Stormwater Charge	[Stormwater Levy – per assessment]	108
Residential Strata Stormwater	[Stormwater Levy – per assessment]	108 57
Residents – contribution of their benefits –	[Residential Service]	57
Residents board and lodgings Residents – contribution of their benefits –	[Residential Service]	57
Residents rent contribution	[Itesidential del vice]	0,
Restricting water supply	[Other Charges]	111
Return outings in Orange Local Government	[Social Support]	57
Area Return outings outside Orange Legal	[Social Support]	57
Return outings outside Orange Local Government Area	[Jocial Support]	07
Right of Burial (Old and Lawn Portions) Road	[Right of Burial (Reservation of Burial Plot)] [Rural]	77 102
Road – full width	[Rural Residential (Standard all 2 Hectare or less allotments)]	103
Road – full width	[Urban and Industrial]	103
Road – half width	[Rural Residential (Standard all 2 Hectare or less allotments)]	103
Road – half width	[Urban and Industrial]	103
Rodeo Arena – per day	[Arena Hire]	22
Rodeo Arena for Rodeos – per use	[Arena Hire] [Rural/Urban Street Map:]	22 108
Rural Area Map RV – Completely self contained	[Hire Charges]	22
RV/Self-contained caravan (access to	[Canobolas Scout Camp]	62
ablutions) – when available	[
RV/Self-contained caravan (no power, no	[Canobolas Scout Camp]	62
ablutions) – when available		
S		
Sale of full Council business papers for 12 month period (Postage cost only, free copies	[Administration]	11
available on Council's website) Sale of Policy Committee papers only for 12 month period (Postage cost only, free copies	[Administration]	11
available on Council's website) Saturday	[Ball/dinner/theatre style using Main Hall, up to 300 people]	46
continued on next page	ı	Page 145 of 150

Fee Name	Parent	Page
S [continued]		
Saturday	[Ball/dinner/theatre style using Main Hall & Wings, 300-500	46
Saturday	people] [Ball/dinner/theatre style using Main Hall & Wings, 500-800	46
Saturday	people] [Hire for decorations/rehearsals – per hour]	46
Saturday	[Display/Trade shows (main hall and side halls)]	46
Saturday	[Display/Trade shows (main hall and side halls)]	47 47
Saturday Saturday	[Without alcohol]	47 47
Saturday	[Concert format up to 300 people]	48
Saturday	[Concert format over 300 people]	48
Saturday Saturday	[Church Service or Prize Night] [School exam rate]	48 48
School educational programs	[Ticket Prices]	36
School Educational Programs	[Ticket Prices]	41
School groups from within Local Government	[Other Parks and Sportsgrounds]	32
Area School groups outside Local Government Area		32
Schools Matinee Fee (non-ticketed audience of school students and teachers only)	[Monday to Sunday]	37
Scouts and guides additional use Scouts Australia full site use (available 6 times	[Canobolas Scout Camp]	62 62
a year)	[Carlobolas Scout Carrip]	02
Search fee	[Inter Library Loans]	51
Season Green Waste Sticker collection	[Additional Services]	114
Security Security bond	[Function Centre Additional Charges] [Capacity of up to 1000 spectators]	49 30
Security bond	[Capacity of 1000-3000 spectators]	31
Security bond	[Capacity of 3000 plus spectators]	31
Security bond	[Mud Hut]	32
Security bond Security bond	[Capacity of 1,000 spectators] [Capacity of 1,000-2,000 spectators]	45 45
Security bond	[Capacity of 2,000+spectators]	45
Security Bond	[Community Groups (not for profit) and Private Hire	50
Security Bond	(non-commercial)] [For Profit Organisation and Private Hire (commercial)]	50
Security Bond – 18th and 21st birthday parties	[Community Groups (not for profit) and Private Hire	50
Senior Citizens	(non-commercial)] [Annual Charges]	61
Senior Citizens – Upstairs	[Property Administration – Rental per annum]	72
Senior fee per season registered	[Use of Parks & Sportsgrounds – sporting groups]	30
Senior Sport (not including cricket)	[Wade Park]	31 81
Septic Waste Disposal Charge (per kL) Set up, operate or use a loudspeaker or sound	[Category 2S: Septic Waste]	99
amplifier	[/]	
Sewer Reticulation – per lot	[Compliance Certificates for Rural, Urban and Industrial Subdivisions]	105
Sewer Reticulation Plan	[Rural Residential (Standard all 2 Hectare or less allotments)]	103 104
Sewer Reticulation Plan Sewer Usage Charge (per kL)	[Urban and Industrial] [Sewerage Charges]	79
Sewer Usage Charge (per kL)	[Usage]	
Sheep, goats, pigs and kangároos – each	[Collection, Removal and Disposal of Dead Animals (if Council's waste management contractor is requested to perform collection	118
Sheep, goats, pigs, kangaroos – each	Service)] [Disposal of Dead Animals (if resident delivers to Ophir Road Resource Recovery Centre)]	118
Shepherd Road vacant land	[Property Administration – Rental per annum]	72
Shopping	[Social Support]	57
Shower	[General Admission Charges]	24 27
Sibling discount Signing of Plans of Consolidation and other	[Learn to Swim Classes (conducted by Orange City Council)] [Application for Subdivision Certificate]	27 102
plans not requiring Subdivision Certificate	E delicement on annual continued	102
Single – per night	[Standard Cabins]	63
Single – per night	[Deluxe Cabins]	63 65
Single – per night	[Standard Cabins]	65
continued on next page	Pa	ge 146 of 150

Fee Name	Parent	Page
S [continued]		
Single – per night	[Deluxe Cabin]	65
Single – per week	[Standard Cabins]	63
Single – per week	[Deluxe Cabins]	64
Single – per week	[Standard Cabins]	65
Single – per week	[Deluxe Cabin]	65
Single dwelling (includes plumbing and	[Minor Developments]	84
drainage)		70
Sir Neville Howse Stadium	[Property Administration – Rental per annum]	72
Small (A2)	[Specific Requests for Individual Plots] [Install or operate amusement device (defined by construction	108 100
Small Scale Local Fruit Stall – associated with an Orchard	Safety Act 1992)]	100
Soil Erosion Control Plan	[Rural]	102
Soil Erosion Control Plan	[Rural Residential (Standard all 2 Hectare or less allotments)]	102
Soil Erosion Control Plan	[Urban and Industrial]	103
Sole reviewer investigation costs - Per hour -	[Conduct Review Panel]	19
First 10 hours		
Sole reviewer investigation costs - Per hour -	[Conduct Review Panel]	19
Subsequent hours		
Solicitor enquiries (per property)	[Drainage Diagrams]	98 447
Solid large (18" – 24")	[Tyres]	117 117
Solid medium (12" – 18") Solid email (Up to 13")	[Tyres] [Tyres]	117
Solid small (Up to 12") Solid XL (Greater than 24")	[Tyres]	117
Soup	[Food Services]	57
Special Reading Fee	[Water Meters]	112
Special urgency fee (same-day issue) - base	[In the case of any other class of building - as follows]	98
fee plus		
Spring Creek Reservoir (rowing)	[Property Administration – Rental per annum]	72
Stage 1 – Processing initial investigation	[Road Closure]	11
including entitled authority	ID - I O	4.4
Stage 2 – Report to Council	[Road Closure]	11 11
Stage 3 – (Council ownership) processing	[Road Closure]	11
finalisation of closure Stage 3 – (Crown ownership) processing	[Road Closure]	11
finalisation of closure	[Nota olosaro]	• • • • • • • • • • • • • • • • • • • •
Stall holder fees	[Stall holder fees]	45
Stall holder fees	[South court – Including Amphitheatre Hire]	37
Standard Hours 8am - 6pm Mon to Fri	[Fee per hour of contracted care or part there of]	54
Standard inspection (all developments)	[Water and Sewer Compliance Inspections]	85
Standard lot	[Water Supply]	14
Standard lot	[Sewerage]	14
Standard lot	[Leeds Parade] [Donation of Park Furniture]	14 33
Steal frame timber slated seat, with OBG in each end – Orange Botanic Gardens	[Donation of Fark Fulfillule]	33
Strata Subdivision	[Subdivision (Estimated Cost)]	96
Street Signs	[Compliance Certificates for Rural, Urban and Industrial	105
ū	Subdivisions]	
Street Trees	[Compliance Certificates for Rural, Urban and Industrial	105
Sub-base per let	Subdivisions] [Road]	105
Sub-base – per lot Subdivision	[Koad] [Subdivision (Estimated Cost)]	96
Subgrade – per lot	[Road]	105
Subsequent offences	[Livestock (animal other than companion animals)]	35
Subsequent pages	[Fax sending Australia]	52
Subsequent pages	[Fax receiving Australia]	52
Subsequent pages	[Fax sending International]	52
Subsequent pages	[Fax receiving International]	52
Sulphate (per kg)	[Category 3: Large discharges and industrial waste]	82 82
Sulphites (per kg)	[Category 3: Large discharges and industrial waste] [Ball/dinner/theatre style using Main Hall, up to 300 people]	82 46
Sunday Sunday	[Ball/dinner/theatre style using Main Hall & Wings, 300-500	46 46
Curruay	people]	40
Sunday	[Ball/dinner/theatre style using Main Hall & Wings, 500-800	46
•	people]	40
Sunday	[Hire for decorations/rehearsals – per hour]	46
continued on next page		Page 147 of 150

continued on next page ...

Fee Name	Parent	Page
S [continued]		
Sunday Sunday Sunday	[Display/Trade shows (main hall and side halls)] [Display/Trade shows (main hall and side halls)] [Without alcohol]	47 47 47
Sunday Sunday Sunday	[With alcohol] [Concert format up to 300 people] [Concert format over 300 people]	47 48 48
Sunday Sunday	[Church Service or Prize Night] [School exam rate]	48 48
Sunday Super single	[Overtime surcharge after 11pm on staff engaged to continue function] [Tyres]	49 117
Supplementary booking fee Supported Independent Living program activities	[Bookings Fees] [Residential Service]	38 57
Surface – per lot Suspended Solids (per kg) Synthetic cricket wicket – per single use (commercial bookings)	[Road] [Category 3: Large discharges and industrial waste] [Other Parks and Sportsgrounds]	105 82 32
Т		
Table clothes Tables (each) Talks	[Function Centre Additional Charges] [Function Centre Additional Charges] [Ticket Prices]	49 49 41
Tank inspection (if required) Technicians – when required to be present at a rehearsal – per hour	[Water Carting (Potable)] [Rehearsals]	113 40
Technician's Charge (per hour – minimum 4 hours)	[Rehearsals]	38
Telecommunications Towers Temporary food premises (shows & markets) Temporary food premises (sporting groups and charities)	[Property Administration – Rental per annum] [Inspections] [Inspections]	72 107 107
Tent and Camp Bed Bond – Per person (full refund on checkout, providing no damages to the tent and bed)	[Tent Arrangement]	63
Tent Bond – Per person (full refund on checkout, providing no damages to the tent)	[Tent Arrangement] [Tent Arrangement]	63 63
Tent per day (each for three people in one tent) Tent per day (each for two people in one tent)	[Tent Arrangement]	63
Tent per day (single person in tent) Testing and tagging (each)	[Tent Arrangement] [Staff]	63 39
Testing Fee (Accuracy) Theatre Co Depot Thompson Road	[Water Meters] [Property Administration – Rental per annum] [Property Administration – Rental per annum]	112 72 72
Total Kjeldahl Nitrogen (per kg) Total Dissolved Solids (per kg) Total Phosphorus (per kg)	[Category 3: Large discharges and industrial waste] [Category 3: Large discharges and industrial waste] [Category 3: Large discharges and industrial waste]	82 82 82
Tractor Greater than 1.2m Tractor small (Up to 1.2m)	[Tyres] [Tyres]	117 117 115
waste only) – per annum	[Trade Refuse Approval Fee (including solid, liquid & contaminated)] [Trade Refuse Approval Fee (including solid, liquid &	115
per annum Trade refuse approval fee (solid waste only) –	contaminated)] [Trade Refuse Approval Fee (including solid, liquid & contaminated)]	115
per annum Transport – per trip Travel costs	[Fee per hour of contracted care or part there of] [Audit and Risk Management Committee]	54 18
Truck (with rim)	[Donation of Park Furniture] [Tyres]	33 117 117
Truck (without rim) Tuning of piano is at hirer's expense. Costs will be charged at the Piano Tuner's rate.	[Tyres] [Equipment]	40

Page 148 of 150

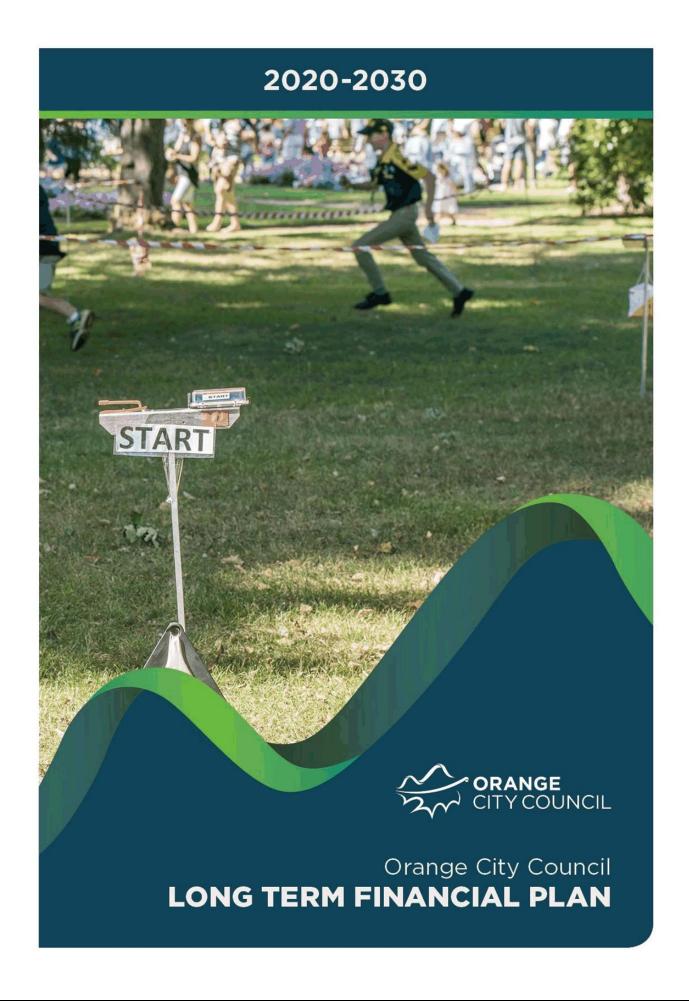
continued on next page ...

Fee Name	Parent	Page
T [continued]		
Turf cricket wicket for events additional to Orange District Cricket Association draw	[Wade Park]	31
U		
U3A Un-catered/unsupervised (area hire only) Up to \$5,000 Up to \$50,000 Urgency fee Urgency Fee Urgency Fee Urgency fee (same-day issue) Urns (large) Use of Inflatables Use of Library for Tutoring (per student per session) – max 2 hours per session per day Use of Steinway Grand Piano (per performance) Utes, van and single axled trailers	[Annual Charges] [Birthday Parties] [Building (Estimated Cost)] [Activities Where Building Works Are Proposed] [Town Planning Certificates] [Water Meters] [Drainage Diagrams] [Function Centre Additional Charges] [Other Activities] [Orange City Library] [Equipment] [Virgin Excavated Material (VEM)]	62 28 96 82 96 112 98 49 29 51 40
Vacation Care – can be charged at standard	[Fee per hour of contracted care or part there of]	54
hourly rate or a daily session Vacation care per day per child Vacuum pressure test sewer main (per ET -equivalent tenement)	[Teen Time] [Vacuum Pressure Test Sewer Main]	56 80
Valuation enquiries (per ∨aluation) Vehicle – per unit Venue cleaning charge (if user leaves the venue in an unsatisfactory condition)	[Rates Management] [Vehicle Impounding] [Wade Park]	12 109 31
Venue Rental Access (per hour – minimum 4 hours)	[Rehearsals]	38
Videos, DVDs and CD ROMs – per item per day	[Overdue items]	51
Village Stormwater Charge	[Stormwater Levy – per assessment]	108
Wade Park Cottage Wade Park Tennis Courts Waste items that are unsuitable for applying a tonnage charge, ie polystyrene, feathers etc. and are required to be landfilled shall be charged at the following rate (nor ma)	[Property Administration – Rental per annum] [Property Administration – Rental per annum] [Waste unsuitable for applying a tonnage charge]	72 72 119
charged at the following rate (per m3) Waste Management Charge – per annum per service	[Non-Rateable Properties S 496(2)]	114
Waste Service – "User-Pay" ticket Water and Sewer infrastructure compliance application review	[Additional Services] [Water and Sewer Compliance Inspections]	114 112
Water and sewer infrastructure compliance inspections	[Water and Sewer Compliance Inspections]	112
Water Pressure and Chlorination – per test Water Reticulation – per lot	[Compliance Certificates for Rural, Urban and Industrial Subdivisions] [Compliance Certificates for Rural, Urban and Industrial	105 105
Water Reticulation Plan	Subdivisions] [Rural Residential (Standard all 2 Hectare or less allotments)]	103
Water Reticulation Plan Wedding Receptions – Agricultural Pavilion Wedding Receptions – Agricultural Pavilion	[Urban and Industrial] [Where no admission or cover charge is levied] [Where no admission or cover charge is levied]	104 22 22
security bond Weekends – cannot exceed 1.5 x the hourly	[Fee per hour of contracted care or part there of]	54
standard rate Weekly Le∨y	[Family Day Care]	53

Page 149 of 150

Fee Name	Parent	Page	
W [continued]			
Wentworth Reserve Where application has been advertised or has been prepared for advertising	[Property Administration – Rental per annum] [Refund of advertising fee]	72 95	
Where application is yet to be advertised – Fee Paid Less	[Refund of advertising fee]	95	
Where combined S735A or EPAA Outstanding Notices Certificate is sought	[Property Certificates/Information]	85	
Where inspector arrives on site at appointed time and job is not ready for inspection or does not comply, additional accounts will be forwarded at the rate of – for each return visit	[Minor Developments]	84	
Where pedestrian or traffic management plan required – (per day or part day)	[Construction Zone]	100	
Where report has been prepared Where technical assessment has been given – Fee Paid Less	[Refund of development application fee] [Refund of development application fee]	95 95	
Where technical assessment has not been given – Fee Paid Less	[Refund of development application fee]	95	
where the erection of a dwelling house with an estimated cost of construction of \$100,000 or less is involved	[(B)]	91	
Without Child Care Benefit per child per day Woolworths Awning Licence	[Vacation Care] [Property Administration – Rental per annum]	56 72	
Υ			
Yarrawonga Place	[Property Administration – Rental per annum]	72	
Zinc (per kg)	[Category 3: Large discharges and industrial waste]	82	

COUNCIL MEETING 21 APRIL 2020



D20/1892

Contents

Integrated Planning and Reporting framework	4
Executive Summary	5
Estimates, Assumptions and Forecasts	5
Inflation and Indexation	5
Revenue	
Rating Strategy	5
Rate Pegging	6
Pension Rebate	6
Stormwater charges	7
Domestic Waste Management	7
Water Pricing	8
Sewer Pricing	8
Fees and Charges	8
Grants and Contributions	9
General Purpose	9
Specific Purpose	9
Interest and Investment Revenue	9
Expenditure	10
Employee costs	10
Salaries and Wages	10
Superannuation	10
Interest on Borrowings	10
Materials and contracts	10
Other Expenses	11
Depreciation	11
Asset Management	11
Borrowings / Loans	12
Loan Funding – proposed	13
Monitoring Our Financial Performance	13
Key Performance Indicators (KPIs)	13
Unrestricted Current Ratio	13
Debt Service Cover Ratio	13
Rates, Annual Charges, interest and extra charges outstanding percentage	13

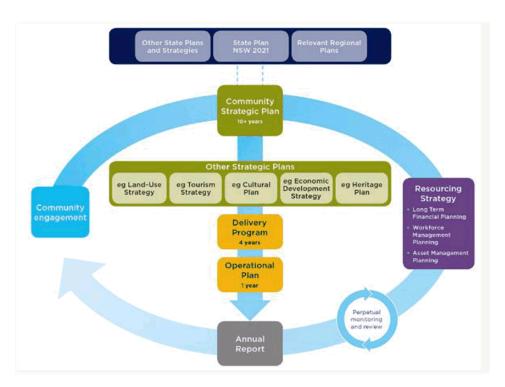
Sensitivity Analysis and Risk Assessment	13
Risk Management	13
Sensitivity Analysis	14
Review and Monitoring	14
Quarterly Reporting	
Annual Budgeting process	14
APPENDIX 1: BASE CASE (PREFERRED SCENARIO)	
APPENDIX 2: SCENARIO ONE	
ADDENIOUS SCENADIO TWO	22

Integrated Planning and Reporting framework

The NSW Government requires all councils to prepare a suite of documents to satisfy the reporting outcomes within the Integrated Planning and Reporting (IP&R) Framework.

The framework is shown in the diagram below.

The Long Term Financial Plan (LTFP) is part of the Resourcing Strategy which along with the Assets Management Plan and Workforce Plan provide the assumptions and background to assist in the completion of Council's program of works and services.



Source: Office of Local Government

Executive Summary

The Long Term Financial Plan (LTFP) is a financial projection that quantifies the cost of Council's services, investments and capital programs for the next ten years, given certain assumptions and estimates. It is the mechanism where Council can test the assumptions and objectives against financial realities.

It has been prepared to provide the community with the appropriate information about how Council's finances will operate over the next ten years in line with the different choices that can be made.

The LTFP is based on a set of assumptions, which generally relate to those matters which are most likely to affect the overall outcome of the LTFP. The following assumptions have been considered, discussed and ultimately used as a basis to forecast Council's long term financial position over the ten year plan.

Estimates, Assumptions and Forecasts

Council's financial strategy has been developed giving consideration to past and future efficiency opportunities, maintaining Council's commitment to invest in our infrastructure assets, and providing services to our community in a financially prudent and sustainable way.

This strategy has been used to underpin the development of the 2020/21 budget, which forms the first year of the LTFP, and has positioned Council adequately to respond to future community aspirations and expectations whilst maintaining its financial sustainability.

NSW Local Government (State) Award salary increases have been modelled at 3 per cent in 2020/21.

Inflation and Indexation

The Consumer Price Index has been applied throughout the LTFP to forecast the movement in both expenditures and revenues. An estimate of the Consumer Price Index over the duration of the LTFP is provided below:

Year	Consumer Price Index
2020/21	2.5%
2021/22 and thereafter	2.5%

Revenue

Rating Strategy

Under the Local Government Act 1993, Council can choose to structure its rates in a number of ways. Council has elected to use a base amount and ad valorem rating structure, and has applied three rate categories – Residential, Farmland and Business.

In addition, Council also levies a special rate for the Orange Central Business area.

Rates are based on the land value of the property with the property valuations provided by the NSW Valuer General on a three year cycle with the 2020/21 rating year being the first year of the current valuation cycle.

Growth within the city from subdivisions and new land releases increases Council's rates base. Council's rating structure is reviewed annually, and is assumed to remain the same over the life of the LTFP. The following table provides an overview of each rate category, and sub category in the context of Council's overall Rates Revenue for 2020/21.

21 APRIL 2020

Long Term Financial Plan - 2020/21 - 2029/30

Ordinary Rates	No. of assessments	Value of assessments \$M	Ad Valorem Amount	Base Amount	Base Amount % of Total	Estimated Yield \$
Residential	16,225	2,423	0.005056	714.20	48.61%	23,838,230
Residential – Rural Residential	509	244	0.002632	714.20	36.18%	1.004.906
Residential – Clifton						
Grove Residential –	230	77	0.003742	714.20	36.27%	452,922
Ammerdown	43	18.1	0.004016	714.20	29.65%	103,593
Residential – Village	190	24	0.003385	423.89	49.74%	161,926
Farmland	373	334	0.001366	714.20	36.88%	722,400
Business	1,293	606	0.012151	714.20	11.14%	8,289,402
Business – Village	19	2	0.003652	390.00	49.51%	14,968
Special Rates						
Orange Central						
Business Area	327	175	0.004065	N/A	N/A	713,186
					TOTAL	\$35,301,533

Note: The Revenue identified in this table represents the gross anticipated revenue prior to the application of Pensioner Rebates, Provision for Doubtful Debts and other abandonments.

Rate Pegging

Since 1977, the regulation of council rates in NSW has been largely based on an approach known as 'rate pegging'. Under this approach, each year the NSW Government determines the maximum amount by which councils can increase their annual general income. Individual councils can then adjust their rates and annual charges so their general income increases up to this maximum amount, or seek a special variation to exceed the amount.

From 2011/12 the responsibility for determining the annual rate peg has been delegated to the Independent Pricing and Regulatory Tribunal (IPART). Under this framework a new Local Government Cost Index has been established by IPART and this index, less a productivity coefficient, will form the basis for the rate peg each year. This LTFP assumes that this process will continue for the life of the plan. The following table presents the rate pegging assumption applied in the LTFP.

Year	Rate Peg
2014/15	2.3%
2015/16	2.4%
2016/17	1.8%
2017/18	1.5%
2018/19	2.3%
2019/20	2.7%
2020/21	2.6%
2021/22 and thereafter	2.5%

Pension Rebate

The Local Government Act provides for all eligible pensioners to receive:

- a 50 per cent rebate of rates and domestic waste management charges to a maximum of \$250; and
- a 50 per cent rebate of water and sewer charges to a maximum of \$87.50 each.

Of these rebates, 55 per cent are funded through a State Government subsidy, with the remaining 45 per

COUNCIL MEETING

cent being recovered across the balance of the rating base.

In addition, Council policy provides a further voluntary rebate to eligible pensioners, the amount of which varies depending on when the eligible pensioner became the owner occupier.

Eligible pensioners who were owner occupiers prior to 30 June 2006 receive a ten per cent rebate, and a five per cent rebate is granted to those who became owner occupiers after this date.

Pensioner Rebate	Rebate granted in accordance the Local Government Act	Additional Voluntary Rebate offered by Orange City Council	State Government Subsidy
Rates	\$565,510	\$298,100	\$311,030
Domestic Waste Management	\$138,440	\$35,140	\$76,140
Water	\$238,260	\$49,700	\$131,040
Sewer	\$234,710	\$96,310	\$129,090

The LTFP assumes that the level of rebates grants, and subsidies received from the State Government remain unchanged for the period of the plan.

Stormwater charges

The Local Government Act provides Council with the option to charge a levy to improve its stormwater network. The LTFP assumes that this will continue throughout the duration of the plan.

Stormwater Management Service Charge	\$
Residential	25.00
Residential – Strata	12.50
Business – 0m² to 350m²	25.00
Business – 351 m ² to 700 m ²	50.00
Business - 701 m ² to 1,000 m ²	75.00
Business – 1,001 m ² an above	100.00
Business – Strata	5.00
Villages	25.00

Domestic Waste Management

Under the Local Government Act, the domestic waste service is a service that needs to be established on a full cost recovery basis. All costs associated with the administration, collection, recycling, disposal treatment, community education, and the provision for future remediation works are all part of the costs to be recouped from the individual ratepayer.

Council has responded to the China Sword Policy and consequent ramifications on recycling operations, both domestically and on a global scale, by applying pressure to the State Government for support through interim funding of a one-off \$47 million assistance package. Financial assistance is capped at \$75 per tonne and only available for a four month period ending 31 August 2018. The package provides a range of short, medium and long term initiatives to ensure kerbside recycling continues, and to promote industry innovation. Orange City Council and other effected NetWaste Councils made application to access this funding as a short term measure to offset extra processing costs by the recycling contractor, and to develop a regional strategic plan which is a requirement of the relief funding package. The extra processing costs, strategic plan development costs and legal costs associated with amending the current recycling and collection contract will be paid for by this funding. Ongoing additional processing costs of \$60 per tonne after 31 August 2018 will have to be met through a necessary increase on the domestic recycling charge. This has been reflected in the proposed 2020/21 Fees and Charges.

Council has prepared a 30-year model to project the domestic waste management charges included in the LTFP. Details on waste charges and revenue is:

Domestic Waste Management	Number of	Number of	Total Revenue \$'000s
Charge	Assessments	Services	
Domestic Garbage Charge	16,568	17,500	4,292
Domestic Recycling Charge	16,563	17,422	1,565
Depot Access Charge	940		21
Domestic Organics Charge	16,542	16,963	1,187
Organics Equalisation Levy	16,549		386

Water Pricing

As part of Council's implementation of Best Practice Management for the provision of water supply services, Council has a two part water pricing structure, being an Access Charge and Usage Charge. To ensure the financial sustainability of Council's water supply service the following increases have been applied in the LTFP.

Year	Increase
2020/21	2.5%
2021/22 and thereafter	2.5%

Sewer Pricing

As part of Council's implementation of Best Practice Management for the provision of sewerage services Council has developed its pricing structure to accommodate the service provided to its domestic customers and its business/commercial customers. To ensure the financial sustainability of Council's sewerage service the following increases have been applied in the LTFP.

Year	Increase
2020/21	2.5%
2021/22 and thereafter	2.5%

Fees and Charges

Council is a multi-disciplinary organisation that provides extensive services to the community and this category of income provides approximately 29 per cent¹ of Council's revenue. Fees and charges income includes Statutory Charges and User Fees and Charges including those for commercial activities but excludes Domestic Waste Charges.

Statutory Fees charged by Council are subject to direction through regulation and other State Government controls. Council does not set these fees and does not have the power to vary the fee once set. Examples of statutory fees include development assessment fees, planning certificates and building certificates

User Fees and Charges include a diverse range of services from traditional local government services including development related activities, swimming pools, sporting facilities and hall hiring, to other more commercial activities including Children's services and property development activities. A number of these revenues are subject to fluctuations particularly as a response to economic

¹ Source: Orange City Council General Purpose Financial Statements for the year ended 30 June 2019

conditions.

All fees in this category are annually reviewed and some of the general considerations for setting these fees include:

- Cost of the service or operation
- Consumer Price Index
- Other revenue sources which my fund the service
- Laws and regulations
- Ability of the persons/group using the service to pay
- Benefit to the community (possible subsidised service)
- Benchmarking with others providing a similar service.

Grants and Contributions

Grants and contributions provide a significant source of funds for Council and represent approximately 26 per cent² of Council's revenue. This income can be separated into two categories: general or specific purpose.

General Purpose

Council receives two general purpose grants in the form of the Financial Assistance Grant and the Pensioners Rates Rebate Subsidy.

The Financial Assistance Grant is an annual allocation from the Federal Government and represents Council's allocation of general taxation revenues.

Specific Purpose

These grants and contributions can be either Operating or Capital in nature and are tied to specific works or services.

This income has been set at the levels expected to be received in 2020/21 and indexed annually by CPI, with corresponding adjustments being made for capital programs.

Developer contributions have been indexed in accordance with the applicable Contributions Plan and existing Voluntary Planning Agreements, and the timing of payments have been considered and appropriately incorporated into the LTFP.

For the purpose of the LTFP it has been assumed that all revenues will be in line with established plans and any reduction will be mirrored in infrastructure provision or replaced by grant revenues.

Interest and Investment Revenue

Council has an investment portfolio that varies in size from year to year, however it is projected to average approximately \$144 million over the life of the LTFP. These funds are a mixture of unspent loan funds and grants, developer contributions and contributions for specific works, other restricted funds and general revenue with the income generated being tied to the source of funds.

All investments placed by Council are done so in accordance the Minister's Investment Order and Council's adopted Investment Policy.

In the current investment environment, interest rates are low. In March 2020 the Cash Rate as announced by the Reserve Bank of Australia (RBA) was 0.25 per cent³.

² Source: Orange City Council General Purpose Financial Statements for the year ended 30 June 2019

³ Source: www.rba.gov.au/statistics/cash-rate

Interest earnings are a component of Council's revenue each year and are subject to fluctuations in interest rates as they respond to economic conditions. The LTFP has assumed an estimated return of 75 basis points above the RBA cash rate.

Expenditure

Attachment 4

Employee costs

Employee costs are Council's single biggest area of expenditure each year.

The LTFP has factored in an estimated overall average increase largely consistent with CPI each year to the employee costs allocation. This forecast is primarily attributable to known and predicted NSW Local Government (State) Award increases and continued increased superannuation contributions, the impact on Workers Compensation, Employee Leave Entitlements and staff progressing through the salary system.

Salaries and Wages

Council's salaries and wages budget calculation includes an assumption that staff will take four weeks annual leave each year. Council's employee leave entitlement liabilities are actively managed with a number of strategies employed to contain this liability whilst balancing the pressures on the workforce and ensuring work/life balance.

Superannuation

The minimum level of superannuation for employees who are not members of the Local Government Superannuation Scheme (LGSS) Defined Benefit Scheme (DBS) is set at 9.5 per cent for 2020/21. For the purposes of the LTFP it has been assumed that this percentage will remain static for the life of the plan.

Council has a number of employees covered by the DBS which requires members to contribute a percentage of their salary to superannuation. This percentage is reviewed and varied by employees on an annual basis. Council's contribution is calculated based on the percentages nominated by the employees. An increase in the percentages nominated by employees will result in an increase in superannuation costs. It has been assumed for this plan that the percentages nominated by employees for the 2020/21 year will remain unchanged for the duration of this plan. In addition, Council is required to make a further contribution to the DBS Fund to assist in meeting the present short-fall in this fund. At the time of preparing this Plan it was not known when this additional contribution will cease, accordingly, this Plan has been prepared on the assumption that this contribution will continue throughout the duration of this Plan.

Interest on Borrowings

Council has an external loan portfolio of \$25.6 million, with the average interest rate of all loans being 3.79 per cent.

Council also maintains an internal loan portfolio of \$13.1 million with an interest rate of 2 per cent reviewed annually in accordance with the Minister's Approval of internal loans pursuant to Sections 410(3) and 410(4) of the Local Government Act 1993.

For the purposes of the LTFP an interest rate of 2.5 per cent has been applied to any new external loans identified throughout the life of the plan.

Materials and contracts

Expenditure on all major expenditure items including materials and contracts have been increased by CPI. All long term contracts have been increased in line with the contract terms.

Other Expenses

Depreciation

Attachment 4

Depreciation has been included in the LTFP based on the estimated remaining lives of existing assets. Council's assets are re-valued in accordance with Australian Equivalents to International Financial Reporting Standards and the NSW Local Government Code of Accounting Practice and Reporting Guidelines. Depreciation is calculated on these revised values and adjusted for any new / disposed assets during the periods between revaluation cycles.

Asset Management

The aim of all asset management programs is to maintain existing assets to maximise their economic life, replacing and upgrading assets as required, to ensure they continue to benefit our community.

There is a strategic approach to this mantra which is articulated in the Assets Management Planning systems and documents.

Orange City Council has completed a comprehensive review of its infrastructure culminating in the development of an Asset Management Policy, Asset Management Strategy and Asset Management Plans covering the key assets managed by Council.

The Asset Management Strategy also makes it clear, for each asset class, if a funding gap exists. Where this is evident, the Assets Management Strategy outlines a number of options available to manage these gaps, including improving maintenance to extend the life of assets and defer renewals, and improving efficiency and introducing innovative practices for carrying out maintenance and renewal works. The renewal expenditure contained within the LTFP aligns with relevant reserves and sustains Council's assets at a viable level. These options are discussed in more detail in each of the Asset Management Plans.

Borrowings / Loans

Loan Funding – current - External

The table below provides details of loans currently held by Orange City Council.

LOA	LOANS - PRINCIPAL OUTSTANDING AS AT 10 FEBRUARY 2020												
Cost centres	Loan No.	Institution	Loan Amount (\$)	Drawn Down	Interest Rate	Term (γrs)	Principal Outstanding (\$)						
Airport Expansion	4001	NAB	3,000,000	Nov-12	5.48%	10	1,075,304						
Southern Feeder Road/ Airport Expansion	4002	NAB	4,641,000	Мау-15	3.58%	10	2,648,517						
Southern Suburb (LIRS Program)	4003	NAB	7,700,000	May-15	3.91%	10	4,415,804						
Accelerated Roads Program	4004	NAB	3,000,000	Мау-16	3.24%	10	2,066,491						
Regional Waste Facility	6000	ANZ	8,000,000	Nov-12	5.96%	20	6,180,641						
Accelerated Roads Program 16/17	7001	СВА	2,640,000	Мау-17	3.25%	10	1,983,574						
Accelerated Roads Program 17/18	10001	NSW Treasury	2,608,000	Jun - 18	3.26%	10	2,268,681						
LED Street lighting, Cricket Centre, Animal Shelter	10003	NSW Treasury	5,000,000	Jan -20	1.61%	5	5,000,000						
		TOTAL	\$36,589,000	LO: Ol	\$25,639,012								

Loan Funding - current - Internal

The table below provides details of internal loans utilised by Orange City Council.

Borrower (by purpose)	Lender (by purpose)	Purpose of Loan	Date of Ministerial Approval	Loan Amount (\$)	Drawn Down	Interest Rate	Term (γrs)	Additional Comments	Principal Outstanding (\$)
Water	Sewer	Construction of the Macquarie Pipeline	13/10/10	8,166,000	8,166,000 Jun-15 296 20 Interest only over term of loan with balloon payment of principal in 2035		8,166,000		
General	Sewer	Construction of 24 hour Emergency Helicopter Hangar	16/11/16	3,300,000	Jun-16	2%	Interest and		2,958,000
General	Sewer	Purchase of properties within the Orange Airport precinct	22/06/17	2,493,000	2,493,000 Jun-17		2% 10 lr		1,992,032
			TOTAL	\$13,959,000		LOAN PRINCIPAL OUTSTANDING			\$13,116,032

21 APRIL 2020

Long Term Financial Plan - 2020/21 - 2029/30

Loan Funding - proposed

The funding sources for the LTFP anticipates additional funding required for the following purpose:

- 2020/21 \$1M Regional Art Gallery extension
- 2020/21 \$1.5M Southern Feeder Road
- 2020/21 \$5M Future City project
- 2021/22 \$5M Future City project

Monitoring Our Financial Performance

Key Performance Indicators (KPIs)

Indicator	2016/17	2017/2018	2018/19	2019/20 Original	2020/21 Estimate*	Target
Unrestricted Current Ratio	1.64:1	2.75:1	3.4:1	1.56:1	1.65:1	>1.5:1
Debt Service Cover Ratio	6.93:1	8.02:1	6.54:1	4.42:1	2.96:1	>2:1
Rates, Annual charges, interest and extra charges outstanding	5.70%	6.27%	6.35%	6.30%	6.02%	<10%
percentage						

^{*}Estimates as at time of publication

Unrestricted Current Ratio

The purpose of this ratio is to assess the adequacy of working capital and the ability to satisfy obligations in the short term for the unrestricted activities of Council. This relates mainly to the day to day operational expenses of running the business of Council.

Debt Service Cover Ratio

The purpose of this ratio is to measure the availability of operating cash to service debt including interest and principal repayments.

Rates, Annual Charges, interest and extra charges outstanding percentage

This ratio measure indicates Council's success in recovering its annual rates and charges, which includes water availability and usage charges. The higher the percentages of outstanding rates and charges debt, the greater the potential threat to Council's cash flows, in that every dollar not received is less available cash for day to day operations. This ratio is influenced by the timing of the fourth quarter water accounts and the due dates that are often very close to year end or early July.

Sensitivity Analysis and Risk Assessment

Risk Management

Council has implemented a comprehensive Enterprise Risk Management program that assesses all areas of Council's operations under risk considerations.

The greatest risks associated with financial modelling is that income is overstated and/or expenditure understated, which can result in there being insufficient capacity for Council to carry out the activities as identified in the Delivery/Operational Plan.

Sensitivity Analysis

Council has modelled three different scenarios as part of its sensitivity analysis (Appendix 1).

Scenarios	
Base Scenario	Applies the assumptions as detailed within this Plan
Scenario One	This scenario assumes a Rate Peg increase of 1.8% , Water Pricing increase of 3.0% , Sewer Pricing increase of 3.0% and a CPI increase of 2.5% for each year under this plan.
Scenario Two	This scenario assumes a Rate Peg increase of 1.0%, Water Pricing increase of 3.0%, Sewer Pricing increase of 3.0% and a CPI increase of 2.5% for each year under this plan

Review and Monitoring

The LTFP is subject to annual review. Council also reviews the budget as presented in the Delivery/Operational Plan on a quarterly basis.

Quarterly Reporting

Each quarter, all Managers are required to review their actual and forecast performance for the relevant financial year and report reasons for variation to their budgets as approved by Council. Managers are also tasked with identifying opportunities for an improved financial result.

Variations and proposals arising from the Managers' reviews are then presented to General Manager for consideration before presenting them to Council. Upon resolution, Council's budget is then adjusted to reflect these changes.

This quarterly reporting process enables Council to track its progress of the LTFP via the Delivery Operational Plan to inform the community of its progress in delivering the latest revised budget.

Annual Budgeting process

Each year, an extensive, detailed and complete budget process is undertaken by Council. Incorporated into this process is a comprehensive review of the LTFP. The Managers and Directors identify emerging projects and proposes them for consideration to the forecast budgets produced over the 10 years that the LTFP covers.

APPENDIX 1: BASE CASE (PREFERRED SCENARIO)

Orange City Council 10 Year Financial Plan for the Years ending 30 June 2030 INCOME STATEMENT - CONSOLIDATED	Actuals	Current Year					Projecte	d Voore				
Scenario: Base Scenario	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	u reais 2025/26	2026/27	2027/28	2028/29	2029/3
Scenario. Base Scenario	2010/19	2019/20	2020/21 \$	2021/22	2022/23	2023/24	2024/23	2023/20	2020/21 \$	2027/20	2020/29	2029/3
Income from Continuing Operations	,	,	-		Ψ			Ψ		Ψ		
Revenue:												
Rates & Annual Charges	43,936,000	46,480,946	47.842.730	49,028,041	50 242 985	51,488,306	52,764,755	54,073,117	55,414,188	56.788.786	58.197.752	59,641,936
User Charges & Fees	37,116,000	35,753,113	33.711.118	36,533,713	37 ,437 ,518	38,363,858	39,313,314	40,286,456	41,283,877	42 259 688	43,305,493	44,377,456
Interest & Investment Revenue	4,603,000	3,168,680	3,314,806	3,362,977	3,412,423	3,463,176	3,552,241	3,624,365	3,671,324	3,719,585	3,785,822	3,853,756
Other Revenues	4,498,000	6,208,380	5,333,581	5,476,629	5,626,905	5,783,468	5,947,753	6,120,302	6,261,537	6,365,702	6,439,950	3,267,826
Grants & Contributions provided for Operating Purposes	13,876,000	11,033,165	16,897,770	9,792,490	9,845,198	10,050,775	10,280,361	10,485,939	10,721,339	10,974,439	11,233,790	11,499,548
Grants & Contributions provided for Capital Purposes	19,142,000	49,964,970	41,813,774	46,527,137	16,409,969	20,264,795	31,080,692	6,619,737	6,752,009	7,437,587	7,026,553	7,168,995
Other Income:												
Net gains from the disposal of assets	2,798,000			-	-	-	-	80,000	-	-	-	
Fair value increment on investment properties	-			-	-	-	-	-	-	-	-	
Reversal of revaluation decrements on IPPE previously expensed	-			-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-		-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities				-	-	-	-	-	-	-	-	
Total Income from Continuing Operations	125,969,000	152,609,254	148,913,779	150,720,987	122,974,998	129,414,378	142,939,116	121,289,916	124,104,274	127,545,787	129,989,360	129,809,517
Expenses from Continuing Operations												
Employee Benefits & On-Costs	37,942,000	42.549.732	43,828,179	44,644,355	45.756.145	46,903,329	48.076.899	49,282,709	50,522,413	51.548.121	52,846,261	54,445,320
Borrowing Costs Materials &	1,061,000	1,504,768	1,851,259	1,792,741	1,594,340	1,403,568	1,174,690	991,106	871,153	761,862	662,363	534,380
Contracts Depreciation &	30,498,000	32,171,249	36,906,161	29 291 668	29,862,513	30,485,886	31.567.382	31,775,189	32.568.877	32,993,664	34.010.916	35,615,107
Amortisation Impairment of	17,532,000	17,969,451	18,300,238	18,654,796	19,021,733	19,391,085	19,768,054	20,152,809	20,545,533	20,832,339	21 235 784	21,439,574
investments Impairment of												
receivables Other Expenses	-			-	-	-	-	-	_	-	-	-
Interest & Investment Losses	6,402,000	7,833,158	7,689,160	7,887,306	8,106,959	8,334,282	8,584,083	8,814,153	9,050,843	9,273,802	9,477,971	7,923,132
Net Losses from the Disposal of Assets	-	-		-	-	-	-	-	-	-	-	
Revaluation decrement/impairment of IPPE	-	-		-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-			-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	-			-	-	-	-	-	-	-	-	-
Operating Result from Continuing Operations	93,435,000	102,028,358	108,574,997	102,270,866	104,341,690	106,518,150	109,171,108	111,015,966	113,558,819	115,409,788	118,233,295	119,957,513
	32,534,000	50.580.896	40.338,782	48.450.121	18.633.308	22.896.228	33,768,008	10.273.949	10,545,455	12.135.999	11.756.065	9.852,004
Discontinued Operations - Profit/(Loss)	02,001,000	00,000,000	10,000,102	10,100,121	10,000,000	LLjocojeLo	00,100,000	10,210,010	10,010,100	12,100,000	,	0,002,001
Net Profit/(Loss) from Discontinued Operations				-	-	-	-	-	-	-	-	
Net Operating Result for the Year	-	-	-	-	-	-	-	-	-	-	-	
Net Operating Result before Grants and Contributions provided for	32,534,000	50,580,896	40,338,782	48,450,121	18,633,308	22,896,228	33,768,008	10,273,949	10,545,455	12,135,999	11,/56,065	9,852,004
Capital Purposes												
	13,392,000	615,926	(1,474,992)	1,922,984	2,223,339	2,631,433	2,687,316	3,654,212	3,793,446	4,698,412	4,729,512	2,683,009
	13,332,000	013,320	(1,414,552)	1,522,504	2,223,333	2,031,433	2,001,510	3,004,212	3,133,440	4,000,412	4,123,312	2,000

Orange City Council 10 Year Financial Plan for the Years ending 30 June 2030												
BALANCE SHEET - CONSOLIDATED	Actuals	Current Year	2000.04	2024 22	2000 100	2022 24	-	ed Years	2002.07	2027.00	2020 00	
Scenario: Rate Peg 1.8%, Water 3%, Sewer 3%, CPI 2.5%	2018/19 \$	2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	2024/25 §					
ASSETS Current Assets												
Cash & Cash Equivalents	12,929,000	23,323,168	11,214,154	19,469,941	14,837,982	23,241,922	29,102,758	37,629,373	45,504,479	63,580,876	75,706,377	92,834,634
Investments Receivables	128,750,000 17,422,000	108,062,744 13,371,753	107,664,844 13,524,533	107,664,844 14,151,335	105,373,924 13,936,706	102,501,877 14,301,090	102,501,877 14,889,208	102,501,877 14,934,517	102,501,877 15,304,121	102,501,877 15,727,772	102,501,877 16,069,914	102,501,877 13,476,707
Inventories	675,000	751,889	1,201,937	594,247	595,869	562,543	578,814	578,988	597,283	596,756	611,518	613,880
Other Non-current assets classified as "held for sale"	22,000	43,665	39,048	38,507 -	39,198	40,072	41,573	41,904	42,897 -	43,629 -	44,690 -	42,552
Total Current Assets	159,798,000	145,553,218	133,644,517	141,918,874	134,783,679	140,647,504	147,114,230	155,686,658	163,950,657	182,450,910	194,934,375	209,469,650
Non-Current Assets	22 247 000	12.004.250	10 000 500	40 COO FOO	14 445 144	20.204.005	20.204.005	20 204 665	20.204.005	20 204 005	20.204.005	20 204 665
Investments Receivables	22,217,000 283,000	42,904,256 1,621,503	42,639,538 1,649,339	42,639,538 1,686,858	41,115,411 3,094,800	39,204,665 3,120,494	39,204,665 3,146,895	39,204,665 3,174,020	39,204,665 3,201,889	39,204,665 3,230,518	39,204,665 3,259,927	39,204,665 3,290,134
Inventories Infrastructure, Property, Plant & Equipment	17,583,000 1,126,484,000	15,393,101 1,194,617,945	13,059,472 1,250,700,321	7,845,395 1,295,856,550	7,181,339 1,317,825,115	4,943,221 1,329,547,391	4,943,221 1,350,898,287	4,943,221 1,348,347,917	4,943,221 1,346,722,937	4,943,221 1,336,655,220	4,943,221 1,332,111,781	4,943,221 1,321,659,338
Investments Accounted for using the equity method	1,120,404,000	1,154,017,545	- 120,700,700	-	- ۱۱۵، دعم ۱۱۲ م	- 100, 140, 020, 1	- 1000 000 000	- 119 149 049 1	7040 م 22 م 400 م 1	-	- 1,302,111,701	-
Investment Property Intangible Assets					-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale" Other		-		-	-	-	-	-	-	-	-	-
Total Non-Current Assets	1,166,567,000	1,254,536,805	1,308,048,670	1,348,028,341	1,369,216,665	1,376,815,771	1,398,193,068	1,395,669,823	1,394,072,711	1,384,033,624	1 379 519 594	1,369,097,357
TOTAL ASSETS	1,326,365,000	1,400,090,024	1,441,693,187	1,489,947,215	1,504,000,344	1,517,463,275	1,545,307,298	1,551,356,481	1,558,023,369	1,566,484,534	1,574,453,969	1,578,567,007
LIABILITIES Current Liabilities												
Bank Overdraft												
Payables Income received in advance	7,142,000 3,314,000	13,544,375 5,191,126	12,528,331 4,711,285	12,408,169 5,147,854	12,592,915 5,275,837	12,824,799 5,407,350	13,216,206 5,542,802	13,337,443 5,682,112	13,623,368 5,817,796	13,834,005 5,941,345	14,143,242 6,066,373	13,561,699 5,394,201
Borrowings Provisions	2,611,000	4,465,657	5,405,586	6,038,610	9,428,774	5,845,456	3,707,568	3,402,044	2,989,596	3,068,152	3,197,997	1,979,281
Liabilities associated with assets classified as "held for sale"	7,585,000	7,583,708	7,583,708	7,583,708 -	7,583,708	7,583,708	7,583,708	7,583,708	7,583,708	7,583,708 -	7,583,708	7,583,708
Total Current Liabilities	20,652,000	30,784,866	30 228 909	31,178,341	34,881,234	31,661,314	30,050,283	30,005,307	30,014,468	30,427,210	30,991,319	28,518,888
Non-Current Liabilities Pavables												
Income received in advance				-	-				-			
Borrowings Provisions	19,682,000 1,679,000	32,691,966 1,680,292	34,786,380 1,680,292	33,747,770 1,680,292	25,701,936 1,680,292	19,856,480 1,680,292	16,148,912 1,680,292	12,746,867 1,680,292	9,757,270 1,680,292	6,689,118 1,680,292	3,491,121 1,680,292	1,511,840 1,680,292
Investments Accounted for using the equity method Liabilities associated with assets classified as "held for sale"	- 1,010,000	1,000,232	1,500,232	1,000,202	1,000,202	1,000,232	1,000,232	1,000,232	- 1,000,202	1,000,202	1,000,202	1,000,202
Total Non-Current Liabilities TOTAL LIABILITIES	21,361,000	34,372,258	36,466,672	35,428,062	27,382,228	21,536,772	- 17,829,204	14,427,159	11,437,562	8,369,41U	5,1/1,414	3,192,132
Net Assets	42,013,000 1,284,352,000	65,157,124 1,334,932,900	66,695,581 1,374,997,606	66,606,403 1,423,340,812	62,263,462 1,441,736,882	53,198,086 1,464,265,189	47,879,487 1,497,427,811	44,432,466 1,506,924,015	41,452,030 1,516,571,339	38,796,620 1,527,687,914	36,162,733 1,538,291,236	31,711,020 1,546,855,987
EQUITY	.,204,002,000	1,004,002,000	1,017,001,000	1,120,040,012	.,. 71,130,002	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	1,101,721,011	1,000,027,010	.,,	1,021,001,014	1,000,001,200	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Retained Earnings Revaluation Reserves	773,798,000	824,378,900	864,443,606	912,786,812	931,182,882	953,711,189	986,873,811	996,370,015	1,006,017,339	1,017,133,914	1,027,737,236	1,036,301,987
	510,554,000	510,554,000	510,554,000	510,554,000	510,554,000	510,554,000	510,554,000	510,554,000	510,554,000	510,554,000	510,554,000	510,554,000
Council Equity Interest Minority Equity Interest	1,284,352,000	1,334,932,900	1,374,997,606	1,423,340,812	1,441,736,882	1,464,265,189	1,497,427,811	1,506,924,015	1,516,571,339	1,527,687,914	1,538,291,236	1,546,855,987
Total Equity	1,284,352,000	1,334,932,900	1,374,997,606	1,423,340,812	1,441,736,882	1,464,265,189	1,497,427,811	1,506,924,015	1,516,571,339	1,527,687,914	1,538,291,236	1,546,855,987
1												

Orange City Council 10 Year Financial Plan for the Years ending 30 June 2030 CASH FLOW STATEMENT - CONSOLIDATED Scenario: Base Scenario	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projecte 2024/25 \$	d Years 2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
Cash Flows from Operating Activities Receipts:												
Rates & Annual Charges User Charges & Fees Uniteres & Investment Revenue Received Grants & Contributions Bonds & Deposits Received	43,804,000 38,200,000 4,350,000 32,388,000	46,486,992 35,985,624 2,477,508 60,998,135	47,765,754 33,797,360 2,887,794 58,711,544	48,961,262 36,417,638 2,788,545 56,319,627	50,174,537 37,379,635 2,971,350 26,255,167	51,418,146 38,304,531 2,961,017 30,315,570	52,692,842 39,252,504 3,050,310 41,361,053	53,999,406 40,224,128 3,116,458 17,105,676	55,338,634 41,219,992 3,195,958 17,473,348	56,711,343 42,195,635 3,182,855 18,412,026	58,118,373 43,238,439 3,298,480 18,260,343	59,560,573 44,308,725 3,346,277 18,668,543
Other	5,729,000	10,719,317	4,552,504	5,517,774	6,016,308	5,675,354	5,632,128	6,378,641	6,177,096	6,293,105	6,409,696	5,403,401
Payments: Employee Benefits & On-Costs Materials & Contracts Borrowing Costs Bonds & Depostes Refunded	(37,250,000) (34,921,000) (1,077,000) (8,000)	(42,118,501) (26,192,141) (827,009)	(43,783,411) (38,486,756) (1,296,768)	(44,609,084) (28,928,722) (1,284,578)	(45,703,358) (29,694,278) (1,154,286)	(46,848,803) (30,263,757) (978,126)	(48,021,228) (31,203,074) (835,565)	(49,225,538) (31,680,500) (689,599)	(50,463,657) (32,333,052) (566,464)	(51,503,649) (32,803,978) (452,954)	(52,784,849) (33,754,731) (353,912)	(54,365,149) (36,252,094) (226,696)
Other	(6,880,000)	(7,833,158)	(7,689,160)	(7,887,306)	(8,106,959)	(8,334,282)	(8,584,083)	(8,814,153)	(9,050,843)	(9,273,802)	(9,477,971)	(7,923,132)
Net Cash provided (or used in) Operating Activities	44,335,000	79,696,767	56,458,861	67,295,156	38,138,116	42,249,650	53,344,888	30,414,519	30,991,013	32,760,582	32,953,867	32,520,447
Cash Flows from Investing Activities												
Receipts: Sale of Investment Securities Sale of Investment Property	54,294,000		351,958	-	3,102,683	4,068,754	-	-	-	-	-	-
Sale of Real Estate Assats Sale of Infrastructure, Property, Plant & Equipment Sale of non-current assats classified as "held for sale"	9,005,000 33,000	3,050,000 1,436,399	2,450,000 1,468,369	1,848,574	2,672,048	1,584,892	1,400,096	1,358,865	1,426,230	1,375,278 -	1,359,985	185,709
Sale of Interests in Joint Ventures & Associates Sale of Intangible Assets	1			-				-	-	-	-	-
Deferred Dektors Receipts Sale of Disposal Groups Distributions Received from Joint Ventures & Associates Other Investing Activity Receipts	55,000 - - -		60 - -	- - -	-	- - -	-	- - -	- - -	- - -	- - -	-
Payments: Purchase of Investment Securities	(79,980,000)											
Purchase of Investment Property Purchase of Infrastructure, Property, Plant & Equipment Purchase of Real Estate Assets Purchase of Infancible Assets	(25,512,000) (4,760,000)	(87,539,795) (1,113,766)	(75,850,983) (77,915)	(65,659,599) 5,300,000	(43,662,346) 675,000	(32,698,253) 2,275,000	(42,519,046)	(18,881,304)	(20,346,783)	(12,139,900)	(18,052,330)	(11,172,840)
Futures of Interpret Assats Deferred Detrors & Advances Made Purchase of Interests in Joint Vertures & Associates Contributions Paid to Joint Vertures & Associates Other Investing Activity Payments				-	-	-	-	-	-	-	- - -	-
Net Cash provided (or used in) Investing Activities	(46,865,000)	(84,167,162)	(71,658,511)	(58,511,025)	(37,212,615)	(24,769,607)	(41,118,950)	(17,522,439)	(18,920,553)	(10,764,622)	(16,692,345)	(10,987,131)
Cash Flows from Financing Activities Receipts:	(40,000,000)			(30,511,023)	(31,212,013)	(24) 03(001)	(41,110,000)	(11,022,400)	(10,020,000)	(10,104,022)	(10,002,040)	(10,501,151)
Proceeds from Borrowings & Advances Proceeds from Finance Leases Other Financing Advity Receipts	1	17,700,000 - -	7,500,000 - -	5,000,000 - -		-	-	-	-	-	-	-
Payments: Repayment of Borrowings & Advances Repayment of Finance Lease Liabilities	(3,400,000)	(2,835,437)	(4,465,657)	(5,405,586)	(6,038,610)	(9,428,774)	(5,845,457)	(3,707,568)	(3,402,044)	(2,989,597)	(3,068,152)	(3,197,997)
Distributions to Minority Interests Other Financing Activity Payments	1	1	1	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(3,400,000)	14,864,563	3,034,343	(405,586)	(6,038,610)	(9,428,774)	(5,845,457)	(3,707,568)	(3,402,044)	(2,989,597)	(3,068,152)	(3,197,997)
Net Increase/(Decrease) in Cash & Cash Equivalents	(5,930,000)	10,394,168	(12,165,308)	8,378,546	(5,113,109)	8,051,269	6,380,481	9,184,512	8,668,416	19,006,363	13,193,370	18,335,319
plus: Cash, Cash Equivalents & Investments - beginning of year	18,859,000	12,929,000	23,323,168	11,157,860	19,536,406	14,423,296	22,474,565	28,855,046	38,039,558	46,707,974	65,714,337	78,907,706
Cash & Cash Equivalents - end of the year	12,929,000	23,323,168	11,157,860	19,536,406	14,423,296	22,474,565	28,855,046	38,039,558	46,707,974	65,714,337	78,907,706	97,243,025
Cash & Cash Equivalents - end of the year Investments - end of the year Cash, Cash Equivalents & Investments - end of the year	12,929,000 150,967,000 163,896,000	23,323,168 150,967,000 174,290,168	11,157,860 150,615,042 161,772,902	19,536,406 150,615,042 170,151,448	14,423,296 147,512,359 161,935,656	22,474,565 143,443,605 165,918,170	28,855,046 143,443,605 172,298,651	38,039,558 143,443,605 181,483,163	46,707,974 143,443,605 190,151,579	65,714,337 143,443,605 209,157,941	78,907,706 143,443,605 222,351,311	97,243,025 143,443,605 240,686,630
		,200,100		,,	,0,,000,000	100,010,110	,,00,001		.00, .01,010	_00,.01,011		_10,000,000
Representing: - External Restrictions - Internal Restrictions - Unrestricted	134,235,206 23,355,000 6,305,794 163,896,000	133,866,927 20,131,634 20,291,607 174,290,168	129,942,287 15,176,324 16,654,291 161,772,902	136,380,745 14,946,857 18,823,846 170,151,448	132,733,900 10,899,065 18,302,690 161,935,656	142,616,722 9,086,641 14,214,806 165,918,170	148,673,097 10,001,627 13,623,927 172,298,651	155,373,413 11,217,442 14,892,308 181,483,163	160,429,501 12,457,930 17,264,148 190,151,579	175,086,976 12,444,528 21,626,438 209,157,941	183,957,898 12,414,205 25,979,208 222,351,311	197,517,806 12,039,355 31,129,469 240,686,630
	,,	,255,130	101,111,002	,,		. 30,010,110	EjEoojoo I	. 2 13 1003 100	.50,101,010	-20,101,011		_10,000,000

APPENDIX 2: SCENARIO ONE

Orange City Council												
10 Year Financial Plan for the Years ending 30 June 2030												
INCOME STATEMENT - CONSOLIDATED	Actuals	Current Year					Projecte	l Voare				
Scenario: Rate Peg 1.8%, Water 3%, Sewer 3%, CPI 2.5%	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Scenario. Rate reg 1.5%, Water 5%, Sewer 5%, CFI 2.5%	2010/13	\$	2020/21	\$ \$	\$	2023/24	2024/23	2023/20 \$	\$	\$	2020/25 \$	2023/30
Income from Continuing Operations	,			,		J				J		
Revenue:												
Rates & Annual Charges	42,020,000	46,480,946	47.500.005	40.000.000	49,836,763	50,000,050	£1 000 07£	52 961 545	E4 000 004	EE 20E COO	EC 272 E24	E7 E70 040
User Charges & Fees	43,936,000 37,116,000	35,753,113	47 ,532 ,035 33 ,747 ,735	48,838,896 36,615,943	49,636,763 37,606,502	50,862,058 38,622,185	51,882,975 39,663,642	40,731,509	54,068,851 41,826,450	55,205,600 42,902,649	56,372,521 44,051,783	57,570,348 45,230,091
Interest & Investment Revenue	4,603,000	3,168,680	3,314,806	3,362,977	3,412,423	3,463,176	3,552,241	3,624,365	3,671,324	3,719,585	3.785.822	3,853,756
Other Revenues	4,498,000	6,208,380	5,333,581	5,476,629	5,626,905	5,783,468	5,947,753	6,120,302	6,261,537	6,365,702	6,439,950	3,267,826
Grants & Contributions provided for Operating Purposes	13,876,000	11.033.165	16,897,770	9,792,490	9,845,198	10.050,775	10,280,361	10,485,939	10,721,339	10.974.439	11,233,790	11,499,548
Grants & Contribution's provided for Capital Purposes			41,813,774	46,527,137			31,080,692	6,619,737	6,752,009	7,437,587	7,026,553	
Other Income:	19,142,000	49,964,970	41,613,774	46,527,137	16,409,969	20,264,795	31,080,692	6619/3/	6,752,009	7 437 507	7 µ26 553	7,168,995
Net gains from the disposal of assets	2,798,000							80,000				
Fair value increment on investment properties	2,796,000			-	-	-	-	000,000	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed				-	-	-	-	-	-	-	-	
Reversal of impairment losses on receivables				-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities				-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	125,969,000	152,609,254	148,639,701	150,614,072	122,737,760	129,046,458	142,407,664	120,623,397	123,301,510	126,605,562	128,910,419	128,590,564
Total income from Continuing Operations	123,303,000	132,003,234	140,035,701	130,014,072	122,737,700	123,040,430	142,407,004	120,023,337	123,301,310	120,003,302	120,510,415	120,330,304
Expenses from Continuing Operations												
Employee Benefits & On-Costs	37.942,000	42,549,732	43.828.179	44,644,355	45,756,145	46,903,329	48,076,899	49 282 709	50,522,413	51,548,121	52.846.261	54,445,320
Borrowing Costs Materials &	1,061,000	1,504,768	1,851,259	1,792,741	1,594,340	1,403,568	1,174,690	991.106	871,153	761,862	662,363	534,380
Contracts Depreciation &	30,498,000	32,171,249	36,906,161	29 291 668	29.862.513	30,485,886	31,567,382	31,775,189	32,568,877	32,993,664	34,010,916	35,615,107
Amortisation Impairment of	17,532,000	17,969,451	18,300,238	18,654,796	19,021,733	19,391,085	19,768,054	20,152,809	20,545,533	20,832,339	21 235 784	21,439,574
investments Impairment of	,				,,		-			,,		
receivables Other Expenses				-	_	_	_	_	_	_	_	_
Interest & Investment Losses	6,402,000	7,833,158	7,689,160	7,887,306	8,106,959	8,334,282	8,584,083	8,814,153	9,050,843	9,273,802	9,477,971	7,923,132
Net Losses from the Disposal of Assets		-			-1							- 1
Revaluation decrement/impairment of IPPE					_	_	_		_	_	_	
Fair value decrement on investment properties												
Joint Ventures & Associated Entities				_	_	_	_	_	_	_	_	_
Total Expenses from Continuing Operations				_	_	_	_	_	_	_	_	
* * * * * * * * * * * * * * * * * * * *	93,435,000	102,028,358	108,574,997	102,270,866	104,341,690	106,518,150	109,171,108	111,015,966	113,558,819	115,409,788	118233295	119,957,513
Operating Result from Continuing Operations	,,	,,	100,011,001	,,	10.1,0.1,000	100,010,100	100,111,100	,,		,,	,,	, ,
-	32,534,000	50,580,896	40,064,704	48,343,206	18,396,070	22,528,307	33,236,556	9,607,430	9,/42,691	11,195,774	10,677,124	8,633,051
Discontinued Operations - Profit/(Loss)	,,		,,	,	,,		,,	-,,	-,,	,,	,,	-,,
Net Profit/(Loss) from Discontinued Operations				-	-	-	-	-	-	-	-	-
Net Operating Result for the Year				-	-	-	-	-	-	-	-	-
	32,534,000	50.580.896	40,064,704	48343206	18,396,070	22,528,307	33,236,556	9,607,430	9,742,691	11,195,774	10,677,124	8,633,051
Net Operating Result before Grants and Contributions provided for Capital Purposes	32,334,000	30,300,030	40,004,104	40,043,200	10,330,010	22,020,001	33,230,330	3,001,430	5,142,051	11,133,114	10,011,124	0,033,031
	13,392,000	615.926	(1,749,070)	1.816.069	1.986.101	2,263,512	2.155.864	2.987.693	2,990,682	3,758,187	3.650.571	1,464,056
	10,302,000	313,320	(1,143,010)	.,0 10,000	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	2,200,312	2, .33,004	2,001,000	2,000,002	5,. 30, 101	5,556,511	.,.04,000

Long Term Financial Plan - 2020/21 – 2029/30

Common Food 12 050 00		12 929 000		\$	\$	2022/23 \$	2023/24 \$	2024/25 \$	ed Years 2025/26 \$	2026/27 \$		2028/29 \$	2029/30 \$
Cash Cash Equivalents 129,000 023,023,188 11,214 154 19,11 30 14,815 18,010 10,110,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10,100,185 10		12 929 000											
Total Current Assets 189/881111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/88111 149/	Cash & Cash Equivalents Investments Receivables Inventories Other	128,750,000 17,422,000 675,000	108,062,744 13,371,753 751,889	107,442,705 13,510,108 1,201,937	107,428,360 14,138,950 594,247	104,664,575 13,912,496 595,869	101,309,578 14,263,386 562,543	101,001,683 14,836,148 578,814	101,001,683 14,864,227 578,988	101,001,683 15,214,716 597,283	101,001,683 15,617,352 596,756	101 001 683 15 936 566 611 518	101,001,683 13,318,502 613,880
Mon-Current Assets		120 700 TITIT	176 663 779	193 JULY UKY	1/11/111/161	127 EU 110	190 J17 AIT7	177 003 779	- 1024110117241	1 <u>49</u> 709977	176 RE1 RE1	198 873 309	- 449 143 701
Pre-part	Total Current Assets	109,790,000	140,000,210	133,407,952	141,411,401	134,050,119	139,417,502	144,593,240	152,190,500	120/30/0//	175,301,302	100 0∠3,390	197 100, 100
Marcine Marc	Investments Receivables Inventories Infrastructure, Property, Plant & Equipment Investments Accounted for using the equity method	283,000 17,583,000	1,621,503 15,393,101	1,633,622 13,059,472	1,676,034 7,845,395	3,073,130 7,181,339	3 087 939 4 943 221	3,103,414 4,943,221	3,119,565 4,943,221	3,136,407 4,943,221	3,153,952 4,943,221	3,172,214 4,943,221	3,191,206 4,943,221
Non-Current Assets 1,165,567,000					-	-	-	-	-	-	-	-	-
Total Non-Current Assets 1,185 567,000 1,287 558 015 1,307 885 100 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1,407 991,000 1		-		-	-	-	-	-	-	-	-	-	-
Total Assets 1,965,950,00				1			-	-				-	
LIABILITIES Current Liabilities Bank Overdraft Payables 1,242,000 13,544,375 12,528,331 12,408,168 12,592,915 12,824,799 13,216,206 13,337,443 13,623,38 13,834,005 14,143,242 13,561,869 16,0000 16,911,912 14,142,911,925 14,911,926 15,911,926 15,911,926 15,911,926 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936 15,911,936	Total Non-Current Assets	1 166 567 1111	1 254 536 805	1.317 885 165	1.347.860.187	1.368 723 171	1 375 989 991	1.397 151 522	1 394 617 313	13931119 165	1.382.968.993	1.378.433.817	1.36811111.365
Current Liabilities	TOTAL ASSETS												
Non-Current Liabilities Payables Income received in advance Borrowings Provisions Income received in advance Borrowings Provisions Income received in advance Borrowings Provisions Income received in advance Borrowings Income received in advance Income received in advance Borrowings Income received in advance Income receive Income special sp	Current Liabilities Bank Overdraft Payables Income received in advance Borrowings Provisions Liabilities associated with assets classified as "held for sale"	3,314,000 2,611,000 7,585,000	5,191,126 4,465,657 7,583,708	4,711,285 5,405,586 7,583,708	5,147,854 6,038,610 7,583,708	5 275 837 9 428 774 7 583 708	5,407,350 5,845,456 7,583,708	5,542,802 3,707,568 7,583,708	5,682,112 3,402,044 7,583,708	5,817,796 2,989,596 7,583,708	5,941,345 3,068,152 7,583,708	6,086,373 3,197,997 7,583,708	5,394,201 1,979,281 7,583,708
Payables		20 (552,000	30,704,000	30 220 303	144,071,170	34,001,234	1100104	30,030,203	יטק כטק טכ	30,014,400	30,427,210	30,750,100	20,010,000
Total Non-Current Liabilities TOTAL LIABILITIES Net Assets 21,361,000 34,372,258 42,013,000 65,157,124 66,695,581 66,606,003 66,695,581 66,606,003 66,695,581 66,606,003 66,695,581 66,606,003 66,695,581 66,606,003 66,695,581 66,606,003 66,695,581 66,606,003 66,695,581 66,606,003 66,695,581 66,606,003 66,695,581 66,606,003 66,695,581 66,606,003 66,695,581 66,606,003 66,695,581 66,606,003 66,695,581 66,606,003 66,695,581 66,606,003 66,695,581 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606,003 66,606	Payables Income received in advance Borrowings Provisions Investments Accounted for using the equity method									9,757,270 1,680,292			
TOTAL LABILITIES 21,361,000 34,372,258 36,466,672 57,382,228 27,382,228 27,382,228 27,382,228 27,382,228 27,382,228 27,382,228 27,382,228 27,382,228 27,382,228 27,382,228 27,382,228 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 27,382,282 28,383,382 28,383,382 28,383,382 28,383,382 28,383,382 28,383,382 28,383,382 28,383,382 28,383,382 28,383,382 28,383,382 28,383,382 28,383,382 28,383,382 28,383,382 28,383,382 28,383,382 28,383,382 28,383,382 28,383,382 28,383,382 28,383,382 28,383,382 28,383,382 28,383,382 28,383,382 28,383,382 28,383,382 28,383,382 28,383,382 28,383,382 28,383,382 28,383,382 28,3					-	-	-	-	-	-	-	-	-
## Assets 1,284,352,000													
EQUITY Retained Earnings Revaluation Reserves 773 798 ,000 824 ,378 900 864 ,043 ,536 912,111 245 929,955 ,728 951,655 ,407 983 ,711 ,282 991,821 ,417 999,802 p13 1 ,008,969,736 1 ,017 ,340 ,482 1 ,023 ,387 ,200 510 ,554 ,000 510 ,554 ,000 510 ,554 ,000 510 ,554 ,000 510 ,554 ,000 510 ,554 ,000 510 ,554 ,000 510 ,554 ,000 510 ,554 ,000 510 ,554 ,000 510 ,554 ,000	Net Assets												
204, 204, 205, 205, 206, 206, 206, 206, 206, 206, 206, 206	Retained Earnings Revaluation Reserves Council Equity Interest	773,798,000 510,554,000	824,378,900 510,554,000	864,043,536 510,554,000	912,111,245 510,554,000	929,955,728 510,554,000	951 655 407 510 554 000	983,711,282 510,554,000	991,821,417 510,554,000	999 802 013 510 554 000	1,008,969,736 510,554,000	1,017,340,482 510,554,000	1,023,387,200 510,554,000
Total Équity	ivinority ⊑quity interest Total Equity			-					-	-	-		-
1,284,352,000 1,334,932,900 1,334,932,900 1,34,297,536 1,422,665,245 1,404,509,728 1,462,209,407 1,494,265,282 1,510,375,417 1,510,356,013 1,519,523,736 1,527,894,482 1,533,941,200		1,284,352,000	1,334,932,900	1,374,597,536	1,422,665,245	1,440,509,728	1,462,209,407	1,494,265,282	1,502,375,417	1,510,356,013	1,519,523,736	1,527,894,482	1,533,941,200

Orange City Council 10 Year Financial Plan for the Years ending 30 June 2030												
CASH FLOW STATEMENT - CONSOLIDATED	Actuals 2018/19	Current Year 2019/20	2020/21	2021/22	2022/23	2023/24	Projecte 2024/25	d Years 2025/26	2026/27	2027/28	2028/29	2029/30
Scenario: Rate Peg 1.8%, Water 3%, Sewer 3%, CPI 2.5%	2018/19	2019/20	202W21 \$	2021/22	2022/23	2023/24	2024/25 \$	2025/26 \$	2026/27 \$	2021/26 \$	2028/29	2029/30
Cash Flows from Operating Activities		_										
Receipts: Rates & Annual Charges	43,804,000	46,486,992	47,471,038	48,763,102	49,778,689	50,802,328	51,825,874	52,898,863	54,004,489	55,139,518	56,304,676	57,500,697
User Charges & Fees	38,200,000	35,985,624	33,832,122	36,493,580	37,539,945	38,553,925	39,593,633	40,659,710	41,752,815	42,828,560	43,974,398	45,150,728
Interest & Investment Revenue Received Grants & Contributions	4,350,000	2,477,508	2,893,381	2,788,004	2,975,674	2,966,073	3,056,503	3,123,523	3,203,970	3,191,791	3,308,348	3,357,087
Bonds & Deposits Received	32,388,000	60,998,135	58,711,544	56,319,627	26,255,167	30,315,570	41,361,053	17,105,676	17,473,348	18,412,026	18,260,343 -	18,668,543
Other Payments:	5,729,000	10,719,317	4,552,504	5,517,774	6,016,308	5,675,354	5,632,128	6,378,641	6,177,096	6,293,105	6,409,696	5,403,401
Employee Benefits & On-Costs	(37,250,000)	(42,118,501)	(43,783,411)	(44,609,084)	(45,703,358)	(46,848,803)	(48,021,228)	(49,225,538)	(50,463,657)	(51,503,649)	(52,784,849)	(54,365,149)
Materials & Contracts	(34,921,000)	(26,192,141)	(38,486,756)	(28,928,722)	(29,694,278)	(30,263,757)	(31,203,074)	(31,680,500)	(32,333,052)	(32,803,978)	(33,754,731)	(36,252,094)
Barroving Costs Bonds & Deposits Refunded	(1,077,000) (8,000)	(827,009)	(1,296,768)	(1,284,578)	(1,154,286)	(978,126)	(835,565)	(689,599)	(566,464)	(452,954)	(353,912)	(226,696)
Other	(6,880,000)	(7,833,158)	(7,689,160)	(7,887,306)	(8,106,959)	(8,334,282)	(8,584,083)	(8,814,153)	(9,050,843)	(9,273,802)	(9,477,971)	(7,923,132)
Net Cash provided (or used in) Operating Activities	44,335,000	79,696,767	56,204,494	67,172,397	37,906,902	41,888,282	52,825,242	29,756,623	30,197,703	31,830,617	31,885,997	31,313,385
Cash Flows from Investing Activities												
Receipts:	54 004 000		000.040		0.045.047	4 700 700						
Sale of Investment Securities Sale of Investment Property	54,294,000		662,618	-	3,815,047	4,782,793		-	-	-	-	-
Sale of Real Estate Assets	9,005,000	3,050,000	2,450,000		-	-				-		-
Sale of Infrastructure, Property, Plant & Equipment Sale of non-current assets classified as "held for sale"	33,000	1,436,399	1,468,369	1,848,574	2,672,048	1,584,892	1,400,096	1,358,865	1,426,230	1,375,278	1,359,985	185,709
Sale of Interests in Joint Ventures & Associates				-	-	-	-	-	-	-	-	-
Sale of Intangible Assets Deferred Debtors Receipts	55,000		60					-	-	-	-	
Sale of Disposal Groups			-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates Other Investing Activity Receipts	-			-	-	-	-	-	-	-	-	-
Payments:				-	-	-	-	-	-	-	-	-
Purchase of Investment Securities Purchase of Investment Property	(79,980,000)		-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(25,512,000)	(87,539,795)	(75,850,983)	(65,659,599)	(43,662,346)	(32,698,253)	(42,519,046)	(18,881,304)	(20,346,783)	(12,139,900)	(18,052,330)	(11,172,840)
Purchase of Real Estate Assets Purchase of Intangible Assets	(4,760,000)	(1,113,766)	(77,915)	5,300,000	675,000	2,275,000	- 1	- 1 1 1				- 1
Purchase of Intangible Assets Deferred Debtors & Advances Made				-	-							-
Purchase of Interests in Joint Ventures & Associates				-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates Other Investing Activity Payments			1	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(46,865,000)	(84,167,162)	(71,347,851)	(58,511,025)	(36,500,251)	(24,055,568)	(41,118,950)	(17,522,439)	(18,920,553)	(10,764,622)	(16,692,345)	(10,987,131)
Cash Flows from Financing Activities												
Receipts: Proceeds from Borrowings & Advances		17,700,000	7,500,000	5,000,000								
Proceeds from Finance Leases	- 1	- 17,700,000	- 1,300,000	5,000,000		- :					1	
Other Financing Activity Receipts Payments:				-		-	-	-	-	-	-	-
Repayment of Borrowings & Advances	(3,400,000)	(2,835,437)	(4,465,657)	(5,405,586)	(6,038,610)	(9,428,774)	(5,845,457)	(3,707,568)	(3,402,044)	(2,989,597)	(3,068,152)	(3,197,997)
Repayment of Finance Lease Liabilities Distributions to Minority Interests					:							
Other Financing Activity Payments	-	-		-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(3,400,000)	14,864,563	3,034,343	(405,586)	(6,038,610)	(9,428,774)	(5,845,457)	(3,707,568)	(3,402,044)	(2,989,597)	(3,068,152)	(3,197,997)
Net Increase/(Decrease) in Cash & Cash Equivalents	(5,930,000)	10,394,168	(12,109,014)	8,255,787	(4,631,959)	8,403,940	5,860,836	8,526,615	7,875,106	18,076,398	12,125,500	17,128,257
plus: Cash, Cash Equivalents & Investments - beginning of year	18,859,000	12,929,000	23,323,168	11,214,154	19,469,941	14,837,982	23,241,922	29,102,758	37,629,373	45,504,479	63,580,876	75,706,377
Cash & Cash Equivalents - end of the year	12,929,000	23,323,168	11,214,154	19,469,941	14,837,982	23,241,922	29,102,758	37,629,373	45,504,479	63,580,876	75,706,377	92,834,634
			- 1,21,111	,,	. ,,,	,,		,,	1,111,111	,,	,,	, ,
Cash & Cash Equivalents -end of the year	12,929,000	23,323,168	11,214,154	19,469,941	14,837,982	23,241,922	29,102,758	37,629,373	45,504,479	63,580,876	75,706,377	92,834,634
Investments - end of the year	150,967,000	150,967,000	150,304,382	150,304,382	146,489,335	141,706,542	141,706,542	141,706,542	141,706,542	141,706,542	141,706,542	141,706,542
Cash, Cash Equivalents & Investments - end of the year	163,896,000	174,290,168	161,518,536	169,774,323	161,327,317	164,948,464	170,809,299	179,335,914	187,211,020	205,287,418	217,412,918	234,541,175
Representing:												
- External Restrictions	134,235,206	133,866,927	129,998,581	136,560,462	133,148,586	143,384,079	149,887,090	157,152,699	162,900,368	178,379,397	188,205,654	202,858,586
- Internal Restrictions - Unrestricted	23,355,000 6.305.794	20,131,634 20.291.607	15,176,324 16.343.631	14,946,857 18,267,003	10,899,065 17,279,666	9,086,641 12,477,743	10,001,627 10.920.583	11,217,442 10.965.774	12,457,930 11.852,722	12,444,528 14.463.494	12,414,205 16.793.059	12,039,355 19,643,234
	163,896,000	174,290,168	161,518,536	169,774,323	161,327,317	164,948,464	170,809,299	179,335,914	187,211,020	205,287,418	217,412,918	234,541,175

Long Term Financial Plan - 2020/21 – 2029/30

APPENDIX 3: SCENARIO TWO

Long Term Financial Plan - 2020/21 - 2029/30

Orange City Council												
10 Year Financial Plan for the Years ending 30 June 2030												
INCOME STATEMENT - CONSOLIDATED	Actuals	Current Year					Projecte	d Voore				
Scenario: Rate Peg 1%, Water 3%, Sewer 3%, CPI 2.5%	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Scenario. Rate reg 1%, Water 5%, Sewer 5%, Cri 2.5%	2010/19	2019/20	2020/21 \$	2021/22 \$		2023/24	2024/23	2023/26 \$	2020/27 \$	2027/20	2020/29	2029/30 \$
THA ARM A SPARM TY ARREST LINA TO A APPENDING	3	,	,	,	\$	•	•	,	3	•	3	<u> </u>
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	43,936,000	46,480,946	47,131,965	48,563,399	49,285,176	50,033,430	50,776,229	51,575,475	52,402,123	53,256,748	54,139,945	55,052,315
User Charges & Fees Interest & Investment Revenue	37,116,000	35,753,113	33,747,735	36,615,943	37,606,502	38,622,185	39,663,642	40,731,509	41,826,450	42,902,649	44,051,783	45,230,091
Other Revenues	4,603,000	3,168,680	3,314,806	3,362,977	3,412,423	3,463,176	3,552,241	3,624,365	3,671,324	3,719,585	3,785,822	3,853,756
Grants & Contributions provided for Operating Purposes	4,498,000	6,208,380	5,333,581	5,476,629	5,626,905	5,783,468	5,947,753	6,120,302	6,261,537	6,365,702	6,439,950	3,267,826
Grants & Contributions provided for Operating Purposes Grants & Contributions provided for Capital Purposes	13,876,000	11,033,165	16,897,770	9,792,490	9,845,198	10,050,775	10,280,361	10,485,939	10,721,339	10,974,439	11,233,790	11,499,548
Other Income:	19,142,000	49,964,970	41,813,774	137, 527, 46	16,409,969	20,264,795	31,080,692	6,619,737	6,752,009	7,437,587	7,026,553	7,168,995
Net gains from the disposal of assets	0.700.000							00.000				
Fair value increment on investment properties	2,798,000	-		-	-	-	-	80,000	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed				-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed Reversal of impairment losses on receivables		-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities				-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entitles Total Income from Continuing Operations	125,969,000	152,609,254	140 220 624	150,338,5/5	477 406 477	420 247 0211	444 2000 1140	119,237,327	121,634,782	424 CEC 7411	490077 049	126.072.531
rotal income from Continuing Operations	123,969,000	132,009,234	148,239,631	130,330,373	122,186,173	128,217,830	141,300,918	113,231,321	12 1,034,702	124,656,710	126,677,843	120,072,331
Expenses from Continuing Operations												
Employee Benefits & On-Costs	37.942,000	42.549.732	43.828.179	44,644,355	45,756,145	46,903,329	48 076 899	49,282,709	50,522,413	51,548,121	52,846,261	54,445,320
Borrowing Costs Materials &	1,061,000	1.504.768	1,851,259	1,792,741	1,594,340	1,403,568	1,174,690	991,106	871,153	761,862	662,363	534,380
Contracts Depreciation &	30,498,000	32,171,249	36,906,161	29,291,668	29.862.513	30,485,886	31 567 382	31,775,189	32,568,877	32,993,664	34,010,916	35,615,107
Amortisation Impairment of	17,532,000	17,969,451	18,300,238	18,654,796	19,021,733	19,391,085	19,768,054	20,152,809	20,545,533	20,832,339	21,235,784	21,439,574
investments Impairment of	,004,200,		.000,000	.0,001,100	10 021,100	.000, 100, 01	10,000,001	20,102,000	20,0,0,000		21,200,101	21,100,014
receivables Other Expenses				_	_	_	_	_	_	_	_	_
Interest & Investment Losses	6,402,000	7,833,158	7,689,160	7,887,306	8,106,959	8,334,282	8.584.083	8,814,153	9,050,843	9,273,802	9,477,971	7,923,132
Net Losses from the Disposal of Assets	0,102,000	. ,000,100	. ,000 , 100	. , , , , , , , , , , , , , , , , , , ,			-		٠. م ١٥٥٥ ٠	- 12.0,002		. pzo,.oz
Revaluation decrement/impairment of IPPE				_	_	_	_	_	_	_	_	_
Fair value decrement on investment properties						_						
Joint Ventures & Associated Entities						_	_		_			_
Total Expenses from Continuing Operations				-	-	_	_	_	_	-	_	
	93,435,000	102,028,358	108,574,997	102,270,866	104,341,690	106,518,150	109,171,108	111,015,966	113,558,819	115,409,788	118,233,295	119,957,513
Operating Result from Continuing Operations	,,	,,	100,011,001	,	,,	100,010,100	,	,,	,,		,,	, ,
	32,534,000	50,580,896	39,664,634	48,067,709	17,844,483	21,699,679	32,129,810	8,221,361	8,075,963	9,246,921	8,444,548	6,115,019
Discontinued Operations - Profit/(Loss)	,,	,,	,,	,,	,,	,,	,,-	-,,	-,,		-,,	-,,
Net Profit/(Loss) from Discontinued Operations				-	-	-	-	-	-	-	-	-
Net Operating Result for the Year			-	-	-	-	-	-	-	-	-	-
	32,534,000	50.580.896	39.664.634	48,067,709	17.844.483	21,699,679	32,129,810	8,221,361	8,075,963	9,246,921	8,444,548	6,115,019
Net Operating Result before Grants and Contributions provided for Capital Purposes	32,334,000	30,300,030	33,004,034	40,007,705	17,044,403	21,033,073	32,123,010	0,221,301	0,013,003	3,240,021	0,444,540	0,113,013
	13,392,000	615.926	(2,149,140)	1,540,572	1,434,514	1,434,884	1.049.118	1.601.624	1,323,954	1,809,334	1.417.995	(1.053.976)
	13,332,000	013,520	(2, 140, 140)	1,310,372	1,434,314	1,434,004	1,040,110	1,00 1,024	1,323,334	1,000,004	1,411,000	(1,030,070)
			-									

Orange City Council 10 Year Financial Plan for the Years ending 30 June 2030 BALANCE SHEET - CONSOLIDATED	0.4	Current Year					B!4	I.V				
	Actuals 2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	ed Years 2025/26	2026/27	2027/28	2028/29	2029/30
Scenario: Rate Peg 1%, Water 3%, Sewer 3%, CPI 2.5%	2010/19	2019/20	2020/21	2021/22 \$	2022/23	2023/24	2024/23					
ASSETS	•	J.	•	•	•	•	4		, •	•	•	
Current Assets												
Cash & Cash Equivalents	12,929,000	23,323,168	11.214.154	19,211,397	14,837,982	23,241,922	28.535.029	35,703,778	41,942,298	58,101,942	68,028,942	82,675,238
Investments	128,750,000	108,062,744	107,442,705	107,428,360	104,664,575	101,309,578	101,001,683	101,001,683	101,001,683	101,001,683	101,001,683	101,001,683
Receivables	17,422,000	13.371.753	13,510,108	14,138,950	13,912,496	14 263 386	14.836.148	14.864.227	15,214,716	15,617,352	15,936,566	13,318,502
Inventorie s	675,000	751.889	1,201,937	594,247	595,869	562,543	578,814	578,988	597 283	596,756	611,518	613,880
Other	22,000	43,665	39,048	38,507	39,198	40,072	41,573	41,904	42,897	43,629	44,690	42,552
Non-current assets classified as "held for sale"												
Total Current Assets	159,798,000	145,553,218	133,407,952	141,411,461	134,050,119	139,417,502	144,993,248	152,190,580	158,798,877	175,361,362	185,623,398	197,651,855
Non-Current Assets												
Investments	22,217,000	42,904,256	42,491,751	42,482,207	40,643,487	38,411,440	38,206,600	38 206 600	38,206,600	38,206,600	38,206,600	38,206,600
Receivables	283,000	1,621,503	1,633,622	1,676,034	3,073,130	3,087,939	3,103,414	3,119,565	3.136.407	3,153,952	3,172,214	3.191.206
Inventories	17,583,000	15,393,101	13,059,472	7,845,395	7,181,339	4,943,221	4,943,221	4,943,221	4,943,221	4,943,221	4,943,221	4,943,221
Infrastructure, Property, Plant & Equipment	1,126,484,000	1,194,617,945	1,250,700,321	1,295,856,550	1,317,825,115	1,329,547,391	1,350,898,287	1,348,347,917	1,346,722,937	1,336,655,220	1,332,111,781	1,321,659,338
Investments Accounted for using the equity method	-		-	-	-	-	-	-	-	-	-	-
Investment Property				-	-	-	-	-	-		-	-
Intangible Assets	-			-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"				-	-	-	-	-	-	-	-	-
Other	-	-		-	-	-	-	-	-	-	-	<u> </u>
Total Non-Current Assets TOTAL ASSETS	1,166,567,000	1,254,536,805	1,307,885,165	1,347,860,187	1,368,723,071	1,375,989,991	1,397,151,522	1,394,617,303	1,393,009,165	1,382,958,993	1,378,433,817	1,368,000,365
TOTAL ASSETS	1,326,365,000	1,400,090,024	1,441,293,117	1,489,271,648	1,502,773,190	1,515,407,493	1,542,144,770	1,546,807,883	1,551,808,043	1,558,320,356	1,564,057,215	1,565,652,221
LIABILITIES Current Liabilities												
Bank Overdraft												
Payables	7,142,000	13,544,375	12,528,331	12,408,169	12,592,915	12,824,799	13,216,206	13,337,443	13,623,368	13,834,005	14,143,242	13,561,699
Income received in advance	3,314,000	5,191,126	4,711,285	5,147,854	5,275,837	5,407,350	5,542,802	5,682,112	5,817,796	5,941,345	6,066,373	5,394,201
Borrowings	2,611,000	4,465,657	5,405,586	6,038,610	9,428,774	5,845,456	3,707,568	3,402,044	2,989,596	3,068,152	3,197,997	1,979,281
Provisions	7,585,000	7,583,708	7,583,708	7,583,708	7,583,708	7.583.708	7,583,708	7.583.708	7,583,708	7,583,708	7.583.708	7,583,708
Liabilities associated with assets classified as "held for sale" Total Current Liabilities												
Total Current Liabilities	20,652,000	30,784,866	30,228,909	31,178,341	34,881,234	31,661,314	30,050,283	30,005,307	30,014,468	30,427,210	30,991,319	28,518,888
Non-Current Liabilities												
Payables												
Income received in advance				-	-	-	-	-	-	-	-	-
Borrowings	19.682.000	32,691,966	34,786,380	33,747,770	25,701,936	19,856,480	16,148,912	12,746,867	9,757,270	6,689,118	3,491,121	1,511,840
Provisions	1,679,000	1,680,292	1,680,292	1,680,292	1,680,292	1,680,292	1,680,292	1,680,292	1,680,292	1,680,292	1,680,292	1,680,292
Investments Accounted for using the equity method	. , , , , , , , , , , , , , , , , , , ,	.,	.,,,		.,,		.,,	-	.,,	.,,	-	
Liabilities associated with assets classified as "held for sale"											-	
Total Non-Current Liabilities TOTAL LIABILITIES	21,361,000	34,372,258	36,466,672	35,428,062	27,382,228	21,536,772	17,829,204	14,427,159	11,437,562	8,369,410	5,171,414	3,192,132
Net Assets	42,013,000	65,157,124	66,695,581	66,606,403	62,263,462	53,198,086	47,879,487	44,432,466	41,452,030	38,796,620	36,162,733	31,711,020
	1,284,352,000	1,334,932,900	1,3/4,59/,536	1,422,665,245	1,440,509,728	1,462,209,407	1,494,265,282	1,502,375,417	1,510,356,013	1,519,523,736	1,527,894,482	1,533,941,200
EQUITY							•			•	•	
Retained Earnings	****	00107005										
Revaluation Reserves	773,798,000	824,378,900	864,043,536	912,111,245	929,955,728	951,655,407	983,711,282	991,821,417	999,802,013	1,008,969,736	1,017,340,482	1,023,387,200
	510,554,000	510,554,000	510,554,000	510,554,000	510,554,000	510,554,000	510,554,000	510,554,000	510,554,000	510,554,000	510,554,000	510,554,000
Council Equity Interest	1,284,352,000	1,334,932,900	1,374,597,536	1,422,666,245	1,440,509,728	1,462,209,407	1,494,265,282	1,502,375,417	1510356013	1,519,523,736	1,527,894,482	1 533 941 200
Minority Equity Interest Total Equity	- 1,204,200,1	-	. ,004 100, 100, 1	- 240,000,240	. 20 م دوندر ۱۳۹۰ م	, HUE 2007 HU!		- ۱۱ بم ت این عادی ،	-	-		- 1000 م
	1,284,352,000	1,334,932,900	1,374,597,536	1,422,665,245	1,440,509,728	1,462,209,407	1,494,265,282	1,502,375,417	1,510,356,013	1,519,523,736	1,527,894,482	1,533,941,200
	_											

Orange City Council 10 Year Financial Plan for the Years ending 30 June 2030												
CASH FLOW STATEMENT - CONSOLIDATED Scenario: Rate Peg 1%, Water 3%, Sewer 3%, CPI 2.5%	Actuals 2018/19	Current Year 2019/20	2020/21	2021/22	2022/23	2023/24	Projecte 2024/25	d Years 2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	•
Cash Flows from Operating Activities Receipts:												
Rates & Annual Charges	43,804,000	46,486,992	47,094,005	48,480,432	49,243,000	49,989,653	50,735,142	51,528,877	52,353,922	53,206,911	54,088,437	54,999,101
User Charges & Fees	38,200,000	35,985,624	33,832,122	36,493,580	37,539,945	38,553,925	39,593,633	40,659,710	41,752,815	42,828,560	43,974,398	45,150,728
Interest & Investment Revenue Received	4,350,000	2,477,508	2,900,487	2,788,241	2,982,450	2,974,498	3,066,771	3,135,643	3,217,951	3,207,645	3,326,086	3,376,722
Grants & Contributions	32,388,000	60,998,135	58,711,544	56,319,627	26,255,167	30,315,570	41,361,053	17,105,676	17,473,348	18,412,026	18,260,343	18,668,543
Bonds & Deposits Received		-	-	-	-	-			-	-	-	-
Other Barranda	5,729,000	10,719,317	4,552,504	5,517,774	6,016,308	5,675,354	5,632,128	6,378,641	6,177,096	6,293,105	6,409,696	5,403,401
Payments: Employee Benefits & On-Costs	(37,250,000)	(42,118,501)	(43,783,411)	(44,609,084)	(45,703,358)	(46,848,803)	(48,021,228)	(49,225,538)	(50,463,657)	(51,503,649)	(52,784,849)	(54,365,149)
Materials & Contracts	(34,921,000)	(26,192,141)	(38,486,756)	(28,928,722)	(29,694,278)	(30,263,757)	(31,203,074)	(31,680,500)	(32,333,052)	(32,803,978)	(33,754,731)	(36,252,094)
Borroving Costs	(1,077,000)	(827,009)	(1,296,768)	(1,284,578)	(1,154,286)	(978,126)	(835,565)	(689,599)	(566,464)	(452,954)	(353,912)	(226,696)
Bonds & Deposits Refunded	(8,000)	-	-	-	-	-	-	-		-	-	
Other	(6,880,000)	(7,833,158)	(7,689,160)	(7,887,306)	(8,106,959)	(8,334,282)	(8,584,083)	(8,814,153)	(9,050,843)	(9,273,802)	(9,477,971)	(7,923,132)
Net Cash provided (or used in) Operating Activities	44,335,000	79,696,767	55,834,568	66,889,965	37,377,988	41,084,032	51,744,779	28,398,756	28,561,117	29,913,863	29,687,497	28,831,425
Cash Flows from Investing Activities												
Receipts:			4.000.00		4 000 000	F F07 01:	p.o. mac					
Sale of Investment Securities	54,294,000	-	1,032,544	23,889	4,602,505	5,587,044	512,735	-	-	-	-	-
Sale of Investment Property Sale of Real Estate Assets	9,005,000	3,050,000	2,450,000	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets Sale of Infrastructure, Property, Plant & Equipment	33,000	1,436,399	1,468,369	1,848,574	2,672,048	1,584,892	1,400,096	1,358,865	1,426,230	1,375,278	1,359,985	185,709
Sale of non-current assets classified as "held for sale"	33,000	1,450,555	1,400,500	- 1,040,1	2,012,040	1,004,002	1,00,000	1,550,005	1,420,230	1,515,210		100,100
Sale of Interests in Joint Ventures & Associates				_	_	_	_	_	_	_		_
Sale of Intangible Assets	-		-	-	-	-	-	-	-	-	-	-
Deferred Debitors Receipts	55,000	-	60	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups				-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates				-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts		-	-	-	-	-	-	-	-	-	-	-
Payments: Purchase of Investment Securities	(79,980,000)						_	_				
Purchase of Investment Property	(10,000,000)			_					_	_		
Purchase of Infrastructure, Property, Plant & Equipment	(25,512,000)	(87,539,795)	(75,850,983)	(65,659,599)	(43,662,346)	(32,698,253)	(42,519,046)	(18,881,304)	(20,346,783)	(12,139,900)	(18,052,330)	(11,172,840)
Purchase of Real Estate Assets	(4,760,000)	(1,113,766)	(77,915)	5,300,000	675,000	2,275,000	(- · · · · · · · · · · · · · · · ·			((V
Purchase of Intangible Assets			1 1 2	-			-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates				-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates				-	-	-	-	-	-	-	-	-
Other Investing Activity Payments				-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(46,865,000)	(84,167,162)	(70,977,925)	(58,487,136)	(35,712,793)	(23,251,317)	(40,606,215)	(17,522,439)	(18,920,553)	(10,764,622)	(16,692,345)	(10,987,131)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrovings & Advances Proceeds from Finance Leases		17,700,000	7,500,000	5,000,000	-	-	-	-	-	-	-	-
Other Financing Activity Receipts				-	-	-	-	-	-	-	-	-
Payments:				-	-	-	-	-	-	-	-	-
Repayment of Borrowings & Advances	(3,400,000)	(2,835,437)	(4,465,657)	(5,405,586)	(6,038,610)	(9,428,774)	(5,845,457)	(3,707,568)	(3,402,044)	(2,989,597)	(3,068,152)	(3,197,997)
Repayment of Finance Lease Liabilities			1 4	1	1 -	1	1 1			- 1	1	
Distributions to Minority Interests		-		-	-	-	-	-	-	-	-	-
Other Financing Activity Payments				-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(3,400,000)	14,864,563	3,034,343	(405,586)	(6,038,610)	(9,428,774)	(5,845,457)	(3,707,568)	(3,402,044)	(2,989,597)	(3,068,152)	(3,197,997)
Net Increase/(Decrease) in Cash & Cash Equivalents	(5,930,000)	10,394,168	(12,109,014)	7,997,243	(4,373,415)	8,403,940	5,293,107	7,168,749	6,238,520	16,159,644	9,927,000	14,646,296
plus: Cash, Cash Equivalents & Investments - beginning of year	18,859,000	12,929,000	23,323,168	11,214,154	19,211,397	14,837,982	23,241,922	28,535,029	35,703,778	41,942,298	58,101,942	68,028,942
Cash & Cash Equivalents - end of the year	12,929,000	23,323,168	11,214,154	19,211,397	14,837,982	23,241,922	28,535,029	35,703,778	41,942,298	58,101,942	68,028,942	82,675,238
	,020,000		,,	, ,	,,	,- 11,022	,_ 50,023	,- 24,113	,- 11,100	, - 0 10 12	,,	, 0,200
Cash & Cash Equivalents -end of the year	12,929,000	23,323,168	11,214,154	19,211,397	14,837,982	23,241,922	28,535,029	35,703,778	41,942,298	58,101,942	68,028,942	82,675,238
Investments - end of the year	150,967,000	150,967,000	149,934,456	149,910,567	145,308,062	139,721,019	139,208,284	139,208,284	139,208,284	139,208,284	139,208,284	139,208,284
Cash, Cash Equivalents & Investments - end of the year	163,896,000	174,290,168	161,148,609	169,121,964	160,146,044	162,962,940	167,743,313	174,912,062	181,150,581	197,310,225	207,237,225	221,883,522
Representing:												
- External Restrictions	134,235,206	133,866,927	129,998,581	136,560,462	133,148,586	143,384,079	149,887,090	157,152,699	162,900,368	178,379,397	188,205,654	202,858,586
- Internal Restrictions - Unrestricted	23,355,000 6,305,794	20,131,634 20,291,607	15,176,324 15,973,704	14,946,857 17,614,645	10,899,065 16,098,393	9,086,641 10,492,220	10,001,627 7,854,596	11,217,442 6,541,921	12,457,930 5,792,283	12,444,528 6,486,301	12,414,205 6,617,366	12,039,355 6,985,580
- Officialistics	163,896,000	174,290,168	161,148,609	169,121,964	160,146,044	162,962,940	167,743,313	174,912,062	181,150,581	197,310,225	207,237,225	221,883,522
	103,030,000	114,230,100	101,140,003	100,121,004	100,140,044	102,002,040	101,170,013	11-4312,002	101,100,001	131,310,223	201,201,220	ee 1,000,022



CONTENTS

1	EXEC	CUTIVE SUMMARY	4
2	INTE	GRATED PLANNING AND REPORTING FRAMEWORK	6
3	WOF	RKFORCE PLANNING	7
	3.1 Wor	kforce Analysis	7
	3.2 Fore	ecast Future Needs (demand)	7
	3.3 Fore	ecast Future Supply	7
	3.4 Anal	lyse Gaps	7
	3.5 Deve	elop Strategies	7
	3.6 Impl	lement Strategies	8
	3.7 Mon	nitor and Evaluate	8
4	ENG	AGEMENT	8
	4.1 Scop	oe	8
	4.2 Resp	oonsibilities	8
	4.3 App	roval	9
5	WOF	RKFORCE ANALYSIS – Our Organisation	9
	5.1 Valu	es	9
	5.2 Stru	cture	10
	5.2.1	Chief Executive Officer	10
	5.2.2	Community, Recreation and Cultural Services	11
	5.2.3	Corporate and Commercial Services	11
	5.2.4	Development Services	11
	5.2.5	Technical Services	11
6	WOF	RKFORCE ANALYSIS	12
	6.1 Wor	kforce Numbers	12
	6.2 Gen	der Profile	12
	6.3 Recr	ruitment and Commencement	13
7	COM	IPARATIVE DATA	14
	7.1 Age	Profile	14
	7.2 Tenu	ure (length of service)	14
	7.3 Sepa	arations	14
	7.4 Leav	/e	15

8	WOF	RKFORCE ANALYSIS	16
8	3.1 Cord	navirus (COVID-19)	16
8	3.2 Loca	l Labour Market	16
8	3.3 Skill	Shortages	17
8	3.4 Futu	re of Work	17
8	3.5 Dive	rsity	18
8	3.6 Clim	ate Change	19
9	GAP	ANALYSIS	19
9	9.1 Capa	ncity Gaps	19
(9.2 Capa	bility Gaps	19
	9.2.1	Culture and Values	19
	9.2.2	Attraction and Retention	20
	9.2.3	Leadership	20
	9.2.4	Development	20
	9.2.5	Health and Well Being	21
10	STRA	ATEGY DEVELOPMENT	22
11	STRA	ATEGY IMPLEMENTATION	22
12	MON	NITOR, EVALUATE AND REVIEW	22
13	Appe	endix: Workforce Management Strategy – Action Plan	23
:	13.1	Strategy 1 – Attraction and Retention	23
:	13.2	Strategy 2 – Leadership	24
:	13.3	Strategy 3 – Development	25
:	13.4	Strategy 4 – Recognition	26
	13.5	Strategy 5 – Work Health and Safety - Health and Well Being	26
:	13.6	Strategy 6 – Workplace Culture	27

1 EXECUTIVE SUMMARY

This Workforce Management Strategy has been developed to build on the strong foundation laid down by our first Workforce Management Plan 2012-2016 and should be read in conjunction with the Resourcing Strategy and Community Strategic Plan.

This document will support long-term workforce strategies for Council's workforce and human resources needs which will likely remain unchanged over the next four years. However, changes to community priorities and the local government industry require the Workforce Management Strategy to be updated on an annual basis.

The ongoing focus for this document is on ensuring Orange City Council has the right people, with the right skills, doing the right jobs, at the right time. This requires having systems in place to attract, develop and support workers to support Council to succeed. This plan also links with the key initiatives of the NSW Local Government Workforce Strategy.

Key workforce challenges include:

- 1. meeting increasing community expectations around service-delivery and scope,
- 2. improving alignment between our culture and strategy,
- 3. support staff to transition to the future of work and the future workplace,
- 4. attracting skills and talent in a more competitive labour market by becoming an employer of choice,
- 5. addressing workforce ageing,
- 6. addressing skills shortages,
- 7. and improving productivity and organisational systems to ensure community value for money.

Workforce planning enables Council to respond to these changes in a planned and strategic manner.

A high level review of Council's workforce needs now and into the future has been completed as part of the development of this document. Council has a workforce of 500 people, and provides a range of traditional and non-traditional local government services. The workforce ranges in age from under 20 to over 70 years.

COUNCIL MEETING 21 APRIL 2020

Attachment 5 DRAFT - Workforce Management Plan Strategy 2020/2021 to 2023/2024

The components of this strategy set out our ongoing commitment to deliver on:

- Workplace Culture and Staff Satisfaction
- Attraction and Retention of Staff
- Staff Leadership and Internal Communication
- Staff Development and Transition
- Staff Recognition
- Staff Health and Wellness

While many actions arising in this document identify Human Resources as responsible for implementation, all workers have a role to play in ensuring that outcomes are realised.

I encourage all staff to read the Workforce Management Strategy, and participate where possible in its implementation.

David Waddell

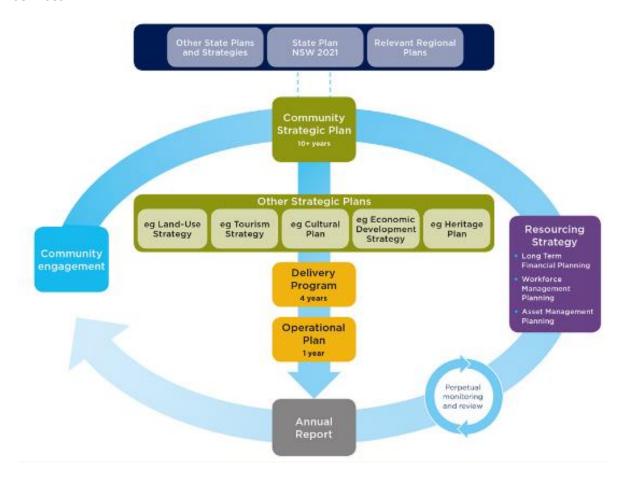
CHIEF EXECUTIVE OFFICER

2 INTEGRATED PLANNING AND REPORTING FRAMEWORK

The NSW Government requires all councils to prepare a suite of documents to satisfy the reporting outcomes within the Integrated Planning and Reporting (IP&R) Framework.

The framework is shown in the diagram below.

The output of Workforce Management Planning is the Workforce Management Strategy. The Workforce Management Strategy makes up part of the Resourcing Strategy which along with the Assets Management Plan and Long Term Financial Plan (LTFP) provide the assumptions and background to assist in the completion of Council's program of works and services.



3 WORKFORCE PLANNING

Workforce planning helps ensure that the community's strategic goals – as expressed in the Community Strategic Plan – will be met. The development of an effective workforce strategy will enable the council to focus on the medium and long term while providing a framework for dealing with immediate challenges in a consistent way.

The strategy aims to provide council with the people best able to inform its strategic direction, develop innovative approaches and deliver appropriate services effectively and efficiently.

The approach taken to develop the Workforce Management Strategy has been based on the Office of Local Government Steps for Workforce Management Planning1.

3.1 Workforce Analysis

Workforce analysis involves establishing a clear understanding of Council's direction and the internal and external factors that influence current and future labour demand and supply. Analysis undertaken includes reviewing the external environment, the organisation direction, the current workforce and its trends.

3.2 Forecast Future Needs (demand)

Forecasting future needs involves identifying impacts on the service delivery requirements of Council. This involves estimating the capability and capacity of workforce requirements into the future.

3.3 Forecast Future Supply

Forecasting the future supply of the workforce involves using the results of workforce analysis and forecasting trends into the future to identify the projected capability and capacity of the workforce in the event that no strategies were implemented.

3.4 Analyse Gaps

Analysing gaps involves using the workforce analysis, supply and demand to identify current and future gaps between current and required positions / skills / resources.

3.5 Develop Strategies

Developing strategies involves planning and designing specific programs and projects to address the identified gaps to enable Council to develop and maintain a workforce capable of delivering the Community Strategic Plan Objectives.

¹ https://www.olg.nsw.gov.au/councils/integrated-planning-and-reporting/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforce-planning/workforc

Attachment 5

3.6 Implement Strategies

Implementing strategies is the execution of the specific programs and projects. The implementation of these strategies is integrated into the broader business planning and operational management activities.

3.7 Monitor and Evaluate

Monitoring and evaluation is conducted to determine the effectiveness, efficiency and appropriateness of the strategies. Monitoring and evaluating is used to identify what works and issues / opportunities to be considered in future Workforce Strategies.

4 ENGAGEMENT

In December 2018 Council conducted an employee survey to continue our ongoing process of engagement with our workforce. 190 employees participated.

The Survey identified a number of areas of strength, and key areas for attention that have been a focus at a leadership level and across the organisation. Key focus areas from the survey results have been included in the action plan (see below)

In late 2019 Managers in consultation with Human Resources updated their workforce planning needs for 2020/21. Directors also contributed to strategies for the workforce planning in early 2020. This included a review of their overall salaries budget, vacant positions, temporary positions, casual employees, proposed new positions, any known employee turnover and any proposed job redesign. This process also provided Managers with tools for making human resource decisions now and into the future.

4.1 Scope

The Workforce Management Strategy is a four year plan to support medium to long term workforce strategies to align with and support Council's four year Delivery Operational Plan.

4.2 Responsibilities

The Human Resources team have overall responsibility for developing and implementing the Workforce Management Strategy. The Strategy is developed based on consultation with workers and management.

The Orange City Council Employee Consultative Committee also has a key role in assisting in the implementation and monitoring progress of the Plan.

All employees can play a part in assisting the implementation of this Plan, and providing feedback to monitor progress.

4.3 Approval

While the Chief Executive Officer has the delegation to approve the Workforce Management Strategy, Directors are also involved the review.

5 WORKFORCE ANALYSIS – Our Organisation

5.1 Values

As a values-based organisation, Council demonstrates its values through workplace behaviours. These behaviours provide a framework for employee to model behaviour across the organisation. Underpinning the behaviours is the Orange City Council Code of Conduct. Council's corporate values are:



Our values are considered as part of our recruitment processes, and are linked to our Position Descriptions and various organisational policies and procedures.

5.2 Structure

Council delivers services to the community through four divisions, overseen by the Chief Executive Officer. The activities undertaken by these divisions are guided by the Delivery Operational Plan. An overview of these activities is provided below:

5.2.1 Chief Executive Officer

The Chief Executive Officer is responsible for the efficient and effective operation of the organisation and for ensuring the implementation, without undue delay, of decisions of Council. The Chief Executive Officer has the following functions²:

- a) to conduct the day-to-day management of the council in accordance with the strategic plans, programs, strategies and policies of the council,
- b) to implement, without undue delay, lawful decisions of the council,
- to advise the mayor and the governing body on the development and implementation of the strategic plans, programs, strategies and policies of the council,
- d) to advise the mayor and the governing body on the appropriate form of community consultation on the strategic plans, programs, strategies and policies of the council and other matters related to the council,
- e) to prepare, in consultation with the mayor and the governing body, the council's community strategic plan, community engagement strategy, resourcing strategy, delivery program, operational plan and annual report,
- f) to ensure that the mayor and other councillors are given timely information and advice and the administrative and professional support necessary to effectively discharge their functions,
- g) to exercise any of the functions of the council that are delegated by the council to the Chief Executive Officer,
- h) to appoint employee in accordance with the organisation structure determined under this Chapter and the resources approved by the council,
- i) to direct and dismiss employee,

² LOCAL GOVERNMENT ACT 1993 – SECTION 335 Functions of a General Manager

- j) to implement the council's workforce management strategy,
- k) any other functions that are conferred or imposed on the Chief Executive Officer by or under this or any other Act.

5.2.2 Community, Recreation and Cultural Services

The Community, Recreation and Cultural Services Division includes the functions of Community Services, Central West Libraries, Cultural Services (Art Gallery and Museum), Performing Arts and Venues, Aquatic Centre and City Presentation.

5.2.3 Corporate and Commercial Services

The Corporate and Commercial Services Division includes the functions of Corporate and Community Relations, Corporate Governance, Human Resources, Business Development, Financial Services, Internal Audit and Information Technology.

5.2.4 Development Services

The Development Services Division includes the functions of Building and Environment, Development and Assessment and Natural Resources.

5.2.5 Technical Services

The Technical Services Division includes the functions of Building Services, Engineering Services, Operations and Major Projects, Depot Airport and Emergency Services, Waste Services and Technical Support, Water and Sewer Strategic, Water Treatment and Works.

6 WORKFORCE ANALYSIS

The following information is based on the workforce data for the calendar period of 2019 unless stated otherwise.

6.1 Workforce Numbers

The organisational structure as at 30 December 2019 comprises 552 employees working with a 443.91 full-time equivalent (FTE) employees across the four divisions. Of which 323 were full-time, 144 were part-time and 85 were casual.

In addition to this Council had 5 apprentices employed through Skillset.

Division	Full-Time	Part-Time	Casuals	TOTAL
Development Services	31	4	3	38
Community Recreation and Cultural Services	96	104	77	277
Corporate and Commercial Services	61	30	2	93
Technical Services	135	6	3	144
TOTAL	323	144	85	552

6.2 Gender Profile

Council is committed to diversity in the workplace to reflect the current and changing diversity of our community. Council has work to do to increase female participation in leadership positions, and provide improved pathways for women and other target groups to senior roles, and this is included in the Action Plan.

		Trainees - Grade 5	Grade 6-12	Grade 13- Senior Staff
Davidanment Consider	Female	52%	48%	0%
Development Services	Male	40%	52%	8%
Community Describes 9 Cultural Comises	Female	76%	23%	1%
Community, Recreation & Cultural Services	Male	83%	15%	2%
Cornerate & Commercial Consider	Female	59%	39%	2%
Corporate & Commercial Services	Male	19%	50%	31%
Technical Services	Female	27%	67%	7%
Technical Services	Male	52%	40%	9%
TOTAL	Female	70%	28%	1%
TOTAL	Male	62%	31%	8%

Note: Percentage add up to 100% for each Division by adding the numbers across each line.

6.3 Recruitment and Commencement

154 employees commenced in 2019 as follows:

Division	Permanent	Temporary	Casual	TOTAL
Development Services	9	6	4	19
Community Recreation and Cultural				
Services	35	11	65	111
Corporate and Commercial Services	1	1	2	4
Technical Services	12	5	3	20
TOTAL	57	23	74	154

The majority of casual recruitment in 2019 was as a result of the operational or seasonal needs of positions for the Aquatic Centre, Children's Services, and the Theatre / Hospitality areas. 16 employees that commenced in 2019, also left within the same year which demonstrates the casual/seasonal nature of the work.

There has been limited increase in ongoing roles in Council's organisation structure as detailed below:

- 2016/17 increase of 3.9 FTE roles.
- 2017/18 increase of 9.6 FTE roles.
- 2018/19 increase of 11.68 FTE roles (with the majority converting temporary or casual hours to ongoing).
- 2019/20 increase of 12.77 FTE roles with 4 positions as a result of bringing services in house and 3.37 FTE trainee positions.
- 2020/21 proposed increase of 5 positions (Weeds Trainee, Project and Corporate Information Officer, Community Engagement Officer, Apprentice Mechanic and Town Planner).

7 COMPARATIVE DATA

All comparative data is based on the financial year 2018/2019 unless stated otherwise.

7.1 Age Profile

Orange City Council's workforce age profile is similar to that of the NSW local government,³ a feature of which is a low proportion of young employees under the age of 25 compared with the proportion of older workers aged 55 and above.

Age	Orange City Council	NSW Local Government	2018 Orange LGA Population * 4
15-25	4.91%	6.21%	12.4%
26-35	14.23%	16.68%	14%
36-45	20.1%	22.23%	12.4%
46-55	33.32%	28.21%	11.9%
56-65	22.08%	22.96%	11%
Over 65	4.43%	3.73%	16.4%

The above table demonstrates a significant retirement risk and lower percentage of young people within the workforce that is not exclusive to Orange City Council.

7.2 Tenure (length of service)

The average length of service of permanent employees in Council is 11.69 years compared to the NSW Local Government average of 10.23 years.

This information suggests that employees are looking for a career with Council. This provides an opportunity for Council to develop a range of tools to assist employee in planning a career, and developing professionally within Council's framework of training, education and development.

7.3 Separations

In 2018/19, 109 employees (34 full time, 33 part time and 42 casual employees) ceased employment with Council. Of these full and part time employees, 21 were engaged in temporary positions and therefore expected to cease employment with Council.

³ 2019 NSW Local Government HR Metris Benchmarking Generic Summary Report which has been prepared by Local Government Management Solutions (LGMS) and based on information received from councils that contributed to the LGNSW HR Metrics 2018-2019 Benchmarking Survey.

⁴ This is based on the population % for the Orange LGA for 2018 from the Australian Bureau of Statistics "Orange (C)(LGA)(16150)",

https://itt.abs.gov.au/itt/r.jsp?RegionSummary®ion=16150&dataset=ABS REGIONAL LGA2018&geoconce pt=LGA_2018&maplayerid=LGA2018&measure=MEASURE&datasetASGS=ABS_REGIONAL_ASGS2016&dataset LGA=ABS_REGIONAL_LGA2018®ionLGA=LGA_2018®ionASGS=ASGS_2016

Council's permanent separation rate (excluding casual staff) is 10.74 per cent compared to 11.38 per cent in 2018/19, 13.57 per cent in 2017/18 and 12.18 per cent in 2016.

A recent survey conducted by the Local Government NSW provides an average turnover rate for NSW Councils of 14.16 per cent for the 2017/18 financial year.⁵

Council utilises temporary contracts to manage seasonal and project based employment as an efficient employment option to ensure that it is employing and utilising staff in the appropriate way.

7.4 Leave

Council proactively monitors and manages employee leave. This includes providing quarterly leave reports to Managers and Directors. As part of the annual workforce planning cycle discussions are held with Managers regarding excess annual and long service leave balances including the need to implement leave plans where necessary.

In the 2018/19 year 14 employees took parental leave. 11 of these employees were female and 3 male.

The number of sick leave hours taken (per FTE) over the past five years is:

- 2014 / 15 63.46 hours
- 2015 / 16 57.87 hours
- 2016 / 17 61.49 hours
- 2017/18 57.01 hours
- 2018/19 60.16 hours

By way of comparison, the average NSW Council rate for the 2017/18 financial year (11.35 days per FTE or an estimated 79 hours based on 35 hour week⁶) and the 2018/19 NSW State Government rate is 64.1 hours.⁷

⁵ 2018 NSW Local Government HR Metris Benchmarking Generic Summary Report January 2019

⁶ 2018 NSW Local Government HR Metris Benchmarking Generic Summary Report January 2019

⁷ NSW Government Workforce Profile Report 2019

8 WORKFORCE ANALYSIS

In planning our workforce needs into the future, it is critical to identify and understand factors influencing the external environment, and therefore, impacting on Council's workforce. Scanning the external environment entails obtaining information on the business environments in which Orange City Council is operating. It is a process of considering what will affect Council's ability to provide services.

Additional information about Orange's community profile and lifestyle facts can also be found in Council's Community Strategic Plan.

8.1 Coronavirus (COVID-19)

A major impact on our workforce and operations is the current coronavirus pandemic. While it is too early to determine its full impact on our workforce the following impacts are already occurring:

- More staff working from home and the need to be more agile
- High level of resources, especially in Management, Information Technology and Human Resources, focused on supporting staff and supervisors on Coronavirus workforce matters to ensure delivery of essential services to the community continue.
- Impact on staff mental health and greater use of the Employee Assistance Program (EAP)
- Social distancing impacts on changes to work activities
- Technology impacts with more people working remotely
- Increase in use of sick leave and special leave
- Impact on revenue where some workplaces have been required to be closed

Medium term impacts may also include reduced staff turnover and more applications for job vacancies with an expected increase in unemployment.

8.2 Local Labour Market

The City of Orange has a broad economic base, comprising manufacturing, mining, health and education, service industries, finance and agriculture industries, and additionally provides services at the Federal, State and Local Government levels.

In the 1966 Census, agriculture was one of the largest employing sector in Orange. 50 years later, it is the smallest employing industry and health, education and government services are now Orange's largest and fastest growing sectors. Labourers and tradespersons were our largest occupation group in 1966, but now it is knowledge and service workers.

As at 2016 Orange had a total population of 41,384, with 62.3 per cent of this population of working age (25,783 people).⁸ Of these people 17,805 reported that they are employed and 1,204 are unemployed and looking for work. In supporting this Census data, as at June 2019 the unemployment rate was 4.5 per cent per cent⁹.

A key challenges for Orange City Council moving forward is managing its rapid growth as a City. An increase in employment in public administration roles in government, health and education services has increased competition for skilled staff. Looking forward, the Department of Jobs and Small Business regional employment projections estimates that employment in government, education, health, administration and professional and scientific roles will increase by 6,400 jobs by 2023 across Central NSW. Coupled with increasing retirements due to ageing, the Council will need to be able to compete with other agencies to attract and retain talent.

8.3 Skill Shortages

Orange City Council's recruitment experience has identified minimal challenges attracting suitably qualified applicants especially in professional roles to date. The roles that required re-advertising in the 2019 year were:

- Horticulture Team Leader,
- Community Development Officer
- OSHC Educator
- Aboriginal Support Programs Worker
- Mechanic
- Project Engineer

As noted above, competition for skilled staff is expected to increase as Orange grows requiring a stronger focus on attraction and retention. There is therefore a need to review the salary structure for some positions in order to be competitive with the open market.

In addition, according to the Local Government Workforce and Future Skills Report New South Wales – September 2018 the top 5 areas of skill shortages are Engineers, Urban and Town Planners, Building Surveyors, Project Managers and Environmental Health Officers.

⁸ http://www.abs.gov.au 2024.0 - Census of Population and Housing: Australia Revealed

⁹ https://docs.employment.gov.au/documents/lga-data-tables-small-area-labour-markets-june-quarter-2019

Attachment 5

8.4 Future of Work

Traditional models of business will continue to be disrupted. The speed at which our residents will consume new technology, and their expectations about the way we provide services, will continue to grow.

The OECD estimates that as a result of technological change 13 percent of existing jobs will not exist in 15-20 years, and 32 percent will be significantly changed.

Local Government NSW reports that 40.9 percent of NSW jobs are in the **highest risk category** for being computerised within 10-15 years (in Council that equates to 176 positions). The largest impacts will be felt by labourers, machine operators, technical and trade workers and administrative officers.

The types of technologies being rolled-out across government, or in the pipeline, include:

- Virtual assistants that can answer most basic inquiries,
- Smart water meters and lighting,
- Autonomous equipment such as lawn mowers
- Cloud computing,
- Virtual libraries,
- GPS tracking of animals.

Council needs to continue to review and implement new forms of technology to improve service delivery and efficiency in response to community expectation.

However, the Council has an obligation to its staff to support them grow their skills for the future as the nature of their work changes. In the context of increased competition for skilled labour Council must ensure that we identify those roles that are likely to be impacted, identify the new capabilities staff will need and develop training and development programs to ensure staff are equipped to thrive in a changing workplace. This includes evaluating new organisational models and team based approaches that allow staff to build experience and knowledge outside their traditional areas of expertise.

8.5 Diversity

The proportion of Indigenous people, people with disabilities, people from non-English speaking, migrant and LGBTQI residents is expected to grow reflecting the changing face of industry and workforce composition.

A high proportion of the City's population (83.5 per cent) is Australian born; this is higher than the NSW and Australia proportions (65.5 and 66.7 per cent respectively).

The majority of overseas born persons are from England, India, New Zealand, Philippines and South Africa (in order). Approximately 7.4 per cent of the population speak languages other than English at home; this is significantly lower than the NSW and Australia proportions (26.5 and 22.2 per cent respectively).

The Aboriginal community is also represented in the local government area, comprising 6.3 per cent of the population; this is significantly higher than the NSW and Australia rates (2.9 and 2.8 per cent respectively).

However, school participation, completions and employment in the Indigenous community all remain significantly below the rate for non-Indigenous people. There is a risk that Orange is not realising the benefits of full economic participation of all its residents.

New policies to encourage population distribution to regions, increase overseas student numbers and decentralisation of services will all drive increasing diversity. This will require Council to develop inclusion strategies to support a more diverse workforce and community.

8.6 Climate Change

Climate change will have a significant impact on the region and will increase costs for maintenance of infrastructure, and the development of new infrastructure, to ensure liveability and productivity. New emission reduction targets will be introduced, and price increases for energy will have a significant impact on the Council's budgetary capacity.

The Council will need to be proactive in identifying new skills, technologies and innovations that will help the Council to improve the way we manage our energy, finances and responsibilities.

9 GAP ANALYSIS

9.1 Capacity Gaps

Over the life of this Plan, required employee levels are anticipated to stay relatively stable although as outlined earlier in the report the skills required will change.

9.2 Capability Gaps

In addition to the capacity gaps, a number of capability gaps have been identified including:

9.2.1 Culture and Values

The last Staff Survey found that staff had a strong awareness of the existing corporate values. However, it also identified behaviours such as perceived bullying, focus on improvement and an 'us and them' mentality that is inconsistent with those values.

To ensure that Council nurtures and promotes an organisational culture that aligns with Council's strategy, and reflects best practice in contemporary leadership and management, a number of activities are being implemented including:

- Collaborative review and update of Corporate Values and alignment with the Strategy
- The alignment of Human Resource activities, documents and decisionmaking processes to the Values.
- Development of an Inclusion Commitment that defines the principles for our approach to staff diversity.
- Reinforce the Council zero tolerance of bullying and harassment.
- Education and reinforcement of the Code of Conduct and Values including using scenario based examples and behavioural examples to clarify the intent.

9.2.2 Attraction and Retention

The attraction and retention of Council's workforce is vital to the success of the organisation. Without employees, particularly the right employees, Council would not be able to meet its business expectations. It is important to hire suitable employees and retain high performing employees. The cost of separation of employees, particularly employees with short lengths of service comes at a significant cost to Council, particularly considering recruitment, advertisement, on-boarding, induction and training costs (including the investment of employee hours to coordinate these activities). When employees with considerable tenure leave the organisation there is additional risk surrounding the loss of corporate knowledge, the gap left behind and potential expectations on replacement staff. All of this needs to be managed appropriately by the business with the support of Human Resources.

9.2.3 Leadership

Over the last decades, Orange has evolved into a major centre of commerce and services across the region. The management and leadership approaches that worked in a smaller Council organisation are no longer appropriate for a larger, more complex and sophisticated Council. Staff expect to be engaged, they want better communication to understand the big picture, work across multiple fields and have opportunities for structured career advancement. To ensure that Council leaders of the future have the skills required for these responsibilities, Council needs to ensure that the leaders are supported to develop the capabilities and knowledge required for managing a modern workforce and organisation.

9.2.4 Development

Development refers to a number of elements including the development of current staff in current roles, the development of the future required workforce and the development of tools to support the workforce to effectively complete their position requirements. Employee development includes:

- Compliance training
- Corporate Training
- Conferences/Seminars/Workshops/Short Courses
- Qualifications
- On the job development.
- External courses (personal development).

The creation of a learning and development plan each year assists in budgeting, career planning and succession planning. This is undertaken through the annual performance management review process and detailed training needs analysis with Managers.

In 2018/19 Council spent an average \$1159 per full time equivalent employee which is comparable to the NSW Council average of \$1084.

The Council will also need to develop mentoring programs, particularly for women, Indigenous people and others, to support future leaders to acquire the exposure, knowledge and skills to advance their careers within the Council and better define career paths by introducing intermediate roles that bridge the gaps between management and leadership.

21 APRIL 2020

5.2.1 Recognition

COUNCIL MEETING

Recognition is an important element of successful work practices and places a strong impact on the engagement and satisfaction level of employees. Council is committed to employee recognition. Employees respond positively to appreciation and recognition of not only their good work but the recognition of others good work. It reinforces that good work is valued, not only by immediate management but also publicly. When employees and their work are valued, satisfaction and productivity rise, and all employees are motivated to maintain or improve their good work.

9.2.5 **Health and Well Being**

Council's focus over the period of this plan is to review and transition from AS / NZS 4801:2001 to ISO45001 and continue to improve systems and work practices to ensure the safety and wellbeing of workers and visitors.

In the staff survey undertaken in 2018 staff rated the safety questions an average positive response of 82%. A positive score of 93% was recorded for providing effective wellness programs, 83% believe they would be supported if they raised a concern about health and safety and 79% agree that Council has a strong safety culture.

Key WHS initiatives during the life of this strategy include:

- Create a positive culture for incident and near miss reporting.
- Create an action plan for the transition from AS / NZS4801 to ISO45001.
- Reduce illness and prevent disease and injury through health and wellbeing initiatives.
- Implement online WHS processes to improve reporting timeframes, consultation process and ease of access of WHS information.

10 STRATEGY DEVELOPMENT

The process of developing strategies and actions is as a result of the identification of issues, risks and gaps throughout the analysis stage. All of these considerations inform our approach to workforce management and in particular ensuring we have the right number of people with the right capabilities to deliver effective operations and services to our community. In addition to this a review of the actions of the previous strategy are considered if they are required to continue to be included.

In addition to the strategies recommended to address the identified gaps and risks Council have considered the issues recommended by the Office of Local Government¹⁰;

- An ageing workforce.
- Succession planning.
- How to provide opportunities to create and retain positions for local young people.
- Incentives and other programs that will support the council to be an employer of choice.
- Learning and development.
- Performance management.
- Recruitment strategies to fill skills gaps.
- Workforce diversity.
- Future of Work.

11 STRATEGY IMPLEMENTATION

While many actions identify the Human Resources team as responsible for implementation, all staff have a role to play in ensuring that outcomes are realised.

12 MONITOR, EVALUATE AND REVIEW

The monitoring, evaluation and review process is embedded into the annual workforce planning cycle. In the development of new actions the actions from the previous year are reviewed and re included if relevant. This stage also includes measuring effectiveness, determining success and reporting on key performance indicators.

 $^{^{10}\ \}underline{\text{https:}\ /\ /}\ \underline{\text{www.olg.nsw.gov.au}\ /\ } \ \underline{\text{councils}\ /\ } \ \underline{\text{integrated-planning-and-reporting}\ /\ } \ \underline{\text{workforce-planning}}$

COUNCIL MEETING 21 APRIL 2020

Attachment 5 DRAFT - Workforce Management Plan Strategy 2020/2021 to 2023/2024

Workforce Management Strategies are reviewed by the Human Resources Team during the annual budget preparation, and amended to recognise any change in organisational needs and / or resources available to implement the annual actions. The Workforce Management Strategy – Action Plan is reviewed by the Staff Consultative Committee on an annual basis to validate ongoing relevance and progress towards objectives and timeframes.

COUNCIL MEETING 21 APRIL 2020

13 Appendix: Workforce Management Strategy – Action Plan

The below four year implementation plan (linked to the Delivery Operational Plan) supports the ongoing implementation of both new and continuing workforce strategies identified in the Workforce Management Strategy.

13.1 Strategy 1 – Attraction and Retention

Ref	Gap / Risk	Action	2020/21	2021/22	2022/23	2023/24	Responsibility	Employee involvement	Measures
1.1	Lack of trend data on employee satisfaction	Undertake employee satisfaction survey and embed into planning cycle, linking results into the review of the Workforce Management Strategy.		✓			Director Corporate and Commercial Services	Manager Human Resources	Improved data collection and participation
1.2	Negative perception or lack of awareness by staff and supervisors on flexible working arrangements	Promote the use of flexible working arrangements including the use of case studies and staff profiles to increase the understanding of the benefits of workforce flexibility and the options available under the Award and Council Policy.		√		√	Senior Human Resource Business Partner	Human Resource Business Partners	Perception and use of flexible working arrangements
1.3	Council is not seen as an employer of choice	Review and promote employee conditions and benefits of Council as an attractive career option.	√				Senior Human Resources Business Partner	Human Resource Business Partners	Benefits of working at Council developed and visibility of advertised jobs electronically
1.4		Develop and implement strategies and programs to support Council to be an employer of choice and improve the employee value proposition.	√				Senior Human Resource Business Partner	Human Resource Business Partners	Staff Engagement/Positive Satisfaction ->80% and number of job applications received per position
1.5		Support work experience and community and school careers events.	✓	√	✓	√	Senior Human Resource Business Partner	Human Resource Business Partners	Number of work experience placements and attendance at school and community career events.
1.6	Council is not aware of how it compares to other Councils and organisations in terms of remuneration and turnover	Benchmark Council's Salary System against like councils/industry to measure ongoing competitiveness by participating in the Local Government NSW Remuneration survey. Benchmark retention and employee separation rates by participating in the Local Government NSW HR Metrics Benchmarking.	√	√	√	√	Manager Human Resources	Human Resource Business Partners	Benchmarking is completed and reported on
1.7	High retirement risk and high employee separation rates	Ensure succession plans are in place for key roles to transfer corporate knowledge and upskill employees to address the retirement and separation risk.	✓	✓	✓	✓	Manager Human Resources	Senior Human Resource Business Partner	Succession plans are developed and implemented
1.8		Review Employee Exit Interview process	✓				Senior Human Resource Business	Human Resource Business Partners	

Ref	Gap / Risk	Action	2020/21	2021/22	2022/23	2023/24	Responsibility	Employee	Measures
								involvement	
							Partner		
1.9	Workforce not reflective of the local community	Implement recruitment strategies to attract and retain local young people as well as EEO target groups identified in the EEO Management Plan.					Senior Human Resource Business Partner	Human Resource Business Partners	Application and retention of local young people and EEO target groups.
1.10	Skills gaps	Undertake a skills gap analysis to identify the skills needed for the future and implement relevant learning and development programs.		✓		√	Senior Human Resource Business Partner	Learning and Development Officer	Reduction in skills gaps

13.2 Strategy 2 – Leadership

Ref	Gap / Risk	Action	2020/21	2021/22	2022/23	2023/24	Responsibility	Employee involvement	Measures
2.1	Managers may not have all the essential skills to	Development and implementation of corporate management training.	√	✓	√	✓	Senior Human Resource Business Partner	Learning and Development Officer WHS Coordinator	Implementation, attendance and participation
2.2	manage their team.	Promote the use of the Managers Helpline as part of the Employee Assistance Program for supporting Supervisors with people challenges including workplace conflict, change management and performance management.	✓	1	√	√	Manager Human Resources	WHS Coordinator	Number of calls to the managers helpline
2.3		Develop Change Management Guideline	✓				Manager Human Resources	Senior Human Resource Business Partner	Guideline developed
2.4	Staff do not fully understand and/or participate in the performance management cycle.	Improve understanding of performance management and the ease of use of the system. Provide more opportunities for staff to have discussions relating to transition to retirement and process to capture corporate knowledge.		√		√	Senior Human Resource Business Partner	Learning and Development Officer Human Resource Business Partners	Completion rates of performance reviews and reduced Human Resources intervention with performance management.
2.5	Separation and retirement risk of current leaders leaving a leadership gap	Continue to develop high potential "future leaders" via development programs such as mentoring, Emerging Leaders or similar Programs and soft skill training.	✓	√	√	√	Senior Human Resource Business Partner	Learning and Development Officer	Participation and interest in program
2.6	Managers do not have a broad	Maintain "Managers Forum" quarterly meetings to discuss current issues and initiatives with Managers.					Manager Human Resources	Managers	Attendance and participation at
	understanding of Council's operations or initiatives	Implement Supervisors Forum	✓	√	√	✓	Senior HR Business Partner		forums
2.7	Employees don't have an opportunity to	Continually improve the Staff Consultative Committee and Health and Safety Committee to ensure active members, staff engagement and policy consultation.	✓	✓	✓	√	Consultative Committees Health and Safety	Consultative Committees Health and Safety	Awareness of committees and active involvement

COUNCIL MEETING 21 APRIL 2020

Ref	Gap / Risk	Action	2020/21	2021/22	2022/23	2023/24	Responsibility	Employee involvement	Measures
	engage or provide						Committee	Committee	
2.8	feedback on matters that affect them	Deliver actions from the Internal Communications Working Party	√				Manager Human Resources	Working Party	Plan implemented
		Ensure visibility and accessibility to the Human Resources team so support can be readily accessed by supervisors and employees	√	√	√	✓	Manager Human Resources	Human Resources Team	Employees ability to access the Human Resource services they require
2.9	Ensure meet Council reporting requirements	Report senior staff contractual conditions to Council annually.	√	√	√	√	Chief Executive Officer	Manager Human Resources	Reports provided on time

13.3 Strategy 3 – Development

Ref	Gap / Risk	Action	2020/21	2021/22	2022/23	2023/24	Responsibility	Employee involvement	Measures
3.1	Employees are not provided with all relevant Council information/processes on commencement	Review and update the corporate induction and on- boarding program for all new employees including core corporate and compliance training to ensure relevance.	✓	√	~	✓	Senior Human Resource Business Partner	Learning and Development Officer	All new employees complete required training within 3 months of commencing employment
3.2	Ability to identify the knowledge, skills and abilities that employees need to do their job well	Review the Local Government capability framework, its potential to be utilised at Orange City Council and implement as appropriate.	✓				Senior Human Resource Business Partner	Senior Human Resource Officer	Understanding and utilisation of the frameworks
3.3	Lack of easy to access people data and learning system and solutions	Implementation and development of an integrated Human Resource System including on-boarding and performance reviews.	✓				Manager Human Resources	Senior Human Resource Business Partner /Learning and Development Officer	Access to and use of ELMO for learning, recruitment, performance management and on boarding
3.4		Development and implementation of eLearning solutions to assist with educating staff, including governance related issues.	√	✓	✓	√	Senior Human Resource Business Partner	Learning and Development Officer	Number of modules developed and use of eLearning modules by staff
3.5	Apprentices / trainees and their Supervisors are consistently supported	Human Resources and Group Training provider to provide ongoing support to apprentices / trainees and their Supervisors across Council.	√	√	✓	✓	Senior Human Resource Business Partner	Learning and Development Officer	Satisfaction level of apprentices / trainees and their Supervisors and

Ref	Gap / Risk	Action	2020/21	2021/22	2022/23	2023/24	Responsibility	Employee involvement	Measures
									completion rates
3.6	Learning and development activities are not planned for	Develop the annual learning and development plan.	√	√	✓	√	Senior Human Resource Business Partner	Learning and Development Officer	Completion of nominated courses within the Plan
3.7	Time spent on administrative tasks that could be reduced with modernisation and automation of Human Resource processes	Improve functionality of Human Resources Information System including in the areas of online time sheets and leave. Review of staffing costing allocation process	✓ ✓	√			Senior Payroll Officer Manager Financial Services Manager Human Resources	Payroll Officer	Number of staff transferred to online processes. Completion of review of process.

13.4 Strategy 4 – Recognition

Ref	Gap / Risk	Action	2020/21	2021/22	2022/23	2023/24	Responsibility	Employee	Measures
								involvement	
4.1	Lack of immediate	Promote the Employee Recognition Policy with a focus on					Manager Human	Senior Human	Regular informal
	recognition impacts	immediate recognition.		/			Resources	Resource Business	immediate
	on satisfaction and			•		•		Partner	recognition of staff
	productivity								
4.2	Recognition and	Conduct annual staff excellence awards and service recognition.					Senior Human	Directors	Number of
	celebration of staff		✓	✓	✓	✓	Resource Business		nominations for
	achievements						Partner		excellence awards
4.3		Provide oversight on Council wide employee events including Picnic	./		./	./	Human Resources	Relevant	Participation in cross
		Day and Christmas event.	•	•	•	•	Team	Committees	Council celebrations

13.5 Strategy 5 – Work Health and Safety - Health and Well Being

Ref	Gap / Risk	Action	2020/21	2021/22	2022/23	2023/24	Responsibility	Employee involvement	Measures
5.1	Non-compliance with WHS legislation and WHS Standard	Ensure a safe workplace through the implementation of the Work Health and Safety Management System.	✓	√	√	✓	WHS Coordinator	WHS Team members	Satisfactory AS4801 accreditation Number of safe work improvement notices Number of WHS audits and inspections Percentage of staff accessing employee assistance program Number of well- being programs conducted

Ref	Gap / Risk	Action	2020/21	2021/22	2022/23	2023/24	Responsibility	Employee involvement	Measures
									Percentage of staff accessing well-being programs Number of staff trained in WHS courses Workers Compensation Claims Frequency Rate
5.2		Develop and implement updated Safety Policies and Procedures	✓	✓	✓	✓	Manager Human Resources	WHS Coordinator	Implemented
5.3	Compliance with change of standard from AS / NZ4801 to ISO45001	Develop action plan for transition. Undertake ISO45001 audit gap analysis. Maintain accreditation to new standard.	~	✓	✓	√	WHS Coordinator	WHS Team Supervisors	Satisfactorily complete audit
5.4	Compliance with legislative health surveillance requirements	Deliver health surveillance to workers and contractors as per legislative schedule. Maintain health records of workers and contractors as required under regulations.	✓	✓	✓	√	WHS Coordinator	Safety Education and Liaison Officer	All staff have undertaken required health surveillance programs
		Develop and deliver annual wellbeing program	√	√	✓	√	WHS Coordinator	Safety Education and Liaison Officer	Program developed following staff consultation
5.5	Compliance with workers compensation legislation	Ensure offers of suitable duties for workers commencing recover at work programs are based on workers skills, experience and operational need.	√	√	✓	✓	WHS Coordinator	Safety Education and Liaison Officer WHS Team Supervisors / Managers	Programs meet skills, experience and operational needs
		Continue with regular medical and claims reviews	√	√	✓	✓	WHS Coordinator	Safety Education and Liaison Officer	Quarterly reviews conducted
5.6	Compliance with WHS legislation Compliance with WHS legislation	Ensure health and safety committee inspections and outstanding actions are completed and implemented. If any actions remain unclosed ensure that actions are progressed to executive management level.		√	~	√	WHS Coordinator	WHS Team Health and safety committee members Managers and supervisors	Reduction in number of days actions are overdue
5.7		Implement action plan to deliver electronic Work Health and Safety Management System including training, monitoring and review.	✓				WHS Coordinator	WHS Coordinator and team	Electronic system in place and being used

Ref	Gap / Risk	Action	2020/21	2021/22	2022/23	2023/24	Well	Employee involvement	Measures
6.1	Corporate Values to be meaningful and relate to how we act towards each other and the public and achievement of Strategy	Review and update corporate values.	√				Manager Human Resources	Human Resources Team, Directors and Managers	Corporate Values updated and implemented
6.2	Employees unknowingly breaching or not adhering to Values	Educate and reinforce Council's Corporate Values and Code of Conduct.	✓		√		Manager Human Resources	Directors, Managers, Supervisors	Increased understanding of Values and Code of Conduct
6.3	and Code of Conduct	Align Human Resources Policies and Procedures, training activities, performance management and promotions to Council's Corporate Values.	✓	✓	√	~	Manager Human Resources	Senior Human Resource Business Partner	Increased understanding of Values and Code of Conduct
6.4		Promote process for the early resolution of complaints or concerns in the workplace including Grievance Policy		✓		✓	Manager Human Resources	Senior Human Resource Business Partner	Staff Engagement/Positive Satisfaction ->80%
6.5	The workforce is not reflective of the local community's diversity.	Develop an Inclusion Commitment and complete the action plan outlined in the Equal Employment Opportunity (EEO) Management Plan including increasing community awareness of the diversity of jobs within Council and promoting the benefits of a diverse workforce.	√			✓	Senior Human Resource Business Partner	Human Resource Business Partners	Action plan completed
6.6		Develop and implement programs to improve gender equality with a focus on increasing women in senior leadership roles.	√		√		Manager Human Resources	Senior Human Resource Business Partner	Increase in women in senior leadership roles.
6.7	Employees feeling that they are being bullied / harassed	Develop programs and initiatives with a focus on zero tolerance to bullying and harassment and equal treatment of employees including face to face, eLearning sessions and implementation of contact officers.		✓		✓	Manager Human Resources	Learning and Development Officer, Managers Forum	Reduction in bullying / harassment

Attachment 6

Page 527



All policies can be reviewed or revoked by a resolution of Council, at any time.

ASSET MANAGEMENT

ST007 F22

OBJECTIVES

To set guidelines for implementing consistent asset management processes throughout the Orange City Council local government area to ensure that Council is able to provide quality infrastructure to the community.

To ensure adequate provision is made for the long-term replacement of major assets, the delivery of new assets and the renewal or upgrading of existing assets that meet service delivery objectives efficiently and effectively by:

- Ensuring that Council's services and infrastructure is provided in a sustainable manner at agreed levels of service.
- Protecting Council assets including physical assets and employees by implementing appropriate asset management strategies.
- Creating an environment where all Council employees take an integral part in overall management of Council assets.
- Meeting legislative requirements for asset management associated with the requirements of the Integrated Planning and Reporting and the Local Government Act 1993.
- Ensuring resources and operational capabilities are identified and responsibility for asset management is allocated.
- Demonstrating transparent and responsible asset management processes that align with demonstrated best practice.
- Creating a strategic Asset Management framework.

The development of a responsible asset management strategy is critical to achieving these objectives.

A strategic approach to asset management will ensure that the Council delivers the highest appropriate level of service through its assets. This will provide positive impact on:

- Members of the public and staff;
- Council's financial position;
- The ability of Council to deliver the expect level of service and infrastructure;
- The political environment in which Council operates; and
- The legal liabilities of Council.

APPLICABILITY

This policy applies to the management of Council owned and operated physical assets, and forms part of the Integrated Planning and Reporting Framework included in Council's Community Strategic Plan and Resourcing Strategy.

Asset Management V2_19 Next Review – December 2020 Page 1 of 4



All policies can be reviewed or revoked by a resolution of Council, at any time.

THE INTEGRATED PLANNING & REPORTING FRAMEWORK



PURPOSE

Council is committed to implementing a systematic asset management methodology in order to ensure appropriate asset management best practices occur across all areas of Council. This includes ensuring that assets are planned, created, operated, maintained, renewed and disposed of in accordance with Council's priorities of service delivery.

ORGANISATIONAL CONTEXT

Asset management practices impact directly on the core business of Council. Asset Management is embedded within the Community Strategic Plan through numerous objectives developed by the community. These include:

- Objective 1: A liveable city that is connected through open spaces
- Objective 2: A healthy and active community that is supported by sport and recreational infrastructure
- Objective 8: Managing our resources wisely
- Objective 9: Infrastructure for our growing community

Objective 13: Transport services, connectivity and infrastructure that support community, tourism, business and industry.

GENERAL ASSET MANAGEMENT PRINCIPLES

- A consistent Asset Management Strategy must exist for implementing appropriate asset management best-practice throughout all functions of Council.
- All relevant legislative requirements together with political, social and economic environments are
 to be taken into account in asset management.
- Asset management principles will be integrated within existing planning and operational processes.
- Service levels will be determined and then reviewed in conjunction with the Integrating Planning and Reporting framework and ongoing development of the Council's Community Strategic Plan.

Attachment 6

All policies can be reviewed or revoked by a resolution of Council, at any time.

- An inspection regime will be used as part of the development of asset management plans to ensure agreed service levels are maintained and to identify asset renewal priorities.
- Asset renewal requirements to meet agreed service levels will be identified in infrastructure and asset management plans and long term financial plans.
- Asset renewal budgets consider agreed Service levels defined in Asset Management Plans through the budget development process.
- Asset renewal plans are prioritised and implemented progressively based on agreed service levels
 and the effectiveness of the current assets to provide that level of service.
- Unfunded renewals are defined, monitored, benchmarked and reported on annually to ensure any
 ongoing renewal backlog is managed within reasonable and defined constraints.
- Systematic and cyclic reviews will be applied to all asset classes to ensure that the assets are managed, valued and depreciated in accordance with appropriate best practice and applicable Australian Standards.
- Future life cycle costs will be reported and considered in all decisions relating to creation of new assets and upgrading of existing assets.

ROLES AND RESPONSIBILITIES

Council will:

- Set Asset Management Policy and vision.
- Approve the Asset Management Strategy and Policy and monitor their outcomes.
- Set levels of service, risk and cost standards in consultation with the community.
- Ensure appropriate resources for Asset Management activities, including funding annual service costs, are made available.

The General Manager will:

- Prepare and implement Asset Management Plans for key asset classes to deliver the Council's Asset Management Strategy and Policy
- Monitor implementation of the Asset Management Plans

Directors and Line Managers will:

- Embrace the Asset Management Policy adopted by Council.
- Implement the Asset Management Strategy and Plans within allocated resources.
- Monitor and review performance in achieving the Asset Management Strategy.
- Ensure that accurate and reliable information is presented to Council for decision-making.
- Develop and continually update Asset Management Plans for individual asset groups, using the principle of life cycle analysis.
- Develop operational procedures to ensure the capture and management of asset information for both new and existing assets

Attachment 6



All policies can be reviewed or revoked by a resolution of Council, at any time.

- Implement tactical plans (such as maintenance programs, capital works programs) in accordance with Asset Management Plan.
- Present information to the Council and General Manager in terms of life cycle risks and costs.

Council's performance in achieving individual Asset Management Plans will be assessed each year.

Individual Asset Management Plans will be reviewed every year.

RELATED POLICIES/DOCUMENTS

Local Government Act 1993
Code of Conduct
Asset Management Strategy
Asset Management Plans
Community Strategic Plan
Delivery/Operational Plan
Long Term Financial Plan
Asset Handover Operational Policy

OP019 - Asset Handover Policy

Responsible Area - Corporate and Commercial Services

REVI	REVISION							
	DATE	RESOLUTION		DATE	RESOLUTION			
1	20 May 2014	14/199	6	19 June 2018	18/275			
2	12 May 2015	15/184	7	25 June 2019	19/329			
3	24 May 2016	16/209	8	3 Dec 2019	19/616			
4 9 May 2017 17/189 9								
5	5 7 December 2017 17/562							
Α	All policies can be reviewed or revoked by resolution of Council, at any time.							

SUMMARY OF AMENDMENTS

Amendment Date	Section/Reference and Amendment		
December 2019	Policy Review, Minor Formatting Updates, Update to terms such as Asset		
	Management Plan and Community Strategic Plan.		
May 2019	Formatting update.		
December 2018	Formatting update. Added section relating to General Manager's responsibility		
	for preparing, implementing and monitoring Asset Management Plans.		
December 2017	Formatting update.		
May 2017	Review and update formatting.		
May 2016	Review and update formatting. Added Asset Handover Operational Policy.		
May 2015	Review and update formatting.		
May 2014	Major review of document. Update of formatting.		

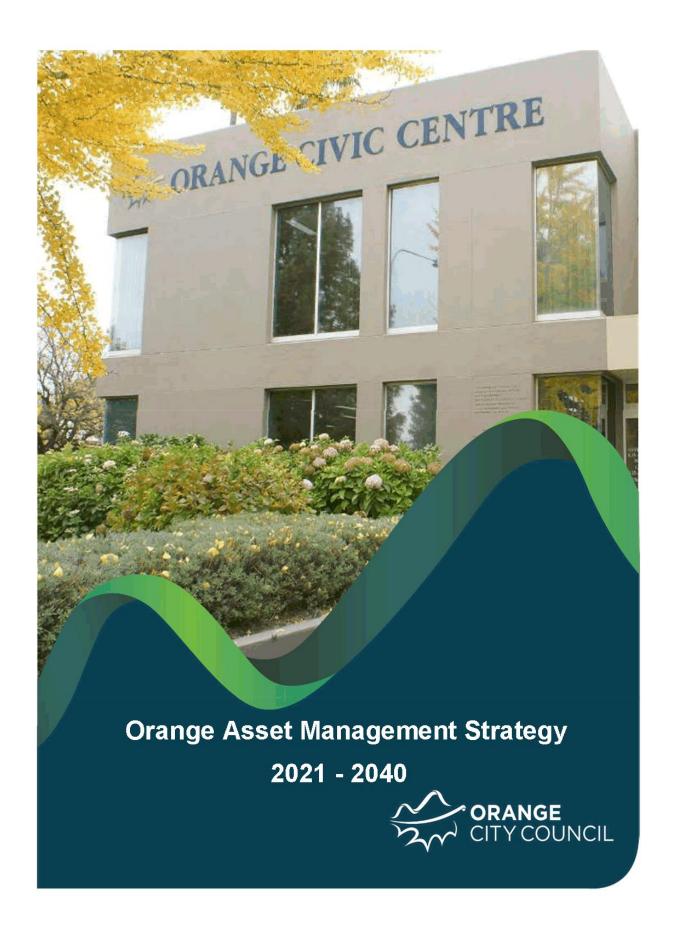


TABLE OF CONTENTS

1.	Executive Summary	2
2.	Strategic Framework	7
3.	Services Provided	9
4.	Levels of Service	10
5.	Condition of Our Assets	12
6.	Operations	14
7.	Maintenance	15
8.	Capital Renewal / Rehabilitation	17
9.	Capital Upgrades & New Assets	20
10.	Disposal Plan	21
11.	Financial Plan	22
12.	Key Performance Measures	22
13.	Plan Improvements	24
14.	Risk Management Plan	25
15.	Appendix A: Example of Annual Service Costs	27
16.	Appendix B: Asset Management Implementation Strategy Action Pan	28
17.	Appendix C: 20 Year Financial Plan (2020 \$,000)	30
18.	Appendix D: 20 Year Renewal Backlog Projections (2020 \$.000)	31

	Document Control						
Rev No	Date	Revision Details	Author	Verifier	Approver		
1	38,04/2020	Draft Budget	ALML	Л	IG		

Orange City Council

1. **Executive Summary**

A high-level review of Council's Asset Management policies, practices and systems has been completed in conjunction with the development of this document to provide a strategic direction and guidance for improving asset management planning and performance. Council is responsible for infrastructure and other assets that have a fair value of approximately 1.61 billion dollars at 30 June 2019.

This plan assists Council in the decision making process and is presented at a high level to provide key information that can used in the determination of levels of service and funding required. Table 1.1 identifies the asset groups in this plan, the twenty (20) year average costs and funding gap if one exists between the available renewal budget and predicted renewal requirements. The figures used in Table 1.1 are derived from the 2020/21 budget. Note a funding analysis has not been undertaken on the 'Other' assets.

Table 1.1: Council's Asset Portfolio Overview (\$,000)

Asset	Fair Value	Operation & Maintenance	Renewal	Upgrade & New	Funding Gap	Backlog Year 1	Backlog Year 10	Backlog Year 20
Water	337,576	17,071	2,332	3,513	4,389	22,520	18,465	87,776
Sewer	236,866	12,752	2,046	1,261	1,300	3,657	356	25,998
Sub-Total (Water & Sewer)	574,442	29,823	4,378	4,774	5,689	29,177	18,821	113,774
Transport	432,571	9,775	2,530	5,202	466	9,842	7,033	9,320
Buildings	166,000	3,813	779	441	493	5,740	3,468	9,863
Parks	21,978	7,528	84	1,477	524	1,848	5,804	10,474
Drainage	151,100	698	25	697	1	437	17	17
Aerodrome	15,076	847	25	742	169	444	2,069	3,382
Aquatic Centre	13,200	2,031	16	176	212	352	2,380	4,243
Other	234,676							
Sub-Total (General Fund)	1,034,601	24,692	3,458	8,735	1,865	18,963	25,771	37,299
Total	1,609,043	54,516	7,835	13,509	7,554	48,140	44,592	151,073

- Other assets in the fair value column include but aren't limited to land, plant and equipment & library book

This Strategy is presented at a high level to provide key information that can be used in the determination of levels of service and funding required. Table 1.1 provides a snapshot of the Council asset groups, twenty (20) year average costs, the funding gap between the available renewal budget and predicted renewal requirements and the projected backlog of works as at years 1, 10 and 20.

The backlog in year 1 of the plan is calculated by determining the value of works that are due as at 1 July 2020 that cannot be funded in the 2020/21financial year. Deferring renewal backlog over the longer term creates intergenerational debt. Note a funding analysis has not yet been undertaken on the 'Other' assets.

Council's road asset revaluations are due for completion June 30 2020. As part of this revaluation Council's sealed road network underwent an independent condition survey. The results of this survey, including the subsequent condition scores have not been considered in this strategy. There are likely to be some shifts in the renewal gap and backlog figures once this revaluation has been completed. Renewal backlog and gap figures for Transport in this strategy have been based on current condition scores.

Water and Sewer Fund Assets

Comparing renewal requirements extracted from Councils asset renewal modelling to allocated renewal expenditure delivered in the 2020/21budget, Table 1.1 suggests that, keeping within the parameters of current service levels, Councils current total Water and Sewer renewal expenditure of \$4.4M pa represents 43.5% of the \$10.1M p.a. required. The current level of water and sewer renewal expenditure, however, appears to be preventing the backlog from increasing over the next 10 years, suggesting that, there is a 10-year renewal funding strategy in place for the medium term. Long-term (20 yr.) the budget analysis suggests a significant increase in the volume of assets requiring renewal are falling due from year 10 through to year 20.

Orange City Council

General Fund Assets

COUNCIL MEETING

Comparing general fund renewal requirements generated from Councils asset renewal modelling, to allocated renewal expenditure, delivered in the 2020/21 budget, Table 1.1 suggests that, keeping within the parameters of current service levels, Councils current total general fund renewal expenditure of \$3.5M pa represents 65.0% of the \$5.3M pa. required. This trend remains consistent throughout both medium term (0-10 years) and the longerterm (10-20 years) time-frames.

An alternate method of analysing Council's asset renewal expenditure is to use Note 9 (a) in Councils most recent financial statements (2018/19). An analysis of Note 9 (a) shows that, for the assets covered in this strategy, the Annual Depreciation Expense (ADE) amounts to \$8.65M. ADE represents the cost of asset consumption, or the annual cost of assets wearing out. Comparing ADE to Council's current asset renewal budget of \$3.5M, Note 9 (a) suggests that Council is recovering only 40% of the annual asset consumption of assets funded by council's general fund.

Either way the analysis highlights that, depending on decisions regarding the condition at which assets are maintained or renewed over the next 10 years, the 2020/21 budget does not allow sufficient funding to cover the rate at which councils infrastructure assets funded through the general fund are being consumed. As a result, the budget delivers an immediate general fund renewal backlog of \$19.0M and a 20 year annual average Renewal Funding Gap of \$1.86M pa for which future generations will become liable if remedial action is not taken. The renewal backlog is projected to increase to \$25.8M in year 10 of this plan and \$37.3M in year twenty.

Renewal Deferral

Long-term infrastructure renewal deferral creates an accumulation of intergenerational debt, which at some point. will need to be addressed. Financing this debt has real consequences on current ratepayers and customers. A recent example can be found within the NSW Electricity supply industry.

In a 2017 submission by "Energy Works Australia" to the New South Wales Legislative Council's Select Committee Inquiry into Electricity Supply, Demand and Prices in NSW, one of the key drivers identified for the significant increases in electricity prices through 2007 to 2012 was:

"The need to replace aging infrastructure, given that much of Australia's electricity infrastructure was built in the 1960,s and 1970's with a working life of 30 – 40 years."

As a result, the nation's independent regulator, the Australian Energy Regulator (AER) implemented a number of mitigating initiatives. In relation to the aging infrastructure issue, the AER implemented changes in the price modelling structure, including infrastructure life cycle charges. The impact on customers through 2007 to 2012 was a doubling in household electricity prices over 5 years to finance asset consumption that occurred from previous generations of customers, up to 40 years prior.

2020/21 Budget Analysis

With respect to the 2020/21 Council budget, and keeping in mind the backlog and annual renewal shortfalls identified previously, the budget aims to deliver approximately \$180.7M in new Infrastructure over the next 5 years (see Figure 9.1).

As these newly acquired assets age, additional operational, maintenance and renewal expenditure will be required to ensure these assets perform to community expectations. If not adequately funded, this projected renewal backlog will continue to grow resulting in an increasing volume of infrastructure performing below the standards expected by the community.

Using Table 1.1 as a guide, the 5 year planned new asset acquisitions represent an increase of 11.2% to the current asset stock. Increasing the current Operational and Maintenance (O & M) costs proportionally indicates an additional \$6.1M pa would be required in O & M to maintain these new assets and an additional \$1.7M pa in renewal over the longer term. These figures are in excess of any maintenance and/or renewal funding gaps already identified in this plan.

Orange City Council

COUNCIL MEETING

2020/21 Asset Management Strategy

It needs to be stressed that we are considering long-term averages in this strategy and accordingly in some years the cost to renew will be higher and some years' lower dependant on the number of assets that are due for renewal in each particular year. With the current modelling, in certain years there may be a small surplus shown in the analysis. The intention is that appropriate work will be 'smoothed' to provide a more consistent workflow and the Long Term Financial Plan adjusted to more closely match the timing of specific works.

Figure 1.1 below shows the rolling 10-year backlog for each asset category. (The rolling backlog is the renewal works identified as being required, that cannot be funded in the year they are due).

50,000 40,000 30,000 \$ (000) 20,000 10,000 2020/21 2021/22 2022/23 2023/24 2024/25 2025/26 2026/27 2027/28 2028/29 2029/30 ■ Transport ■ Water ■ Sewer ■ Buildings ■ Parks ■ Drainage ■ Aerodrome ■ Aquatic Centre

Figure 1.1: Anticipated Rolling Backlog over the next 10 years

Figure 1.2 provides an indication of the total annual expenditure for all asset categories in each of the major program areas together with the backlog that is expected in any one year based on the currently available funding.

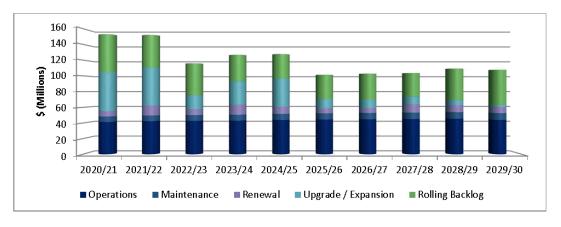


Figure 1.2: Forecast Expenditure over the next 10 years

A number of options are available to address this funding gap including adjustment to service levels, extending asset life (i.e. changing the acceptable condition levels prior to renewal), obtaining increased grant funding, increases in rate revenue (i.e. Special Rate Variation) and borrowing strategies.

Levels of Service, Intervention Levels, Condition Rating and Useful Life

The determination of Levels of Service (LOS) is crucial in the calculation of the gap between required funds for asset service delivery and available budgets. The levels will be determined by defining the outcomes as agreed with the community, identifying the services required to meet those outcomes and the infrastructure required to support those services. Details on proposed LOS are contained within each of the eight Asset Management Plans.

Orange City Council

COUNCIL MEETING

2020/21 Asset Management Strategy

In order to allocate limited funds responsibly, renewal or rehabilitation of assets will only be undertaken once they reach a certain condition, referred to as the intervention level. Typically, assets will not be renewed until they are between a condition 6 and 9 depending on the utilisation, function and / or criticality of the asset. Condition Rating assessments on individual assets are undertaken on a regular basis depending on the component, its current age, previous condition and criticality.

The Useful Life of an asset is the period from when it is constructed until it reaches its defined intervention level. The modelling undertaken is based on this information, which is a 'best estimate', with the actual life dependant on numerous factors that influence the rate of deterioration of the asset (e.g. construction methods, materials, weather, usage, and worker skill). Appendix A provides an example calculation of this.

The graph in Figure 1.3 presents a 2020 snapshot of the current condition of Councils assets based on the value of each asset component in each of 10 conditions ranging from 1 being near new to 10 as a completely failed component or asset. Note that this only includes the assets that have been condition rated and modelled in the 2020/21Asset Management Plans.

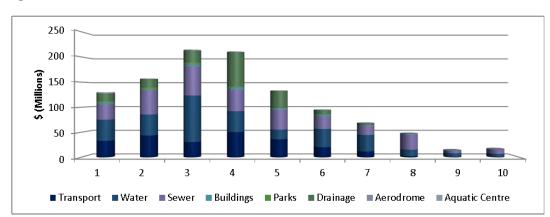


Figure 1.3: Councils Asset Condition Profile Based on Value

Risk Management

Section 14 outlines the management of risk in delivery of assets to the community with their delivery considered in the Enterprise Risk Management Program. Critical assets are identified in each AMP with those most critical listed in this Strategy.

Improvement Program

The process of managing assets is one of continually improving the knowledge Council has including maintaining up to date asset registers, condition ratings, and the cost of work on the asset and the rate at which assets deteriorate and reach their intervention level.

To manage that process Council has undertaken a number of self-assessments against the National Asset Management Assessment Framework (NAMAF), which assisted in developing a plan of action to improve Council's Asset Management knowledge, practices and benchmark performance. The benchmarking information has been taken from data made available on a number of Western Australia Councils that have completed an assessment. Future improvements to activities associated with the management of assets is contained in Appendix B. Council's last NAMAF assessment was completed in January 2020.

An Asset Management Long Term Financial Plan has been developed for each of the assets reviewed in the strategy with the details contained in Appendix C based on current (2020) dollars. The 20 year forecasts presented are based on the modelling undertaken and achieving the levels of service presented in the plan, and is intended to assist Council when considering future Community Strategic Plan, Delivery Program and Operational Plans. If changes are made to the Corporate Long Term Financial Plan, those changes will be reflected in the next AMS and Asset Management Plans.

Orange City Council

In addition a 20 year renewal backlog projection is contained in Appendix D, detailing modelled renewal requirements, current budget forecasts and the resulting immediate, medium and long term backlog projected delivered by renewal expenditure contained within the 2020/21 budget.

Orange City Council

2. Strategic Framework

COUNCIL MEETING

Orange City Council developed a comprehensive community engagement strategy to ensure a broad range of opinions; ideas and visions were captured to help shape the Orange Community Strategic Plan. From this Plan a number of key outcomes are supported by the effective management of Assets including:

- 1.2 Live Maintain and renew recreational spaces and infrastructure to encourage an active and healthy lifestyle.
- 5.2 Live Ensure the community services provided by Council are professionally managed, integrated and meet demonstrated needs
- 8.1 Preserve Identify and deliver essential water, waste and sewer infrastructure to service the community into the future
- 9.1 Preserve Construct and maintain a road network meets the community's transport and infrastructure needs

To assist in delivering these outcomes, Council will operate and maintain its assets to:

- 1. Ensure adequate provision is made for the long-term management of assets, the delivery of new assets and the renewal or upgrading of existing assets to meet service delivery objectives.
- 2. Ensure that assets are maintained in a safe and functional condition.
- 3. To encourage and support the economic and social development in and around Orange.
- Ensure that Infrastructure is managed to deliver the requirements of Council's Asset Management Policy and Community Strategic Plan.

We will achieve these objectives by:

- Maximising the service potential of existing assets by ensuring that they are appropriately used and maintained
- Identifying opportunities to reduce demand for new / upgraded assets by implementing demand management techniques and considering alternative service delivery options (e.g. water restrictions)
- Increasing value for money in the identification and delivery of new works by considering life cycle costing and / or alternative construction techniques
- Focusing attention on results by clearly assigning responsibility, accountability and reporting requirements in relation to asset management.

The key principles guiding the development of our Asset Management Strategy are:

- Sound information and systems are needed to inform decision making;
- Comprehensive asset management planning is required to ensure decisions are based on an evaluation of alternatives that take into account life cycle costs, benefits and risks of assets;
- The Community will be informed and have an opportunity to have involvement in establishing level of service standards based on a willingness to pay;
- Responsibility for asset management, including accountability and reporting requirements, is clearly established, communicated and implemented;
- An effective policy framework is established for the strategic management of assets.

The Strategy will be influenced by the following factors:

- 1. The increasing community expectations for a higher quality of service to be provided by Council.
- 2 An increasing focus on lifestyle and environmental issues.
- The combination of ageing asset stock and increased community expectations will make risk management 3. an increasingly important asset management activity.
- The trend for the cost of materials, labour, and risk management will continue to be much greater than CPI in the short to medium term due to:
 - The cost of materials due to a range of factors increasing: production, wages, cartage, insurances, quality assurance and other ancillary costs.
 - Escalations in the price of petroleum products will continue to have a significant impact because of the high proportion of the budget allocated to maintaining the road network, an area highly sensitive to the price of oil;
 - The continuing increased cost of risk management processes and public liability insurance;

Orange City Council

- d) The increased cost of occupational health and safety regulation and superannuation contributions.
- 5. The impact weather patterns have upon the pace of deterioration.
- The ageing of infrastructure will require renewal at some time in the future if service levels are to be maintained.
- 7. Council's 2016/17 Financial Statements indicate that the Orange City Council is in a sound financial position, however an asset renewal ratio of less than 100% indicates that insufficient funds are being allocated to adequately maintain infrastructure.

To effectively manage the long term financial impact of new assets developed as the City grows, an increase in maintenance, operational and renewal costs will be factored into the plan.

The City's population is projected to grow at 0.8% per annum, based on the latest projections developed for the Community Strategic Plan. This will require new areas for housing, which are being staged through City planning to provide for logical and economic provision of suitable, serviced land. The population at the 2016 Census was estimated to be 42,356.

To assist in the delivery of the objectives in this plan, a number of key documents & systems have been prepared and should be referred to in considering the findings presented:

Table 2.1: Where can I find additional information?

Document / System	Content
Community Strategic Plan	Outcomes and Strategies identified by the community and includes the delivery, operational plan, annual report and resourcing strategy – published annually on the Orange City Council website
Council Asset Policy (ST007 – Asset Management)	How we manage assets – located in Councils Electronic filing system TRIM and on Council's intranet and Council's website
Asset Management Plans	Detailed analysis for each asset portfolio including Transport, Buildings, Water, Sewer, Urban Stormwater, and Parks & Landcare – reviewed annually and published on the OCC website
Asset Management Manual	Procedures and Processes the guide the management of assets – located in Councils Electronic filing system TRIM
Condition Assessment Manual	Details on the process of assessing condition, including photographic examples of various conditions- located in Councils Electronic filing system TRIM
Enterprise Risk Management Plan	The identification and management of risks across Council operations – Council staff Access through Councils Intranet
Civica Asset Management System (AM)	Electronic system that contains the asset register, condition ratings and used to model future renewals
Enlighten GIS	Geographical information system that produces maps of assets

3. Services Provided

Council recognises the importance of asset management planning. The preparation of this Asset Management Strategy is another step in providing guidance to Council on improving its asset management systems and practices.

Situated approximately 250 kilometres west of Sydney, the City of Orange is centrally located within the region commonly known as Central West of New South Wales. The City has an area of 286 square kilometres, and is located within the Tablelands climatic region of New South Wales.

Whilst the area is predominantly rural, about 90% of the population lives in the urban areas. The establishment of a classification system for asset groups will be included in each asset management plan (AMP) to ensure the efficient allocation of resources to maintain levels of service appropriate to their function. These classifications will be developed within each AMP specifically based on functionality, utilisation, and community requirements.

The infrastructure assets managed by Council are detailed in Table 3.1.

Table 3.1: What assets does Council manage (\$M, June 2020)?

Asset Category	Component	Dimension / Scale	Fair Value
Transport	Roads (incl ancillaries)	573 km	432,571
	Kerb & Gutter	550 km	
	Pathways	164 km	
	Bridges & Ancillaries	72 bridges	
Draina ge		236 km	151,100
Parks		40 playgrounds, >850 Ha	21,978
Buildings	Community	85	166,000
	Corporate	40	
	Amenities	37	
	Residential	13	
	Storage Sheds	61	
	Commercial / Industrial	74	
	Emergency Services	13	
	Other Structures (shelters gazebos, retaining walls	78	
Sewer		476km pipes, 61,000 EP S.T.P	236,866
Water		722 km pipes, 38 ML/dW.T.P	337,576
Aerodrome	Includes runways & Internal Roads		15,076
Aquatic Centre	FV included in buildings		13,200
Other	(Includes Plant, office equipment, land and other as:	sets)	234,676
Total			\$1,609,043

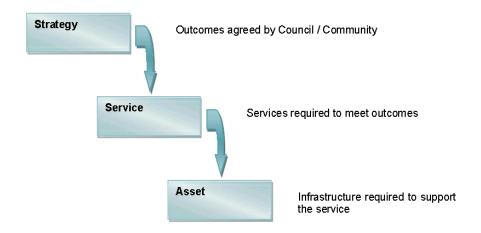
Orange City Council

4. Levels of Service

COUNCIL MEETING

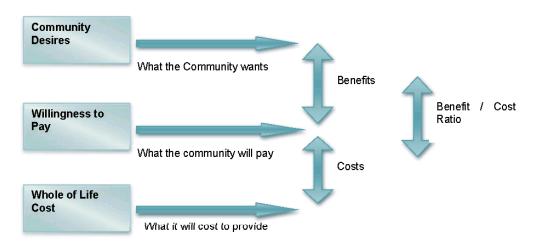
One of the basic tenets of sound asset management practice is to provide the level of service the current and future community want and are prepared to pay for, in the most cost effective way (NZ NAMS 2007). The final determination of service levels will be undertaken in conjunction with the community as the Superior Asset Management Project progresses. This will enable Council to make informed decisions on the allocation of community resources in accordance with community priorities and willingness to pay.

Figure 4.1 - How do we develop Level of Service?



The level of service and the cost to deliver services at that level is an essential component in strategic asset management planning. Council must know the true cost of service delivery, priorities placed by the community on infrastructure, the service levels that are desired by the community and at what level they are willing to pay.

Figure 4.2 - How can we determine a sustainable level of service?



As work on developing acceptable levels of service are underway, for the development of each Asset Management Plan, historical defined levels of service will be identified together with options to increase or

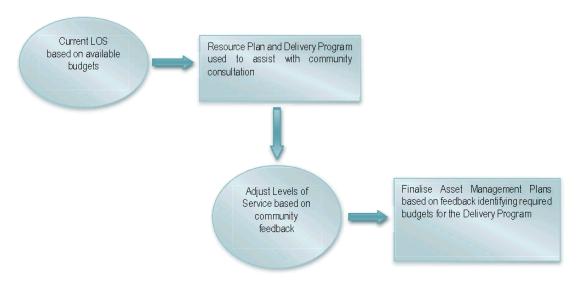
Orange City Council

decrease these levels and the cost savings / increases associated with those options. This will provide an excellent starting point for the consultation required as indicative costs for various service levels will be available.

Council will continue to develop service levels in the future revisions of each Asset Management Plans and link these service levels to the Delivery Program. This will provide the link between service levels and costs of service delivery, providing a tool for community consultation on these levels to enable Council to make decisions on service levels and costs in setting budgets and rate levels.

To assist in this process, consideration of life cycle costing and funding models is required to better inform Council and the Community.

Figure 4.3 – How do Levels of Service influence the Delivery Program?



Two primary types of level of service are defined in the AMP's:

- Community LOS relates to how the community receives the service in terms of safety, quality, quantity, reliability responsiveness, cost efficiency and legislative compliance; and
- Technical LOS are the technical measures of performance developed to ensure the minimum community levels of service are met.

COUNCIL MEETING

2020/21 Asset Management Strategy

5. **Condition of Our Assets**

Council maintains a Condition Assessment Manual that details the frequency of inspection and condition rating to be used for all assets. This data is recorded in the Council Asset Management System and used to predict the timing of renewal / maintenance requirements in the Long Term Financial Plan.

Assets are rated on a 1 (Near New) to 10 (Completely Failed) scale consistent with the Maloney model and advanced asset management practices as outlined in the IPWEA International Infrastructure Management Manual. Details on how Council assesses condition and further information on the rating scale are contained in the Condition Assessment Manual.

The intent of Council is not to undertake renewal on an asset until it reaches its 'Intervention Level', that is the condition at which the community has determined renewal is required based on the LOS analysis. Typically, assets will be renewed between condition 6 & 9, which ranges from fair/poor to very poor depending on their classification.

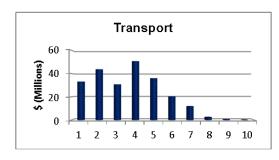
Council's road asset revaluations are due for completion June 30 2020. As part of this revaluation Council's sealed road network underwent an independent condition survey. The results of this survey, including the subsequent condition scores have not been considered in this strategy. There are likely to be some shifts in the renewal gap and backlog figures once this revaluation has been completed. Renewal backlog and gap figures for Transport in this strategy have been based on current condition scores.

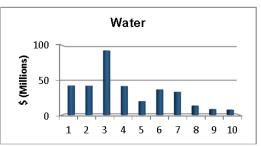
Table 5.1: What are our Intervention Levels to Renew an Asset?

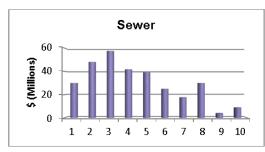
Component	Component and Class	Intervention Level	Useful Life
Transport	Collector Roads: Pavement	7	65
Water	All Reticulation water mains	9	70
Sewer	All DICL Sewer pipes	8	90
Draina ge	All concrete pipes	9	165
Buildings	Premier Building Ducted Air Conditioners	8	30
Aerodrome	Runway Seal	5	15
Open Space	BBQ's in Regional Parks	6	12

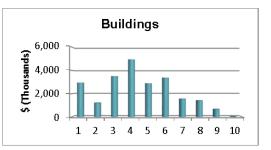
Each asset's condition is maintained in the Asset Register and the graphs below gives the condition profile based on the dollar value assets in each condition. Note that only modelled assets are graphed.

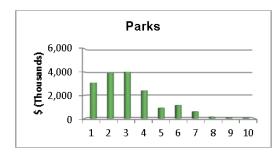
Figure 5.2: What Condition are Council's assets in?

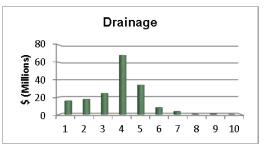


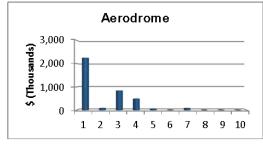


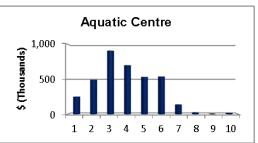












6. Operations

Operational activities are those regular activities that are required to continuously provide the service including asset inspection, electricity costs, fuel and overheads.

Table 6.1: When do we undertake Inspections?

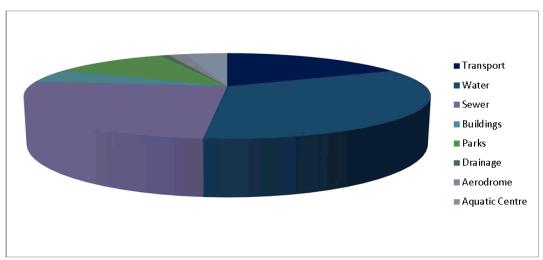
Asset Group	Inspection	Frequency
Transport	Condition Assessments: Collector Roads	Annually
Water	Water Treatment Plant Checks	Daily
Sewer	CCTV Sewer Mains	5 Km per year
Draina ge	CCTV Drainage Pipes	2% per year
Buildings	Condition Assessments	Annually
Aerodrome	Condition Assessments	Annually
Aquatic Centre	Condition Assessments	Annually
Open Space	Regional Facility Inspections	Annually

The expenditure on operational costs in each asset group are detailed in table 6.2 and graphed below.

Table 6.2: What are our Operational Costs? (\$000)

Item	Budget
Transport	8,311
Water	15,244
Sewer	11,611
Buildings	2,418
Parks	5,074
Draina ge	398
Aerodrome	750
Aquatic Centre	1,931
Total	45,738

Figure 6.1: What is the breakup of our Operational Costs?



Orange City Council

7. Maintenance

Routine maintenance is the regular on-going work that is necessary to keep assets operating to ensure they reach their useful life. It includes work on an asset where a portion may fail and need immediate repair to make it operational again. It may be either planned where works are programmed in or cyclic in nature or reactive in response to storm damage, vandalism etc.

Maintenance is either planned or reactive, defined as:

- Reactive maintenance unplanned repair work carried out in response to service requests.
- Planned maintenance repair work that is identified and managed through a maintenance management system (MMS). MMS activities include inspection, assessing the condition against failure/breakdown experience, prioritising, scheduling, actioning the work and reporting what was done to develop a maintenance history and improve maintenance and service delivery performance.

Maintenance expenditure levels are considered to be adequate to meet required service levels. Future revision of this strategy will include linking required maintenance expenditures with required service levels in the CSP.

Table 7.1: What are our Maintenance Activities and the frequency we undertake them?

Asset Group	Activity	Class	Frequency
Transport	Jet patching pot holes	Collector	Daily
Water	Ozone servicing	All	Quarterly
Sewer	Blowers servicing	All	3 monthly
Draina ge	Tree root removal	All	On inspection
Buildings	Cleaning	Premier Buildings	Daily
Aerodrome	Cleaning	Class A	Daily
Aquatic Centre	Exit Light Inspections	All	Weekly
Open Space	Mowing	Regional Parks	Weekly

Council's proposed maintenance programs are detailed in each AMP, with the average annual costs detailed below:

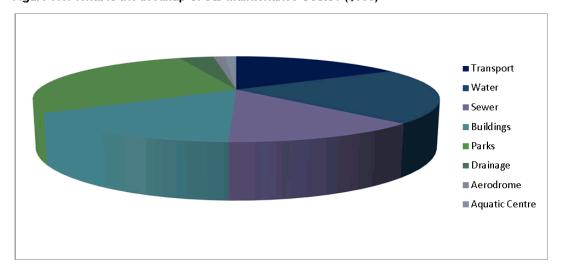
Table 7.2: What are our Maintenance Costs?

Item	Budget
Transport	1,463
Water	1,827
Sewer	1,141
Buildings	1,395
Parks	2,454
Drainage	300
Aerodrome	97
Aquatic Centre	101
Total	8,778

21 APRIL 2020

2020/21 Asset Management Strategy

Figure 7.1: What is the breakup of our Maintenance Costs? (\$000)



Adjusting Maintenance Levels of Service

The opportunity to adjust the level of service provided by varying maintenance activities can be achieved primarily through reducing reaction time to repair defects, increasing the frequency of shoulder and other maintenance grading or other maintenance activities.

8. Capital Renewal / Rehabilitation

This includes work on an existing asset to replace or rehabilitate it to a condition that restores the capability of the asset back to that which it had originally. The intervention level and estimated useful lives are contained in Table 5.1.

Renewal will be undertaken using 'low-cost' renewal methods where practical. The aim of 'low-cost' renewals is to restore the service potential or future economic benefits of the asset by renewing the assets at a cost less than the full replacement cost.

This Asset Strategy contains an analysis based on broad assumptions and best available knowledge to date. Modelling is not an exact science so we deal with long term averages across the entire asset stock. Work will continue on improving the quality of our asset registers and systems to increase the accuracy of our renewal models.

Assets requiring renewal will be generally identified from estimates of remaining life and condition assessments obtained from the asset register and models. Candidate proposals will be inspected to verify the accuracy of the remaining life estimate and to develop a preliminary renewal estimate. Verified proposals are ranked by priority and available funds and scheduled in future works programmes.

Details of planned renewal activities proposed over the next 4 years are contained in each Asset Management Plan. The first year of the program will be considered in the development of the next Operational Plan and the remaining 3 years of work will be assessed each year to confirm that the asset has reached its intervention level prior to the work being scheduled.

The costs presented in the following table identifies the current level of funding for the required renewal programs and the funding required to maintain the asset to what is considered an appropriate standard. The required funding in that table is based on the intervention specified in Section 5.

For this asset group, an analysis has been undertaken to determine assets that are already at or above intervention level that are not able to be funded in the next Operational Plan. This work is quantified in the 'Backlog' column.

Table 8.1: What are our Renewal Costs, Gap and Backlog (20 Year Average \$,000)?

Activity	Budget	Required	Gap	Backlog Year 1	Backlog Year 10	Backlog Year 20
Transport	2,530	2,996	466	9,842	7,033	9,320
Water	2,332	3,324	4,389	22,520	18,465	87,776
Sewer	2,046	3,138	1,300	6,657	356	25,998
Buildings	779	1,272	493	5,740	8,468	9,863
Parks	84	608	524	1,848	5,804	10,474
Draina ge	25	25	1	437	17	17
Aerodrome	25	194	169	444	2,069	3,382
Aquatic Centre	16	228	212	352	2,380	4,243
Total	7,835	14,784	7,554	48,140	44,592	151,073

It is clear from the initial analysis of each asset class that a gap in funding may exist depending on the condition at which renewal occurs. A number of options are available to manage this gap, including:

- Improving knowledge of the condition of assets and their remaining life, thereby deferring renewal as late as possible;
- Improving maintenance to extend the life of assets and defer projected renewal;
- Improving efficiency and introducing innovative practices for carrying out maintenance and renewal works
- · Using lower cost renewal / rehabilitation methods;
- Rationalising (disposing of unnecessary assets);
- Lowering service levels;
- Increasing Maintenance Operational and/or Renewal funding; and / or a
- Combinations of each option.

Orange City Council

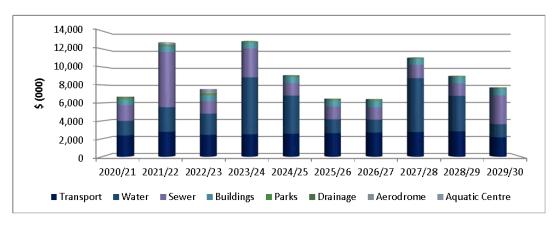
COUNCIL MEETING

2020/21 Asset Management Strategy

Asset Management Plans for each asset class consider these options in the analysis of service levels and the gap analysis.

It should also be recognised that the acquisition of additional assets (expansion and upgrade) will add to the funding gap for projected renewal and to annual operating and maintenance costs.

Figure 8.1: What will we spend over the next 10 years on Renewal



Adjusting Levels of Service using Renewal Intervention Scenarios

For all assets covered in this Strategy, a condition based "intervention level" has been allocated representing the condition at which the renewal of an asset is proposed to be undertaken. Minimising the life cycle cost and indications of the desired level of service obtained through community engagement have been considered in setting intervention level conditions.

A phase up scenario raises the level of service so that the asset is renewed earlier in its life-cycle whilst it is performing at a higher standard. While a phase up scenario generally shortens the life of the asset and incurs more frequent renewal costs, it relieves the burden of additional maintenance and operational costs that would normally be required to ensure the asset remains in service longer.

A phase down scenario lowers the level of service forcing the asset to remain in use longer whilst performing to a lower standard. Phasing down reduces the renewal frequency, but generally incurs a higher level of maintenance and operational cost as the asset fails to meet the expected requirements of its service.

Table 8.2 and 8.3 details the possible cost of phasing up and the possible savings gained through phasing down of current intervention levels identified in each Asset Management Plan.

Table 8.2 – What is the cost of Phasing Up of 1 Condition Score? (\$000)

Asset	Avg Cost	Base Case	Movement
Transport	4,421	2,996	1,426
Water	7,045	5,735	1,310
Sewer	4,035	3,155	880
Buildings	1,585	1,272	313
Parks	821	308	213
Drainage	601	25	575
Aerodrome	212.41	194.09	18.32
Aquatic Centre	286	228	59
Total Phase Up Cost pa	19,006	14,213	4,794

Orange City Council

Table 8.3 - What is the saving of Phasing Down by 1 Condition Score? (\$000)

Asset	Avg Cost	Base Case	Movement
Transport	2,060	2,996	-936
Water	4,094	5,735	-1,640
Sewer	2,841	3,155	-314
Buildings	1,164	1,272	-108
Parks	555	608	-53
Draina ge	25	25	0
Aerodrome	179.16	194.09	-14.93
Aquatic Centre	211	228	-16
Total Phase Down Savings pa	11,129	14,213	-3,082

Lifecycle costs

The lifecycle costs are determined based on the total cost of ownership of each asset including operations, maintenance, renewal and disposal costs. The twenty (20) year average annualised lifecycle costs for each component is presented in individual Asset Management Plan. The major asset components of each plan is shown in Table 8.4 below:

Table 8.4: What are the Lifecycle Costs of Council's Major Asset Components?

Asset Base	Asset	Quantity	Units	O&M (\$000)	Renewal (\$000)	Disposal (\$000)	Average Annual (\$000)	\$/Unitp.a.
Transport	Roads	573	Km	7,071.0	3,247.9	0.1	10,319.1	17,989
Water	Reticulation	722	Km				7,418	10,275
Sewer	Reticulation	476	Km				8,565	17,994
Buildings	Roof	39,605	Sqm	202.5	241.0	36.2	479.7	7
Parks	Pedestrian Bridges	44	Each	537.9	29.4	4.4	571.7	12,993
Drainage	Pipes & Pits	236	Km	383.8	1,130.4	0.1	1,814.3	7,679
Aerodrome	Aircraft Movement Areas	108,088	sqm	564.8	204.3	8.5	777.6	7.
Aquatic Centre	Swimming Pool Structure	9,445	Sqm	1,758	118,007	14,161	133,926	46

9. Capital Upgrades & New Assets

Upgrades enhance an existing asset to provide a higher level of service, for example widening an existing road seal. New assets are those created to meet an additional service level requirement or increase the size of a network, for example, new subdivisions, or extension of the stormwater drainage network.

Capital upgrade and expansion expenditure adds to future liabilities. These works commit Council to fund ongoing budget liabilities for operations, maintenance, depreciation and finance costs (where applicable) for the life of the asset. They are discretional expenditure, which increases future operating and maintenance costs because it increases Council's asset base, but may be associated with additional revenue from the new user group.

The requirements for new assets may result from growth, social or environmental needs. The impact from growth is included will be further developed in the next suite of Asset Plans and this Strategy. At present growth is predicted to continue at 0.9% per annum.

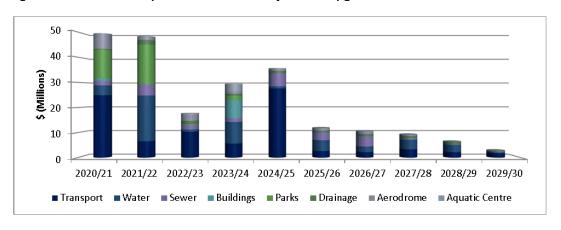
Both capital types may be funded at least in part through Developer Contributions in the form of a Section 64 or 7.11 Contribution, a Voluntary Planning Agreement, or as part of a subdivision development.

New assets and upgrade/expansion of existing assets are identified from various sources such as councillor or community requests, proposals identified by strategic plans or partnerships with other organisations. Candidate proposals are inspected to verify need and to develop a preliminary renewal estimate. Verified proposals are ranked by priority and available funds and scheduled in future works programmes.

Table 9.1 - Summary of Planned 5 year Capital (New) Works for each asset group. (\$000)

Asset Area	2020/21	2121/22	2022/23	2023/24	2024/25	Total
Transport	24,916	3,559	10,354	5,630	27,586	75,045
Water	3,870	18,190	890	8,608	813	32,371
Sewer	1,664	4,502	1,797	1,615	5,154	14,732
Buildings	1,088	50	37	7,046	37	3,258
Parks	11,340	15,718	300	1,775	25	29,158
Draina ge	450	1,815	1,350	310	1,010	5,435
Aerodrome	6,159	1,564	2,424	996	1,044	12,187
Aquatic Centre	25)	500	3,000)	3,525
Total	49,512	48 ,398	17,652	29,480	35,669	180,711

Figure 9.1: What will we spend over the next 10 years on Upgraded or New Assets?



Orange City Council

10. Disposal Plan

Disposal is any activity associated with disposal of a decommissioned asset including sale, demolition or relocation. Assets with a condition rating of 9 (poor condition), where Council has received no contact through the Customer Request System indicating that the community don't require the asset (as they have raised concerns or complaints about the asset condition) may be considered to be a redundant asset or not utilised and therefore decommissioned and disposed unless it is considered critical infrastructure.

Prior to consideration of any proposed disposal a detailed report will be presented to Council.

Table 10.1: What assets are we planning to dispose of?

Asset	Reason	Year	Cost
March Street 75mm CI main	Approaching end of serviceable life	2020/21	34,000
Turner Crescent SPS	Asset is currently non-Asset is no longer required (further development has removed the need for this pump station – connected now via gravity sewer to North Orange 1 SPS)	2021/22	40,000
Perry Oval Amenities	Structural damage has deemed the building unsafe for use.	2022/23	35,000

11. Financial Plan

As part of its funding strategy, Council has the option to supplement any or all of the current or new Asset proposals that come into consideration for construction with borrowings. This strategy is heavily influenced by the monitoring of Councils Debt Service. The debt service ratio is a measure of the degree to which revenues are committed to servicing debt. The purpose of the ratio is to assess the impact of loan principal and interest repayments on the discretionary revenue of the Council. Council's long term target is to maintain a ratio of less than 12%.

A summary of the income and expenditure over the next 20 years is included in Appendix C, with the projected budget amounts being based on 2020 dollars increased for growth by 0.9% per annum. It is important to recognise that the forecasts developed in each AMP and therefore this Strategy are based on delivering the levels of service identified in each Plan. This information will be used to assist in the development of the overall Council Long Term Financial Plan that is adopted with the Community Strategic Plan, Delivery Program and Operational Plan.

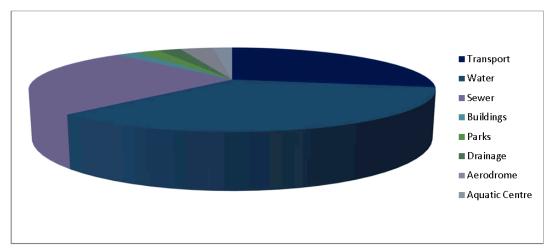
Any changes made to the overall Long Term Financial Plan adopted by Council will be reflected in the next Asset Management Strategy and AMP's.

A summary of the funding requirements and expenditure over the next 20 years is included in Appendix C. Funding for management of assets can come from a variety of sources as detailed in the table below.

Table 11.1: Where does our Income come from (\$,000)?

Item	Budget
Transport	17,506
Water	21,429
Sewer	16,280
Buildings	1,287
Parks	1,492
Draina ge	1,420
Aerodrome	2,046
Aquatic Centre	1,238
Total	62,697

Figure 11.1: What is the breakup of our income streams?



12. Key Performance Measures

AMPs document the linkage between levels of service and life cycle costs. Performance Levels are target Levels of Service. The performance measures for engineering services typically are:

Orange City Council

- The amenity of local retail and industrial areas including signage, street furniture and gardens, car parking enhancements;
- Community safety and accessibility of the built environment including reductions in road pavement roughness, and increases in accessibility including maintaining and extending network of sealed roads, footpaths, and bridges;
- · Accessibility of footpaths, and levels of street lighting;
- Environmental amenity including the cleaning of stormwater drainage pits, water quality works, public transport and bicycle way enhancements.

To monitor these performance standards the following asset knowledge needs to be assembled:

- Demand projections and forecasts;
- · A description of the current asset portfolio;
- A broad description of the management activities (operations & maintenance, renewals, capital works and asset disposals) required to deliver the defined service levels;
- Identification of strategies and actions required to ensure service sustainability, including resources and timeframes:
- · A cash-flow forecast outlining the asset related expenditure required over the term of the plan;
- · Compliance and risk strategies and costs.

As part of identifying the best value mix of service, there needs to be a clearly understood link between the economic, social and environmental prosperity for the community and the asset stock needed and revenues needed to deliver these objectives.

This information allows Council to make better informed decisions on the allocation of limited resources based on community values of service and cost. It stands to reason that the provision of services providing the highest benefit at the least cost will give the greatest value.

An example of this is the delivery of recreation services to the various sporting activities. The provision of turf cricket wickets is a high cost service typically used by a small number of cricketers in the top grades of the sport. On the other hand, a netball court is a medium – low cost service typically used by a large number of netball players. Council can then consider the relative priorities in allocating community resources to a small number of top grade sportspersons, a larger number of general sporting participants, or both.

COUNCIL MEETING

2020/21 Asset Management Strategy

13. Plan Improvements

It is not the intention of this strategic document to identify recommendations for individual areas of Council's operations, but to establish the key areas for asset management improvement. A review of Council's asset management processes and data utilising the NAMAF was audited independently by the UTS in January 2020. This involved a more comprehensive audit than undertaken previously, including a review of the advanced elements of the framework.

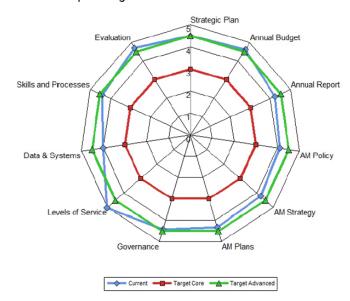
Council's overall assessment scored at 4.4 out of a total possible 5 representing a 'Very high level of Asset Management Maturity'. A preliminary report has been received as at the date of preparation of this updated Asset Management Strategy and suggests that there are a number of areas that would benefit from an internal review. These are:

- Ensuring that there is common understanding of the Community's Vision, and Council's role in achieving
 it, across the administration;
- A large number of Council's services are provided through land and built assets. The composition and condition of the asset base should therefore be more highly influenced by service plans and delivery methods, rather than technical criteria;
- A stronger alignment of asset service levels and performance with the design and provision of community services (this may be more relevant to buildings, parks, gardens, swimming pools etc. rather than transport assets); and
- The further development of an organisational culture that does not accept a 'good' level of practice as being a finite goal.

Once the final report is received the action plan in Appendix B will be reviewed and amended if necessary, noting that the annual elements of the plan ensure that Council continues to achieve a high level of maturity.

The scores achieved for the individual elements and a spider diagram of the Assessment scores are as follows:

ID	Details	Score
1	Strategic Long Term Planning	4.5
2	Annual Budget	4.6
3	Annual Report	4.2
4	Asset Management Policy	4.1
5	Asset Improvement Strategy	4.2
6	Asset Plans	4.3
7	Governance and Management	4.4
8	Levels of Service	5.0
9	Data & Systems	4.1
10	Skills & Processes	4.4
11	Evaluation	4.7
	TOTAL	4.6



COUNCIL MEETING

2020/21 Asset Management Strategy

14. Risk Management Plan

Orange City Council is committed to a structured and systematic approach to the management of risk and has committed resources to the implementation of an Enterprise Risk Management Program.

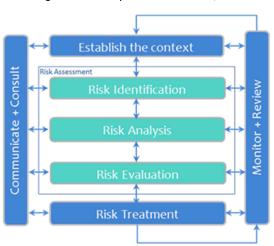
This program aims to embed the principles of risk management in all aspects of Council's operations, which will ultimately:

- Increase the likelihood of Council achieving its objectives
- Create an environment where all employees have a key role in managing risk
- Encourage proactive management
- Improve the identification of opportunities and threats
- Improve stakeholder confidence and trust
- Improve financial stability and minimise losses
- Improve organisational performance

For assets with potentially long lives, risks associated with changing economic conditions, varying levels of demand for services, new competition and maintenance and disposal requirements needs to be analysed and managed to ensure the investment is worthwhile.

Size is not the only consideration. Projects or programs, which are inherently complex will also benefit from particular attention to Risk Management. This might occur when there are important economic or financial aspects, sensitive environmental or safety issues, or complex regulatory and licensing requirements.

Orange City Council has developed an Enterprise Risk Management process based on the Australian Standard AS/NZS ISO 31000:2009 Risk Management - Principals and Guidelines, as shown below:



The ongoing implementation of the ERM program will include a more comprehensive risk assessment and ongoing action plan to manage the risks associated with Council's assets.

One of the outcomes of this risk assessment in each plan will be the determination of Critical Assets. Critical assets are specific assets which have a high consequence of failure but not necessarily a high likelihood of failure. By identifying critical assets and critical failure modes, Council can appropriately target and refine inspection regimes, maintenance plans and capital expenditure plans.

Operations and maintenances activities may also be targeted to mitigate critical assets failure and maintain service levels. These activities may include increased inspection frequency, higher maintenance intervention

The most critical assets in each group are identified in the individual Asset Management Plans, with examples presented in Table 14.1 below:

Orange City Council

Table 14.1 Critical Assets

Asset Group	Critical Asset	Critical Failure Mode	Treatment Plan
Transport	Northern Distributer Road	Premature failure due to sub-standard design and / or construction. Traffic diverted back to CBD	Increased condition inspections to enable early intervention. Renewal scheduled at condition 7. Identify alternative routes to detour traffic.
Water	Icely Road Water Treatment plan	Mechanical / electrical failure	Shortened response times to outages and implementation of Business Continuity Plan.
Sewer	Sewa ge Treatment	Mechanical/Electrical failure affecting effluent quality	Operational procedures and BCP's
Draina ge	Covered Channel running through Robertson Park	Collapse leading to major disruption in the CBD.	Regular monitoring of condition and increased intervention levels / response times.
Buildings	Civic Centre	Loss of critical data	Ensure heat exchange HWS is functioning correctly and the air- conditioner unit in the PABX room is maintained.
Aerodrome	Airport Terminal Building	Destruction due to fire event.	Increased inspection regime on fire detection systems, business continuity planning.
Aquatic Centre	Pool System	Dosing system	Carry out regular inspections and maintenance by contractors to ensure that the dosing system is working correctly. Ensure staff are properly trained in the use of this system.
Parks & Landcare	Wade Park Playing Surfaces	Loss of natural playing surface from disease or pest attack	Increased inspection regime for pest/disease identification and implantation of contingency venues list

Orange City Council

Page 26

21 APRIL 2020

COUNCIL MEETING

2020/21 Asset Management Strategy

15. Appendix A: Example of Annual Service Costs

This example details the costs to provide, operate (including daily cleaning), and maintain a new public Barbeque that is expected to have a life of 10 years. The annual service cost is detailed in Table A.1.

Table A.1 Annual Service Cost for a Public BBQ

Cost Source	Capital Cost	Annual Service Cost	Remarks
Capital Cost	\$8,000		
Finance/Opportunity cost		\$640	8% pa
Depreciation		\$800	10 years
Operations (cleaning)		\$7,300	Daily
Maintenance		\$400	
Demolition		\$100	\$1,000 @ 10 yrs
Revenue		\$0	
TOTAL	\$8,000	\$9,240	

The Annual Service Cost for the provision of the public barbeque is \$9,240 for the 10-year life required. The cost per use can be calculated by dividing the Annual Service Cost by the number of uses.

The Costs shown in bold are the ongoing budget commitments that the Council must fund in future budgets for the service provided by the new barbeque. These total \$8,500 per annum for the next 10 years (depreciation, operations, and maintenance).

The Annual Service Cost is a tool for evaluating capital works projects and recognising the "Cost of Ownership" the new asset will generate. Council should be satisfied that it will obtain value or community benefits greater than \$9,240 per annum for this project, otherwise the project should not be approved.

This information should be used when considering annual capital works programs to assist in assessing projects. This shows the project estimate, apportioned into renewal and new asset components, the budget commitment and equivalent rate increase required to fund the budget commitment and the annual service cost.

In determining its capital works program, Council will make a policy decision to allocate funds for asset renewal in accordance with its Asset Management Plans under the principle of allocating the value of depreciation expense progressively for asset renewals.

Appendix B: Asset Management Implementation Strategy Action Pan 16.

ID	Details	Due
5	Asset Management Strategy	30/10/2020
5.1	Incorporate review of performance of CLOS and TLOS from NAMAF Element 11 within the AMS. [NAMAF 5.3]	30/10/2020
6	Asset Management Plans	Annually
6.1	Finalise details on the 'other assets' to be incorporated into AMP's, including a decision on whether additional AMP's are required [NAMAF 6.1]	July
6.2	Identify opportunities for non-asset service delivery (leasing / PPP etc.). [NAMAF 6.19]	August
6.3	Identify and document any opportunities for asset rationalization and disposal. [NAMAF 6.17]	August
6.4	Update asset registers including capture of any missing asset components. [NAMAF 6.4]	September
6.5	Review Enterprise Risk Management findings and document, including an update to the details on Critical Assets. [NAMAF 6.8]	October
6.6	Review works identified in the previous AMP that are scheduled within the next 4 years to develop a schedule for condition assessments. [NAMAF 6.6]	October
6.7	Review Unit Rates, useful lives and deterioration curves for all components to be modelled. Document unit rates into an appendix in the AMP. [NAMAF 6.7, 6.11]	November
6.8	Review demand forecasts and their impact on Operational, Maintenance and Renewal Costs. [NAMAF 6.10]	November
6.9	Review draft / adopted budget and update Model spreadsheets in preparation for development of renewal models. [NAMAF 6.12]	December
6.10	Confirm with Building Owners the renewal / maintenance works approved within the budget	December
6.11	Review Maintenance activities including relationship with renewal modelling to develop zero based LTFP [NAMAF 6.14]	February
6.12	Review Operational activities and identify opportunities for cost savings or requirements for additional funds. [NAMAF 6.15]	February
6.13	Update Condition Assessments for modelled components, focusing on works identified for next 2-4 years and leasing with Asset Owners / Operators as required. [NAMAF 6.6]	February
6.14	Undertake Renewal Modelling and develop LTFP [NAMAF 6.11, 12, 13, 14, 15]	March
6.15	Review LOS and costs to provide agreed levels. Identify costs to increase / reduce LOS. [NAMAF 6.20]	March
6.16	Review performance measures from previous AMP, document, and develop next AM Improvement Plan. [NAMAF 6.18]	April
6.17	Review proposed works schedule with Asset Owners / Operators to confirm priorities	April
6.18	Draft Asset Management Plan. Year 1 based on draft budget and recommended works. [NAMAF 6.1]	April
6.19	Internal Review of AMP's	May
6.20	Draft AMP's submitted to Council for adoption	June
6.21	Complete budget submission for renewal gap funding, including asset id for each renewal not funded with current budget allocation	September
7	Governance and Management	30/06/2021
7.1	Develop capital works evaluation framework. [NAMAF 7.4]	30/06/2021
В	Levels of Service	30/06/2021
8.1	Develop a Level of Service Framework. [NAMAF 8.2]	30/10/2019
8.2	Develop a Service Plantemplate linking the CSP, LTFP and AMS to the approved levels of service identified. [NAMAF 8.1]	30,03,2020
8.3	Incorporate Technical LOS into service agreements with service providers. [NAMAF 8.4]	30/06/2020
9	Data & Systems	31/10/2021
9.1	Develop written lifecycle strategy to ensure appropriate data is available to asset custodian and this data is utilized in general day to day planning of assets.	29/06/2021
9.2	Improved documentation on useful lives of assets and suitability of use in the Orange context. Refer also 6.7	30/08/2021
9.3	Determine Assets that require an emergency / disaster response and recovery plan or Business Continuity Plan and prepare	30/09/2021
9.4	Investigate integration of existing Authority Systems (CRM, MM, AM, and CVR) as well as TRIM to ensure maximum capability is used to manage assets.	30/10/2021
10	Skills & Processes	30/03/2021
10.1	Review the overall roles and responsibilities framework for assets across the organisation utilizing information from the engagement process above.	30/09/2020
10.2	Document the procedure for determining the cost to bring assets back to satisfactory (as required in SS7 audit worksheet)	30/11//2020
10.3	Develop process for management strategies around critical assets including reporting on the condition and performance of these assets	30/03/2021
11	Evaluation	30/08/2021

Orange City Council

ID	Details	Due
11.1	Develop an AM Performance Framework that captures KPI's, risks, actions, accountabilities and resource implications and the organisations performance against those KPI. Undertake internal audit against the framework to ensure the entire Framework is being complied with and continuous improvement. [NAMAF 11.1]	30/07/2021
11.2	Develop a process and reporting format for the presentation of Community and Technical Levels of Service including frequency of reporting, to whom and measures to be reported on. [NAMAF 11.2, 11.3]	30/08/2021

Orange City Council

17. Appendix C: 20 Year Financial Plan (2020 \$,000)

Asset Group	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36	2036/37	2037/38	2038/39	2039/40	Average
Income																					
Transport	(36,674)	(19,430)	(23,036)	(18,496)	(40,674)	(15,856)	(15,268)	(16,272)	(15, 125)	(12,343)	(12,466)	(12,723)	(12,985)	(13,254)	(13,529)	(13,810)	(14,098)	(14,393)	(14,694)	(15,002)	(17,506)
Water	(31,668)	(19,880)	(19,951)	(20,024)	(20,153)	(20,270)	(20,337)	(20, 422)	(20, 451)	(20,539)	(20,707)	(20,909)	(21,084)	(21,238)	(21,933)	(21,094)	(21,731)	(21,873)	(22,071)	(22,239)	(21, 429)
Sewer	(13,651)	(13,888)	(14,042)	(14,274)	(14,491)	(14,724)	(14,981)	(15,246)	(15,248)	(15,542)	(15,625)	(15,872)	(16, 172)	(16,483)	(16,820)	(27,496)	(16,883)	(17,728)	(18,050)	(18,383)	(16,280)
Buildings	(3,683)	(670)	(687)	(6,704)	(722)	(740)	(758)	(777)	(797)	(817)	(837)	(858)	(879)	(901)	(924)	(947)	(971)	(995)	(1,020)	(1,045)	(1,287)
Parks	(10, 147)	(15,426)	(139)	(1,638)	(157)	(141)	(132)	(136)	(139)	(143)	(146)	(150)	(154)	(157)	(161)	(165)	(169)	(174)	(178)	(183)	(1, 492)
Drainage	(1,126)	(2,490)	(2,025)	(1,485)	(1,685)	(1,463)	(1,705)	(1,651)	(1,847)	(1,083)	(1,100)	(1,117)	(1, 135)	(1, 153)	(1, 172)	(1, 191)	(1,210)	(1,230)	(1,251)	(1,272)	(1, 420)
Aerodrome	(4, 106)	(2,173)	(3,458)	(1,495)	(1,532)	(1,570)	(1,610)	(1,650)	(1,691)	(1,733)	(1,777)	(1,821)	(1,867)	(1,913)	(1,961)	(2,010)	(2,061)	(2,112)	(2, 165)	(2,219)	(2,046)
Aquatic Centre	(958)	(982)	(1,306)	(1,031)	(1,057)	(1,084)	(1,111)	(1, 139)	(1, 167)	(1, 196)	(1,226)	(1,257)	(1,288)	(1,320)	(1,353)	(1,387)	(1,422)	(1,457)	(1,494)	(1,531)	(1,238)
Total Income	(102,013)	(74,939)	(64,644)	(65,147)	(80,471)	(55,848)	(55,902)	(57,293)	(56,465)	(53,396)	(53,884)	(54,707)	(55,564)	(56,419)	(57,853)	(68,100)	(58,545)	(59,962)	(60,923)	(61,874)	(62,697)
Operations																					
Transport	8,180	3,854	8,977	9,070	9,200	9,245	3,955	8,842	3,686	6,967	7,126	7,292	7,463	7,637	7,816	7,999	3,186	8,378	3,575	8,777	8,311
Water	14,713	14,755	14,818	14,850	15,107	15,156	15,229	15,269	15,414	15,252	15,301	15,334	15,383	15,423	15,614	15,099	15,475	15,520	15,560	15,607	15,244
Sewer	9,506	9,742	9,947	10,187	10,443	10,682	10,951	11,146	11,346	11,548	11,746	11,973	12,169	12,342	12,555	13,154	12,562	13,181	13,407	13,637	11,611
Buildings	1,913	1,958	2,005	2,053	2,102	2,152	2,204	2,257	2,311	2,366	2,423	2,482	2,541	2,603	2,666	2,730	2,796	2,864	2,933	3,004	2,418
Parks	4,040	4,119	4,220	4,316	4,435	4,521	4,617	4,728	4,842	4,958	5,078	5,200	5,326	5,455	5,587	5,723	5,862	6,004	3,150	6,300	5,074
Drainage	371	365	358	352	345	344	353	361	370	380	389	399	409	419	430	440	451	463	474	486	398
Aerodrome	1,066	1,058	353	647	639	635	641	348	660	372	385	698	712	726	740	754	769	784	800	316	750
Aquatic Centre	1,537	1,559	1,597	1,636	1,675	1,716	1,758	1,800	1,844	1,889	1,935	1,982	2,030	2,079	2,130	2,181	2,234	2,289	2,344	2,401	1,931
Total Operations	41,326	42,410	42,775	43,111	43,946	44,451	44,708	45,051	45,473	44,032	44,683	45,360	46,033	46,684	47,538	48,080	48,335	49,483	50,243	51,028	45,738
Maintenance										-											·
Transport	1,200	1,231	1,259	1,290	1,320	1,351	1,382	1,338	1,371	1,404	1,439	1,475	1,512	1,550	1,588	1,628	1,668	1,710	1,753	1,796	1,463
Water	1,502	1,539	1,578	1,617	1,658	1,699	1,742	1,785	1,830	1,876	1,893	1,910	1,927	1,944	1,962	1,979	1,997	2,015	2,033	2,052	1,827
Sewer	938	962	986	1,010	1,036	1,062	1,088	1,115	1,143	1,172	1,182	1,193	1,204	1,214	1,225	1,236	1,248	1,259	1,270	1,282	1,141
Buildings	1,094	1,122	1,150	1,179	1,208	1,238	1,269	1,301	1,334	1,362	1,396	1,431	1,466	1,503	1,541	1,579	1,619	1,659	1,701	1,743	1,395
Parks	1,935	1,973	2,022	2,072	2,123	2,176	2,229	2,285	2,341	2,399	2,459	2,520	2,582	2,646	2,712	2,779	2,848	2,918	2,991	3,065	2,454
Drainage	235	241	247	253	260	266	273	280	287	294	301	309	316	324	332	341	349	358	367	376	300
Aerodro me	98	74	102	78	105	81	109	86	38	90	92	94	97	99	102	104	107	110	112	115	97
Aguatic Centre	119	36	- 88	90	92	94	97	99	101	92	94	96	99	101	104	106	109	112	115	118	101
Total Maintenance	7,121	7,228	7,432	7,589	7,802	7,967	8,189	8,289	8,495	8,689	8,856	9,028	9,203	9,381	9,566	9,752	9,945	10,141	10,342	10,547	8,778
Renewal																					
Transport	2,378	2,786	2,446	2,506	2,569	2,633	2,699	2,766	2,835	2,175	2,228	2,281	2,336	2,391	2,447	2,504	2,563	2,622	2,682	2,744	2,530
Water	1,628	2,732	2,365	5,338	4,242	1,545	1,449	5,983	3,957	1,460	1,464	1,469	1,504	1,479	1,485	1,490	1,496	1,532	1,508	1,514	2,332
Sewer	1,745	3,145	1,395	3,195	1,395	1,405	1,363	1,463	1,363	3,213	3,963	3,363	1,363	1,363	1,363	1,363	1,363	1,363	1,363	1,363	2,046
Buildings	309	630	340	656	673	690	707	724	743	761	780	800	320	840	861	883	905	927	951	974	779
Parks	232	116	124	117	125	119	127	120	121	121	32	33	34	35	36	36	37	38	39	40	84
Drainage	70	70	70	70	70	70	70	0	0	Э	0	Э	Э	0	Э	0	Э	0	0	0	25
Aerodrome	0	Э	500	0	Э	0	Э	0	0	Э	0	Э	Э	0	Э	0	Э	0	0	0	25
Aquatic Centre	28	265	1	1	15	1	1	1	1	Э	0	Э	Э	0	Э	0	Э	0	0	0	16
Total Renewal	6,690	12,744	7,541	12,883	9,089	6,463	6,416	11,057	9,020	7,730	8,467	7,946	6,057	6,108	6,192	6,276	6,364	6,482	6,543	6,635	7,835
Upgrade / Expansion																					
Transport	24,916	3,559	10,354	5,630	27,586	2,627	2,232	3,327	2,232	1,796	1,673	1,674	1,675	1,677	1,678	1,679	1,681	1,682	1,684	1,685	5,202
Water	3,870	18,190	390	3,608	813	4,340	2,231	3,828	2,840	340	340	430	340	1,101	340	430	4,860	340	15,705	430	3,513
Sewer	1,664	4,502	1,797	1,615	5,154	2,984	3,973	462	45	135	45	2,145	75	135	45	45	145	165	45	45	1,261
Buildings	1,088	50	37	7,046	37	37	37	37	37	37	37	37	37	37	37	37	37	37	37	37	441
Parks	11,340	15,718	300	1,775	25	25	25	25	25	25	25	25	25	25	25	25	25	25	25	25	1,477
Drainage	450	1,815	1,350	810	1,010	783	1,010	1,010	1,190	410	410	410	410	410	410	410	410	410	410	410	397
Drainage	450	1,815	1,350	810	1,010	783	1,010	1,010	1,190	410	410	410	410	410	410	410	410	410	410	410	397

Orange City Council Page 30

Asset Group	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36	2036 <i>1</i> 37	2037/38	2038/39	2039/40	Average
Aerodrome	6,159	1,564	2,424	996	1,044	1,055	1,066	536	0	Э	0	Э	Э	0	Э	0	Э	0	0	Э	742
Aquatic Centre	25	Э	500	3,000	Э	0	Э	0	0	Э	0	Э	Э	0	Э	0	Э	0	0	Э	176
Total Upgrade / Expansion	49,512	48,398	17,652	29,480	35,669	11,851	10,574	9,225	6,369	2,743	2,530	4,721	2,562	3,385	2,535	2,626	7,158	2,659	17,906	2,632	13,509
Total Expenditure	104,649	110,780	75,400	93,063	96,506	70,732	69,887	73,622	69,357	63,194	64,536	67,055	63,855	65,558	65,831	66,734	71,802	68,765	85,034	70,842	75,860

18. Appendix D: 20 Year Renewal Backlog Projections (2020 \$,000)

Asset Group	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36	2036/37	2037/38	2038/39	2039/40	Average
Renewal Required		•										•		'		1	·		1		
Transport	12,221	1,149	533	1,976	2,390	1,057	3,619	3,190	3,833	2,858	1,499	2,449	1,848	2,995	3,616	3,135	1,688	1,028	4,106	4,720	2,996
Water	23,820	1,392	2,182	73	933	146	1,373	1,393	10,202	4,651	7,013	3,845	12,612	5,276	3,524	5,647	19,261	7,241	1,479	6,413	6,324
Sewer	3,202	594	613	192	352	537	3,328	1,279	4,323	1,468	744	3,214	856	3,220	1,906	18,471	3,269	3,501	2,606	1,084	3,138
Buildings	3,349	903	1,230	733	562	301	1,117	1,029	618	1,958	1,786	1,816	1,905	847	422	776	694	616	994	280	1,272
Parks	2,080	547	1,424	252	263	473	750	446	388	504	1,572	515	663	156	380	385	610	174	277	299	308
Drainage	507	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	25
Aerodro me	444	0	1	7	0	1,630	88	2	4	393	15	5	20	7	856	111	0	0	298	0	194
Aquatic Centre	680	415	139	237	655	41	54	169	279	24	46	18	123	246	855	409	54	24	36	2	228
Total Required	54,30 3	5,000	6,122	3,470	5,155	4,685	10,329	7,508	19,647	11,856	12,675	16,862	18,027	15,747	14,559	28,934	25,576	12,584	9,846	12,798	14,784
Renewal Budget																					
Transport	2,378	2,786	2,446	2,506	2,569	2,633	2,699	2,766	2,835	2,175	2,228	2,281	2,336	2,391	2,447	2,504	2,563	2,622	2,682	2,744	2,530
Water	1,628	2,732	2,365	5,338	4,242	1,545	1,449	5,983	3,957	1,460	1,464	1,469	1,504	1,479	1,485	1,490	1,496	1,532	1,508	1,514	2,332
Sewer	1,745	3,145	1,395	3, 195	1,395	1,405	1,363	1,463	1,363	3,213	3,963	3,363	1,363	1,363	1,363	1,363	1,363	1,363	1,363	1,363	2,046
Buildings	609	630	640	656	673	390	707	724	743	761	780	800	820	840	861	883	905	927	951	974	779
Parks	232	116	124	117	125	119	127	120	121	121	32	33	34	35	36	36	37	38	39	40	84
Drainage	70	70	70	70	70	70	70	0	0	0	0	0	0	0	0	0	0	0	0	0	25
Aerodrome	0	0	500	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	25
Aquatic Centre	28	265	1	1	15	1	1	1	1	0	0	0	0	0	0	0	0	0	0	0	16
Total Budget	6,690	12,744	7,541	12,883	9,089	6,463	6,416	11,057	9,020	7,730	B, 46 7	7,946	6,057	6,108	6,192	6,276	6,364	6,482	6,543	6,635	7,835
Renewal Gap																					
Transport	9,842	3,205	5,293	5,763	5,584	4,008	4,929	5,353	3,351	7,033	3,305	3,473	5,985	3,590	7,759	3,389	7,515	5,920	7,344	9,320	466
Water	22,520	21,612	21,894	16,067	13,200	12,246	12,519	8,312	14,914	18,465	24,378	32,123	43,635	47,812	53,236	57,783	75,944	82,085	82,464	37,776	4,389
Sewer	3,657	1,457	875	0	0	0	0	0	1,901	356	0	0	0	2,138	2,881	20, 189	22,295	24,633	26,077	25,998	1,300
Buildings	5,740	3,013	3,602	3,679	3,569	6,681	7,091	7,395	7,271	3,468	9,474	10,491	11,576	11,582	11,144	11,037	10,826	10,514	10,557	9,863	493
Parks	1,848	2,279	3,579	3,714	3,851	4,206	4,829	5,155	5,422	5,804	7,344	7,826	3,455	8,577	3,922	9,270	9,842	9,978	10,215	10,474	524
Drainage	437	367	297	227	157	87	17	17	17	17	17	17	17	17	17	17	17	17	17	17	1
Aerodrome	444	444	0	0	0	1,581	1,669	1,672	1,676	2,069	2,084	2,089	2,109	2,115	2,972	3,083	3,083	3,083	3,382	3,382	169
Aquatic Centre	652	802	940	1,177	1,817	1,857	1,910	2,078	2,356	2,380	2,426	2,445	2,567	2,813	3,668	4,077	4,131	4,155	4,241	4,243	212
Total Gap	48,140	41,179	40,480	33,627	31,178	30,666	32,964	29,982	39,908	44,592	52,028	61,464	74,344	81,644	90,599	113,845	133,653	140,385	144,297	151,073	7,554

Orange City Council Page 31

Attachment 8



All policies can be reviewed or revoked by a resolution of Council, at any time.

REVENUE AND PRICING

ST009 F22

OBJECTIVE

To establish the governing principles that align Council's capacity to generate revenue, and the pricing of Council's services, with the strategic direction of the organisation.

APPLICABILITY

This policy establishes the principles and methodologies in determining the fees and charges to be levied by Council for all operations and activities of the organisation.

GENERAL

In accordance with the provisions of the Local Government Act 1993, and the Local Government (General) Regulations 2005, Council raises revenue to fund the provision of works, services and facilities to our community.

Ordinary Rates

Rates are levied against properties in accordance with their categorisation as defined in the Local Government Act 1993. Council has defined the following categories/sub-categories for the purposes of levying rates:

- Residential
- Residential Rural Residential
- Residential Clifton Grove
- Residential Ammerdown
- Residential Village
- Farmland
- Business
- Business Village

Special Rates

The Local Government Act 1993 makes a provision for Council (with approval) to levy a special rate to finance a project that will benefit either the whole or part of the City. A project may be comprised of works, services, facilities or activities. Council levies a special rate for the Orange Central Business Area.

Part Year Rating

Assessments that receive a supplementary land valuation will have rates and charges levied from the commencement of the rating quarter following the registration of the subdivision. Likewise, any cancellation of rates and charges will be actioned from the commencement of the rating quarter immediately following registration of the plan.

Waste Management Charges

In accordance with the provisions of the Local Government Act 1993, Council's pricing of Waste Management Charges will be limited to the recovery of the reasonable costs of providing the services and the funding of the Waste Services plant replacement program.

Revenue and Pricing V1_20 Next Review – April 2021
Page 1 of 2



All policies can be reviewed or revoked by a resolution of Council, at any time.

User Fees and Charges

Where it is legally permissible, Council shall charge fees for the provision of all goods and services that it provides. These fees will be charged to all Council's clients that avail themselves of Council's services.

Services are price-based on one of the following *Pricing Policies*:

- Full Cost Pricing Fees are set to enable the recovery of all direct and indirect costs involved in the provision of a service
- Subsidised Pricing Fees and charges are set at a level that recovers less than the full cost incurred in service delivery. In effect some level of subsidisation is factored into the price
- Rate of Return Pricing Fees and charges are set to enable the recovery of all direct and indirect costs in the provision of a service plus a profit margin
- Market Pricing Fees and charges are based on current market fee structures. The market price is usually determined by examining competitor's prices and may have little relationship to the cost of providing the service
- Statutory Pricing Fees and charges are set to comply with statutory legislation

Borrowings

Council's policy on funding expenditure through loan borrowings is:

- Funds will only be borrowed for specific capital projects, which are clearly linked to Council's adopted Community Strategic Plan.
- Council will consider the use of loans to ensure existing residents are not burdened with the cost of infrastructure which will be enjoyed by future generations.
- Loan borrowings will only be considered after all potential funding strategies have been investigated, including the use of any existing cash reserves and external funding opportunities.
- The use of loan borrowings to fund operational shortfalls or operational services is not permitted except in special or unique circumstances of a one-off nature. This may be considered upon determination by Council.
- The use of loan borrowings for the purpose of leveraging an investment is not permitted.
- Council will review its long-term financial plan to ensure there is capacity to service debt from recurrent revenues.

Responsible Area - Corporate and Commercial Services

RE	REVISION								
	DATE	RESOLUTION		DATE	RESOLUTION				
1	August 2014	14/955	4	25 June 2019	19/332				
2	9 May 2017	17/189	5						
3	3 7 December 2017 17/562 6								
1	All policies can be reviewed or revoked by resolution of Council, at any time.								

SUMMARY OF AMENDMENTS

Date	Section/Reference and Amendment
May 2019	Formatting updates, Minor Update to 'Borrowings' section to include exception -
	"The use of loan borrowings to fund operational shortfalls or operational services is
	not permitted except in special or unique circumstances of a one-off nature. This
	may be considered upon determination by Council."
Dec 2017	Formatting updates only.
May 2017	Addition of Business – Village Category. Inclusion of Part Year Rating section.
August 2014	New Policy

6 CLOSED MEETING - SEE CLOSED AGENDA

The Chief Executive Officer will advise the Council if any written submissions have been received relating to any item advertised for consideration by a closed meeting of Orange City Council.

The Mayor will extend an invitation to any member of the public present at the meeting to make a representation to Council as to whether the meeting should be closed for a particular item. In accordance with the Local Government Act 1993, and the Local Government (General) Regulation 2005, in the opinion of the General Manager, the following business is of a kind as referred to in Section 10A(2) of the Act, and should be dealt with in a Confidential Session of the Council meeting closed to the press and public.

RECOMMENDATION

That Council adjourn into a Closed Meeting and members of the press and public be excluded from the Closed Meeting, and access to the correspondence and reports relating to the items considered during the course of the Closed Meeting be withheld unless declassified by separate resolution. This action is taken in accordance with Section 10A(2) of the Local Government Act, 1993 as the items listed come within the following provisions:

6.1 Adjustment of Waste Disposal Charges Due to Quoting Discrepancy

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (d)i commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it and Information contained in this paper is subject to legal professional privilege and is strictly confidential. Any disclosure of this paper, including a verbal disclosure of its content or conclusions, beyond Council officers directly involved in this matter may result in the loss of legal professional privilege and cause damage to the Council's legal and financial position. Councillors have a good faith duty to strictly maintain confidentiality of privileged communications, and any failure to do so may result in a penalty under section 664 of the Local Government Act 1993 and action under the Code of Conduct.

6.2 2019 Third and Fourth and 2020 First Quarter Water Consumption Charges - 131A March Street, Orange

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (b) the personal hardship of any resident or ratepayer.

6.1 ADJUSTMENT OF WASTE DISPOSAL CHARGES DUE TO QUOTING DISCREPANCY

RECORD NUMBER: 2020/254

AUTHOR: Jason Cooke, Manager Financial Services

REASON FOR CONFIDENTIALITY

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (d)i commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it and Information contained in this paper is subject to legal professional privilege and is strictly confidential. Any disclosure of this paper, including a verbal disclosure of its content or conclusions, beyond Council officers directly involved in this matter may result in the loss of legal professional privilege and cause damage to the Council's legal and financial position. Councillors have a good faith duty to strictly maintain confidentiality of privileged communications, and any failure to do so may result in a penalty under section 664 of the Local Government Act 1993 and action under the Code of Conduct.

6.2 2019 THIRD AND FOURTH AND 2020 FIRST QUARTER WATER CONSUMPTION CHARGES - 131A MARCH STREET, ORANGE

RECORD NUMBER: 2020/610

AUTHOR: Jason Cooke, Manager Financial Services

REASON FOR CONFIDENTIALITY

This item is classified CONFIDENTIAL under the provisions of Section 10A(2) of the Local Government Act 1993, which permits the meeting to be closed to the public for business relating to (b) the personal hardship of any resident or ratepayer.

7 RESOLUTIONS FROM CLOSED MEETING